



# Greater Hume Shire

simply greater



## Greater Hume

2014-2018  
Delivery Program

2014-2015  
Operational Plan



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# Greater Hume Shire Council Delivery Program 2014 to 2018

## Introduction

Over the past two years NSW Local Government has been subject to the most significant review for a number of decades and reform of the sector is inevitable.

Greater Hume Shire Council has been subject to extensive external review by the NSW Independent Local Government Review Panel, NSW Treasury Corporation and the Office of Local Government itself.

Council has openly participated in these reviews, focus groups and workshops.

In its final report “Revitalising NSW Local Government” the Review Panel has questioned Greater Hume’s long term sustainability.

Council does not dispute references in the final report to the current long term sustainability of Greater Hume Shire, but firmly believes that many of the recommendations of the Review Panel, particularly the financing of Local Government will compliment changes already being made at an operational level by Council including:

- the continual review of the organisational structure which has resulted in four administrative positions removed within the past 12 months.
- review of Council’s functional and service areas, which has resulted in the sale of three residential aged care hostels to the not-for-profit sector.
- more recently, Council has resolved to exit from providing a range of aged and community service programs due to the changing funding landscape. There are a number of not-for-profit organisations providing similar services in the shire that have the capacity and expertise to deliver these services.
- reviewing work practices and procedures with the introduction of extended working hours for construction crews during the daylight saving period.
- taking on board recommendations from T Corp to consider increased borrowing to fast track infrastructure replacement and renewal (an application for LIRS funding has been made in the latest round for the reconstruction of a 10.5 km section of the Alma Park Road).

The introduction of Integrated Planning and Reporting and the development of Asset Management Plans for all asset categories had clearly identified the challenges that lay ahead for Greater Hume Shire with the most urgent need, the necessity to invest considerably more funds in roads and related infrastructure.

The changes made above will assist in achieving this goal, as will recommendations included in the “Revitalising NSW Local Government” document if adopted by the State Government.

It is apparent, however, that Council will need to significantly increase its income stream and in December 2013 resolved to apply for a special rating variation for an initial three year period commencing 1 July 2015. These additional funds will be invested solely into the road network.

Detailed information on the special rating variation and its impact on various rating categories can be found in the Revenue Policy which commences on Page 104.

Council is mindful of the significant impact of significant rate increases on ratepayers, however we must ensure that our assets do not become unserviceable and a greater burden on our communities in the future.

The Delivery Plan and Operational Program includes Council’s Annual Budget for the 2014/2015 financial year and forward estimates for the 2015/2016, 2016/2017 and 2017/2018 financial years.

Council firmly believes the strategies implemented over the past few years and the special rating variation included in this Delivery Plan establishes a solid foundation for the future. This plan is commended to you.



Mayor  
Cr Heather Wilton



General Manager  
Steven Pinnuck



# Greater Hume 2030

## Vision Statement

Living in an idyllic rural landscape that sets us apart, we draw on our passion and location to maintain a model community for people of all ages whilst building an economy that abounds with opportunities.

A number of key aspects are being sought in the vision statement; namely:

**Draw on our passion** – we cannot afford to expect someone else to always work on our behalf to achieve all that we seek; we must draw on the passion we have for our community and each other and be involved.

**Develop and maintain a model community for people of all ages** – if we work together, we can develop and maintain a community that looks after our people as well as our farmland and natural beauty. We can be a community that others aspire to be like.

**An economy that abounds with opportunities** – we must be proactive in taking advantage of our location, particularly near Albury / Wodonga and to a lesser extent Wagga Wagga, to grow an economy that is diverse and offers our community the chance to build a career here.

## Our Community Values

**A country lifestyle:** residents are committed to retaining an environment known for its scenery and spaciousness, where the hills, pasture and crops and natural bushland combine to create a relaxing and tranquil way of life.

**A caring community:** there is a deep appreciation that we have a Shire that is a great place to raise a family. This is only possible because of our friendliness and consideration for each other. And whilst each village and town has its own identity, there is nevertheless a sense of belonging throughout the Shire.

**A volunteering mentality:** our passion for the community is exemplified by our “can-do” spirit. Traditionally, we have fought for what we want, rather than relying on layers of government to always provide.

**An affordable but high quality of life:** our country lifestyle does not constrain us from being close to excellent schools, health and aged care services, sporting and recreational facilities, shops and museums. This is available without having the higher costs of city living.

## Council Profile

The Greater Hume Shire Council has an area of 5,939 square kilometres and has a population of 10,176\* persons. It is located in southern New South Wales on the Victorian border and shares a border with the municipalities of Wagga Wagga, Urana, Lockhart, Corowa, Tumbarumba and Albury.

The major towns within the Shire are Holbrook, Culcairn, Jindera, Henty and Walla Walla, along with the smaller villages of Burrumbuttock, Woomargama, Gerogery (including Gerogery West), Walbundrie, Morven and Brocklesby.

The traditional role of the towns and villages of Greater Hume is to service the productive rural industries in surrounding districts. The Greater Hume Shire includes many first class agricultural districts primarily producing wool, wheat and other grains, lucerne, fat cattle and sheep.

One of Greater Hume's greatest and valued assets is its social capital. There is a strong commitment to community building, delivered through a range of social and physical projects aimed at assisting communities to develop networks, partnerships, structures and frameworks to support ongoing improvement to overall community identity, health and well-being. Emphasis is also placed on fostering community capacity through investment in young people.

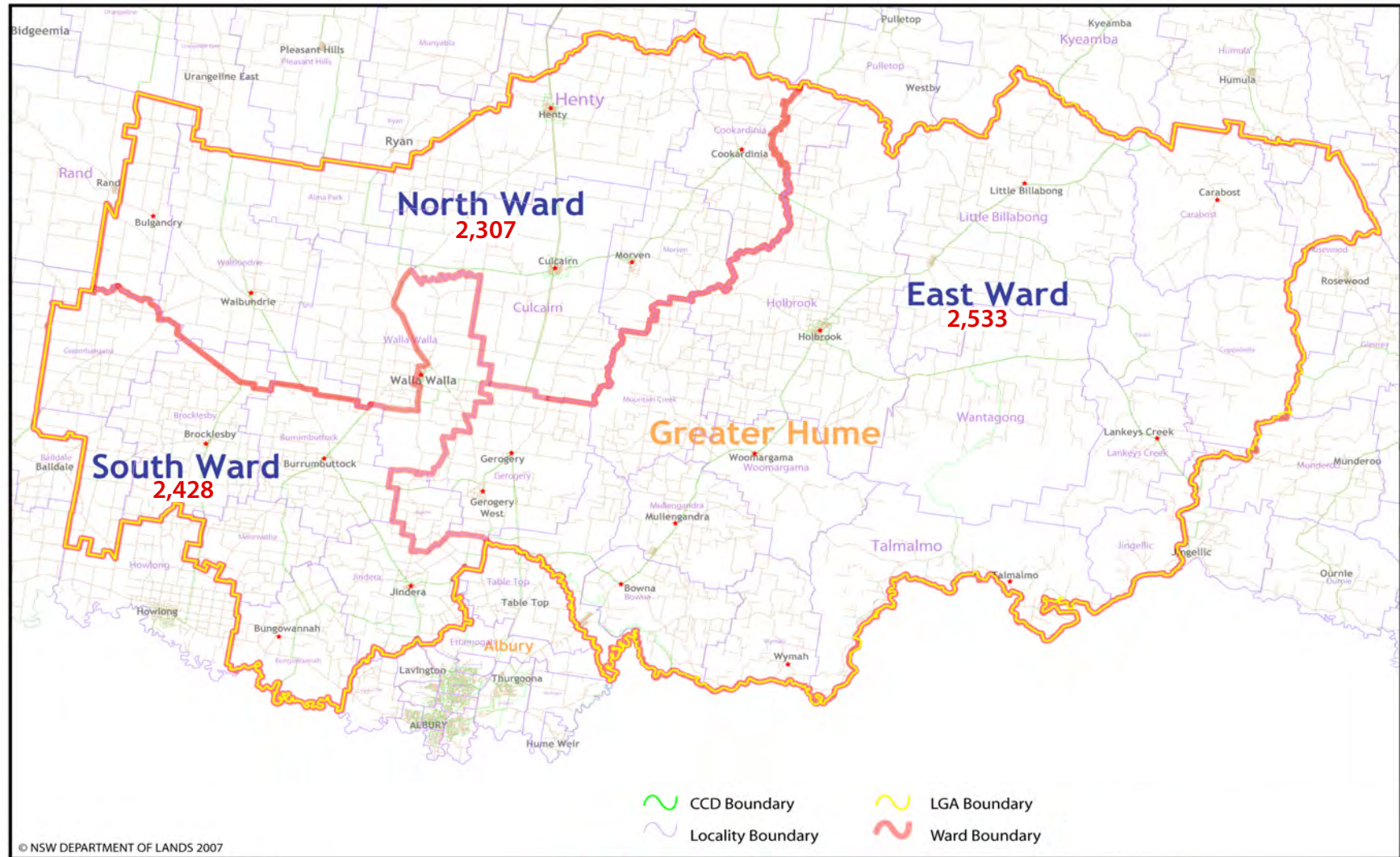
Politically the Council comprises three wards with three councilors elected in each ward. The nine councillors elect the Mayor, annually at the September meeting.

The process for dividing a local government area into wards is set out in section 210 of the Local Government Act 1993. Council established three wards known as ‘East’, ‘North’ and ‘South’. It is a requirement of the Local Government Act that the division of the area into wards does not result in a variation of more than 10% between the number of electors enrolled in each ward and therefore ward boundaries will be monitored and changed where necessary.

A copy of the Ward Boundary map is included overleaf.

(\* ABS Cat 3218.0)

## Ward Boundaries



GREATER HUME SHIRE

**Ward Boundaries**

as at 25th July 2007

 Department of Lands

## Council Snapshot

<b>Area</b>	5,939 square kilometres	<b>Works Depots</b>	Culcairn, Holbrook and Jindera
<b>Total Population*</b>	10,176 (ABS Census 2011 - Estimated Resident Population as at 30 June 2013) <i>Source: ABS Cat 3218.0.</i>	<b>Number of Staff</b>	124 (EFT) as at 31 March 2014
<b>Electors</b>	East Ward 2,533 North Ward 2,307 South Ward 2,428 Total 7,268 as at 26 March 2014	<b>Total Road Length</b>	2,055 km (1,033 km unsealed/1,022 km sealed)
<b>Rateable Properties</b>	6,372 as at 13 March 2014	<b>Number of Bridges</b>	62 bridges, 137 major box culverts and 22 major pipe culverts
<b>Administrative Centre</b>	Holbrook (General Manager and Department of Corporate and Community Services)	<b>Number of Swimming Pools</b>	5 (Culcairn, Henty, Holbrook, Jindera and Walla Walla)
<b>Technical Services Centre</b>	Culcairn (Department of Engineering Services and Department of Environment and Planning)	<b>Waste Disposal Depots</b>	Brocklesby, Burrumbuttock, Culcairn, Gerogery, Henty, Holbrook, Jindera, Mullengandra.
<b>Customer Service Centres</b>	Henty, Jindera and Walla Walla	<b>Population Centres</b>	Brocklesby, Burrumbuttock, Culcairn, Morven, Gerogery, Henty, Holbrook, Jindera, Walbundrie, Walla Walla, Woomargama.
<b>Expenditure Budget (Excluding Depreciation)</b>	<b>\$34,663,058</b>		



# Vision, Mission, Principal Values

## Vision

Greater Hume Shire will be a prosperous rural Shire with vibrant sustainable communities, offering excellent quality of life, and supported by a thriving agricultural, commercial and industrial base that capitalizes on the unique opportunities available through the highest standards of ethics, service and efficiency.

## Mission

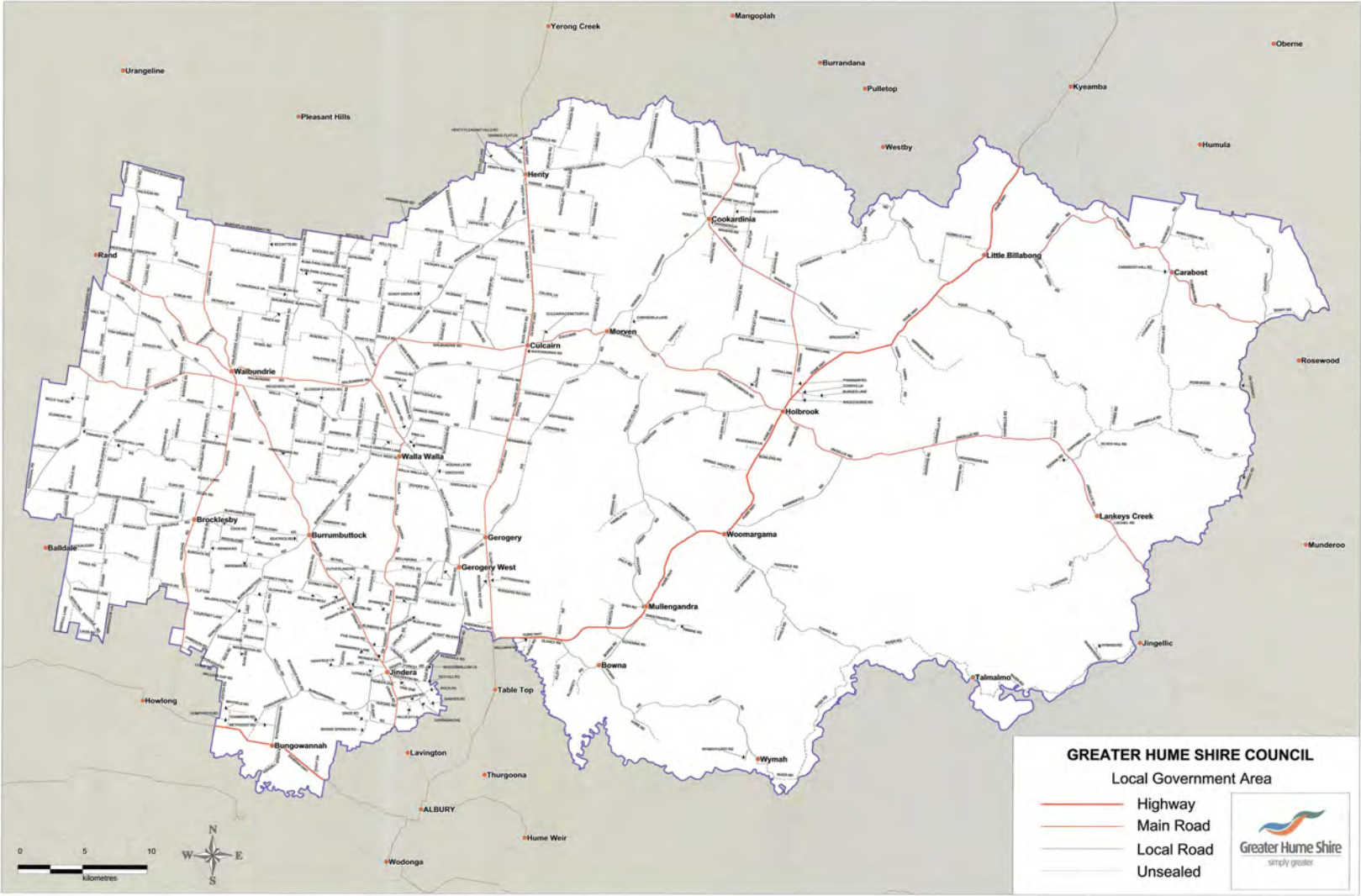
To provide quality leadership through service and management that meets the needs of all communities, enhances their well being and develops opportunities through community involvement.

## Principal Values

In striving to achieve its vision, Greater Hume Shire Council will place a high priority on:

- Encouraging community participation
- Valuing the opinions of residents and community committees
- Valuing community assets including natural resources
- Creating an atmosphere which encourages team support and innovation in communities, Councillors and staff
- Providing an atmosphere in which residents, Councillors and staff treat each other with respect
- Maintaining high levels of ethics, service and leadership.

Greater Hume Shire Council  
Local Government Area



## Councillors



Picture (left to right): Front Row: Cr Quinn, Cr McInerney, Cr Wilton, David Smith (Director Corporate & Community Services), Colin Kane (Director Environment & Planning). Back Row: Cr Heriot, Cr Schilg, Cr O'Neill, Cr Meyer OAM, Cr Schoff, Cr Osborne and Steven Pinnuck (General Manger).

South Ward	North Ward	East Ward
Cr Denise Osborne Mayor (2006 - 2012) Deputy Mayor (2005 - 2006) Elected 2005	Cr Doug Meyer OAM Deputy Mayor (2012 - Elected 2012	Cr Heather Wilton Mayor 2012 - Elected 2008
Cr Jenny O'Neill Elected 2005	Cr Stuart Heriot Elected 2012	Cr John McInerney Elected 2005
Cr Karen Schoff Elected 2012	Cr Annette Schilg Elected 2012	Cr Tony Quinn Elected 2012

## Community Consultation

This document has been placed on display at the customer service centres listed below, and is also available for viewing on Council's web site [www.greaterhume.nsw.gov.au](http://www.greaterhume.nsw.gov.au).

- Administrative Office 39 Young Street, Holbrook
- Technical Office 40 Balfour Street, Culcairn
- Customer Service Office Shops 8/9 Jindera Plaza Urana Street, Jindera
- Rural Transaction Centre Commercial Street, Walla Walla
- Henty Urban Office 32 Sladen Street, Henty



Culcairn Technical Office

Jenny Rogan and Jenny Whitlock



Henty Urban Office

Jill Thiele and Susan Kane



Holbrook Administrative Office

Carly Toll



Jindera Customer Service Office

Debbie Moreland



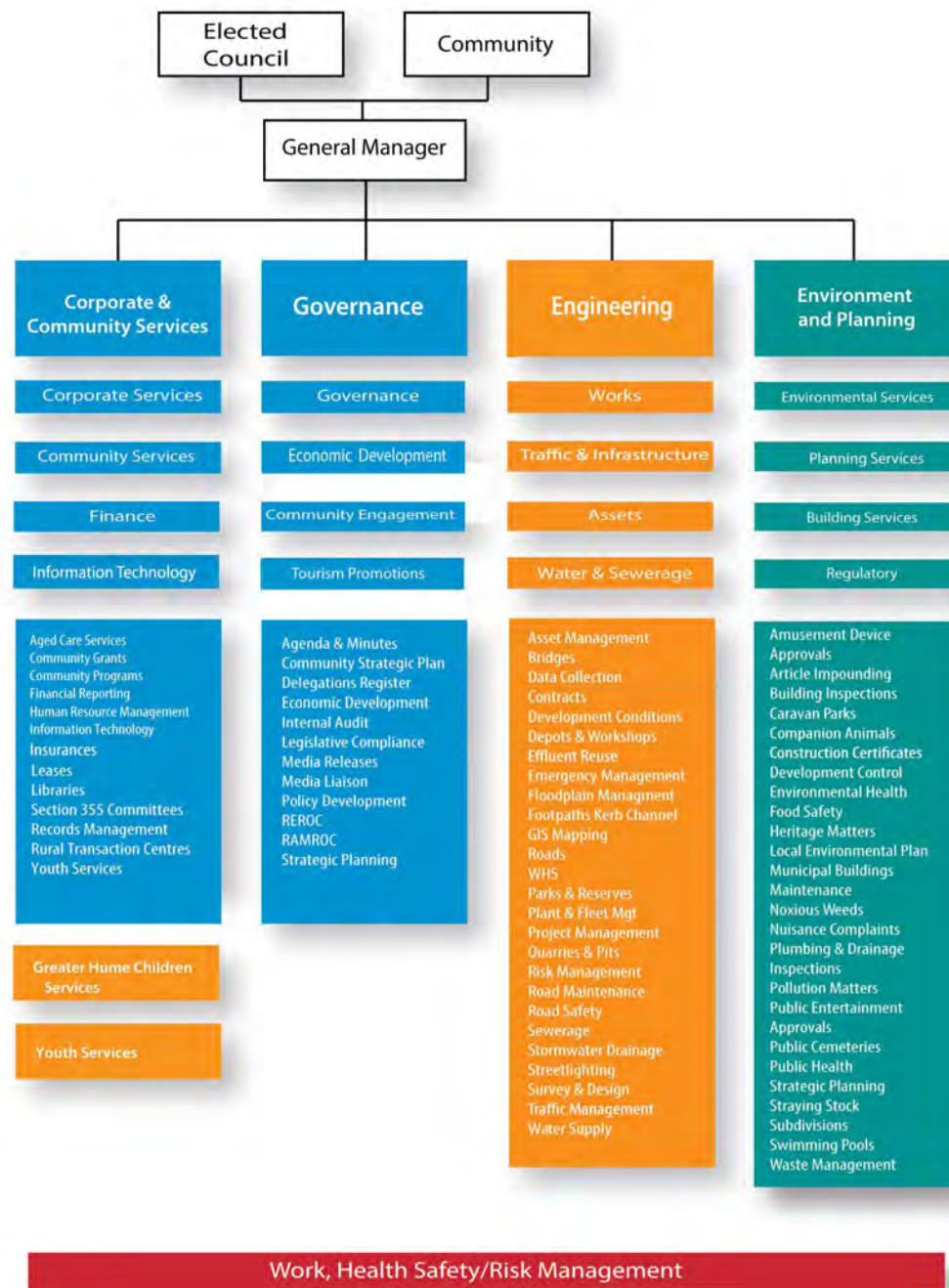
# Management Structure

The Council, as an elected body, is responsible for determining policy and overall strategic direction. The General Manager provides a link between the Council and staff and is responsible for implementing the decisions of the Council.

The organisation structure below General Manager level comprises three departments: Corporate and Community Services, Engineering Services and Environment and Planning.

The three Directors which head each department together with the General Manager form the Management Executive which manage the day to day operations of the Council and provide professional advice to councillors.

Council's organisation chart is shown at right.



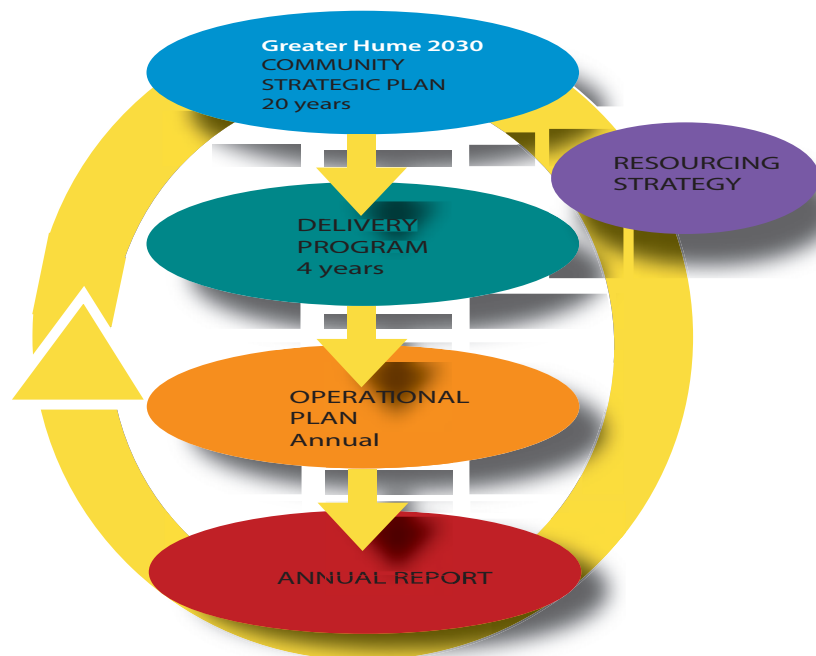


## Planning and Reporting Framework

Council's Delivery Plan is an element of the planning and reporting framework for NSW Local Government which includes:

- Long Term Community Strategic Plan (10 years)
- Resourcing Strategy (introducing a Long Term Financial Plan, an Asset Management Strategy, and a Work Force Plan)
- 4 year Delivery Program
- Annual Operating Plan

Council's Community Strategic Plan - **Greater Hume 2030** is about the future of the whole community. It represents the aspirations of the people who live, visit and work in the Greater Hume Shire. It is a 20 year vision developed as a collaborative effort between the community and Council. **Greater Hume 2030** defines a sustainable direction for our shire, and sets out the strategic direction which Council, will follow in achieving the needs of our community for the next 20 years to 2030.



## Community Strategic Plan

To achieve this direction Council has:

- developed a Resourcing Strategy in partnership with key stakeholders to deliver the objectives of the Plan
- aligned Council programmes and services with the key themes and directions
- reported on our success through the achievement of set targets

**Greater Hume 2030** is built around four key themes:

GREATER IDEAS BY OUR GREAT PEOPLE

A SIMPLY GREATER PLACE TO LIVE

A SIMPLY GREATER PLACE TO WORK

SIMPLY GREATER NATURAL SURROUNDINGS

These themes are supported by key goals that guide our shire for the next 20 years. The themes are closely connected and are interdependent on each other – they should not be viewed in isolation.

The 4 Year Delivery Plan is developed from Council's 10 Year Community Strategic Plan and Resourcing Strategy which includes the shire's Asset Management Plans.

Council will need to carefully review the implications of the Asset Management Plans to ensure long term financial sustainability is maintained.

## GREATER IDEAS BY OUR GREAT PEOPLE



As we aspire to grow our population sustainably, we must also consider how a shortage of future leaders, water security and a lack of government funding could impact upon delivery of our vision.

To capitalise on the great ideas put forward by our great people we will work towards achieving the following goals:

1	A progressive community
2	A sustainable community

## PERFORMANCE INDICATORS

We will monitor and report our progress towards achieving the goals, strategies and actions outlined in the Community Strategic Plan and Delivery Plan by measuring every four years the following performance indicators.

1	Our residents are engaged in decision making about important issues leading to improved participation in community events, activities and organisations. Increasing levels of customer satisfaction with the provision of information by Council and the methods by which it is available.
2	Reduced consumption of potable water and generation of greenhouse gas emissions. A reduction in waste to landfills. An increase in alternate energy use and water reuse. Increase in Shire population base. Future developments are of a high standard in keeping with character of our existing towns and villages and include environmentally sustainable principles.

In addition, we will report quarterly on the outputs and outcomes as detailed in the operational plan.

# GOAL 1

## A progressive community

### 1.1 Improve community participation in decision making

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Improve community attendance at Council meetings and provide greater contact with local councillors.	1.1.1.1	Facilitate the advertising of information regarding Council meetings and events in accordance with legislation and time requirements and include on Council's web site.	Compliance with statutory requirements.	Executive Assistant Governance and Economic Development
Improve community attendance at Council meetings and provide greater contact with local councillors.	1.1.1.2	Investigate and implement enhanced online communication tools using technologies such as social networking mechanisms.	Improved communication methods developed & initiated.	Executive Assistant Tourism & Promotion
Improve community attendance at Council meetings and provide greater contact with local councillors.	1.1.1.3	Hold a minimum of 2 Council meetings per annum at venues other than Culcairn or Holbrook.	Two or more meetings held at alternate venues.	Executive Assistant Governance and Economic Development
Instigate improved communication methods to facilitate discussion on the major issues covered within this plan.	1.1.2.1	Investigate contemporary community engagement practices.	Expanded use of social media across all Council functions.	Corporate Services Manager
Provide councillors with facilities and support (including training) to ensure their ongoing professional development.	1.1.3.1	Continue to implement councillor professional development program.	Compliance with DLG requirements and attendance rate	General Manager
Provide councillors with facilities and support (including training) to ensure their ongoing professional development.	1.1.3.2	Provide adequate equipment and support for the Mayor and councillors to undertake their role(s).	Compliance with Councillors/Mayors Facilities and Expense Policy	General Manager
Proactively use local media to ensure that challenges and opportunities that the Shire must contend with are fully disclosed to the community.	1.1.4.1	Produce regular editions of the community newsletter.	Four editions produced each year within budget.	Executive Assistant Tourism & Promotion
Proactively use local media to ensure that challenges and opportunities that the Shire must contend with are fully disclosed to the community.	1.1.4.2	Coordinate and publish weekly classified advertisements to promote Council activities, events and issues.	Council advertisement published weekly. Council and town websites updated regularly	Executive Assistant Governance and Economic Development
Proactively use local media to ensure that challenges and opportunities that the Shire must contend with are fully disclosed to the community.	1.1.4.3	Ensure that timely information is communicated through a range of tools and that messages are consistent and easy to understand.	Regular press releases issued.Website updated. Quarterly newsletter published	Executive Assistant Governance and Economic Development

# GOAL 1

## A progressive community

### 1.2 Ensure that we have a succession of volunteers to enable our 'can do' attitude and care of the community to continue

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Use the Shire's media to encourage newcomers and groups to become involved in volunteering in the Shire.	1.2.1.1	Maintain a volunteering page on Council's website to promote volunteering activities and link potential volunteers with appropriate services.	Reviewed annually.	Executive Assistant Tourism & Promotion
Use the Shire's media to encourage newcomers and groups to become involved in volunteering in the Shire.	1.2.1.2	Update information on volunteering in Council's Residents Handbook to encourage new residents to join local management committees, etc.	Volunteering opportunities included in town promotional material and Residents Handbook	Executive Assistant Governance and Economic Development
Provide a personal invitation to younger people to join community groups.	1.2.2.1	CDO and YDO to assess existing community groups for feasibility of inclusion of young people on committees and/or special projects.	Funding obtained for establishment of a Youth Council.	Community Development Officer
Provide a personal invitation to younger people to join community groups.	1.2.2.2	Build youth meeting skills capacity.	Hold appropriate workshops annually.Support Lions Youth of the Year	Youth Development Officer
Use Council's media to notify residents of current and future community projects run by volunteers, encouraging people of any skills level to become involved.	1.2.3.1	Include information on community projects in editions of the community newsletter.	Volunteer recruitment information included in every Council newsletter.	Executive Assistant Tourism & Promotion
Schools to assist in the community, e.g. through helping in aged care facilities.	1.2.4.1	Liaison with schools and aged care providers to ensure students are given opportunities to assist with elderly members of our communities and/or residents of aged care facilities.	Visits by students to aged care facilities and other community projects and programs.	Youth Development Officer

### 1.3 Enhance the opportunities for volunteering groups to receive the maximum funding possible

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Community groups receive advanced notification of funding opportunities for all sectors.	1.3.1.1	Advise community groups of available funding opportunities.	Where appropriate, notification of grants included in weekly banner advertisement, website, direct correspondence, etc.	Community Development Officer
Increase opportunities for community project funding ensuring potential projects are well planned and plans are well advanced and regularly updated.	1.3.2.1	Priority project list be developed following input from councillors.	List reviewed and endorsed by Council annually.	General Manager

## GOAL 1

## A progressive community

### 1.3 Enhance the opportunities for volunteering groups to receive the maximum funding possible

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Increase grant application writing capability through holding training for community groups.	1.3.3.1	Investigate feasibility of hosting grant application seminars.	Grant writing seminar held annually	Community Development Officer
Ensure Council staff available to support and advise on the preparation of grant applications.	1.3.4.1	CDO available to support community organisations seeking grant funding.	Ongoing support provided.	Community Development Officer

### 1.4 Improve leadership capability within the Shire

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Community Development Officer position to be responsible for facilitating capacity building within community groups and engaging and identifying training and funding opportunities.	1.4.1.1	Community Development Officer to undertake assessment of the needs of community groups to determine training requirements by: • utilising Survey Monkey • reviewing Council planning documents and results of consultation • advisory committee minutes • general community feedback	Plan and implement appropriate training interventions.	Community Development Officer
Provide training and mentoring opportunities to our younger leaders. Ensure that training and mentoring is relevant to an individual's business or circumstance.	1.4.3.1	Develop a young leaders training and monitoring program.	Young leaders training plan implemented.	Youth Officer
Improve leadership in community groups to facilitate greater accountability from community groups that manage Council's assets.	1.4.4.1	Review current management committee manual and provide refresher training to management committees of all halls and recreation grounds.	Review on an annual basis.	Corporate Services Manager
Recognise leaders and their efforts in the media; encourage others within the community to take up leadership roles.	1.4.5.1	Promote community leaders through Australia Day awards.	Media coverage of award nominees and their achievements published.	Executive Assistant Tourism & Promotion



# GOAL 1

## A progressive community

### 1.5 Provide opportunities for the community to continually learn

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Investigate feasibility of developing additional libraries within the shire or improving access to library facilities and information services.	1.5.1.1	Investigate alternative methods of service delivery to rural and remote communities.	Report on mobile library usage and alternatives presented annually.	Community Services Coordinator
Investigate feasibility of developing additional libraries within the shire or improving access to library facilities and information services.	1.5.1.2	Create and promote on-line library services.	Develop and implement an outreach program in schools to promote online resources in our libraries.	Community Services Coordinator
Investigate feasibility of developing additional libraries within the shire or improving access to library facilities and information services.	1.5.1.3	Review and develop new and existing programs.	Children's programs delivered in conjunction with RRL. Youth programs delivered. Author talks conducted	Community Services Coordinator
Provide enhanced information on current mobile library services and when services are available in each town.	1.5.2.1	Publish mobile library timetable in each quarterly community newsletter.	Timetable published in each newsletter and on website.	Executive Assistant Tourism & Promotion
Provide free wireless internet access at public locations (such as libraries) in each village and town.	1.5.3.1	Wireless internet access available at Jindera and Walla Walla customer service offices.	WiFi available at Jindera and Walla Walla.	Corporate Services Manager
Liaise with education and training providers on the possibility of running vocational courses within the shire.	1.5.5.1	Investigate opportunities of providing vocational courses at the Holbrook Community Resource Centre.		Community Services Coordinator
Liaise with regional School Based Trainee Coordinator to ensure linkages and pathways exist with further education and training providers (e.g. TAFE, university).	1.5.6.1	Conduct meetings with school career advisors in relation to existing programs and determine how and where Council can assist.	Meetings conducted annually.	Director Corporate & Community Services

## GOAL 2 A sustainable community

### 2.1 Attract new residents to the Shire

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Continue with the Shire's Image Strategy, ensuring that a promotion plan is created that guides any advertising.	2.1.1.1	Review 'simply greater' branding strategy	Branding strategy proposal submitted to Economic Development Committee, Tourism Advisory Committee, and Council	General Manager
Design and distribute a brochure in Albury highlighting the housing affordability, availability of services & facilities, easy commute and 'tree change' characteristics of the shire.	2.1.2.1	Develop a 'housing affordability/lifestyle' brochure for distribution.	Brochure completed & distributed through local & regional outlets (e.g. real estate agents, etc.) and participation in regional promotion campaigns.	Executive Assistant Governance and Economic Development
Develop a program of regular media interest stories on destinations and events that highlight the community based lifestyle in the Shire.	2.1.3.1	Develop and maintain close links with local and regional media outlets.	Monthly distribution of 'what's on in GHSC' email mailout. Number of media releases issued (target 26 per annum). Regular articles in community newsletters	Executive Assistant Tourism & Promotion

### 2.2 Improve leadership capability within the Shire

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Reduce the red tape involved with introducing water reuse schemes into local communities.	2.2.2.1	Lobby Office of Environment & Heritage to introduce realistic water quality standards for reuse schemes.	Issue raised directly with DECCW and through LGSA.	Director Engineering

### 2.2 Improve leadership capability within the Shire

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Determine capacity of groundwater aquifers for greater use.	2.2.3.1	Develop a ground water issues and opportunities paper.	Development of Ground Water Issues Paper through continued active participation in the Strengthening Basin Communities Project 2012 - 2016 planning 2016 - 2030 implementation.	Director Corporate & Community Services
Lobby Government to make it economically viable for individuals and businesses to move to renewable energy.	2.2.6.1	Make representations to both State and Federal Governments to ensure that renewable energy initiatives are economically viable for individuals and businesses.	Representations made and a response received from relevant State & Federal Government Departments and other relevant agencies.	General Manager

## GOAL 2

## A sustainable community

### 2.3 Proactively seek to attract industry and business

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
		Implement the actions described in Goals 9 to 11.		

### 2.4 To be as effective as possible with our funding constraints

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Cooperatively work with surrounding councils to identify where resources and costs can be shared.	2.4.2.1	Maintain membership of strategic bodies that utilise resource sharing capabilities to the benefit of Greater Hume Shire Council.	Internal audit program completed on schedule and recommendations implemented.	General Manager
Cooperatively work with surrounding councils to identify where resources and costs can be shared.	2.4.2.1	Maintain membership of strategic bodies that utilise resource sharing capabilities to the benefit of Greater Hume Shire Council.	Report presented to Council on annual basis	General Manager
Cooperatively work with surrounding councils to identify where resources and costs can be shared.	2.4.2.2	Continue to participate in the joint council internal audit initiative.	Internal Audit program completed on schedule and recommendations implemented. Report presented to Council on an annual basis	Director Corporate & Community Services
Cooperatively work with surrounding councils to identify where resources and costs can be shared.	2.4.2.3	Continue Road Safety Officer program in conjunction with Lockhart and Urana Councils.	Road Safety Officer project plan developed and implemented on an annual basis.	Director Engineering
Cooperatively work with surrounding councils to identify where resources and costs can be shared.	2.4.2.4	Investigate the feasibility of cross shire border initiatives (e.g. utilisation of plant fleets, human resource sharing, etc.).	Discussions held with neighbouring councils.	Director Engineering
Cooperatively work with neighbouring councils to obtain larger grants for works that benefit each council.	2.4.3.1	Be active participants in REROC and RAMROC to ensure funding opportunities are maximised.	Membership of RAMROC and REROC maintained.	General Manager
Lobby State & Federal Governments for a greater proportion of tax revenue.	2.4.4.1	Be active participants of REROC and RAMROC to provide a forum for raising revenue capacity issues.	Membership of RAMROC and REROC maintained.	General Manager
Lobby State & Federal Governments for a greater proportion of tax revenue.	2.4.4.1	Be active participants of REROC and RAMROC to provide a forum for raising revenue capacity issues.	Issue raised in other forums (LGSA, etc.) when opportunities arise.	General Manager

## A SIMPLY GREATER PLACE TO LIVE



Greater Hume is already a great place to live because of our caring nature and the great services and facilities available in the nearby cities. Yet, our quality of life could be improved, particularly as access to these services and facilities is limited and we are losing our younger people.

## PERFORMANCE INDICATORS

We will monitor and report our progress towards achieving the goals, strategies and actions outlined in the Community Strategic Plan and Delivery Plan by measuring every four years the following performance indicators.

3	For all of our towns and villages to benefit from this Plan.
4	A welcomed, supported and involved community.
5	Maintained and improved services, facilities and infrastructure throughout the Shire.

3	<p>Provision of service and facilities that support vibrant communities.</p> <p>Initiatives are implemented to provide employment opportunities close to home.</p> <p>Development of strategies to mitigate the impacts associated with the opening of the Hume Highway bypasses.</p>
4	<p>Improved communication with existing and future residents.</p> <p>Introduction of forums and activities to build interaction between towns and villages across the Shire.</p> <p>Development of strategies that increase the wellness of our communities.</p>
5	<p>Development of service standards for existing services, facilities and infrastructure.</p> <p>Improved infrastructure where need is identified and supported by the individual communities</p> <p>Improved health, aged care and other community services.</p> <p>Improved access to education and training.</p>

## A SIMPLY GREATER PLACE TO LIVE



6	Enhanced access to services and facilities throughout the shire.
7	Continue to advance our identity and reputation.
8	Retain our quality of life.

6	Investigation of community transport options. Increased physical accessibility to services and facilities for the less mobile in our community.
7	Increased pride of our shire. Development of safer communities.
8	Creation of a range of living options across the shire (including rural living). Improved infrastructure locally and regionally to support our communities.

In addition, we will report quarterly on the outputs and outcomes as detailed in the Operation Plan.



## GOAL 3

## For all towns and villages to benefit from this Plan

### 3.1 To improve quality of life and sustain our populations

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
		No action in Operational Plan.		

### 3.2 To offer reasonable services close to home

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Seek to attract interested businesses to supply core needs of towns and villages such as post offices, chemists, general stores, fuel outlets, etc.	3.2.1.1	Identify new business and service opportunities.	Report no. of new businesses and services to Council quarterly.	Executive Assistant Governance and Economic Development

### 3.3 To create employment opportunities

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
		No action in Operational Plan.		

### 3.4 To proactively manage the impacts associated with the opening of the bypasses of Woomargama and Holbrook

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Investigate the possibility of niche tourism marketing strategies around the characteristics of the bypassed towns (e.g. 'home of the sub', 'gateway to upper murray').	3.4.3.1	Review and monitor effectiveness of billboards and other signage to promote Holbrook and Woomargama.	Review of signage completed annually.	Executive Assistant Tourism & Promotion
Investigate the possibility of niche tourism marketing strategies around the characteristics of the bypassed towns (e.g. 'home of the sub', 'gateway to upper murray').	3.4.3.2	In partnership with Roads & Maritime Services seek funding for the construction of ANZAC Avenue of Honour.	Project approval obtained and project completed by 2015.	Executive Assistant Governance and Economic Development

## GOAL 3 For all towns and villages to benefit from this Plan

### 3.4 To proactively manage the impacts associated with the opening of the bypasses of Woomargama and Holbrook

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Conduct a visitors' survey to be distributed by local businesses (e.g. hotels, motels and eateries) and the visitor centre in Holbrook to understand the needs of tourists and 'passing by' visitors.	3.4.4.1	With support of local businesses conduct a visitors/ business survey within 12 months of the completion of the bypass.	Survey conducted.	Executive Assistant Tourism & Promotion

## GOAL 4 A welcomed, supported and involved community

### 4.1 To maintain a sense of community (and involve people)

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Reintroduce welcome packs to new residents, including a local directory of community groups.	4.1.1.1	Develop welcome pack information for community committees to distribute.	Residents Guide updated annually. promotional tools developed	Executive Assistant Governance and Economic Development Community Development Officer
Reintroduce welcome packs to new residents, including a local directory of community groups.	4.1.1.2	Participate in regional advertising campaigns promoting the Shire as an alternative place to live.	Maintain membership of promotional agencies (e.g. C Change Bureau).	Executive Assistant Governance and Economic Development
Each town and village to develop a common goal, based on the strategic actions within the Greater Hume 2030 Community Strategic Plan, to develop a sense of belonging.	4.1.2.1	Facilitate the development of a theme for each town and village within the Shire.	At least one town or village consulted each year to develop an appropriate theme and branding.	Community Development Officer

## GOAL 4

## A welcomed, supported and involved community

### 4.2 To provide support to all in a large shire and improve communication and connection

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Improve the frequency of communicating events to the community through the use of radio, newspapers, Council website and tourist information centres.	4.2.3.1	In conjunction with community organisations improve the promotion of events throughout the shire. (Also refer 2.1.3)	No. of events promoted on Council town websites, council community newsletter, etc. Number of media releases issued in relation to community events. Number of articles appearing in print and electronic media.	Executive Assistant Tourism & Promotion
Improve the frequency of communicating events to the community through the use of radio, newspapers, Council website and tourist information centres.	4.2.3.2	Promote increased use of GHSC and town websites to community groups.	Increasing number of hits on website events page.	Executive Assistant Tourism & Promotion
Improve the frequency of communicating events to the community through the use of radio, newspapers, Council website and tourist information centres.	4.2.3.3	Conduct website training.	Number of volunteers trained.	Community Development Officer
Encourage the community to provide more input to newspapers and newsletters.	4.2.4.1	Increase the number of positive stories about the shire and our communities.	Number of positive stories in local and regional media and websites about community issues and achievements.	Executive Assistant Tourism & Promotion

### 4.3 To increase the life education that our younger people receive

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Provide our younger people with training in the areas of: • mental health • drugs, smoking and alcohol • racism and discrimination • antisocial behaviour • creative and practical skills development • driver education • protection of the environment, the need for recycling and climate change.	4.3.1.1	Continue to auspice Culcairn CDAT programs.	No. of programs undertaken.	Youth Officer

## GOAL 5

## Maintained and improved services, facilities and infrastructure throughout the shire

### 5.01 To agree as a community on the strategic upkeep of our services and facilities

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Determine the resources needed for maintaining and improving services and facilities through time	5.01.1.1	Review Asset Management Plans on an annual basis.	Asset Management Plans reviewed by 31 December annually.	Director Engineering
Determine the resources needed for maintaining and improving services and facilities through time	5.01.1.2	Review Asset Management Strategy on an annual basis.	Asset Management Strategy reviewed by 28 February annually.	Director Engineering
Council to lobby for funding to maintain services and facilities.	5.01.4.1	Maintain membership of ROC's to ensure appropriate avenues to lobby for additional funding are maintained.	Membership of ROC's retained.	General Manager
Council to lobby for funding to maintain services and facilities.	5.01.4.2	Lobby other levels of Government to ensure timely implementation of NBN and improved telecommunications across the shire.	No. of representations to Federal and State Governments in relation to funding and implementation issues.	General Manager

### 5.02 To provide and maintain safe and serviceable public facilities and infrastructure including roads, drainage and footpaths

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Ensure that all land and buildings owned and controlled by Council are maintained in an appropriate manner and utilised for the designated and appropriate community purpose.	5.02.01.1	Develop an annual maintenance program and budget for inclusion in draft budget.	Annual Maintenance program prepared and presented to Council for consideration.	Director Environment & Planning
Ensure that all aspects of Council's cemetery operations are carried out in an appropriate manner with due respect and accuracy.	5.02.2.1	Implement an annual maintenance program and service standards for cemeteries.	Annual maintenance program and service standards developed and implemented.	Manager Waste & Facilities
Ensure that all aspects of Council's cemetery operations are carried out in an appropriate manner with due respect and accuracy.	5.02.2.2	Maintain maintenance contract(s) for Culcairn, Henty, Holbrook Jindera and Walla Walla cemeteries.	Annual maintenance contract for cemeteries in place. Minimal complaints received	Manager Waste & Facilities
Establish and maintain a rolling works program to ensure public conveniences are maintained to an appropriate standard.	5.02.03.1	Develop and maintain an annual maintenance program and service standard for public conveniences.	Annual maintenance program and service standard developed and implemented.	Director Engineering

## GOAL 5

## Maintained and improved services, facilities and infrastructure throughout the shire

### 5.02 To provide and maintain safe and serviceable public facilities and infrastructure including roads, drainage and footpaths

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Establish and maintain a rolling works program to ensure public conveniences are maintained to an appropriate standard.	5.02.03.2	Review and implement annual service standards for public toilets.	Minimal complaints received.	Director Engineering
Provide an overall system of management that allows community committees to control the facility under their care in accordance with the needs and requirements of the community.	5.02.04.1	Review and update where necessary Council's Community Committee Operational Manual.	Manual reviewed and updated on an annual basis.	Corporate Services Manager
Provide an overall system of management that allows community committees to control the facility under their care in accordance with the needs and requirements of the community.	5.02.04.2	Provide bi-annual training to appropriate Council community committees.	Bi-annual training provided to Council community committees.	Corporate Services Manager
Ensure all urban roads within all communities are sealed or where unsealed are maintained in accordance with a system of programmed maintenance.	5.02.05.1	Maintain a maintenance management system.	Appropriate levels of maintenance carried out and within budget.	Director Engineering
Ensure all urban roads within all communities are sealed or where unsealed are maintained in accordance with a system of programmed maintenance.	5.02.05.2	Develop an annual capital works program.	Capital works program complete and within budget.	Director Engineering
Ensure that a quality rural road network is provided and maintained throughout the Shire.	5.02.06.1	Develop an annual capital works program.	Capital works program completed and within budget.	Director Engineering
Provide and maintain a suitable footpath network in our urban centres.	5.02.07.1	Maintain an inspection and maintenance system.	Capital works program completed and within budget.	Director Engineering
Provide and maintain a suitable footpath network in our urban centres.	5.02.07.2	Maintain an annual capital works program.	Inspection and maintenance system approved by Council.	Director Engineering
Provide and maintain a suitable stormwater drainage network including an adequate kerb and gutter network.	5.02.08.1	Implement the inspection and maintenance system.	Inspections carried out in accordance with service standards. maintenance carried out within the budget of Council	Director Engineering
Provide and maintain a suitable stormwater drainage network including an adequate kerb and gutter network.	5.02.08.2	Develop an Annual Capital Works Program.	Capital works program completed and within budget.	Director Engineering

## GOAL 5

## Maintained and improved services, facilities and infrastructure throughout the shire

### 5.02 To provide and maintain safe and serviceable public facilities and infrastructure including roads, drainage and footpaths

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Provide an adequate system of street lighting to all developed commercial and residential areas of towns and villages.	5.02.09.1	In consultation with communities across the shire, implement a street light upgrade program.	Annual street light upgrade program completed and within budget.	Director Engineering
Provide a secure and reliable water supply to the community.	5.02.10.1	Provide and maintain and operate water supplies that meet the needs of shire residents.	% compliance with public health drinking water standards. No. of water quality complaints received.No. of unplanned supply interruptions.	Director Engineering
Provide a secure and reliable water supply to the community.	5.02.10.2	Implement water wise initiatives to promote reduced water consumption.	Annually distribute brochure on wise water use.	Director Engineering
Manage wastewater and effluent in a sustainable manner.	5.02.11.1	Provide and maintain sewerage disposal and effluent re-use systems that meet the needs of residents of the shire.	% compliance of licensing requirements. Number of unplanned service interruptions. Annual capital works program developed	Director Engineering
Manage wastewater and effluent in a sustainable manner.	5.02.11.2	Adopt appropriate pricing schemes for LTW discharges.	LTW pricing reviewed annually.	Director Engineering
Coordinate and manage the ongoing maintenance and renewal of Council's plant and fleet.	5.02.12.1	Maintain and operate Council's plant fleet to ensure the timely completion of Council's Works Program.	Plant replacement program implemented. Plant reserve maintained	Director Engineering

### 5.03 Investigate the implementation of new cost effective sewerage systems where required by environmental pressure and/or community desire

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Consult with relevant State agencies in respect of design and funding of sewerage schemes in small villages e.g. Burrumbuttock, Gerogery and Woomargama.	5.03.01.1	Liaison with relevant Federal and State Government funding bodies to augment effluent disposal systems in Burrumbuttock, Gerogery and Woomargama.	Funding applications lodged where appropriate.	Director Engineering

### 5.04 To improve youth services, activities and facilities

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Provide more activities and facilities for our younger people including: investigating the feasibility of skatepark(s) concerts and movies.	5.04.02.1	Review of existing facilities undertaken and consultation undertaken with individual communities on effectiveness.	Movies at the pool nights.	Youth Officer



## GOAL 5

## Maintained and improved services, facilities and infrastructure throughout the shire

### 5.04 To improve youth services, activities and facilities

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Provide opportunities for youth to interact by holding an annual forum for existing youth groups to meet.	5.04.05.1	Identify existing youth groups within the shire.	Database of youth groups completed and maintained.	Youth Officer
Approach tuition providers (in music, dance, arts, sports and cultural activities) to canvass the possibility of providing outreach activities in the shire.	5.04.07.1	Develop a list of youth cultural providers.	Development and publication of database.	Youth Officer

### 5.05 To maintain our health and aged care services

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Support a forum involving Council, service providers and the community on local health and aged care and its management.	5.05.01.1	Maintain a presence at local interagency type meetings.	Attendance at interagency continuum care meeting, etc.	Community Services Coordinator
Lobby government to retain and maintain our Shire's health and aged care services.	5.05.02.1	Maintain strong relationships with relevant government and non government funding bodies and service providers.	Services expanded where community need identified and funding secured. Existing services maintained	Director Corporate & Community Services
Proactively participate in the Murrumbidgee Local Health District and Hume Medicare Local to ensure health services and facilities that adequately address current and emerging health and lifestyle needs.	5.05.03.1	Develop a strong working relationship with Local Health Networks.	Meeting with Local Health District held at least annually.	General Manager
Continue developing succession plans for our general practitioners, visiting specialists and other medical practitioners. Then implement.	5.05.08.1	Liaise with local service providers and community reference groups to ensure continuity of service.	Meetings held with service providers and community groups annually. Succession planning strategy for GP's and VMO's developed and reviewed annually	General Manager

## GOAL 5

## Maintained and improved services, facilities and infrastructure throughout the shire

### 5.05 To maintain our health and aged care services

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Consider ways to encourage local youth to consider careers in aged care industry (e.g. possible traineeships, school excursions, etc.).	5.05.14.1	Initiate discussions with service providers.	No. of aged care traineeships offered in the shire.	Community Services Coordinator
Address mental health needs in the shire, particularly targetting the farming sector.	5.05.15.1	Liaise with Local Health District and Medical Local to address mental health issues in the shire.	Discussions held with relevant agencies on an annual basis.	General Manager
Provide accessible and inclusive high quality, integrated community services that meet current and emerging needs of the community.	5.05.16.1	Undertake strategic planning for social services, equity access etc to meet the community's needs especially services required for the disadvantaged.	Members of hard to reach communities engaged in the review/update of the strategic plan.	Director Corporate & Community Services
Facilitate accessible and inclusive high quality, integrated community services that meet current and emerging needs of the community.	5.05.16.2	Promote uptake and participation in community programs e.g. hold Meals on Wheels promotional events with key community service providers.	No. of events held and programs completed.	Director Corporate & Community Services

### 5.06 To improve the availability of policing, emergency and ambulance services in the Shire

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Lobby the Government for increased policing, emergency and ambulance presence.	5.06.01.1	Make representation to the relevant State Ministers and Member for Albury to ensure the retention of existing service levels and increase services levels where gaps exist.	No. of representations made.	General Manager

### 5.07 To improve the availability of childcare services and facilities within the Shire

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Continue to review adequacy of existing childcare services and identify gaps in the provision of services according to the needs of local families.	5.07.01.2	Undertake an annual review of existing child care services provided through engagement with preschools and other children's services.	Annual report to Council on outcomes of review.	Community Services Coordinator

## GOAL 5

## Maintained and improved services, facilities and infrastructure throughout the shire

### 5.07 To improve the availability of childcare services and facilities within the Shire

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Investigate options for maximising opportunities through the use of existing buildings and early childhood providers to improved childcare services.	5.07.02.1	Encourage expansion of In Venue Family Day Care services across the shire	Increased no. of in venue family day care services.	Community Services Coordinator
Consider the need to obtain funding for Council to establish out of school hours service either through family day care or local schools.	5.07.03.1	Undertake an annual review of out of hours school hour needs through engagement with preschools and schools.	Annual report to Council on outcomes of review.	Community Services Coordinator
Ensure that Greater Hume Children Services remains a relevant and reliable service.	5.07.04.1	Develop and implement a marketing strategy to raise the profile of family day care as a career and a service.	No. of family day care carers. Number of children in care (EFT)	Community Services Coordinator

### 5.08 To continue to provide the community with schooling services they require

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Improve schools through: greater involvement from parents in P & C associations. providing children with life skills (refer Strategy 4.3). offering programs for talented students.	5.08.3.1	Meet with secondary school principals in the shire to investigate program opportunities.	Meeting held annually with school principals each September.	Youth Officer

### 5.08 To continue to provide the community with schooling services they require

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Identify incentives or programs for teachers (to remain within the shire's schools, e.g. local scholarships if teachers remain within the shire for 5 years) and to younger people (to remain at school or TAFE)	5.08.4.1	Refer above.		Youth Officer
Provide assistance and support to families who cannot afford or support education for their children.	5.08.3.1	Refer above.		Youth Officer

## GOAL 5

## Maintained and improved services, facilities and infrastructure throughout the shire

### 5.09 To improve our cultural facilities

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Implement initiatives that consider how cultural and arts activities can contribute to the community to be documented in a Cultural Management Plan.	5.09.1.1	Develop a cultural management strategy in consultation with Murray Arts.	Strategy presented to Council for adoption subject to funding opportunities.	Executive Assistant Tourism & Promotion
Increase the number of people participating in the arts and cultural activities through promotion of diverse activities in the media	5.09.2.1	Raise the profile of cultural assets and activities in the Shire both locally and outside the Shire.	Hold museum open days in conjunction with local committees.	Executive Assistant Tourism & Promotion
Increase the number of people participating in the arts and cultural activities through promotion of diverse activities in the media	5.09.2.2	Promote cultural events locally and regionally.	Number of cultural events promoted in media (community newsletter, website, media releases, 'What's On in GHSC', etc.).	Executive Assistant Tourism & Promotion
Increase the number of people participating in the arts and cultural activities through promotion of diverse activities in the media	5.09.2.3	'Against the Grain' Drama Camp held annually.	Increase in the variety of programs. Number of participants	Community Development Officer
Increase the number of people participating in the arts and cultural activities through promotion of diverse activities in the media	5.09.2.4	Provide cultural activities in liaison with appropriate bodies (e.g. Murray Arts).	No. of activities per annum.	Community Development Officer
Increase the number of people participating in the arts and cultural activities through promotion of diverse activities in the media	5.09.2.5	Encourage the formation of an Arts Council/Group.	Arts Council/Group launched.	Executive Assistant Tourism & Promotion

### 5.09 To improve our cultural facilities

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Increase the number of people participating in the arts and cultural activities through promotion of diverse activities in the media	5.09.2.6	Seek opportunities through Museums and Galleries NSW to provide guidance, training and expertise to our public and private museums and historical society's such as museum advisors, grants and volunteer and skill development workshops.	Continued engagement of Museum Advisor assisting our public museums on a individual basis from volunteer management, significance, displays, cataloging etc and holding a one day museum/heritage workshop in Greater Hume Shire on common themes as assessed by Museum Advisor.	Executive Assistant Tourism & Promotion

## GOAL 5

## Maintained and improved services, facilities and infrastructure throughout the shire

### 5.10 To maintain our community halls

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)			
DP Action	Code	Action	Performance Measure	Responsibility
Utilising the completed audit of community halls, undertake the required maintenance as required	5.10.1.2	Undertake maintenance works as required	Annual maintenance and capital works in accordance with annual capital works plan.	Manager Waste & Facilities

### 5.11 To maintain and improve our sports and recreation facilities

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)			
DP Action	Code	Action	Performance Measure	Responsibility
Undertake a survey of the community every 2 to 4 years to obtain feedback on condition of facilities.	5.11.3.1	Undertake a community survey on appropriateness of service mix and quality of delivery.	Survey completed and report submitted to Council.	Manager Waste & Facilities
Develop a maintenance schedule, taking into consideration the results of the community survey described in Strategy 5.11.3.	5.11.4.1	In conjunction with management committees, review the condition of sports and recreational facility assets	Capital works upgrade program presented to Council in February annually.	Manager Assets
Explore grant options available through the AFL, Cricket Australia and other peak bodies.	5.11.5.1	Work with local sporting clubs to maximise funding opportunities.	No. and % of successful grant applications lodged. Identify funding opportunities	Community Development Officer
Continue to provide access to Council plant for use by volunteers upgrading recreation reserves.	5.11.6.1	Ensure that all recreation reserve management committees are aware of Council's policy in relation to access to Council plant.	Annually advise recreation reserve management committees main points of section 355 operations manual. Publicise Council's policy in relation to access to Council plant at least annually.	Corporate Services Manager

## GOAL 6

## Enhanced access to services and facilities throughout the shire

### 6.1 To create a viable public transport system for the shire

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
		No action in Operational Plan.		

### 6.2 To provide physical access to services and facilities for those less mobile within the community

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Undertake a forum with the elderly, people living with a disability and parents with prams to develop an Access Action Plan. Consideration should be given to prioritising shops and other services that require, for example: • • automatic doors, hand rails, ramps; and enhanced parking for the less mobile.	6.2.1.2	Provide design advice for the provision of equitable building access.	Advice provided when requested.	Director Environment & Planning



## GOAL 7

## Continue to enhance our identity and reputation

### 7.1 Continue to enhance our identity and cohesion

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)			
DP Action	Code	Action	Performance Measure	Responsibility
Conduct a 'Shire wide' pride campaign to improve internal image perceptions.	7.1.1.1	Prepare regular stories that highlight the achievements of Council.	No. of positive media releases issued. Distribution of quarterly community newsletter	Executive Assistant Governance and Economic Development
Develop a public campaign which highlights that Council is 'working' for the Shire as a whole.	7.1.2.1	Continue to promote collaborative events across the shire.	No. of collaborative events held (e.g. Australia Day).	Executive Assistant Governance and Economic Development
Hold community events to continually create greater community identity (ie who we are) and cohesion.	7.1.3.1	Conduct community events to reinforce community identity and cohesion.	Continue to rotate Australia day throughout the shire	Executive Assistant Tourism and Promotions
Continue to maintain calendar of community events that take place throughout the shire.	7.1.4.1	Encourage and support communities to develop and deliver events.	No. of community events supported.	Community Development Officer

### 7.2 To create safe communities

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)			
DP Action	Code	Action	Performance Measure	Responsibility
		No action in Operational Plan.		

### 7.3 To implement best practice effective governance

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)			
DP Action	Code	Action	Performance Measure	Responsibility
Maintain the currency, legislative compliance and clarity of Council's Policy Manual.	7.3.1.1	Regularly review the appropriateness and currency of Council's Policy Register.	Policies reviewed within adopted timeline.	Director Corporate & Community Services
Implement best practice governance strategies.	7.3.2.1	Undertake review of DLG Promoting Better Practice to continuously improve good governance practices.	Annual review conducted and report provided to Council no later than 30 June.	Director Corporate & Community Services
Maintain effective and open complaints handling processes.	7.3.3.1	Undertake effective investigation and resolution of complaints.	Provision of monthly Customer Action Requests report to Council.	Corporate Services Manager
Maintain effective and open complaints handling processes.	7.3.3.2	Provide frontline customer service centres at Holbrook Culcairn, Jindera, Henty and Walla Walla.	Assessment of customer satisfaction with standard of service provided through community satisfaction survey.	Corporate Services Manager

## GOAL 7 Continue to enhance our identity and reputation

### 7.3 To implement best practice effective governance

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)			
DP Action	Code	Action	Performance Measure	Responsibility
Monitor and manage personal and private information	7.3.4.1	Meet statutory requirements of Government Information Public Access Act (GIPAA), Privacy & Personal Information Protection Act (PIPPA) and Public Interest Disclosures (PID).	Annual report on GIPA, PIPPA and PID inquiries presented to Council.	Director Corporate & Community Services
Develop and implement reporting mechanisms to meet Integrated Planning & Reporting requirements.	7.3.5.1	Review all Integrated Planning and Reporting documents on an annual basis.	Asset Management Plans and Resourcing Strategy reviewed annually by 28 February.	Director Corporate & Community Services

### 7.4 Be a responsible employer of choice

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)			
DP Action	Code	Action	Performance Measure	Responsibility
Implement best practice human resource policies and strategies to attract, engage, develop and retain the best and highly skilled staff to strengthen workforce capacity.	7.4.1.1	Implement strategies from Workforce Management Plan.	Annual report on implementation of Workforce Management Plan presented to Council.	Director Corporate & Community Services
Provide a safe work environment.	7.4.3.1	Integrated risk management system developed and implemented.	WHS Committee meets a minimum of 6 times per year.	General Manager
Provide a safe work environment.	7.4.3.2	Injury management and rehabilitation services provided.	Cost of workers compensation insurance as a percentage of total wages is at or better than Statecover average.85% of injuries/incidents reports to insurer within 24 hours.	General Manager
Provide a safe work environment.	7.4.3.3	Staff wellbeing initiatives provided.	Staff wellbeing event held annually.	General Manager
Provide modern, safer and well maintained systems, processes, facilities, plant and equipment.	7.4.4.1	Implement an effective plant and fleet replacement program.	Plant replacement program implemented within designated timeframes and budget.	Director Engineering
Provide modern, safer and well maintained systems, processes, facilities, plant and equipment.	7.4.4.2	Develop and implement a strategic replacement strategy for Council's information technology hardware.	IT infrastructure replacement program developed and implemented within designated timeframes and budget.	Director Corporate & Community Services

## GOAL 7

## Continue to enhance our identity and reputation

### 7.5 Minimise risk and ensure continuity of critical business functions

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Facilitate training and education awareness programs regarding risk management to implement best practice records and risk management strategies.	7.5.1.1	Review Council's Integrated Risk Management Plan and develop and implement supporting processes to ensure ongoing integration of risk management principles into Council's day to day operations.	Integrated Risk Management Plan reviewed on an annual basis. Associated supporting processes developed and integrated into day to day operations.	General Manager
Facilitate training and education awareness programs regarding risk management to implement best practice records and risk management strategies.	7.5.1.2	Coordinate the ongoing operation of Council's Internal Audit function.	Annual Internal Audit program completed and audit recommendations implemented.	Director Corporate & Community Services
Facilitate training and education awareness programs regarding risk management to implement best practice records and risk management strategies.	7.5.1.3	Implement provisions of Document and Data Control policy and procedures.	Provisions of Document and Data Control policy and procedures implemented.	Corporate Services Manager
Maintain an appropriate insurance program	7.5.3.1	Manage the ongoing processing of claims and operation of claims management services provided by Echelon on behalf of Statewide Mutual.	All claims processed within agreed timeframes.	Corporate Services Manager
Implement and regularly test Council's business continuity strategy.	7.5.4.1	Conduct an annual review of Council's Disaster Recovery and Business Continuity Plan (BCP).	Plan tested and results reported to MANEX annually.	Director Corporate & Community Services
Implement and regularly test Council's business continuity strategy.	7.5.4.2	Investigate opportunities to partner with neighbouring councils in the implementation of BCP e.g. joint procurement of essential computer hardware.	Opportunities reviewed through REROC Shared Services group.	Director Corporate & Community Services
Provide suitable reliable information technology hardware and software across the organisation.	7.5.6.1	Manage and maintain software and data systems that allow corporate information to be accessible and reliable.	All systems available to staff with minimal downtime.	Director Corporate & Community Services
Provide suitable reliable information technology hardware and software across the organisation.	7.5.6.2	Develop and implement a strategic replacement strategy for Council's information technology hardware.	Infrastructure replacement program developed and implemented within designated timeframes and budget	Director Corporate & Community Services

## GOAL 7 Continue to enhance our identity and reputation

### 7.6 Ensure Greater Hume Shire Council is financially sustainable

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Maintain an investment strategy and policy	7.6.1.1	Maximise return on investments whilst ensuring protection of principle.	Return on investments equal to or greater than BBSW 30 day average rate.	Director Corporate & Community Services
Maintain an investment strategy and policy	7.6.1.2	Review of funding and investment strategies to be undertaken annually in line with budget development and review of Long Term Financial Plan.	Ensure investments are low risk and investment decisions are in accordance with DLG Investment Guidelines and council policy.	Director Corporate & Community Services
Implement best practice financial planning.	7.6.2.1	Undertake a thorough review of further budget savings, efficiency gains and revenue raising opportunities to create capacity with Council's current budget to contribute to a greater allocation to asset maintenance and renewal.	Savings, gains and revenue opportunities identified and reported to Council.	Director Corporate & Community Services
Implement best practice financial planning.	7.6.2.2	Adopt a sustainable procurement policy and commence implementation of a sustainable procurement program across all council sections.	Adoption of policy. Annual analysis of purchasing practices.	Director Corporate & Community Services
Implement best practice financial planning.	7.6.2.3	Update council's Long Term Financial Plan on an annual basis taking into consideration other Resourcing Strategy documents and Delivery Plan requirements.	LTFP revised annually in conjunction with setting of annual operating budget.	Director Corporate & Community Services
Investigate opportunities to expand revenue from commercial operations, property portfolio and other income generating assets.	7.6.3.1	Facilitate opportunities for industrial and commercial land development and sale.	Ongoing sale of land.	General Manager
Apply the 'user pays principle' as the basis for full cost recovery.	7.6.4.1	Adopt the user pays principle for the pricing of specific goods, services and facilities that require the user/ consumer to pay the actual cost of the service provided e.g. water supply and private works.	Appropriate fee structure adopted through Statement of Revenue Policy.	Director Corporate & Community Services

## GOAL 7 Continue to enhance our identity and reputation

### 7.6 Ensure Greater Hume Shire Council is financially sustainable

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Monitor and review the rating strategy to ensure an equitable distribution of cost and benefits.	7.6.5.1	Review rating strategy on an annual basis taking into consideration other Resourcing Strategy documents and Delivery Plan requirements.	Rating strategy revised annually in conjunction with setting of annual operating budget.	Director Corporate & Community Services

### 7.7 Provide efficient, effective and customer focused services to the community

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Implement strategies to ensure excellence in customer service.	7.7.1.1	Provide frontline customer service centres at Holbrook, Culcairn, Jindera, Henty and Walla Walla.	Assessment of customer satisfaction with standard of service provided through community satisfaction survey.	Director Corporate & Community Services
Monitor service levels in key service areas.	7.7.2.1	Undertake community satisfaction survey.	Survey completed and results analysed.	General Manager
Conduct a comprehensive biennial customer survey regarding satisfaction with Council's performance and service provision.	7.7.3.1	Undertake community satisfaction survey.	Refer 7.7.2	General Manager

### 7.8 Provide efficient and effective environmental health and building services to the community

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Exercise the Council's statutory functions under the Environmental Planning & Assessment Act 1979 properly and equitably to determine applications efficiently and in accordance with statutory requirements.	7.8.1.1	Process all Complying Development Certificate (CDC) applications as submitted.	All CDC's processed within statutory timeframes subject to receipt of all necessary information.	Director Environment & Planning
Exercise the Council's statutory functions under the Environmental Planning & Assessment Act 1979 properly and equitably to determine applications efficiently and in accordance with statutory requirements.	7.8.1.2	Process all Development Applications (DA) as submitted.	All DA's processed within statutory timeframes subject to receipt of all necessary information.	Director Environment & Planning

## GOAL 7

## Continue to enhance our identity and reputation

### 7.8 Provide efficient and effective environmental health and building services to the community

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)			
DP Action	Code	Action	Performance Measure	Responsibility
Exercise the Council's statutory functions under the Environmental Planning & Assessment Act 1979 properly and equitably to determine applications efficiently and in accordance with statutory requirements.	7.8.1.3	Provide certification and inspection services for building construction.	All inspections completed within agreed timeframes.	Director Environment & Planning
Exercise the Council's statutory functions under the Environmental Planning & Assessment Act 1979 properly and equitably to determine applications efficiently and in accordance with statutory requirements.	7.8.1.4	Issue approvals and/or inspect work under Section 68 of the Local Government Act 1993	Approvals issued within statutory timeframes subject to receipt of all necessary information.	Director Environment & Planning
Implement requirements of the Companion Animals Act.	7.8.2.1	Operate efficient animal holding facilities.	Comply with recognised guidelines and rehome animals where practical.	Director Environment & Planning
Implement requirements of the Companion Animals Act.	7.8.2.2	Investigate complaints and enforce provisions of Companion Animals Act as required.	All complaints investigated and resolved.	Director Environment & Planning
Implement requirements of the Companion Animals Act.	7.8.2.3	Implement strategies to reduce euthanasia rates and offer subsidised microchipping services.	Annual microchipping service maintained.	Director Environment & Planning
Maintain and improve food safety standards in accordance with the NSW Food Partnership Program.	7.8.3.1	Undertake inspections of regulated businesses to ensure appropriate public health standards are met.	Inspect all regulated premises at least once annually.	Director Environment & Planning
Maintain and improve food safety standards in accordance with the NSW Food Partnership Program.	7.8.3.2	Implement education and awareness activities on food handling and safety.	Annual newsletter on food safety handling distributed to businesses in the region.	Director Environment & Planning
Improve the monitoring and management of onsite effluent disposal within the shire.	7.8.4.1	Implement the On-Site Sewerage Management (OSSM) Policy	Inspect a minimum of 50 onsite sewerage management systems annually.	Director Environment & Planning



## GOAL 8 Retain our quality of life

### 8.1 To ensure that the shire remains great for families

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
		No action in Operational Plan.		

### 8.2 To ensure life in the shire remains affordable

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Investigate how the Shire can leverage off the Evocities campaign (which aims to attract families to locate to Wagga Wagga and Albury from the major Sydney metropolitan area).	8.2.1.1	Council involved in promotion activities complimentary to Evocities project.	Report on complimentary promotions presented to Council annually.	Executive Assistant Governance and Economic Development

### 8.3 To provide appropriate infrastructure to cater for our population

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Maintain regular contact and networks with State and Federal Government departments responsible for road and rail infrastructure policy and funding.	8.3.1.1	Ensure representation at RMS Regional Consultative Committee meetings.	Number of meetings attended.	Director Engineering
Maintain regular contact and networks with State and Federal Government departments responsible for road and rail infrastructure policy and funding.	8.3.1.2	Support the ALGA and LGNSW initiatives to extend and expand Roads To Recovery funding.	Support provided when opportunity arises.	General Manager
Continue to identify State and Federal Government funding opportunities for road improvements.	8.3.4.1	Continue to lobby Federal and State Government departments for additional funding (e.g. Roads To Recovery).	No. of successful funding applications.	General Manager
Continue to identify State and Federal Government funding opportunities for road improvements.	8.3.4.1	Continue to lobby Federal and State Government departments for additional funding (e.g. Roads To Recovery).	Representations made to appropriate Government departments.	General Manager

## A GREATER PLACE TO WORK



The location of our Shire presents significant potential to grow our economy. This is vital to retain our younger people, support our farmers and mitigate the impacts of the bypasses.

### PERFORMANCE INDICATORS

We will monitor and report our progress towards achieving the goals, strategies and actions outlined in the Community Strategic Plan and Delivery Plan by measuring every four years the following performance indicators.

9	Enhanced job opportunities for our people
10	A sustained and vibrant farming sector
11	Improved tourism and visitation

9	<p>Introduce information packages and programs to facilitate business expansion and attraction in the Shire.</p> <p>Increase the availability of industrial lands on a priority basis across the shire.</p> <p>Increase the number of training places (apprenticeships and traineeships) available in the shire.</p>
10	<p>Improve information available to our farming community through Landcare and other support agencies.</p> <p>Introduction of programs to support our vibrant farming community.</p>
11	<p>Actively promote business and tourism opportunities of the shire beyond our boundaries.</p> <p>Investigation of value adding opportunities to existing events e.g. Henty Field Days.</p> <p>Improve the profile of the tourism opportunities in the shire.</p>

In addition, we will report quarterly on the outputs and outcomes as detailed in the Operation Plan.

## GOAL 9

## Enhanced job opportunities for our people

### 9.1 To be proactive in attracting business

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Build on our identity actions, promoting to the Boards and wide business community the positive aspects of our location and space available with the use of successful examples.	9.1.4.1	Produce business newsletter quarterly.	Expand distribution of business newsletter	Executive Assistant Governance and Economic Development
Use local media to champion our shire and improve pride.	9.1.5.1	Develop a promotion strategy to showcase the business opportunities in the shire.	No. of media releases issued or promotions undertaken featuring local businesses or opportunities. Update testimonials on an annual basis	Executive Assistant Governance and Economic Development
Work with relevant State agencies to attract business, particularly in the area of cluster industries that we already have a strength in.	9.1.6.1	Survey the needs of existing businesses to ascertain opportunities.	Industries with cluster potential identified and interviewed.	Executive Assistant Governance and Economic Development
Support the expansion of key services to assist an ageing community in: transport - health care - support services - aged care - specialised accommodation (e.g. dementia).	9.1.10.1	Investigate the expansion of services to assist in retaining our aged residents within the Shire.	Retention and expansion of Home Maintenance and Modification Program and other HACC services. Conduct a Community Services Information Day annually. Promotion of community transport to all towns and villages within the shire.	Director Corporate & Community Services
Develop a home-based business information pack that targets home-based business investors and answers key start-up questions about planning, regulation, business infrastructure, business development, etc.	9.1.14.1	Provide business start up tools on website (e.g. Start Your Own Business Here).	Start Your Own Business Here and other business tools maintained on website.	Executive Assistant Governance and Economic Development
Consult with existing home-based and small businesses to identify specific business management training & development needs and facilitate development of a program of training courses, seminars and workshops.	9.1.17.1	Provide advice as to business management training available (e.g. BEC, MRTB).	Promotion through various media streams (e.g. business newsletter, etc.).	Executive Assistant Governance and Economic Development

## GOAL 9

## Enhanced job opportunities for our people

### 9.2 To provide the supporting infrastructure, facilities and services to attract businesses and new employees

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Continue to plan for future industrial releases.	9.2.3.1	Subject to resources provided by Council plan for the construction of industrial parks in identified priority areas.	Future industrial sites identified in Culcairn, Henty and Walla Walla.	General Manager
Project manage the development of industrial estates so that electricity, water, waste management and gas requirements are supplied.	9.2.4.1	Prepare survey and concept design plans.	Design and project cost for Jindera Industrial Estate approved by council.	General Manager
Project manage the development of industrial estates so that electricity, water, waste management and gas requirements are supplied.	9.2.4.2	Construction of next stage of Jindera Industrial Estate.	Construction commenced prior to 30 June 2015.	General Manager

### 9.3 To grow our existing businesses

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Establish a regular networking forum between Council and local businesses.	9.3.3.1	Provide networking opportunities for businesses within the shire.	No. of shire businesses that are members of the NSW Business Chamber. Networking events held at least annually.	Executive Assistant Governance and Economic Development
Research the feasibility of establishing truck parking areas in townships in the shire	9.3.3.2	Liaise with existing participants in the transport industry to establish need.	Preparation of report to the Economic Development Committee.	Executive Assistant Governance and Economic Development
Ensure that Greater Hume is well represented in relevant regional and broader economic development forums.	9.3.4.1	Establish mechanisms to ensure that Greater Hume remains abreast of current trends in economic development.	Maintain participation with the C Change Bureau	Executive Assistant Governance and Economic Development
Ensure that Greater Hume is well represented in relevant regional and broader economic development forums.	9.3.4.1	Establish mechanisms to ensure that Greater Hume remains abreast of current trends in economic development.	Attendance of G M or E A Gov/ED at relevant industry conferences.	Executive Assistant Governance and Economic Development
Ensure that Greater Hume is well represented in relevant regional and broader economic development forums.	9.3.4.1	Establish mechanisms to ensure that Greater Hume remains abreast of current trends in economic development.	Participation in selected promotional events and trade shows.	Executive Assistant Governance and Economic Development
Identify Council functions that could be outsourced to local businesses (e.g. roadside slashing and grading of roads, etc.).	9.3.5.1	Review Council activities to identify opportunities to achieve efficiencies through contracting.	Number of contracts in place.	Executive Assistant Governance and Economic Development

## GOAL 9 Enhanced job opportunities for our people

### 9.4 To provide appropriate training and mentoring for our Shire's workforce

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Identify funding and programs available to ensure our workforce receives appropriate training and mentoring relevant to their circumstances.	9.4.2.1	Provide training and mentoring for staff at all levels within the organisation	Performance appraisal of all staff completed by 30 June annually. Workforce Plan reviewed annually	Director Corporate & Community Services
Investigate opportunities for traineeships and apprenticeships.	9.4.3.1	Develop a traineeship and apprenticeship employment strategy.	Traineeship and apprenticeship employment strategy developed and reviewed on an annual basis. Number of traineeships and apprentices employed by Council.	General Manager
Implement Aussie Host (or similar) customer service training throughout the shire after determining sources of funding.	9.4.4.1	Engage with Murray-Hume Business Enterprise Centre or other organisations to investigate funding sources for customer service training.	Funding obtained for customer service training. Number of places offered	Corporate Services Manager

## GOAL 10 A sustained and vibrant farming sector

### 10.1 To ensure the Shire has an informed, committed and enthused agricultural community

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Develop networks with Austrade to provide opportunities for Greater Hume agricultural businesses to expand into more national and global markets, and attract more companies to the region.	10.1.5.1	Strong relationship with Austrade established and maintained.	Meetings with Austrade representatives held six monthly.	Executive Assistant Governance and Economic Development

### 10.2 To support our farmers

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
		No action in Operational Plan.		

## GOAL 11 Improved tourism and visitation

### 11.1 To promote our strengths

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)			
DP Action	Code	Action	Performance Measure	Responsibility
Work with local operators in towns and villages to provide visible information resources for visitors, i.e. frontline business operators to act as tourism ambassadors providing materials and knowledge on local attractions and events.	11.1.2.1	Establish and maintain Visitor Information Points (VIP) in all towns and selected villages to provide materials and knowledge on local attractions and events.	Existings VIP's maintained. Investigate opportunities to expand the VIP network in the shire. Prepare and distribute a monthly attractions and events alert to VIP network.	Executive Assistant Tourism & Promotion
Work with local operators in towns and villages to provide visible information resources for visitors, i.e. frontline business operators to act as tourism ambassadors providing materials and knowledge on local attractions and events.	11.1.2.2	Review, refresh and renew Accredited Visitor Information Centre at Holbrook.	A review of procedures and practices is undertaken.	Executive Assistant Tourism & Promotion
Work with local operators in towns and villages to provide visible information resources for visitors, i.e. frontline business operators to act as tourism ambassadors providing materials and knowledge on local attractions and events.	11.1.2.3	Review, refresh and renew the Visitor Information Point network throughout the shire, with a greater emphasis on communication, training and famils.	A review of procedures and practices is undertaken.	Executive Assistant Tourism & Promotion
Support existing Council and town websites to best practice standards.	11.1.3.1	Ensure information included on Council and town websites is current and relevant.	Websites updated regularly.	Executive Assistant Tourism & Promotion
Support existing Council and town websites to best practice standards.	11.1.3.2	Provide annual training to town volunteers	Refer 4.2.3	Community Development Officer
Support existing Council and town websites to best practice standards.	11.1.3.3	Continue to promote Greater Hume Shire's social media presence on Facebook and develop resources to possibly expand into other sites such as twitter, Google maps, YouTube, Instagram and Pinterest.	A 20% increase in followers to Greater Hume Shire's Facebook pages. 2 Youtube videos are produced on our history/heritage and environment.	Executive Assistant Tourism & Promotion
Create a marketing and promotion plan that communicates the range and quality of existing key attractions (including submarine, Morgan's Lookout, Henty Header, etc.).	11.1.4.1	Prepare a marketing and promotion plan for key attractions within the Shire.	Marketing and promotional plan prepared and reviewed on annual basis.	Executive Assistant Tourism & Promotion



## GOAL 11 Improved tourism and visitation

### 11.1 To promote our strengths

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Work with adjacent councils to proactively promote our offerings to Albury/Wodonga, Wagga Wagga and other target markets considered appropriate and attractive.	11.1.5.1	Maintain strong links with Albury/Wodonga and Wagga Wagga tourism organisations.	Six monthly meetings held with representatives of Albury/Wodonga and Wagga Wagga tourism organisations. Investigate the cost effectiveness of maintaining a presence in Albury/Wodonga and Wagga Wagga tourist information centres.	Executive Assistant Tourism & Promotion
Work with adjacent councils to proactively promote our offerings to Albury/Wodonga, Wagga Wagga and other target markets considered appropriate and attractive.	11.1.5.2	Continue to nurture join partnerships and relationships with neighbouring Local Government Areas and organisations such as Murray ARTS and Murray Regional Tourism Board.	Continue membership to MRTB and Murray Arts and provide support to initiatives undertaken by these organisations.	Executive Assistant Tourism & Promotion
Enhance the opportunities to promote Greater Hume Shire	11.1.8.1	Develop a closer relationship with local media by offering to arrange interviews, articles, photography or regular spots on radio and TV or articles in print and social media.	Media release (include on social media) sent out 4 times per year (commence of season) showcasing what Greater Hume has to offer the visitor.	Executive Assistant Tourism & Promotion
Enhance the opportunities to promote Greater Hume Shire	11.1.8.2	Utilise opportunities for direct marketing and value adding (eg free bus to events, discount vouchers, letterbox drops, hot deals, coupons etc) to encourage visitors to Greater Hume Shire.	Develop a hot deals/discount voucher/coupon flyer for visitors.	Executive Assistant Tourism & Promotion
Enhance the opportunities to promote Greater Hume Shire	11.1.8.3	Continue to market and promote towns and villages on Hume and Olympic Highways as welcoming and a 'open day is every day' with a focus on services and tourism product to the travelling and touring markets.	Encourage operators to open longer or at different hours, develop a weekend/afterhours directory/flyer in each town for visitors.	Executive Assistant Tourism & Promotion
Statistical data to be used to target visitor's requirements and patterns	11.1.9.1	Create, conduct and analyse regular surveys in relation to the visitors attending our Visitor Information Centre and Visitor Information Points.	Development of database of information contained in surveys and reporting to Council of outcomes through monthly Tourism and Promotions Report.	Executive Assistant Tourism & Promotion
Statistical data to be used to target visitor's requirements and patterns	11.1.9.2	Create, conduct and analyse regular surveys to identify new trends in visitor behaviour, emerging markets and visitor requirements to support council and tourism operators.	Development of database of information contained in surveys and reporting to Council of outcomes through monthly Tourism and Promotions Report.	Executive Assistant Tourism & Promotion

## GOAL 11 Improved tourism and visitation

### 11.2 To provide diverse offerings

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
		No action in Operational Plan.		

### 11.3 To leave visitors delighted with their visit

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Continue efforts to improve the appearance of main streets throughout the Shire with plants and paving e.g. streetscape upgrade program.	11.3.2.1	Upgrade streetscapes in all major towns within the shire.	Holbrook Streetscape Stage 2 completed.	Director Engineering
Continue efforts to improve the appearance of main streets throughout the Shire with plants and paving e.g. streetscape upgrade program.	11.3.2.1	Upgrade streetscapes in all major towns within the shire.	Culcairn and Jindera Streetscapes completed.	Director Engineering
Improve the appearance of buildings and the facades of our buildings, particularly those that are of heritage value such as the museums.	11.3.3.1	Establish and maintain heritage programs for residential and business buildings.	Local Heritage Advisor service maintained. Local Heritage Grants program maintained and administered.	Director Environment & Planning
Create highly visible promotional boards sponsored by local operators around key rest areas.	11.3.6.1	Town/tourist nformation boards developed and installed	Comment: completed.	Executive Assistant Tourism & Promotion
Provide the visitor information centre and operators with a survey collection tool (e.g. Tourism Australia VIC Kit) and encourage its use to monitor the origin of visitors, length of stay and purpose for future use in target marketing.	11.3.7.1	Develop a survey collection tool for use by VIC and VIP staff to collect relevant visitor data.	Survey developed and distributed to VICs and VIP's for implementation.	Executive Assistant Tourism & Promotion

## GOAL 11 Improved tourism and visitation

### 11.3 To leave visitors delighted with their visit

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Develop a Greater Hume events strategy to coordinate the delivery of existing events.	11.3.8.1	Events Guide and Prospectus - to develop and produce an events guide for community groups and organisations. The guide will provide information and advice on all aspects of event management including how, who, when, why, risk management, procedures and organisation, resource register, promotion and marketing, etc.	An Events Guide and Prospectus is developed and utilised by community groups and organisations providing enhanced visitor experiences.	Executive Assistant Tourism & Promotion
Publish an events calendar and widely distributed to all tourism operators.	11.3.9.1	Determine appropriate mechanisms to promote events held within Greater Hume Shire.	In conjunction with community committees, ensure appropriate media releases are distributed. Events calendar maintained on Council website, quarterly newsletter.	Executive Assistant Tourism & Promotion
Maintain sufficient funding for Council's VIC in Holbrook.	11.3.11.1	Undertake regular reviews of patronage and value of Holbrook VIC.	Comprehensive review of VIC undertaken after completion of bypass.	Executive Assistant Tourism & Promotion
Conduct at least one tourism industry workshop per annum targeted at improving industry knowledge and collaboration.	11.3.12.1	Improve the internal knowledge of the shire's tourism product.	Conduct an annual tourism workshop on attracting and maintaining events in the shire.	Executive Assistant Tourism & Promotion
Support existing tourism networking forums and encourage greater operator participation to increase communication and collaboration (e.g. business breakfast series).	11.3.16.1	Maintain links with key tourism bodies.	EA T&P attendance at LGSA Tourism Conference. Membership of Murray Regional Tourism maintained. Tourism Advisory Committee meet at least quarterly.	Executive Assistant Tourism & Promotion
Supporting tourism operators and communities to enhance the visitor experience.	11.3.17.1	Conduct visitor information workshops/ meetings for tourism operators, community members and council staff of Greater Hume Shire to provide them with knowledge when assisting with enquiries from visitors.	Two visitor information workshops/meetings are held to provide information on visitor services in Greater Hume Shire	Executive Assistant Tourism & Promotion

## GOAL 11 Improved tourism and visitation

### 11.3 To leave visitors delighted with their visit

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Supporting tourism operators and communities to enhance the visitor experience.	11.3.17.2	Creating the opportunity for operators and their staff to develop better business skills in areas such as internet/social media, marketing, finance, human resource management, industrial regulations, working with the media, quality assurance, customer service (including closing the deal) and barista.	Encourage operators and their staff to attend above workshops, Murray Regional Tourism Board conference (where may tourism related topics will be presented) and seek to hold a workshop relating to the running of a tourism business.	Executive Assistant Tourism & Promotion
Supporting tourism operators and communities to enhance the visitor experience.	11.3.17.3	Establishment of a Greater Hume Shire Tourism Operators Committee to create links and provide a platform for promotion and development of tourism in Greater Hume Shire.	Greater Hume Shire Tourism Operators committee is formed and supported initially by Greater Hume Shire Tourism Advisory Committee.	Executive Assistant Tourism & Promotion
Marketing of Greater Hume Shire's Visitor Experience	11.3.18.1	Develop and produce street maps for towns and villages of Greater Hume Shire.	Street maps for towns and villages are produced.	Executive Assistant Tourism & Promotion
Marketing of Greater Hume Shire's Visitor Experience	11.3.18.2	Participate and assist with development of the Murray Regional Tourism Board digital platform.	Murray Regional Tourism Board digital platform developed and implemented.	Executive Assistant Tourism & Promotion
Marketing of Greater Hume Shire's Visitor Experience	11.3.18.3	Review, refine and refresh our self drive tour itineraries and develop marketing collateral to assist promotion including value adding such as themes, interactive elements, picnic or refreshment packs, children's puzzles, quizzes or loyalty stamps.	Revitalised and value added self drive tour itineraries and marketing collateral to assist promotion is developed.	Executive Assistant Tourism & Promotion
Marketing of Greater Hume Shire's Visitor Experience	11.3.18.4	Ensure that all tourism operators and events are listed on Get Connected (path to Destination NSW, Tourism Victoria and Tourism Australia).	All tourism operators and events are listed on Get Connected.	Executive Assistant Tourism & Promotion

## GOAL 11 Improved tourism and visitation

### 11.3 To leave visitors delighted with their visit

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Marketing of Greater Hume Shire's Visitor Experience	11.3.18.5	Enhance and broaden Greater Hume Shire's What's On enewsletter and distribute to bus, coach and tourism operators/organisations, visitor services within southern NSW and Victoria and within Greater Hume Shire.	Greater Hume Shire's What's On enewsletter has been refreshed and email network expanded to include other tourism operators in neighbouring LGA's.	Executive Assistant Tourism & Promotion
Marketing of Greater Hume Shire's Visitor Experience	11.3.18.6	Review and refresh Greater Hume Shire's marketing and promotional collateral (such as photographic library, banners, posters, bumper stickers or placemats).	Reprint of Greater Hume Shire's Visitor Guide. Continue development of photo library and development of two Youtube videos.	Executive Assistant Tourism & Promotion

### 11.4 To ensure our existing businesses remain viable

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Investigate the feasibility of creating a Council organised job network where local businesses can lodge vacancies and share recruitment costs (e.g. advertising) in surrounding areas.	11.4.3.1	Survey businesses to ascertain recruitment issues (e.g. difficulty in recruiting quality staff, cost of advertising etc.).	Local job opportunities included in 'jobs board' at expos and trade shows. Assess the value of promoting job opportunities on Council's website.	Executive Assistant Governance and Economic Development

## SIMPLY GREATER NATURAL SURROUNDINGS



If we are to continue to be blessed with beautiful natural surroundings, rich in native plants and animals, we must deal with apathy towards the protection of the natural environment that is present with some members of the community.

### PERFORMANCE INDICATORS

We will monitor and report our progress towards achieving the goals, strategies and actions outlined in the Community Strategic Plan and Delivery Plan by measuring every four years the following performance indicators.

12	Maintain biodiversity and a high quality natural environment
13	Maximise our resources to maintain our natural environment

12	Reduction in waste to landfills through better management practices and recycling. Introduction of programs to improve the environmental safety and appearance of the Shire.
13	Introduction of improved environmental practices on public and private land. Improved coordination of public land management. Restoration of native vegetation in appropriate locations.

In addition, we will report quarterly on the outputs and outcomes as detailed in the Operation Plan.

## GOAL 12

## Maintain biodiversity and a high quality natural environment

### 12.1 To continue the introduction of good environmental practices

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Ensure that development within the shire integrates ecologically sustainable development principles.	12.1.1.1	Effective development control undertaken to ensure ecologically sustainable development.	Compliance with development consent conditions.	Director Environment & Planning
Identify opportunities, programs and funding available to enhance the natural environment on farms.	12.1.4.1	In conjunction with LLS's, landcare groups develop on farm environmental projects.	Discussions held with LLS's and landcare groups to develop on farm projects.	Director Corporate & Community Services
Reduce our waste to landfill through effective waste management practices and recycling working to minimise waste being sent to landfill.	12.1.5.1	Implement policies and programs to maximise the diversion of waste from landfills to recycling options.	Participate in regional recycling initiatives (e.g. drummuster, chemical collections, etc.). Maintain kerbside recycling in urban areas and investigate expansion into rural areas.	Manager Waste & Facilities
Reduce our waste to landfill through effective waste management practices and recycling working to minimise waste being sent to landfill.	12.1.5.2	Monitor take up of rural skip bin collection service	No. of services provided.	Manager Waste & Facilities
Reduce our waste to landfill through effective waste management practices and recycling working to minimise waste being sent to landfill.	12.1.5.3	Encourage urban residents to undertake onsite composting of household organics.	Education program rolled out	Manager Waste & Facilities
Continue to support the implementation of regional weed management strategies and associated management plans	12.1.6.1	Implementation of Regional Weeds Action Plan.	Funding received. Reporting requirements to DPI met	Director Environment & Planning
Introduce awareness signs on major roads discouraging drivers from littering.	12.1.7.1	In conjunction ROC's install anti littering signage throughout the shire.	Number of signs installed.	Director Environment & Planning
Maintain a Roadside Vegetation Management Plan for the shire.	12.1.9.1	Implement improved signage for high conservation areas.	Signage installed.	Director Engineering
Maintain a Roadside Vegetation Management Plan for the shire.	12.1.9.2	Develop a consolidated Roadside Vegetation Management Plan for the shire.	Consolidated Roadside Vegetation Management Plan completed and presented to Council.	Director Engineering
Reduce habitat loss through the negotiations of property vegetation plans and conservation agreements.	12.1.11.1	Develop strong links with LLS's and other appropriate agencies to reduce habitat loss.	Meet with LLS's and OEH at least annually to identify opportunities for mutual cooperation.	Director Environment & Planning



## GOAL 13

## Maximise our resources to maintain the natural environment

### 13.1 Lobby Federal and State Governments to introduce uniform legislation covering all public land management issues

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Establish a single body responsible for the management of crown land and remove overlap of responsibility of various State agencies such as RMS, StateRail, etc.	13.1.2.1	Make representations to establish a single body for the management of crown land.	Representations made to appropriate State Government ministers Prepare and submit a motion to the LGNSW Annual Conference..	General Manager
Establish an annual forum with all natural resource management groups to coordinate future programs and activities within the region. Document in a Shire Natural Resources Management Plan.	13.1.3.1	Council to continue to build partnerships with LLS's and Holbrook Landcare to ensure appropriate recognition of environmental issues with catchment management plans.	Meetings held with LLS representatives.	Director Environment & Planning

### 13.2 To engage with and assist private landowners in positively managing natural resources

DELIVERY PLAN (4 YEARS)		OPERATION PLAN (1 YEAR)		
DP Action	Code	Action	Performance Measure	Responsibility
Engage with private landholders to deliver programs that: • reduce weeds and feral pests • promote works in or near waterways, improving water quality • reduce unnatural stream bank and gully erosion • improve aquatic biodiversity • reduce pollution • improvement management of soils according to industry best management practices • increase ground cover and property plans.	13.2.3.1	Implement strategies to implement and deliver programs to improve land management practices on private land.	In conjunction with Holbrook Landcare and LLS's, develop a land management action plan.	Director Environment & Planning
Engage with private landholders to deliver programs that: • reduce weeds and feral pests • promote works in or near waterways, improving water quality • reduce unnatural stream bank and gully erosion • improve aquatic biodiversity • reduce pollution • improvement management of soils according to industry best management practices • increase ground cover and property plans.	13.2.3.2	Inspect private and public land to detect and assess weed infestations.	Council to undertake 400 property inspections annually.	Director Environment & Planning

## Glossary of Acronyms

Acronym	Organisation in Full
ALGA	Australian Local Government Association
BEC	Business Enterprise Centre
CMA	Catchment Management Authority
CDAT	Community Drug and Alcohol Team
CSU	Charles Sturt University
DLG	Division of Local Government
EMCSC	Eastern Murray Catchment Steering Committee
EMLN	Eastern Murray Landcare Network
GHAS	Greater Hume Action Squad
GHCS	Greater Hume Children Services
LGNSW	Local Government NSW
MLHD	Murrumbidgee Local Health District
MRTB	Murray Regional Tourism Board
NSW T&I	NSW Trade and Investment
OEH	Office of Environment & Heritage
RDA - M	Regional Development Australia - Murray
RDA - R	Regional Development Australia - Regional

RAMROC	Riverina and Murray Regional Organisation of Councils
REROC	Riverina Eastern Regional Organisation of Councils
RMS	Roads and Maritime Services (formerly RTA)
RTO	Registered Training Organisation
TAFE	Technical and Further Education

Acronym	Staff Title
CSC	Community Services Coordinator
CDO	Community Development Officer
DCCS	Director Corporate and Community Services
DE	Director Engineering
D E&P	Director Environment and Planning
EA Gov & ED	Executive Assistant - Governance & Economic Development
EA T&P	Executive Assistant – Tourism and Promotion
GM	General Manager
MCS	Manager Corporate Services
MW&F	Manager Waste and Facilities
YDO	Youth Development Officer

## Capital Works and Forward Programs 2014/2015 to 2017/2018 - excludes Special Rate Variation

Title: Road Construction Program - Rural					
Job Description	Location	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Four Mile Lane	Widen Crests and Bends	\$100,000			
Fairbairn Road	Widen Crest and Road in cutting		\$100,000		
Cummings Road/Olympic Highway	Install turn lanes on Olympic Highway			\$100,000	
Odewahns Road/Olympic Highway	Install turn lanes on Olympic Highway				\$100,000
To Be Determined					
		\$100,000	\$100,000	\$100,000	\$100,000
Title: Road Construction Program - Rural (Roads to Recovery)					
Job Description	Location	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Henty Cookardinia Road	Cont widening west from Holbrook-Wagga Rd	\$200,000	\$150,000	\$-	
Coach Road	Morven to Fellow Hills Road - Widen - 2.4km (1.4 & 1km)	\$200,000	\$150,000		
Cummings Road	Kings Bridge Road to Benambra Road (4.5km) over 4 years	\$200,000	\$150,000	\$150,000	\$150,000
Westby Road	Reconstruct worst sections on bends	\$200,000			
Corowa Rand Road	Shoulder Reconstruction (Stabilisation) 4.5km		\$200,000		
Balldale Walbundrie Road	Seal bend at Corowa Shire boundary - 1km		\$150,000		
Coach Road	Construct & Seal 1km segments starting Gerogery End (9km)			\$150,000	
Back Walbundrie Rand Road	Triggs Road to Shire boundary (4.5km)			\$200,000	\$150,000
Glenellen Road	Widen Road over Culverts at Ortlipp Rd Intersection & Guardrail			\$200,000	

Job Description	Location	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Hueske Road	Reconstruct & Widen 2.8km (Urana Rd to Bungowannah Rd) in two sections			\$250,000	\$250,000
Wymah Road	Complete sealing - 3.4km over 3 years				\$200,000
Howlong Balldale Road	Shoulder widening (3.8km)				\$150,000
To be determined					
		\$800,000	\$800,000	\$950,000	\$900,000
<b>Total - Road Construction Program - Rural</b>		<b>\$900,000</b>	<b>\$900,000</b>	<b>\$1,050,000</b>	<b>\$1,000,000</b>
Title: Road Construction Program - Urban					
Job Description	Location	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Installation of Roundabouts Urana/Adams Sts & Urana/Creek Sts	Jindera	\$100,000			
Complete Roundabout/Intersection Upgrade - Footpath & Vegetation Sladen/Allan St	Henty	\$50,000			
Hoy Street Construction of remaining section	Culcairn		\$100,000		
Installation of Roundabout - Urana/Dight Sts	Jindera			\$100,000	
Sladen St CBD Section Asphalt Overlay	Henty				\$150,000
To Be Determined					
		\$150,000	\$100,000	\$100,000	\$150,000

<b>Title: Road Construction Program - Urban (Roads to Recovery)</b>					
<b>Job Description</b>	<b>Location</b>	<b>DRAFT 2014/2015</b>	<b>DRAFT 2015/2016</b>	<b>DRAFT 2016/2017</b>	<b>DRAFT 2017/2018</b>
Elizabeth Street Reconstruction - Kirndeene St to Stock Route	Culcairn	\$150,000			
Reconstruction of Raymende Street - Albury Street to Fleet Street incl sub parking	Holbrook		\$150,000		
Reconstruction of Raymende Street - Fleet Street to Bond Street	Holbrook			\$100,000	
William Street Reconstruction - Commercial St to Market St	Walla Walla			\$100,000	
William Street Reconstruction - Commercial St to Rec Ground	Walla Walla				\$100,000
Ross Street Reconstruction - Albury St to Swift St	Holbrook				\$100,000
		\$150,000	\$150,000	\$200,000	\$200,000
<b>Total - Road Construction Program - Urban</b>		<b>\$300,000</b>	<b>\$250,000</b>	<b>\$300,000</b>	<b>\$350,000</b>
<b>Title: Bitumen Resealing Program - Rural (now capital)</b>					
<b>Job Description</b>	<b>Location</b>	<b>DRAFT 2014/2015</b>	<b>DRAFT 2015/2016</b>	<b>DRAFT 2016/2017</b>	<b>DRAFT 2017/2018</b>
Alma Park Road	4km	\$100,000			
Back Walbundrie Road	Daysdale Road to end of previous reseal	\$130,000			
Howlong Burrumbuttock Road	Whole length in 5km sections	\$150,000	\$150,000		
Mountain Creek Road	Fellow Hills to Fairbairn Road (5km) & Fellow Hills Road northwards for 5 km	\$150,000		\$150,000	
Cemetery Road	Culcairn		\$15,000		
Corrigan Drive	Jindera		\$38,000		
Alma Park Road	Alma Park - final seal (LIRS Project)		\$347,000		
Howlong Balldale Road	Balldale			\$70,000	\$100,000
Yankee Crossing Road	from MR78 - 6.6km			\$100,000	\$71,000
Coach Road	South of Fellow Hills Road - 10.8 km over 3 years			\$100,000	\$100,000
Coppabella Road	Southern End (Jingellic Rd to Four Mile Lane) - 4.5km			\$150,000	

Job Description	Location	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Brocklesby Goombargana Road	From Brocklesby Balldale Road 3.7km				\$90,000
Corowa Rand Road	From the boundary to Triangle Road - 9km				\$109,000
Brocklesby Balldale Road	Brocklesby (3.5km)				\$120,000
Final Seals					
Bartsch Avenue (Final Seal)	Henty	\$20,000			
Wattle Street (Final Seal)	Culcairn	\$2,000			
Railway Parade (Final Seal)	Culcairn	\$35,000			
Bowler Street (Final Seal)	Holbrook	\$11,000			
Pioneer Drive (Final Seal)	Jindera	\$2,000			
Henty Cookardinia Road (Final Seal)	Cookardinia	\$30,000			
To be determined			\$100,000	\$100,000	\$100,000
<b>TOTAL</b>		<b>\$630,000</b>	<b>\$650,000</b>	<b>\$670,000</b>	<b>\$690,000</b>

**Title: Bitumen Resealing Program - Urban**

Job Description	Location	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
McTrebley Place - Culcairn	full length	\$1,500			
Blair Street - Culcairn	from Balfour Street south	\$4,000			
Donald Street - Culcairn	full length	\$5,000			
Douglas Street - Culcairn	full length	\$11,000			
Adams Street - Jindera	Urana Street to Mitchell Street	\$28,500			
Adams Street - Jindera	Urana Street to Jindera Street	\$50,000			
Buckland Court - Burrumbuttock	full length		\$2,408		
Campbell Court - Burrumbuttock	full length		\$2,899		
Thomas Place - Culcairn	full length		\$3,354		
South Street - Culcairn	Donald Street to Fraser Street		\$3,741		
Gibson Drive - Burrumbuttock	full length		\$4,028		
Mitchell Street - Jindera	Adams Street to Dight Street		\$5,700		
Thorp Street - Holbrook	Wallace Street to dead end		\$6,000		

Job Description	Location	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Mitchell Street - Jindera	Adams Street to Creek Street		\$6,000		
Burrumbuttock Recreation Road - Burrumbuttock	full length		\$4,510		
Jacob Street - Burrumbuttock	full length		\$13,760		
Gordon Street - Culcairn	from Baird Street to past Princes Street		\$19,000		
Huon Street - Gerogery West	Gerogery Road to Margaret Street		\$30,100		
South Street - Henty	Ivor Street to dead end		\$3,500		
Second Street - Henty	Railway Parade to Second Avenue			\$5,000	
Fourth Street - Henty	full length			\$8,500	
Allan Street - Henty	Rosler Parade to Sladen Street Lane			\$29,000	
King Street - Culcairn	Munro Street to Federation Street			\$5,000	
Balfour Street (Service Road) - Culcairn	full length			\$5,000	
Black Street - Culcairn	full length			\$5,500	
Victoria Street - Culcairn	Gordon Street to Munro Street			\$6,000	
Rosler Parade - Henty	full length			\$15,500	
Spence Street - Henty	full length			\$3,000	
Fox Street - Henty	full length			\$5,000	
First Avenue - Henty	full length			\$6,500	
Graham Street - Henty	full length			\$7,000	
Creek Street - Jindera	Urana Road to Fallon Street North			\$9,000	
Frampton Street - Holbrook	Exention from turning area				\$3,511
Bath Street - Holbrook	Millswood Road to Albury Street				\$10,000
Bruce Street - Holbrook	Wallace Street to Bath Street				\$14,500
Wallace Street - Holbrook	Swift Street to Bruce Street				\$24,489
Queen Street - Walla Walla	Commercial Street to dead end				\$3,500
Wenke Street - Walla Walla	Commercial Street to dead end				\$3,500
Ross Street - Holbrook	Albruy Street to Swift Street				\$4,000
Short Street - Walla Walla	Commercial Street to dead end				\$4,000
Kotzur Curcuit - Walla Walla	full length				\$4,000
Ebenezer Cort - Walla Walla	full length				\$4,500
William Street - Walla Walla	full length				\$7,500
Walla Cemetery Road - Walla Walla	Pioneer Drive to end of seal				\$8,500



Job Description	Location	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Klemke Avenue - Walla Walla	Pioneer Drive to Morgans Road				\$17,500
Service Road West - Brocklesby	full length				\$5,500
To be determined			\$-	\$-	\$-
		\$100,000	\$105,000	\$110,000	\$115,000
<b>Total - Bitumen Sealing Program</b>		<b>\$730,000</b>	<b>\$755,000</b>	<b>\$780,000</b>	<b>\$805,000</b>
<b>Title: Gravel Resheeting Program (now capital)</b>					
Job Description	Location	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Coach Road	Ongoing Program	\$50,000	\$50,000	\$50,000	\$50,000
River Road	Ongoing Program	\$100,000	\$100,000	\$100,000	\$100,000
Goddess Road		\$10,000			
Carroll Lane		\$58,000			
Moorwatha Road		\$62,000			
Yarra Yarra Road		\$70,000	\$74,000		
Courtney Lane		\$90,000			
Hore Road		\$92,000			
Bloomfield Road		\$93,000	\$47,250		
Mirrabooka Road			\$72,500	\$85,000	
Bahrs Road			\$81,250	\$80,000	
Trigg Road			\$100,000	\$51,325	
Balldale Walbundrie Road	Start Daysdale Road end		\$125,000	\$146,500	\$146,500
Parkers Lane				\$32,175	
Kellys Road				\$130,000	\$129,875
Spring Valley Road					\$14,200
Elsinore Road					\$19,406
Rodgers Road East					\$19,688

Job Description	Location	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Elmsley Lane					\$21,655
Hoggs Road					\$22,500
Lemke Road					\$43,988
Cribb Road					\$45,563
Kreutzbergers Road					\$86,625
To be determined					
		\$625,000	\$650,000	\$675,000	\$700,000
Bridge/Major Culvert Program					
Job Description	Location	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Coach Road	Widen culverts near Odewahn's Road				\$100,000
To be determined		\$-			
		\$-	\$-	\$-	\$100,000
Bridge/Major Culvert Program (From Roads to Recovery)					
Town	Job Description	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
		\$-	\$-	\$-	\$-
Footpath Construction					
Town	Job Description	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Adams Street - Jindera	Urana Street to Mitchell Street (Northside)	\$60,000			
Comer Street - henty	Lyne to Keightley Street (Eastside)		\$30,000		
Allan Street - Henty	Keightley Street to Hayes Street (Westside)		\$30,000		

Town	Job Description	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Blair Street - Culcairn	Balfour Street to South Street (Eastside)			\$30,000	
Fraser Street - Culcairn	Balfour Street to South Street (Eastside)			\$30,000	
Allan Street - Henty	Hay Street to South Street (Westside)				\$60,000
To be Determined					
<b>(40% income budgeted on above projects)</b>		<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>
<b>Kerb &amp; Gutter</b>					
Town	Job Description	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Urana Street - Jindera	Creek Street to Four Mile Creek (both sides)	\$40,000			
Jindera Street - Jindera	Adams Street to end (Drain)	\$40,000			
Urana Street - Jindera	Dight Street to Adams Street (west side missing section)	\$40,000			
Urana Street - Jindera	Dight Street to Adams Street (east side missing section)	\$40,000			
Victoria Street - Culcairn	Melville Street to Gordon Street (Southside)		\$40,000		
Hopetoun Street - Culcairn	Gordon Street to Melville Street (Southside)		\$40,000		
Howlong Burrumbuttock Road	Shop to Creek		\$20,000		
Rankin Street - Holbrook	Peel Street to Vine Street (Both sides)			\$80,000	
Creek Street - Jindera	Huon Street to Mitchell Street (Southside)				\$80,000
Hamilton Street - Culcairn	Railway Parade to Stock Route (Southside)				\$40,000
To be Determined					
<b>(20% income budgeted on above projects)</b>		<b>\$160,000</b>	<b>\$100,000</b>	<b>\$80,000</b>	<b>\$120,000</b>

Stormwater Drainage					
Town	Job Description	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Sladen Street (CBD) Drainage incl new K&G and Footpath (northside)	Henty		\$150,000		
Sladen Street (CBD) Drainage incl new K&G and Footpath (southside)	Henty			\$200,000	
Watson Street Drain (Concrete invert Jindera St to Creek St)	Jindera				\$150,000
Gibson Street - Stormwater under Adam Street)	Jindera				\$50,000
To be determined					
		\$-	\$150,000	\$200,000	\$200,000
Town Services – Villages Vote					
Town	Job Description	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Walbundrie Recreation Reserve	Play Equipment Upgrade	\$30,000			
Blacksmith Park, Brocklesby	Play Equipment Upgrade	\$30,000			
To be determined			\$60,000	\$60,000	\$60,000
		\$60,000	\$60,000	\$60,000	\$60,000
Ancillary Roadworks - Capital					
Town	Job Description	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Alma Park Road Reconstruction - Ch 6.8.to 17.6km	LIRS Program	\$1,500,000			
Young Street Reconstruction (Albury St to Tip Rd)	Part Funded RMS	\$1,635,000			
		\$3,135,000	\$-	\$-	\$-
<b>TOTALS FROM ABOVE PROGRAMS</b>		<b>\$5,970,000</b>	<b>\$2,925,000</b>	<b>\$3,205,000</b>	<b>\$3,395,000</b>

<b>BLOCK GRANT &amp; REPAIR PROGRAM</b>					
<b>Regional Roads Program 2014/2018</b>					
<b>MR125</b>		<b>DRAFT 2014/2015</b>	<b>DRAFT 2015/2016</b>	<b>DRAFT 2016/2017</b>	<b>DRAFT 2017/2018</b>
Routine Maintenance		\$106,335	\$113,544	\$116,383	\$119,292
Sub Total - Maintenance		\$106,335	\$113,544	\$116,383	\$119,292
<b>CAPITAL</b>					
Reconstruction/Widening	(Adams Street to Four Mile Creek); (Dight to Adams Street)	\$300,000	\$-	\$200,000	\$-
Bitumen Reseals/Final Seals		\$98,000	\$100,450	\$91,286	\$130,535
Rehabilitation/Heavy Patching		\$40,000	\$41,000	\$42,025	\$43,076
Sub Total - Capital		\$438,000	\$141,450	\$333,311	\$173,611
<b>TOTAL MR125</b>		<b>\$544,335</b>	<b>\$254,994</b>	<b>\$449,694</b>	<b>\$292,903</b>
<b>MR 211</b>		<b>DRAFT 2014/2015</b>	<b>DRAFT 2015/2016</b>	<b>DRAFT 2016/2017</b>	<b>DRAFT 2017/2018</b>
Routine Maintenance		\$61,233	\$62,764	\$64,333	\$65,941
Sub Total - Maintenance		\$61,233	\$62,764	\$64,333	\$65,941
<b>CAPITAL</b>					
Reconstruction/Widening					
Rehabilitation/Heavy Patching		\$22,000	\$22,550	\$25,000	\$28,692
Bitumen Reseals		\$-	\$-	\$-	\$-
Sub Total - Capital		\$22,000	\$22,550	\$25,000	\$28,692
<b>TOTAL MR211</b>		<b>\$83,233</b>	<b>\$85,314</b>	<b>\$89,333</b>	<b>\$94,633</b>

<b>MR331</b>		<b>DRAFT 2014/2015</b>	<b>DRAFT 2015/2016</b>	<b>DRAFT 2016/2017</b>	<b>DRAFT 2017/2018</b>
Routine Maintenance		\$229,367	\$235,101	\$240,979	\$247,003
Sub Total - Maintenance		\$229,367	\$235,101	\$240,979	\$247,003
<b>CAPITAL</b>					
Reconstruction/Widening		\$-	\$-	\$-	\$-
Rehabilitation/Heavy Patching		\$86,000	\$88,150	\$90,354	\$92,613
Bitumen reseals/Final Seal		\$192,000	\$194,520	\$198,681	\$189,355
Undetermined			\$300,000	\$100,000	\$300,000
Sub Total - Capital		\$278,000	\$582,670	\$389,035	\$581,968
<b>TOTAL MR331</b>		<b>\$507,367</b>	<b>\$817,771</b>	<b>\$630,014</b>	<b>\$828,971</b>
<b>MR370</b>		<b>DRAFT 2014/2015</b>	<b>DRAFT 2015/2016</b>	<b>DRAFT 2016/2017</b>	<b>DRAFT 2017/2018</b>
Routine Maintenance		\$73,613	\$75,453	\$77,340	\$79,273
Sub Total - Maintenance		\$73,613	\$75,453	\$77,340	\$79,273
<b>CAPITAL</b>					
Reconstruction/Widening		\$-	\$-	\$-	\$-
Rehabilitation/Heavy Patching		\$30,000	\$30,750	\$31,519	\$32,307
Bitumen reseals		\$98,002	\$88,499	\$90,981	\$69,370
Sub Total - Capital		\$128,002	\$119,249	\$122,500	\$101,677
<b>TOTAL MR370</b>		<b>\$201,615</b>	<b>\$194,702</b>	<b>\$199,840</b>	<b>\$180,950</b>

<b>MR384</b>		<b>DRAFT 2014/2015</b>	<b>DRAFT 2015/2016</b>	<b>DRAFT 2016/2017</b>	<b>DRAFT 2017/2018</b>
Routine Maintenance		\$5,567	\$5,706	\$5,849	\$5,995
Sub Total - Maintenance		\$5,567	\$5,706	\$5,849	\$5,995
<b>TOTAL MR384</b>		<b>\$5,567</b>	<b>\$5,706</b>	<b>\$5,849</b>	<b>\$5,995</b>
<b>MR547</b>		<b>DRAFT 2014/2015</b>	<b>DRAFT 2015/2016</b>	<b>DRAFT 2016/2017</b>	<b>DRAFT 2017/2018</b>
Routine Maintenance		\$45,667	\$46,809	\$47,979	\$49,178
Sub Total - Maintenance		\$45,667	\$46,809	\$47,979	\$49,178
<b>TOTAL MR547</b>		<b>\$45,667</b>	<b>\$46,809</b>	<b>\$47,979</b>	<b>\$49,178</b>
<b>CAPITAL</b>					
Reconstruction / Widening		\$-	\$-	\$-	\$-
Rehabilitation/Heavy Patching		\$22,000	\$22,550	\$23,114	\$23,692
Bitumen reseals		\$150,000	\$153,450	\$157,242	\$148,770
Sub Total - Capital		\$172,000	\$176,000	\$180,356	\$172,462
<b>TOTAL MR547</b>		<b>\$217,667</b>	<b>\$222,809</b>	<b>\$228,335</b>	<b>\$221,640</b>
<b>TRAFFIC FACILITIES</b>		<b>DRAFT 2014/2015</b>	<b>DRAFT 2015/2016</b>	<b>DRAFT 2016/2017</b>	<b>DRAFT 2017/2018</b>
<b>TOTAL</b>		<b>\$129,030</b>	<b>\$131,094</b>	<b>\$133,191</b>	<b>\$135,324</b>



REPAIR PROGRAM		DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
MR331 Walbundrie Road	Pavement Stabilization (3.0 to 5.2km west of Culcairn)	\$765,620			
MR370 Howlong/Kywong Road	Pavement Widening		\$784,760	\$804,380	\$824,490
Programs to be determined					
<b>TOTAL</b>		<b>\$765,620</b>	<b>\$784,760</b>	<b>\$804,380</b>	<b>\$824,490</b>
<b>TOTAL REGIONAL WORKS</b>		<b>\$2,454,434</b>	<b>\$2,497,150</b>	<b>\$2,540,636</b>	<b>\$2,584,906</b>
<b>EXPENDITURE SUMMARY</b>					
Road Construction Program - Rural		\$100,000	\$100,000	\$100,000	\$100,000
Road Construction Program - Rural (R2R)		\$800,000	\$800,000	\$950,000	\$900,000
Road Construction Program - Urban		\$150,000	\$100,000	\$100,000	\$150,000
Road Construction Program - Urban (R2R)		\$150,000	\$150,000	\$200,000	\$200,000
Bitumen Resealing Program - Rural		\$630,000	\$650,000	\$670,000	\$690,000
Bitumen Resealing Program - Urban		\$100,000	\$105,000	\$110,000	\$115,000
Gravel Resheeting Program		\$625,000	\$650,000	\$675,000	\$700,000
Bridge/Major Culvert Program		\$-	\$-	\$-	\$100,000
Bridge/Major Culvert Program (R2R)		\$-	\$-	\$-	\$-
Footpath Construction		\$60,000	\$60,000	\$60,000	\$60,000
Kerb & Gutter		\$160,000	\$100,000	\$80,000	\$120,000
Stormwater Drainage		\$-	\$150,000	\$300,000	\$250,000
Town Services - Villages Vote		\$60,000	\$60,000	\$60,000	\$60,000
Ancillary Roadworks - Capital		\$3,135,000	\$-	\$-	\$-
Regional Roads Program		\$2,454,434	\$2,497,150	\$2,540,636	\$2,584,906
		\$8,424,434	\$5,422,150	\$5,845,636	\$6,029,906
<b>INCOME SUMMARY</b>					
Financial Assistance Grant - Roads		\$1,926,990	\$1,975,160	\$2,024,540	\$2,075,150
Roads to Recovery		\$950,000	\$950,000	\$1,150,000	\$1,100,000
Regional Roads RMS & Loan Funds		\$1,635,000	\$-	\$-	\$-
LIRS Funding		\$1,500,000	\$-	\$-	\$-

INCOME SUMMARY		DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Regional Roads Block Grant		\$2,071,624	\$2,104,770	\$2,138,446	\$2,172,661
Less Contribution to Repair Program		-\$382,810	-\$392,380	-\$402,190	-\$412,245
Repair Program		\$765,620	\$784,760	\$804,380	\$824,490
Footpath Contributions from Ratepayers		\$24,000	\$24,000	\$24,000	\$24,000
Kerb & Gutter Contributions from Ratepayers		\$32,000	\$20,000	\$16,000	\$24,000
		\$8,522,424	\$5,466,310	\$5,755,176	\$5,808,056
		-\$97,990	-\$44,160	\$90,460	\$221,850
Regional Roads Block Grant - Income	Indicative Only	\$2,071,624	\$2,104,770	\$2,138,446	\$2,172,661
Regional Roads Repair Program - Income		\$382,810	\$392,380	\$402,190	\$412,245
		\$2,454,434	\$2,497,150	\$2,540,636	\$2,584,906
<b>EXPENDITURE</b>					
MR125 Urana Road		\$544,335	\$254,994	\$449,694	\$292,903
MR 211 Wagga Road		\$83,233	\$85,314	\$89,333	\$94,633
MR331		\$507,367	\$817,771	\$630,014	\$828,971
MR370		\$201,615	\$194,702	\$199,840	\$180,950
MR547		\$217,667	\$222,809	\$228,335	\$221,640
MR384		\$5,567	\$5,706	\$5,849	\$5,995
Traffic Facilities		\$129,030	\$131,094	\$133,191	\$135,324
Sub-Total Regional Roads		\$1,688,814	\$1,712,390	\$1,736,256	\$1,760,416
Repair, Black Spot & Road Toll Program		\$765,620	\$784,760	\$804,380	\$824,490
Regional Roads Programs Summary		\$2,454,434	\$2,497,150	\$2,540,636	\$2,584,906
	Difference	\$-	\$-	\$-	\$-
<b>TOTAL CAPITAL PROGRAMS</b>		<b>\$8,424,434</b>	<b>\$5,422,150</b>	<b>\$5,845,636</b>	<b>\$6,029,906</b>
<b>Less Contributions to Works (as listed above)</b>					
<b>TOTAL</b>		<b>\$8,424,434</b>	<b>\$5,422,150</b>	<b>\$5,845,636</b>	<b>\$6,029,906</b>

## Capital Works and Forward Programs 2014/2015 to 2023/2024 - includes Special Rate Variation

<b>Title: Road Construction Program - Rural</b>					
<b>Job Description</b>	<b>Location</b>	<b>DRAFT 2014/2015</b>	<b>DRAFT 2015/2016</b>	<b>DRAFT 2016/2017</b>	<b>DRAFT 2017/2018</b>
Four Mile Lane	Widen Crests and Bends	\$100,000			
Fairbairn Road	Widen Crest and Road in cutting		\$100,000		
Cummings Road/Olympic Highway	Instal turn lanes on Olympic Highway			\$100,000	
Odewahns Road/Olympic Highway	Instal turn lanes on Olympic Highway				\$100,000
To Be Determined					
		\$100,000	\$100,000	\$100,000	\$100,000
<b>Title: Road Construction Program - Rural (Roads to Recovery)</b>					
<b>Job Description</b>	<b>Location</b>	<b>DRAFT 2014/2015</b>	<b>DRAFT 2015/2016</b>	<b>DRAFT 2016/2017</b>	<b>DRAFT 2017/2018</b>
Henty Cookardinia Road	Cont widening west from Holbrook-Wagga Rd	\$200,000	\$150,000	\$-	
Coach Road	Morven to Fellow Hills Road - Widen - 2.4km (1.4 & 1km)	\$200,000	\$150,000		
Cummings Road	Kings Bridge Road to Benambra Road (4.5km)	\$200,000	\$150,000	\$150,000	\$150,000
Westby Road	Reconstruct worst sections on bend	\$200,000			
Corowa Rand Road	Shoulder Reconstruction (Stabilisation) 4.5km		\$200,000		
Balldale Walbundrie Road	Seal bend at Corowa Shire boundary - 1km		\$150,000		
Coach Road	Construct & Seal 1km segments starting Gerogery End (9km)			\$150,000	
Back Walbundrie Rand Road	Triggs Road to Shire boundary (4.5km)			\$200,000	\$150,000
Gelenellen Road	Widen Road over Culverts at Ortlipp Rd Intersection & Guardrail			\$200,000	
Hueske Road	Reconstruct & Widen 2.8km (Urana Rd to Bungowannah Rd) in two sections			\$250,000	\$250,000
Wymah Road	Complete sealing - 3.4km over 3 years				\$200,000
Howlong Balldale Road	Shoulder widening (3.8km)				\$150,000

Job Description	Location	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
To be determined					
		\$800,000	\$800,000	\$950,000	\$900,000
<b>Total - Road Construction Program - Rural</b>		<b>\$900,000</b>	<b>\$900,000</b>	<b>\$1,050,000</b>	<b>\$1,000,000</b>
Title: Road Construction Program - Urban					
Job Description	Location	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Installation of Roundabouts Urana/Adams Sts & Urana/Creek Sts	Jindera	\$100,000			
Complete Roundabout/Intersection Upgrade - Footpath & Vegetation Sladen/Allan St	Henty	\$50,000			
Hoy Street Construction of remaining section	Culcairn		\$100,000		
Installation of Roundabout - Urana/Dight Sts	Jindera			\$100,000	
Sladen St CBD Section Asphalt Overlay	Henty				\$150,000
To Be Determined					
		\$150,000	\$100,000	\$100,000	\$150,000
<b>Title: Road Construction Program - Urban (Roads to Recovery)</b>					
Job Description	Location	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Elizabeth Street Reconstruction - Kirndeene St to Stock Route	Culcairn	\$150,000			
Reconstruction of Raymend Street - Albury Street to Fleet Street incl sub parking	Holbrook		\$150,000		
Reconstruction of Raymend Street - Fleet Street to Bond Street	Holbrook			\$100,000	
William Street Reconstruction - Commercial St to Market St	Walla Walla			\$100,000	

Job Description	Location	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
William Street Reconstruction - Commercial St to Rec Ground	Walla Walla				\$100,000
Ross Street Reconstruction - Albury St to Swift St	Holbrook				\$100,000
		\$150,000	\$150,000	\$200,000	\$200,000
<b>Total - Road Construction Program - Urban</b>		<b>\$300,000</b>	<b>\$250,000</b>	<b>\$300,000</b>	<b>\$350,000</b>
<b>Title: Bitumen Resealing Program - Rural (now capital)</b>					
Job Description	Location	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Alma Park Road	Gluepot to Sherwood Road - 4km & additional 4km	\$100,000			
Back Walbundrie Rand Road	Daysdale Road to end of previous reseal	\$125,000			
Howlong Burrumbuttock Road	Whole length in 5km segments	\$152,500	\$150,000		
Mountain Creek Road	Fellow Hills to Fairbairn Road and northwards for 5km	\$152,500	\$151,000		
Corrigan Drive	Jindera		\$38,625		
Alma Park Road	Alma Park - final seal (LIRS Project)		\$349,000		
Cemetery Road	Culcairn			\$15,500	
Howlong Balldale Road	Balldale			\$65,500	\$100,000
Coppabella Road	Southern End (Jingellic Road to Four Mile Lane) 4.5km			\$100,000	\$55,000
Yankee Crossing Road	from MR78 - 6.6km			\$100,000	\$70,000
Coach Road	Culcairn			\$100,000	\$100,000
Corowa Rand Road	From the boundary to Triangle Road - 9km			\$106,250	\$105,000
Gerogery West Road	Gerogery			\$110,000	
Brocklesby Balldale Road	Brocklesby			\$120,000	
Kellys Road	Henty			\$130,000	
Kanimbla Road	Holbrook				\$60,000
Brocklesby Goombargana Road	From Brocklesby Balldale Road				\$90,000
Western Road	Rand				\$100,000
Walbundrie Alma Park Road	Walbundrie				\$100,000

Job Description	Location	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Fairbairn Road	Woomargama				\$110,000
Henty Pleasant Hills Road	Henty				\$115,875
Bartsch Avenue (Final Seal)	Henty	\$20,000			
Wattle Street (Final Seal)	Culcairn	\$2,000			
Railway Parade (Final Seal)	Culcairn	\$35,000			
Bowler Street (Final Seal)	Holbrook	\$11,000			
Pioneer Drive (Final Seal)	Jindera	\$2,000			
Henty Cookardinia Road (Final Seal)	Cookardinia	\$30,000			
Final Seals - To be determined			\$100,000	\$100,000	\$100,000
<b>TOTAL</b>		<b>\$630,000</b>	<b>\$788,625</b>	<b>\$947,250</b>	<b>\$1,105,875</b>
<b>Title: Bitumen Resealing Program - Urban</b>					
Job Description	Location	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
McTrebley Place - Culcairn	full length	\$1,500			
Blair Street - Culcairn	from Balfour Street south	\$4,000			
Donald Street - Culcairn	full length	\$5,000			
Douglas Street - Culcairn	full length	\$11,000			
Adams Street - Jindera	Urana Street to Mitchell Street	\$28,500			
Adams Street - Jindera	Urana Street to Jindera Street	\$50,000			
Buckland Court - Burrumbuttock	full length		\$2,500		
Campbell Court - Burrumbuttock	full length		\$3,000		
Thomas Place - Culcairn	full length		\$3,500		
Mitchell Street - Jindera	Adams Street to Creek Street		\$6,000		
South Street - Culcairn	Donald Street to Fraser Street		\$4,000		
Gibson Drive - Burrumbuttock	full length		\$4,000		
South Street - Henty	Ivor Street to dead end		\$3,500		
Second Street - Henty	Railway Parade to Second Avenue		\$5,000		
King Street - Culcairn	Munro Street to Federation Street		\$5,000		

Job Description	Location	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Mitchell Street - Jindera	Adams Street to Dight Street		\$6,000		
Thorpe Street - Holbrook	Wallace Street to dead end		\$6,000		
Huon Street - Gerogery West	Gerogery Road to Margaret Street		\$30,500		
Fourth Street - Henty	full length		\$8,500		
Burrumbuttock Recreation Road - Burrumbuttock	full length		\$4,500		
Jacob Street - Burrumbuttock	full length		\$14,000		
Gordon Street - Culcairn	from Baird Street to past Princes Street		\$19,000		
Spence Street - Henty	full length			\$3,000	
Frampton Street - Holbrook	Extension from turning area			\$4,000	
Short Street - Walla Walla	Commercial Street to dead end			\$4,500	
Balfour Street (Service Road) - Culcairn	full length			\$5,000	
Fox Street - Henty	full length			\$5,000	
Black Street - Culcairn	full length			\$5,500	
Victoria Street - Culcairn	Gordon Street to Munro Street			\$5,500	
First Avenue - Henty	full length			\$7,000	
Graham Street - Henty	full length			\$7,000	
Creek Street - Jindera	Urana Road to Fallon Street North			\$9,000	
Bath Street - Holbrook	Millswood Road to Albury Street			\$11,000	
Bruce Street Holbrook	Wallace Street to Bath Street			\$14,500	
Rosler Parade - Henty	full length			\$15,500	
Wallace Street - Holbrook	Swift Street to Bruce Street			\$24,500	
Allan Street - Henty	Rosler Parade to Sladen Street Lane			\$29,000	
Hume Street - Holbrook	Wilson Street to Albury Street				\$3,000
Queen Street - Walla Walla	Commercial Street to dead end				\$3,500
Wenke Street - Walla Walla	Commercial Street to dead end				\$3,500
Elgin Street - Brocklesby	full length				\$3,500
Ross Street - Holbrook	Albury Street to Swift Street				\$4,000
Kotzue Circuit- Walla Walla	full length				\$4,000
Ebenezer Court - Walla Walla	full length				\$4,500
Tower Street - Brocklesby	full length				\$4,500
Service Road West - Brocklesby	full length				\$5,500



Job Description	Location	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
King Street - Brocklesby	full length				\$6,000
Service Road East - Brocklesby	full length				\$7,000
William Street - Walla Walla	full length				\$8,000
Eastick Street - Brocklesby	full length				\$8,000
Walla Cemetery Road - Walla Walla	Pioneer Drive to end of seal				\$8,500
Nyhan Street - Holbrook	full length				\$12,500
Recreation Street - Brocklesby	full length				\$13,000
Klemke Avenue -Walla Walla	Pioneer Drive to Morgans Road				\$17,500
Pioneer Drive - Jindera	Urana Road to Jindera Street South				\$26,500
Dight Street - Jindera	Jindera Street to Mitchell Street				\$32,000
To be determined					
		\$100,000	\$125,000	\$150,000	\$175,000
<b>Total - Bitumen Sealing Program</b>		<b>\$730,000</b>	<b>\$913,625</b>	<b>\$1,097,250</b>	<b>\$1,280,875</b>
<b>Title: Gravel Resheeting Program (now capital)</b>					
Job Description	Location	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Coach Road	Ongoing Program	\$50,000	\$50,000	\$50,000	\$50,000
River Road	Ongoing Program	\$100,000	\$100,000	\$100,000	\$100,000
Goodes Road		\$10,000			
Carroll Lane		\$58,000			
Moorwatha Road		\$62,000			
Yarra Yarra Road		\$75,000	\$69,000		
Courtney Lane		\$90,000			
Hore Road		\$92,000			
Bloomfield Road		\$93,000	\$47,250		
Elmsley Lane			\$22,000		
Hoggs Road			\$22,500		
Parkers Lane			\$32,000		

Job Description	Location	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Lemke Road			\$44,000		
Caringa Road			\$48,375		
Mirrabooka Road			\$62,500	\$95,000	
Bahrs Road			\$81,000	\$80,000	
Trigg Road			\$100,000	\$51,000	
Kellys Road			\$130,000	\$130,000	
Cribb Road				\$46,000	
Burdack Road				\$63,000	
Yambla Road				\$74,500	
Kreutzbergers Road				\$87,000	
Vokins Creek Road				\$88,000	
Balldale Walbundrie Road				\$127,750	\$130,000
Five Chain Road					\$5,000
Blights Road West					\$8,500
Singe Road					\$9,000
Henty Swamp Road					\$14,000
Spring Valley Road					\$14,000
Greene Lane					\$18,000
Elsinore Road					\$19,500
Rogers Road East					\$20,000
Chudleigh Road					\$22,000
Nation Road					\$23,000
Daly Road					\$24,000
Cederdale Road					\$24,000
Nioka Road					\$25,000
Tin Mines Road					\$25,000
McGees Road					\$26,000
Cook Road					\$28,500
Ferguson Road					\$32,500
Lindner Road					\$35,000
Bartsch Road					\$36,000

Job Description	Location	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Groch Road					\$36,500
Shannons Road					\$37,000
Burnely Lane					\$37,500
Sawyer Road					\$40,000
Hamdorf Road					\$40,500
Mandaring Road					\$42,500
Flaxvale Road					\$47,500
Drumwood Road					\$48,000
Cunningham Road					\$52,500
Logans Road					\$54,375
Funk Road					\$50,500
To be determined					
		\$630,000	\$808,625	\$992,250	\$1,175,875
<b>Bridge/Major Culvert Program</b>					
Town	Job Description	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Coach Road	Widen culverts near Odewahn's Road				\$100,000
To be determined		\$-			
		\$-	\$-	\$-	\$100,000

Bridge/Major Culvert Program (From Roads to Recovery)					
Town	Job Description	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
		\$-	\$-	\$-	\$-
Footpath Construction					
Town	Job Description	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Adams Street - Jindera	Urana Street to Mitchell Street (Northside)	\$60,000			
Comer Street - henty	Lyne to Keightley Street (Eastside)		\$30,000		
Allan Street - Henty	Keightley Street to Hayes Street (Westside)		\$30,000		
Blair Street - Culcairn	Balfour Street to South Street (Eastside)			\$30,000	
Fraser Street - Culcairn	Balfour Street to South Street (Eastside)			\$30,000	
Allan Street - Henty	Hay Street to South Street (Westside)				\$60,000
To be Determined					
(40% income budgeted on above projects)		\$60,000	\$60,000	\$60,000	\$60,000
Kerb & Gutter					
Town	Job Description	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Urana Street - Jindera	Creek Street to Four Mile Creek	\$40,000			
Jindera Street - Jindera	Adams Street to end (Drain)	\$40,000			
Urana Street - Jindera	Dight Street to Adams Street (west side missing section)	\$40,000			
Urana Street - Jindera	Dight Street to Adams Street (east side missing section)	\$40,000			
Victoria Street - Culcairn	Melville Street to Gordon Street (Southside)		\$40,000		
Hopetoun Street - Culcairn	Gordon Street to Melville Street (Southside)		\$40,000		
Howlong Burrumbuttock Road	Shop to Creek		\$20,000		
Rankin Street - Holbrook	Peel Street to Vine Street (Both sides)			\$80,000	

Town	Job Description	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Creek Street - Jindera	Huon Street to Mitchell Street (Southside)				\$80,000
Hamilton Street - Culcairn	Railway Parade to Stock Route (Southside)				\$40,000
To be Determined					
<b>(20% income budgeted on above projects)</b>		<b>\$160,000</b>	<b>\$100,000</b>	<b>\$80,000</b>	<b>\$120,000</b>
<b>Stormwater Drainage</b>					
Town	Job Description	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Sladen Street (CBD) Drainage incl new K&G and Footpath (northside)	Henty		\$150,000		
Sladen Street (CBD) Drainage incl new K&G and Footpath (southside)	Henty			\$300,000	
Watson Street Drain (Concrete invert Jindera St to Creek St)	Jindera				\$150,000
Gibson Street - Stormwater under Adam Street)	Jindera				\$100,000
To be determined					
		\$-	\$150,000	\$300,000	\$250,000
<b>Town Services – Villages Vote</b>					
Town	Job Description	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Walbundrie Recreation Reserve	Play Equipment Upgrade	\$30,000			
Blacksmith Park Brocklesby	Play Equipment Upgrade	\$30,000			
To be determined			\$60,000	\$60,000	\$60,000
		<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>

Ancillary Roadworks - Capital					
Town	Job Description	DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Alma Park Road Reconstruction - Ch 6.8.to 17.6km	LIRS Program	\$1,500,000			
Young Street Reconstruction (Albury St to Tip Rd)	Part Funded RMS	\$1,635,000			
		\$3,135,000	\$-	\$-	\$-
<b>TOTALS FROM ABOVE PROGRAMS</b>		<b>\$5,975,000</b>	<b>\$3,242,250</b>	<b>\$3,939,500</b>	<b>\$4,396,750</b>
<b>BLOCK GRANT &amp; REPAIR PROGRAM</b>					
<b>Regional Roads Program 2014/2018</b>					
<b>MR125 Urana Road</b>					
		DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Routine Maintenance		\$106,335	\$113,544	\$116,383	\$119,292
Sub Total - Maintenance		\$106,335	\$113,544	\$116,383	\$119,292
<b>CAPITAL</b>					
Reconstruction/Widening	(Adams Street to Four Mile Creek); (Dight to Adams Street)	\$300,000	\$-	\$200,000	\$-
Bitumen Reseals		\$98,000	\$100,450	\$91,286	\$130,535
Rehabilitation/Heavy Patching		\$40,000	\$41,000	\$42,025	\$43,076
Sub Total - Capital		\$438,000	\$141,450	\$333,311	\$173,611
<b>TOTAL MR125</b>		<b>\$544,335</b>	<b>\$254,994</b>	<b>\$449,694</b>	<b>\$292,903</b>

MR 211 Wagga Road		DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Routine Maintenance		\$61,233	\$62,764	\$64,333	\$65,941
Sub Total - Maintenance		\$61,233	\$62,764	\$64,333	\$65,941
<b>CAPITAL</b>					
Reconstruction/Widening		\$-	\$-	\$-	\$-
Rehabilitation/Heavy Patching		\$22,000	\$22,550	\$25,000	\$28,692
Bitumen Reseals		\$-	\$-	\$-	\$-
Sub Total - Capital		\$22,000	\$22,550	\$25,000	\$28,692
<b>TOTAL MR211</b>		<b>\$83,233</b>	<b>\$85,314</b>	<b>\$89,333</b>	<b>\$94,633</b>
MR331		DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Routine Maintenance		\$229,367	\$235,101	\$240,979	\$247,003
Sub Total - Maintenance		\$229,367	\$235,101	\$240,979	\$247,003
<b>CAPITAL</b>					
Reconstruction/Widening		\$-	\$-	\$-	\$-
Rehabilitation/Heavy Patching		\$86,000	\$88,150	\$90,354	\$92,613
Bitumen reseals/Final Seals		\$192,000	\$194,520	\$198,681	\$189,355
Undetermined		\$-	\$300,000	\$100,000	\$300,000
Sub Total - Capital		\$278,000	\$582,670	\$389,035	\$581,968
<b>TOTAL MR331</b>		<b>\$507,367</b>	<b>\$817,771</b>	<b>\$630,014</b>	<b>\$828,971</b>

MR370		DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Routine Maintenance		\$73,613	\$75,453	\$77,340	\$79,273
Sub Total - Maintenance		\$73,613	\$75,453	\$77,340	\$79,273
<b>CAPITAL</b>					
Reconstruction/Widening		\$-	\$-	\$-	\$-
Rehabilitation/Heavy Patching		\$30,000	\$30,750	\$31,519	\$32,307
Bitumen reseals		\$98,002	\$88,499	\$90,981	\$69,370
Sub Total - Capital		\$128,002	\$119,249	\$122,500	\$101,677
<b>TOTAL MR370</b>		<b>\$201,615</b>	<b>\$194,702</b>	<b>\$199,840</b>	<b>\$180,950</b>
MR384		DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Routine Maintenance		\$5,567	\$5,706	\$5,849	\$5,995
Sub Total - Maintenance		\$5,567	\$5,706	\$5,849	\$5,995
<b>TOTAL MR384</b>		<b>\$5,567</b>	<b>\$5,706</b>	<b>\$5,849</b>	<b>\$5,995</b>
MR547		DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Routine Maintenance		\$45,667	\$46,809	\$47,979	\$49,178
Sub Total - Maintenance		\$45,667	\$46,809	\$47,979	\$49,178
<b>TOTAL MR547</b>		<b>\$45,667</b>	<b>\$46,809</b>	<b>\$47,979</b>	<b>\$49,178</b>
<b>CAPITAL</b>					
Reconstruction / Widening		\$-	\$-	\$-	\$-
Rehabilitation/Heavy Patching		\$22,000	\$22,550	\$23,114	\$23,692
Bitumen reseals		\$150,000	\$153,450	\$157,242	\$148,770
Sub Total - Capital		\$172,000	\$176,000	\$180,356	\$172,462
<b>TOTAL MR547</b>		<b>\$217,667</b>	<b>\$222,809</b>	<b>\$228,335</b>	<b>\$221,640</b>



TRAFFIC FACILITIES		DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
<b>TOTAL</b>		<b>\$129,030</b>	<b>\$131,094</b>	<b>\$133,191</b>	<b>\$135,324</b>
REPAIR PROGRAM		DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
MR331 Walbundrie Road	Pavement Stabilization (3.0 to 5.2km west of Culcairn)	\$765,620			
MR370 Howlong/Kywong Road	Pavement Widening		\$784,760	\$804,380	\$824,490
Programs to be determined					
<b>TOTAL</b>		<b>\$765,620</b>	<b>\$784,760</b>	<b>\$804,380</b>	<b>\$824,490</b>
<b>TOTAL REGIONAL WORKS</b>		<b>\$2,454,434</b>	<b>\$2,497,150</b>	<b>\$2,540,636</b>	<b>\$2,584,906</b>
EXPENDITURE SUMMARY					
Road Construction Program - Rural		\$100,000	\$100,000	\$100,000	\$100,000
Road Construction Program - Rural (R2R)		\$800,000	\$800,000	\$950,000	\$900,000
Road Construction Program - Urban		\$150,000	\$100,000	\$100,000	\$150,000
Road Construction Program - Urban (R2R)		\$150,000	\$150,000	\$200,000	\$200,000
Bitumen Resealing Program - Rural		\$630,000	\$788,625	\$947,250	\$1,105,875
Bitumen Resealing Program - Urban		\$100,000	\$125,000	\$150,000	\$175,000
Gravel Resheeting Program		\$630,000	\$808,625	\$992,250	\$1,175,875
Bridge/Major Culvert Program		\$-	\$-	\$-	\$100,000
Bridge/Major Culvert Program (R2R)		\$-	\$-	\$-	\$-
Footpath Construction		\$60,000	\$60,000	\$60,000	\$60,000
Kerb & Gutter		\$160,000	\$100,000	\$80,000	\$120,000
Stormwater Drainage		\$-	\$150,000	\$300,000	\$250,000
Town Services - Villages Vote		\$60,000	\$60,000	\$60,000	\$60,000
Ancillary Roadworks - Capital		\$3,135,000	\$-	\$-	\$-
Regional Roads Program		\$2,454,434	\$2,497,150	\$2,540,636	\$2,584,906
		\$8,429,434	\$5,739,400	\$6,480,136	\$6,981,656

INCOME SUMMARY		DRAFT 2014/2015	DRAFT 2015/2016	DRAFT 2016/2017	DRAFT 2017/2018
Financial Assistance Grant - Roads		\$1,926,990	\$1,975,160	\$2,024,540	\$2,075,150
Roads to Recovery		\$950,000	\$950,000	\$1,150,000	\$1,100,000
Regional Roads RMS & Loan Funds		\$1,635,000	\$-	\$-	\$-
LIRS Funding		\$1,500,000	\$-	\$-	\$-
Regional Roads Block Grant		\$2,071,624	\$2,104,770	\$2,138,446	\$2,172,661
Less Contribution to Repair Program		-\$382,810	-\$392,380	-\$402,190	-\$412,245
Repair Program		\$765,620	\$784,760	\$804,380	\$824,490
Footpath Contributions from Ratepayers		\$24,000	\$24,000	\$24,000	\$24,000
Kerb & Gutter Contributions from Ratepayers		\$32,000	\$20,000	\$16,000	\$24,000
		\$8,522,424	\$5,466,310	\$5,755,176	\$5,808,056
		-\$92,990	\$273,090	\$724,960	\$1,173,600
Regional Roads Block Grant - Income	Indicative Only	\$2,071,624	\$2,104,770	\$2,138,446	\$2,172,661
Regional Roads Repair Program - Income		\$382,810	\$392,380	\$402,190	\$412,245
		\$2,454,434	\$2,497,150	\$2,540,636	\$2,584,906
<b>EXPENDITURE</b>					
MR125 Urana Road		\$544,335	\$254,994	\$449,694	\$292,903
MR 211 Wagga Road		\$83,233	\$85,314	\$89,333	\$94,633
MR331		\$507,367	\$817,771	\$630,014	\$828,971
MR370		\$201,615	\$194,702	\$199,840	\$180,950
MR547		\$217,667	\$222,809	\$228,335	\$221,640
MR384		\$5,567	\$5,706	\$5,849	\$5,995
Traffic Facilities		\$129,030	\$131,094	\$133,191	\$135,324
Sub-Total Regional Roads		\$1,688,814	\$1,712,390	\$1,736,256	\$1,760,416
Repair Program		\$765,620	\$784,760	\$804,380	\$824,490
Regional Roads Programs Summary		\$2,454,434	\$2,497,150	\$2,540,636	\$2,584,906
<b>TOTAL CAPITAL PROGRAMS</b>		<b>\$8,429,434</b>	<b>\$5,739,400</b>	<b>\$6,480,136</b>	<b>\$6,981,656</b>
<b>Less Contributions to Works (as listed above)</b>					
<b>TOTAL</b>		<b>\$8,429,434</b>	<b>\$5,739,400</b>	<b>\$6,480,136</b>	<b>\$6,981,656</b>

## Proposed Asset Purchases 2014/2015 to 2017/2018

Proposed Asset Purchases 2014/2018	2014/2015 \$	2015/2016 \$	2016/2017 \$	2017/2018 \$
<b>Administration (Governance, Corporate Support and Engineering)</b>				
Administration Vehicle Purchases		69,000	0	24,000
Office Furniture and Equipment	6,000	6,000	6,000	6,000
Computer Equipment Purchases	15,000	15,000	15,000	15,000
Councillors Laptops & Software			7,000	
Civica / PCS Upgrade	180,000			
Traffic Counters	5,000	5,000	5,000	5,000
Engineers Vehicle Purchases		46,000	69,000	
New Holbrook Depot	850,000			
Plant Purchases	1,227,000	1,265,000	1,550,000	1,488,000
<b>Public Order and Safety</b>				
Personal Video Recorders				3,000
Bushfire Equipment & Appliances Non-Cash	186,056	388,212	351,156	503,312
Bushfire Stations/FCC Cash	60,000	60,000	60,000	60,000
<b>Health</b>				
Health Vehicle Purchases		46,000	23,000	
Riverina Noxious Weeds Vehicle Purchases				20,000
Riverina Noxious Weeds Laptop			2,000	
Jindera Admin Centre MSO	1,600,000			
<b>Community Services and Education</b>				
Youth Services Vehicle Purchase			20,000	
Frampton Court	15,000			

Proposed Asset Purchases 2014/2018	2014/2015 \$	2015/2016 \$	2016/2017 \$	2017/2018 \$
<b>Housing and Community Amenities</b>				
Urban Stormwater Drainage		150,000	300,000	250,000
Automatic Watering Systems Holbrook & Culcairn Cemeteries	17,500	17,500		
Public Toilets Upgrade	50,000	50,000	50,000	50,000
<b>Recreation and Culture</b>				
Hall Renewal Expenses	30,000	30,000	30,000	30,000
Holbrook Pool - Shade Structure	10,000			
Jindera Swimming Pool - Repairs to Drains in Concrete	4,000			
Jindera Swimming Pool - Third Swimming Pool	80,000			
Jindera Swimming Pool - Repair join in pool shell	5,000			
Culcairn Pool - Disabled Toilets	30,000			
Culcairn Pool - Install Balance Tank				
Henty Pool - Chlorine Dosing System		20,000		
Henty Pool - Renewal investigations for Pool and Ammenities	10,000			
Henty Pool - Replace tiling on pool hob surround		20,000		
Henty Pool - Repaint Pool		10,000	10,000	
Walla Pool - Repaint Pool	10,000			
Culcairn Sportsground Drainage Survey & Design	20,000			
Ten Mile Creek - Holbrook - Removal of Internal Road / Bollards	30,000			
Bicentennial Park - Henty - Seal Access Road / Bollards	26,000			
Bicentennial Park - Henty - Replace Playground Edging	4,000			
Memorial Park - Henty - Install shade sail over playground	25,000			
Memorial Park - Henty - Install new park furniture (near tennis courts)	15,000			
Eric Thomas Park - Culcairn - Replace / upgrade playground equipment		45,000		
Ten Mile Creek Park - Holbrook - Install shade sail over play equipment		25,000		
Ten Mile Creek Park - Holbrook - Replace playground edging		7,000		
Bicentennial Park - Henty - Replace pine logs with bollards		10,000		
Kids Patch Playground - Henty - Replace playground edging		6,000		
Memorial Park - Henty - Replace playground edging		7,000		
Jindera - Complete recreation entrance road/parking for pool			75,000	

<b>Proposed Asset Purchases 2014/2018</b>	<b>2014/2015 \$</b>	<b>2015/2016 \$</b>	<b>2016/2017 \$</b>	<b>2017/2018 \$</b>
Lions Park - Walla Walla - Install / renew / add playground equipment			25,000	
Submarine Park - Holbrook - Install shade sail over play equipment				45,000
Jubilee Park - Culcairn - Install shade sail over playground				25,000
Submarine Park - Holbrook - Upgrade BBQ shelter				15,000
Submarine Park - Holbrook - New park furniture				15,000

### **Mining, Manufacturing and Construction**

Building Services Vehicle Purchases				24,000
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<b>Transport and Communication</b>				
Streets Construction - Roads to Recovery	150,000	150,000	200,000	200,000
Urban Streets Construction	150,000	100,000	100,000	150,000
Reseal Program	100,000	105,000	110,000	115,000
Sealed Rural Roads	100,000	100,000	100,000	100,000
Alma Park Road Reconstruction (LIRS)	1,500,000			
Roads to Recovery	800,000	800,000	950,000	900,000
SRRL - Reseals	630,000	650,000	670,000	690,000
Regional Block Grant Capital Expense	1,038,002	1,041,919	1,050,202	1,058,410
Repair Program	765,620	784,760	804,380	824,490
Young Street Holbrook	1,635,000			
<b>Transport and Communications cont ...</b>				
Rural Local Roads - Gravel Resheeting	625,000	650,000	675,000	700,000
Bridges and Culverts C/Fwd				100,000
Footpaths Construction	60,000	60,000	60,000	60,000
Construction of Kerb and Gutter	160,000	100,000	80,000	120,000

### **Economic Services**

Grease Trap - Submarine Café	5,000
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<b>Proposed Asset Purchases 2014/2018</b>	<b>2014/2015 \$</b>	<b>2015/2016 \$</b>	<b>2016/2017 \$</b>	<b>2017/2018 \$</b>
<b>Waste Management</b>				
Compactor and Loader	200,000			
Establish new waste and recycling area at Culcairn Landfill	50,000			
Compost Bins for Green Waste/Organic Education Program	10,000			
Waste Cell management-waste cell capping	10,000	10,000		
<b>Sewerage Services</b>				
Burrumbuttock - various works see budget	35,000	10,000		10,000
Jindera - various works see budget	23,000			
Culcairn - various works see budget	40,000	90,000	45,000	26,000
Henty - various works see budget	30,000	20,000	45,000	6,000
Holbrook - various works see budget	45,000	22,000	32,000	38,000
Walla Walla - various works see budget	25,000		20,000	20,000
<b>Water Services</b>				
Villages Water Supply	182,000	115,000	130,000	15,000
Culcairn Water Supply	105,000	80,000	82,000	70,000
<b>Total Proposed Asset Purchases</b>	<b>12,984,178</b>	<b>7,186,391</b>	<b>7,751,738</b>	<b>7,781,212</b>

## Business Commercial Activities

Council operates a number of business/commercial activities which it is intended to return a surplus or at least breakeven from their operation. Generally any surpluses are used for the expansion of the activity.

Details of these activities are provided below:

- **Greater Hume Sewerage Services**

Sewerage Services (declared under NCP)

Provision of sewerage services in the following towns and villages - Burrumbuttock, Culcairn, Henty, Holbrook, Jindera and Walla Walla.

- **Greater Hume Water Supply**

Water Supply (declared under NCP)

Water supply authority in the township of Culcairn and towns and villages - Jindera, Burrumbuttock, Brocklesby, Gerogery and Gerogery and rural areas.

- **Greater Hume Children Services**

Providing family day care services in Greater Hume, Albury, Wodonga, Corowa, Urana, Tumut, Indog, Towong and Tumbarumba Shires.

- **Industrial/Residential Subdivisions**

Provision of industrial and residential allotments to encourage development of towns within the shire.

- **Private Works**

Provision of private works to ratepayers.

## Plant Replacement Program 2014/2015 to 2017/2018

Plant No.	Description	Category	Purchase Date	Purchase Price	Plant to be sold	2014/2015 Net Cost	2015/2016 Net Cost	2016/2017 Net Cost	2017/2018 Net Cost
105	Colarado 4x4 Crewcab	Utility	1/03/2011	\$36,082		-	-	24,000.00	-
303	12H Grader	Grader				-	-	300,000.00	-
326	Colorado 4x4 Crew Cab	Utility	14/12/2010	\$38,414		-	-	24,000.00	-
333	Ranger 4x4 Crew Cab Chassis	Utility	13/03/2008	\$27,793		-	-	25,000.00	-
343	Ranger 4x4 Crew Cab Ute	Utility	21/02/2008	\$28,533		-	-	25,000.00	-
356	Commodore VE O Utility/ now truck	Please note : Only plant items that are being purchased, traded or sold are listed.							
361	Ranger Extra Cab Cab Chassis	Utility	1/02/2011	\$32,427		20,000.00	-	-	20,000.00
375	Ranger 4x4 XLT Crew Cab Ute	Utility	Nov 10	\$36,035		-	-	25,000.00	-
383	Colarado DX 4x4 Single Cab Cab Chassis	Utility	1/12/2011	\$33,021		-	-	20,000.00	-
402	Ranger 4x2 Super Cab Cab Chassis	Utility	1/11/11	\$29,005		-	-	20,000.00	-
432	Ranger 4x2 Super Cab Cab Chassis	Utility	1/11/11	\$29,005		18,000.00	-		20,000.00
451	Rodeo 4x2 Single Cab Chassis	Utility	01/12/2006	\$19,785	To be sold	-	-	-	-
473	Ranger 4x4 Double Cab Chassis	Utility	3/12/2013	\$42,787		-	-	25,000.00	-
482	Colorado Single Cab Chassis	Utility	6/03/2014	\$37,448		-	-	25,000.00	-
552	Ford Ranger Double Cab	Utility	15/11/2012	\$39,352		-	25,000.00	-	-
704	Broons Drawn Combination Roller	Roller	01/11/1987			80,000.00	-	-	-
713	Colorado 4x4 Crew Cab	Utility	19/11/2013	\$40,057		-	-	25,000.00	-
721	Ranger 4x4 Extra Cab Cab Chassis	Utility	1/02/2011	\$33,102		20,000.00	-	-	20,000.00



Plant No.	Description	Category	Purchase Date	Purchase Price	Plant to be sold	2014/2015 Net Cost	2015/2016 Net Cost	2016/2017 Net Cost	2017/2018 Net Cost
733	Ford PX Ranger Super Cab	Utility	17/7/12	\$40,671		-	25,000.00		-
743	Navara 4x4 Dual Cab	Utility	1/02/2012	\$39,930		22,000.00	-	-	22,000.00
752	Navara 4x4King Cab	Utility	25/05/2011	\$36,290		20,000.00	-	-	20,000.00
753	Ford 7840 SL Tractor	Tractor	01/01/1995	\$57,820	To be sold	-	-	-	-
762	Ranger 4x2 Super Cab Chassis	Utility	4/05/2011	\$28,859		-	-	20,000.00	-
772	Ranger 4x2 Single Cab Chassis	Utility	25/05/11	\$28,859		18,000.00	-	-	20,000.00
782	Ranger 4x2 Single Cab Chassis	Utility	2/03/2011	\$24,658		-	20,000.00	-	-
792	Colorado 4x4 Crew Cab Ute	Utility	1/11/2010	\$38,319		-	-	24,000.00	-
801	Caterpillar D7H (2nd hand)	Dozer	7/06/2007	\$173,800	To be sold	-	-	-	-
862	Isuzu FRR500 Medium	Truck	23/12/2002	\$88,724		-	150,000.00	-	-
864	Nissan Truck Tip Tray	Truck	18/03/2004			-	-	150,000.00	-
865	Nissan Truck Tip Tray	Truck	18/03/2004			-	150,000.00	-	-
881	Kubota L4330 Tractor (Culcairn)	Tractor	22/12/2005	\$47,853	To be sold	-	-	-	-
931	John Deere 6520SE (Culcairn)	Tractor - L	10/11/2005	\$81,400		-	100,000.00	-	-
951	John Deere 6520SE (Holbrook)	Tractor - L	03/12/2007	\$80,960		-	100,000.00	-	-
1201	Rosmech Scarab Mistral Sweeper	Sweeper	28/07/2009	\$308,466		-	-	-	300,000.00
1241	Hino 700 Series 4562 - 10m Tipper	Truck - L	12/04/2006	\$177,280	To be sold	-	-	-	-
1251	Hino 700 Series 4562 - 10m Tipper	Truck - L	01/11/2006	\$178,710		-	-	150,000.00	-
1521	Kawasaki 80ZV Loader	Loader - L	12/10/2006	\$323,152		-	-	-	300,000.00
1541	Kawasaki 80ZV Loader	Loader - L	28/09/2006	\$285,653		-	-	-	300,000.00
1621	Drawn Multi-tyred Roller 8.4T	Roller			To be sold	-	-	-	-

Plant No.	Description	Category	Purchase Date	Purchase Price	Plant to be sold	2014/2015 Net Cost	2015/2016 Net Cost	2016/2017 Net Cost	2017/2018 Net Cost
1832	Toro Ride On Mower	Ride-on	28/09/2012	\$50,248		-	-	25,000.00	-
1841	Kubota BX2350 Mower	Ride-on	01/02/2007	\$21,780	To be sold	-	-	-	-
1871	Kubota Tractor	Tractor	17/6/2009	\$39,180		15,000.00	-	-	-
1901	John Deere 1565 Ride on Mower	Ride-on	15/01/2014	\$46,453		-	-	-	25,000.00
1950	Toyota 32-8 FG25 Forklift	Forklift	Jan 2013	\$40,292		-	-	-	-
2001	Tieman Tanker Trailer 10,000litre	Trailer-L	01/08/1988	\$11,465	To be sold	-	-	-	-
2011	Tipping Trailer (Walla)	Trailer			To be sold	-	-	-	-
2014	Massey Ferguson Tractor (Henty)	Tractor	01/05/2001	\$43,000		80,000.00	-	-	-
2015	John Deere 5220 Tractor (Walla)	Tractor	09/04/2003	\$53,310	To be sold	-	-	-	-
2021	Isuzu GVR 950 Prime Mover	Prime Mover	01/03/2001	\$48,171	To be sold	-	-	-	-
2036	Tipping Trailer (Culcairn)	Trailer	22/12/2005	\$8,953	To be sold	-	-	-	-
2060	Box Trailer	Trailer	28/07/1998		To be sold	-	-	-	-
2064	Site Caravan No 1	Caravan		\$7,000		5,000.00	-	-	-
2065	Site Caravan No 2	Caravan		\$7,000	To be sold	-	-	-	-
2088	Mitsubishi Crew Cab Truck	Crew Cab	25/05/2005	\$46,926		-	-	50,000.00	-
2132	John Deere LX2 Ride on Mower	Ride-on		\$3,927		7,000.00	-	-	-
2161	Trailer (6x4 tipper)	Trailer			To be sold	-	-	-	-
2200	Caterpillar 12H Grader	Grader	26/09/1997	\$245,500		300,000.00	-	-	-
2211	Trailer Dual Axle	Trailer				25,000.00	-	-	-
2700	Tractor John Deere 652	Tractor				-	-	100,000.00	-
4001	Flail Mower - Culcairn	Mower			To be sold	-	-	-	-
4011	Flail Mower - Henty	Mower				15,000.00	-	-	-
4021	Flail Mower - Walla	Mower			To be sold	-	-	-	-
4031	Flail Mower - Jindera	Mower	1/07/2009	\$9,428		15,000.00	-	-	-

Plant No.	Description	Category	Purchase Date	Purchase Price	Plant to be sold	2014/2015 Net Cost	2015/2016 Net Cost	2016/2017 Net Cost	2017/2018 Net Cost
4041	Mulcher Slasher with Plant 1843	Mulcher slasher				15,000.00	-	-	-
5051	Transportable Toilet	Toilet			To be sold	-	-	-	-
5517	Spot Sprayer Unit	Spray				-	-	-	10,000.00
5518	Spot Sprayer Unit #1	Spray	24/10/2011	\$9,211		-	10,000.00	-	-
5520	Quick Spray Unit # 2	Spray				-	-	10,000.00	-
5532	Howard EHD180 Slasher	Mower			To be sold	-	-	-	-
6065	Caterpillar 12H Grader	Grader	1997	\$250,000		-	300,000.00	-	-
6245	Ford TS100 Tractor	Tractor	24/01/2000	\$58,245	To be sold	-	-	-	-
6247	Case 580SLE Backhoe	Backhoe	20/01/2000	\$113,100		-	70,000.00	-	-
6261	Dog Trailer	Trailer-L	25/05/2001	\$45,000	To be sold	-	-	-	-
6604	Site Caravan	Caravan	1981			5,000.00	-	-	-
6648	Trailer (Pump)	Trailer				10,000.00	-	-	-
	Emergency Trailer - Jindera	Trailer				-	10,000.00	-	-
	Emergency Trailer - Culcairn	Trailer				-	10,000.00	-	-
	Trailer Pump - Jindera	Trailer				10,000.00	-	-	-
	Trailer Pump - Culcairn 1	Trailer				10,000.00	-	-	-
	Trailer Pump - Culcairn 2	Trailer				10,000.00	-	-	-
	Trailer Pump - Jindera Const	Trailer				10,000.00	-	-	-
	Set of Traffic Lights	Trailer				-	30,000.00	-	-
	Zeroturn Mower - Holbrook	Mower				7,000.00	-	-	-
	Large Mower - Jindera P&TM	Mower				50,000.00	-	-	-
	Zeroturn Mower & Catcher- Jindera	Mower				15,000.00	-	-	-
	Large Mower - Culcairn P&TM	Mower				50,000.00	-	-	-
	Sucker Trailer	Trailer				25,000.00	-	-	-
	Evacuator Trailer	Trailer				60,000.00	-	-	-

Plant No.	Description	Category	Purchase Date	Purchase Price	Plant to be sold	2014/2015 Net Cost	2015/2016 Net Cost	2016/2017 Net Cost	2017/2018 Net Cost
	<b>Total</b>					<b>987,000.00</b>	<b>1,010,000.00</b>	<b>1,067,000.00</b>	<b>1,057,000.00</b>

**Please note : Only plant items that are being purchased, traded or sold are listed.**

# Greater Hume Shire Council Operational Plan 2014/2015

## A Snapshot of the 2014/2015 Estimates of Income and Expenditure

The budget, as presented, discloses a General Fund surplus of \$7,067 for 2014/2015 financial year.

The estimates of income and expenditure have been prepared on the basis of increasing general rate revenue by 2.3% being the maximum allowable under rate pegging legislation. The impact of the 2.3% rate increase has been detailed in the Revenue Policy which also includes a list of fees and charges proposed to be levied.

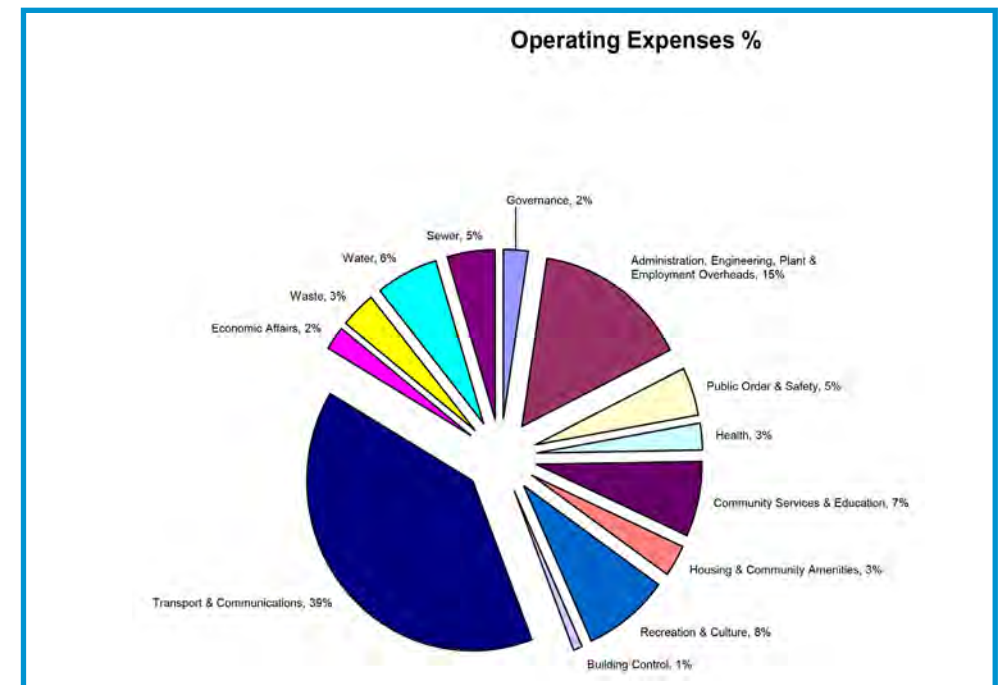
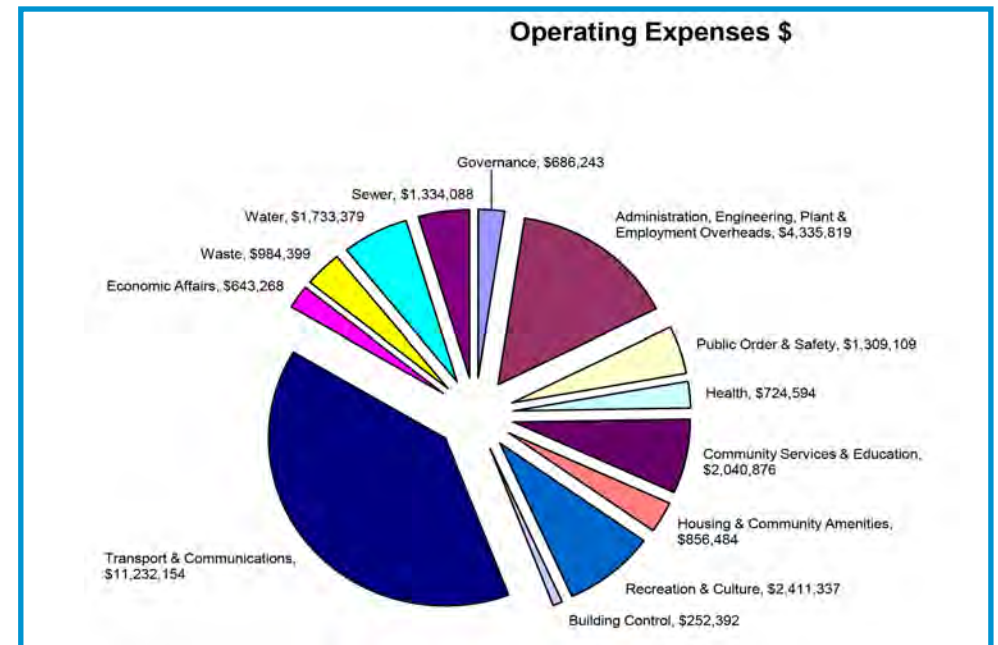
### Overall Budget Position

The Table below outlines Council's financial position for period 2014/2015.

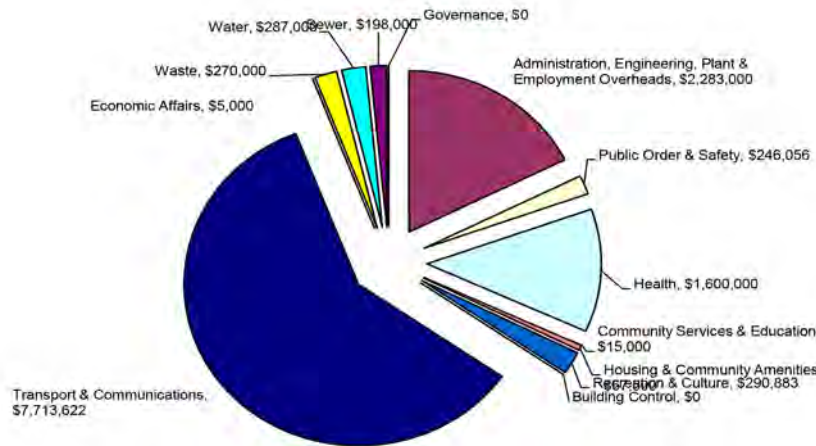
Operating Revenue	\$ 25,765,511
Capital Revenue	\$ 3,470,373
Loan Funds Raised	\$ 2,636,565
Sub total	\$ 31,786,449
Less:	
Operating Expenditure	\$ 28,544,142
Capital Expenditure (inc loan repayments)	\$ 13,642,086
Non Cash Depreciation contra	-\$ 7,643,890
Sub Total	\$ 34,532,338
Transfer (To) /From Reserves and Unexpended Grants	\$ 2,762,956

**Surplus / (Deficit)      \$7,067**

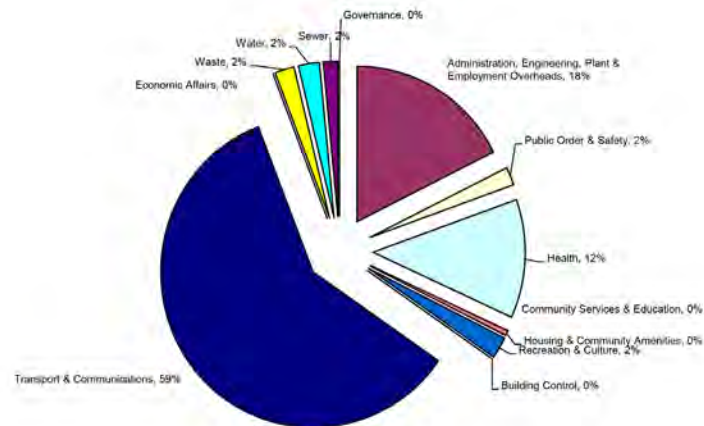
Please refer to the graphs over for a visual snapshot of where Council's operational and capital expenditure occurs.



## Capital Expenses



## Capital Expenses %



## Highlights of Functional Areas

A summary of highlights of each functional area is provided below.

### Governance

- Subscriptions and Donations estimate based on contributions made during 2013/14 year with the exception of reducing the contribution to the Albury Wodonga Eisteddfod from \$2,000 to \$1,000 and including a contribution of \$1,000 to the Against the Grain Drama Camp. A contribution of \$3,000 to the Softwoods Working Group Roads Transport Plan has also been included.
- An allocation of \$20,000 has been included in the 2014/2015 and 2016/2017 years for the completion of a Customer Satisfaction Survey.

### Administration

- Overall budget estimates for operating expenses within Corporate Support are significantly lower than previous budget estimates which reflects the structural changes made to staffing and operational activities within the Corporate Services area over the past year.
- Corporate Support Salaries estimate has decreased by \$109,000 compared to the 2014/2015 forward estimate.
- Employment overheads for 2014/2015 have reduced by \$202,000 compared with the original forward estimate.
- Budget allocation of \$20,000 has been included to facilitate the progress of Joint Organisation projects specifically relating to the provision of Work Health & Safety and Humans Resources activities.
- Plant Replacement. Full details of the Plant Replacement Program are included in the Draft Delivery Program.

## Public Order and Safety

- Total budget estimates for NSW Rural Fire Service capital works programs and equipment issues for the Greater Hume district have been included in budget estimates. Details are summarised in the following table.

	2014/2015	2015/2016	2016/2017	2017/2018
Vehicles	\$186,056	\$388,212	\$351,156	\$503,312
Stations	\$60,000	\$60,000	\$60,000	\$60,000

- Animal control recurrent costs remained relatively consistent.

## Health (includes Noxious Weeds)

- Health Administration wages have increased due to a reallocation of wage costs across functions within the Environment & Planning Department.
- Budget allocation of \$1.6m (and offsetting transfer from reserve) included in budget for Stage 2 of the Jindera Multi-Purpose Centre, subject to completion of tender process and subsequent report to Council.
- Method of recording budget estimates for Noxious Weeds has been amended to better align with reporting requirements under the Regional Weeds Action Plan. As a result, items such as Salaries and Wages that were previously reported separately are now included as a project cost under each project heading. Overall, operating costs are consistent with previous budget estimates.
- As reported to the March 2014 meeting of Council (Senior Weeds Officer Part B report) the future of weeds management in New South Wales is currently under review by the Natural Resources Commission (NRC). A draft report prepared by the NRC contains a number of recommendations that, if adopted, will result in significant changes to the current structure of weeds management including the possible transfer of some responsibilities from local councils to the newly formed Local Land Services. Council's weeds budget for 2014/2015 and forward estimates have been prepared on the basis of the current management structure remaining in place, however amendments may need to be made in response to changes emanating from the NRC report in the future.

## Community Services & Education

- Greater Hume Children Services continues to operate in an efficient and effective manner with the number of registered carers increasing and expanding into neighbouring local government areas such as Corowa and Albury and across the border into Wodonga. The continued growth of the scheme has enabled Greater Hume Children Services to reach a size and scale sufficient for it to meet operating costs in an increasingly complex and demanding regulatory environment. Provision has been made within the budget to engage a Trainee within the children services unit in accordance with the General Manager's report to the March 2014 meeting of Council.
- Council's Youth Development program provides pro-active youth activities within Greater Hume Shire Council as well as Lockhart Shire and Urana Shire.
- Council's decision to withdraw as a provider of community care programs has resulted in the removal of budget estimates for a number of Aged and Disability Care functions.
- In accordance with Council's decision during preparation of the 2012/2013 budget, provision of \$10,000 has been included to provide for an annual contribution of \$2,000 to each of the five preschools in the shire, being Holbrook, Culcairn, Henty, Jindera and Burrumbuttock.

## Housing & Community Amenities

- Decrease in Town Planning salaries is the result of a reallocation of staff costs between Planning, Health, Building, Waste and Pools – refer comment above in Health Administration function.
- An allocation of \$15,000 has been included for works associated with Council's LEP and rezoning around Henty, Holbrook and Culcairn.
- An allocation of \$15,000 has been included to facilitate the automation of Section 149 Certificates.
- Urban Stormwater Drainage capital works have been deferred pending the completion of Floodplain Risk Management Plans for Jindera, Culcairn, Henty and Holbrook.



## Recreation & Culture

- The annual grant of \$1,000.00 to each of the Hall Management Committees to assist in defraying the cost of utilities and minor maintenance has been maintained. An allocation of \$30,000 per annum has been included for major maintenance at public halls.
- Major works proposed at Council's swimming pools include:
  - \$80,000 for the construction of a third pool at the Jindera Swimming Pool complex offset partly by a transfer of \$43,703 from Section 94 contributions held.
  - \$10,000 for a shade structure at Holbrook pool
  - \$30,000 for construction of a disabled toilet at Culcairn pool
  - \$10,000 for renewal investigations at Henty pool
  - \$10,000 for painting at Walla pool.
- Allocations to sporting grounds are summarised in the following table

Sportsground	Amount Allocated 2013/2014	Amount Allocated 2014/2015
Brocklesby	\$10,000	\$10,000
Burrumbuttock	\$10,000	\$10,000
Culcairn	\$10,000	\$10,000
Gerogery	\$5,000	\$5,000
Henty	\$10,000	\$10,000
Jindera	\$10,000	\$10,000
Walbundrie	\$10,000	\$10,000
Walla Walla	\$10,000	\$10,000
Bungowannah	\$2,000	\$2,000
Cookardina	\$500	\$500
Gerogery West	\$2,000	\$2,000
Mullengandra Recreation Reserve/Hall	\$2,000	\$2,000
Wymah	\$2,000	\$2,000
Culcairn Tennis Club	\$500	\$500
Morven Tennis Club	\$500	\$500
Henty Tennis Club	\$500	\$500
Walla Walla Tennis Club	\$Nil	\$500
<b>Total</b>	<b>\$85,000</b>	<b>\$85,000</b>

- Capital improvements of \$100,000 have been included for Parks and Gardens.

## Mining, Manufacturing & Construction

- Increase in Building Control salaries is the result of a reallocation of staff costs between Planning, Health, Building, Waste and Pools – refer comment above in Health Administration and Planning functions.

## Transport & Communication

- A full report on the roads capital works program is included in the Draft Delivery Program.
- Income and expenditure estimates (including loan repayments) associated with the reconstruction of Young Street Holbrook included in Urban Roads Local function.
- Urban Street construction increased to \$150,000 in 2014/2015 .
- Income and expenditure estimates (including loan repayments) associated with the reconstruction of Alma Park Road included in Sealed Rural Roads Local function.
- Sealed Rural Road reseals increased to \$630,000 in 2014/2015 and then by an additional \$20,000 per annum thereafter.
- Budget allocation for gravel resheeting on unsealed rural roads increased to \$625,000 and an additional \$25,000 each year thereafter.
- Maintenance budget for unsealed rural roads increased to \$1,000,000 in 2014/2015.
- Allocation of \$60,000 per annum for Town Services (Villages) retained.



## Economic Affairs

- Income estimate for caravan parks increased due to commissioning of new on-site cabin at Culcairn Caravan Park.
- Operating costs associated with running and maintaining the Visitor Information Centre and Submarine Museum were discussed at the Interim Budget Workshop. Salary and wage costs have been reduced by approximately \$40,000 based on proposed amendments to staffing arrangements on weekends.
- An allocation of \$37,760 has been included for tourism initiatives and promotional activities.
- Salary and wage costs and vehicle replacement costs in the Economic Development function have reduced due to the removal of the full time position of Economic Development Officer from Council's structure.
- Allocation for \$14,000 for Economic Development Initiatives has been included.
- An allocation of \$2,500 has been included to cover potential costs associated with Council's involvement in the annual Henty Field Days.

## Financial Assistance Grant

No indexation has been applied to Council's Financial Assistance Grant (FAG) in line with provisions made in the 2014/2015 Federal Budget.

## Interest on Investments

- The budget estimate of \$760,000 for 2014/2015 is based on receiving an average interest rate of 3.8% on deposits totalling \$20M over the term of the financial year.

## Waste Management

- Budget projections for the Waste Management function for 2014/2015 and future years have been prepared in accordance with amendments to operations as detailed in the Waste Management Strategy adopted at the April 2013 meeting of Council.
- Domestic Waste Management charges are proposed to increase to \$230 for the 2014/2015 year.
- Major expenditure items include:
  - \$125,000 for the purchase of an additional loader to be used at Culcairn Landfill
  - \$50,000 for proposed works at Culcairn Landfill
  - \$10,000 for purchase of compost bins and organic education program.

## Water & Sewer

- An essential component of Council's water and sewer supply operations is that revenue generated through the provision of services is adequate to fund future asset renewals. In order to address this issue, Council has progressively increased access and usage charges across the water and sewer schemes since 2008/2009.
- In relation to water supply charges, Council introduced uniform water charges across all serviced properties from 1 July 2011. Previous increases in water charges have been in the vicinity of 15% per annum which has resulted in an improved operating position for Council's water operations. That being the case, it is envisaged that water charges will not need to be increased to the extent that has occurred over recent years. Further, a review of water consumption patterns over recent billing periods has shown that overall water consumption has remained relatively high due to the hot summer period and lack of water restrictions. That being the case, it is expected that water consumption accounts for many residents will be relatively high. Accordingly, it is proposed that usage charges be maintained at 2013/2014 levels and that annual Water Access Charges be increased by 10%.

- A table of proposed Residential and Non-Residential water and sewerage charges is included in the Statement of Revenue Policy.
- In relation to sewer pricing, all former sewer charges were also consolidated into a uniform pricing structure from 1 July 2011. Similar to Council's water supply operations, increases in charges in the vicinity of 15% over recent years has resulted in a somewhat improved operating position for Council's sewer operations. That being the case, it is recommended that residential sewer access and non-residential access and usage charges be increased by 10% for the 2014/2015 year.

# Statement of Revenue Policy

## Introduction

The 2014/2015 Financial Year will see Council continuing to implement revenue policies that ensure Council operates in a financially sustainable manner.

The rating structure proposed as part of the 2014/2015 Operational Plan incorporates a rate increase of 2.3%. Rating tables and rates comparison for the increases have been included in this section.

## Ordinary Rates

Council levies an Ordinary Rate on all rateable assessments within the Shire. Council utilises provisions of the Local Government Act to ensure a fair and equitable contribution to Council's revenue across the shire.

A central component of local government rating is that the land value of a particular property as determined by the Valuer General should play an important role in determining the rates levied on that particular property. Previously, Council has adopted a differential rating structure across multiple residential and business rate categories.

The rating structure proposed for 2013/2014 is based on the following principles:

- Rates payable vary across all rating categories to reflect the variances in property values across the towns and villages within Greater Hume Shire.
- All major towns will be rated on the basis of a common base rate and ad-valorem rate.
- A separate base rate and ad-valorem rate will apply to villages within the Residential Ordinary category.
- A separate base rate and ad-valorem rate will apply to all properties classified as Rural Residential.
- A single Business category with a single base rate and ad-valorem rate will apply to all properties within the Business category.
- A Farmland Ordinary rating category.
- A Farmland Forestry rating category.

## Rate Pegging

The NSW Government introduced rate pegging in 1987. Rate pegging limits the amount by which the Council can increase its rate revenue from one year to the next. The amount of the rate peg is set by the Independent Pricing and Regulatory Tribunal of NSW (IPART).

Council has applied the IPART Local Government Cost Index of 2.3% to general rates for 2014/2015.

## Rating Categories

Each parcel of land in Greater Hume Shire has been categorised for rating purposes in accordance with Sections 515 to 519 of the Local Government Act 1993 (LGA).

## Pensioner Rebates

Holders of a pensioner concession card who own and occupy a rateable property are eligible for a pensioner concession. The LGA provides for a pensioner rebate of up to 50% of the aggregated ordinary rates and domestic waste management service charges, to a maximum of \$250.00 per annum. They are also entitled to a maximum rebate of \$87.50 for both water and sewer base charges to a total of \$175.00 per annum.

Under the State's existing mandatory Pensioner Concession Scheme, the State Government reimburses Council 55% (up to \$233.75 per property) of the pensioner concession. Council funds the remaining 45% (up to \$191.25 per property)

Greater Hume Shire has approximately 882 properties that receive a pensioner concession on their rates. Pensioner concessions are expected to total \$285,000 in 2014/2015. The 55% pensioner subsidy received from the NSW Government will amount to approximately \$157,000 with the remaining \$128,000 to be funded by Council and the community.

## Proposed Special Rate Variation – Commencing 1 July 2015

The formation of Council's annual budget continually shows how difficult it is for Council to adequately fund the ongoing maintenance and replacement of Council's infrastructure assets such as roads, bridges and drainage.

In response to this challenge, Council considered the concept of a Special Rate Variation during the development of the 2011/2012 budget and since that time Council has been carefully considering a number of options for a Special Rate Variation at various workshops and meetings over the past two to three years.

Council's deliberations culminated with a report being considered at the November 2013 Council Meeting whereby the following resolution was passed:

3624           RESOLVED                         [Meyer/Schoff]  
That Council authorise the General Manager to advise IPART of Council's intention to  
make a special rate variation and further consideration of rate models be considered  
over coming weeks.

In response to the above resolutions, Council considered a number of options in respect of a SRV with all options being based on a common theme of a cumulative increase in rate yield of \$317,250 per annum above rate pegging commencing from the 2015/2016 financial year (average of \$50 per rate assessment based on total assessments as at July 2013).

**The Special Rate Variation would apply for a period of three years being 2015/2016, 2016/2017 and 2017/2018 financial years.**

Key elements of the Special Rate Variation are as follows:

- Additional revenue of \$317,250 ( $\$50 \times 6,345$  rateable assessments) distributed evenly across all rating categories.
- Percentage of total yield within each rating category derived from base rates to remain consistent with rating structure adopted for the 2013/2014 year.
- Properties with the average valuation within each rating category will pay an additional amount of approximately \$50 above rate pegging in Year 1.

It should be noted that Council's draft budget for the 2014/2015 financial year will be based on the approved rate peg increase of 2.3% with forward estimates and Long Term Financial Plan for the 2015/2016 and following years incorporating the proposed Special Rate Variation increase and associated additional expenditure.

As stated, the central aim of the Special Rate Variation is to provide Council with additional resources to commit to the ongoing maintenance and renewal of Council's assets, with the key area being the local road network.

That being the case, it is proposed that the additional rate income derived from the Special Rate Variation will be committed to increasing expenditure on sealed road resealing (50% of SRV income) and unsealed rural road gravel resheeting (50% of SRV income). The result of this process will see an additional \$951,750 per annum being allocated to these two key areas of Council's road maintenance program from the 2017/2018 financial year.

The following tables summarises the additional expenditure for the 2015/2016, 2016/2017 and 2017/2018 financial years. Also attached to the Statement of Revenue Policy are tables detailing the impact of the Special Rate Variation across a range of property valuations within each rating category.

The following tables summarises the additional expenditure for the 2015/2016, 2016/2017 and 2017/2018 financial years.

Also attached to the Statement of Revenue Policy are tables detailing the impact of the Special Rate Variation across a range of property valuations within each rating category.

## Proposed Special Rate Variation - Commencing - 1 July 2015

Additional expenditure for the 2015/2016, 2016/2017 and 2017/2018 financial years.

	2015/2016		2016/2017		2017/2018	
	Expenditure Base Amount	Expenditure Including SRV Income	Expenditure Base Amount	Expenditure Including SRV Income	Expenditure Base Amount	Expenditure Including SRV Income
Sealed Rural Roads Resealing	\$650,000	\$788,625	\$670,000	\$947,250	\$690,000	\$1,105,875
Sealed Urban Roads Resealing	\$105,000	\$125,000	\$110,000	\$150,000	\$115,000	\$175,000
Unsealed Rural Roads Gravel Resheeting	\$650,000	\$808,625	\$675,000	\$992,250	\$700,000	\$1,175,875
Total Expenditure	1,405,000	\$1,722,250	\$1,455,000	\$2,089,500	\$1,505,000	\$2,456,750
<b>Total Additional Expenditure</b>		<b>\$317,250</b>		<b>\$634,500</b>		<b>\$951,750</b>

**Table 1 - Special Rate Variation Year 1 Including 3% Rate Peg**

	Valuation	Current Rates	SRV Scenario 1	Total \$ Increase	Total % Increase	3% Rate Peg	Rate Peg \$ Increase	Rate Peg % Increase	Additional increase from SRV
<b>Residential</b>	25,000	\$419.04	\$471.12	\$52.08	12.43%	\$431.61	\$12.57	3.0%	\$39.51
	41,288	\$527.83	\$593.35	\$65.52	12.41%	\$543.66	\$15.83	3.0%	\$49.68
	50,000	\$586.02	\$658.73	\$72.71	12.41%	\$603.60	\$17.58	3.0%	\$55.13
	85,000	\$819.80	\$921.39	\$101.59	12.39%	\$844.40	\$24.59	3.0%	\$76.99
	150,000	\$1,253.97	\$1,409.19	\$155.22	12.38%	\$1,291.59	\$37.62	3.0%	\$117.60
<b>Residential Villages</b>	15,000	\$239.50	\$273.73	\$34.23	14.29%	\$246.69	\$7.19	3.0%	\$27.05
	30,000	\$303.66	\$346.96	\$43.30	14.26%	\$312.77	\$9.11	3.0%	\$34.19
	50,000	\$389.21	\$444.61	\$55.40	14.23%	\$400.89	\$11.68	3.0%	\$43.72
	62,530	\$442.81	\$505.78	\$62.97	14.22%	\$456.09	\$13.28	3.0%	\$49.69
	150,000	\$816.95	\$932.82	\$115.87	14.18%	\$841.46	\$24.51	3.0%	\$91.36
<b>Residential Rural</b>	50,000	\$466.04	\$507.27	\$41.23	8.85%	\$480.02	\$13.98	3.0%	\$27.25
	100,000	\$680.02	\$740.54	\$60.52	8.90%	\$700.42	\$20.40	3.0%	\$40.12
	137,184	\$839.16	\$914.01	\$74.86	8.92%	\$864.33	\$25.17	3.0%	\$49.68
	150,000	\$894.01	\$973.81	\$79.80	8.93%	\$920.83	\$26.82	3.0%	\$52.98
	300,000	\$1,535.96	\$1,673.61	\$137.65	8.96%	\$1,582.04	\$46.08	3.0%	\$91.57
<b>Business</b>	25,000	\$446.01	\$496.08	\$50.06	11.22%	\$459.39	\$13.38	3.0%	\$36.68
	50,000	\$596.15	\$663.15	\$67.01	11.24%	\$614.03	\$17.88	3.0%	\$49.12
	51,140	\$602.99	\$670.77	\$67.78	11.24%	\$621.08	\$18.09	3.0%	\$49.69
	85,000	\$806.33	\$897.06	\$90.73	11.25%	\$830.52	\$24.19	3.0%	\$66.54
	150,000	\$1,196.68	\$1,331.46	\$134.78	11.26%	\$1,232.58	\$35.90	3.0%	\$98.88
<b>Farmland Ordinary</b>	50,000	\$412.85	\$436.59	\$23.74	5.75%	\$425.24	\$12.39	3.0%	\$11.36
	200,000	\$829.50	\$876.38	\$46.87	5.65%	\$854.39	\$24.89	3.0%	\$21.99
	590,669	\$1,914.65	\$2,021.77	\$107.13	5.60%	\$1,972.09	\$57.44	3.0%	\$49.69
	1,000,000	\$3,051.63	\$3,221.88	\$170.25	5.58%	\$3,143.18	\$91.55	3.0%	\$78.71
	2,500,000	\$7,218.12	\$7,619.71	\$401.59	5.56%	\$7,434.66	\$216.54	3.0%	\$185.05
<b>Farmland Forestry</b>	15,000	\$228.27	\$245.82	\$17.55	7.69%	\$235.11	\$6.85	3.0%	\$10.71
	50,000	\$377.33	\$406.40	\$29.07	7.70%	\$388.65	\$11.32	3.0%	\$17.75
	208,688	\$1,053.20	\$1,134.48	\$81.28	7.72%	\$1,084.80	\$31.60	3.0%	\$49.68
	250,000	\$1,229.15	\$1,324.02	\$94.87	7.72%	\$1,266.03	\$36.87	3.0%	\$58.00
	1,000,000	\$4,423.47	\$4,765.09	\$341.62	7.72%	\$4,556.17	\$132.70	3.0%	\$208.92

**Table 2 - Special Rate Variation Year 2 Including 3% Rate Peg**

	Valuation	Current Rates	SRV Scenario 1	Total \$ Increase	Total % Increase	3% Rate Peg	Rate Peg \$ Increase	Rate Peg % Increase	Additional Increase from SRV
<b>Residential</b>	25,000	\$471.12	\$524.80	\$53.69	11.40%	\$485.25	\$14.13	3.0%	\$39.55
	41,288	\$593.35	\$660.83	\$67.49	11.37%	\$611.15	\$17.80	3.0%	\$49.69
	50,000	\$658.73	\$733.60	\$74.87	11.37%	\$678.49	\$19.76	3.0%	\$55.11
	85,000	\$921.39	\$1,025.92	\$104.53	11.34%	\$949.03	\$27.64	3.0%	\$76.89
	150,000	\$1,409.19	\$1,568.80	\$159.61	11.33%	\$1,451.47	\$42.28	3.0%	\$117.33
<b>Residential Villages</b>	15,000	\$273.73	\$308.67	\$34.94	12.76%	\$281.94	\$8.21	3.0%	\$26.73
	30,000	\$346.96	\$391.35	\$44.38	12.79%	\$357.37	\$10.41	3.0%	\$33.97
	50,000	\$444.61	\$501.58	\$56.97	12.81%	\$457.95	\$13.34	3.0%	\$43.63
	62,530	\$505.78	\$570.64	\$64.86	12.82%	\$520.95	\$15.17	3.0%	\$49.69
	150,000	\$932.82	\$1,052.74	\$119.92	12.86%	\$960.81	\$27.98	3.0%	\$91.93
<b>Residential Rural</b>	50,000	\$507.27	\$550.31	\$43.04	8.48%	\$522.49	\$15.22	3.0%	\$27.82
	100,000	\$740.54	\$803.11	\$62.58	8.45%	\$762.75	\$22.22	3.0%	\$40.36
	137,184	\$914.01	\$991.12	\$77.11	8.44%	\$941.43	\$27.42	3.0%	\$49.69
	150,000	\$973.81	\$1,055.92	\$82.12	8.43%	\$1,003.02	\$29.21	3.0%	\$52.90
	300,000	\$1,673.61	\$1,814.34	\$140.73	8.41%	\$1,723.82	\$50.21	3.0%	\$90.52
<b>Business</b>	25,000	\$496.08	\$547.84	\$51.76	10.43%	\$510.96	\$14.88	3.0%	\$36.88
	50,000	\$663.15	\$732.18	\$69.02	10.41%	\$683.05	\$19.89	3.0%	\$49.13
	51,140	\$670.77	\$740.58	\$69.81	10.41%	\$690.89	\$20.12	3.0%	\$49.69
	85,000	\$897.06	\$990.25	\$93.19	10.39%	\$923.97	\$26.91	3.0%	\$66.28
	150,000	\$1,331.46	\$1,469.53	\$138.07	10.37%	\$1,371.40	\$39.94	3.0%	\$98.13
<b>Farmland Ordinary</b>	50,000	\$436.59	\$459.66	\$23.07	5.28%	\$449.69	\$13.10	3.0%	\$9.97
	200,000	\$876.38	\$923.66	\$47.28	5.40%	\$902.67	\$26.29	3.0%	\$20.99
	590,669	\$2,021.77	\$2,132.11	\$110.34	5.46%	\$2,082.43	\$60.65	3.0%	\$49.69
	1,000,000	\$3,221.88	\$3,398.29	\$176.41	5.48%	\$3,318.54	\$96.66	3.0%	\$79.75
	2,500,000	\$7,619.71	\$8,038.24	\$418.53	5.49%	\$7,848.30	\$228.59	3.0%	\$189.93
<b>Farmland Forestry</b>	15,000	\$245.82	\$263.90	\$18.08	7.36%	\$253.20	\$7.37	3.0%	\$10.71
	50,000	\$406.40	\$436.35	\$29.94	7.37%	\$418.60	\$12.19	3.0%	\$17.75
	208,688	\$1,134.48	\$1,218.20	\$83.72	7.38%	\$1,168.51	\$34.03	3.0%	\$49.69
	250,000	\$1,324.02	\$1,421.74	\$97.72	7.38%	\$1,363.74	\$39.72	3.0%	\$58.00
	1,000,000	\$4,765.09	\$5,116.97	\$351.88	7.38%	\$4,908.04	\$142.95	3.0%	\$208.93

**Table 3 - Special Rate Variation Year 3 Including 3% Rate Peg**

	Valuation	Current Rates	SRV Scenario 1	Total \$ Increase	Total % Increase	3% Rate Peg	Rate Peg \$ Increase	Rate Peg % Increase	Additional Increase from SRV
<b>Residential</b>	25,000	\$524.80	\$579.91	\$55.11	10.50%	\$540.54	\$15.74	3.0%	\$39.36
	41,288	\$660.83	\$730.35	\$69.51	10.52%	\$680.66	\$19.83	3.0%	\$49.69
	50,000	\$733.60	\$810.82	\$77.22	10.53%	\$755.61	\$22.01	3.0%	\$55.21
	85,000	\$1,025.92	\$1,134.09	\$108.17	10.54%	\$1,056.70	\$30.78	3.0%	\$77.39
	150,000	\$1,568.80	\$1,734.45	\$165.65	10.56%	\$1,615.87	\$47.06	3.0%	\$118.59
<b>Residential Villages</b>	15,000	\$308.67	\$344.84	\$36.17	11.72%	\$317.93	\$9.26	3.0%	\$26.91
	30,000	\$391.35	\$437.19	\$45.84	11.71%	\$403.09	\$11.74	3.0%	\$34.10
	50,000	\$501.58	\$560.31	\$58.73	11.71%	\$516.63	\$15.05	3.0%	\$43.68
	62,530	\$570.64	\$637.45	\$66.81	11.71%	\$587.76	\$17.12	3.0%	\$49.69
	150,000	\$1,052.74	\$1,175.93	\$123.19	11.70%	\$1,084.32	\$31.58	3.0%	\$91.61
<b>Residential Rural</b>	50,000	\$550.31	\$594.19	\$43.88	7.97%	\$566.82	\$16.51	3.0%	\$27.37
	100,000	\$803.11	\$867.38	\$64.26	8.00%	\$827.21	\$24.09	3.0%	\$40.17
	137,184	\$991.12	\$1,070.54	\$79.42	8.01%	\$1,020.85	\$29.73	3.0%	\$49.69
	150,000	\$1,055.92	\$1,140.57	\$84.64	8.02%	\$1,087.60	\$31.68	3.0%	\$52.97
	300,000	\$1,814.34	\$1,960.13	\$145.79	8.04%	\$1,868.77	\$54.43	3.0%	\$91.36
<b>Business</b>	25,000	\$547.84	\$601.13	\$53.30	9.73%	\$564.27	\$16.44	3.0%	\$36.86
	50,000	\$732.18	\$803.27	\$71.09	9.71%	\$754.14	\$21.97	3.0%	\$49.13
	51,140	\$740.58	\$812.48	\$71.90	9.71%	\$762.80	\$22.22	3.0%	\$49.69
	85,000	\$990.25	\$1,086.26	\$96.01	9.70%	\$1,019.96	\$29.71	3.0%	\$66.30
	150,000	\$1,469.53	\$1,611.81	\$142.28	9.68%	\$1,513.62	\$44.09	3.0%	\$98.19
<b>Farmland Ordinary</b>	50,000	\$459.66	\$484.85	\$25.18	5.48%	\$473.45	\$13.79	3.0%	\$11.39
	200,000	\$923.66	\$973.38	\$49.73	5.38%	\$951.37	\$27.71	3.0%	\$22.02
	590,669	\$2,132.11	\$2,245.76	\$113.65	5.33%	\$2,196.08	\$63.96	3.0%	\$49.69
	1,000,000	\$3,398.29	\$3,578.92	\$180.63	5.32%	\$3,500.24	\$101.95	3.0%	\$78.68
	2,500,000	\$8,038.24	\$8,464.31	\$426.07	5.30%	\$8,279.38	\$241.15	3.0%	\$184.92
<b>Farmland Forestry</b>	15,000	\$263.90	\$283.10	\$19.19	7.27%	\$271.82	\$7.92	3.0%	\$11.27
	50,000	\$436.35	\$467.65	\$31.31	7.17%	\$449.44	\$13.09	3.0%	\$18.22
	208,688	\$1,218.20	\$1,304.43	\$86.23	7.08%	\$1,254.75	\$36.55	3.0%	\$49.69
	250,000	\$1,421.74	\$1,522.27	\$100.53	7.07%	\$1,464.39	\$42.65	3.0%	\$57.88
	1,000,000	\$5,116.97	\$5,477.10	\$360.13	7.04%	\$5,270.48	\$153.51	3.0%	\$206.62



## Charges on Overdue Rates and Charges

In accordance with Section 566(3) of the LGA, Council charges interest on all rates and charges that remain unpaid after they become due and payable. Rates and charges are due and payable by 31 August each year by payment in full or by payment of the first instalment. Where a person elects to pay by instalments, rates and charges become payable on the due date detailed on the Rates Notice.

In accordance with Section 566(3) of the LGA, the Minister for Local Government determines the maximum rate of interest payable on overdue rates and charges each year. Interest will be calculated on a daily basis using the simple interest method. The applicable rate for 2014/2015 is 8.5%

## Debt Recovery

Commercial debt recovery procedures will be pursued in order to minimise the impact of outstanding debts on Council's financial position. Council will adhere to ethical guidelines in respect of debt recovery procedures. Debtors will be advised of the likelihood of additional legal costs prior to the commencement of any legal action. Land may be sold, with Council approval, where rates or other property debt arrears are greater than the land value of the property or rates are in arrears for five years.

## Schedule of Fees and Charges

Council can charge and recover an approved fee for any service that it provides other than a service provided on an annual basis for which it may make an annual charge.

Fees and charges for services provided are determined by three methods:

- Statutory Fees – where the amount of the charge is legislated.
- User pays cost recovery – where the fee as far as possible is set to recover the cost of the good or service provided and
- Community Service Obligations – where the cost of the good or service provided may be discounted by the Council's determination that it has a community service obligation in respect of the provision of a particular good or service.

Council's schedule of fees is attached as a separate document.

## Private Works

In accordance with Section 67(1) of the Local Government Act 1993 Council may, by agreement with the owner or occupier of any private land, carry out on the land any kind of work that may be lawfully carried out on the land. Private works are carried out on a commercial basis and prices charged reflect the investment of labour and plant utilised. A charge for supervision and administration is also charged. Private works orders must be signed and authorised by the responsible paying person/property owner prior to works commencing. In some circumstances, deposits or guarantees will be required. Credit checks may also be undertaken.

## Loan Borrowings

Loans are borrowed for major projects for a term commensurate with the life of the asset (usually not greater than 30 years). Where grants are available and may allow construction of an asset sooner, then loans are used to attract or match that grant.

Loans allow Council to spread the cost of the asset over the length of the loan period, ensuring that both current and future generations contribute to paying for the asset. This is in accordance with inter-generational equity principle. Council avoids borrowing for the annual recurring costs of asset renewals.

All loans are financed from an approved financial institution that offers the most competitive interest rate.

The following new loan borrowings are proposed for the 2014/2015 year:

- |   |             |
|---|-------------|
| • Purchase of heavy plant – Waste Management          | \$200,000   |
| • Local Government Infrastructure Renewal Scheme Loan | \$1,500,000 |
| • Upgrade of Young Street Holbrook                    | \$536,565   |

Loans approved in previous years but not yet drawn down will be also utilised during the 2014/2015 financial year. Those loans are:

- |                  |            |
|------------------|------------|
| • Holbrook Depot | \$400,000. |
|------------------|------------|

## Greater Hume Shire Council - Rates Budget 2014/2015

CATEGORY	NO. OF ASSM'S	RATEABLE LV 2012 BASE	BASE RATE %	BASE RATE \$	BASE RATE REVENUE	AD VALOREM RATE	AD VALOREM REVENUE	TOTAL REVENUE
Residential	2,419	99,874,590	47.8%	\$ 252.05	\$ 609,701.06	0.00667946	\$ 667,108.70	\$ 1,276,809.76
Residential - Villages	473	29,576,770	39.6%	\$ 175.34	\$ 82,936.86	0.00427742	\$ 126,512.23	\$ 209,449.09
Residential - Rural	668	91,638,700	30.0%	\$ 252.05	\$ 168,367.22	0.00427970	\$ 392,186.15	\$ 560,553.37
Business	500	25,569,770	49.1%	\$ 295.88	\$ 147,941.15	0.00600534	\$ 153,555.09	\$ 301,496.23
Farmland - Ordinary	2,093	1,236,269,915	14.3%	\$ 273.97	\$ 573,418.44	0.00277766	\$ 3,433,937.29	\$ 4,007,355.72
Farmland - Forestry	232	48,415,620	15.6%	\$ 164.38	\$ 38,135.15	0.00425909	\$ 206,206.31	\$ 244,341.46
<b>Rateable Total</b>	<b>6385</b>	<b>1,531,345,365</b>			<b>\$ 1,620,499.88</b>		<b>\$ 4,979,505.77</b>	<b>\$ 6,600,005.64</b>

### SUMMARY

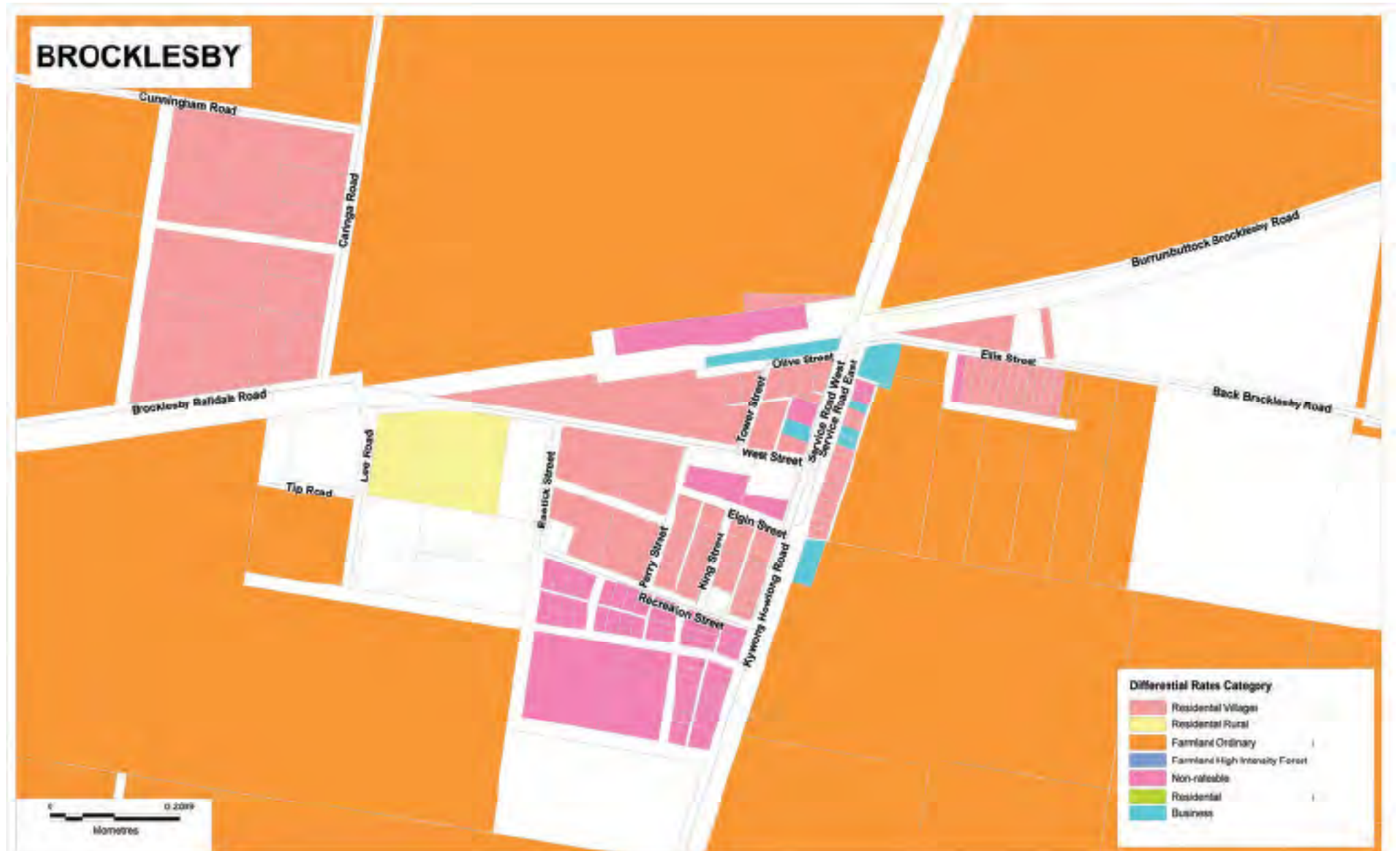
Residential	\$	2,046,812.22
Business	\$	301,496.23
Farmland	\$	4,251,697.18

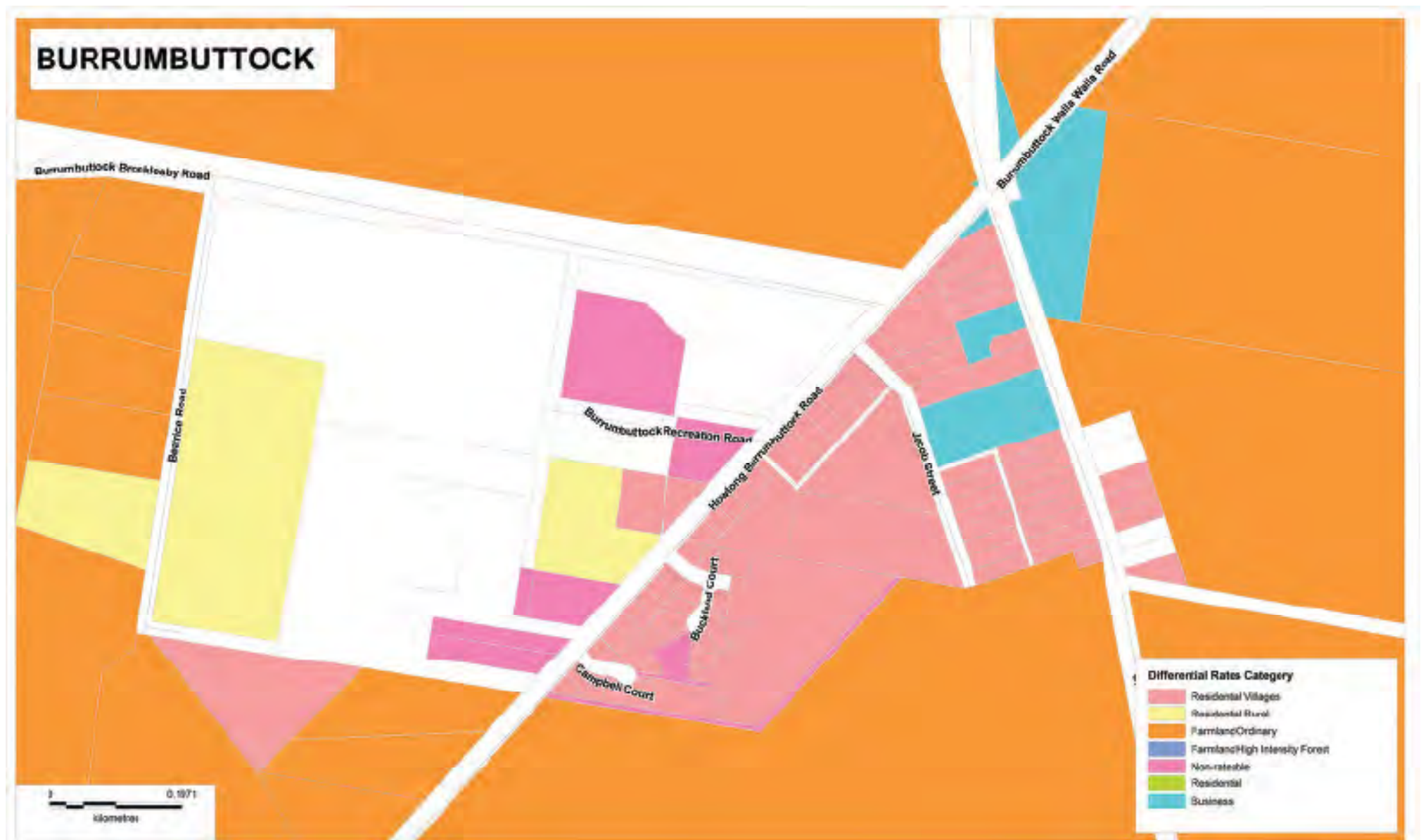
Total: \$ 6,600,005.64

## Definition of Rating Categories

Rate Category	Definition
Residential	Land whose dominant use is for residential accommodation of a non-commercial nature as defined by Section 516 Local Government Act 1993.
Residential Villages	Residential land located within the localities of Brocklesby, Bungowannah, Burrumbuttock, Gerogery, Gerogery West, Mullengandra, Wymah, Bowna, Glenellen, Woomargama, Bulgandry, Morven, Walbundrie and Holbrook Airpark including residential land that it is between 2ha and 40ha in size and is not the site of a dwelling as defined by the Local Government Act 1993.
Residential Rural	Residential land that is between 2ha and 40ha in size and is the site of a dwelling as defined by the Local Government Act 1993.
Business	Any land that is not categorised as Farmland or Residential. Refer Section 518 of the Local Government Act 1993.
Farmland - Ordinary	Land that is predominately used for farming as defined by Section 515 of the Local Government Act 1993.
Farmland – Intensive Forestry	Farmland as defined by Section 515 of the Local Government Act 1993 that is subject to intensive forestry use.

## Greater Hume Shire Council - Rates Categories

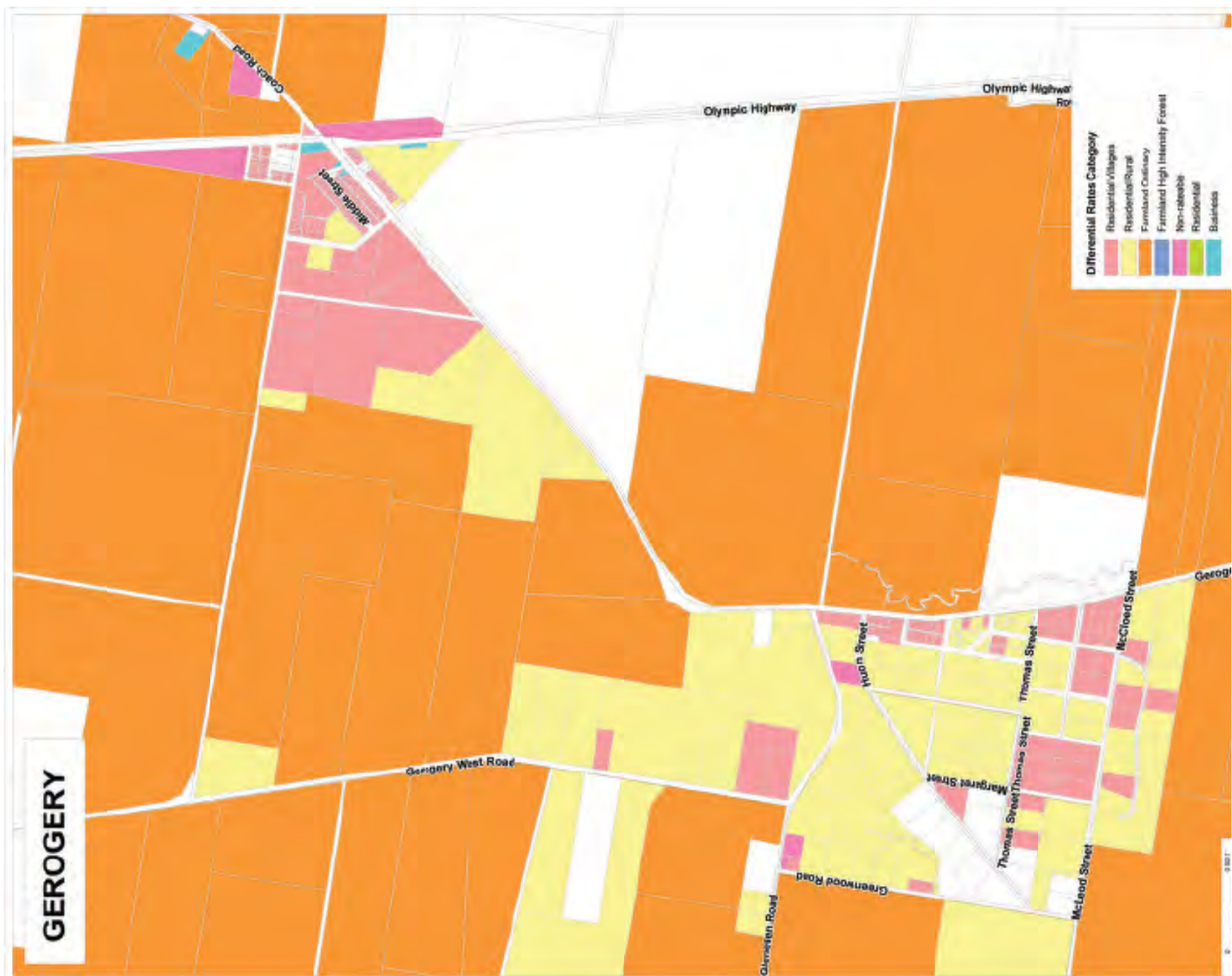






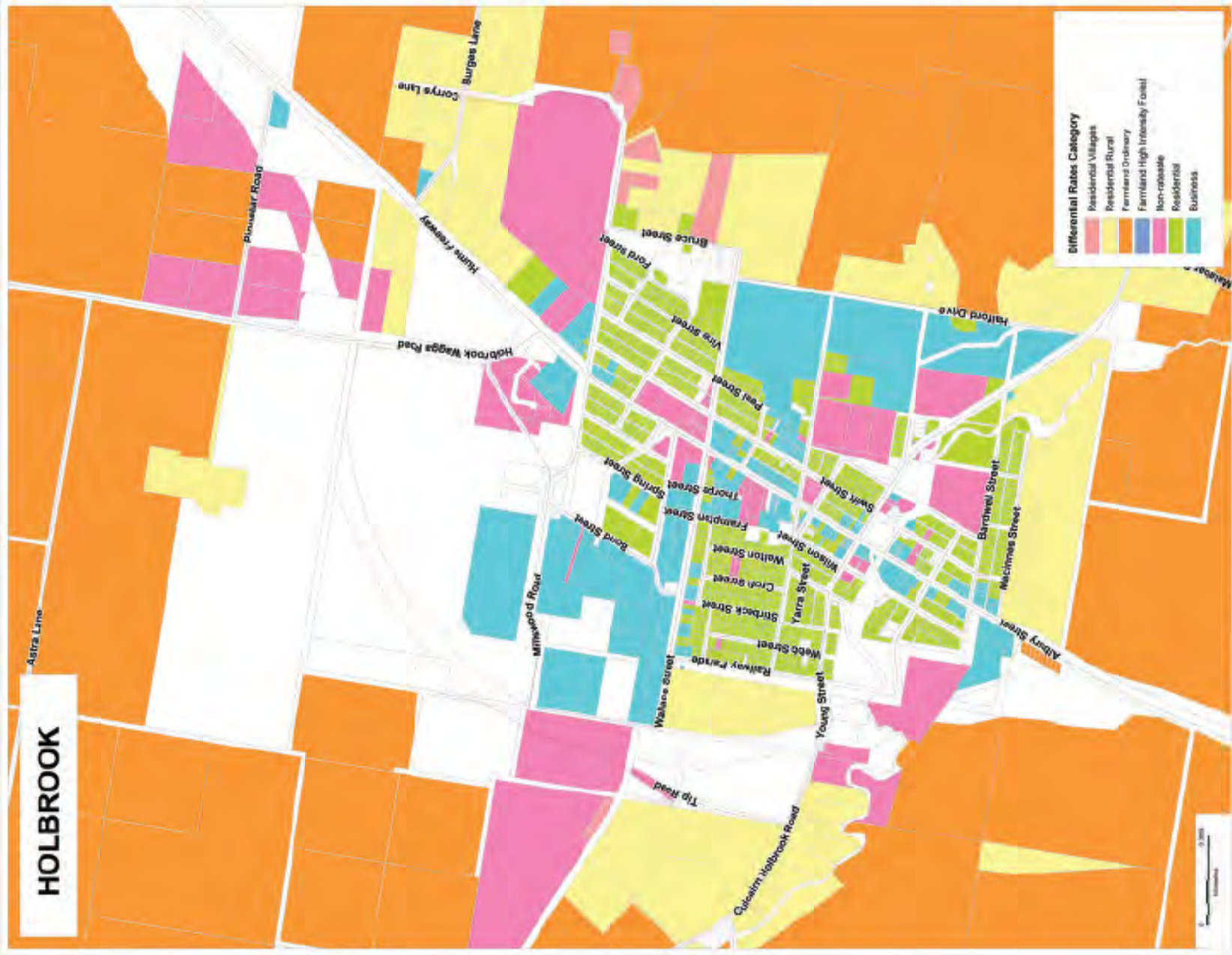
## Greater Hume Shire Council - Rates Categories



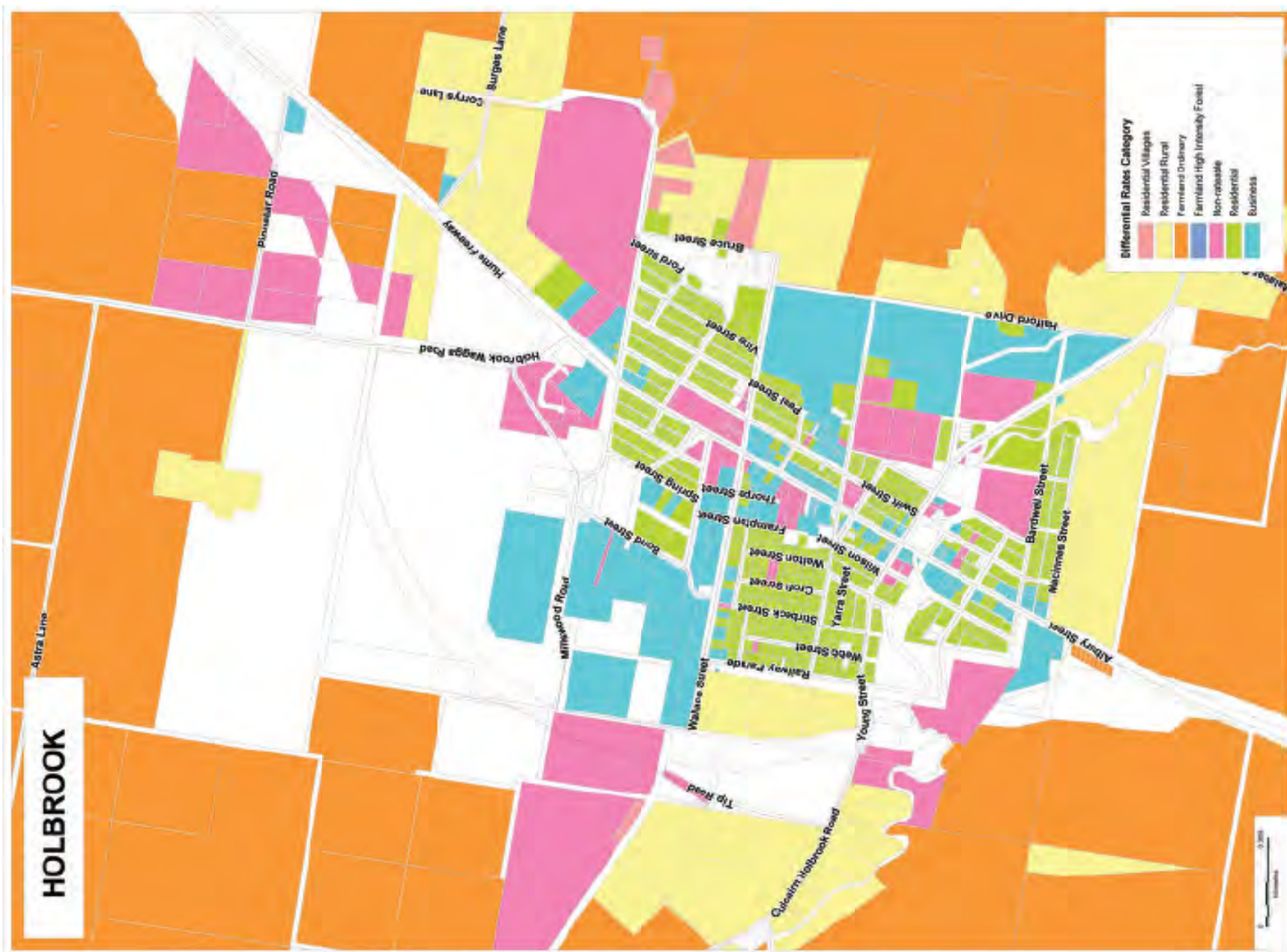




# Greater Hume Shire Council - Rates Categories







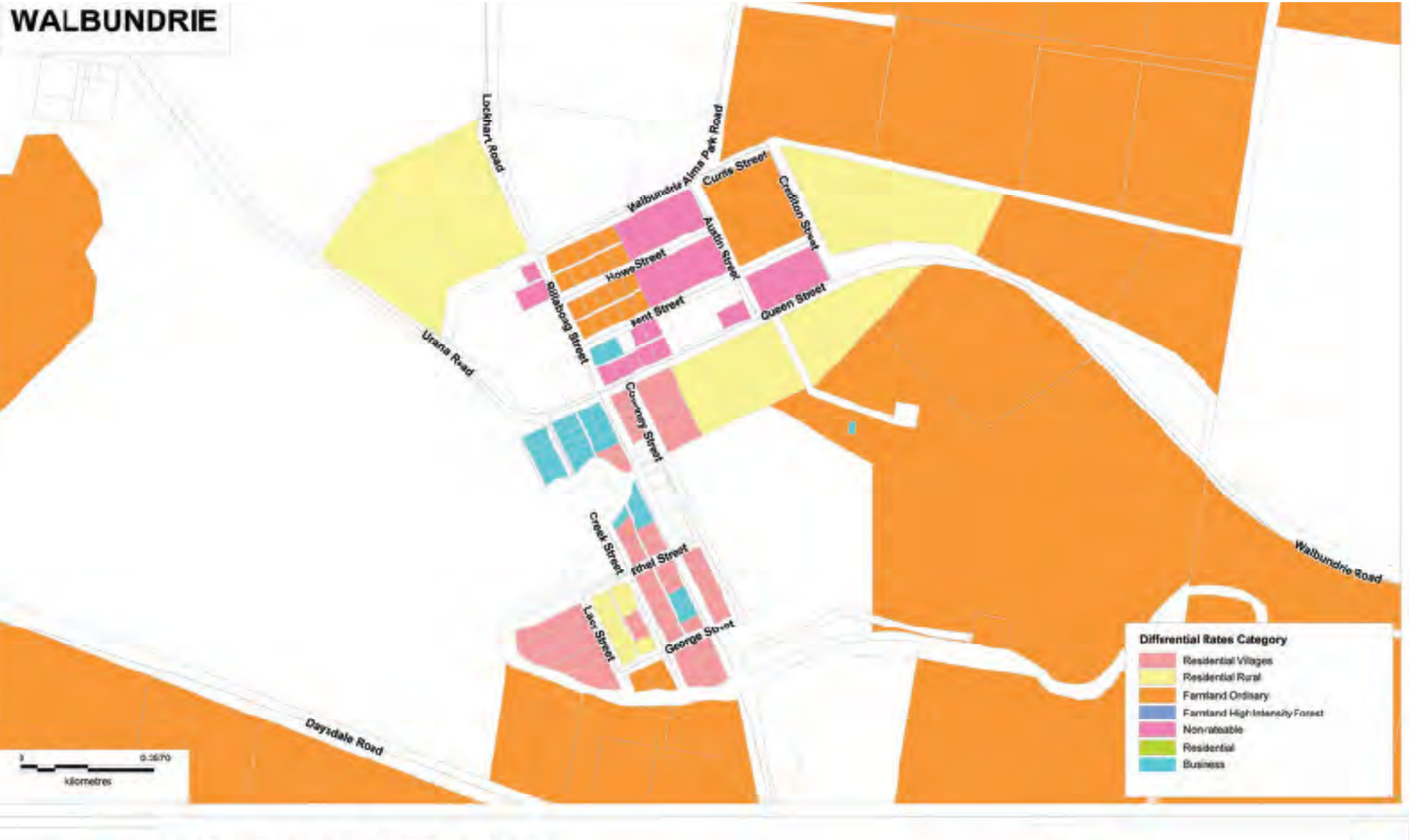
# Greater Hume Shire Council - Rates Categories

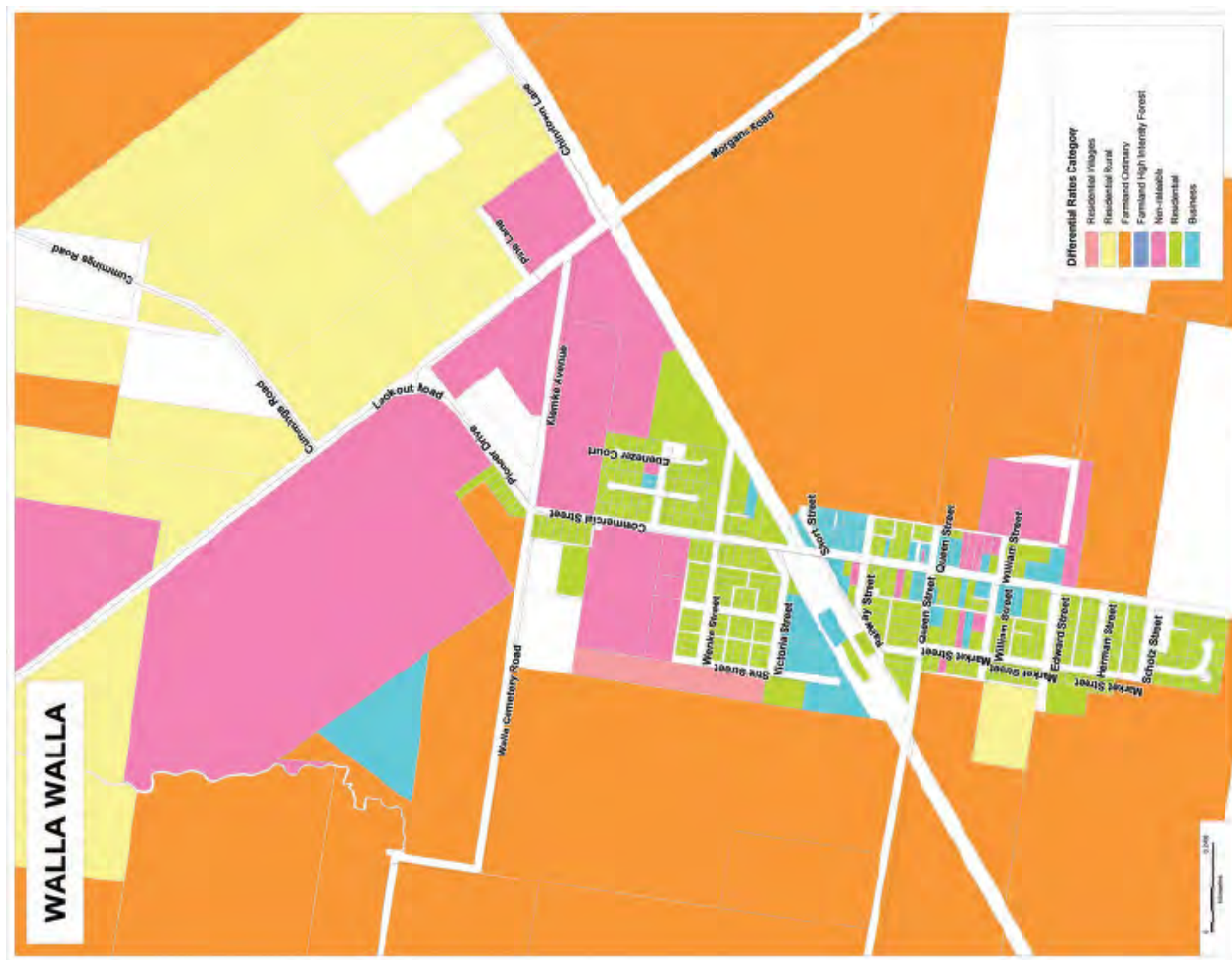






Greater Hume Shire Council - Rates Categories





Greater Hume Shire Council - Rates Categories



## Waste Charges – Annual Charges 2014/2015

Greater Hume Shire Council provides a waste collection and management service to the community. Waste management charges are designed to recover costs from people who actually benefit from the availability or the use of the waste management system. Details of the waste fund can be found in the Budget section of this document.

WASTE CHARGES - ANNUAL CHARGES 2014/2015				
WASTE CHARGES	CHARGE	NO. OF ASSM'S	AMOUNT	TOTAL REVENUE
Waste - Domestic & Recycling (Sec 496). Covers the cost of waste collection services. These services include weekly collection of a 240 litre garbage bin and fortnightly collection of 240 litre recycling bin. This fee is charged to residents supplied with garbage bins by Council.	Annual Charge	2803	\$230.00	\$644,690
Waste - Commercial & Recycling (Sec 501)	Annual Charge	474	\$245.00	\$116,130
Waste – Charge on Vacant Land (Sec 496). Applies to all vacant rateable land located within an area where is domestic waste collection service is available.	Annual Charge	319	\$20.00	\$6,380
Waste - Garbage Only (Sec 502)	Annual Charge	107	\$215.00	\$23,005
Waste - Recycling Only (Sec 502)	Annual Charge	55	\$110.00	\$6,050
<b>Total:</b>				<b>\$ 796,255</b>

## Water and Sewerage Annual Charges 2014/2015

An essential component of Council's water and sewer supply operations is that revenue generated through the provision of services is adequate to fund future asset renewals. In order to address this issue, Council has progressively increased access and usage charges across the water and sewer schemes since 2008/2009.

In relation to water supply charges, Council introduced uniform water charges across all serviced properties from 1 July 2011. Previous increases in water charges have been in the vicinity of 15% per annum which has resulted in an improved operating position for Council's water operations. That being the case, water charges have not increased in the 2014/2015 financial year to the extent that has occurred over recent years.

This year the availability charge has increased by \$28 to \$308 for a 20mm connection whilst the consumption charges have remained unchanged at \$1.40 for the first 200 kilolitres and \$2.20 per kilolitre thereafter.

The proposed water charges for the 2014/2015 financial year are set out in the following table:

PRICING STRUCTURE – GREATER HUME WATER SCHEME	
COMPONENT	PROPOSED 2014/2015
Water Access Charge <u>Residential</u>	
20 mm	\$308.00
<u>Non – Residential</u>	
20mm	\$308.00
25mm	\$341.00
32mm	\$386.00
40mm	\$448.00
50mm	\$522.00
80mm	\$720.00
Usage Charge per KL \$	
< 200kl per annum	1.40
> 200kl per annum	2.20



## Sewerage and Trade Waste Charges 2014/2015

All sewer charges in Greater Hume Shire were amalgamated in 2011/2012 and standard charges applied across all sewered areas of the shire. The adoption of standard pricing allows the total cost of sewer infrastructure to be spread across the entire population of the shire. As is the case with water charges, Council also has a responsibility to implement the principles of Best Practice Pricing and National Competition Policy.

### Residential

Residential sewer charges will consist of a flat tariff of \$489.00p.a.

### Non Residential

All non-residential properties will be charged based on a two-tier pricing system. Sewer charges will be in accordance with Best Practice Pricing guidelines, which prescribes an annual access charge based upon the relevant water meter connection size, plus a usage charge based on water usage and the relevant Sewerage Discharge Factor (SDF) disposal factor for each business type as detailed below. Depending on the type of business, properties are charged a usage fee relevant to the ratio of the estimated volume of water discharged into the sewer system. The sewerage discharge factor is the ratio of the estimated volume of sewerage discharged into the sewerage system to the customer's total water consumption. Non-residential properties will be levied charges based on water meter size. As the meter size increases the availability charge increases to reflect Council's costs in providing for larger capabilities of discharge.

PRICING STRUCTURE – GREATER HUME SEWER SCHEME	
COMPONENT	PROPOSED 2014/2015
Sewer Access Charge <u>Residential</u>	
20 mm	\$489.00
<u>Non – Residential</u>	
20mm	\$247.00
25mm	\$280.00
32mm	\$324.00
40mm	\$379.00
50mm	\$451.00
80mm	\$621.00
Usage Charge per KL \$	\$1.32 per kl
MINIMUM CHARGE	\$489.00

As a component of Best Practice Pricing, Greater Hume Shire Council will also apply a Trade Waste Discharge fee. This fee is similar to sewer discharge fees but will only apply to non-residential customers who have significant trade waste discharge. The trade waste discharge fee consists of two components, a fixed fee and a usage charge. Depending on the type of business listed on the following schedule, properties are charged a usage fee discounted by a discharge factor. The liquid trade waste discharge factor is the ratio of the volume of liquid trade waste discharged into the sewerage system divided by the volume of water consumed. This fee is calculated on whether the discharger applies pre-treatment (such as the removal of grease, oils, sediment etc) prior to discharge.

All Trade Waste fees are detailed in the Statement of Fees and Charges.



## Non Residential Sewer and Liquid Trade Waste Discharge Factors

The following table provides Non Residential Sewer and Liquid Trade Waste Discharge Factors (%) that apply to various businesses.

BUSINESS TYPE	Discharge Factor (%)	
	Sewer	Trade Waste
Bakery	95	25
with a residence attached <sup>1</sup>	70	18
Bed and Breakfast/Guesthouse (max. 10 persons)	75	N/A <sup>2</sup>
Boarding House	90	20
Butcher	95	90
with a residence attached <sup>1</sup>	70	65
Cakes/Patisserie	95	50
Car Detailing	95	90
Car Wash	75	70 <sup>5</sup>
Caravan Park (with commercial kitchen)	15	15
Caravan Park (no commercial kitchen)	75	N/A <sup>2</sup>
Chicken/poultry shop (retail fresh, no cooking)	95	90
Charcoal Chicken	95	80
Concrete Batching Plant	2	1
Club	Variable <sup>7</sup>	Variable <sup>7</sup>
Cold store	7	N/A <sup>2</sup>
Community hall (minimal food only)	95	N/A <sup>2</sup>
Correctional Centre	90	Note 6
Craft/Stonemason	95	80

### Notes:

1. If a residence is attached, that has garden watering, the residential SDF should be applied
2. A trade waste usage charge is not applicable for this activity
3. Includes lawn mower repairer, equipment hire
4. Includes café, canteen, bistro etc
5. A trade waste usage charge applies if appropriate pre-treatment equipment has not been installed or has not been properly operated or maintained.
6. A discharge factor to be applied on the basis of the relevant activity, e.g. food preparation / service, mechanical workshop, optical services etc.
7. SDF and LTWDF applicable to clubs to be negotiated on an individual basis depended upon water usage patterns, meal preparation and discharge to sewer
8. SDF and LTWDF applicable to motels to be negotiated on an individual basis depended upon water usage patterns, meal preparation and discharge to sewer.

BUSINESS TYPE	Discharge Factor (%)	
	Sewer	Trade Waste
Day Care Centre	95	N/A <sup>2</sup>
Delicatessen, mixed business (no hot food) with a residence attached <sup>1</sup>	95 70	N/A <sup>2</sup>
Dental Surgery with X-ray with a residence attached <sup>1</sup>	95 70	80 60
Fresh Fish Outlet	95	90
Hairdresser	95	N/A <sup>2</sup>
High School	95	25 <sup>5</sup>
Hospital	95	30
Hostel	90	20
Hotel	100	25
Joinery	95	10
KFC, Red Rooster	95	80
Laundry	95	92 <sup>5</sup>
Marina	90	70
McDonalds restaurant, Burger King, Pizza Hut	95	62
Mechanical workshop <sup>3</sup>	95	70
Mechanical workshop with car yard	85	70
Medical Centre	95	25 <sup>5</sup>
Motels	Variable <sup>8</sup>	Variable <sup>8</sup>

#### Notes:

1. If a residence is attached, that has garden watering, the residential SDF should be applied
2. A trade waste usage charge is not applicable for this activity
3. Includes lawn mower repairer, equipment hire
4. Includes café, canteen, bistro etc
5. A trade waste usage charge applies if appropriate pre-treatment equipment has not been installed or has not been properly operated or maintained.
6. A discharge factor to be applied on the basis of the relevant activity, e.g. food preparation / service, mechanical workshop, optical services etc.
7. SDF and LTWDF applicable to clubs to be negotiated on an individual basis depended upon water usage patterns, meal preparation and discharge to sewer
8. SDF and LTWDF applicable to motels to be negotiated on an individual basis depended upon water usage patterns, meal preparation and discharge to sewer.

BUSINESS TYPE	Discharge Factor (%)	
	Sewer	Trade Waste
Nursing Home	90	30
Office building	95	N/A
Optical service	95	N/A <sup>2</sup>
Panel Beating / Spray Painting	95	70
Primary School	95	10 <sup>5</sup>
Printer	95	85
Restaurant <sup>4</sup>	95	50
Self Storage	90	N/A
Service Station	90	70
Shopping Centre	85	30
Supermarket	95	70
Swimming pool (commercial)	85	N/A <sup>2</sup>
Take Away Food	95	50
Technical College or University	95	Note 6
Vehicle wash: Robo, Clean and Go, Gerni type	95	90 <sup>5</sup>
Veterinary (no X-ray), Kennels, Animal wash	80	N/A <sup>2</sup>

Notes:

1. If a residence is attached, that has garden watering, the residential SDF should be applied
2. A trade waste usage charge is not applicable for this activity
3. Includes lawn mower repairer, equipment hire
4. Includes café, canteen, bistro etc
5. A trade waste usage charge applies if appropriate pre-treatment equipment has not been installed or has not been properly operated or maintained.
6. A discharge factor to be applied on the basis of the relevant activity, e.g. food preparation / service, mechanical workshop, optical services etc.
7. SDF and LTWDF applicable to clubs to be negotiated on an individual basis depended upon water usage patterns, meal preparation and discharge to sewer
8. SDF and LTWDF applicable to motels to be negotiated on an individual basis depended upon water usage patterns, meal preparation and discharge to sewer.

## Pricing Methodology

All of Council's fees and charges that are not subject to statutory control are reviewed on an annual basis prior to finalisation of the Council's annual operating budget.

The pricing principles recognise a 'community service obligation' where full recovery of costs through fees may make some services or facilities financially out of reach to some members of the community; as well as the importance to appropriately account for expenses (environmental, social and financial) to price services and products correctly.

Council's Pricing Policy generally supports to cost recovery philosophy. It recognises people's ability to pay and balances an expectation that some services will be cross subsidised from rates for the common good of the community. Pricing will:

- Explore cost recovery opportunities
- Ensure value for money by providing effective and efficient service
- Balance rates and grants against other funding sources
- Manage financial risk in a volatile climate
- Ensure that debt financing is limited to works of a capital nature and that the total debt is limited to ensure long-term financial sustainability
- Develop pricing structures that can be administered simply and cheaply and be understood by the public
- Develop pricing structures that reflect real lifecycle and environmental costs
- Recognise pricing encourages or discourages consumer use and behaviours.

## GST Disclaimer

A goods and services tax (GST) applies to a number of goods and/or services supplied by Council. Those goods and/or services be subject to GST have been identified in the attached Schedule of Fees and Charges as GST applying and the prices shown for those goods and/or services are the GST inclusive price.

Some goods and/or services supplied by the Council have been declared "GST free" or are excluded under Division 81 or 38 of the legislation. Those goods and/or services which are "GST free" or excluded from GST are indicated in the Schedule of Fees and Charges as GST not applying.

This Schedule of Fees and Charges has been prepared using the best available information in relation to the GST impact on the fees and charges at the time of publication of the Operational Plan.

# Statement of Fees and Charges 2014/2015

FCR - Full cost recovery  
PCR - Partial cost recovery  
XCR - Exempt cost recovery

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	<b>ADMINISTRATION</b>				
<b>Books &amp; CD</b>	Three Shires & Their Councils	Y	\$28.95	\$28.95	FCR
	Culcairn 25 Years On 1983-2008	Y	\$20.00	\$20.00	FCR
	Culcairn - Our Heritage	Y	\$15.00	\$15.00	FCR
	Holbrook - Submarine Town	Y	\$9.90	\$9.90	FCR
	Postage per book	Y	\$12.00	\$12.00	FCR
	Shire History Publications on CD	Y	\$15.00	\$15.00	FCR
	Morven on the Billabong	Y	\$25.00	\$25.00	FCR
<b>Photocopying (Black &amp; White)</b>	A4 Single sided - < 20 copies (per sheet)	Y	\$0.35	\$0.40	FCR
	Up To 50 copies (per sheet)	Y	\$0.20	\$0.25	FCR
	Up To 100 copies (per sheet)	Y	\$0.12	\$0.15	FCR
	Up To 500 copies (per sheet)	Y	\$0.10	\$0.10	FCR
	> 500 copies (per sheet)	Y	\$0.08	\$0.08	FCR
	A4 Double sided - < 20 copies (per sheet)	Y	\$0.50	\$0.50	FCR
	Up To 50 copies (per sheet)	Y	\$0.30	\$0.25	FCR
	Up To 100 copies (per sheet)	Y	\$0.18	\$0.15	FCR
	Up To 500 copies (per sheet)	Y	\$0.15	\$0.10	FCR
	> 500 copies (per sheet)	Y	\$0.12	\$0.08	FCR
	A3 Single sided - < 20 copies (per sheet)	Y	\$0.70	\$0.70	FCR
	Up To 50 copies (per sheet)	Y	\$0.40	\$0.25	FCR
	Up To 100 copies (per sheet)	Y	\$0.24	\$0.15	FCR
	Up To 500 copies (per sheet)	Y	\$0.20	\$0.10	FCR
	> 500 copies (per sheet)	Y	\$0.16	\$0.08	FCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	A3 Double sided - < 20 copies (per sheet)	Y	\$1.00	\$1.00	FCR
	Up To 50 copies (per sheet)	Y	\$0.60	\$0.25	FCR
	Up To 100 copies (per sheet)	Y	\$0.35	\$0.15	FCR
	Up To 500 copies (per sheet)	Y	\$0.30	\$0.10	FCR
	> 500 copies (per sheet)	Y	\$0.25	\$0.08	FCR
	School Assignments/Projects & Not For Profit Community Groups (per sheet)	Y	1st 50 copies @ 20 to 50 copies rate per category	1st 50 copies @ 20 to 50 copies rate per category	PCR
	Sorting & collating		\$44 per hour or part thereof	\$44 per hour or part thereof	FCR
<b>Photocopying (Colour)</b>	A4 Single sided - < 20 copies (per sheet)	Y	\$0.80	\$0.80	FCR
	Up To 50 copies (per sheet)	Y	\$0.75	\$0.75	FCR
	Up To 100 copies (per sheet)	Y	\$0.50	\$0.50	FCR
	Up To 500 copies (per sheet)	Y	\$0.40	\$0.40	FCR
	> 500 copies (per sheet)	Y	\$0.35	\$0.35	FCR
	A4 Double sided - < 20 copies (per sheet)	Y	\$1.60	\$1.60	FCR
	Up To 50 copies (per sheet)	Y	\$1.50	\$1.50	FCR
	Up To 100 copies (per sheet)	Y	\$1.00	\$1.00	FCR
	Up To 500 copies (per sheet)	Y	\$0.80	\$0.80	FCR
	> 500 copies (per sheet)	Y	\$0.70	\$0.70	FCR
	A3 Single sided - < 20 copies (per sheet)	Y	\$1.60	\$1.60	FCR
	Up To 50 copies (per sheet)	Y	\$1.50	\$1.50	FCR
	Up To 100 copies (per sheet)	Y	\$1.00	\$1.00	FCR
	Up To 500 copies (per sheet)	Y	\$0.80	\$0.80	FCR
	> 500 copies (per sheet)	Y	\$0.70	\$0.70	FCR
	A3 Double sided - < 20 copies (per sheet)	Y	\$3.20	\$3.20	FCR
	Up To 50 copies (per sheet)	Y	\$3.00	\$3.00	FCR
	Up To 100 copies (per sheet)	Y	\$2.00	\$2.00	FCR
	Up To 500 copies (per sheet)	Y	\$1.60	\$1.60	FCR
	> 500 copies (per sheet)	Y	\$1.40	\$1.40	FCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	School Assignments/Projects & Not For Profit Community Groups (per sheet)	Y	1st 50 copies @ 20 to 50 copies rate per category	1st 50 copies @ 20 to 50 copies rate per category	PCR
	Sorting & collating		\$44 per hour or part thereof	\$44 per hour or part thereof	FCR
<b>Facsimile</b>	First Page	Y	\$1.00	\$1.00	FCR
	Each Additional Page	Y	\$0.30	\$0.30	FCRP
	Receival First Page	Y	\$1.20	\$1.20	FCRP
	Each Additional Page	Y	\$0.55	\$0.30	FCRP
	International	Y	\$11.00	\$11.00	FCRP
	International-subsequent pages	Y	\$1.10	\$1.10	FCRP
<b>Internet/WiFi - Library/CTC/RTC</b>	Culcairn/Henty/Holbrook	N	Free Service	Free Service	ZCR
<b>Binding</b>	Per document - Thermal	Y			
	Comb Binding 12mm	Y	\$3.30	\$3.50	FCR
	Comb Binding 20mm	Y	\$4.40	\$4.80	FCR
	Comb Binding 25mm	Y	\$5.50	\$5.80	FCR
	Comb Binding 45mm	Y	\$8.80	\$9.00	FCR
	Binding Covers - each (Front or Back)	Y	\$1.10	\$1.10	FCR
	Wire Binding 8mm	Y	\$4.50	\$4.50	FCR
	Wire Binding 12mm	y	\$5.50	\$5.50	FCR
<b>Folding</b>	Per 500	Y	\$44 per 500	\$44 per 500	FCR
<b>Laminating</b>	A4 sheets each	Y	\$2.50	\$2.50	FCR
	A3 sheet each	Y	\$4.50	\$4.50	FCR
<b>Hire Equipment</b>	Data Projector	Y	\$66.00 (plus \$200.00 deposit for external use)	\$66.00 (plus \$200.00 deposit for external use)	FCR
	Digital Camera	Y	\$33.00 (plus \$100.00 deposit for external use)	\$33.00 (plus \$100.00 deposit for external use)	FCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	Laptop Computer	Y	\$55.00 (plus \$200.00 deposit for external use)	\$55.00 (plus \$200.00 deposit for external use)	FCR
	Whiteboard	Y	\$22.00	\$22.00	FCR
	Projector Screen	Y	\$22.00	\$22.00	FCR
	PA System	Y	\$55.00	\$55.00	FCR
	Deposit (for each occasion hired)	N	\$200.00	\$200.00	FCR
<b>Hire of Premises</b>					
<b>Henty Urban Office/RTC</b>	Half Day	Y	\$33.00	\$35.00	PCR
	Full Day	Y	\$62.00	\$70.00	PCR
	Not For Profit Community Groups	Y	50% of listed fees	50% of listed fees	PCR
<b>Holbrook CTC</b>	Training Room	Y	\$22.00 per hour	\$23.00 per hour	PCR
	Meeting Rooms 1, 2 OR 3 - Per Hour (1 room only)	Y	\$22.00 per hour	\$23.00 per hour	PCR
	Meeting Rooms 1 AND 2 (both rooms)	Y	\$33.00 per hour	\$35.00 per hour	PCR
	Permanent Storage of equipment	Y	\$33.00 per month	\$33.00 per month	PCR
	Meeting Room - Not For Profit Community Groups	Y	50% of listed fees	50% of listed fees	PCR
	Catering - by Quotation	Y	By Quotation	By Quotation	FCR
	Meeting Room - Set-up of Tables and Chairs	Y	\$1.10 per person	\$1.10 per person	FCR
	Meeting Room - Provide Mints and Water	Y	\$1.10 per person	\$1.10 per person	FCR
	Photo manipulation	Y	By Quotation (min \$0.50 per photo)	By Quotation (min \$0.50 per photo)	FCR
	Sending an Email	Y	\$3.00 per email	\$3.00 per email	FCR



ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	Scanning (plus printing or disc charges)	Y	\$0.50	\$0.50	FCR
	DVD Disc (each)	Y	\$3.60	\$3.60	FCR
	CD-R Disc (each)	Y	\$2.20	\$2.20	FCR
	CD-RW Disc (each)	Y	\$3.60	\$3.60	FCR
	Set up Business Card/Flyer	Y	\$44.00 per hour	\$44.00 per hour	FCR
	Photo Printing A4 per print	Y	\$3.50	\$3.50	FCR
	Photo Printing 4 x 6 up to 10 prints	Y	\$0.75 each	\$0.75 each	FCR
	Photo Printing 4 x 6 > 10 prints	Y	\$0.50 each	\$0.50 each	FCR
	E-Tag Hire (per week - plus Toll Charges At Cost)	Y	\$5.50	\$6.00	FCR
	Internet Transaction Processing Fee	Y	\$5.50	\$6.00	FCR
	Table Hire (per table per day)	Y	\$8.80	\$8.80	FCR
	Chair Hire (per chair per day)	Y	\$2.20	\$2.20	FCR
<b>Holbrook CTC Training</b>	Group Training	Y	Quoted on individual course basis	Quoted on individual course basis	FCR
<b>Holbrook Happenings Advertising</b>	Classified (1/16 page)	Y	\$15.00	\$16.00	FCRP
<b>Per Issue</b>	Classified (1/8 page)	Y	\$30.00	\$32.00	FCRP
	Classified (1/4 page)	Y	\$60.00	\$64.00	FCRP
	Classified (1/2 page)	Y	\$120.00	\$128.00	FCRP
	Classified (Full Page)	Y	\$240.00	\$256.00	FCRP
	Insert (not printed at CTC)	Y	\$120.00	\$128.00	FCRP
	Insert (printed at CTC)	Y	\$60.00	\$64.00	FCRP
	Discount for 10 Issue Booking 10%				

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	Discount for Continuous Booking 15%				
<b>Setting up of Advertisement</b>	Classified (1/16 page)	Y	No Charge	No Charge	FCRP
	Classified (1/8 page)	Y	\$15.00	\$16.00	FCRP
	Classified (1/4 page)	Y	\$30.00	\$32.00	FCRP
	Classified (1/2 page)	Y	\$60.00	\$64.00	FCRP
	Classified (Full Page)	Y	\$120.00	\$128.00	FCRP
	Insert (not printed at CTC)	Y	\$160.00	\$170.00	FCRP
	Insert (printed at CTC)	Y	\$80.00	\$100.00	FCRP
<b>Inclusion in Town Websites and Business Directories (e.g. www.henty.nsw.gov.au)</b>	Annual Fee - 5 line listing	Y	1 Category \$66, Additional Category \$33 each	1 Category \$66, Additional Category \$33 each	FCRP
	Link to own website	Y	\$22.00	\$22.00	FCRP
	Additional alterations during the year	Y	\$22.00	\$22.00	FCRP
	Additional town websites	Y	1 Category \$22, Additional Category \$11	1 Category \$22, Additional Category \$11	FCRP
	Inclusion of logo or graphic	Y	\$22.00	\$22.00	FCRP
<b>Holbrook Submarine Museum</b>	Entrance				
	Family	Y	\$10.00 each.	\$10.00 each.	PCR
	Adult	Y	\$5.00 each.	\$5.00 each.	PCR
	Pensioner	Y	\$4.00 each.	\$4.00 each.	PCR
	Child	Y	\$2.00 each.	\$2.00 each.	PCR
	Group Entry	Y	\$3.50 each.	\$3.50 each.	PCR
<b>"Committee Room/Council Chambers Culcairn"</b>		Y	\$11.00 per hour - maximum	\$12.50 per hour - maximum	FCR
	Half Day (Room Only)	Y	\$33.00	\$35.00	FCR
	Half Day - Evening	Y	\$66.00	\$70.00	FCR
	Full Day (Room Only)	Y	\$66.00	\$70.00	FCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
<b>Hall Hire Charges</b>					
<b>Brocklesby School of Arts</b>	Main Hall (incl. Cloak Room)	Y		\$33.00	PCR
	Supper Room	Y		\$33.00	PCR
	Kitchen (incl. use of Equipment)	Y		\$33.00	PCR
	RSL Room	Y		\$16.50	PCR
	Gas Heaters - Supply own gas	Y		\$30.00	PCR
	Wooden Trestle Tables -each	Y		\$10.00	PCR
	Fold- up Tables - each	Y		\$5.00	PCR
	Old Stacking Chairs - each	Y		\$0.50	PCR
	Plastic Stacking Chairs - each	Y		\$1.00	PCR
	Bain Marie	Y		\$15.00	PCR
	Microwave	Y		\$10.00	PCR
	Urn	Y		\$5.00	PCR
	White Polyester Tablecloths - each	Y		\$5.00	PCR
	White Crockery				
	Dinner Plates - each	Y		\$0.40	PCR
	Dessert/Soup Bowl - each	Y		\$0.40	PCR
	Side Plates - each	Y		\$0.20	PCR
	Stacking Tea Cups - each	Y		\$0.20	PCR
	Saucers - each	Y		\$0.10	PCR
	Jugs - each	Y		\$0.30	PCR
	Large Bowl - each	Y		\$0.50	PCR
	Glasses - each	Y		\$0.20	PCR
	Salt & Pepper Shakers	Y		\$0.20	PCR
	Cutlery				
	Spoon, teaspoon - per set	Y		\$0.50	PCR
	Knife, Fork & Spoon - per set	Y		\$0.30	PCR
	Serving Spoon	Y		\$0.20	PCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
<b>Burrumbuttock Hall</b>	Main Hall	Y	\$99.00	\$99.00	PCR
	Supper Room and Kitchen	Y	\$55.00	\$55.00	PCR
	Supper Room - meeting	Y	\$22.00	\$22.00	PCR
	Meeting Room	Y	\$11.00	\$11.00	PCR
	Gas Heaters - all heaters	Y	\$30.00	\$30.00	PCR
	Gas Heaters - Supper Room	Y	\$10.00	\$10.00	PCR
	Tables - each	Y	\$5.50	\$5.50	PCR
	Chairs - each	Y	\$1.10	\$1.10	PCR
	Bar-b-que	Y	\$25.00	\$25.00	PCR
	PA System	Y	\$100.00	\$100.00	PCR
	- refundable bond	Y	\$100.00	\$100.00	PCR
<b>Carabost Hall</b>	Hire of Hall - half day	Y	\$66.00	\$66.00	PCR
	Hire of Hall - full day	Y	\$110.00	\$110.00	PCR
	Local Booking use of Facilities	Y	\$33.00	\$55.00	PCR
	Not for profit community groups	Y	\$5.50	\$5.50	ZCR
	Catering	Y	By Quotation	By Quotation	ZCR
	Table Hire - each	Y		\$5.00	FCR
	Chair Hire - each	Y		\$1.00	FCR
<b>Cookardinia Hall</b>	Hall Hire - per day	Y	\$50.00	\$50.00	PCR
	Heater Hire - per hour	Y	\$10.00	\$10.00	PCR
	Tables - each	Y	\$10.00	\$10.00	PCR
	Chairs - each	Y	\$0.20	\$0.20	PCR
<b>Culcairn Hall</b>	Hall only - half day	Y	\$60.00	\$60.00	PCR
	Hall only - full day	Y	\$100.00	\$100.00	PCR
	Supper Room - half day	Y	\$20.00	\$20.00	PCR
	Supper Room - full day	Y	\$40.00	\$40.00	PCR
	Hall & Supper Room - half day	Y	\$60.50	\$60.50	PCR
	Hall & Supper Room - full day	Y	\$110.00	\$110.00	PCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	Entire Facility - half day	Y	\$90.00	\$90.00	PCR
	Entire Facility - full day	Y	\$150.00	\$150.00	PCR
	Hourly Rate	Y	\$13.00	\$13.00	PCR
	Security Deposit for functions serving alcohol	N	\$200.00	\$200.00	PCR
	Table Hire - each	Y		\$2.00	FCR
	Chair Hire - each	Y		\$0.50	FCR
<b>Culcairn Museum -Station House</b>	Entry Fee	N	Gold Coin Donation	Gold Coin Donation	PCR
<b>Gerogery Hall</b>	Hall only - per hour	Y	\$11.00	\$15.00	PCR
	Maximum Rental per day	Y	\$122.00	\$125.00	PCR
	Hall only - per half day	Y	\$66.00	\$66.00	PCR
	Security Deposit - Double fee to maximum of \$200.00	N	\$200.00 Max	\$200.00 Max	PCR
	(Refundable after 7 days post function)				
	Trestles - each	Y	\$5.50	\$5.50	PCR
	Chairs - each	Y	\$1.00	\$1.10	PCR
	Security Deposit for the hire of tables and chairs	N		\$100.00	PCR
<b>Holbrook Hall</b>	Shire Hall, Supper Room & Kitchen - per hour	Y	\$44.00	\$50.00	PCR
	Maximum Rental per day	Y	\$230.00	\$250.00	PCR
	Shire Hall only - per hour	Y	\$22.00	\$25.00	PCR
	Maximum Rental per day	Y	\$120.00	\$150.00	PCR
	Supper Room & Kitchen - per hour	Y	\$22.00	\$25.00	PCR
	Maximum Rental per day	Y	\$110.00	\$150.00	PCR
	Supper Room only - per hour	Y	\$11.00	\$15.00	PCR
	Maximum Rental per day	Y	\$65.00	\$70.00	PCR
	Security Deposit - Double Fee to a maximum of \$300.00	N	\$300.00 Max	\$300.00 Max	PCR
	Security Deposit - Tables & Chairs External Use	N	\$100.00	\$100.00	PCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	(Refundable after 7 days post function)		50% of the above fees and charges	50% of the above fees and charges	
	Non Profit Organisations - 50% of the above fees and charges				
	Tables - external use - each	Y	\$3.00	\$3.50	PCR
	Chairs - external use - each	Y	\$1.00	\$1.10	PCR
<b>Jindera School of Arts</b>	Supper Room - per hour	Y	\$10.00	\$10.00	PCR
	Supper Room and Kitchen - per hour	Y	\$15.00	\$15.00	PCR
	Main Hall, Supper Room and Kitchen - per hour, day use	Y	\$20.00	\$20.00	PCR
	Main Hall, Supper Room and Kitchen - full day until midnight	Y	\$100.00	\$100.00	PCR
	- after midnight - extra charge	Y	\$20.00	\$20.00	PCR
	Chair Hire - each	Y	\$0.00	\$0.50	FCR
	Table Hire - each	Y	\$5.00	\$5.00	PCR
<b>Mullengandra Public Hall</b>	Hall Hire	Y		\$150.00	PCR
	Table Hire - each	Y		\$5.00	PCR
	Chair Hire - each			\$1.00	PCR
<b>Walbundrie Hall Committee</b>					
	Shire Hall, Supper Room & Kitchen - Full Night or more than 3 hours	Y	\$110.00	\$110.00	PCR
	Shire Hall, Supper Room & Kitchen - Half Night or 3 hours and less	Y	\$55.00	\$55.00	PCR
	Shire Hall - Day Rate	Y	\$55.00	\$55.00	PCR
	Shire Hall - Concert or Deb Practice	Y	\$5.50	\$5.50	PCR
	Meetings in Supper Room	Y	\$22.00	\$22.00	FCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	Meeting Room only	Y	\$11.00	\$11.00	PCR
	Crockery and Cutlery - per dozen	Y	\$2.20	\$2.20	PCR
	Stackable Chairs - each	Y	\$2.20	\$2.20	PCR
	Wooden forms - each	Y	\$0.55	\$1.10	PCR
	Folding Tables - each	Y	\$11.00	\$11.00	PCR
	Table Cloths - each	Y	\$3.30	\$3.30	PCR
	Cleaning Fees:				
	Hall and Stage Rooms	Y	\$110.00	\$110.00	FCR
	Supper Room	Y	\$88.00	\$88.00	PCR
	Meeting Room	Y	\$55.00	\$55.00	PCR
	Toilets	Y	\$44.00	\$44.00	FCR
<b>Walla Walla Hall</b>					
	Main Hall - half day	Y	\$44.00	\$44.00	PCR
	Main Hall - full day	Y	\$77.00	\$77.00	PCR
	Main Hall - night	Y	\$55.00	\$55.00	PCR
	Hall and Kitchen - half day	Y	\$22.00	\$22.00	PCR
	Hall and Kitchen - full day	Y	\$44.00	\$44.00	PCR
	Entire Complex - half day	Y	\$55.00	\$55.00	PCR
	Entire Complex - full day	Y	\$99.00	\$99.00	PCR
	Memorial Hall - meetings - half day	Y	\$11.00	\$11.00	PCR
	Memorial Hall - meetings - night	Y	\$16.50	\$16.50	PCR
	Security Deposit	N	\$100.00	\$100.00	PCR
	Security Deposit for functions serving alcohol	N	\$200.00	\$200.00	PCR
	Plates - each	Y	\$0.25	\$0.25	PCR
	Side Plates - each	Y	\$0.00	\$0.25	PCR
	Dessert Bowls - each	Y	\$0.25	\$0.25	PCR
	Cups or Mugs - each	Y	\$0.25	\$0.25	PCR
	Saucers - each	Y	\$0.00	\$0.25	PCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	Salt & Pepper shakers - pair	Y	\$0.20	\$0.20	PCR
	Cutlery - per setting	Y	\$0.28	\$0.28	PCR
	Water/Beer jugs - each	Y	\$2.20	\$2.20	PCR
	Chairs - each	Y	\$0.50	\$0.50	PCR
	Trestle Tables - each	Y	\$3.30	\$3.30	PCR
<b>Woomargama Hall</b>	Hire of Hall - per hour	Y	\$22.00	\$22.00	PCR
			Maximum of \$121.00	Maximum of \$121.00	
	Hire of Hall - full day	Y	\$121.00	\$121.00	PCR
	Not for profit community groups	Y	\$7.70	\$7.70	PCR
	Permanent Bookings - Long Term - per day	Y	\$44.00	\$60.50	PCR
	Cleaning after hire	Y	\$22.00	\$22.00	PCR
<b>Culcairn Town Tennis Club</b>	Hire of Courts				
	Members	N	No Charge	No Charge	PCR
	Non-Members	Y	\$7.00	\$7.00	PCR
	Membership - per year				
	Adults	Y	\$50.00	\$50.00	FCR
	School Aged Child	Y	\$25.00	\$25.00	FCR
	Family Maximum Charge	Y	\$125.00	\$125.00	FCR
<b>Henty Showground - Camping</b>	Camping - per day				
	Unpowered Site	Y		\$10.00	ZCR
	Powered Site	Y		\$15.00	PCR
	Field Day Camping - per day				
	Unpowered Site	Y		\$20.00	FCR
	Powered Site	Y		\$28.00	FCR
<b>Jindera Recreation Reserve</b>	Hire Grounds	Y		\$200.00	FCR



ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
<b>Access to Information (GIPA)</b>	Application Fee - Initial Formal Application	N	\$30.00	\$30.00	FCR
	Additional Processing Charges - per hour	N	\$30.00	\$30.00	FCR
	Application Fee - Internal Review	N	\$40.00	\$40.00	FCR
	Additional Processing Charges - per hour	N	50% reduction for Pensioner Concession Card, full time student or non-profit organisation	50% reduction for Pensioner Concession Card, full time student or non-profit organisation	FCR
	Processing charge-personal affairs after first 20 hours	N	\$30.00	\$30.00	FCR
<b>Unused Road Lease Fee</b>	Annual rental	Y	\$55.00	\$60.00	FCRP
	Administration Fee for renewal of existing lease	Y	\$110.00	\$110.00	PCR
	Administration Fee for new lease	Y	\$220.00	\$220.00	PCR
<b>Closure of Dedicated Public Road</b>	Application Bond	N	\$5,000.00	\$5,000.00	FCR
	<b>AGED CARE HOLBROOK</b>				
<b>Kala Court Units</b>	Entry Contribution per Unit	N	\$190,000.00	\$190,000.00	FCR
			Subject to review following valuation	Subject to review following valuation	
	Fortnightly Service Fee	N	\$100.50	\$103.00	PCR
<b>Kala Court Rental Units</b>	Fortnightly Rent	N	25% of Tenant's Income	25% of Tenant's Income	FCR
<b>Aged &amp; Community Housing</b>	Fortnightly Rent	N	25% of Tenant's Income	25% of Tenant's Income	FCR
	<b>ADMINISTRATION</b>				
<b>Certificates - Rates</b>	Section 603 Certificate (Rating)	N	\$70.00	\$70.00	SR
	Section 603 Certificate Urgency Fee (certificate processed in 24hrs where possible)	Y	\$33.00	\$40.00	FCR
	Special Water Meter Reading (if required on S603 Certificate)	N	\$68.00	\$68.00	FCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
<b>Property/Rates</b>	Written inquiry (not 603 Cert)	Y	"\$27.50 - rating records-searches involving over 15 min investigation (per half hour)"	"\$30.00 - rating records-searches involving over 15 min investigation (per half hour)"	FCR
	Copy of Rates Notice (for non Council purposes)	Y	\$8.80	\$10.00	FCR
	Valuation Extract (per assessment)	Y	\$8.80	\$10.00	FCR
	Urgency fee	Y	\$33.00	\$40.00	FCR
	"Accrual of Interest on Rates, Charges, Water & Sewer Usage (refer s566 Local Government Act 1993) (Fixed by Act)"	N	9.00%	8.50%	SR
	Copy of Social Plan	Y	\$25.00	\$25.00	FCR
<b>Dishonoured Payments</b>	Dishonoured Payment Fee	N	Equivalent to Financial Institution Fee	Equivalent to Financial Institution Fee	FCR
<b>Rates &amp; Debtors</b>					
<b>Re-Use Water Usage Charges</b>	Sewer Reuse Water	N	\$0.60 per kl	\$0.60 per kl	FCR
	<b>ANIMAL CONTROL</b>				
<b>Impounding</b>	Release Fees - Dogs	N	\$65.00	\$65.00	FCR
	Release Fees - Cats	N	\$30.00	\$30.00	FCR
	Feeding Per Day or part thereof - includes entry & exit days - Dogs	N	\$25.00	\$25.00	FCR
	Feeding Per Day or part thereof - includes entry & exit days - Cats	N	\$20.00	\$20.00	FCR
	Surrender (Re-Homing) - Small to Medium Dogs & Cats	Y	\$70.00	\$70.00	FCR
	Surrender (Re-Homing) - Large Dogs	Y	\$100.00	\$100.00	FCR
	PLUS:-				
	Microchip Lifetime Identification and Registration as noted below.				
	"Where vet attention is required for an impounded dog, the amount charged by the vet is to be collected from the owner of the dog prior to release"	Y	To be recovered from owner on basis of actual cost to Council.	To be recovered from owner on basis of actual cost to Council.	SR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
<b>Dogs and Cats</b>	Microchipping	Y	\$35.00	\$35.00	FCR
	Companion Animals Act				
	Lifetime registration - subject to change as scheduled by DLG				
	Entire (not desexed)	N	\$150.00	\$188.00	SR
	Desexed (Vet Certificate to be produced or Stat Dec)	N	\$40.00	\$51.00	SR
	Desexed (Owned by Pensioner)	N	\$15.00	\$20.00	SR
	Registered Breeders	N	\$40.00	\$51.00	SR
	Assistance Animals (eg: Guide Dogs & Working Dogs)	N	Exempt	Exempt	SR
	Certificate of Compliance required for dangerous and restricted dog enclosures	N	\$100.00	\$150.00	SR
	Dangerous Dog Signs	Y	At Cost	At Cost	FCR
	Dangerous Dog Collars	Y	At Cost	At Cost	FCR
<b>Livestock Impounding</b>	"Council will recover the actual costs of a stock impounding exercise from the identified owner prior to release or sale."	Y	i) Float Charges	i) Float Charges	FCR
			ii) Rangers time @ \$55 per hour, plus \$0.75 per km, plus penalty rates if applicable	ii) Rangers time @ \$70 per hour, plus penalty rates if applicable	FCR
			iii) Sustenance / Agistment Charge per day	iii) Sustenance / Agistment Charge per day	FCR
			iv) Veterinary Care if required	iv) Veterinary Care if required	FCR
			v) Advertising Fee if applicable	v) Advertising Fee if applicable	FCR
	Impounding Fee - All Livestock (including Horses, Cattle, Sheep, Goats & Pigs)	Y	\$55.00 per head	\$55.00 per head	FCR
	Feeding Fee - All Livestock (including Horses, Cattle, Sheep, Goats & Pigs)	Y	\$35.00 per head per day	\$35.00 per head per day	FCR
	<b>PEST CONTROL</b>				
<b>Elm Trees</b>	Treat tree for Elm Leaf Beetle	Y	\$60.00	\$60.00	FCR
<b>Fruit Fly Baits</b>	Fruit Fly Baits (each)	Y	\$13.20	\$13.20	FCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
<b>PUBLIC HEALTH INSPECTION FEES</b>					
<b>Service/Fees</b>	Inspection:				
	Food premises - High ( per inspection)	Y	\$60.00	\$70.00	PCR
	Food premises - Medium (per inspection)	Y	\$40.00	\$50.00	PCR
	Food premises - Low (per inspection)	Y	\$20.00	\$30.00	PCR
	Food Premises - Community Facilities		No Charge	No Charge	PCR
	Re-inspection (at Council discretion)	Y	\$40.00	\$50.00	PCR
	"Public Health Act Inspections (Skin penetration, Hairdressers, Pools, Spas, Mortuaries, Microbial Control etc.)"	Y	\$40.00	\$40.00	PCR
	Onsite Sewage Management System Inspection fee - new installation	Y	\$125.00	\$130.00	PCR
	Onsite Sewage Management System Compliance Inspection - property transaction	Y	\$125.00	\$130.00	PCR
	Onsite Sewage Management Charge	N	\$20.00 per annum	\$20.00 per annum	PCR
	Onsite Sewage Management Reinspection Fee	Y	\$80.00	\$80.00	PCR
<b>Certificate</b>	Noxious Plants -Outstanding Notices on Property	N	\$80.00	\$80.00	SR
<b>POLLUTION CONTROL</b>					
	Prevention Notice - (S100(2) POEO ACT)	N	\$466.00	\$466.00	SR
	Clean Up Notice - (S94(2) POEO ACT)	N	\$466.00	\$466.00	SR
	Compliance Cost Notice (S104 POEO ACT)				
	# per hour, pro rata	N	\$44.00	\$44.00	FCR
	# minimum charge	N	\$44.00	\$44.00	FCR
	Inspection of Register (S309 POEO ACT)	N	Nil	Nil	ZCR
<b>PLANNING/DEVELOPMENT CERTIFICATES</b>					
	Section 149(2) (Zoning Certificate)	N	\$53.00	\$53.00	SR
	Section 149(5) Certificate	N	\$80.00	\$80.00	SR
	149 Certificate urgency Fee (process generally within 48 hours of receipt)	Y	\$99.00	\$110.00	SR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	Section 735A Certificate (outstanding notices under LGA Act)	N	\$60.00	\$60.00	PCR
	Section 121ZP Certificate (outstanding orders under EP&A Act)	N	\$60.00	\$60.00	SR
	Section 24 Compliance Certificate (Swimming Pools Act)	N	\$60.00	\$60.00	SR
	Provision of Drainage Diagram	N	\$30.00	\$30.00	FCR
	Section 149D Building Certificate				
	For Class 1 & 10 Buildings	N	\$250.00	\$250.00	SR
	In a case where the applicant relates to a part of a building and that part consists of an external wall only or does not otherwise have a floor area.	N	\$245.00	\$245.00	SR
	- any other class of building is based on floor area:				
	- not exceeding 200 square metres	N	\$245.00	\$245.00	SR
	- 200 to 2000 square metres	N	\$245.00 plus 50c per square metre over 200	\$245.00 plus 50c per square metre over 200	SR
	- exceeding 2000 square metres	N	\$1,165.00 plus 7.5c per square metre over 2000	\$1,165.00 plus 7.5c per square metre over 2000	SR
	Copy of a Building Certificate	N	\$13.00	\$13.00	SR
	# Additional inspection required S260(2) EP & A Regulation	N	\$90.00	\$90.00	SR
	Title Search			\$20.00	FCR
	<b>DEVELOPMENT APPLICATION TABLE</b>				
	Development Application Fee for erecting building, carrying out works or demolition:				
	- estimated value up to \$5,000	N	\$110.00	\$110.00	SR
	\$5,001 - \$50,000	N	\$170.00, plus additional \$3 for each \$1,000 of value	\$170.00, plus additional \$3 for each \$1,000 of value	SR
	\$50,001 - \$250,000	N	\$352, plus additional \$3.64 for each \$1,000 value exceeds \$50,000	\$352, plus additional \$3.64 for each \$1,000 value exceeds \$50,000	SR
	\$250,001 - \$500,000	N	\$1,160 plus additional \$2.34 for each \$1,000 value exceeds \$250,000	\$1,160 plus additional \$2.34 for each \$1,000 value exceeds \$250,000	SR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	\$500,001 - \$1,000,000	N	\$1,745 plus an additional \$1.64 for each \$1,000 value exceeds \$500,000	\$1,745 plus an additional \$1.64 for each \$1,000 value exceeds \$500,000	SR
	\$1,000,001 - \$10,000,000	N	\$2,615 plus an additional \$1.44 for each \$1,000 value exceeds \$1,000,000	\$2,615 plus an additional \$1.44 for each \$1,000 value exceeds \$1,000,000	SR
	More than \$10,000,000	N	\$15,875 plus an additional \$1.19 for each \$1,000 value exceeds \$10m	\$15,875 plus an additional \$1.19 for each \$1,000 value exceeds \$10m	SR
	- involving the erection of a dwelling < \$100,000	N	\$455.00	\$455.00	SR
	Maximum fee payable for development for the purpose of one or more advertisements. Plus \$90 for each advertisement in excess of one or the fee is calculated in accordance with the Development Application Fee table - whichever is the greater.	N	\$280.00	\$280.00	SR
	"Development Application Fee not involving erection of building, works or demolition (use only)"	N	\$270.00	\$270.00	SR
<b>COMPLYING DEVELOPMENT CERTIFICATES</b>					
	Not exceeding \$5,000	Y	\$50.00 plus \$0.50 per \$100 pf the estimated cost	\$50.00 plus \$0.50 per \$100 pf the estimated cost	FCR
	\$5,001 - \$100,000	Y	\$75 plus \$3.50 for each \$1,000 or part thereof by which the estimated costs exceeds \$5,000	\$75 plus \$3.50 for each \$1,000 or part thereof by which the estimated costs exceeds \$5,000	FCR
	\$100,001 - \$250,000	Y	\$410 plus \$2.00 for each \$1,000 or part thereof by which the estimated costs exceeds \$100,000	\$410 plus \$2.00 for each \$1,000 or part thereof by which the estimated costs exceeds \$100,000	FCR
	More than \$250,000	Y	\$710 plus \$1.00 for each \$1,000 or part thereof by which the estimated costs exceeds \$250,000	\$710 plus \$1.00 for each \$1,000 or part thereof by which the estimated costs exceeds \$250,000	FCR
	Swimming Pool	Y	\$200.00	\$250.00	FCR
	Industrial Change use	Y	\$200.00	\$250.00	FCR
	Commercial Change use	Y	\$200.00	\$250.00	FCR
	Bed & Breakfast	Y	\$200.00	\$200.00	FCR
	Subdivision (No additional lots created)	Y	\$200.00	\$200.00	FCR
	Modification of Complying Development Certificate	Y	50% of the original fee	50% of the original fee	FCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	Development involving the subdivision of land:				
	i) involving opening of a public road	N	\$665 plus \$65 per additional lot	\$665 plus \$65 per additional lot	SR
	ii) not involving the opening of a public road	N	\$330 plus \$53 per additional lot	\$330 plus \$53 per additional lot	SR
	iii) strata subdivision	N	\$330 plus \$65 per additional lot	\$330 plus \$65 per additional lot	SR
	Subdivision Certificate	N	\$200 + \$10 per lot	\$200 + \$10 per lot	SR
	Designated Development (as prescribed by S251 EP&A Reg 2000) In addition to any fee payable under Part 15 Division 1 of the EPA Reg 2000	N	\$920 in addition to any other prescribed DA Fee	\$920 in addition to any other prescribed DA Fee	SR
	Development that requires advertising: (additional fees)				
	i) Designated Development	N	\$2,220.00	\$2,220.00	SR
	ii) Advertised Development (as prescribed by LEP)	N	\$1,105.00	\$1,105.00	SR
	iii) Prohibited Development (as prescribed by LEP)	N	\$1,105.00	\$1,105.00	SR
	Development that is required to be advertised in accordance with an environmental planning instrument or development control plan and is not designated, advertised or prohibited development.	N	Maximum of \$1,105	Maximum of \$1,105	SR
	Council must refund any part of the above fees paid for advertising under s252 EP&A Reg that is not spent in advertising the development.				
	Additional Fees for Development that requires concurrence		An additional fee of \$140 to Council and a cheque for \$320 to the concurrence authority is to be provided on lodgement of the application.	An additional fee of \$140 to Council and a cheque for \$320 to the concurrence authority is to be provided on lodgement of the application.	SR
	Integrated Development (requires concurrence of external authority)	N	An additional fee of \$140 to Council and a cheque for \$320 to the approval body is to be provided on lodgement of the application.	An additional fee of \$140 to Council and a cheque for \$320 to the approval body is to be provided on lodgement of the application.	SR
	Maximum fee for a request for a redetermination in accordance with 82A(3) of EP&A Act	N			
	1) In the case of a request with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building		50% of original development application fee	50% of original development application fee	SR
	2) In the case of a request with respect to a development application that involves the erection of a dwelling house with an estimated cost of construction of \$100,000 or less.	N	\$190.00	\$190.00	SR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	3) In the case of a request with respect to any other development:	N			
	Up to \$5,000	N	\$55.00	\$55.00	SR
	\$5,001 - \$250,000	N	\$85 plus \$1.50 for each \$1,000 or part thereof of the estimated cost	\$85 plus \$1.50 for each \$1,000 or part thereof of the estimated cost	SR
	\$250,001 - \$500,000	N	\$500 plus \$0.85 for each \$1,000 or part thereof by which the estimated costs exceeds \$250,000	\$500 plus \$0.85 for each \$1,000 or part thereof by which the estimated costs exceeds \$250,000	SR
	\$500,001 - \$1,000,000	N	\$712 plus \$0.50 for each \$1,000 or part thereof by which the estimated costs exceeds \$500,000	\$712 plus \$0.50 for each \$1,000 or part thereof by which the estimated costs exceeds \$500,000	SR
	\$1,001,000 - \$10,000,000	N	\$987 plus \$0.40 for each \$1,000 or part thereof by which the estimated costs exceeds \$1,000,000	\$987 plus \$0.40 for each \$1,000 or part thereof by which the estimated costs exceeds \$1,000,000	SR
	More than \$10,000,000	N	\$4737 plus \$0.27 for each \$1,000 or part thereof by which the estimated costs exceeds \$10,000,000	\$4737 plus \$0.27 for each \$1,000 or part thereof by which the estimated costs exceeds \$10,000,000	SR
			Plus an additional amount of \$620 if notice of the application is required to be given under s82 of the Act	Plus an additional amount of \$620 if notice of the application is required to be given under s82 of the Act	SR
	DA requiring SEPP65 referral (Residential Flat Building)	N	\$760.00 plus standard DA Fee	\$760.00 plus standard DA Fee	SR
	Applications under S96 of EP&A Act for modification of consent				
	"i) Modifications involving minor error, misdescription or miscalculation S96(1) EP & A Act - maximum fee"	N	\$71.00	\$71.00	SR
	ii) Modifications involving minimum environmental impact (S96(1A) or S96AA(1) of the EP & A Act, whichever is the lesser)	N	\$645 or 50% of original development fee, whichever is lesser	\$645 or 50% of original development fee, whichever is lesser	SR
	The maximum fee for an application under section 96AA(1) or 96(2) of the EP&A Act for modification of a development consent which is NOT of minimal environmental impact:	N	"50% of original application fee or other maximum fee as prescribed by Clause 258 of EP&A Regulation 2000"	"50% of original application fee or other maximum fee as prescribed by Clause 258 of EP&A Regulation 2000"	SR
	1) If the original fee for the application was less than \$100, 50% of that fee, OR	N	50% of original fee	50% of original fee	SR



ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	2) If the fee for the original application was \$100 or more:				
	(a) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building	N	50% of original fee	50% of original fee	SR
	(b) In the case of a request with respect to a development application that involves the erection of a dwelling house with an estimated cost of construction of \$100,000 or less.	N	\$190.00	\$190.00	SR
	( c) in the case of an application with respect to any other development application as set out in the table below				
	Up to \$5,000		\$55.00	\$55.00	SR
	\$5,001 - \$250,000		\$85 plus \$1.50 for each \$1,000 or part thereof of the estimated cost	\$85 plus \$1.50 for each \$1,000 or part thereof of the estimated cost	SR
	\$250,001 - \$500,000		\$500 plus \$0.85 for each \$1,000 or part thereof by which the estimated costs exceeds \$250,000	\$500 plus \$0.85 for each \$1,000 or part thereof by which the estimated costs exceeds \$250,000	SR
	\$500,001 - \$1,000,000		\$712 plus \$0.50 for each \$1,000 or part thereof by which the estimated costs exceeds \$500,000	\$712 plus \$0.50 for each \$1,000 or part thereof by which the estimated costs exceeds \$500,000	SR
	\$1,001,000 - \$10,000,000		\$987 plus \$0.40 for each \$1,000 or part thereof by which the estimated costs exceeds \$1,000,000	\$987 plus \$0.40 for each \$1,000 or part thereof by which the estimated costs exceeds \$1,000,000	SR
	More than \$10,000,000		\$4737 plus \$0.27 for each \$1,000 or part thereof by which the estimated costs exceeds \$10,000,000	\$4737 plus \$0.27 for each \$1,000 or part thereof by which the estimated costs exceeds \$10,000,000	SR
	Renotification Fee in accordance with S96(2) or S96AA(1) of EP&A Act	N	Additional amount of \$665 if notice of the application is required to be given under s82 of the Act	Additional amount of \$665 if notice of the application is required to be given under s82 of the Act	SR
	An additional fee not exceeding \$730 is payable for development to which clause 145(2) applies	N	\$760.00	\$760.00	SR
	Application for Complying Development Certificate	N	75% of applicable DA fee	75% of applicable DA fee	SR
	Insert table				
	Bushfire Attack Level Certificate	N	\$300.00	\$300.00	FCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	<b>CONSTRUCTION CERTIFICATES</b>				
	Construction Certificate Application: Not including inspections				
	i) Not exceeding \$5,000	N	\$50.00 plus \$0.50 per \$100 of the estimated cost	\$50.00 plus \$0.50 per \$100 of the estimated cost	FCR
	ii) where CC lodged with DA and value \$5,001 - \$100,000	N	\$75 plus \$3.50 for each \$1,000 or part thereof by which the estimated costs exceeds \$5,000	\$75 plus \$3.50 for each \$1,000 or part thereof by which the estimated costs exceeds \$5,000	FCR
	iii) where CC lodged with DA and value \$100,001 - \$250,000	N	\$410 plus \$2.00 for each \$1,000 or part thereof by which the estimated costs exceeds \$100,000	\$410 plus \$2.00 for each \$1,000 or part thereof by which the estimated costs exceeds \$100,000	FCR
	iv) where CC lodged with DA and value more than \$250,000	N	\$710 plus \$1.00 for each \$1,000 or part thereof by which the estimated costs exceeds \$250,000	\$710 plus \$1.00 for each \$1,000 or part thereof by which the estimated costs exceeds \$250,000	FCR
	v) where Council acts as PCA outside area (not approval authority)	N	POA based on actual cost of processing and recognition of market forces	POA based on actual cost of processing and recognition of market forces	FCR
	Minor application to amend Construction Certificate	N	\$55.00	\$55.00	FCR
	General application to amend Construction Certificate	N	\$55.00	\$55.00	FCR
	Engineering assessment of civil works design (Subdivision Construction Certificate):				
	i) Involving 1 to 10 lots	N	\$30.00 per lot	\$30.00 per lot	FCR
	ii) Involving more than 10 lots	N	\$300.00 plus \$25.00 per lot in excess of ten	\$300.00 plus \$25.00 per lot in excess of ten	FCR
	Engineering Inspection of Subdivision Civil Works (charge at CC stage):	N			
	i) Involving 1 to 10 lots	N	\$40.00 per lot	\$40.00 per lot	FCR
	ii) Involving more than 10 lots	N	\$400.00 plus \$30.00 per lot in excess of ten	\$400.00 plus \$30.00 per lot in excess of ten	FCR
	Inspection Fees:				
	ii) Interim Occupation Certificate	Y	\$95.00	\$105.00	FCR
	iii) Final Occupation Certificate	Y	\$95.00	\$105.00	FCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	iv) Re-inspection or additional inspection fee (at Council discretion)	Y	\$95.00	\$105.00	FCR
	A maximum of one pre-lodgement inspection will be undertaken at nil cost.				
	Inspection Fees - Major Development	Y	\$340.00	\$400.00	FCR
	Inspection Fees - Minor Development	Y	\$250.00	\$300.00	FCR
	Critical Stage & Nominated Inspections if not in Package Price	Y	\$95.00	\$105.00	FCR
	Where Council conducts inspection for Accredited Certifier	Y	\$150.00	\$160.00	FCR
	<b>LEVIES</b>				
	Levies collected on behalf of external bodies by Council:				
	i) Long Service Leave Levy (works > \$25,000)	N	0.35% of the value of the application (construction certificate)	0.35% of the value of the application (construction certificate)	FCR
	ii) Planning Reform Levy (value > \$50,000)	N	64 cents for every \$1,000 of estimated value (Development Application)	64 cents for every \$1,000 of estimated value (Development Application)	FCR
	<b>GENERAL</b>				
	Planning & Development Enquiry/Search Fee (no refunds) & excludes photocopying	Y	\$55 per hour (minimum charge \$55)	\$55 per hour (minimum charge \$55)	FCR
	Verification letter relating to dwelling entitlements	Y	\$60.00	\$70.00	FCR
	Application for variation of policy or DCP provision (includes report)	Y	\$77.00	\$77.00	FCR
	Stamping of more than 4 plans and spec when DA approved	Y	\$11.00 per plan	\$11.00 per plan	FCR
	Hard Copy of LEP/DCP	Y	Not Provided	Not Provided	FCR
	Certified Copy of Plan/Document Section 150 EP&A Act	Y	\$53.00	\$53.00	FCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	"Archiving fee for Complying Development, Construction Certificates, Occupation Certificates, & Subdivision Certificates (CI 263)"	Y	\$35.00	\$35.00	FCR
	Application for rezoning of land	N	\$4,000 up front and will be undertaken at actual cost any surplus refunded	\$4,000 up front and will be undertaken at actual cost any surplus refunded	FCR
	Provision of monthly approval listings	Y	\$330.00 p.a.	\$330.00 p.a.	FCR
	<b>BONDS</b>				
	Protection of Footpath and K & G (Building Works)	N	\$70 per metre of frontage	\$70 per metre of frontage	FCR
	Relocation of existing dwelling - satisfactory completion	N	\$3,000.00	\$3,000.00	FCR
	<b>LOCAL GOVERNMENT ACT FUNCTIONS</b>				
	Section 68 Approvals				
	Connect to Council Sewer Main	N	\$120.00	\$120.00	SR
	Install Onsite Sewage Management (Septic) System	N	\$200.00	\$200.00	SR
	Water Supply Work (Domestic Plumbing Approval)	N	\$120.00	\$120.00	SR
	Amusement Device Approval		Nil	Nil	SR
	Place of Public Entertainment Approval	N	\$300.00 for maximum of five year approval	\$300.00 for maximum of five year approval	SR
	Install Manufactured Home/Moveable Dwelling in accordance with Regulations	N	\$440.00	\$440.00	SR
	Install temporary structure on land	N	\$120.00	\$120.00	SR
	Operate a Caravan Park or Camping Ground	N	\$220.00	\$220.00	SR
	Install Solid Fuel Heating Appliance	N	\$77.00 or Nil charge where carried out with DA/CC	\$77.00 or Nil charge where carried out with DA/CC	SR
	Modification Section 68 Approvals	N	50% of the original fee payable	50% of the original fee payable	SR
	Swimming Pool Compliance - Initial Inspection	N	\$150.00	\$150.00	SR
	Swimming Pool Compliance - Re- Inspection	N	\$100.00	\$100.00	SR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	<b>WASTE MANAGEMENT</b>				
<b>Garbage Services</b>	Service Establishment - Includes provision of bin (per bin)	Y	\$60.00	\$60.00	FCR
	Waste - Garbage Only Service (Sec 502) - weekly collection	N	\$150.00	\$150.00	FCR
	Waste - Recycling Only Service (Sec 502) - fortnightly collection	N	\$75.00	\$75.00	FCR
<b>Cardboard Recycling</b>	Cardboard recycling service (per pick up of 3 cubic meter skip bin)	Y	\$24.00	\$24.00	FCR
<b>Tipping Fees</b>	Car or Station Wagon (up to 2 MGB's)				
<b>(Garbage &amp; Green Waste)</b>	- Residents	Y	\$8.00	\$10.00	FCR
	- Non Residents	Y	\$15.00	\$17.00	FCR
	Utilities & Box Trailers (3 plus MGB's)				
	- Residents	Y	\$13.00	\$15.00	FCR
	- Non Residents	Y	\$19.00	\$21.00	FCR
	Tandem Trailers				
	- Residents	Y	\$13.00 per m3	\$15.00 per m3	FCR
	- Non Residents	Y	\$26.00 per m3	\$28.00 per m3	FCR
	Trucks				
	- Residents	Y	\$13.00 per m3	\$15.00 per m3	FCR
	- Non Residents	Y	\$31.00 per m3	\$32.00 per m3	FCR
	Commercial Waste		\$13.00 per m3	\$15.00 per m3	FCR
	- Residents	Y	\$26.00 per m3	\$28.00 per m3	FCR
	- Non Residents	Y			
	Green Waste				
	- Residents	Y	\$6.00 per m3	\$7.00 per m3	FCR
	- Non Residents	Y	\$16.00 per m3	\$17.00 per m3	FCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	Clean Fill		No Charge	No Charge	ZCR
	Scrap Metal		No Charge	No Charge	ZCR
	Mattresses				
	- Residents	Y	\$11.00 each	\$11.00 each	FCR
	- Non Residents	Y	\$16.00 each	\$16.00 each	FCR
	Dead Animals	Y	At Cost	At Cost	FCR
	Concrete (less than 300mm)				
	- Residents	Y	\$20.00 per m3	\$48.00 per m3	FCR
	- Non Residents	Y	\$50.00 per m3	\$48.00 per m3	FCR
<b>E - Waste</b>	Computer Monitor				
	- Residents	Y	\$7.00 each	No Charge	FCR
	- Non Residents	Y	\$16.00 each	No Charge	FCR
	PC & Peripherals				
	- Residents	Y	\$6.00 each	No Charge	FCR
	- Non Residents	Y	\$6.00 each	No Charge	FCR
	Game Console & Peripherals				
	- Residents	Y	\$4.00 each	\$4.00 each	FCR
	- Non Residents	Y	\$5.00 each	\$5.00 each	FCR
	Printers				
	- Residents	Y	\$4.00 each	No Charge	FCR
	- Non Residents	Y	\$6.00 each	No Charge	FCR
	TV's				
	- Residents	Y	\$7.00 each	No Charge	FCR
	- Non Residents	Y	\$16.00 each	No Charge	FCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
<b>Disposal of asbestos (Culcairn facility only)</b>	Up to 1 Tonne	Y	\$110.00	\$110.00	FCR
	> 1 Tonne	Y	\$150.00 per tonne or part thereof	\$150.00 per tonne or part thereof	FCR
<b>Disposal of Tyres</b>	Car or Motorcycle	Y	\$6.00 each	\$6.00 each	FCR
<b>(Culcairn Landfill Only)</b>	Light Truck and 4WD		\$9.00 each	\$8.00 each	FCR
	Truck tyre	Y	\$13.00 each	\$13.00 each	FCR
	Super single & Small Tractor (diameter <1.5m)		\$20.00 each	\$20.00 each	FCR
	Tractor Tyre (> 1.5m)	Y	\$40.00 each	\$40.00 each	FCR
	Fridges	Y		\$30.00 each	\$0.00
	<b>CEMETERIES</b>				
<b>Historic Search</b>	Search of historic/cemetery records per hour	Y	\$55.00 per hour (\$55.00 minimum charge)	\$55.00 per hour (\$55.00 minimum charge)	FCR
<b>Fee for Grave Digging</b>	Excavation fee by quotation (unless stated as included)	Y	Quotation	Quotation	FCR
<b>General Section</b>	a) Site Purchase - Adult	Y	\$550.00	\$580.00	PCR
	b) Site Purchase - Infant/stillborn	Y	\$380.00	\$400.00	PCR
	c) Reopening of Grave (2nd Interment)	Y	\$200.00	\$220.00	PCR
	"d) Interment of Ashes (special circumstances - not niche wall or garden - including excavation for urn & bronze plaque to value of \$130.00)"	Y	\$350.00	\$370.00	PCR
	"e) Garden Section (where provided) - interment of ashes (including excavation for urn & bronze plaque to value of \$140.00)"	Y	\$360.00	\$380.00	PCR
	f) Paupers Grave		No Charge	No Charge	PCR
	g) Permits - Monument	N	\$50.00	\$50.00	PCR
	- Headstone	N	\$50.00	\$50.00	PCR
	- Kerbing	N	\$50.00	\$50.00	PCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
<b>Lawn Section</b>	a) Site Purchase - Adult (including bronze plaque to value of \$400.00)	Y	\$1,050.00	\$1,100.00	PCR
	b) Site Purchase - Infant/Stillborn (including bronze plaque to value of \$400.00)	Y	\$950.00	\$1,000.00	PCR
	c) 2nd Interment (includes detachable plaque to the value of \$120.00)	Y	\$490.00	\$520.00	PCR
	d) Interment of ashes (General) where Council not providing excavation or plaque	Y	\$140.00	\$160.00	PCR
<b>Niche Wall</b>	Interment fee - (includes bronze plaque to the value of \$130.00)	Y	\$328.00	\$328.00	PCR
	Planting a shrub (in addition to burial of ashes - not including supply of shrub)	Y	\$60.00	\$60.00	PCR
<b>General</b>	Plaque removal & refitting - Cost of plaque PLUS	Y	\$120.00	\$120.00	PCR
	Reservation fees (applicable fee plus 10%)	Y	Current cost + 10%	Current cost + 10%	PCR
	Minor Disturbance Fee	Y	\$50.00	\$50.00	PCR
	Hire of Shade Shelter only	N	No Charge	No Charge	ZCR
	Hire of Shade Shelter including delivery & erection by Council Staff	Y	\$150.00	\$180.00	PCR
<b>Burrumbuttock Cemetery</b>	Internment and site purchase	Y	\$200.00	\$200.00	PCR
	Internment in reserved site	Y	\$100.00	\$100.00	PCR
<b>Goombargana Cemetery</b>	General Monumental Section	Y	\$220.00	\$220.00	PCR
	Lawn Cemetery	Y	\$330.00	\$330.00	PCR
	<b>SWIMMING POOL CHARGES</b>				
<b>General Admission</b>	Adult	Y	\$3.50	\$3.50	PCR
	Students and children (Secondary School & under)	Y	\$2.50	\$2.50	PCR



ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	Pensioners	Y	\$2.50	\$2.50	PCR
	Spectator	Y	\$1.50	\$1.50	PCR
	School events (Carnival, Sport, PE)	Y	\$1.50	\$1.50	PCR
	Replacement for lost card (any type)	Y	\$5.00	\$5.00	PCR
<b>Seasons Tickets</b>	Family (2 nominated adults + children 16 years & under)	Y	\$160.00 (50% discount for purchase from 17/01/13)	\$160.00 (50% discount for purchase from 17/01/13)	PCR
	Single Adult	Y	\$90.00 (50% discount for purchase from 17/01/13)	\$90.00 (50% discount for purchase from 17/01/13)	PCR
	Pension Family (all adults must be eligible pensioners)	Y	\$110.00 (50% discount for purchase from 17/01/13)	\$110.00 (50% discount for purchase from 17/01/13)	PCR
	Pension Single + child secondary school & under	Y	\$50.00 (50% discount for purchase from 17/01/13)	\$50.00 (50% discount for purchase from 17/01/13)	PCR
<b>Private Pool Usage</b>	Out of Hours fee for use of swimming pool per hour	Y	\$50.00 per hour	\$50.00 per hour	PCR
<b>SITE FEES - CULCAIRN CARAVAN PARK</b>					
<b>Unpowered</b>	per night (2 persons)	Y	\$15.00	\$15.00	FCR
	extra charge/person over 5 yrs.	Y	\$2.50	\$2.50	FCR
	per week (2 persons)	Y	\$70.00	\$70.00	FCR
	Extra charge/person over 5 yrs.	Y	\$15.00	\$15.00	FCR
<b>Powered</b>	Per night (2 persons)	Y	\$27.00	\$27.00	FCR
	Extra charge/person over 5 yrs.	Y	\$5.00	\$5.00	FCR
	Per week (2 persons)	Y	\$110.00	\$110.00	FCR
	Extra charge/person over 5 yrs.	Y	\$20.00	\$20.00	FCR
<b>Permanent - Own Van</b>	Per week - powered (2 persons) up to 27 days	Y	\$85.00	\$90.00	FCR
	Per week - powered (2 persons) 28 days and over (5.5% GST)	Y	\$80.00	\$85.00	FCR
<b>On Site Van</b>	Per Night - up to 2 persons	Y		\$70.00	FCR
	Additional Adult charge	Y		\$10.00	FCR
	Additional Child charge	Y		\$5.00	FCR
	Permanent - per week - up to 27 days	Y		\$400.00	FCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
<b>Private Vans</b>	Annual on Site Fee	Y	\$330.00	\$330.00	FCR
	Permanent - per week - 28 days and over (5.5% GST)	Y	\$133.00	\$133.00	FCR
	<b>ENGINEERING</b>				
<b>Sale of Gravel</b>	Adjoining Council Sales	Y	Negotiable	Negotiable	FCR
	Natural gravel per cu/m (stockpiled)	Y	Negotiable	Negotiable	FCR
<b>Kerb &amp; Gutter</b>	Installation of new				
	# Kerbing & Guttering	Y	50% of cost	50% of cost	PCR
	# Foot paving (1.5 metre width)	Y	50% of cost	50% of cost	PCR
	# Foot paving (above 1.5 metre width)	Y	Full cost	Full cost	FCR
<b>Concrete Driveways x 3m wide</b>	Per lineal metre - 1 metre min				
	# Standard	Y	Full cost	Full cost	FCR
	# Heavy Duty	Y	Full cost	Full cost	FCR
<b>Gutter Crossing x 4.5 metres wide</b>	# Standard	Y	Full cost	Full cost	FCR
	# Heavy Duty	Y	Full cost	Full cost	FCR
	(new installations only)				
<b>Rural Addressing</b>	Rural Address Plate - new developments	Y	\$110.00	\$110.00	FCR
	<b>SEWER</b>				
<b>Sewer Fees &amp; Charges</b>	<b>Development Servicing Plan Charges for Sewerage DSP Areas (Per Equivalent Tenement (ET))</b>				
	This charge is in addition to the applicable service connection fee.				
	Burrumbuttock	N	\$3,900.00	\$4,017.00	PCR
	Jindera	N	\$3,900.00	\$4,017.00	PCR
	Culcairn	N	\$3,900.00	\$4,017.00	PCR
	Henty	N	\$3,900.00	\$4,017.00	PCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	Holbrook	N	\$3,900.00	\$4,017.00	PCR
	Walla	N	\$3,900.00	\$4,017.00	PCR
	<b>Sewer Connections</b>				
	These fees are in addition to the applicable Development Servicing Charges for Sewer				
	100mm Connection - Connect to 150mm dia sewer main to 1.5m deep existing sewer, new subdivision.	Y	At developer cost	At developer cost	FCR
	Licensed Plumber required to carry out work and Council inspection required at appropriate fee				
	100mm Connection - Connect to 150mm dia sewer main from 1.5m deep existing sewer, new subdivision,	Y	At developer cost	At developer cost	FCR
	Licensed Plumber required to carry out work and Council inspection required at appropriate fee				
	Existing lots rated for sewer - Extend 100mm sideline connection into property boundary on existing connection	Y	At developer cost	At developer cost	FCR
	(Y junction only) Licensed Plumber required to carry out work and Council inspection required at appropriate fee				
	Connection to pressure sewer system if available	Y	At developer cost	At developer cost	FCR
	Licensed Plumber required to carry out work and Council inspection required at appropriate fee				
	<b>Sewer Mains</b>				
	Sewer main extensions for new subdivisions	Y	At developer cost	At developer cost	FCR
	Licensed Plumber required to carry out work and Council inspection required at appropriate fee				
	Sewer main extensions other	Y	Quotation	Quotation	FCR
	Repairs to sewer mains damaged by others	Y	Actual cost	Actual cost	FCR
	<b>Confined Space entry</b>				
	Confined Space entry by trained accredited Council Staff (minimum 3 Council staff) for work on Council assets ( Min -1 hr )	Y	\$200.00per/hr	\$206.00per/hr	FCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	<b>Sewer Blockages / Chokes</b>				
	Council owns and accepts responsibility for maintenance of the sewer pipe work connecting to your property from the sewer main up to 2nd joint downstream from the inspection shaft (connection point, sewer shaft or property riser) or 500mm downstream from inspection shaft.				
	It is the property owners responsibility to maintain all sewer pipe upstream from this point including inspection shaft. The owner is responsible to ensure the inspection shaft is not buried or broken. Council staff may have access to your inspection shaft/riser in order to clear blockages in Council sewer mains.				
	Council - clear sewer choke downstream from inspection shaft (connection point) to Council sewer main		No Charge	No Charge	ZCR
	Clear sewer choke upstream from inspection shaft and including Inspection shaft (owners responsibility) Contact plumber		At owners cost	At owners cost	FCR
	Hire of small Sewer Jetter, Utility and 2 council staff during normal working hours (Min -1 hr)	Y	\$197.00 per/hr	\$203.00 per/hr	FCR
	Hire of large Sewer Jetter, truck and 2 council staff during normal working hours (Min -1 hr)	Y	\$222.00 per/hr	\$229.00 per/hr	FCR
	Note; An additional charge of \$37.00 per/hr will apply on Saturday, Sunday or designated Public Holidays (Min -4 hr)				
<b>Liquid Trade Waste Fees &amp; Charges</b>	<b>NOTE: Liquid Trade Waste (LTW) charges will be phased in over a period of 4 years commencing 2012/2013. Charges will be applied on the following basis</b>				
	2012/2013 - Application Fee only				
	2013/2014 - Annual Charge plus 33.3% LTW usage charge for discharge without appropriate pre-treatment Category 2 & 3				
	2014/2015 - Annual Charge plus 66.3% LTW usage charge for discharge without appropriate pre-treatment Category 2 & 3				
	2015/2016 - Annual Charge plus 100% LTW usage charge for discharge without appropriate pre-treatment Category 2 & 3				

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	<b>Liquid Trade Waste Application Fees</b>				
	Category 1 Discharger (establishment charge)	N	\$84.00	\$84.00	FCR
	Category 2 Discharger (establishment charge)	N	\$170.00	\$170.00	FCR
	Category 3 Discharger (establishment charge)	N	\$570.00	\$570.00	FCR
	<b>Liquid Trade Waste Annual Charge</b>				
	Category 1 Discharger (includes administration and one inspection)	N	\$84.00	\$84.00	FCR
	Category 2 Discharger (includes administration and one inspection)	N	\$170.00	\$170.00	FCR
	Category 3 Discharger (includes administration and one inspection)	N	\$570.00	\$570.00	FCR
	Re-Inspection Fee	N	\$80.00	\$80.00	FCR
	<b>Liquid Trade Waste Usage Charges</b>				
	Category 1 Discharger with appropriate equipment	N	Nil	Nil	\$0.00
	Category 1 Discharger without appropriate pre-treatment	N	\$1.60/kl	\$1.60/kl	FCR
	Category 2 & 3 Discharger with appropriate pre treatment	N	\$1.60/kl	\$1.60/kl	FCR
	Category 2 & 3 Discharger without appropriate pre-treatment	N	\$13.50/kl	\$13.50/kl	FCR
	Food waste disposal (in-sinkers) Charge	N	\$26/bed	\$26/bed	FCR
	Note: Usage Charges are based on nominated Trade Waste Discharge Factors. Refer to the table of example Discharge Factors as detailed in the Statement of Revenue Policy.				
	<b>Liquid Trade Waste Excess Mass Charges (Substance)</b>				
	BOD	N	\$0.70/kg	\$0.70/kg	FCR
	Suspended Solids	N	\$0.95/kg	\$0.95/kg	FCR
	Oil & Grease	N	\$1.30/kg	\$1.30/kg	FCR
	Ammonia (as Nitrogen)	N	\$2.10/kg	\$2.10/kg	FCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	Nitrogen(Total Kjeldahl Nitrogen-Ammonia) as N	N	\$0.18/kg	\$0.18/kg	FCR
	Total Phosphorus	N	\$1.45/kg	\$1.45/kg	FCR
	Non - compliance penalty for PH co- efficient (k)	N	\$0.40/kl	\$0.40/kl	FCR
	<b>Charges For Tankered Waste (Septic Tank Waste Disposal Charge for Chemical Toilet, Effluent or Septic Sludge)</b>				
	Minimum charge (for up to 3000 litres - during normal working hours 7.30am - 3.00pm Monday to Friday) Contact Council to arrange a suitable delivery time & day	N	\$75.00	\$75.00	FCR
	Charge per 100 litres over 3000 litres	N	\$2.50	\$2.50	FCR
	Charge per 1000 litres over 3000 litres	N	\$25.00 per KL	\$25.00 per KL	FCR
	Note; Additional Charge (After hours call out charge including Saturdays , Sundays or designated Public Holidays)	Y	\$350.00 per/load	\$350.00 per/load	FCR
	<b>WATER</b>				
<b>Water Fees &amp; Charges</b>	<b>Development Servicing Charges for Water (Per Equivalent Tenement (ET))</b>				
	<b>These charges are in addition to the applicable service connection fee.</b>				
	Village Water Supply (Jindera, Burrumbuttock, Brocklesby, Gerogery, Gerogery West and Rural areas	N	\$2,870.00	\$2,956.00	PCR
	Culcairn Water Supply	N	\$2,870.00	\$2,956.00	PCR
	<b>Urban, Commercial &amp; Industrial Short Water Service Connections maximum 6 metres in length (no road crossing)</b>				
	These fees are in addition to the applicable Development Servicing Charges for Water				
	New water connection cost include mains tapping, service pipe to property boundary, water meter, meter cover and household tap adjacent to the meter.				
	25mm water service pipe x 20mm meter x 20mm outlet	N	\$1,327.00	\$1,367.00	FCR
	25mm water service pipe x 25mm meter x 25mm outlet	N	\$1,485.00	\$1,530.00	FCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	32mm water service pipe x 32mm meter x 32mm outlet	N	\$1,910.00	\$1,967.00	FCR
	40mm water service pipe x 40mm meter x 40mm outlet	N	\$2,493.00	\$2,568.00	FCR
	50mm water service pipe x 50mm meter x 50mm outlet	N	\$3,183.00	\$3,278.00	FCR
	Additional service pipe for 25mm connections over 6 metres (no road crossing)	N	\$12.00 per/m	\$13.00 per/m	FCR
	Additional service pipe for 32mm connections over 6 metres (no road crossing)	N	\$14.00 per/m	\$15.00 per/m	FCR
	Larger sizes by Quotation	N	Actual cost	Actual cost	FCR
	Water service connection greater than 25mm diameter is dependent on capacity within the reticulation supply network				
	Rural Short Water Service Connections maximum 6 metres in length (no road crossing)				
	These fees are in addition to the applicable Development Servicing Charges for Water				
	New water connection cost include mains tapping, service pipe to property boundary, water meter, meter cover and household tap adjacent to the meter.				
	Meter connection for rural service comes with protective L/D concrete ring 1.2m x 0.6m (additional cost of \$258.00)				
	25mm water service pipe x 20mm meter x 25mm outlet	N	\$1,593.00	\$1,641.00	FCR
	25mm water service pipe x 25mm meter x 25mm outlet	N	\$1,751.00	\$1,804.00	FCR
	32mm water service pipe x 32mm meter x 32mm outlet	N	\$2,175.00	\$2,240.00	FCR
	40mm water service pipe x 40mm meter x 40mm outlet	N	\$2,759.00	\$2,842.00	FCR
	50mm water service pipe x 50mm meter x 50mm outlet	N	\$3,449.00	\$3,552.00	FCR
	Additional service pipe for 25mm connections over 6 metres (no road crossing)	N	\$12.00 per/m	\$13.00 per/m	FCR
	Additional service pipe for 32mm connections over 6 metres (no road crossing)	N	\$14.00 per/m	\$15.00 per/m	FCR
	Larger sizes by Quotation	N	Actual cost	Actual cost	FCR
	Water service connection greater than 25mm diameter is dependent on capacity within the reticulation supply network				

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	Urban, Commercial & Industrial Long Water Service Connections maximum 30metres in length (with road crossing)				
	These fees are in addition to the applicable Development Servicing Charges for Water				
	New water connection cost include mains tapping, service pipe to property boundary, water meter, meter cover and household tap adjacent to the meter.				
	This water service includes 25 metres of under road boring (additional cost of \$773.00)				
	25mm water service pipe x 20mm meter x 20mm outlet	N	\$2,123.00	\$2,187.00	FCR
	25mm water service pipe x 25mm meter x 25mm outlet	N	\$2,281.00	\$2,349.00	FCR
	32mm water service pipe x 32mm meter x 32mm outlet	N	\$2,706.00	\$2,787.00	FCR
	40mm water service pipe x 40mm meter x 40mm outlet	N	\$3,289.00	\$3,388.00	FCR
	50mm water service pipe x 50mm meter x 50mm outlet	N	\$3,979.00	\$4,098.00	FCR
	Additional service pipe for 25mm connections over 6 metres (no road crossing)	N	\$12.00 per/m	\$13.00 per/m	FCR
	Additional service pipe for 32mm connections over 6 metres (no road crossing)	N	\$14.00 per/m	\$15.00 per/m	FCR
	Larger sizes by Quotation	N	Actual cost	Actual cost	FCR
	Any additional under road boring over 25 metres	N	\$32.00 per/m	\$33.00 per/m	FCR
	Water service connection greater than 25mm diameter is dependent on capacity within the reticulation supply network				
	<b>Rural Long Water Service Connections maximum 30metres in length (with road crossing)</b>				
	These fees are in addition to the applicable Development Servicing Charges for Water				
	New water connection cost include mains tapping, service pipe to property boundary, water meter, meter cover and household tap adjacent to the meter.				
	This water service includes 25 metres of under road boring (additional cost of \$773.00)				
	Meter connection for rural service comes with protective L/D concrete ring 1.2m x 0.6m (additional cost of \$258.00)				



ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	25mm water service pipe x 20mm meter x 25mm outlet	N	\$2,389.00	\$2,461.00	FCR
	25mm water service pipe x 25mm meter x 25mm outlet	N	\$2,547.00	\$2,623.00	FCR
	32mm water service pipe x 32mm meter x 32mm outlet	N	\$2,972.00	\$3,061.00	FCR
	40mm water service pipe x 40mm meter x 40mm outlet	N	\$3,555.00	\$3,662.00	FCR
	50mm water service pipe x 50mm meter x 50mm outlet	N	\$4,245.00	\$4,372.00	FCR
	Additional service pipe for 25mm connections over 6 metres (no road crossing)	N	\$12.00 per/m	\$13.00 per/m	FCR
	Additional service pipe for 32mm connections over 6 metres (no road crossing)	N	\$14.00 per/m	\$15.00 per/m	FCR
	Larger sizes by Quotation	N	Actual cost	Actual cost	FCR
	Any additional under road boring over 25 metres	N	\$32.00 per/m	\$33.00 per/m	FCR
	Water service connection greater than 25mm diameter is dependent on capacity within the reticulation supply network				
	<b>Water Connection - Existing service pipe to property already exists (Meter connection and outlet assembly Only)</b>				
	This fee applies to water services supply pipe to property boundary already exist and was provided as part of the original subdivision				
	The outlet connection includes water meter, meter cover and household tap adjacent to the meter.				
	20mm water meter x 20mm outlet connection	N	\$664.00	\$684.00	FCR
	20mm water meter x 25mm outlet connection (rural, commercial & industrial connections only)	N	\$690.00	\$711.00	FCR
	25mm water meter x 25mm outlet connection (rural, commercial & industrial connections only)	N	\$822.00	\$847.00	FCR
	Larger sizes by Quotation	N	Quotation	Quotation	FCR
	<b>Supply and Install Water Meter and Cover Only (for new subdivisions only)</b>				
	1 x 20mm meter and cover	Y	\$210.00	\$216.00	FCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	1 x 25mm meter and cover	Y	\$385.00	\$397.00	FCR
	Larger sizes by Quotation	Y	Quotation	Quotation	FCR
	Meter Covers Supply Only				
	Suite 20mm to 25mm meters	Y	\$24.00	\$25.00	FCR
	<b>Water Main Tappings Only (includes tapping &amp; inspection)</b>				
	Licensed Plumber to supply all material (except water meter & cover supplied by council at the appropriate fee) carry out all other works including excavation, installation, reinstatement and traffic control				
	20mm to 25mm	Y	\$94.00 ea	\$97.00 ea	FCR
	32mm to 50mm	Y	\$116.00 ea	\$119.00 ea	FCR
	Larger sizes by Quotation	Y	Quotation	Quotation	FCR
	Sale of Bulk Water				
	Sale of water from overhead standpipe (agent 50%) (Walbundrie & Walla)	N	\$3.10per/kl	\$3.20per/kl	FCR
	Sale of water for roadwork's from overhead standpipes (Council)	N	\$2.63per/kl	\$2.71per/kl	FCR
	Sale of water from automatic filling station - Jindera, Burrumbuttock, Brocklesby, Gerogery and Culcairn	N	\$2.63per/kl	\$2.71per/kl	FCR
	Sale of water for roadwork's from automatic filling station (Council)	N	\$2.63per/kl	\$2.71per/kl	FCR
	Application for automatic water filling station key	N	\$270.00	\$278.00	FCR
	Replacement water filling station key	N	\$55.00	\$55.00	FCR
	Return of water filling station key (refund)	N	\$55.00	\$55.00	FCR
	<b>Water - Meter Reading, Testing, Disconnections, Reconnections, Relocation, Repairs &amp; Replace</b>				
	Council will not be responsible or liable for any damage or leakage of water supplies infrastructure beyond the outlet side of a water meter assembly, other				
	than the repair or replacement of a faulty water meter.				

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	The property owner is responsible for the cost to repair or replace a damaged water meter, unless the damage is the direct result of Council workmanship.				
	The property owner is responsible to ensure the water meter assembly is protected and free from obstruction to allow easy access for meter reading.				
	Water meter testing (refunded if meter reading is found to be inaccurate by less than 4% more or 4% less, than the correct quantity.	Y	\$200.00	\$206.00	FCR
	Water main hydrant flow test - with report single hydrant	Y	\$186.00	\$192.00	FCR
	Water meter reading as part of sale of property (if required on S603 Certificate)	N	\$70.00	\$72.00	FCR
	Tennant water meter reading	Y	\$70.00	\$72.00	FCR
	Water meter re-reading fee (not able to access on quarterly meter readings)	Y	\$70.00	\$72.00	FCR
	Water meter reading check (check meter reading after quarterly meter readings at owners request) refunded if reading is incorrect		\$70 ea	\$72.00	FCR
	Disconnection and reconnection of water supply	Y	\$212 ea	\$218 ea	FCR
	Installation and removal of flow restrictors	Y	\$70 ea	\$72ea	FCR
	Replacement of 20mm dia water meter only due to unauthorised removal and/or deliberate tampering ( includes \$200 + gst administration charge)	Y	\$420.00	\$433.00	FCR
	Replacement of 20mm dia water meter only due to accidental damage by property owner	Y	\$186.00	\$192.00	FCR
	Water meter sizes greater than 20mm for replacement as above	Y	Cost as above plus the difference in meter size cost	Cost as above plus the difference in meter size cost	
	Repair of water services damaged by others	Y	Actual cost	Actual cost	FCR
	Repair of water service from water main to meter (Council)		No Charge	No Charge	
	Repair of water pipe beyond property boundary (outlet side of meter). Contact licensed Plumber		At owners cost	At owners cost	FCR
	Relocate water service at owners request - up to 3m from original location (up to 25mm dia water service)	Y	\$350.00	\$360.00	FCR
	Relocate water service at owners request - up to 3m from original location (larger than 25mm dia water service)	Y	Quotation	Quotation	FCR

ACTIVITY/FUNCTION	TITLE OF FEE OR CHARGE	GST APPLICABLE	PRICE INC GST - 2013/2014 \$	PRICE INC GST - 2014/2015 \$	PRICING CODE
	Relocate water service at owners request - over 3m from original location (all sizes)	Y	Quotation	Quotation	FCR
	Water Mains				
	Chlorination of new water mains to be handed over to GHSC				
	100mm dia	Y	\$2.37 per/m	\$2.44 per/m	FCR
	150mm dia	Y	\$2.94 per/m	\$3.00 per/m	FCR
	Repairs to water mains damaged by others	Y	Actual cost	Actual cost	FCR
	Interruption to water supply (Covers cost of informing residents, advertising if required, shutting valves and flushing)	Y	\$350.00 ea	\$360.00 ea	FCR
	Water main extensions for new subdivisions	Y	At developer cost	At developer cost	FCR
	Water main extensions others	Y	Quotation	Quotation	FCR
	Locating Water and Sewer Services				
	( Min -1 hr. ) spotting only this does not include excavation	Y	\$94.00 per/hr	\$97.00 per/hr	FCR
	Water Restrictions				
	Non-compliance	Y	\$234.00	\$241.00	FCR
	Water & Sewer Inspection Fee				
	1 x Inspection	Y	\$94.00 ea	\$97.00 ea	FCR

## Greater Hume Shire - Statement of Private Plant Hire Charges 2014/2015

ITEM OF PLANT	Hourly Rate Inclusive of GST 2013/2014	Hourly Rate Inclusive of GST 2014/2015	Pricing Code
<b>Available with Operator Only:</b>			
Dozer	\$200.00	\$209.00	FCR
Grader	\$149.00	\$154.00	FCR
Backhoe	\$121.00	\$125.00	FCR
Front End Loader	\$138.00	\$143.00	FCR
Tractor Large	\$88.00	\$91.00	FCR
Tractor Small	\$66.00	\$68.00	FCR
Tractor with flail mower/slasher	\$88.00	\$91.00	FCR
Roller - self-propelled pneumatic tyred	\$110.00	\$114.00	FCR
Roller – drawn	\$55.00	\$57.00	FCR
Water Tanker - 11,400 litres	\$110.00	\$114.00	FCR
Truck - 7 cu.m capacity	\$88.00	\$91.00	FCR
Truck - 9 cu.m capacity	\$110.00	\$114.00	FCR
Dog Trailer (only in combination with tip truck)	\$44.00	\$45.00	FCR
Machinery Float (only in combination with tip truck)	\$44.00	\$45.00	FCR
Maintenance Truck	\$83.00	\$86.00	FCR
Personnel Carrier	\$83.00	\$86.00	FCR
Ride-on mower - large	\$88.00	\$91.00	FCR
Paveliner	\$231.00	\$231.00	FCR
Street Sweeper	\$149.00	\$154.00	FCR
Water Sewer Jetter & Trailer (Small) x 2 staff	\$197.00	\$203.00	FCR
Water Sewer Jetter & Trailer (Large) x 2 staff	\$222.00	\$229.00	FCR
Water & Sewer Gang Utility	\$63.00	\$65.00	FCR
Water & Sewer Gang Truck	\$91.00	\$94.00	FCR
Water & Sewer Gang Truck - Plus Two Employees	\$124.00	\$129.00	FCR
Ranger Trailer		\$75.00	FCR
<b>Note: An additional charge of \$39.00 per hour will apply to private plant hire on Saturday, Sunday or designated Public Holidays</b>			

## Riverina Regional Library 2014/2015 Fees & Charges

FEE OR CHARGE	AMOUNT 2013/2014	AMOUNT 2014/2015	GST
Inter Library Loan Search Fee	\$4.40 each	\$4.40 each	Y
Inter Library Loan - additional fee for specialist library fees	\$16.50 each	\$16.50 each	Y
Inter Library Loan from Overseas	Cost Recovery	Cost Recovery	Y
Inter Library Loan - Rush Fee	\$33.00 each	\$33.00 each	Y
Inter Library Loan - Express Fee	\$49.50 each	\$49.50 each	Y
Replace Member Card	\$2.00 each	\$2.00 each	Y
Replacement Charge (lost or damaged item under \$10 purchase cost)	\$5.00 plus item replacement cost	\$5.00 plus item replacement cost	N
Replacement Charge (lost or damaged item over \$10 purchase cost)	\$9.50 plus item replacement cost	\$9.50 plus item replacement cost	N
Replacement Charge (lost or damaged CD/DVD case)	\$3.30 each	\$3.30 each	Y
Overdue Items Fine	\$1.00 per item plus \$0.10 per work day (Maximum of \$11.00 per item)	\$1.00 per item plus \$0.10 per work day (Maximum of \$11.00 per item)	N
An exemption applies to fines on overdue items borrowed from the mobile library. This exemption does not extend to lost or damaged items.			
Periods of amnesty apply when no overdue item fines are charged for specified periods, specific days to be announced.			
Reservation Fee	\$1.00 per item	\$1.00 per item	Y
Library Bags	\$2.00 each	\$2.00 each	Y
Library Backsacks	\$5.00 each	\$5.00 each	Y
Mobile Library - A4 printing/photocopying (black & white)		\$0.20 each	
Mobile Library - A4 printing/photocopying (colour)		\$0.55 each	
Children's Programs	\$2.00 to \$10.00 each depending on content	\$2.00 to \$10.00 each depending on content	N
Professional Research Fee (includes copying & postage)	\$55.00 per hour	\$55.00 per hour	Y
Visitors Fee (non refundable) - one month	\$33.00	\$33.00	Y
Visitors Fee (non refundable) - three months	\$88.00	\$88.00	Y

FEE OR CHARGE	AMOUNT 2013/2014	AMOUNT 2014/2015	GST
RRL Non Resident Membership Fee for any person not eligible for reciprocal or resident membership - 12 months	Nil	\$110	Y
Non resident membership fee for residents of towns in Indigo and Towong Shire Council areas other than Wahgunyah with the exception of mobile library service points - 12 months	Nil	\$55	Y
Non resident membership for Victorian residents at Wahgunyah and Yarrawonga - no charge - a limit of 4 physical loans at any one time and no access to other physical or electronic collections, programs or services applies.	Nil	Nil	N
RRL Bookclub Membership fee (per club of up to 10 members)	\$400.00	\$400.00	Y
Replacement Charge for Lost or Damaged Book Club Collection Items	\$40.00	\$40.00	Y
Replacement charge for e-Readers that are lost or damaged beyond reasonable repair (repair cost less than \$75)	\$165.00	\$165.00	Y
Replacement charge for lost or damaged e-Reader charging cords		\$36.30	Y

Notes:



# **2014/15 to 2017/18 Delivery Plan**

## **Delivery Plan - Budget Year Ended 30 June, 2015**

### **SUMMARY - ALL FUNDS Including Special Rate Variation**

2014/2015 FINANCIAL BUDGET - SUMMARY ALL FUNDS	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Function: Governance</b>	5,788	(177,970)	7,067	34,845	(30,501)	(67,495)
<b>Operating Expenditure</b>						
Service: Governance	627,348	641,997	686,243	663,740	774,330	705,600
<i>Total Function Expenditure</i>	627,348	641,997	686,243	663,740	774,330	705,600
<b>OPERATING RESULT - GOVERNANCE</b>	<b>(627,348)</b>	<b>(641,997)</b>	<b>(686,243)</b>	<b>(663,740)</b>	<b>(774,330)</b>	<b>(705,600)</b>
<b>Function: Administration</b>						
<b>Operating Revenues</b>						
Service: Corporate Services	137,397	175,681	136,040	138,820	141,720	144,740
Service: Engineering & Works	1,108,916	1,035,440	930,487	806,272	756,290	760,000
Service: Road Safety Officer	95,040	99,142	98,430	100,700	103,020	105,410
Service: Employment Overheads	31,000	67,409	31,000	31,000	31,000	31,000
Service: Plant Operations	19,000	57,813	56,000	56,000	56,000	56,000
Service: Staff Vehicles	24,750	26,088	9,810	9,810	9,810	9,810
<i>Total Function Revenue</i>	1,416,103	1,461,573	1,261,767	1,142,602	1,097,840	1,106,960
<b>Operating Expenses</b>						
Service: Corporate Services	2,683,997	2,693,551	2,625,581	2,643,447	2,699,071	2,756,409
Service: Engineering & Works	1,056,107	1,000,741	1,128,943	970,910	897,250	927,030
Service: Road Safety Officer	116,780	120,882	121,295	124,570	127,940	131,410
Service: Employment Overheads	31,000	67,409	31,000	31,000	31,000	31,000
Service: Plant Operations	(332,815)	(295,815)	429,000	424,950	420,790	416,540
Service: Staff Vehicles						
<i>Function Expenditure</i>	3,555,069	3,586,768	4,335,819	4,194,877	4,176,051	4,262,389
<b>OPERATING RESULT - ADMINISTRATION</b>	<b>(2,138,966)</b>	<b>(2,125,195)</b>	<b>(3,074,052)</b>	<b>(3,052,275)</b>	<b>(3,078,211)</b>	<b>(3,155,429)</b>
<b>Function: Public Order &amp; Safety</b>						
<b>Operating Revenues</b>						
Service: Fire Protection.	551,944	530,479	427,892	457,462	460,433	461,129
Service: Animal Control	23,950	28,234	48,100	48,740	49,390	50,050
Service: Emergency Services	200	200	200	200	200	200
<i>Total Function Revenue</i>	576,094	558,913	476,192	506,402	510,023	511,379
<b>Operating Expenditure</b>						
Service: Fire Protection.	1,158,080	1,144,117	1,069,536	1,083,447	1,100,364	1,117,744
Service: Animal Control	189,823	194,107	210,023	216,310	222,780	229,450
Service: Emergency Services	47,390	29,819	29,550	30,360	31,190	32,050
<i>Total Function Expenditure</i>	1,395,293	1,368,043	1,309,109	1,330,117	1,354,334	1,379,244
<b>OPERATING RESULT - PUBLIC ORDER &amp; SAFETY</b>	<b>(819,199)</b>	<b>(809,130)</b>	<b>(832,917)</b>	<b>(823,715)</b>	<b>(844,311)</b>	<b>(867,865)</b>
<b>Function: Health</b>						
<b>Operating Revenues</b>						
Service: Administration & Inspection	104,708	105,648	108,692	110,190	112,340	134,760
Service: Health Centres	8,470	8,470	8,680	8,900	9,120	9,350
Service: Noxious Plants - Council	108,585	111,785	106,444	106,460	106,460	106,460
Service: Riverina Noxious Weeds	107,198	118,423	99,990	106,100	107,380	108,680
Service: Jindera MSO	64,000	7,500	21,650	21,650	21,650	21,650
<i>Total Function Revenue</i>	392,961	351,826	345,456	353,300	356,950	380,900
<b>Operating Expenditure</b>						
Service: Administration & Inspection	212,964	238,419	220,232	227,020	234,010	241,220
Service: Health Centres	6,620	6,620	6,810	7,010	7,210	7,430
Service: Noxious Plants - Council	350,625	424,887	382,532	354,710	352,210	352,210
Service: Riverina Noxious Weeds	104,188	269,110	99,990	101,240	105,240	109,970
Service: Jindera MSO	29,430	7,500	15,030	15,530	16,040	16,580
<i>Total Function Expenditure</i>	703,827	946,536	724,594	705,510	714,710	727,410
<b>OPERATING RESULT - HEALTH</b>	<b>(310,866)</b>	<b>(594,710)</b>	<b>(379,138)</b>	<b>(352,210)</b>	<b>(357,760)</b>	<b>(346,510)</b>
<b>Function: Community Services &amp; Education</b>						
<b>Operating Revenues</b>						
Service: Family Day Care	1,068,115	1,292,695	1,345,530	1,379,140	1,413,600	1,448,920
Service: Youth Services	29,690	33,890	26,900	31,140	28,150	32,410
Service: Aged & Disabled.	1,693,301	1,703,147	575,450	589,670	604,250	619,190
Service: Education	1,870	3,200	3,280	3,360	3,440	3,530
Service: Other Community Services						
<i>Total Function Revenue</i>	2,792,976	3,032,932	1,951,160	2,003,310	2,049,440	2,104,050
<b>Operating Expenditure</b>						
Service: Family Day Care	1,072,060	1,279,944	1,334,104	1,369,710	1,406,280	1,443,860
Service: Youth Services	76,290	104,713	75,162	77,290	73,320	81,570
Service: Aged & Disabled.	1,687,261	1,861,354	547,510	562,630	578,180	594,130
Service: Education	82,670	97,346	84,100	74,360	74,620	74,900
Service: Other Community Services	0	0	0	0	0	0
<i>Total Function Expenditure</i>	2,918,281	3,343,357	2,040,876	2,083,990	2,132,400	2,194,460

2014/2015 FINANCIAL BUDGET - SUMMARY ALL FUNDS	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
OPERATING RESULT - COMMUNITY SERVICES & EDUCATION	(125,305)	(310,425)	(89,716)	(80,680)	(82,960)	(90,410)
<b>Function: Housing &amp; Community Amenity</b>						
<b>Operating Revenues</b>						
Service: Housing	58,140	65,219	59,590	61,080	62,600	64,170
Service: Town Planning	144,850	162,695	150,350	150,440	150,530	150,620
Service: Street Cleaning	25,000	25,000	25,000	25,630	26,270	26,930
Service: Waste Management	827,080	861,336	964,535	1,008,035	1,058,535	1,109,035
Service: Urban Stormwater Drainage	0	0	0	0	0	0
Service: Environmental Protection	0	0	0	0	0	0
Service: Public Cemeteries	42,580	42,980	43,960	45,060	46,180	47,340
Service: Commons	1,000	1,000	0	0	0	0
Service: Other Community Amenities	500	6,763	500	500	500	500
<b>Total Function Revenue</b>	<b>1,099,150</b>	<b>1,164,993</b>	<b>1,243,935</b>	<b>1,290,745</b>	<b>1,344,615</b>	<b>1,398,595</b>
<b>Operating Expenditure</b>						
Service: Housing	100,130	114,023	115,550	117,120	118,740	120,420
Service: Town Planning	204,525	238,468	178,366	166,380	170,520	175,790
Service: Street Cleaning	145,000	145,000	145,000	148,620	152,340	156,150
Service: Waste Management	901,084	903,455	984,399	1,006,431	1,032,230	1,058,736
Service: Urban Stormwater Drainage	103,000	132,000	103,000	104,880	106,800	108,770
Service: Environmental Protection	0	0	0	0	0	0
Service: Public Cemeteries	80,960	81,360	80,468	82,570	84,730	86,940
Service: Public Conveniences	175,360	175,091	180,400	185,090	189,910	194,860
Service: Commons	1,000	1,000	0	0	0	0
Service: Other Community Amenities	73,520	119,808	53,700	54,480	55,252	56,007
<b>Total Function Expenditure</b>	<b>1,784,579</b>	<b>1,910,205</b>	<b>1,840,883</b>	<b>1,865,571</b>	<b>1,910,522</b>	<b>1,957,673</b>
OPERATING RESULT - HOUSING & COMMUNITY AMENITIES	(685,429)	(745,212)	(596,948)	(574,826)	(565,907)	(559,078)
<b>Function: Water Supplies</b>						
<b>Operating Revenues</b>						
Service: Water Supplies	1,499,174	1,510,163	1,491,226	1,640,310	1,804,300	1,984,680
<b>Total Function Revenue</b>	<b>1,499,174</b>	<b>1,510,163</b>	<b>1,491,226</b>	<b>1,640,310</b>	<b>1,804,300</b>	<b>1,984,680</b>
<b>Operating Expenditure</b>						
Service: Water Supplies	1,596,728	1,593,252	1,733,379	1,880,440	2,004,920	2,174,430
<b>Total Function Expenditure</b>	<b>1,596,728</b>	<b>1,593,252</b>	<b>1,733,379</b>	<b>1,880,440</b>	<b>2,004,920</b>	<b>2,174,430</b>
OPERATING RESULT - WATER SUPPLIES	(97,554)	(83,089)	(242,153)	(240,130)	(200,620)	(189,750)
<b>Function: Sewerage Services</b>						
<b>Operating Revenues</b>						
Service: Sewerage Services	1,418,308	1,449,329	1,620,950	1,709,200	1,878,140	2,063,930
<b>Total Function Revenue</b>	<b>1,418,308</b>	<b>1,449,329</b>	<b>1,620,950</b>	<b>1,709,200</b>	<b>1,878,140</b>	<b>2,063,930</b>
<b>Operating Expenditure</b>						
Service: Sewerage Services	1,297,884	1,296,508	1,334,088	1,383,883	1,391,040	1,421,060
<b>Total Function Expenditure</b>	<b>1,297,884</b>	<b>1,296,508</b>	<b>1,334,088</b>	<b>1,383,883</b>	<b>1,391,040</b>	<b>1,421,060</b>
OPERATING RESULT - SEWERAGE SERVICES	120,424	152,821	286,862	325,317	487,100	642,870
<b>Function: Recreation &amp; Culture</b>						
<b>Operating Revenues</b>						
Service: Public Libraries	38,200	69,269	69,720	71,440	73,200	75,000
Service: Community Technology Centre	107,550	115,605	112,180	114,780	117,470	120,200
Service: Museums	0	0	0	0	0	0
Service: Meeting Room	12,800	12,800	13,200	13,600	14,040	14,480
Service: Public Halls	1,500	1,917	1,500	1,500	1,500	1,500
Service: Other Cultural Services	15,500	15,500	0	0	0	0
Service: Swimming Pools	44,000	48,212	49,300	50,530	51,790	53,080
Service: Sporting Grounds	23,000	23,000	23,580	24,170	24,770	25,390
Service: Parks & Gardens	3,800	3,924	3,800	3,800	3,800	3,800
<b>Total Function Revenue</b>	<b>246,350</b>	<b>290,227</b>	<b>273,280</b>	<b>279,820</b>	<b>286,570</b>	<b>293,450</b>
<b>Operating Expenses</b>						
Service: Public Libraries	523,930	565,116	574,140	589,130	604,540	620,430
Service: Community Technology Centre	141,150	148,900	151,150	155,150	159,290	163,530
Service: Museums	16,240	18,012	18,630	19,250	19,910	20,590
Service: Meeting Room	12,730	12,800	13,200	13,600	14,040	14,480
Service: Public Halls	217,190	286,136	216,210	218,790	221,460	224,230
Service: Other Cultural Services	31,000	80,370	0	0	0	0
Service: Swimming Pools	565,409	570,016	589,787	605,730	601,730	614,870
Service: Sporting Grounds	548,950	578,818	560,600	563,610	566,710	569,900
Service: Parks & Gardens	272,950	309,091	287,620	295,610	303,820	312,280
<b>Total Function Expenditure</b>	<b>2,329,549</b>	<b>2,569,259</b>	<b>2,411,337</b>	<b>2,460,870</b>	<b>2,491,500</b>	<b>2,540,310</b>

2014/2015 FINANCIAL BUDGET - SUMMARY ALL FUNDS	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
OPERATING RESULT - RECREATION & CULTURE	(2,083,199)	(2,279,032)	(2,138,057)	(2,181,050)	(2,204,930)	(2,246,860)
<b>Function: Mining, Manufacture &amp; Construction</b>						
<b>Operating Revenues</b>						
Service: Building Control	82,330	82,330	94,390	96,740	99,150	101,630
Service: Quarries & Pits	2,000	2,000	2,000	2,000	2,000	2,000
<b>Total Function Revenue</b>	84,330	84,330	96,390	98,740	101,150	103,630
<b>Operating Expenditure</b>						
Service: Building Control	209,911	252,384	246,392	254,040	261,940	270,090
Service: Quarries & Pits	6,000	6,000	6,000	6,000	6,000	6,000
<b>Total Function Expenditure</b>	215,911	258,384	252,392	260,040	267,940	276,090
OPERATING RESULT - MINING, MANUFACTURE & CONSTRUCTION	(131,581)	(174,054)	(156,002)	(161,300)	(166,790)	(172,460)
<b>Function: Transport &amp; Communication</b>						
<b>Operating Revenues</b>						
Service: Urban Roads Local	1,903,650	937,806	1,886,717	1,886,717	1,886,717	1,933,885
Service: Sealed Rural Roads Local	241,973	258,129	241,949	241,949	181,461	0
Service: Sealed Regional Roads	1,683,700	1,665,777	1,688,814	1,712,390	1,736,256	1,760,416
Service: Unsealed Rural Roads Local	0	0	0	0	0	0
Service: Bridges on Urban Local Roads	0	0	0	0	0	0
Service: Footpaths	0	0	0	0	0	0
Service: Kerb & Gutter	0	0	0	0	0	0
Service: Ancillary Roadworks	40,500	40,500	40,500	40,500	40,500	40,500
Service: Aerodrome	0	0	0	0	0	0
Service: Bus Shelters	0	0	0	0	0	0
Service: RTA Works	2,864,052	2,391,540	2,391,540	2,391,540	2,391,540	2,391,540
Service: Street Lighting	13,330	13,330	13,660	14,000	14,350	14,710
Service: Other Transport & Communication	0	0	0	0	0	0
<b>Total Function Revenue</b>	6,747,205	5,307,082	6,263,180	6,287,096	6,250,824	6,141,051
<b>Operating Expenditure</b>						
Service: Urban Roads Local	1,215,790	1,165,790	1,197,086	1,200,103	1,223,109	1,226,093
Service: Sealed Rural Roads Local	2,525,521	2,531,621	2,580,996	2,567,919	2,569,459	2,578,015
Service: Sealed Regional Roads	1,916,880	2,093,577	1,958,992	1,978,651	1,994,234	2,010,186
Service: Unsealed Rural Roads Local	2,206,890	2,236,890	2,231,890	2,256,890	2,292,030	2,319,120
Service: Bridges on Urban Local Roads	389,880	387,080	419,880	419,880	419,880	419,880
Service: Footpaths	61,760	61,760	60,910	61,760	62,630	63,530
Service: Kerb & Gutter	111,720	111,720	111,340	111,720	112,100	112,490
Service: Ancillary Roadworks	140,000	318,484	141,200	141,200	141,200	141,200
Service: Aerodrome	18,260	18,116	17,820	18,290	18,760	19,250
Service: Bus Shelters	500	3,300	500	500	500	500
Service: RTA Works	2,864,052	2,391,540	2,391,540	2,391,540	2,391,540	2,391,540
Service: Street Lighting	162,500	191,858	120,000	134,800	139,790	144,980
Service: Other Transport & Communication	0	0	0	0	0	0
<b>Total Function Expenditure</b>	11,613,753	11,511,736	11,232,154	11,283,253	11,365,232	11,426,784
OPERATING RESULT - TRANSPORT & COMMUNICATION	(4,866,548)	(6,204,654)	(4,968,974)	(4,996,157)	(5,114,408)	(5,285,733)
<b>Function: Economic Affairs</b>						
<b>Operating Revenues</b>						
Service: Caravan Parks	49,410	49,410	59,410	59,410	59,410	59,410
Service: Tourism & Area Promotion	56,500	58,331	41,500	42,500	43,530	44,580
Service: Rural Transactions Centres	40,130	40,130	40,910	41,710	42,520	43,360
Service: Economic Development	10,000	20,419	11,460	11,470	11,480	11,490
Service: Real Estate Development	69,850	70,073	70,260	70,680	71,110	71,550
Service: Other Business Undertakings	200,000	200,000	200,000	200,000	200,000	200,000
<b>Total Function Revenue</b>	425,890	438,363	423,540	425,770	428,050	430,390
<b>Operating Expenditure</b>						
Service: Caravan Parks	76,763	92,023	73,900	75,490	77,130	78,830
Service: Tourism & Area Promotion	213,360	219,060	191,100	196,620	202,300	208,140
Service: Rural Transactions Centres	87,360	85,068	89,820	92,730	95,720	98,830
Service: Economic Development	200,400	251,297	81,630	71,920	73,250	74,620
Service: Real Estate Development	51,805	60,391	46,818	42,660	42,453	42,064
Service: Other Business Undertakings	160,000	160,000	160,000	160,000	160,000	160,000
<b>Total Function Expenditure</b>	789,688	867,839	643,268	639,420	650,853	662,484
OPERATING RESULT - ECONOMIC AFFAIRS	(363,798)	(429,476)	(219,728)	(213,650)	(222,803)	(232,094)
<b>Function: General Purpose Revenues</b>						
<b>Total Function Revenue</b>	10,214,795	8,495,941	10,232,435	10,744,512	11,272,330	11,891,220
OPERATING RESULT - GENERAL PURPOSE REVENUES	10,214,795	8,495,941	10,232,435	10,744,512	11,272,330	11,891,220
<b>TOTAL OPERATING REVENUE</b>	26,913,336	24,145,672	25,679,511	26,481,807	27,380,232	28,410,235
<b>TOTAL OPERATING EXPENDITURE</b>	28,827,910	29,893,884	28,544,142	28,751,711	29,233,832	29,727,934
<b>TOTAL OPERATING RESULT</b>	(1,914,574)	(5,748,212)	(2,864,631)	(2,269,904)	(1,853,600)	(1,317,699)

2014/2015 FINANCIAL BUDGET - SUMMARY ALL FUNDS	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Operating Result</b>						
Administration	(2,138,966)	(2,125,195)	(3,074,052)	(3,052,275)	(3,078,211)	(3,155,429)
Governance	(627,348)	(641,997)	(686,243)	(663,740)	(774,330)	(705,600)
Public Order & Safety	(819,199)	(809,130)	(832,917)	(823,715)	(844,311)	(867,865)
Health	(310,866)	(594,710)	(379,138)	(352,210)	(357,760)	(346,510)
Community Services & Education	(125,305)	(310,425)	(89,716)	(80,680)	(82,960)	(90,410)
Housing & Community Amenities	(685,429)	(745,212)	(596,948)	(574,826)	(565,907)	(559,078)
Water Supply	(97,554)	(83,089)	(242,153)	(240,130)	(200,620)	(189,750)
Sewerage Services	120,424	152,821	286,862	325,317	487,100	642,870
Recreation & Culture	(2,083,199)	(2,279,032)	(2,138,057)	(2,181,050)	(2,204,930)	(2,246,860)
Mining, Manufacture & Construction	(131,581)	(174,054)	(156,002)	(161,300)	(166,790)	(172,460)
Transport & Communication	(4,866,548)	(6,204,654)	(4,968,974)	(4,996,157)	(5,114,408)	(5,285,733)
Economic Affairs	(363,798)	(429,476)	(219,728)	(213,650)	(222,803)	(232,094)
General Purpose Revenues	10,214,795	8,495,941	10,232,435	10,744,512	11,272,330	11,891,220
<b>TOTAL OPERATING RESULT</b>	<b>(1,914,574)</b>	<b>(5,748,212)</b>	<b>(2,864,631)</b>	<b>(2,269,904)</b>	<b>(1,853,600)</b>	<b>(1,317,699)</b>
<b>Capital Grants</b>						
Grant Submarine Wardroom	0	5,000	0	0	0	0
Bushfire Equipment	286,860	255,938	246,056	448,212	411,156	563,312
Grant - Specific Purposes	0	25,700	25,700	25,700	25,700	25,700
Grant - RLCIP3 - Walla Solar Heating	0	6,720	0	0	0	0
Roads to Recovery	700,000	1,611,415	950,000	950,000	1,150,000	1,100,000
Regional Roads Road Toll Response Program	1,100,000	1,100,000	0	0	0	0
Repair Program	746,950	746,950	765,620	784,760	804,380	824,490
<b>Capital Contributions &amp; Donations</b>						
Contribution to Vehicle Replacement - Comm Services	7,800	6,000	0	0	0	0
Grant - Wymah Recreation Reserve - Tennis Courts Lights	0	6,250	0	0	0	0
Grant - Culcairn Golf - Sprinkler System	0	10,000	0	0	0	0
Grant - Jindera Park - Driveway	0	25,000	0	0	0	0
Grant - Henty Showground - Power Pavilions	0	17,796	0	0	0	0
Grant - Holbrook Sportsground - Disable Showers & Toilets	0	57,750	0	0	0	0
Contributions from Ratepayers	72,000	72,000	88,000	64,000	56,000	72,000
Contrib to Streetscape - Henty (Essential Energy)	0	0	0	0	0	0
Contrib Capital Holb Young Street RMS	0	0	1,098,435	0	0	0
Contrib Capital Young Street Holbrook	0	18,537	0	0	0	0
<b>Gain/(Loss) on Sales</b>						
Gain/(Loss) Sale of Property						
Gain/(Loss) Sale of Plant & Equipment	0	0	0	0	0	0
Gain/(Loss) Sale of Real Estate						
<b>TOTAL CAPITAL GRANTS &amp; CONTRIBUTIONS</b>	<b>2,913,610</b>	<b>3,965,056</b>	<b>3,173,811</b>	<b>2,272,672</b>	<b>2,447,236</b>	<b>2,585,502</b>
<b>OPERATING RESULT AFTER CAPITAL AMOUNTS</b>	<b>999,036</b>	<b>(1,783,156)</b>	<b>309,180</b>	<b>2,768</b>	<b>593,636</b>	<b>1,267,803</b>
<b>Add: Non-cash operating expenses</b>						
Depreciation Contra	7,643,890	7,643,890	7,643,890	7,643,890	7,643,890	7,643,890
<b>CURRENT FUNDS AVAILABLE</b>	<b>8,642,926</b>	<b>5,860,734</b>	<b>7,953,070</b>	<b>7,646,658</b>	<b>8,237,526</b>	<b>8,911,693</b>
<b>Add: Capital incomes (non-operating funds employed)</b>						
Funded Vehicles Sold	0	0	36,000	0	0	0
Road Plant - Tr from Waste for Loader	204,500	204,500	240,000	255,000	483,000	431,000
Asset Sales Value of Plant sold	0	200,000	0	0	0	0
Asset Sales Value of Staff Vehicles Sold	101,000	129,000	0	92,000	52,000	28,000
Loan Funds Raised	200,000	200,000	2,636,565	0	0	0
Repayments by Deferred Debtors	36,206	36,206	20,562	14,939	11,644	7,583
	541,706	769,706	2,933,127	361,939	546,644	466,583
<b>Less: Capital expenses (non-operating funds deployed)</b>						
Acquisition of Assets - General Fund	7,498,274	13,447,079	12,211,061	7,233,641	7,969,238	8,510,962
Acquisition of Assets - Waste Management	220,000	338,500	270,000	10,000	0	0
Acquisition of Assets - Sewerage Fund	270,000	566,041	198,000	142,000	142,000	100,000
Acquisition of Assets - Water Fund	473,600	748,356	287,000	195,000	212,000	85,000
Development of Real Estate						
Sub-Total Capital Expenditure	8,461,874	15,099,976	12,966,061	7,580,641	8,323,238	8,695,962
Advances to Deferred Debtors						
Repayment of Loans (Principal) - External	756,273	743,820	674,596	719,204	695,142	548,426
Repayment of Loans (Principal) - Govt. Advances	3,428	3,428	1,429	0	0	0
Repayment of Internal Loan - Holbrook Sewer	0	0	0	0	0	0
Loan Principal - Internal Loan - Culcairn Sewer	49,475	49,475	0	0	0	0
Loan Principal - Internal Loan - Holbrook Sewer	(49,475)	(49,475)	0	0	0	0
Repayment of Other Debtors						
Sub-Total Loan Repayments	759,701	747,248	676,025	719,204	695,142	548,426
	9,221,575	15,847,224	13,642,086	8,299,845	9,018,380	9,244,388
<b>NETT CHANGE IN "CASH" HELD</b>	<b>(36,943)</b>	<b>(9,216,784)</b>	<b>(2,755,889)</b>	<b>(291,248)</b>	<b>(234,210)</b>	<b>133,888</b>
<b>UNRESTRICTED CASH AT END OF REPORTING PERIOD</b>	<b>5,788</b>	<b>50,961</b>	<b>(2,755,889)</b>	<b>(291,248)</b>	<b>(234,210)</b>	<b>133,888</b>



2014/2015 FINANCIAL BUDGET - SUMMARY ALL FUNDS	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Add: Transfers from Unexpended Grants</b>						
Transfer (to) / from Walla Childrens Service Grant	0	12,766	0	0	0	0
Transfer (to) / from Family Day Care Reserve	3,945	(12,751)	(11,426)	(9,430)	(7,320)	(5,060)
Transfer (to) / from Youth Week Grant	0	1,866	0	0	0	0
Transfer (to) / from Youth CDAT Grant	0	2,357	0	0	0	0
Service: Community Options - MSO	43,000	192,302	0	0	0	0
Service: Community ComPacks	0	1,105	(30)	790	1,680	2,580
Service: Dementia Respite	0	(726)	0	0	0	0
Service: HACC Neighbourhood Aid-MSO	0	4,374	0	0	0	0
Service: Community Aged Care Packages	650	4,590	0	0	0	0
Transfer (to) / from Submarine Wardroom Grant	0	2,399	0	0	0	0
Transfer (to) / from Mast for the Future Grant	0	5,000	0	0	0	0
Transfer (to) / from Economic Developmnt Grants - EDG Exp	0	2,540	0	0	0	0
Transfer to / (from) Unexpended Grant - F.A.G. General Component	0	1,559,501	0	0	0	0
Transfer (to) / from WOTR Booklet Reprint	0	5,082	0	0	0	0
Transfer (to) / from WAP Pilot Grant	0	107,440	0	0	0	0
Transfer (to) / from RNW Cabonne Booklet	0	5,500	0	0	0	0
Transfer (to) / from Alligator Weeds Unexpended Grant	0	40,000	0	0	0	0
Transfer (to) / from Public Lands Biodiversity Project	0	5,954	0	0	0	0
NW - DPI Grant - Production of Regional Booklet	0	1,775	0	0	0	0
Transfer (to) / from Jindera Medical Centre Reserve	(22,117)	0	(11,640)	(6,120)	(5,610)	(5,070)
Transfer (to) / from Jindera Hostel Sale Proceeds	0	158,558	1,600,000	0	0	0
Transfer (to) / from MCMA Corroboree Frog Project	0	1,553	0	0	0	0
Transfer (to) / from Burrumbuttock Woodland Revegetation Grant	0	5,699	0	0	0	0
Transfer (to) / from Library Development Grant	0	200,000	0	0	0	0
Transfer (to) / from Library Special Purpose Grant	0	40,350	0	0	0	0
Transfer (to) / from EduOne Training Grant	0	4,018	0	0	0	0
Trans (to) / from Henty Memorial Hall	0	16,965	0	0	0	0
Transfer (to) / from Unexp Grant - RLCIP	0	50,564	0	0	0	0
Transfer (to) / from Unexp Grant - Morven Fishing Club	0	2,500	0	0	0	0
Transfer (to) / from Electronic Housing Code Grant	0	42,473	0	0	0	0
Transfer to / (from) Unexpended F.A.G. Roads Component Grant	0	942,180	0	0	0	0
Transfer (to) / from RTA Woomargama Streetscape Grant	0	132,503	0	0	0	0
Transfer (to) / from Unexpended Roads to Recovery Grant	0	228,611	0	0	0	0
Transfer (to) / from Unexpended Linear Reserve Grant	0	6,100	0	0	0	0
Transfer (to) / from Regional Roads Block Grant	0	461,352	0	0	0	0
Transfer (to) / from Reserve MCMA Flood Debris Removal Grant	0	66,841	0	0	0	0
<b>TOTAL TRANSFERS FROM UNEXPENDED GRANTS</b>	<b>25,478</b>	<b>4,301,341</b>	<b>1,576,904</b>	<b>(14,760)</b>	<b>(11,250)</b>	<b>(7,550)</b>
<b>Add: Transfers to &amp; from Reserves</b>						
Transfer (to) / from Uncompleted Works Reserve	0	4,053,717	450,000	0	0	0
Transfer (to) / from Plant Reserve	963,500	963,500	987,000	1,010,000	1,067,000	1,057,000
Transfer (to) / from Plant Reserve	(938,815)	(938,815)	(214,000)	(218,050)	(222,210)	(226,460)
Transfer (to) / from ADHC Vehicle Reserve	(7,800)	(6,000)	0	0	0	0
Transfer (to) / from Risk Management Incentive Bonus	0	(8,744)	30,000	0	0	0
Transfer (to) / from Section 94 Contributions	0	(152)	0	0	0	0
Transfer (to) / from ERNWAG Committee	0	552	0	0	0	0
Transfer (to) / from Riverina NWP Reserve	(1,010)	(5,335)	0	(4,860)	11,860	1,290
Transfer (to) / from Section 94 Contributions	0	(320)	0	0	0	0
Service: Frampton Court	(23,510)	(15,952)	(11,400)	(26,860)	(27,320)	(27,790)
Service: Kala Court	(1,150)	330	840	1,370	1,920	2,500
Service: Aged Care Rental Units	(16,430)	(3,176)	(3,750)	(3,740)	(3,750)	(3,750)
Transfer (to) / from Jindera Hostel Sale Proceeds Reserve	0	0	0	0	0	0
Transfer (to) / from Holbrook Hostel Sale Proceeds Reserve	0	25,455	0	0	0	0
Transfer (to) / from Low Income Housing Reserve	(6,410)	(3,416)	(6,060)	(6,090)	(6,120)	(6,150)
Transfer (to) / from Staff Housing Reserve	(2,450)	17,012	10,910	11,230	11,570	11,920
Transfer (to) / from LEP Development Grant	0	0	0	0	0	0
Transfer (to) / from S94A Contributions	0	(11,991)	0	0	0	0
Transfer (to) / from Morven Community Fund Reserve	0	(23)	0	0	0	0
Transfer (to) / from Swimming Pools Section 94 Contribution	0	(408)	43,703	0	0	0
Transfer (to) S94 Contribution Reserve	0	0	52,766	0	0	0
Transfer (to) / from Boral Reserve	0	(16,156)	0	0	0	0
Transfer (to) / from Blackspot Grant	0	83,472	0	0	0	0
Transfer (to) / from RTA Holbrook Streetscape Reserve	0	5,000	0	0	0	0
Transfer (to) / from S94 Contribution Reserve	0	(252)	0	0	0	0
Transfer (to) / from S94 Contribution Reserve	0	0	79,364	0	0	0
Transfer (to) / from Holbrook Festival Reserve	0	10,000	0	0	0	0
Transfer (to) / from Holbrook Industrial Land Reserve	0	14,036	0	0	0	0
Transfer (to) / from Waste Management Reserve	0	0	0	(602)	(34,321)	(57,273)
Transfer (to) / from Landfill Rehabilitation Reserve	(20,000)	(20,000)	0	0	0	0
Transfer (to) / from Section 94 Contribution Reserve	0	(124)	0	0	25,810	0
Transfer (to) / Section 64 Contributions Sewer Fund	0	(4,205)	0	0	0	0
Transfer (to) / from Section 64 Contributions Water Fund	0	(7,758)	0	0	0	0
Transfer (to) / from Sewerage Fund Reserves	(176,826)	91,023	(439,474)	(533,675)	(699,100)	(896,870)
Transfer (to) / from Water Fund Reserves	248,154	516,203	206,153	112,130	89,620	(48,250)
<b>TOTAL TRANSFERS TO/FROM RESERVES</b>	<b>17,253</b>	<b>4,737,473</b>	<b>1,186,052</b>	<b>340,853</b>	<b>214,959</b>	<b>(193,833)</b>
<b>CASH SURPLUS / (DEFICIT)</b>	<b>5,788</b>	<b>(177,970)</b>	<b>7,067</b>	<b>34,845</b>	<b>(30,501)</b>	<b>(67,495)</b>

# **2014/15 to 2017/18 Delivery Plan**

## **Delivery Plan - Budget Year Ended 30 June, 2015**

### **GENERAL FUND**

#### **Including Special Rate Variation**

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>FUNCTION: GOVERNANCE</b>						
<b>Service: Governance</b>						
<b>Operating Expenses</b>						
Mayoral Fee	8,820	8,820	9,170	9,540	9,920	10,320
Councillors Fees - Sec 29A	84,024	84,024	87,380	90,880	94,520	98,300
Councillors Conference Expenses	12,000	12,000	12,300	12,610	12,930	13,250
Deputy Mayor Fee	1,704	1,704	1,770	1,840	1,910	1,990
Councillors Induction / Training Expenses	5,000	13,000	10,000	10,000	10,000	10,000
Councillors Subsistence	4,920	4,920	5,040	5,170	5,300	5,430
Councillors Travelling	17,150	17,150	17,580	18,020	18,470	18,930
Councillors Provision of Facilities	2,000	2,000	2,050	2,100	2,150	2,200
Councillors - Telephone	550	550	560	570	580	590
Insurance - Councillors	26,920	26,502	27,830	29,220	30,680	32,210
Election Expenses, Rolls etc.	0	0	0	0	70,000	0
Specialist Planning Advice	0	6,804	0	0	0	0
Mayoral Dinner	0	0	0	0	0	0
Civic Functions	2,000	2,000	2,000	2,000	2,000	2,000
IP&R Community Engagement Expenses	0	0	0	0	0	0
Governance Salaries & on-costs	296,940	296,940	328,490	339,170	350,190	361,570
Fringe Benefits Tax (FBT) Governance	1,000	1,000	1,080	1,080	1,080	1,080
Training	3,820	3,820	3,920	4,020	4,120	4,220
Governance Conferences & Seminars	4,000	4,000	4,100	4,200	4,310	4,420
Contribution to Legal Fees (LGSA)	1,500	1,500	1,500	1,500	1,500	1,500
Audit Fees	33,500	33,500	38,500	39,460	40,450	41,460
Audit Fees Accrual	0	0	0	0	0	0
GM Performance Review	4,500	4,637	0	0	0	0
Internal Audit	14,420	14,420	14,780	15,150	15,530	15,920
Consultancy - GST Ruling	0	365	0	0	0	0
Travelling Expenses	500	500	0	0	0	0
Travel - Vehicle Running Expense	9,770	9,770	10,493	10,760	11,030	11,310
Subscription - Local Govt/Shires Assoc	29,890	29,418	30,150	30,900	31,670	32,460
Reroc Contributions	16,670	16,730	17,150	17,580	18,020	18,470
Ramroc Contribution	7,610	7,783	7,980	0	0	0
Subscription - Local Govt Managers Assoc	3,720	3,720	0	0	0	0
Integrated Planning & Reporting Community Consultation	2,000	2,000	2,000	2,000	2,000	2,000
Subscriptions & Donations (NEI)	32,420	32,420	30,420	15,970	15,970	15,970
Customer Satisfaction Survey	0	0	20,000	0	20,000	0
<b>Total Operating Expenses</b>	<b>627,348</b>	<b>641,997</b>	<b>686,243</b>	<b>663,740</b>	<b>774,330</b>	<b>705,600</b>
<b>FUNCTION: GOVERNANCE</b>						
<b>Total Operating Revenues</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Operating Expenses</b>	<b>627,348</b>	<b>641,997.00</b>	<b>686,243</b>	<b>663,740</b>	<b>774,330</b>	<b>705,600</b>
<b>Total Capital Revenues</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT - GOVERNANCE</b>	<b>(627,348)</b>	<b>(641,997)</b>	<b>(686,243)</b>	<b>(663,740)</b>	<b>(774,330)</b>	<b>(705,600)</b>
<b>FUNCTION: ADMINISTRATION</b>						
<b>Service: Corporate Support</b>						
<b>Operating Revenue</b>						
LG Referendum Refund Instalments	0	9,042	0	0	0	0
3 Shires' History Book Sales	0	0	0	0	0	0
Shire History CD	0	109	0	0	0	0
Administration Fees - General	1,000	1,000	0	0	0	0
Certificate by Clerk - Sec 603	20,000	20,000	22,000	22,550	23,110	23,690
Cents Rounding	0	0	0	0	0	0
Legal Expenses Recouped - Rates	58,000	58,000	55,000	55,000	55,000	55,000
Legal Expenses - Sundry	0	0	0	0	0	0
Legal Expenses - Sundry	2,500	2,500	2,500	2,500	2,500	2,500
Insurance - Claims Reimbursements	1,000	6,028	1,000	1,000	1,000	1,000
Insurance - Fidelity Guarantee Rebate	0	0	0	0	0	0
Insurance - Workers Comp Incentive Bonus	0	0	0	0	0	0
Insurance - Property Surplus Rebate	0	12,861	0	0	0	0
Insurance - Risk Management Bonus	0	8,744	0	0	0	0
Sale of Land Unpaid Rates Income	0	0	0	0	0	0
Contributions to Vehicle Leaseback Salary Sacrifice	8,806	8,806	9,250	9,710	10,200	10,710
Salary Package Vehicle Cont	9,487	9,487	9,960	10,460	10,980	11,530
Contribution to Vehicle Lease Back	16,844	16,844	17,690	18,570	19,500	20,480
Employee Private Use Fuel Contributions	1,500	1,500	0	0	0	0
Holbrook - Comm - Centrelink	10,540	10,540	10,800	11,070	11,350	11,630
Sundry Income - Administration	3,000	3,000	3,000	3,000	3,000	3,000
GIPA Application Income	100	100	100	100	100	100
Subpoena Fees	0	0	0	0	0	0
Corporate Service Traineeship Income	0	2,500	0	0	0	0
Office Rental - Jindera Office - RNW	4,620	4,620	4,740	4,860	4,980	5,100
<b>Total Operating Revenue</b>	<b>137,397</b>	<b>175,681</b>	<b>136,040</b>	<b>138,820</b>	<b>141,720</b>	<b>144,740</b>
<b>Service: Corporate Support</b>						
<b>Capital Revenue</b>						



2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Repayment by Deferred Debtors	36,206	36,206	20,562	14,939	11,644	7,583
<b>Total Capital Revenue</b>	36,206	36,206	20,562	14,939	11,644	7,583
<b>Service: Corporate Support</b>						
<b>Salary &amp; Allowances</b>						
Salaries & Wages Corp Admin	1,381,702	1,381,702	1,332,262	1,315,560	1,360,270	1,406,430
Fringe Benefits Tax (FBT) Administration	5,600	5,600	5,740	5,880	6,030	6,180
Staff Uniforms	7,500	7,500	6,000	6,000	6,000	6,000
Training Expenses	18,960	18,960	19,430	19,920	20,420	20,930
Education Assistance	5,000	5,000	6,500	6,660	6,830	7,000
Corporate Conferences & Seminars	5,000	5,000	5,130	5,260	5,390	5,520
Staff Awards Function	1,500	1,500	1,500	1,500	1,500	1,500
Joint Organisation Shared Service Cost	5,000	5,000	20,000	20,650	21,320	22,010
Travel - Vehicle Running Expense	42,560	42,560	32,810	33,630	34,470	35,330
Corporate -Relocation Expenses	0	0	0	0	0	0
Admin Overhead Distribution Recovery - Comm Serv	(176,778)	(176,778)	(96,040)	(99,160)	(102,380)	(105,710)
Admin Overhead Distribution Recovery	(142,750)	(142,750)	(216,120)	(223,140)	(230,390)	(237,880)
<b>Total Salary &amp; Allowances</b>	1,153,294	1,153,294	1,117,212	1,092,760	1,129,460	1,167,310
<b>Operating Expenses</b>						
Bank Charges	4,000	4,000	4,100	4,200	4,310	4,420
Bank Charges - Incl GST	42,370	42,370	43,430	44,520	45,630	46,770
Prov for Bad & Doubtful Debts	2,000	2,000	2,000	2,000	2,000	2,000
Postage	25,000	25,000	25,630	26,270	26,930	27,600
Printing & Stationery	33,000	33,000	25,000	25,630	26,270	26,930
Office Maintenance & Repairs Culcairn	10,000	10,000	9,000	9,230	9,460	9,700
Office Maintenance & Repairs Holbrook	8,000	8,000	9,000	9,230	9,460	9,700
Furniture Maintenance & Repairs	5,500	5,500	0	0	0	0
Valuation Fees	54,440	56,032	57,710	59,440	61,220	63,060
Equipment Photocopier Lease	22,000	22,000	0	0	0	0
Equipment Photocopier Printing Costs	30,000	30,000	38,000	38,950	39,920	40,920
Computer IT Support	20,000	28,164	34,000	34,850	35,720	36,610
Civica PCS Software Maintenance	45,000	4,115	64,521	66,130	67,780	69,470
Software Upgrades	56,550	54,367	55,730	57,120	58,550	60,010
InfoXpert Software Maintenance	11,880	10,794	11,060	11,340	11,620	11,910
Computer Hardware < \$1,500 ea	20,000	20,000	20,500	21,010	21,540	22,080
Office Equipment - Other Software - HR	2,500	2,324	2,380	2,440	2,500	2,560
Office Equipment - Other Software - LG Solutions	7,260	9,443	7,500	7,690	7,880	8,080
Office Equipment - Other Software - Aust Tax College	0	185	190	190	190	190
Centrelink	300	300	310	320	330	340
Legal Expenses Sundry Debtors	2,500	2,500	2,500	2,500	2,500	2,500
Land Sale Unpaid Rates Expense	0	0	0	0	0	0
Legal Expenses - Rates Debtors	58,000	58,000	55,000	55,000	55,000	55,000
Legal Expenses - Rates - Write Offs	1,000	1,000	1,030	1,060	1,090	1,120
Legal Expenses	10,250	10,250	10,510	10,770	11,040	11,320
Subscriptions	1,480	1,460	1,500	1,540	1,580	1,620
Telephones & Mobiles	18,500	13,500	19,000	19,480	19,970	20,470
Telephone - Landlines	36,500	31,500	27,000	27,680	28,370	29,080
Broadband Data Communications Costs	60,000	60,000	61,500	63,040	64,620	66,240
Security Expenses	2,640	2,640	2,710	2,780	2,850	2,920
Shire Offices Water Charges	1,000	1,000	1,500	1,550	1,600	1,660
Shire Offices Energy Costs Culcairn	44,000	44,000	38,000	39,520	41,100	42,740
Shire Offices Energy Costs Holbrook	20,000	20,000	20,800	21,630	22,500	23,400
Rates - Shire Offices	4,240	4,604	4,740	4,880	5,030	5,180
Cleaning - Holbrook (Contract)	22,000	22,000	16,400	16,810	17,230	17,660
Cleaning - Culcairn	19,680	19,680	17,000	17,550	18,120	18,710
Cleaning Supplies - Council Offices	500	500	510	520	530	540
Insurance - Excess	15,000	19,793	15,000	15,000	15,000	15,000
Insurance - Fidelity Guarantee	3,534	3,534	3,710	3,900	4,100	4,310
Insurance - Public Liability - Professional Indemnity - Personal Accident	187,070	189,070	198,520	208,450	218,870	229,810
Insurance - Property Protection	14,260	25,330	26,600	27,930	29,330	30,800
Insurance - Casual Hire of Council Facilities	3,990	3,990	4,190	4,400	4,620	4,850
Insurance - Contract Works	0	0	0	0	0	0
Risk Management Projects	0	0	0	0	0	0
Signwriting - New Shire Logo	0	33,480	0	0	0	0
Advertising	30,000	30,000	23,450	24,040	24,640	25,260
Quarterly Newsletter	20,000	20,000	22,000	22,550	23,110	23,690
Office Expenses Holbrook Office	7,500	7,500	10,000	10,250	10,510	10,770
Office Expenses Culcairn Office	7,500	7,500	6,000	6,150	6,300	6,460
Community Groups Contrib to DA Fees	1,000	1,000	1,000	1,000	1,000	1,000
Australia Day Function	13,000	13,000	13,330	13,660	14,000	14,350
Sundry Expenses	0	0	0	0	0	0
Website Maintenance	5,000	5,000	5,130	5,260	5,390	5,520
Interest on Loans - External	192,042	192,042	153,458	161,317	144,591	127,159
Interest on Loans Accruals	0	0	0	0	0	0
Interest on Loans - Govt Advances	107	150	0	0	0	0
<b>Jindera Office Expenses</b>						
Salaries and wages	59,190	59,190	68,580	70,810	73,110	75,490
Telephone (payable by GSHC)	4,100	4,100	2,000	2,050	2,100	2,150
Broadband	4,000	4,000	6,000	6,150	6,300	6,460
Electricity	4,530	4,530	4,000	4,160	4,330	4,500
Rent & Outgoings payments	19,800	19,800	20,300	20,810	21,330	21,860
Cleaning	7,800	7,800	8,000	8,200	8,410	8,620

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Insurance	500	500	510	520	530	540
Sundry Expenses	2,000	2,000	2,050	2,100	2,150	2,200
<i>Old Holbrook Chambers Expenses</i>						
Old Council Chambers Mtnc & Repairs	1,000	1,000	1,030	1,060	1,090	1,120
Security Expenses	1,160	1,160	1,190	1,220	1,250	1,280
Old Chambers Water Charges	200	200	210	220	230	240
Energy Charges	4,900	4,900	4,000	4,160	4,330	4,500
Rates	1,470	1,500	1,550	1,600	1,650	1,700
Contract Cleaner	1,760	1,760	1,800	1,850	1,900	1,950
Insurance - Old Council Chambers	1,200	1,200	0	0	0	0
Office Building - Depreciation	150,000	150,000	150,000	150,000	150,000	150,000
Office Equipment - Depreciation	65,000	65,000	65,000	65,000	65,000	65,000
Office F & F - Depreciation	0	0	0	0	0	0
<b>Total Operating Expenses</b>	<b>1,530,703</b>	<b>1,540,257</b>	<b>1,508,369</b>	<b>1,550,687</b>	<b>1,569,611</b>	<b>1,589,099</b>
<b>Service: Corporate Support</b>						
<b>Capital Expenses</b>						
Administration Vehicle Purchases	18,000	37,000	0	69,000	0	24,000
Office Furniture and Equipment	3,000	3,000	6,000	6,000	6,000	6,000
Computer Equipment Purchases	15,000	15,000	15,000	15,000	15,000	15,000
Councillors Laptops & Software	0	3,500	0	0	7,000	0
Civica / PCS Upgrade	110,000	212,885	180,000	0	0	0
Record Storage	10,000	50,000	0	0	0	0
<b>Total Capital Expenses</b>	<b>156,000</b>	<b>321,385</b>	<b>201,000</b>	<b>90,000</b>	<b>28,000</b>	<b>45,000</b>
<b>Service: Corporate Support</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Risk Management Incentive Bonus	0	(8,744)	30,000			
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>(8,744)</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Corporate Support</b>						
<b>Debt Servicing Principal</b>						
Loan Principal - General Fund External	436,424	436,424	213,132	235,047	251,773	269,205
Loan Principal - General Fund Govt Adv.	3,428	3,428	1,429	0	0	0
<b>Total Debt Servicing Principal</b>	<b>439,852</b>	<b>439,852</b>	<b>214,561</b>	<b>235,047</b>	<b>251,773</b>	<b>269,205</b>
<b>SERVICE: CORPORATE SUPPORT</b>						
<b>Total Operating Revenues</b>	<b>137,397</b>	<b>175,681</b>	<b>136,040</b>	<b>138,820</b>	<b>141,720</b>	<b>144,740</b>
<b>Total Operating Expenses</b>	<b>2,683,997</b>	<b>2,693,551</b>	<b>2,625,581</b>	<b>2,643,447</b>	<b>2,699,071</b>	<b>2,756,409</b>
<b>Total Capital Revenues</b>	<b>36,206</b>	<b>36,206</b>	<b>20,562</b>	<b>14,939</b>	<b>11,644</b>	<b>7,583</b>
<b>Total Capital Expenditure</b>	<b>156,000</b>	<b>321,385</b>	<b>201,000</b>	<b>90,000</b>	<b>28,000</b>	<b>45,000</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>(8,744)</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>439,852</b>	<b>439,852</b>	<b>214,561</b>	<b>235,047</b>	<b>251,773</b>	<b>269,205</b>
<b>Total Depreciation Contra</b>	<b>215,000</b>	<b>215,000</b>	<b>215,000</b>	<b>215,000</b>	<b>215,000</b>	<b>215,000</b>
<b>RESULT: CORPORATE SUPPORT</b>	<b>(2,891,246)</b>	<b>(3,036,645)</b>	<b>(2,639,540)</b>	<b>(2,599,735)</b>	<b>(2,610,480)</b>	<b>(2,703,291)</b>
<b>Service: Engineering and Works</b>						
<b>Operating Revenue</b>						
Sundry Sales of Old Materials	0	2,269	0	0	0	0
Supervision - RMCC RTA Warranty Reserve	716,010	716,010	597,890	597,890	597,890	597,890
Supervision - RTA Block Grant Works	171,530	171,530	122,720	124,860	127,030	129,250
RTA Warranty Plant Margin	0	0	0	0	0	0
Supervision Bridges Works MR331	0	0	0	0	0	0
Sacrifice Vehicle Cont	4,840	4,840	5,080	5,330	5,600	5,880
Salary Packages Cont	3,150	3,150	3,310	3,480	3,650	3,830
Contributions to Vehicle Leaseback	16,380	16,380	17,200	18,060	18,960	19,910
Engineering Income - Road Openings	0	0	3,000	3,080	3,160	3,240
Engineer Service Traineeship Income	0	0	0	0	0	0
Floodplains Management Grant	196,286	120,541	181,287	53,572	0	0
Sundry Sales & Services - Depot	0	0	0	0	0	0
Vehicle Washing Country Energy	720	720	0	0	0	0
<b>Total Operating Revenue</b>	<b>1,108,916</b>	<b>1,035,440</b>	<b>930,487</b>	<b>806,272</b>	<b>756,290</b>	<b>760,000</b>
<b>Service: Engineering and Works</b>						
<b>Capital Revenue</b>						
Sale of Old Holbrook Depot	0	0	0	0	0	0
New Holbrook Depot Loan Fund Raised	0	0	400,000	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Engineering &amp; Works</b>						
<b>Salary &amp; Allowances</b>						
Salaries & Wages	868,437	868,437	937,037	920,490	951,930	984,400
Fringe Benefits Tax (FBT) Engineering	3,970	3,970	4,070	4,170	4,270	4,380
Engineering Training	20,990	20,990	21,510	22,050	22,600	23,170
Engineering Conferences & Seminars	10,000	10,000	10,000	10,000	10,000	10,000
Consultants - Capital Works	0	0	0	0	0	0
Travel - Vehicle Running Expense	52,320	52,320	55,056	56,430	57,840	59,290
Supervision Fees - Roadworks	0	0	0	0	0	0
Eng. Overhead Distribution Recovery	(290,770)	(290,770)	(317,970)	(328,300)	(338,970)	(349,990)
<b>Total Salary &amp; Allowances</b>	<b>664,947</b>	<b>664,947</b>	<b>709,703</b>	<b>684,840</b>	<b>707,670</b>	<b>731,250</b>

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Operating Expenses</b>						
Plotter Lease	8,200	8,200	8,450	8,660	8,880	9,100
Local Emergency Operations Ctr	500	500	500	500	500	500
Community Traffic Control Plans	5,000	5,000	5,130	5,260	5,390	5,520
Engineers Instruments Maint & Repairs	1,000	1,000	1,030	1,060	1,090	1,120
Mobile Radio Maintenance	2,000	2,000	2,060	2,110	2,160	2,210
Flood Plains Management	0	0	0	0	0	0
Flood Studies Holbrook	0	0	0	0	0	0
Flood Studies Henty	0	0	0	0	0	0
Flood Studies Culcairn	0	0	0	0	0	0
Flood Studies Jindera/Walla Walla	0	0	0	0	0	0
Flood Studies Risk Management Plan Jindera	63,000	63,000	90,000	5,000	0	0
Flood Studies Risk Management Plan Walla Walla	57,000	0	62,500	57,500	0	0
Flood Studies Risk Management Plan Culcairn, Henty, Holbrook	109,000	109,000	59,000	0	0	0
Asset Management Licence Fees	30,000	30,000	30,900	31,670	32,460	33,270
Condition Assessment of Roads	0	0	30,000	40,000	0	0
Engineering Office Expenses	10,000	10,000	10,300	10,560	10,820	11,090
Stores Unallocable to Direct Exp/Unaccounted for	2,000	2,000	2,060	2,110	2,160	2,210
Stores Recovery	(86,830)	(86,830)	(89,000)	(91,230)	(93,510)	(95,850)
Depot Maintenance Culcairn	25,630	25,110	25,860	26,510	27,170	27,850
Depot Maintenance Holbrook	25,630	30,630	31,550	32,340	33,150	33,980
Depot Maintenance Jindera	25,630	20,110	20,710	21,230	21,760	22,300
Depot Expenses - Emulsion Tanks	0	1,040	1,070	1,100	1,130	1,160
Purchasing & Stores Salaries & Oncost	66,670	66,670	72,150	74,490	76,910	79,410
Store - Stocktake Adjustment	0	0	0	0	0	0
Water Charges - Shire Depots	3,460	3,460	3,580	3,710	3,840	3,970
Energy Costs - Shire Depots	32,000	32,000	35,200	36,610	38,070	39,590
Rates - Shire Depots	5,520	6,013	6,190	6,380	6,570	6,770
Insurance - Shire Depots	5,750	6,891	10,000	10,500	11,030	11,580
Holbrook Works Depot Relocation	0	0	0	0	0	0
<b>Total Operating Expenses</b>	391,160	335,794	419,240	286,070	189,580	195,780
<b>Service: Engineering and Works</b>						
<b>Capital Expenditure</b>						
Traffic Counters	5,000	5,000	5,000	5,000	5,000	5,000
GPS Unit	12,500	12,500	0	0	0	0
Engineers Vehicle Purchases	85,000	85,000	0	46,000	69,000	0
New Holbrook Depot	21,964	471,964	850,000	0	0	0
<b>Total Capital Expenses</b>	124,464	574,464	855,000	51,000	74,000	5,000
<b>Service: Engineering and Works</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Flood Plain Management Grant	0	0				
Transfer (to) / from Uncompleted Works Reserve	0	4,053,717	450,000			
<b>Net Transfers (To) / From Reserves</b>	0	4,053,717	450,000	0	0	0
<b>SERVICE: ENGINEERING &amp; WORKS</b>						
<b>Total Operating Revenues</b>	1,108,916	1,035,440	930,487	806,272	756,290	760,000
<b>Total Operating Expenses</b>	1,056,107	1,000,741	1,128,943	970,910	897,250	927,030
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	124,464	574,464	855,000	51,000	74,000	5,000
<b>Total Transfers (To) / From Reserves</b>	0	4,053,717	450,000	0	0	0
<b>Total Loan Funds Raised</b>	0	0	400,000	0	0	0
<b>Total Debt Servicing Principal</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: ENGINEERING &amp; WORKS</b>	(71,655)	3,513,952	(203,456)	(215,638)	(214,960)	(172,030)
<b>Service: Road Safety Officer</b>						
<b>Operating Revenue</b>						
Road Safety Officer Training Reimbursement	0	1,102	0	0	0	0
Road Safety Officer Funding	79,940	79,940	81,940	83,990	86,090	88,240
Contributions to Vehicle Leaseback	0	1,500	1,590	1,670	1,750	1,840
Salary Sacrifice Vehicle RSO	0	1,500	2,700	2,840	2,980	3,130
Road Safety Officer - NSW Bike Week	3,500	3,500	3,500	3,500	3,500	3,500
Grants Road Safety Officer	11,300	11,300	8,500	8,500	8,500	8,500
Road Safety Officer - Motorised Wheelchair	0	0	0	0	0	0
Road Safety Officer - GLS Workshop	0	0	0	0	0	0
Road Safety Officer - Dont Die for a Deadline	0	0	0	0	0	0
Road Safety Officer - Have a Care Share Roads	0	0	0	0	0	0
Grants RSO - Roads Rules Refresher	0	0	0	0	0	0
RSO - Alcolizer Income	300	300	200	200	200	200
<b>Total Operating Revenue</b>	95,040	99,142	98,430	100,700	103,020	105,410
<b>Service: Road Safety Officer</b>						
<b>Operating Expenses</b>						
Road Safety Officer - Salaries inc leave	67,740	67,740	71,920	74,260	76,670	79,160
Fringe Benefits Tax (FBT) Roads Safety Officer	2,670	2,670	2,740	2,810	2,880	2,950
Road Safety Officer - Staff Training	870	1,972	1,500	1,540	1,580	1,620
Travel - Vehicle Running Expense	8,870	11,870	12,000	12,300	12,610	12,930
Road Safety Officer - Sundry Expenses	50	50	50	50	50	50
Road Safety Officer -Councils Contribution	21,180	21,180	20,485	21,000	21,530	22,070
Road Safety Officer - Telephone	300	300	400	410	420	430
Road Safety Officer - GLS Workshop	0	0	0	0	0	0

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Road Safety Officer - NSW Bike Week	3,500	3,500	3,500	3,500	3,500	3,500
Road Safety Officer - Programs	11,300	11,300	8,500	8,500	8,500	8,500
Road Safety Officer - Keep Safe at Races	0	0	0	0	0	0
Road Safety Officer - Don't Die for Deadline	0	0	0	0	0	0
Road Safety Officer - Have a Care Share Roads	0	0	0	0	0	0
Road Safety Officer - Road Rules Refresher	0	0	0	0	0	0
Road Safety Officer - Breath Tesing Unit Purchase	0	0	0	0	0	0
Road Safety Officer - Seat Belt Project	0	0	0	0	0	0
RSO - Alcolizer Expense	300	300	200	200	200	200
<b>Total Operating Expenses</b>	<b>116,780</b>	<b>120,882</b>	<b>121,295</b>	<b>124,570</b>	<b>127,940</b>	<b>131,410</b>
<b>Service: Road Safety Officer</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Unexpended RSO Grants	0	0	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: ROAD SAFETY OFFICER</b>						
<b>Total Operating Revenues</b>	<b>95,040</b>	<b>99,142</b>	<b>98,430</b>	<b>100,700</b>	<b>103,020</b>	<b>105,410</b>
<b>Total Operating Expenses</b>	<b>116,780</b>	<b>120,882</b>	<b>121,295</b>	<b>124,570</b>	<b>127,940</b>	<b>131,410</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: ROAD SAFETY OFFICER</b>	<b>(21,740)</b>	<b>(21,740)</b>	<b>(22,865)</b>	<b>(23,870)</b>	<b>(24,920)</b>	<b>(26,000)</b>
<b>Service: Employment On-costs</b>						
<b>Operating Revenue</b>						
LSL Contrib's Transferred Employees	0	0	0	0	0	0
Workers Comp Ins. Premium Reimbursement	1,000	37,409	1,000	1,000	1,000	1,000
Civil Construction Certificate Income	0	0	0	0	0	0
Insurance - Workers Comp Reimbursement	30,000	30,000	30,000	30,000	30,000	30,000
Reimburse Jury Service	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>31,000</b>	<b>67,409</b>	<b>31,000</b>	<b>31,000</b>	<b>31,000</b>	<b>31,000</b>
<b>Service: Employment On-costs</b>						
<b>Operating Expenses</b>						
Annual Leave - Staff & Wages	716,130	716,130	578,140	596,930	616,330	636,360
Oncost - LSL Adjustment	0	0	0	0	0	0
Oncost - RDO Adjustment	0	0	0	0	0	0
Long Service Leave - Staff & Wages	219,460	219,460	261,970	270,480	279,270	288,350
Public Holidays NEI	290,920	290,920	317,980	328,310	338,980	350,000
Sick Leave - Staff & Wages	279,130	279,130	231,260	238,780	246,540	254,550
Bereavement/Compassionate Leave	12,480	12,480	28,907	29,850	30,820	31,820
Xmas / New Year Clearing	0	0	0	0	0	0
Insurance - Workers Compensation Premium	367,640	404,049	427,630	441,530	455,880	470,700
Accident Pay to Employees	36,400	36,400	37,580	38,800	40,060	41,360
Superannuation - Accumulation Scheme	624,720	624,720	529,190	546,390	564,150	582,480
Superannuation - Retirement Scheme	294,490	294,490	348,239	359,560	371,250	383,320
Pre Employment & Medical Examinations	7,800	7,800	3,000	3,100	3,200	3,300
Employee Assistance Program	3,120	3,120	8,000	8,260	8,530	8,810
Staff Recruitment Costs	20,800	20,800	10,000	10,250	10,510	10,770
Protective Clothing	26,000	26,000	26,850	27,720	28,620	29,550
Training - Operational staff Salary & Wages	41,600	41,600	42,950	44,350	45,790	47,280
Training - Operational staff Course Fees	31,200	31,200	32,210	33,260	34,340	35,460
O H & S Meetings	2,080	2,080	2,150	2,220	2,290	2,360
Emergency Committee Expenses	0	0	5,000	5,160	5,330	5,500
Consultative Committee	370	370	380	390	400	410
Bushfire Fighting Leave	0	0	0	0	0	0
Operational Staff Jury Service	1,040	1,040	1,070	1,100	1,140	1,180
Staff Climate Survey	0	0	0	20,000	0	0
Oncost Recovery - refer to GL	(2,944,380)	(2,944,380)	(2,861,506)	(2,975,440)	(3,052,430)	(3,152,560)
<b>Net Employment On-Costs</b>	<b>31,000</b>	<b>67,409</b>	<b>31,000</b>	<b>31,000</b>	<b>31,000</b>	<b>31,000</b>
<b>SERVICE: EMPLOYMENT ON-COSTS</b>						
<b>Total Operating Revenues</b>	<b>31,000</b>	<b>67,409</b>	<b>31,000</b>	<b>31,000</b>	<b>31,000</b>	<b>31,000</b>
<b>Total Operating Expenses</b>	<b>31,000</b>	<b>67,409</b>	<b>31,000</b>	<b>31,000</b>	<b>31,000</b>	<b>31,000</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: EMPLOYMENT ON-COSTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Plant Operations</b>						
<b>Operating Revenue</b>						
Sale of Minor Plant	500	500	500	500	500	500
Sundry Income Plant Rego Refunds	0	0	0	0	0	0
Insurance Plant Claim Reimbursement	0	1,813	0	0	0	0
Insurance Plant Surplus Rebate	0	0	0	0	0	0
Diesel Rebate Scheme ATO	18,500	55,500	55,500	55,500	55,500	55,500
<b>Total Operating Revenue</b>	<b>19,000</b>	<b>57,813</b>	<b>56,000</b>	<b>56,000</b>	<b>56,000</b>	<b>56,000</b>

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Service: Plant Operations</b>						
<b>Capital Revenue</b>						
Road Plant - Sales	204,500	204,500	240,000	255,000	483,000	431,000
Road Plant - Tir from Waste for Loader	0	200,000	0	0	0	0
<b>Total Capital Revenue</b>	204,500	404,500	240,000	255,000	483,000	431,000
<b>Service: Plant Operations</b>						
<b>Operating Expenses</b>						
Plant Running Costs	1,650,000	1,687,000	1,872,000	1,918,800	1,966,770	2,015,940
Plant Hire Recovery	(2,397,835)	(2,397,835)	(2,200,000)	(2,255,000)	(2,311,380)	(2,369,160)
Vehicle Running Costs Recovery	(176,980)	(176,980)	166,000	170,150	174,400	178,760
Small Plant & Tools Running Expenses	5,000	4,000	4,000	4,000	4,000	4,000
Plant Advertising Including Tenders	0	1,000	0	0	0	0
Road Plant - Depreciation	587,000	587,000	587,000	587,000	587,000	587,000
<b>Total Operating Expenses</b>	(332,815)	(295,815)	429,000	424,950	420,790	416,540
<b>Service: Plant Operations</b>						
<b>Capital Expenditure</b>						
Plant Purchases	1,168,000	1,368,000	1,227,000	1,265,000	1,550,000	1,488,000
<b>Total Capital Expenses</b>	1,168,000	1,368,000	1,227,000	1,265,000	1,550,000	1,488,000
<b>Service: Plant Operations</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Plant Reserve	963,500	963,500	987,000	1,010,000	1,067,000	1,057,000
Transfer (to) / from Plant Reserve	(938,815)	(938,815)	(214,000)	(218,050)	(222,210)	(226,460)
<b>Net Transfers (To) / From Reserves</b>	24,685	24,685	773,000	791,950	844,790	830,540
<b>SERVICE: PLANT OPERATIONS</b>						
<b>Total Operating Revenue</b>	19,000	57,813	56,000	56,000	56,000	56,000
<b>Total Operating Expenses</b>	(332,815)	(295,815)	429,000	424,950	420,790	416,540
<b>Total Capital Revenue</b>	204,500	404,500	240,000	255,000	483,000	431,000
<b>Total Capital Expenses</b>	1,168,000	1,368,000	1,227,000	1,265,000	1,550,000	1,488,000
<b>Total Transfers (To) / From Reserves</b>	24,685	24,685	773,000	791,950	844,790	830,540
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing Principal</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	587,000	587,000	587,000	587,000	587,000	587,000
<b>RESULT: PLANT OPERATIONS</b>	0	1,813	0	0	0	0
<b>Service: Funded Vehicles</b>						
<b>Operating Revenue</b>						
Vehicle Internal Lease Contribution (Comm Programs)	24,750	26,088	9,810	9,810	9,810	9,810
<b>Total Operating Revenue</b>	24,750	26,088	9,810	9,810	9,810	9,810
<b>Service: Funded Vehicles</b>						
<b>Capital Revenue</b>						
Contribution to Vehicle Replacement - Comm Services	7,800	6,000	0	0	0	0
Sale of Funded Vehicles - Internal Lease	0	0	36,000	0	0	0
<b>Total Capital Revenue</b>	7,800	6,000	36,000	0	0	0
<b>Service: Funded Vehicles</b>						
<b>Capital Expenditure</b>						
Purchase of Funded Vehicles - Internal Lease	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Service: Funded Vehicles</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from ADHC Vehicle Reserve	(7,800)	(6,000)	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	(7,800)	(6,000)	0	0	0	0
<b>SERVICE: FUNDED VEHICLES</b>						
<b>Total Operating Revenue</b>	24,750	26,088	9,810	9,810	9,810	9,810
<b>Total Operating Expenses</b>	0	0	0	0	0	0
<b>Total Capital Revenue</b>	7,800	6,000	36,000	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Total Transfers (To) / From Reserves</b>	(7,800)	(6,000)	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing Principal</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: FUNDED VEHICLES</b>	24,750	26,088	45,810	9,810	9,810	9,810
<b>FUNCTION: ADMINISTRATION</b>						
<b>Total Operating Revenue</b>	1,416,103	1,461,573	1,261,767	1,142,602	1,097,840	1,106,960
<b>Total Operating Expenses</b>	3,555,069	3,586,768	4,335,819	4,194,877	4,176,051	4,262,389
<b>Total Capital Revenue</b>	248,506	446,706	296,562	269,939	494,644	438,583
<b>Total Capital Expenses</b>	1,448,464	2,263,849	2,283,000	1,406,000	1,652,000	1,538,000
<b>Total Transfers (To) / From Reserves</b>	16,885	4,063,658	1,253,000	791,950	844,790	830,540
<b>Total Loan Funds Raised</b>	0	0	400,000	0	0	0
<b>Total Debt Servicing Principal</b>	439,852	439,852	214,561	235,047	251,773	269,205
<b>Total Depreciation Contra</b>	802,000	802,000	802,000	802,000	802,000	802,000
<b>RESULT - ADMINISTRATION</b>	(2,959,891)	483,468	(2,820,051)	(2,829,433)	(2,840,550)	(2,891,511)
<b>FUNCTION: PUBLIC ORDER &amp; SAFETY</b>						



2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Service: Animal Control</b>						
<b>Operating Revenue</b>						
Fines and Costs	8,450	8,525	18,000	18,450	18,910	19,380
Impounding Fees	4,210	4,210	3,000	3,080	3,160	3,240
Microchipping fees	1,090	1,090	1,000	1,030	1,060	1,090
Pet Tag Sales	100	100	100	100	100	100
Companion Animals DLG Subsidy	10,000	12,364	18,000	18,000	18,000	18,000
Provision of Ranger Services	0	0	5,000	5,000	5,000	5,000
Livestock Impounding	100	1,945	3,000	3,080	3,160	3,240
<b>Total Operating Revenue</b>	<b>23,950</b>	<b>28,234</b>	<b>48,100</b>	<b>48,740</b>	<b>49,390</b>	<b>50,050</b>
<b>Service: Animal Control</b>						
<b>Operating Expenses</b>						
Impounding Officers - Salaries & Wages	123,263	123,263	136,253	140,680	145,250	149,970
Training	5,030	5,030	5,160	5,290	5,420	5,560
Dog Control - Travelling	18,420	18,420	24,000	24,600	25,220	25,850
Dog Impounding & Control Expenses	8,000	10,439	10,700	10,970	11,240	11,520
Cat Impounding & Control Expenses	1,500	1,500	1,000	1,030	1,060	1,090
Impounding - Legal Expenses	2,140	2,140	2,190	2,240	2,300	2,360
Rates Expenses - Pound	0	0	680	700	720	740
Water Charges Pound	280	280	290	300	310	320
Advertising - Dog Control	1,180	1,180	1,210	1,240	1,270	1,300
Other Animal Control Expense	1,120	1,120	1,150	1,180	1,210	1,240
Livestock Impounding & Control Exp	20,000	21,845	22,390	22,950	23,520	24,110
Livestock - Travelling	8,890	8,890	5,000	5,130	5,260	5,390
<b>Total Operating Expenses</b>	<b>189,823</b>	<b>194,107</b>	<b>210,023</b>	<b>216,310</b>	<b>222,780</b>	<b>229,450</b>
<b>Service: Animal Control</b>						
<b>Capital Expenses</b>						
Noise Meter	0	0	0	0	0	0
Trailer / car animal removal	0	0	0	0	0	0
Personal Video Recorders	0	0	0	0	0	3,000
Pound Fencing	3,000	3,000	0	0	0	0
<b>Total Capital Expenses</b>	<b>3,000</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000</b>
<b>SERVICE: ANIMAL CONTROL</b>						
<b>Total Operating Revenue</b>	<b>23,950</b>	<b>28,234</b>	<b>48,100</b>	<b>48,740</b>	<b>49,390</b>	<b>50,050</b>
<b>Total Operating Expenses</b>	<b>189,823</b>	<b>194,107</b>	<b>210,023</b>	<b>216,310</b>	<b>222,780</b>	<b>229,450</b>
<b>Total Capital Revenue</b>						
<b>Total Capital Expenses</b>	<b>3,000</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: ANIMAL CONTROL</b>	<b>(168,873)</b>	<b>(168,873)</b>	<b>(161,923)</b>	<b>(167,570)</b>	<b>(173,390)</b>	<b>(182,400)</b>
<b>Service: Fire Services</b>						
<b>Operating Revenue</b>						
Operating Grants - Bushfire Prevention	347,444	307,905	343,824	355,962	358,933	379,629
RFS Energy Grants - Fuel Credits	1,500	1,368	1,500	1,500	1,500	1,500
Grant - Hume Zone RFS Admin Building	125,000	125,000	0	0	0	0
RFS Bushfire Mitigation Program	0	0	0	20,000	20,000	0
Bushfire Equipment - Operating Non-Cash	48,000	47,840	42,568	40,000	40,000	40,000
RFS Sundry Income	0	732	0	0	0	0
RFS Stores-Issues Revenue Account	0	0	0	0	0	0
Fire Section 44 Contributions	0	7,482	0	0	0	0
Fire Section 94 Contributions	0	152	0	0	0	0
Owing by Albury City Council	30,000	40,000	40,000	40,000	40,000	40,000
<b>Total Operating Revenue</b>	<b>551,944</b>	<b>530,479</b>	<b>427,892</b>	<b>457,462</b>	<b>460,433</b>	<b>461,129</b>
<b>Service: Fire Services</b>						
<b>Capital Revenue</b>						
Bushfire Grant - Capital Cash	253,590	205,750	186,056	388,212	351,156	503,312
Bushfire Grant - Central Brigade Station Capital Cash	33,270	33,270	0	0	0	0
Bushfire Grant - Garyowen	0	16,918	60,000	60,000	60,000	60,000
Bushfire Grant - Cookardinia	0	0	0	0	0	0
Bushfire Grant - Capital Non-Cash	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>286,860</b>	<b>255,938</b>	<b>246,056</b>	<b>448,212</b>	<b>411,156</b>	<b>563,312</b>
<b>Service: Fire Services</b>						
<b>Levy Contributions</b>						
Contribution to Rural Fire Services	327,890	332,812	341,130	349,660	358,400	367,360
Contribution to NSW Fire Brigade	41,590	40,863	41,880	42,930	44,000	45,100
<b>Total Levy Contributions</b>	<b>369,480</b>	<b>373,675</b>	<b>383,010</b>	<b>392,590</b>	<b>402,400</b>	<b>412,460</b>
<b>Service: Fire Services</b>						
<b>Operating Expenses</b>						
<b>Annual Maintenance &amp; Repairs Grant Expenses</b>						
Training - First Aid	5,000	4,000	3,675	3,785	3,899	4,016
Training - Other	5,000	2,000	1,246	1,284	1,322	1,362
Vehicle Maintenance	105,000	100,000	114,281	117,709	121,240	124,878
Bushfire Pumps Maintenance	2,000	1,000	1,286	1,325	1,365	1,406
Radio/Paging Maintenance	10,000	25,000	28,546	29,402	30,284	31,193
Maintenance Petrol/Oil (RFS)	30,000	20,000	39,186	40,364	41,575	42,822

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Maintenance - Other	3,000	500	322	332	342	352
Brigade Stations/Equip Sheds Mtnce	4,000	2,000	4,194	4,320	4,449	4,583
Phone Rental (RFS)	5,000	0	0	0	0	0
Phone Calls (RFS)	5,000	2,000	1,733	1,785	1,839	1,894
ERS/Paging (RFS)	6,000	1,000	1,491	1,536	1,582	1,630
Electricity	11,000	18,800	17,631	18,160	18,705	19,266
Insurance - Vehicles (RFS)	0	0	0	0	0	0
Insurance - Buildings (RFS)	6,000	4,588	5,775	5,948	6,126	6,310
Insurance - Other	0	214	272	277	286	292
<b>Total Annual Maintenance &amp; Repairs Grant Expenses</b>	<b>197,000</b>	<b>181,102</b>	<b>219,638</b>	<b>226,227</b>	<b>233,014</b>	<b>240,004</b>
<b>GHSC Expenses</b>						
Freight	500	0	0	0	0	0
Rates & Charges - RFS	7,900	8,518	8,770	9,030	9,300	9,580
RFS Water Charges	500	500	520	540	560	580
RFS Advertising	2,200	1,000	1,030	1,060	1,090	1,120
Sundry Expenses	30,000	15,000	30,000	30,000	30,000	30,000
Other Expenses	3,500	0	0	0	0	0
<b>Total GHSC Expenses</b>	<b>44,600</b>	<b>25,018</b>	<b>40,320</b>	<b>40,630</b>	<b>40,950</b>	<b>41,280</b>
Hume Zone RFS Admin Building	125,000	125,000	0	0	0	0
Bushfire Equipment Issued Non-Cash	48,000	47,840	42,568	40,000	40,000	40,000
RFS Expenses - Albury City	30,000	40,000	40,000	40,000	40,000	40,000
Bush Fire Mitigation Works	0	0	0	0	0	0
RFS Sect \$44 Non-Claimable	0	7,482	0	0	0	0
Depreciation - Bushfire Equipment	344,000	344,000	344,000	344,000	344,000	344,000
<b>Total Operating Expenses</b>	<b>788,600</b>	<b>770,442</b>	<b>686,526</b>	<b>690,857</b>	<b>697,964</b>	<b>705,284</b>
<b>Service: Fire Services</b>						
<b>Capital Expenses</b>						
Bushfire Equipment & Appliances Non-Cash	253,590	205,750	186,056	388,212	351,156	503,312
Bushfire Stations/FCC Cash	33,270	33,270	60,000	60,000	60,000	60,000
Land Purchase - Brigade Stations	0	0	0	0	0	0
RFS Garyowen Brig St & Land	0	16,918	0	0	0	0
RFS Central Fire Brig Stn	0	0	0	0	0	0
#VALUE!	0	0	0	0	0	0
RFS Goombargana Radio Site Non-Cash	0	0	0	0	0	0
Bushfire Stations/FCC Non-Cash	0	0	0	0	0	0
<b>Total Capital Expenses</b>	<b>286,860</b>	<b>255,938</b>	<b>246,056</b>	<b>448,212</b>	<b>411,156</b>	<b>563,312</b>
<b>Service: Fire Services</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Section 94 Contributions	0	(152)	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>(152)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: FIRE SERVICES</b>						
<b>Total Operating Revenue</b>	<b>551,944</b>	<b>530,479</b>	<b>427,892</b>	<b>457,462</b>	<b>460,433</b>	<b>461,129</b>
<b>Total Operating Expenses</b>	<b>1,158,080</b>	<b>1,144,117</b>	<b>1,069,536</b>	<b>1,083,447</b>	<b>1,100,364</b>	<b>1,117,744</b>
<b>Total Capital Revenue</b>	<b>286,860</b>	<b>255,938</b>	<b>246,056</b>	<b>448,212</b>	<b>411,156</b>	<b>563,312</b>
<b>Total Capital Expenses</b>	<b>286,860</b>	<b>255,938</b>	<b>246,056</b>	<b>448,212</b>	<b>411,156</b>	<b>563,312</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>(152)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>344,000</b>	<b>344,000</b>	<b>344,000</b>	<b>344,000</b>	<b>344,000</b>	<b>344,000</b>
<b>RESULT: FIRE SERVICES</b>	<b>(262,136)</b>	<b>(269,790)</b>	<b>(297,644)</b>	<b>(281,985)</b>	<b>(295,931)</b>	<b>(312,615)</b>
<b>Service: Emergency Services</b>						
<b>Operating Revenue</b>						
Energy Grants - Fuel Credits Culcairn	100	100	100	100	100	100
Energy Grants - Fuel Credits Holbrook	100	100	100	100	100	100
Contribution Culcairn SES Expenses	0	0	0	0	0	0
Operating Grants - SES	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>
<b>Service: Emergency Services</b>						
<b>Capital Revenue</b>						
Contribution Culcairn SES - Air Conditioner	0	0	0	0	0	0
Contrib to Culcairn SES - Utility	0	0	0	0	0	0
Grant to Culcairn SES - Utility	0	0	0	0	0	0
Contrib to Holbrook Response Vehicle	0	0	0	0	0	0
Grant to Holbrook Response Vehicle	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Emergency Services</b>						
<b>Operating Expenses</b>						
Salaries & Wages SES Staff Leave	0	0	0	0	0	0
SES Holbrook Sundry Expenses	2,500	1,500	1,000	1,030	1,060	1,090
SES Culcairn Sundry Expenses	2,500	1,500	1,000	1,030	1,060	1,090
Travel - Vehicle Running Culcairn	0	0	0	0	0	0
Travel - Vehicle Running Holbrook	0	0	0	0	0	0
SES Telephone Expense Holbrook	0	0	0	0	0	0
SES Telephone Expense Culcairn	0	0	0	0	0	0
SES Water Expense	0	0	0	0	0	0
SES Energy Expense Holbrook	0	0	0	0	0	0
SES Energy Expense Culcairn	0	0	0	0	0	0
Rates- SES Holbrook	620	675	700	720	740	760

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Rates- SES Culcairn	1,770	1,836	1,890	1,950	2,010	2,070
Insurance - SES Holbrook	0	655	690	720	760	800
Insurance - SES Culcairn	0	1,172	1,230	1,290	1,350	1,420
Contribution to NSW SES Services	40,000	22,481	23,040	23,620	24,210	24,820
<b>Total Operating Expenses</b>	47,390	29,819	29,550	30,360	31,190	32,050
<b>Service: Emergency Services</b>						
<b>Capital Expenses</b>						
Culcairn SES - Air Conditioner	0	0	0	0	0	0
Culcairn SES - Utility	0	0	0	0	0	0
Holbrook SES - Response Vehicle	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Service: Emergency Services</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Culcairn SES Equipment Reserve	0	0	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>SERVICE: EMERGENCY SERVICES</b>						
<b>Total Operating Revenue</b>	200	200	200	200	200	200
<b>Total Operating Expenses</b>	47,390	29,819	29,550	30,360	31,190	32,050
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing Principal</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: EMERGENCY SERVICES</b>	(47,190)	(29,619)	(29,350)	(30,160)	(30,990)	(31,850)
<b>FUNCTION: PUBLIC ORDER &amp; SAFETY</b>						
<b>Total Operating Revenue</b>	576,094	558,913	476,192	506,402	510,023	511,379
<b>Total Operating Expenses</b>	1,395,293	1,368,043	1,309,109	1,330,117	1,354,334	1,379,244
<b>Total Capital Revenue</b>	286,860	255,938	246,056	448,212	411,156	563,312
<b>Total Capital Expenses</b>	289,860	258,938	246,056	448,212	411,156	566,312
<b>Total Transfers (To) / From Reserves</b>	0	(152)	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing Principal</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	344,000	344,000	344,000	344,000	344,000	344,000
<b>RESULT - PUBLIC ORDER &amp; SAFETY</b>	(478,199)	(468,282)	(488,917)	(479,715)	(500,311)	(526,865)
<b>FUNCTION: HEALTH SERVICES</b>			832,917	823,715	844,311	870,865
<b>Service: Health Administration</b>						
<b>Operating Revenue</b>						
Plumbing/Sewer Permit Fees	29,590	29,590	30,330	31,090	31,870	32,670
Less OSM Write offs/Abandonments	0	0	0	0	0	0
Septic Tank Installation Fees	7,100	7,100	7,280	7,460	7,650	7,840
Inspection Fees - Food Control	3,000	3,000	4,200	4,200	4,800	4,800
Salary Sacrifice Vehicle Cont	4,240	6,040	6,141	6,450	6,770	7,110
Salary Package Vehicle Cont	2,630	2,630	2,313	2,430	2,550	2,680
Contribution to Vehicle Leaseback	8,190	6,390	5,406	5,540	5,680	5,820
Onsite Waste Water Management Fees	40,700	41,640	41,640	41,640	41,640	62,460
Trade Waste Annual Charges	9,258	9,258	11,382	11,380	11,380	11,380
<b>Total Operating Revenue</b>	104,708	105,648	108,692	110,190	112,340	134,760
<b>Service: Health Administration</b>						
<b>Operating Expenses</b>						
Salaries & Wages - Health Administration	134,702	134,702	138,864	143,380	148,040	152,850
Salaries & Wages - Onsite Sewage	44,910	44,910	46,370	47,880	49,440	51,050
Fringe Benefits Tax (FBT) Health	3,140	3,140	3,220	3,300	3,380	3,460
Health Administration Training	1,602	1,602	1,500	1,540	1,580	1,620
Health Administration Conferences	500	500	500	500	500	500
Onsite Sewage Management Expenses	2,500	2,500	2,500	2,500	2,500	2,500
Consultancy - Medical Services Project	0	25,455	0	0	0	0
Travel - Vehicle Running Expense	23,830	23,830	25,498	26,140	26,790	27,460
Clinical Waste Disposal	1,030	1,030	1,030	1,030	1,030	1,030
Advertising - Sundry Health	250	250	250	250	250	250
Sundry Health Expenses	500	500	500	500	500	500
<b>Total Operating Expenses</b>	212,964	238,419	220,232	227,020	234,010	241,220
<b>Service: Health Administration</b>						
<b>Capital Expenses</b>						
Health Vehicle Purchases	22,000	22,000	0	46,000	23,000	0
Health Centre Capital Replace Shade Jindera	0	10,000	0	0	0	0
<b>Total Capital Expenses</b>	22,000	32,000	0	46,000	23,000	0
<b>Service: Health Administration</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Holbrook Hostel Sale Proceeds Reserve	0	25,455				
<b>Net Transfers (To) / From Reserves</b>	0	25,455	0	0	0	0
<b>SERVICE: HEALTH ADMINISTRATION</b>						
<b>Total Operating Revenue</b>	104,708	105,648	108,692	110,190	112,340	134,760
<b>Total Operating Expenses</b>	212,964	238,419	220,232	227,020	234,010	241,220



2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	22,000	32,000	0	46,000	23,000	0
<b>Total Transfers (To) / From Reserves</b>	0	25,455	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing Principal</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: HEALTH ADMINISTRATION</b>	(130,256)	(139,316)	(111,540)	(162,830)	(144,670)	(106,460)
<b>Service: Noxious Weeds</b>						
<b>Operating Revenue</b>						
Elm Leaf Income - Private Property	0	0	0	0	0	0
Fruit Fly Baits Sales	1,100	1,100	500	500	500	500
Grant - Noxious Animals	0	0	0	0	0	0
Noxious Plants Recoverable Works	4,000	4,000	0	0	0	0
Noxious Weeds - Certificates	1,000	1,000	1,000	1,000	1,000	1,000
Noxious Weeds - Sundry Income	0	0	0	0	0	0
Grants-Operating-DNW	0	0	0	0	0	0
Grant - N/Weeds High Risk Pathways	0	0	0	0	0	0
Grant - N/Weeds - Reg Management Protocols	0	0	0	0	0	0
Grant - N/Weeds - Incursion Plans	0	0	0	0	0	0
Grant - N/Weeds - Reg Inspection Program Dev	0	0	0	0	0	0
Grant - N/Weeds - Reg Inspection Program - Imp	43,630	43,630	40,167	40,170	40,170	40,170
Grant - N/Weeds - Rapid Response Plans	400	400	0	0	0	0
Grant - N/Weeds - Reg Management Plans Linked	0	0	0	0	0	0
Grant - N/Weeds - Invasive Weeds on LCA Lands	45,130	45,130	49,887	49,890	49,890	49,890
Grant - N/Weeds - Invasive Weeds on Private Lands	3,200	3,200	3,575	3,580	3,580	3,580
Grant - N/Weeds - Reg Comm Strategy	0	0	0	0	0	0
Grant - N/Weeds - Reg Comm Strategy Delivered	2,300	2,300	2,570	2,570	2,570	2,570
Grant - N/Weeds - Competency Based Quals	6,425	6,425	7,179	7,180	7,180	7,180
Grant - N/Weeds - Review all project outcomes using MERI Principals	1,400	1,400	1,566	1,570	1,570	1,570
Grants - ERNWAG	0	0	0	0	0	0
Grant-Crown Land Weeds(Dep of Lands)	0	0	0	0	0	0
Grant - Murray CMA Weed Control	0	0	0	0	0	0
ERNWAG Committee Income	0	3,200	0	0	0	0
Contributions - Alligator Weed	0	0	0	0	0	0
Alligator Weed - Contract NSW DPI	0	0	0	0	0	0
<b>Total Operating Revenue</b>	108,585	111,785	106,444	106,460	106,460	106,460
<b>Service: Noxious Weeds</b>						
<b>Operating Expenses</b>						
Feral Animals	5,000	10,000	5,000	5,000	5,000	5,000
Fruit Fly Control Expense	2,500	2,500	2,500	2,500	0	0
Elm Leaf Beetle Expense - Shire	2,500	14,500	2,500	2,500	2,500	2,500
Elm Leaf Beetle Expense - Private	0	0	0	0	0	0
Elm Leaf Beetle Equipment	0	0	0	0	0	0
Noxious Plants Recoverable Works	3,600	3,600	0	0	0	0
Contribution to Regional Weeds Officer	0	0	0	0	0	0
Grant - N/Weeds High Risk Pathways	0	0	0	0	0	0
Grant - N/Weeds - Reg Management Protocols	0	0	0	0	0	0
Grant - N/Weeds - Incursion Plans	0	0	0	0	0	0
Grant - N/Weeds - Reg Inspection Program Dev	0	0	0	0	0	0
Grant - N/Weeds - Reg Inspection Program - Imp	47,185	63,228	46,227	46,230	46,230	46,230
Grant - N/Weeds - Rapid Response Plans	400	800	0	0	0	0
Grant - N/Weeds - Reg Management Plans Linked	0	0	0	0	0	0
Grant - N/Weeds - Invasive Weeds on LCA Lands	220,280	223,549	252,777	248,620	248,620	248,620
Grant - N/Weeds - Invasive Weeds on Private Lands	42,610	60,709	45,558	45,560	45,560	45,560
Grant - N/Weeds - Reg Comm Strategy	0	0	0	0	0	0
Grant - N/Weeds - Reg Comm Strategy Delivered	5,175	6,740	5,500	5,500	5,500	5,500
Grant - N/Weeds - Competency Based Quals	14,215	18,503	14,644	14,640	14,640	14,640
Grant - N/Weeds - Review all project outcomes using MERI Principals	3,000	5,117	3,666	0	0	0
ERNWAG Committee Income	0	3,752	0	0	0	0
Crown Land Noxious Weeds - Aeroplane Hill	0	0	0	0	0	0
Crown Land Noxious Weeds - Blackberries	0	0	0	0	0	0
Murray CMA Weed Control	0	0	0	0	0	0
DPI Grant - Production of Regional Booklet	0	1,775	0	0	0	0
Public Lands Biodiversity Grant Exp	0	5,954	0	0	0	0
Property Vegetation Plan - Trangle	0	0	0	0	0	0
Overhead Distribution Costs Noxious Plants	4,160	4,160	4,160	4,160	4,160	4,160
Reduction in expenditure to be determined	0	0	0	(20,000)	(20,000)	(20,000)
<b>Total Operating Expenses</b>	350,625	424,887	382,532	354,710	352,210	352,210
<b>Service: Noxious Weeds</b>						
<b>Capital Expenses</b>						
Noxious Plants Capital Purchases	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Service: Noxious Weeds</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from ERNWAG Committee	0	552	0	0	0	0
NW - DPI Grant - Production of Regional Booklet	0	1,775	0	0	0	0
Transfer (to) / from Public Lands Biodiversity Project	0	5,954	0	0	0	0
Transfer (to) / from MCMA Unexpended Grant	0	0	0	0	0	0

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Net Transfers (To) / From Reserves</b>	0	8,281	0	0	0	0
<b>SERVICE: NOXIOUS WEEDS</b>						
Total Operating Revenue	108,585	111,785	106,444	106,460	106,460	106,460
Total Operating Expenses	350,625	424,887	382,532	354,710	352,210	352,210
Total Capital Revenue	0	0	0	0	0	0
Total Capital Expenses	0	0	0	0	0	0
Total Transfers (To) / From Reserves	0	8,281	0	0	0	0
Total Loan Funds Raised	0	0	0	0	0	0
Total Debt Servicing Principal	0	0	0	0	0	0
Total Depreciation Contra	0	0	0	0	0	0
<b>RESULT: NOXIOUS WEEDS</b>	<b>(242,040)</b>	<b>(304,821)</b>	<b>(276,088)</b>	<b>(248,250)</b>	<b>(245,750)</b>	<b>(245,750)</b>
<b>Service: Jindera Health Centre</b>						
<b>Operating Revenue</b>						
Jindera Health Centre - Lease Rev	8,470	8,470	8,680	8,900	9,120	9,350
FDC Lease Contributions	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>8,470</b>	<b>8,470</b>	<b>8,680</b>	<b>8,900</b>	<b>9,120</b>	<b>9,350</b>
<b>Service: Jindera Health Centre</b>						
<b>Operating Expenses</b>						
Jindera Health Centre Building Maint.	2,840	2,840	2,910	2,980	3,050	3,130
Jindera Health Centre Grounds Maint	1,680	1,680	1,720	1,760	1,800	1,850
Jindera Health Centre Energy Costs	2,100	2,100	2,180	2,270	2,360	2,450
<b>Total Operating Expenses</b>	<b>6,620</b>	<b>6,620</b>	<b>6,810</b>	<b>7,010</b>	<b>7,210</b>	<b>7,430</b>
<b>SERVICE: HEALTH CENTRES</b>						
Total Operating Revenue	8,470	8,470	8,680	8,900	9,120	9,350
Total Operating Expenses	6,620	6,620	6,810	7,010	7,210	7,430
Total Capital Revenue	0	0	0	0	0	0
Total Capital Expenses	0	0	0	0	0	0
Total Transfers (To) / From Reserves	0	0	0	0	0	0
Total Loan Funds Raised	0	0	0	0	0	0
Total Debt Servicing Principal	0	0	0	0	0	0
Total Depreciation Contra	0	0	0	0	0	0
<b>RESULT: HEALTH CENTRES</b>	<b>1,850</b>	<b>1,850</b>	<b>1,870</b>	<b>1,890</b>	<b>1,910</b>	<b>1,920</b>
<b>Service: Riverina Noxious Weeds</b>						
<b>Operating Revenue</b>						
Income - Weeds of Riverina Weeds	0	900	0	0	0	0
RNW Grant Clearing A/c	0	0	0	0	0	0
RNW Project Officer Grant	54,983	54,983	49,480	50,720	51,990	53,290
RNW Educational Resource Grant	0	0	0	0	0	0
RNW Contribution WOTR Booklets	0	0	0	0	0	0
RNW Contribution Cabonne Booklet	0	5,500	0	0	0	0
RNW Pilot Grant	0	0	0	0	0	0
RNW Sundry Income	0	0	0	0	0	0
Contributions - Riverina Noxious Weeds prog.	52,215	57,040	50,510	55,380	55,390	55,390
RNW Project Officer Grant	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>107,198</b>	<b>118,423</b>	<b>99,990</b>	<b>106,100</b>	<b>107,380</b>	<b>108,680</b>
<b>Service: Riverina Noxious Weeds</b>						
<b>Operating Expenses</b>						
Salaries & Wages	75,080	75,080	77,700	80,220	82,830	85,520
Fringe Benefits Tax (FBT) RNW	2,500	2,500	4,000	4,100	4,200	4,310
Educational Resources	230	230	100	100	100	100
Training Costs	2,180	2,180	1,000	1,030	1,060	1,090
Conference & Meeting Expenses	0	500	1,500	500	1,500	500
Postage	810	810	250	260	270	280
Printing & Stationery	810	810	500	510	520	530
Travel - Vehicle Running Expense	3,280	3,280	3,315	3,400	3,490	3,580
Subscriptions & Publications	100	100	100	100	100	100
Alligator Weed	0	40,000	0	0	0	0
WOTR Booklet	0	5,982	0	0	0	0
Cabonne Booklet	0	11,000	0	0	0	0
Minor Equipment	7,568	7,568	920	140	0	2,500
Telephone	1,180	1,180	275	290	300	310
Train the Trainer Workshop	0	0	0	0	0	0
Rent	4,780	4,780	4,900	5,020	5,150	5,280
RNW Red Guide Project	0	107,440	0	0	0	0
Sundry Expenses	1,380	1,380	1,000	1,000	1,000	1,000
Overhead Distribution Costs RNW	4,290	4,290	4,430	4,570	4,720	4,870
<b>Total Operating Expenses</b>	<b>104,188</b>	<b>269,110</b>	<b>99,990</b>	<b>101,240</b>	<b>105,240</b>	<b>109,970</b>
<b>Service: Riverina Noxious Weeds</b>						
<b>Capital Expenses</b>						
Riverina Noxious Weeds Vehicle Purchases	0	0	0	0	0	20,000
Riverina Noxious Weeds Laptop	2,000	2,000	0	0	2,000	0
<b>Total Capital Expenses</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>20,000</b>
<b>Service: Riverina Noxious Weeds</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from WOTR Booklet Reprint	0	5,082				
Transfer (to) / from WAP Pilot Grant	0	107,440				

2014/2015 FINANCIAL BUDGET - GENERAL FUND		Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Transfer (to) / from RNW Cabonne Booklet		0	5,500				
Transfer (to) / from Riverina NWP Reserve		(1,010)	(5,335)	0	(4,860)	11,860	1,290
Transfer (to) / from Alligator Weeds Unexpend Grant		0	40,000				
<b>Net Transfers (To) / From Reserves</b>		<b>(1,010)</b>	<b>152,687</b>	<b>0</b>	<b>(4,860)</b>	<b>11,860</b>	<b>1,290</b>
<b>SERVICE: RIVERINA NOXIOUS WEEDS</b>							
<b>Total Operating Revenue</b>		<b>107,198</b>	<b>118,423</b>	<b>99,990</b>	<b>106,100</b>	<b>107,380</b>	<b>108,680</b>
<b>Total Operating Expenses</b>		<b>104,188</b>	<b>269,110</b>	<b>99,990</b>	<b>101,240</b>	<b>105,240</b>	<b>109,970</b>
<b>Total Capital Revenue</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>		<b>2,000</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>20,000</b>
<b>Total Transfers (To) / From Reserves</b>		<b>(1,010)</b>	<b>152,687</b>	<b>0</b>	<b>(4,860)</b>	<b>11,860</b>	<b>1,290</b>
<b>Total Loan Funds Raised</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: RIVERINA NOXIOUS WEEDS</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,000</b>	<b>(20,000)</b>
<b>Service: Jindera Admin Centre</b>							
<b>Operating Revenue</b>							
Rentals		64,000	7,500	21,650	21,650	21,650	21,650
<b>Total Operating Revenue</b>		<b>64,000</b>	<b>7,500</b>	<b>21,650</b>	<b>21,650</b>	<b>21,650</b>	<b>21,650</b>
<b>Service: Jindera Admin Centre</b>							
<b>Capital Revenue</b>							
MSO Medical Centre DHA Capital Grant		0	0				
Loan Funds Raised Jindera Medical Centre		0	0				
Loan Funds Raised Jindera MSO Stage 2		0	0				
<b>Total Capital Revenue</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Jindera Admin Centre</b>							
<b>Operating Expenses</b>							
Operating Expenses		0	0				
Repairs & Maintenance		5,000	910	2,000	2,050	2,100	2,150
Insurance MSO		2,500	1,297	1,360	1,430	1,500	1,580
Rates		3,320	2,493	2,570	2,650	2,730	2,810
Cleaning - MSO		0	2,700	4,000	4,100	4,200	4,310
Water Charges - MSO		0	100	100	100	100	100
Loan Interest		18,610	0	0	0	0	0
Energy Cost		0	0	5,000	5,200	5,410	5,630
<b>Total Operating Expenses</b>		<b>29,430</b>	<b>7,500</b>	<b>15,030</b>	<b>15,530</b>	<b>16,040</b>	<b>16,580</b>
<b>Service: Jindera Admin Centre</b>							
<b>Capital Expenses</b>							
Jindera Admin Centre MSO		0	0	1,600,000			
Jindera Medical Centre		0	158,558				
<b>Total Capital Expenses</b>		<b>0</b>	<b>158,558</b>	<b>1,600,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Jindera Admin Centre</b>							
<b>Debt Servicing Principal</b>							
Jindera Admin Centre		12,453	0	0	0	0	0
<b>Total Debt Servicing Principal</b>		<b>12,453</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Jindera Admin Centre</b>							
<b>Transfers (To) / From Reserves</b>							
Transfer (to) / from Jindera Medical Centre Reserve		(22,117)	0	(11,640)	(6,120)	(5,610)	(5,070)
Transfer (to) / from Jindera Hostel Sale Proceeds		0	158,558	1,600,000	0	0	0
<b>Net Transfers (To) / From Reserves</b>		<b>(22,117)</b>	<b>158,558</b>	<b>1,588,360</b>	<b>(6,120)</b>	<b>(5,610)</b>	<b>(5,070)</b>
<b>SERVICE: JINDERA ADMIN CENTRE</b>							
<b>Total Operating Revenue</b>		<b>64,000</b>	<b>7,500</b>	<b>21,650</b>	<b>21,650</b>	<b>21,650</b>	<b>21,650</b>
<b>Total Operating Expenses</b>		<b>29,430</b>	<b>7,500</b>	<b>15,030</b>	<b>15,530</b>	<b>16,040</b>	<b>16,580</b>
<b>Total Capital Revenue</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>		<b>0</b>	<b>158,558</b>	<b>1,600,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>		<b>(22,117)</b>	<b>158,558</b>	<b>1,588,360</b>	<b>(6,120)</b>	<b>(5,610)</b>	<b>(5,070)</b>
<b>Total Loan Funds Raised</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>		<b>12,453</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: JINDERA ADMIN CENTRE</b>		<b>0</b>	<b>0</b>	<b>(5,020)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FUNCTION: HEALTH</b>							
<b>Total Operating Revenue</b>		<b>392,961</b>	<b>351,826</b>	<b>345,456</b>	<b>353,300</b>	<b>356,950</b>	<b>380,900</b>
<b>Total Operating Expenses</b>		<b>703,827</b>	<b>946,536</b>	<b>724,594</b>	<b>705,510</b>	<b>714,710</b>	<b>727,410</b>
<b>Total Capital Revenue</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>		<b>24,000</b>	<b>192,558</b>	<b>1,600,000</b>	<b>46,000</b>	<b>25,000</b>	<b>20,000</b>
<b>Total Transfers (To) / From Reserves</b>		<b>(23,127)</b>	<b>344,981</b>	<b>1,588,360</b>	<b>(10,980)</b>	<b>6,250</b>	<b>(3,780)</b>
<b>Total Loan Funds Raised</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>		<b>12,453</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT - HEALTH</b>		<b>(370,446)</b>	<b>(442,287)</b>	<b>(390,778)</b>	<b>(409,190)</b>	<b>(376,510)</b>	<b>(370,290)</b>
<b>FUNCTION: COMMUNITY SERVICES &amp; EDUCATION</b>							
<b>Service: Family Day Care</b>							
<b>Operating Revenue</b>							
Contributions to Vehicle Leaseback		1,135	1,135	1,160	1,190	1,220	1,250
Membership Income - IHC		0	0	0	0	0	0
Admin Levy - IHC		6,500	25,000	30,000	30,750	31,520	32,310
Carer Levy - IHC		500	2,500	2,560	2,620	2,690	2,760

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Family Day Care - Room Lease	1,550	1,542	0	0	0	0
Sundry Income / Time Sheet Books	520	520	530	540	550	560
Membership Income	1,690	0	0	0	0	0
Admin Levy	185,140	185,140	210,000	215,250	220,630	226,150
Carer Levy	6,220	6,220	8,000	8,200	8,410	8,620
Fundraising / Promotion / Marketing	0	0	0	0	0	0
In-Home Care	8,000	0	0	0	0	0
FDC Training Revenue	2,000	2,000	2,050	2,100	2,150	2,200
Council Contribution - Tumburumba	1,000	1,000	1,000	1,000	1,000	1,000
FDC Centrecare Parenting Workshop	0	0	0	0	0	0
Traineeship Revenue	0	0	0	0	0	0
Operational Subsidy - DFACS	128,710	137,710	141,150	144,680	148,300	152,010
Child Care Benefit-Centrelink	656,000	656,000	672,400	689,210	706,440	724,100
Child Care Benefit-Centrelink IHC	56,650	240,000	246,000	252,150	258,450	264,910
Travel Subsidy RTAG - DFACS	6,500	4,000	0	0	0	0
FDC - NRMA Safe Travel Grant	0	0	0	0	0	0
Operating Grant - IHC	6,000	29,928	30,680	31,450	32,240	33,050
<b>Total Operating Revenue</b>	<b>1,068,115</b>	<b>1,292,695</b>	<b>1,345,530</b>	<b>1,379,140</b>	<b>1,413,600</b>	<b>1,448,920</b>
<b>Service: Family Day Care</b>						
<b>Operating Expenses</b>						
Salaries & Wages	233,840	233,840	259,350	267,780	276,480	285,470
Salaries & Wages IHC	31,360	31,360	32,380	33,430	34,520	35,640
Fringe Benefits Tax (FBT) FDC	2,540	3,500	3,590	3,680	3,770	3,860
Staff Training	2,960	3,219	3,300	3,380	3,460	3,550
Carer Training	5,130	5,111	5,240	5,370	5,500	5,640
Postage	350	350	360	370	380	390
Printing & Stationery	4,060	4,060	4,160	4,260	4,370	4,480
Playgroup Expenses	1,060	1,060	1,090	1,120	1,150	1,180
Toys & Equipment	0	0	0	0	0	0
Grounds Maintenance	520	520	530	540	550	560
Office Equipment - Office Equipment Expenses	0	0	0	0	0	0
Office Equipment - Minor Purchases	1,500	1,500	1,540	1,580	1,620	1,660
Office Equipment - Computer Costs	3,500	3,500	3,590	3,680	3,770	3,860
Office Equipment - Photocopier Lease	1,140	1,140	1,140	1,140	1,140	1,140
Computer Software Licences	780	1,344	1,380	1,410	1,450	1,490
RTAG - Travelling Expenses	0	0	0	0	0	0
Travel - Vehicle Running Expense	7,810	7,810	8,234	8,440	8,650	8,870
Child Care Benefit	656,000	656,000	672,400	689,210	706,440	724,100
Child Care Benefit IHC	56,650	240,000	246,000	252,150	258,450	264,910
FDC - NRMA Safe Travel Grant	0	0	0	0	0	0
Website Development	0	0	0	0	0	0
In Home Care Expenditure	6,000	29,928	30,680	31,450	32,240	33,050
FDC-Centrecare Parenting Workshop	0	0	0	0	0	0
Subscriptions/Memberships	2,560	2,560	2,620	2,690	2,760	2,830
Motor Vehicle Lease	5,360	5,360	5,360	5,360	5,360	5,360
Telephone	3,720	3,720	3,810	3,910	4,010	4,110
Broadband Access	1,530	1,872	1,920	1,970	2,020	2,070
Power & Lighting FDC	2,810	2,810	2,920	3,040	3,160	3,290
Meetings Expenses	820	820	840	860	880	900
Rent	8,470	8,470	8,680	8,900	9,120	9,350
Cleaning	3,700	3,700	3,790	3,880	3,980	4,080
Insurance	1,500	0	0	0	0	0
Advertising	1,200	1,200	3,200	3,280	3,360	3,440
Sundry Expenses	910	910	930	950	970	990
Overhead Distribution Costs FDC	24,280	24,280	25,070	25,880	26,720	27,590
<b>Total Operating Expenses</b>	<b>1,072,060</b>	<b>1,279,944</b>	<b>1,334,104</b>	<b>1,369,710</b>	<b>1,406,280</b>	<b>1,443,860</b>
<b>Service: Family Day Care</b>						
<b>Capital Expenses</b>						
FDC Capital Purchases	0	0	0	0	0	0
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Family Day Care</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Family Day Care Reserve	3,945	(12,751)	(11,426)	(9,430)	(7,320)	(5,060)
<b>Net Transfers (To) / From Reserves</b>	<b>3,945</b>	<b>(12,751)</b>	<b>(11,426)</b>	<b>(9,430)</b>	<b>(7,320)</b>	<b>(5,060)</b>
<b>SERVICE: FAMILY DAY CARE</b>						
<b>Total Operating Revenue</b>	<b>1,068,115</b>	<b>1,292,695</b>	<b>1,345,530</b>	<b>1,379,140</b>	<b>1,413,600</b>	<b>1,448,920</b>
<b>Total Operating Expenses</b>	<b>1,072,060</b>	<b>1,279,944</b>	<b>1,334,104</b>	<b>1,369,710</b>	<b>1,406,280</b>	<b>1,443,860</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>3,945</b>	<b>(12,751)</b>	<b>(11,426)</b>	<b>(9,430)</b>	<b>(7,320)</b>	<b>(5,060)</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: FAMILY DAY CARE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Youth Services</b>						
<b>Operating Revenue</b>						
Youth Other Projects Income	0	1,000	0	0	0	0
Culcairn CDAT Creative EXP AOD	0	0	0	0	0	0
Youth - IHHP Jindera Holiday W/shop	0	0	0	0	0	0

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Youth- School Holiday Works	0	200	250	260	270	280
Youth Week Grants	1,230	1,230	1,230	1,230	1,230	1,230
Youth Week Contribution USC	2,460	2,460	400	2,460	400	2,460
Youth Arrive Alive Shuttle Bus Grant	0	0	0	0	0	0
Youth Week Contribution LSC	2,460	2,460	900	2,460	900	2,460
Youth Activities - LSC Contribution	0	0	0	0	0	0
Youth - Speak Up Urana	0	0	0	0	0	0
Youth - Urana Art Start Grant	0	0	0	0	0	0
Contributions to Vehicle Leaseback	0	0	0	0	0	0
Youth Development Worker - LSC Contribution	17,790	17,790	18,230	18,690	19,160	19,640
Youth Development Worker - USC Contribution	5,750	5,750	5,890	6,040	6,190	6,340
Murray Arts Projects/In The Bin Film Festival	0	0	0	0	0	0
Youth - CASP Film Workshop	0	3,000	0	0	0	0
CASP Film Workshop Grant	0	0	0	0	0	0
Youth Services - Young Mum's Grant	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>29,690</b>	<b>33,890</b>	<b>26,900</b>	<b>31,140</b>	<b>28,150</b>	<b>32,410</b>
<b>Service: Youth Services</b>						
<b>Capital Revenue</b>						
Capital Revenue	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Youth Services</b>						
<b>Operating Expenses</b>						
Youth Development Worker Salaries	47,800	47,800	49,500	51,110	52,770	54,490
Youth Advisory Council Expenses	0	14,000	0	0	0	0
Youth Service Short Film Festival	0	5,885	0	0	0	0
Youth Homework Club	0	6,000	6,000	0	0	0
Youth Workshop Expenses	0	1,000	0	0	0	0
Youth Project Funding	12,000	5,222	12,300	12,610	12,930	13,250
Culcairn CDAT RSA Training	0	0	0	0	0	0
Culcairn CDAT Creative EXP AOD	0	6,100	0	0	0	0
Youth Week Activities	8,610	10,476	2,530	8,610	2,530	8,610
CASP Film Workshop Grant Expenses	0	0	0	0	0	0
Murray Arts Projects/In The Bin Film Festival	0	0	0	0	0	0
Youth - Speak Up Urana	0	0	0	0	0	0
Youth - Urana Art Start Expenses	1,000	1,000	0	0	0	0
Fringe Benefits Tax (FBT) Youth	0	0	0	0	0	0
Young Mum's Grant Expenditure	0	350	0	0	0	0
Youth Officer Training	610	610	630	650	670	690
Youth - Printing & Stationery	360	360	370	380	390	400
Travel - Vehicle Running Expense	5,540	5,540	3,452	3,540	3,630	3,720
Youth-Telephone	370	370	380	390	400	410
<b>Total Operating Expenses</b>	<b>76,290</b>	<b>104,713</b>	<b>75,162</b>	<b>77,290</b>	<b>73,320</b>	<b>81,570</b>
<b>Service: Youth Services</b>						
<b>Capital Expenses</b>						
Youth Services Vehicle Purchase	0	0	0	0	20,000	0
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>	<b>0</b>
<b>Service: Youth Services</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Youth Week Grant	0	1,866	0	0	0	0
Transfer (to) / from Youth CDAT Grant	0	2,357	0	0	0	0
Transfer (to) / from Young Mums Grant	0	0	0	0	0	0
Transfer (to) / from Youth Unexpended Grant	0	0	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>4,223</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: YOUTH SERVICES</b>						
<b>Total Operating Revenue</b>	<b>29,690</b>	<b>33,890</b>	<b>26,900</b>	<b>31,140</b>	<b>28,150</b>	<b>32,410</b>
<b>Total Operating Expenses</b>	<b>76,290</b>	<b>104,713</b>	<b>75,162</b>	<b>77,290</b>	<b>73,320</b>	<b>81,570</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>4,223</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: YOUTH SERVICES</b>	<b>(46,600)</b>	<b>(66,600)</b>	<b>(48,262)</b>	<b>(46,150)</b>	<b>(65,170)</b>	<b>(49,160)</b>
<b>Service: Aged &amp; Disabled</b>						
<b>Operating Revenue</b>						
Frampton Court	73,860	73,860	75,700	77,590	79,530	81,520
Kala Court	56,260	56,260	57,500	58,770	60,070	61,410
Community Options - MSO	439,028	440,516	0	0	0	0
Community Options - ComPacks	406,513	406,513	416,680	427,100	437,780	448,720
Dementia Respite	157,880	155,283	0	0	0	0
Community Aged Care Packages	307,140	310,690	0	0	0	0
HACC Home Maintenance - MSO	70,140	70,140	0	0	0	0
HACC Neighbour Aid - MSO	145,230	142,390	0	0	0	0
Aged Care Rental Units	37,250	47,495	25,570	26,210	26,870	27,540
<b>Total Operating Revenue</b>	<b>1,693,301</b>	<b>1,703,147</b>	<b>575,450</b>	<b>589,670</b>	<b>604,250</b>	<b>619,190</b>
<b>Service: Aged &amp; Disabled</b>						
<b>Capital Revenue</b>						

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Frampton Court	0	0	0	0	0	0
Kala Court	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Service: Aged &amp; Disabled</b>						
<b>Operating Expenses</b>						
Frampton Court	41,750	49,308	50,700	52,130	53,610	55,130
Kala Court	55,110	56,590	58,340	60,140	61,990	63,910
Community Options-MSO Expense	482,028	632,818	0	0	0	0
COPTS -Compacts -GSAHS Expense	406,513	407,618	416,650	427,890	439,460	451,300
Dementia Respite Expense	157,880	154,557	0	0	0	0
Community Aged Care Packages	307,790	315,280	0	0	0	0
HACC Home Maintenance-MSO Expense	70,140	70,140	0	0	0	0
HACC Neighbour Aid-MSO Expense	145,230	146,764	0	0	0	0
Aged Care Units - Culcairn/Howlong/Jindera	20,820	28,279	21,820	22,470	23,120	23,790
<b>Total Operating Expenses</b>	1,687,261	1,861,354	547,510	562,630	578,180	594,130
<b>Service: Aged &amp; Disabled</b>						
<b>Capital Expenses</b>						
Frampton Court	10,000	10,000	15,000	0	0	0
Kala Court	0	0	0	0	0	0
Community Options-MSO	0	0	0	0	0	0
Dementia Respite	0	0	0	0	0	0
Community Aged Care Packages	0	0	0	0	0	0
Aged Care Rental Units	0	16,040	0	0	0	0
<b>Total Capital Expenses</b>	10,000	26,040	15,000	0	0	0
<b>Service: Aged &amp; Disabled</b>						
<b>Debt Servicing Principal</b>						
<b>Total Debt Servicing Principal</b>	0	0	0	0	0	0
<b>Service: Aged &amp; Disabled</b>						
<b>Transfers (To) / From Reserves</b>						
Service: Frampton Court	(23,510)	(15,952)	(11,400)	(26,860)	(27,320)	(27,790)
Service: Kala Court	(1,150)	330	840	1,370	1,920	2,500
Service: Community Options - MSO	43,000	192,302	0	0	0	0
Service: Community ComPacks	0	1,105	(30)	790	1,680	2,580
Service: Dementia Respite	0	(726)	0	0	0	0
Service: Community Aged Care Packages	650	4,590	0	0	0	0
Service: HACC Home Maintenance-MSO	0	0	0	0	0	0
Service: HACC Neighbourhood Aid-MSO	0	0	0	0	0	0
Service: Aged Care Rental Units	(16,430)	(3,176)	(3,750)	(3,740)	(3,750)	(3,750)
<b>Net Transfers (To) / From Reserves</b>	2,560	182,847	(14,340)	(28,440)	(27,470)	(26,460)
<b>SERVICE: AGED &amp; DISABLED</b>						
<b>Total Operating Revenue</b>	1,693,301	1,703,147	575,450	589,670	604,250	619,190
<b>Total Operating Expenses</b>	1,687,261	1,861,354	547,510	562,630	578,180	594,130
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	10,000	26,040	15,000	0	0	0
<b>Total Transfers (To) / From Reserves</b>	2,560	182,847	(14,340)	(28,440)	(27,470)	(26,460)
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	1,400	1,400	1,400	1,400	1,400	1,400
<b>RESULT: AGED &amp; DISABLED</b>	0	0	0	0	0	0
<b>Service: Education &amp; Other Community Services</b>						
<b>Operating Revenue</b>						
Walla Walla Childrens Services - Operating Grant	0	0	0	0	0	0
Culcairn Community Newsletter	0	0	0	0	0	0
International Women's Day 2010 Grant	0	0	0	0	0	0
Henty Community Newsletter	1,870	3,200	3,280	3,360	3,440	3,530
Culcairn 25 Years On - Book Sales	0	0	0	0	0	0
<b>Total Operating Revenue</b>	1,870	3,200	3,280	3,360	3,440	3,530
<b>Service: Education &amp; Other Community Services</b>						
<b>Operating Expenses</b>						
Walla Walla Childrens Services	0	12,766	0	0	0	0
Holbrook Railway Precinct Men's Shed	0	0	0	0	0	0
Culcairn Community Newsletter	0	0	0	0	0	0
International Women's Day 2010 Exp	0	0	0	0	0	0
Henty Community Newsletter	1,870	3,200	3,280	3,360	3,440	3,530
Contributions to Pre-Schools	10,000	10,000	10,000	0	0	0
Holbrook Preschool Building Maint.	740	740	0	0	0	0
Water Charges Holbrook & Jind Pre-Schools	1,290	1,290	1,340	1,390	1,440	1,490
Rates - Jindera Pre-School	1,250	1,386	1,430	1,470	1,510	1,560
Rates - Holbrook Pre-School	1,410	1,545	1,590	1,640	1,690	1,740
Rates - Henty Pre-School	390	430	440	450	460	470
Rates Culcairn Mens Sheds	720	989	1,020	1,050	1,080	1,110
Community Services Other Expenses	0	0	0	0	0	0
Other Community Amenities Depreciation	65,000	65,000	65,000	65,000	65,000	65,000
<b>Total Operating Expenses</b>	82,670	97,346	84,100	74,360	74,620	74,900
<b>Service: Education &amp; Other Community Services</b>						



2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Walla Childrens Service Grant	0	12,766	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	0	12,766	0	0	0	0
<b>SERVICE: EDUCATION</b>						
<b>Total Operating Revenue</b>	1,870	3,200	3,280	3,360	3,440	3,530
<b>Total Operating Expenses</b>	82,670	97,346	84,100	74,360	74,620	74,900
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	12,766	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	65,000	65,000	65,000	65,000	65,000	65,000
<b>RESULT: EDUCATION</b>	(15,800)	(16,380)	(15,820)	(6,000)	(6,180)	(6,370)
<b>FUNCTION: COMMUNITY SERVICES &amp; EDUCATION</b>						
<b>Total Operating Revenue</b>	2,792,976	3,032,932	1,951,160	2,003,310	2,049,440	2,104,050
<b>Total Operating Expenses</b>	2,918,281	3,343,357	2,040,876	2,083,990	2,132,400	2,194,460
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	10,000	26,040	15,000	0	20,000	0
<b>Total Transfers (To) / From Reserves</b>	6,505	187,085	(25,766)	(37,870)	(34,790)	(31,520)
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing Principal</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	66,400	66,400	66,400	66,400	66,400	66,400
<b>RESULT - COMMUNITY SERVICES &amp; EDUCATION</b>	(62,400)	(82,980)	(64,082)	(52,150)	(71,350)	(55,530)
<b>FUNCTION: HOUSING &amp; COMMUNITY AMENITIES</b>						
<b>Service: Community Housing</b>						
<b>Operating Revenue</b>						
Rental - Culcairn Low Income Housing	33,310	33,310	34,140	34,990	35,860	36,760
Housing Rental Contribution	6,770	814	6,940	7,110	7,290	7,470
Rental - Staff Housing & Other	9,590	9,590	9,830	10,080	10,330	10,590
Rental - Doctors Residence Henty	8,470	8,470	8,680	8,900	9,120	9,350
Grant LGEEP Project Solar Hot Water	0	13,035	0	0	0	0
<b>Total Operating Revenue</b>	58,140	65,219	59,590	61,080	62,600	64,170
<b>Service: Community Housing</b>						
<b>Operating Expenses</b>						
Staff Housing Maint 57 McBean	1,295	3,000	3,080	3,160	3,240	3,320
Staff Housing Maint 46 Young	1,295	13,000	13,330	13,660	14,000	14,350
Maintenance - Low Income Housing (7)	15,380	15,380	15,760	16,150	16,550	16,960
Maintenance - Doctors Residence Henty	2,970	2,970	3,040	3,120	3,200	3,280
Water Charges - Culcairn Low Income Housing	1,550	1,550	1,600	1,660	1,720	1,780
Water Charges - Staff Housing McBean St	530	530	550	570	590	610
Water Charges - Staff Housing Young St	410	410	420	430	450	470
Water Charges - Doctors Residence	0	400	410	420	430	450
Rates - Culcairn Low Income Housing	5,680	6,028	6,210	6,400	6,590	6,790
Rates - Staff Housing McBean St	1,260	1,349	1,390	1,430	1,470	1,510
Rates - Staff Housing Young St	1,130	640	660	680	700	720
Rates - Doctors Residence	1,050	1,102	1,140	1,170	1,210	1,250
Insurance - Culcairn Comm. Housing	1,950	1,989	2,090	2,190	2,300	2,420
Insurance - Staff Housing McBean St	1,120	1,141	1,200	1,260	1,320	1,390
Insurance - Staff Housing Young St	100	106	110	120	130	140
Insurance - Doctors Residence	1,070	1,088	1,140	1,200	1,260	1,320
Overhead Distribution	2,340	2,340	2,420	2,500	2,580	2,660
Housing - Depreciation	61,000	61,000	61,000	61,000	61,000	61,000
<b>Total Operating Expenses</b>	100,130	114,023	115,550	117,120	118,740	120,420
<b>Service: Community Housing</b>						
<b>Capital Expenses</b>						
Community Housing Solar Hot Water	0	15,642	0	0	0	0
<b>Total Capital Expenses</b>	0	15,642	0	0	0	0
<b>Service: Community Housing</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Low Income Housing Reserve	(6,410)	(3,416)	(6,060)	(6,090)	(6,120)	(6,150)
Transfer (to) / from Staff Housing Reserve	(2,450)	17,012	10,910	11,230	11,570	11,920
<b>Net Transfers (To) / From Reserves</b>	(8,860)	13,596	4,850	5,140	5,450	5,770
<b>SERVICE: HOUSING</b>						
<b>Total Operating Revenue</b>	58,140	65,219	59,590	61,080	62,600	64,170
<b>Total Operating Expenses</b>	100,130	114,023	115,550	117,120	118,740	120,420
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	15,642	0	0	0	0
<b>Total Transfers (To) / From Reserves</b>	(8,860)	13,596	4,850	5,140	5,450	5,770
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	61,000	61,000	61,000	61,000	61,000	61,000
<b>RESULT: HOUSING</b>	10,150	10,150	9,890	10,100	10,310	10,520
<b>Service: Town Planning</b>						
<b>Operating Revenue</b>						

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Development Application Fees	100,000	100,000	100,000	100,000	100,000	100,000
Rezoning & Advertising Fees	0	884	2,000	2,000	2,000	2,000
Certificate by Clerk Planning - 149	24,000	24,000	24,000	24,000	24,000	24,000
S 102 Consent Modification	0	1,000	0	0	0	0
LEP & Info Search	0	1,452	3,500	3,590	3,680	3,770
Planning Inspection Fees	100	100	100	100	100	100
149 Urgency Fees	0	900	0	0	0	0
Subdivision Certificate Fees	3,000	3,000	3,000	3,000	3,000	3,000
Long Service Levy Commission	1,000	1,000	1,000	1,000	1,000	1,000
NSW Plan Levy Commission	250	250	250	250	250	250
Sect 24 Compliance Cert - Swimming Pools	0	178	0	0	0	0
Caravan Park Lease	0	440	0	0	0	0
Certificates - Sec735A & 121ZP	1,500	1,500	1,500	1,500	1,500	1,500
Section 121ZP Certificate	0	1,000	0	0	0	0
Complying Development Certificate	15,000	15,000	15,000	15,000	15,000	15,000
Section 94A Fees	0	11,991	0	0	0	0
Grant - Strategic Planning LEP	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>144,850</b>	<b>162,695</b>	<b>150,350</b>	<b>150,440</b>	<b>150,530</b>	<b>150,620</b>
<b>Service: Town Planning</b>						
<b>Operating Expenses</b>						
Salaries & Wages Town Planning	172,604	172,604	123,366	127,380	131,520	135,790
Training	1,821	3,648	5,000	5,000	5,000	5,000
Legal Expenses	5,000	35,000	15,000	15,000	15,000	15,000
Town Plan LEP	0	0	15,000	0	0	0
Professional / Consulting Services	15,000	15,000	10,000	10,000	10,000	10,000
Subscriptions	0	0	0	0	0	0
Advertising	5,000	7,116	5,000	5,000	5,000	5,000
Office Expenses	4,000	4,000	4,000	4,000	4,000	4,000
Automation of S149 Certification (Capital)	0	0	0	0	0	0
Town Plan Local Env. Study	0	0	0	0	0	0
Corporate Regional State Env Report	1,000	1,000	1,000	0	0	1,000
Henty Urban Salinity Project Expense	100	100	0	0	0	0
<b>Total Operating Expenses</b>	<b>204,525</b>	<b>238,468</b>	<b>178,366</b>	<b>166,380</b>	<b>170,520</b>	<b>175,790</b>
<b>Service: Town Planning</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from LEP Development Grant	0	0	0	0	0	0
Transfer (to) / from S94A Contributions	0	(11,991)	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>(11,991)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: TOWN PLANNING</b>						
<b>Total Operating Revenue</b>	<b>144,850</b>	<b>162,695</b>	<b>150,350</b>	<b>150,440</b>	<b>150,530</b>	<b>150,620</b>
<b>Total Operating Expenses</b>	<b>204,525</b>	<b>238,468</b>	<b>178,366</b>	<b>166,380</b>	<b>170,520</b>	<b>175,790</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>(11,991)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: TOWN PLANNING</b>	<b>(59,675)</b>	<b>(87,764)</b>	<b>(28,016)</b>	<b>(15,940)</b>	<b>(19,990)</b>	<b>(25,170)</b>
<b>Service: Urban Stormwater Drainage</b>						
<b>Operating Revenue</b>						
Stormwater Gross Pollutant Traps Jindera	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Urban Stormwater Drainage</b>						
<b>Operating Expenses</b>						
Urban Drainage - Mtnce Other Works	75,000	104,000	75,000	76,880	78,800	80,770
Urban Stormwater Drains depreciation	28,000	28,000	28,000	28,000	28,000	28,000
<b>Total Operating Expenses</b>	<b>103,000</b>	<b>132,000</b>	<b>103,000</b>	<b>104,880</b>	<b>106,800</b>	<b>108,770</b>
<b>Service: Urban Stormwater Drainage</b>						
<b>Capital Expenses</b>						
Urban Stormwater Drainage	60,000	140,000	0	150,000	200,000	200,000
Watson Street Drain - Jindera St to Adams St	0	185,000	0	0	0	0
Storm Water Culverts Walla	0	0	0	0	0	0
Land Purchase Pioneer Drive	0	36,500	0	0	0	0
Keightley Street-Install Culverts	0	0	0	0	0	0
Grubben Road-improve drains	0	0	0	0	0	0
Bardwell Street - enlarge drains	0	0	0	0	0	0
Culcairn Rec Ground Drainage	0	0	0	0	0	0
Munro Street - Install U/G Drains	0	0	0	0	0	0
McBean Street - Enlarge Open Drains	0	0	0	0	0	0
Billabong Creek - Install Field Flaps	0	20,000	0	0	0	0
Jindera Industrial Est - Extend Drain	0	0	0	0	0	0
Woomargama Reconfigure Drainage	0	0	0	0	0	0
Commercial ST/Railway Cross	0	3,933	0	0	0	0
Albury St / Young St Intersection	0	0	0	0	0	0
<b>Total Capital Expenses</b>	<b>60,000</b>	<b>385,433</b>	<b>0</b>	<b>150,000</b>	<b>200,000</b>	<b>200,000</b>
<b>Service: Urban Stormwater Drainage</b>						
<b>Transfers (To) / From Reserves</b>						



2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Transfer (to) / from Reserve (Drainage System Culcairn TIF)	0	0				
Transfer (to) / from Section 94 Roads Contributions	0	0				
<b>Net Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>SERVICE: URBAN STORMWATER DRAINAGE</b>						
<b>Total Operating Revenue</b>	0	0	0	0	0	0
<b>Total Operating Expenses</b>	103,000	132,000	103,000	104,880	106,800	108,770
<b>Total Capital Revenue</b>						
<b>Total Capital Expenses</b>	60,000	385,433	0	150,000	200,000	200,000
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	28,000	28,000	28,000	28,000	28,000	28,000
<b>RESULT: URBAN STORMWATER DRAINAGE</b>	(135,000)	(489,433)	(75,000)	(226,880)	(278,800)	(280,770)
<b>Service: Public Cemeteries</b>						
<b>Operating Revenue</b>						
Public Cemetery Fees	37,000	34,000	34,850	35,720	36,610	37,530
Purchase of Plots	5,000	8,400	8,610	8,830	9,050	9,280
Cemetery Monument Permit	580	580	500	510	520	530
<b>Total Operating Revenue</b>	42,580	42,980	43,960	45,060	46,180	47,340
<b>Service: Public Cemeteries</b>						
<b>Capital Revenue</b>						
Contribution to Henty Cemetery	0	0		0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Service: Public Cemeteries</b>						
<b>Operating Expenses</b>						
Cemetery expenses	55,000	53,000	55,000	56,380	57,790	59,230
Cemeteries - Salaries & Wages	22,460	22,460	19,478	20,110	20,760	21,430
Cemeteries - Water Charges	1,060	1,060	1,100	1,140	1,180	1,220
Cemeteries - Rates	1,000	1,416	1,460	1,500	1,550	1,600
Cemeteries - Council Grant	1,250	1,250	1,250	1,250	1,250	1,250
Cemeteries - Small Grants	0	2,000	2,000	2,000	2,000	2,000
Insurance - Cemeteries	190	174	180	190	200	210
<b>Total Operating Expenses</b>	80,960	81,360	80,468	82,570	84,730	86,940
<b>Service: Public Cemeteries</b>						
<b>Capital Expenses</b>						
Cemetery Capital Works	5,000	7,000	0	0	0	0
Automatic Watering Systems Holbrook & Culcairn	0	0	17,500	17,500	0	0
<b>Total Capital Expenses</b>	5,000	7,000	17,500	17,500	0	0
<b>SERVICE: PUBLIC CEMETERIES</b>						
<b>Total Operating Revenue</b>	42,580	42,980	43,960	45,060	46,180	47,340
<b>Total Operating Expenses</b>	80,960	81,360	80,468	82,570	84,730	86,940
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	5,000	7,000	17,500	17,500	0	0
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: PUBLIC CEMETERIES</b>	(43,380)	(45,380)	(54,008)	(55,010)	(38,550)	(39,600)
<b>Service: Public Conveniences</b>						
<b>Operating Expenses</b>						
Maintenance & Working	165,000	165,000	170,000	174,250	178,610	183,080
Water Expense - Public Conveniences	600	600	500	520	540	560
Energy Expense - Public Conveniences	3,430	3,430	3,570	3,710	3,860	4,010
Insurance - Public Conveniences	4,620	4,239	4,450	4,670	4,900	5,150
Rate Expense - Public Conveniences	1,710	1,822	1,880	1,940	2,000	2,060
Public Toilet-Depreciation Buildings	0	0	0	0	0	0
<b>Total Operating Expenses</b>	175,360	175,091	180,400	185,090	189,910	194,860
<b>Service: Public Conveniences</b>						
<b>Capital Expenses</b>						
Public Toilets Upgrade	0	50,000	40,000	40,000	40,000	40,000
Public Toilets Upgrade Woomaragama	50,000	44,812	0	0	0	0
Public Toilets Upgrade Brocklesby	0	0	0	0	0	0
<b>Total Capital Expenses</b>	50,000	94,812	40,000	40,000	40,000	40,000
<b>SERVICE: PUBLIC CONVENIENCES</b>						
<b>Total Operating Revenue</b>	0	0	0	0	0	0
<b>Total Operating Expenses</b>	175,360	175,091	180,400	185,090	189,910	194,860
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	50,000	94,812	40,000	40,000	40,000	40,000
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: PUBLIC CONVENIENCES</b>	(225,360)	(269,903)	(220,400)	(225,090)	(229,910)	(234,860)
<b>Service: Street Cleaning</b>						
<b>Operating Revenue</b>						

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Street Sweeping Private Works Inc.	25,000	25,000	25,000	25,630	26,270	26,930
<b>Total Operating Revenue</b>	25,000	25,000	25,000	25,630	26,270	26,930
<b>Service: Street Cleaning</b>						
<b>Operating Expenses</b>						
Street Sweeping	120,000	120,000	120,000	123,000	126,080	129,230
Lockhart Street Sweeping	12,500	12,500	12,500	12,810	13,130	13,460
The Rock Street Sweeping	12,500	12,500	12,500	12,810	13,130	13,460
Urana Street Sweeping	0	0	0	0	0	0
<b>Total Operating Expenses</b>	145,000	145,000	145,000	148,620	152,340	156,150
<b>SERVICE: STREET CLEANING</b>						
<b>Total Operating Revenue</b>	25,000	25,000	25,000	25,630	26,270	26,930
<b>Total Operating Expenses</b>	145,000	145,000	145,000	148,620	152,340	156,150
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: STREET CLEANING</b>	(120,000)	(120,000)	(120,000)	(122,990)	(126,070)	(129,220)
<b>Service: Public Commons</b>						
<b>Operating Revenue</b>						
Charges to Commoners	1,000	1,000	0	0	0	0
<b>Total Operating Revenue</b>	1,000	1,000	0	0	0	0
<b>Service: Commons</b>						
<b>Capital Revenue</b>						
Capital Revenue	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Service: Commons</b>						
<b>Operating Expenses</b>						
Maintenance & Working	1,000	1,000	0	0	0	0
<b>Total Operating Expenses</b>	1,000	1,000	0	0	0	0
<b>SERVICE: COMMONS</b>						
<b>Total Operating Revenue</b>	1,000	1,000	0	0	0	0
<b>Total Operating Expenses</b>	1,000	1,000	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: COMMONS</b>	0	0	0	0	0	0
<b>Service: Other Community Amenities</b>						
<b>Operating Revenue</b>						
MCMA Corroboree Frog Project Grant	0	5,000	0	0	0	0
Wirraminna Env. Education Contribution	500	500	0	0	0	0
Wirraminna Env. Education Gold Coin Donation	0	1,149	500	500	500	500
Morven Beautification Fund	0	0	0	0	0	0
Morven Church Fund	0	0	0	0	0	0
Morven Community Hall Fund	0	0	0	0	0	0
Morven Community 150th Celebration	0	0	0	0	0	0
Morven Community 150th Birthday Book	0	114	0	0	0	0
Jindera Sports Stadium Events	0	0	0	0	0	0
<b>Total Operating Revenue</b>	500	6,763	500	500	500	500
<b>Service: Other Community Amenities</b>						
<b>Capital Revenue</b>						
Grant - Wymah Recreation Reserve - Tennis Courts Lights	0	0	0	0	0	0
Grant - Culcairn Golf - Sprinkler System	0	0	0	0	0	0
Grant - Jindera Park - Driveway	0	0	0	0	0	0
Grant - Henty Showground - Power Pavilions	0	0	0	0	0	0
Grant - Holbrook Sportsground - Disable Showers & Toilets	0	0	0	0	0	0
Contributions - Wirraminna Interp Centre	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Service: Other Community Amenities</b>						
<b>Operating Expenses</b>						
Contribution Henty Primary Health Centre Plans	0	0	0	0	0	0
West Hume Landcare Expense	0	0	0	0	0	0
Holbrook Landcare Contribution	0	0	0	0	0	0
MCMA Public Land Grant	0	0	0	0	0	0
Community Development Catering	400	400	400	400	400	400
Community Development Catering	0	0	0	0	0	0
Morven Beautification Fund	0	0	0	0	0	0
Morven Community Hall Fund	0	0	0	0	0	0
Morven Community 150th Celebrations	0	0	0	0	0	0
Wymah Rec Reserve Tenn	0	0	0	0	0	0
Jindera Sports Stadium Events	0	0	0	0	0	0

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Tidy Town Funding 2010	0	0	0	0	0	0
Tidy Town Funding 2011	0	0	0	0	0	0
Walbundrie Grounds Comm - Goal	0	0	0	0	0	0
Simply Greater Places Grant 2012	60,000	92,796	40,000	40,600	41,182	41,747
Gerogery West Tennis Club	0	0	0	0	0	0
Culcairn Comm & Business Forum	0	0	0	0	0	0
Culcairn Comm & Business Forum	0	0	0	0	0	0
Jindera Pool Comm Wind Break	0	0	0	0	0	0
Woolpack Inn Museum Red G/H Em	0	0	0	0	0	0
ex Hume Community Chest	0	0	0	0	0	0
Wirraminna Env. Education Centre Maintenance	6,000	3,425	6,000	6,000	6,000	6,000
Community Development Grant 2010	0	0	0	0	0	0
Wirraminna Env. Education Centre Loan Repayt	0	852	0	0	0	0
Community Development Grant 2011	0	0	0	0	0	0
Wirraminna Env. Education Centre Water	0	0	0	0	0	0
Wirraminna Env. Education Centre Energy Cost	0	941	0	0	0	0
Insurance - Wirraminna Env. Education Centre	0	848	0	0	0	0
Community Development Advertising	7,120	7,120	7,300	7,480	7,670	7,860
Wirraminna Corroboree Frog Project	0	6,553	0	0	0	0
Wirraminna Env. Education Centre Sundry Expenses	0	1,174	0	0	0	0
Community Development Grant 2011-12	0	0	0	0	0	0
Community Development Grant 2012-13	0	0	0	0	0	0
Community Development Grant 2013-14	0	0	0	0	0	0
Burrumbuttock Woodlands Revegetation Grant	0	5,699	0	0	0	0
ex Hume Community Chest	0	0	0	0	0	0
<b>Total Operating Expenses</b>	<b>73,520</b>	<b>119,808</b>	<b>53,700</b>	<b>54,480</b>	<b>55,252</b>	<b>56,007</b>
<b>Service: Other Community Amenities</b>						
<b>Capital Expenses</b>						
Wirraminna Capital Expenses	0	0	0	0	0	0
Plan & Design Walla Walla Community Centre	0	10,000	0	0	0	0
<b>Total Capital Expenses</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Other Community Amenities</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Jindera Hostel Sale Proceeds Reserve	0	0				
Transfer (to) / from Holbrook Hostel Sale Proceeds Reserve	0	0				
Transfer (to) / from West Hume Landcare	0	0				
Transfer (to) / from MCMA Corroboree Frog Project	0	1,553				
Transfer (to) / from Wirraminna Env. Education Reserve	0	0				
Transfer (to) / from Burrumbuttock Woodland Revegetation Grant	0	5,699				
Transfer (to) / from Morven Community Fund Reserve	0	(23)				
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>7,229</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: OTHER COMMUNITY AMENITIES</b>						
<b>Total Operating Revenue</b>	<b>500</b>	<b>6,763</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>Total Operating Expenses</b>	<b>73,520</b>	<b>119,808</b>	<b>53,700</b>	<b>54,480</b>	<b>55,252</b>	<b>56,007</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>7,229</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: OTHER COMMUNITY AMENITIES</b>	<b>(73,020)</b>	<b>(115,816)</b>	<b>(53,200)</b>	<b>(53,980)</b>	<b>(54,752)</b>	<b>(55,507)</b>
<b>FUNCTION: HOUSING &amp; COMMUNITY AMENITIES</b>						
<b>Total Operating Revenue</b>	<b>272,070</b>	<b>303,657</b>	<b>279,400</b>	<b>282,710</b>	<b>286,080</b>	<b>289,560</b>
<b>Total Operating Expenses</b>	<b>883,495</b>	<b>1,006,750</b>	<b>856,484</b>	<b>859,140</b>	<b>878,292</b>	<b>898,937</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>115,000</b>	<b>512,887</b>	<b>57,500</b>	<b>207,500</b>	<b>240,000</b>	<b>240,000</b>
<b>Total Transfers (To) / From Reserves</b>	<b>(8,860)</b>	<b>8,834</b>	<b>4,850</b>	<b>5,140</b>	<b>5,450</b>	<b>5,770</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>89,000</b>	<b>89,000</b>	<b>89,000</b>	<b>89,000</b>	<b>89,000</b>	<b>89,000</b>
<b>RESULT - HOUSING &amp; COMMUNITY AMENITIES</b>	<b>(646,285)</b>	<b>(1,118,146)</b>	<b>(540,734)</b>	<b>(689,790)</b>	<b>(737,762)</b>	<b>(754,607)</b>
<b>FUNCTION: RECREATION &amp; CULTURE</b>						
<b>Service: Public Libraries</b>						
<b>Operating Revenue</b>						
RRL - Southern Mobile Library	0	35,000	35,000	35,880	36,780	37,700
Libraries - Storytime	1,200	1,200	1,200	1,200	1,200	1,200
Grants - Library Per Capita Subsidy	36,640	32,699	33,520	34,360	35,220	36,100
Library - Sundry Income	0	0	0	0	0	0
Lib. Donations & Contrib.	360	370	0	0	0	0
<b>Total Operating Revenue</b>	<b>38,200</b>	<b>69,269</b>	<b>69,720</b>	<b>71,440</b>	<b>73,200</b>	<b>75,000</b>
<b>Service: Public Libraries</b>						
<b>Capital Revenue</b>						
Grant - Specific Purposes	0	25,700	25,700	25,700	25,700	25,700
Grant - Library Development	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>25,700</b>	<b>25,700</b>	<b>25,700</b>	<b>25,700</b>	<b>25,700</b>
<b>Service: Public Libraries</b>						

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Operating Expenses</b>						
Salaries & Wages	106,610	106,610	134,000	138,360	142,860	147,500
Salaries & Wages - Storytime	1,000	1,000	1,030	1,060	1,090	1,130
Contribution to RRL	228,000	242,371	218,182	224,730	231,470	238,410
Special Purpose Fund Expense	25,700	25,700	25,700	25,700	25,700	25,700
Library Staff Training	1,370	2,218	2,270	2,330	2,390	2,450
Libraries - Printing & Stationery	2,050	2,050	2,100	2,150	2,200	2,260
Southern Mobile Library	0	35,000	35,000	35,880	36,780	37,700
Repairs & Maintenance - Buildings	7,920	9,920	10,170	10,420	10,680	10,950
Repairs & Maintenance - Furn/Equip	1,540	1,540	1,580	1,620	1,660	1,700
Library Photocopier Lease	1,310	1,310	1,340	1,370	1,400	1,440
Library WiFi annual maintenance	0	0	2,768	2,840	2,910	2,980
Travelling Expenses	620	0	0	0	0	0
Library Delegates Expenses	1,060	1,060	1,090	1,120	1,150	1,180
Library Storytime Expenses	200	200	200	200	200	200
Subscriptions	1,590	1,527	1,570	1,610	1,650	1,690
Library Grant E Reader Exp	0	0	0	0	0	0
Telephones, Internet Fees & Charges	5,810	5,810	5,960	6,110	6,260	6,420
Security Expenses	1,980	1,980	2,030	2,080	2,130	2,180
Libraries Water Charges	620	620	640	660	680	700
Electricity	8,170	8,170	8,500	8,840	9,190	9,560
Rates and Charges	2,030	2,456	2,530	2,610	2,690	2,770
Cleaning Contract	15,380	14,772	15,140	15,520	15,910	16,310
Salaries Cleaning	18,510	18,510	19,110	19,730	20,370	21,030
Library Donation & Cont Exp	370	370	380	390	400	410
Insurance - Library	15,150	4,982	5,110	5,240	5,370	5,500
Sundry Expenses	1,030	1,030	1,060	1,090	1,120	1,150
Overhead Distribution	30,910	30,910	31,680	32,470	33,280	34,110
Libraries - Depreciation	45,000	45,000	45,000	45,000	45,000	45,000
<b>Total Operating Expenses</b>	<b>523,930</b>	<b>565,116</b>	<b>574,140</b>	<b>589,130</b>	<b>604,540</b>	<b>620,430</b>
<b>Service: Public Libraries</b>						
<b>Capital Expenses</b>						
Holbrook Library Refit	0	3,000	0	0	0	0
Library Special Purpose Grant Purchases	0	40,350	0	0	0	0
Planning & Design Costs Jindera Library	0	0	0	0	0	0
Self Service Station - Culcairn	0	0	0	0	0	0
Library Development Grant	0	200,000	0	0	0	0
Planning & Design Costs Henty Lib & RTC	0	0	0	0	0	0
<b>Total Capital Expenses</b>	<b>0</b>	<b>243,350</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Public Libraries</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Library Development Grant	0	200,000	0	0	0	0
Transfer (to) / from Library Special Purpose Grant	0	40,350	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>240,350</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: PUBLIC LIBRARIES</b>						
<b>Total Operating Revenue</b>	<b>38,200</b>	<b>69,269</b>	<b>69,720</b>	<b>71,440</b>	<b>73,200</b>	<b>75,000</b>
<b>Total Operating Expenses</b>	<b>523,930</b>	<b>565,116</b>	<b>574,140</b>	<b>589,130</b>	<b>604,540</b>	<b>620,430</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>25,700</b>	<b>25,700</b>	<b>25,700</b>	<b>25,700</b>	<b>25,700</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>243,350</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>240,350</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>
<b>RESULT: PUBLIC LIBRARIES</b>	<b>(440,730)</b>	<b>(428,147)</b>	<b>(433,720)</b>	<b>(446,990)</b>	<b>(460,640)</b>	<b>(474,730)</b>
<b>Service: Community Technology Centre</b>						
<b>Operating Revenue</b>						
Computer & Internet Fees	100	100	100	100	100	100
Office Services	1,540	1,540	1,500	1,540	1,580	1,620
Printing Fees & Photocopying	11,000	20,000	20,500	21,010	21,540	22,080
Commission of CMR Hire	2,920	2,920	2,990	3,060	3,140	3,220
Training Income (GST Free)	16,890	12,000	10,000	10,250	10,510	10,770
Training Income	10,000	7,000	10,000	10,250	10,510	10,770
Hire - Room & Equipment	1,270	1,270	1,300	1,330	1,360	1,390
Catering Income	15,000	16,000	16,400	16,810	17,230	17,660
CTC - RTA ETag Admin Fee	540	540	550	560	570	580
Office Equipment Hire	820	820	840	860	880	900
CTC Advertising - Holbrook Happenings	37,000	40,000	40,000	41,000	42,030	43,080
RTA Government Access	8,000	8,000	6,000	6,000	6,000	6,000
Sales Income	560	560	500	500	500	500
Sundry Sales	800	800	500	500	500	500
Sales Entertainment Income	510	510	500	500	500	500
CTC Travelling Reimbursement	0	545	0	0	0	0
CTC EduOne Training Grant	0	2,400	0	0	0	0
CTC Study Club Grant	0	0	0	0	0	0
CTC Study Club Contribution	600	600	500	510	520	530
CTC Donations & Contrib. (GST Free)	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>107,550</b>	<b>115,605</b>	<b>112,180</b>	<b>114,780</b>	<b>117,470</b>	<b>120,200</b>
<b>Service: Community Technology Centre</b>						

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Operating Expenses</b>						
Salaries - CTC Administration	78,300	78,300	79,140	81,710	84,370	87,110
Salaries - Grant Expenses	0	0	0	0	0	0
Salaries - Grant Expenses Adjust	0	0	0	0	0	0
Training Course Expenses	8,700	5,000	5,130	5,260	5,390	5,520
Staff Training	1,020	1,184	1,210	1,240	1,270	1,300
Sales Expenditure	540	540	550	560	570	580
Catering expenditure	8,500	12,000	12,300	12,610	12,930	13,250
Postage	340	340	350	360	370	380
Printing & Stationery	5,500	12,500	12,810	13,130	13,460	13,800
Holbrook Happenings Expenses	11,000	6,000	6,000	6,000	6,000	6,000
EduOne Equipment Expenses	0	4,018	4,020	4,020	4,020	4,020
Photocopier Lease	6,120	6,120	6,120	6,120	6,120	6,120
Computer Hardware < \$1,500 ea	3,800	3,800	3,800	3,800	3,800	3,800
Travelling Expenses	0	0	0	0	0	0
Computer & Internet Expenses	1,250	1,250	1,280	1,310	1,340	1,370
Sundry Entertainment Expenses	540	540	550	560	570	580
IT Support	0	0	0	0	0	0
Telephone & Broadband	3,110	3,110	3,190	3,270	3,350	3,430
CTC Water Charges	380	380	390	400	410	420
CTC Electricity	4,380	4,380	4,560	4,740	4,930	5,130
CTC Rates & Charges	320	362	370	380	390	400
CTC Cleaning	4,220	4,220	4,330	4,440	4,550	4,660
Lib. Donation & Contribut Exp.	0	0	0	0	0	0
Insurance - CTC Tutors	1,000	1,000	1,050	1,100	1,160	1,220
Insurance - CTC	1,690	1,416	1,490	1,560	1,640	1,720
Advertising	100	1,500	1,540	1,580	1,620	1,660
CTC Study Club	0	600	620	640	660	680
Sundry Expenses	340	340	350	360	370	380
<b>Total Operating Expenses</b>	<b>141,150</b>	<b>148,900</b>	<b>151,150</b>	<b>155,150</b>	<b>159,290</b>	<b>163,530</b>
<b>Service: Community Technology Centre</b>						
<b>Capital Expenses</b>						
Replace CTC Computers	0	0	0	0	0	0
Carpark Solar Light	0	0	0	0	0	0
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Community Technology Centre</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from EduOne Training Grant	0	4,018	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>4,018</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: COMMUNITY TECHNOLOGY CENTRES</b>						
<b>Total Operating Revenue</b>	<b>107,550</b>	<b>115,605</b>	<b>112,180</b>	<b>114,780</b>	<b>117,470</b>	<b>120,200</b>
<b>Total Operating Expenses</b>	<b>141,150</b>	<b>148,900</b>	<b>151,150</b>	<b>155,150</b>	<b>159,290</b>	<b>163,530</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>4,018</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: COMMUNITY TECHNOLOGY CENTRES</b>	<b>(33,600)</b>	<b>(29,277)</b>	<b>(38,970)</b>	<b>(40,370)</b>	<b>(41,820)</b>	<b>(43,330)</b>
<b>Service: Museums</b>						
<b>Operating Revenue</b>						
Grant - Wymah Museum	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Museums</b>						
<b>Operating Expenses</b>						
Woolpack Inn Museum Phone/P&S	0	0	0	0	0	0
Contributions & Subsidies	0	2,500	2,560	2,620	2,690	2,760
Culcairn Station House Grant Expense	0	0	0	0	0	0
Telephone - Holbrook Woolpack Inn	390	390	400	410	420	430
Energy Charges	2,210	2,210	2,300	2,390	2,490	2,590
Water Charges - Culcairn Station House	0	0	0	0	0	0
Water Charges - Jindera Pioneer Museum	0	0	0	0	0	0
Water Charges - Jindera Craft Cottage	0	0	0	0	0	0
Water Charges - Holbrook Woolpack Inn	0	0	0	0	0	0
Water Charges - Holbrook Woolpack Inn	0	0	0	0	0	0
Rates & Charges - Culcairn Station House	1,580	1,661	1,710	1,760	1,810	1,860
Rates & Charges - Jindera Pioneer Museum	1,650	1,559	1,610	1,660	1,710	1,760
Rates & Charges - Jindera Craft Cottage	1,740	1,689	1,740	1,790	1,840	1,900
Rates & Charges - Jindera Historical Trust	4,810	3,959	4,080	4,200	4,330	4,460
Rates & Charges - Holbrook Woolpack Inn	1,020	1,155	1,190	1,230	1,270	1,310
Insurance - Culcairn Station House	2,240	2,283	2,400	2,520	2,650	2,780
Insurance - Jindera Pioneer Museum	0	0	0	0	0	0
Insurance - Jindera Craft Cottage	0	0	0	0	0	0
Insurance - Holbrook Woolpack Inn	0	0	0	0	0	0
Insurance - Headlie Taylor Header	600	606	640	670	700	740
<b>Total Operating Expenses</b>	<b>16,240</b>	<b>18,012</b>	<b>18,630</b>	<b>19,250</b>	<b>19,910</b>	<b>20,590</b>
<b>SERVICE: MUSEUMS</b>						
<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<i>Total Operating Expenses</i>	16,240	18,012	18,630	19,250	19,910	20,590
<i>Total Capital Revenue</i>						
<i>Total Capital Expenses</i>						
<i>Total Transfers (To) / From Reserves</i>	0	0	0	0	0	0
<i>Total Loan Funds Raised</i>	0	0	0	0	0	0
<i>Total Debt Servicing</i>	0	0	0	0	0	0
<i>Total Depreciation Contra</i>	0	0	0	0	0	0
<b>RESULT: MUSEUMS</b>	<b>(16,240)</b>	<b>(18,012)</b>	<b>(18,630)</b>	<b>(19,250)</b>	<b>(19,910)</b>	<b>(20,590)</b>
<b>Service: Public Halls</b>						
<b>Operating Revenue</b>						
Public Halls Donations	0	0	0	0	0	0
Public Halls Donations	0	0	0	0	0	0
Holbrook Hall Hire	1,000	1,417	1,200	1,200	1,200	1,200
Gerogery Hall Hire	500	500	300	300	300	300
Brocklesby Post Office	0	0	0	0	0	0
Public Halls Section 94 Contribution	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>1,500</b>	<b>1,917</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>
<b>Service: Public Halls</b>						
<b>Capital Revenue</b>						
Grant - RLCIP3 - Shire Halls	0	0	0	0	0	0
Contribution from Henty Hall Comm & Grant	0	0	0	0	0	0
Grant - NSW CBP - Shire Halls	0	0	0	0	0	0
Contribution by Culcairn Hall Comm	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Public Halls</b>						
<b>Operating Expenses</b>						
Shire Public Halls M&W	33,780	33,780	35,000	35,880	36,780	37,700
Water Expense - Shire Halls	2,070	2,070	2,140	2,210	2,290	2,370
Energy Expense - Shire Halls	5,500	5,500	5,720	5,950	6,190	6,440
Rates - Shire Halls	8,470	8,288	8,540	8,800	9,060	9,330
Shire Halls - Council Grant	12,100	12,100	12,100	12,100	12,100	12,100
Insurance - Shire Halls	20,270	21,633	22,710	23,850	25,040	26,290
Henty Hall Demolition	0	36,800	0	0	0	0
Henty Hall Improvements	0	17,965	0	0	0	0
Henty Hall Council Contribution	0	13,000	0	0	0	0
Contribution - Henty Comm Civic Ctr	5,000	5,000	0	0	0	0
Brocklesby Hotel Building Expenses	0	0	0	0	0	0
Public Halls - Depreciation	130,000	130,000	130,000	130,000	130,000	130,000
<b>Total Operating Expenses</b>	<b>217,190</b>	<b>286,136</b>	<b>216,210</b>	<b>218,790</b>	<b>221,460</b>	<b>224,230</b>
<b>Service: Public Halls</b>						
<b>Capital Expenses</b>						
Hall Renewal Expenses	30,000	51,379	25,000	25,000	25,000	25,000
Culcairn Hall Roof Repairs	0	5,292	0	0	0	0
Structural Investigations	0	0	0	0	0	0
<b>Total Capital Expenses</b>	<b>30,000</b>	<b>56,671</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<b>Service: Public Halls</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Unexpended Grant Henty Comm Centre	0	0	0	0	0	0
Trans (to) / from Henty Memorial Hall	0	16,965	0	0	0	0
Transfer (to) / from ex Hume Financial Assist	0	0	0	0	0	0
Transfer (to) / from Section 94 Contributions	0	0	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>16,965</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: PUBLIC HALLS</b>						
<b>Total Operating Revenue</b>	<b>1,500</b>	<b>1,917</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>
<b>Total Operating Expenses</b>	<b>217,190</b>	<b>286,136</b>	<b>216,210</b>	<b>218,790</b>	<b>221,460</b>	<b>224,230</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>30,000</b>	<b>56,671</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>16,965</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>
<b>RESULT: PUBLIC HALLS</b>	<b>(115,690)</b>	<b>(193,925)</b>	<b>(109,710)</b>	<b>(112,290)</b>	<b>(114,960)</b>	<b>(117,730)</b>
<b>Service: Meeting Room</b>						
<b>Operating Revenue</b>						
Room Hire Fees - Holbrook	12,800	12,800	13,200	13,600	14,040	14,480
<b>Total Operating Revenue</b>	<b>12,800</b>	<b>12,800</b>	<b>13,200</b>	<b>13,600</b>	<b>14,040</b>	<b>14,480</b>
<b>Service: Meeting Room</b>						
<b>Operating Expenses</b>						
Repairs & Maintenance	4,460	3,661	3,750	3,840	3,940	4,040
Meeting Room Minor Equipment	0	1,000	1,030	1,060	1,090	1,120
Cleaning	3,680	3,680	3,770	3,860	3,960	4,060
Water	300	300	310	320	330	340
Electricity	2,200	2,200	2,290	2,380	2,480	2,580
Rates	470	543	560	580	600	620
Insurance	1,620	1,416	1,490	1,560	1,640	1,720
<b>Total Operating Expenses</b>	<b>12,730</b>	<b>12,800</b>	<b>13,200</b>	<b>13,600</b>	<b>14,040</b>	<b>14,480</b>



2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Service: Meeting</b>						
<b>Capital Expenses</b>						
Furniture & Fittings	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>SERVICE: MEETING ROOM</b>						
<b>Total Operating Revenue</b>	12,800	12,800	13,200	13,600	14,040	14,480
<b>Total Operating Expenses</b>	12,730	12,800	13,200	13,600	14,040	14,480
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: MEETING ROOM</b>	70	0	0	0	0	0
<b>Service: Other Cultural Services</b>						
<b>Operating Revenue</b>						
Grants - Heritage Advisor	7,000	7,000	0	0	0	0
Grant - Heritage Local Fund	8,500	8,500	0	0	0	0
Grant - Heritage Study	0	0	0	0	0	0
<b>Total Operating Revenue</b>	15,500	15,500	0	0	0	0
<b>Service: Other Cultural Services</b>						
<b>Operating Expenses</b>						
Heritage Advisor Programme	14,000	20,046	0	0	0	0
Heritage Local Fund	17,000	60,324	0	0	0	0
Heritage Study Expenses	0	0	0	0	0	0
<b>Total Operating Expenses</b>	31,000	80,370	0	0	0	0
<b>Service: Other Cultural Services</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Local Heritage Grant	0	0	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>SERVICE: OTHER CULTURAL SERVICES</b>						
<b>Total Operating Revenue</b>	15,500	15,500	0	0	0	0
<b>Total Operating Expenses</b>	31,000	80,370	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: OTHER CULTURAL SERVICES</b>	(15,500)	(64,870)	0	0	0	0
<b>Service: Swimming Pools</b>						
<b>Operating Revenue</b>						
Sundry Income - All Pools	0	145	0	0	0	0
Seasons Tickets - All Pools	34,000	39,509	38,700	39,670	40,660	41,680
Admission Fees - All Pools	10,000	8,150	10,600	10,860	11,130	11,400
Jindera Section 94 Contribution	0	408	0	0	0	0
<b>Total Operating Revenue</b>	44,000	48,212	49,300	50,530	51,790	53,080
<b>Service: Swimming Pools</b>						
<b>Capital Revenue</b>						
Grant - RLCIP3 - Walla Solar Heating	0	6,720	0	0	0	0
Grant - RLCIP3 - Walla Filtration	0	0	0	0	0	0
Grant - RLCIP3 - Culcairn Pool Solar Heating	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	6,720	0	0	0	0
<b>Service: Swimming Pools</b>						
<b>Operating Expenses</b>						
Salaries - All Pools	112,639	112,639	116,037	119,810	123,710	127,730
Contractor Charges - All Pools	98,400	98,400	101,400	103,950	106,560	109,230
Season Tickets Expenses - All Pools	16,000	19,289	19,600	20,090	20,590	21,110
Telephone Charges - All Pools	4,000	4,000	4,080	4,180	4,280	4,380
Chemical Expenses - All Pools	25,000	25,000	24,000	27,930	11,530	11,850
Water Charges - All Pools	30,000	30,000	34,500	35,710	36,970	38,280
Energy Charges - All Pools	60,000	60,000	65,000	67,600	70,300	73,110
Rates & Charges - All Pools	4,260	5,316	5,500	5,660	5,820	5,990
Insurance Charges - All Pools	18,210	18,472	19,400	20,380	21,400	22,470
Sundry Expenses - All Pools	5,150	5,150	5,270	5,420	5,570	5,720
Maintenance & Repairs - All Pools	71,750	71,750	75,000	75,000	75,000	75,000
Depreciation - All Pools	120,000	120,000	120,000	120,000	120,000	120,000
<b>Total Operating Expenses</b>	565,409	570,016	589,787	605,730	601,730	614,870
<b>Service: Swimming Pools</b>						
<b>Capital Expenses</b>						
Holbrook Pool - Ammenties	10,000	0	0	0	0	0
Holbrook Pool - Security Fence	0	10,000	0	0	0	0
Holbrook Pool - Automatic Pool Cleaner	8,000	8,000	0	0	0	0

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Holbrook Pool - renewal investigations for Pool and ammenities	0	10,000	0	0	0	0
Holbrook Pool - Shade Structure	0	0	10,000	0	0	0
Holbrook Pool - Renewal of solar tubes	0	0	0	0	0	0
Jindera Swimming Pool - Repairs to Drains in Concrete	0	0	4,000	0	0	0
Jindera Swimming Pool - Third Swimming Pool	0	0	80,000	0	0	0
Jindera Swimming Pool - Repair join in pool shell	0	0	5,000	0	0	0
Jindera Swimming Pool - Repainting Signage Around Pool Surrounds	0	10,000	0	0	0	0
Culcairn Pool - Disabled Toilets	0	0	30,000	0	0	0
Culcairn Pool - Install Balance Tank	20,000	20,000	0	0	0	0
Henty Pool - Chlorine Dosing System	0	0	0	20,000	0	0
Henty Pool - Renewal investigations for Pool and Ammenities	10,000	10,000	10,000	0	0	0
Henty Pool - Replace tiling on pool hob surround	0	0	0	20,000	0	0
Henty Pool - Repaint Pool	0	16,250	0	10,000	10,000	0
Walla Walla Pool - Chlorine Dosing System	20,000	20,000	0	0	0	0
Walla Walla Pool - Solar Hot Water	0	8,064	0	0	0	0
Walla Pool - Renewal investigations for Pool and ammenities	10,000	10,000	0	0	0	0
Walla Pool - Repaint Pool	0	0	10,000	0	0	0
<b>Total Capital Expenses</b>	<b>78,000</b>	<b>122,314</b>	<b>149,000</b>	<b>50,000</b>	<b>10,000</b>	<b>0</b>
<b>Service: Swimming Pools</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Swimming Pools Section 94 Contribution	0	(408)	43,703	0	0	0
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>(408)</b>	<b>43,703</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: SWIMMING POOLS</b>						
<b>Total Operating Revenue</b>	<b>44,000</b>	<b>48,212</b>	<b>49,300</b>	<b>50,530</b>	<b>51,790</b>	<b>53,080</b>
<b>Total Operating Expenses</b>	<b>565,409</b>	<b>570,016</b>	<b>589,787</b>	<b>605,730</b>	<b>601,730</b>	<b>614,870</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>6,720</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>78,000</b>	<b>122,314</b>	<b>149,000</b>	<b>50,000</b>	<b>10,000</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>(408)</b>	<b>43,703</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>
<b>RESULT: SWIMMING POOLS</b>	<b>(479,409)</b>	<b>(517,806)</b>	<b>(525,784)</b>	<b>(485,200)</b>	<b>(439,940)</b>	<b>(441,790)</b>
<b>Service: Sporting Grounds</b>						
<b>Operating Revenue</b>						
Annual Rent - Holbrook Sports Complex	23,000	23,000	23,580	24,170	24,770	25,390
<b>Total Operating Revenue</b>	<b>23,000</b>	<b>23,000</b>	<b>23,580</b>	<b>24,170</b>	<b>24,770</b>	<b>25,390</b>
<b>Service: Sporting Grounds</b>						
<b>Capital Revenue</b>						
Henty Tennis Club Upgrade	0	0	0	0	0	0
Grant - Wymah Recreation Reserve - Tennis Courts Lights	0	6,250	0	0	0	0
Grant - Culcairn Golf - Sprinkler System	0	10,000	0	0	0	0
Grant - Jindera Park - Driveway	0	25,000	0	0	0	0
Grant - Henty Showground - Power Pavilions	0	17,796	0	0	0	0
Grant - Holbrook Sportsground - Disable Showers & Toilets	0	57,750	0	0	0	0
Henty Tennis Club Loan	0	0	0	0	0	0
Jindera Rec Res - Netball Courts	0	0	0	0	0	0
Jindera Rec Res - Netball Courts Loan	0	0	0	0	0	0
Henty Showground Comm-ShowShed	0	0	0	0	0	0
Wymah Rec Reserve DS&R Grant	0	0	0	0	0	0
Brocklesby Rec Reserve DS&R Grant	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>116,796</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Sporting Grounds</b>						
<b>Operating Expenses</b>						
Showground Maintenance & Working	22,550	22,550	23,110	23,690	24,280	24,890
Indoor Sport Complex M&W	23,060	23,060	23,640	24,230	24,840	25,460
Complex/Showground Water	3,110	3,110	3,220	3,330	3,450	3,570
Complex/Showground Electricity	23,240	23,240	18,800	19,550	20,330	21,140
Rates - Complex/Showground	2,370	1,900	1,960	2,020	2,080	2,140
Insurance - Complex/Showground	13,730	13,730	13,730	13,730	13,730	13,730
Recreation Reserves - Maintenance	15,380	45,380	30,000	30,750	31,520	32,310
Indoor Sport Complex Telephone	680	680	700	720	740	760
Recreation Reserves - Water Charges	1,970	1,970	2,040	2,110	2,180	2,260
Recreation Reserves - Energy Charges	720	720	750	780	810	840
Rates - Recreation Reserves	2,140	1,487	1,530	1,580	1,630	1,680
Recreation Reserves - Council Grants	85,000	85,000	85,500	85,500	85,500	85,500
Insurance - Recreation Reserves	42,580	43,620	43,620	43,620	43,620	43,620
Insurance - Equine Centre Toilets	420	371	0	0	0	0
Walla Sportsground Master Plan	0	0	0	0	0	0
Henty Tennis Club Loan	0	0	0	0	0	0
Jindera Netball Court Loans	0	0	0	0	0	0
Walla Walla Bicentennial Park	0	0	0	0	0	0
Sporting Grounds - Depreciation	312,000	312,000	312,000	312,000	312,000	312,000
<b>Total Operating Expenses</b>	<b>548,950</b>	<b>578,818</b>	<b>560,600</b>	<b>563,610</b>	<b>566,710</b>	<b>569,900</b>
<b>Service: Sporting Grounds</b>						
<b>Capital Expenses</b>						
Henty Showground Comm-ShowShed	0	433	0	0	0	0
Wymah Rec Reserve - Tennis Lights	0	6,250	0	0	0	0
Culcairn Golf Club - Sprinkler System	0	10,000	0	0	0	0



2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Jindera Park - Driveway	0	25,000	0	0	0	0
Henty Showgrounds - Power to Pavilions	0	17,796	0	0	0	0
Holbrook Sportsground - Disable Toilet & Shower	0	57,750	0	0	0	0
Jindera Rec Ground Entrance	0	0	0	0	0	0
Culcairn Sportsground Drainage Survey & Design	0	0	16,883	0	0	0
Wymah Rec Reserve Tennis Court Upgrade	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	117,229	16,883	0	0	0
<b>Service: Sporting Grounds</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Wymah Rec Reserve DS&R Grant Reserve	0	0	0	0	0	0
Transfer (to) / from Brocklesby DS&R Grant Reserve	0	0	0	0	0	0
Transfer (to) / from Holbrook Sports Reserve	0	0	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>SERVICE: SPORTING GROUNDS</b>						
<b>Total Operating Revenue</b>	23,000	23,000	23,580	24,170	24,770	25,390
<b>Total Operating Expenses</b>	548,950	578,818	560,600	563,610	566,710	569,900
<b>Total Capital Revenue</b>	0	116,796	0	0	0	0
<b>Total Capital Expenses</b>	0	117,229	16,883	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	312,000	312,000	312,000	312,000	312,000	312,000
<b>RESULT: SPORTING GROUNDS</b>	(213,950)	(244,251)	(241,903)	(227,440)	(229,940)	(232,510)
<b>Service: Parks &amp; Gardens</b>						
<b>Operating Revenue</b>						
Rents and Lease Fees	3,800	3,800	3,800	3,800	3,800	3,800
Parks & Gardens Sundry Income	0	0	0	0	0	0
P&G Section 94 Contribution	0	124	0	0	0	0
<b>Total Operating Revenue</b>	3,800	3,924	3,800	3,800	3,800	3,800
<b>Service: Parks &amp; Gardens</b>						
<b>Capital Revenue</b>						
Capital Revenue	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Service: Parks &amp; Gardens</b>						
<b>Operating Expenses</b>						
Parks & Gardens M&W	200,000	200,000	210,000	215,250	220,630	226,150
Gum Swamp - Walla Walla Maintenance	0	21,760	0	0	0	0
Walbundrie Botanical Gardens	0	10,750	0	0	0	0
Walla Walla Bicentennial Park	0	1,610	0	0	0	0
Water Charges - Parks & Reserves	29,440	29,440	30,470	31,540	32,640	33,780
Energy Charges - Parks & Reserves	18,720	18,720	19,470	20,250	21,060	21,900
Rates - Parks & Reserves	21,720	23,716	24,430	25,160	25,910	26,690
Insurance - Parks & Reserves	3,070	3,095	3,250	3,410	3,580	3,760
<b>Total Operating Expenses</b>	272,950	309,091	287,620	295,610	303,820	312,280
<b>Service: Parks &amp; Gardens</b>						
<b>Capital Expenses</b>						
Olympic Highway - Culcairn - Watering System	5,000	5,000		0	0	0
Jubilee Park - Culcairn	15,000	43,448		0	43,448	0
Memorial Park - Henty - Removal of Fence etc	30,000	30,000		0	0	0
Ten Mile Creek Park - Holbrook - Install new Barbecue	0	1,061		0	0	0
Replace Playground Equipment Ten Mile Creek Park	50,000	48,939		0	0	0
Ten Mile Creek - Holbrook - Removal of Internal Road / Bollards	0	0	30,000	0	0	0
Bicentennial Park - Henty - Seal Access Road / Bollards	0	0	26,000	0	0	0
Bicentennial Park - Henty - Replace Playground Edging	0	0	4,000	0	0	0
Memorial Park - Henty - Install shade sail over playground	0	0	25,000		0	0
Memorial Park - Henty - Install new park furniture (near tennis courts)	0	0	15,000		0	0
Eric Thomas Park - Culcairn - Replace / upgrade playground equipment	0	0		45,000	0	0
Ten Mile Creek Park - Holbrook - Install shade sail over play equipment	0	0		25,000	0	0
Ten Mile Creek Park - Holbrook - Replace playground edging	0	0		7,000	0	0
Bicentennial Park - Henty - Replace pine logs with bollards	0	0		10,000	0	0
Kids Patch Playground - Henty - Replace playground edging	0	0		6,000	0	0
Memorial Park - Henty - Replace playground edging	0	0		7,000	0	0
Jindera - Complete recreation entrance road/parking for pool	0	0			75,000	0
Lions Park - Walla Walla - Install / renew / add playground equipment	0	0			25,000	0
Submarine Park - Holbrook - Install shade sale over play equipment	0	0			0	45,000
Jubilee Park - Culcairn - Install shade sail over playground	0	0			0	25,000
Submarine Park - Holbrook - Upgrade BBQ shelter	0	0			0	15,000
Submarine Park - Holbrook - New park furniture	0	0			0	15,000
Parks & Gardens - to be determined	0	0	0	0	0	0
<b>Total Capital Expenses</b>	100,000	128,448	100,000	100,000	100,000	100,000
<b>Service: Parks &amp; Gardens</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Section 94 Contribution Reserve	0	(124)	0	0	25,810	0
Transfer (to) / from Unexpended Grant Jindera Village Green	0	0	0	0	0	0
Transfer (to) / from Brocklesby Rec DS&R Grant	0	0	0	0	0	0
Transfer (to) / from Walla Bicentennial Park Reserve	0	0	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	0	(124)	0	0	25,810	0

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>SERVICE: PARKS &amp; GARDENS</b>						
<i>Total Operating Revenue</i>	3,800	3,924	3,800	3,800	3,800	3,800
<i>Total Operating Expenses</i>	272,950	309,091	287,620	295,610	303,820	312,280
<i>Total Capital Revenue</i>	0	0	0	0	0	0
<i>Total Capital Expenses</i>	100,000	128,448	100,000	100,000	100,000	100,000
<i>Total Transfers (To) / From Reserves</i>	0	(124)	0	0	25,810	0
<i>Total Loan Funds Raised</i>	0	0	0	0	0	0
<i>Total Debt Servicing</i>	0	0	0	0	0	0
<i>Total Depreciation Contra</i>	0	0	0	0	0	0
<b>RESULT: PARKS &amp; GARDENS</b>	(369,150)	(433,739)	(383,820)	(391,810)	(374,210)	(408,480)
<b>Service: Regional &amp; Community Local Infrastructure</b>						
<b>Capital Revenue</b>						
Culcairn Walking Track RLCIP3	0	0	0	0	0	0
CMA Comm Grant Morven Fishing Club	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Service: Regional &amp; Community Local Infrastructure</b>						
<b>Capital Expenses</b>						
Regional & Community Local Infrastructure	0	18,800	0	0	0	0
Culcairn Walking Track	0	31,764	0	0	0	0
Morven Fishing Club - Billabong Creek Riparian Zone Restoration	0	2,500	0	0	0	0
<b>Total Capital Expenses</b>	0	53,064	0	0	0	0
<b>Service: Regional &amp; Community Local Infrastructure</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Unexp Grant - RLCIP	0	50,564	0	0	0	0
Transfer (to) / from Unexp Grant - Morven Fishing Club	0	2,500	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	0	53,064	0	0	0	0
<b>SERVICE: REGIONAL &amp; COMMUNITY LOCAL INFRASTRUCTURE</b>						
<i>Total Operating Revenue</i>	0	0	0	0	0	0
<i>Total Operating Expenses</i>	0	0	0	0	0	0
<i>Total Capital Revenue</i>	0	0	0	0	0	0
<i>Total Capital Expenses</i>	0	53,064	0	0	0	0
<i>Total Transfers (To) / From Reserves</i>	0	53,064	0	0	0	0
<i>Total Loan Funds Raised</i>	0	0	0	0	0	0
<i>Total Debt Servicing</i>	0	0	0	0	0	0
<i>Total Depreciation Contra</i>	0	0	0	0	0	0
<b>RESULT: REGIONAL &amp; COMMUNITY LOCAL INFRASTRUCTURE</b>	0	0	0	0	0	0
<b>FUNCTION: RECREATION &amp; CULTURE</b>						
<i>Total Operating Revenue</i>	246,350	290,227	273,280	279,820	286,570	293,450
<i>Total Operating Expenses</i>	2,329,549	2,569,259	2,411,337	2,460,870	2,491,500	2,540,310
<i>Total Capital Revenue</i>	0	149,216	25,700	25,700	25,700	25,700
<i>Total Capital Expenses</i>	208,000	721,076	290,883	175,000	135,000	125,000
<i>Total Transfers (To) / From Reserves</i>	0	313,865	43,703	0	25,810	0
<i>Total Loan Funds Raised</i>	0	0	0	0	0	0
<i>Total Debt Servicing Principal</i>	0	0	0	0	0	0
<i>Total Depreciation Contra</i>	607,000	607,000	607,000	607,000	607,000	607,000
<b>RESULT - RECREATION &amp; CULTURE</b>	(1,684,199)	(1,930,027)	(1,752,537)	(1,723,350)	(1,681,420)	(1,739,160)
<b>FUNCTION: MINING, MANUFACTURING &amp; CONSTRUCTION</b>						
<b>Service: Building Control</b>						
<b>Operating Revenue</b>						
Building Certificate S149	6,600	6,600	6,770	6,940	7,110	7,290
Building Inspection Fees	65,120	65,120	76,750	78,670	80,640	82,660
Swimming Pool Inspection Fees	6,000	6,000	6,150	6,300	6,460	6,620
Building - B/Fire attack Level Cert	0	0	0	0	0	0
Salary Sacrifice Vehicle	0	0	0	0	0	0
Contributions to Vehicle Leaseback	4,310	4,310	4,420	4,530	4,640	4,760
Sundry Income	300	300	300	300	300	300
<b>Total Operating Revenue</b>	82,330	82,330	94,390	96,740	99,150	101,630
<b>Service: Building Control</b>						
<b>Operating Expenses</b>						
Salaries & Wages Building Control	181,071	181,071	218,926	226,040	233,390	240,980
Fringe Benefits Tax (FBT) Building	850	850	870	890	910	930
Training	5,200	5,200	5,330	5,460	5,600	5,740
Consulting Fees - Building Surveyor	3,000	3,000	0	0	0	0
Pool Inspection Contractors Fees	6,000	6,000	6,000	6,000	6,000	6,000
Contract Building Insp- Rental	0	0	0	0	0	0
Travel - Vehicle Running Expense	9,540	9,540	10,906	11,180	11,460	11,750
Subscriptions	3,080	3,338	3,420	3,510	3,600	3,690
Sundry Expenses	400	142	150	150	150	150
Building Professional Board Rego Fees	770	770	790	810	830	850
Electronic Housing Code Expenses	0	42,473	0	0	0	0
<b>Total Operating Expenses</b>	209,911	252,384	246,392	254,040	261,940	270,090
<b>Service: Building Control</b>						
<b>Capital Expenses</b>						
Building Services Vehicle Purchases	0	22,000	0	0	0	24,000

2014/2015 FINANCIAL BUDGET - GENERAL FUND		Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
GL	<b>Total Capital Expenses</b>	0	22,000	0	0	0	24,000
	<b>Service: Building Control</b>						
	<b>Transfers (To) / From Reserves</b>						
	Transfer (to) / from Electronic Housing Code Grant	0	42,473	0	0	0	0
	<b>Net Transfers (To) / From Reserves</b>	0	42,473	0	0	0	0
	<b>SERVICE: BUILDING CONTROL</b>						
	<b>Total Operating Revenue</b>	82,330	82,330	94,390	96,740	99,150	101,630
	<b>Total Operating Expenses</b>	209,911	252,384	246,392	254,040	261,940	270,090
	<b>Total Capital Revenue</b>	0	0	0	0	0	0
	<b>Total Capital Expenses</b>	0	22,000	0	0	0	24,000
	<b>Total Transfers (To) / From Reserves</b>	0	42,473	0	0	0	0
	<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
	<b>Total Debt Servicing</b>	0	0	0	0	0	0
	<b>Total Depreciation Contra</b>	0	0	0	0	0	0
	<b>RESULT: BUILDING CONTROL</b>	(127,581)	(149,581)	(152,002)	(157,300)	(162,790)	(192,460)
	<b>Service: Quarries &amp; Pits</b>						
	<b>Operating Revenue</b>						
	Pits Restoration Levy Reserve	2,000	2,000	2,000	2,000	2,000	2,000
	<b>Total Operating Revenue</b>	2,000	2,000	2,000	2,000	2,000	2,000
	<b>Service: Quarries &amp; Pits</b>						
	<b>Operating Expenses</b>						
	Rehabilitation Expenses	2,000	2,000	2,000	2,000	2,000	2,000
	Mining Etc. - Depreciation	4,000	4,000	4,000	4,000	4,000	4,000
	<b>Total Operating Expenses</b>	6,000	6,000	6,000	6,000	6,000	6,000
	<b>Service: Quarries &amp; Pits</b>						
	<b>Transfers (To) / From Reserves</b>						
	Transfer (to) / from Pit Restoration Reserve	0	0	0	0	0	0
	<b>Net Transfers (To) / From Reserves</b>	0	0	0	0	0	0
	<b>SERVICE: QUARRIES &amp; PITS</b>						
	<b>Total Operating Revenue</b>	2,000	2,000	2,000	2,000	2,000	2,000
	<b>Total Operating Expenses</b>	6,000	6,000	6,000	6,000	6,000	6,000
	<b>Total Capital Revenue</b>	0	0	0	0	0	0
	<b>Total Capital Expenses</b>	0	0	0	0	0	0
	<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
	<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
	<b>Total Debt Servicing</b>	0	0	0	0	0	0
	<b>Total Depreciation Contra</b>	4,000	4,000	4,000	4,000	4,000	4,000
	<b>RESULT: QUARRIES &amp; PITS</b>	0	0	0	0	0	0
	<b>FUNCTION: MINING, MANUFACTURING &amp; CONSTR.</b>						
	<b>Total Operating Revenue</b>	84,330	84,330	96,390	98,740	101,150	103,630
	<b>Total Operating Expenses</b>	215,911	258,384	252,392	260,040	267,940	276,090
	<b>Total Capital Revenue</b>	0	0	0	0	0	0
	<b>Total Capital Expenses</b>	0	22,000	0	0	0	24,000
	<b>Total Transfers (To) / From Reserves</b>	0	42,473	0	0	0	0
	<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
	<b>Total Debt Servicing Principal</b>	0	0	0	0	0	0
	<b>Total Depreciation Contra</b>	4,000	4,000	4,000	4,000	4,000	4,000
	<b>RESULT - MINING, MANUFACTURING &amp; CONSTR.</b>	(127,581)	(149,581)	(152,002)	(157,300)	(162,790)	(192,460)
	<b>FUNCTION: TRANSPORT &amp; COMMUNICATION</b>						
	<b>Service: Urban Roads Local</b>						
	<b>Operating Revenue</b>						
	Grant - F.A.G. Roads Component	1,903,650	937,806	1,886,717	1,886,717	1,886,717	1,933,885
	Urban Shire Roads - Section 94 Contribution	0	0	0	0	0	0
	Section 90 Contributions	0	0	0	0	0	0
	<b>Total Operating Revenue</b>	1,903,650	937,806	1,886,717	1,886,717	1,886,717	1,933,885
	<b>Service: Urban Roads Local</b>						
	<b>Capital Revenue</b>						
	Roads to Recovery	400,000	859,684	150,000	150,000	200,000	200,000
	Contrib to Roadworks	0	0	0	0	0	0
	Contrib to Roadworks - Holbrook	0	0	0	0	0	0
	Contrib to Roadworks - Jindera	0	0	0	0	0	0
	Contrib to Streetscape - Henty (Essential Energy)	0	0	0	0	0	0
	<b>Total Capital Revenue</b>	400,000	859,684	150,000	150,000	200,000	200,000
	<b>Service: Urban Roads Local</b>						
	<b>Operating Expenses</b>						
	Sealed Roads M & R	650,000	530,000	540,000	540,000	550,000	550,000
	Unsealed Roads M & R	50,000	100,000	90,000	90,000	100,000	100,000
	Holbrook Streetscape Incidental Works	0	0	0	0	0	0
	Interest on Loan - Young Street	0	0	31,296	28,813	26,179	23,383
	Woomargama Streetscape Incidental Work	0	20,000	0	0	0	0
	Street Trees maintenance & replacement	200,000	200,000	220,000	225,500	231,140	236,920
	Urban Roads - Depreciation	315,790	315,790	315,790	315,790	315,790	315,790
	<b>Total Operating Expenses</b>	1,215,790	1,165,790	1,197,086	1,200,103	1,223,109	1,226,093

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Service: Urban Roads Local</b>						
<b>Capital Expenses</b>						
Streets Construction - Roads to Recovery	400,000	1,088,295	150,000	150,000	200,000	200,000
Urban Streets Construction	50,000	50,000	150,000	100,000	100,000	150,000
Urban Streets - Jindera Industrial Estate	0	18,000		0	0	0
Reseal Program	130,000	130,000	100,000	125,000	150,000	175,000
Streetscape Redevelopment Culcairn	0	182,658		0	0	0
Streetscape Redevelopment Holbrook	0	5,000		0	0	0
Streetscape Redevelopment Walla Walla	0	81,915		0	0	0
Streetscape Redevelopment Jindera	0	250,000		0	0	0
Streetscape Redevelopment Woomargama	0	132,503		0	0	0
<b>Total Capital Expenses</b>	<b>580,000</b>	<b>1,938,371</b>	<b>400,000</b>	<b>375,000</b>	<b>450,000</b>	<b>525,000</b>
<b>Service: Urban Roads Local</b>						
<b>Debt Servicing Principal</b>						
Loan Repayments Young Street	0	0	40,448	42,930	45,565	48,361
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0</b>	<b>40,448</b>	<b>42,930</b>	<b>45,565</b>	<b>48,361</b>
<b>Service: Urban Roads Local</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) S94 Contribution Reserve	0	0	52,766	0	0	0
Transfer (to) / from Contributions to Works	0	0	0	0	0	0
Transfer to / (from) Unexpended F.A.G. Roads Component Grant	0	942,180	0	0	0	0
Transfer (to) / from RTA Woomargama Streetscape Grant	0	132,503	0	0	0	0
Transfer (to) / from RTA Holbrook Streetscape Reserve	0	5,000	0	0	0	0
Transfer (to) / from Unexpended Roads to Recovery Grant	0	228,611	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>1,308,294</b>	<b>52,766</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: URBAN ROADS LOCAL</b>						
<b>Total Operating Revenue</b>	<b>1,903,650</b>	<b>937,806</b>	<b>1,886,717</b>	<b>1,886,717</b>	<b>1,886,717</b>	<b>1,933,885</b>
<b>Total Operating Expenses</b>	<b>1,215,790</b>	<b>1,165,790</b>	<b>1,197,086</b>	<b>1,200,103</b>	<b>1,223,109</b>	<b>1,226,093</b>
<b>Total Capital Revenue</b>	<b>400,000</b>	<b>859,684</b>	<b>150,000</b>	<b>150,000</b>	<b>200,000</b>	<b>200,000</b>
<b>Total Capital Expenses</b>	<b>580,000</b>	<b>1,938,371</b>	<b>400,000</b>	<b>375,000</b>	<b>450,000</b>	<b>525,000</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>1,308,294</b>	<b>52,766</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing</b>	<b>0</b>	<b>0</b>	<b>40,448</b>	<b>42,930</b>	<b>45,565</b>	<b>48,361</b>
<b>Total Depreciation Contra</b>	<b>315,790</b>	<b>315,790</b>	<b>315,790</b>	<b>315,790</b>	<b>315,790</b>	<b>315,790</b>
<b>RESULT: URBAN ROADS LOCAL</b>	<b>823,650</b>	<b>317,413</b>	<b>767,739</b>	<b>734,474</b>	<b>683,833</b>	<b>650,221</b>
	<i>(1,080,000)</i>	<i>(620,393)</i>	<i>(1,118,978)</i>	<i>(1,152,243)</i>	<i>(1,202,884)</i>	<i>(1,283,664)</i>
<b>Service: Sealed Rural Roads Local</b>						
<b>Operating Revenue</b>						
Coppabella Rd Industry Contributions	241,973	241,973	241,949	241,949	181,461	0
Shire Roads - Section 94 Contrib - Boral	0	16,156	0	0	0	0
Shire Roads - Maintenance Contribution	0	0	0	0	0	0
Alma Park Road Loan Funds (LIRS)	0	0	0	0	0	0
Tunnel Road Agreement	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>241,973</b>	<b>258,129</b>	<b>241,949</b>	<b>241,949</b>	<b>181,461</b>	<b>0</b>
<b>Service: Sealed Rural Roads Local</b>						
<b>Capital Revenue</b>						
Roads to Recovery Capital Grant	300,000	300,000	800,000	800,000	950,000	900,000
Coppabella Road Grant Funds	0	0	0	0	0	0
Coppabella Road Loan Funds Industry Growers	0	0	0	0	0	0
Alma Park Road Loan Funds (LIRS)	0	0	1,500,000	0	0	0
<b>Total Capital Revenue</b>	<b>300,000</b>	<b>300,000</b>	<b>2,300,000</b>	<b>800,000</b>	<b>950,000</b>	<b>900,000</b>
<b>Service: Sealed Rural Roads Local</b>						
<b>Operating Expenses</b>						
Interest Industry Growers Coppabella Rd Loan	36,315	36,315	26,130	15,482	4,308	0
Interest - Coppabella Rd Loan	53,706	53,706	60,827	57,986	54,925	51,628
Interest Alma Park Road Loan (LIRS)	0	0	43,539	39,575	35,492	31,285
Maintenance & Working (Council)	775,000	775,000	790,000	794,376	814,234	834,602
Linear Reserve Expenditure	0	6,100		0	0	0
Rural Roads - Depreciation	1,660,500	1,660,500	1,660,500	1,660,500	1,660,500	1,660,500
<b>Total Operating Expenses</b>	<b>2,525,521</b>	<b>2,531,621</b>	<b>2,580,996</b>	<b>2,567,919</b>	<b>2,569,459</b>	<b>2,578,015</b>
<b>Service: Sealed Rural Roads Local</b>						
<b>Capital Expenses</b>						
Sealed Rural Roads	50,000	315,000	100,000	100,000	100,000	100,000
Coppabella Road	0	0	0	0	0	0
Tunnel Road	0	236,233	0	0	0	0
Alma Park Road Reconstruction (LIRS)	0	0	1,500,000	0	0	0
Roads to Recovery	300,000	300,000	800,000	800,000	950,000	900,000
SRRL - Reseals	610,000	884,758	630,000	788,625	947,250	1,105,875
<b>Total Capital Expenses</b>	<b>960,000</b>	<b>1,735,991</b>	<b>3,030,000</b>	<b>1,688,625</b>	<b>1,997,250</b>	<b>2,105,875</b>
<b>Service: Sealed Rural Roads Local</b>						
<b>Debt Servicing Principal</b>						
Loan Repayments Industry Growers - Coppabella Road	205,658	205,658	215,819	226,467	177,153	0
Loan Repayments - Coppabella Road	36,893	36,893	36,836	39,678	42,738	46,035
Loan Repayments Alma Park Road (LIRS)	0	0	130,640	134,604	138,688	142,898
<b>Total Debt Servicing Principal</b>	<b>242,551</b>	<b>242,551</b>	<b>383,295</b>	<b>400,749</b>	<b>358,579</b>	<b>188,933</b>

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Service: Sealed Rural Roads Local</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from S94 Contribution Reserve	0	0				
Transfer (to) / from Tunnel Road Reserve	0	0				
Transfer (to) / from Boral Reserve	0	(16,156)				
Transfer (to) / from Unexpended Grant Coppabella Road	0	0				
Transfer (to) / from Boral Reserve Benamberra	0	0				
Transfer (to) / from Unexpended Roads to Recovery Grant	0	0				
Transfer (to) / from Unexpended Linear Reserve Grant	0	6,100				
Transfer (to) / from Bowna Road Reserve	0	0				
Transfer (to) / from Jindera Industrial Estate Reserve	0	0				
<b>Net Transfers (To) / From Reserves</b>	0	(10,056)	0	0	0	0
<b>SERVICE: SEALED RURAL ROADS LOCAL</b>						
<b>Total Operating Revenue</b>	241,973	258,129	241,949	241,949	181,461	0
<b>Total Operating Expenses</b>	2,525,521	2,531,621	2,580,996	2,567,919	2,569,459	2,578,015
<b>Total Capital Revenue</b>	300,000	300,000	800,000	800,000	950,000	900,000
<b>Total Capital Expenses</b>	960,000	1,735,991	3,030,000	1,688,625	1,997,250	2,105,875
<b>Total Transfers (To) / From Reserves</b>	0	(10,056)	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	1,500,000	0	0	0
<b>Total Debt Servicing Principal</b>	242,551	242,551	383,295	400,749	358,579	188,933
<b>Total Depreciation Contra</b>	1,660,500	1,660,500	1,660,500	1,660,500	1,660,500	1,660,500
<b>RESULT: SEALED RURAL ROADS LOCAL</b>	(1,525,599)	(2,301,590)	(1,791,842)	(1,954,844)	(2,133,327)	(2,312,323)
<b>Service: Sealed Rural Roads Regional</b>						
<b>Operating Revenue</b>						
Regional Roads Block Grant	2,057,175	2,039,000	2,071,624	2,104,770	2,138,446	2,172,661
Less: Contribution to Repair Grant	(373,475)	(373,475)	(382,810)	(392,380)	(402,190)	(412,245)
Regional Roads - Section 94 Contrib	0	252		0	0	0
<b>Total Operating Revenue</b>	1,683,700	1,665,777	1,688,814	1,712,390	1,736,256	1,760,416
<b>Service: Sealed Rural Roads Regional</b>						
<b>Capital Revenue</b>						
Contrib Capital Young Street Holbrook	0	18,537	0	0	0	0
Contrib Capital Holb Young Street RMS	0	0	1,098,435	0	0	0
Loan Funds Holb Young Street	0	0	536,565	0	0	0
Regional Roads Road Toll Response Program	1,100,000	1,100,000	0	0	0	0
Repair Program	746,950	746,950	765,620	784,760	804,380	824,490
Blackspot Program	0	0	0	0	0	0
<b>Total Capital Revenue</b>	1,846,950	1,865,487	2,400,620	784,760	804,380	824,490
<b>Service: Sealed Rural Roads Regional</b>						
<b>Operating Expenses</b>						
Regional Block Grant Maintenance Expense	608,700	785,397	650,812	670,471	686,054	702,006
Regional Roads - Depreciation	1,308,180	1,308,180	1,308,180	1,308,180	1,308,180	1,308,180
<b>Total Operating Expenses</b>	1,916,880	2,093,577	1,958,992	1,978,651	1,994,234	2,010,186
<b>Service: Sealed Rural Roads Regional</b>						
<b>Capital Expenses</b>						
Regional Block Grant Capital Expense	1,075,000	1,360,017	1,038,002	1,041,919	1,050,202	1,058,410
Blackspot Program	0	83,472	0	0	0	0
Regional Roads Road Toll Response Program	1,100,000	1,100,000	0	0	0	0
Repair Program	746,950	746,950	765,620	784,760	804,380	824,490
Young Street Holbrook	0	0	1,635,000	0	0	0
<b>Total Capital Expenses</b>	2,921,950	3,290,439	3,438,622	1,826,679	1,854,582	1,882,900
<b>Service: Sealed Rural Roads Regional</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Blackspot Grant	0	83,472				
Transfer (to) / from Regional Roads Block Grant	0	461,352				
Transfer (to) / from MR331 Bridge Works Grant	0	0				
Transfer (to) / from S94 Contribution Reserve	0	(252)				
<b>Net Transfers (To) / From Reserves</b>	0	544,572	0	0	0	0
<b>SERVICE: SEALED RURAL ROADS REGIONAL</b>						
<b>Total Operating Revenue</b>	1,683,700	1,665,777	1,688,814	1,712,390	1,736,256	1,760,416
<b>Total Operating Expenses</b>	1,916,880	2,093,577	1,958,992	1,978,651	1,994,234	2,010,186
<b>Total Capital Revenue</b>	1,846,950	1,865,487	1,864,055	784,760	804,380	824,490
<b>Total Capital Expenses</b>	2,921,950	3,290,439	3,438,622	1,826,679	1,854,582	1,882,900
<b>Total Transfers (To) / From Reserves</b>	0	544,572	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	536,565	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	1,308,180	1,308,180	1,308,180	1,308,180	1,308,180	1,308,180
<b>RESULT: SEALED RURAL ROADS REGIONAL</b>	0	0	0	0	0	0
<b>Service: Unsealed Rural Roads Local</b>						
<b>Operating Revenue</b>						
Section 94 Contributions - Local Roads	0	0		0	0	0
<b>Total Operating Revenue</b>	0	0	0	0	0	0
<b>Service: Unsealed Rural Roads Local</b>						
<b>Operating Expenses</b>						
Maintenance & Working (Council)	975,000	1,005,000	1,000,000	1,025,000	1,060,140	1,087,230

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Unsealed Rural Roads - Depreciation	1,231,890	1,231,890	1,231,890	1,231,890	1,231,890	1,231,890
<b>Total Operating Expenses</b>	2,206,890	2,236,890	2,231,890	2,256,890	2,292,030	2,319,120
<b>Service: Unsealed Rural Roads Local</b>						
<b>Capital Expenses</b>						
Rural Local Roads - Gravel Resheeting	600,000	1,061,574	625,000	808,625	992,250	1,175,875
Rural Local Roads - Projects to be determined	0	0	0	0	0	0
<b>Total Capital Expenses</b>	600,000	1,061,574	625,000	808,625	992,250	1,175,875
<b>Service: Unsealed Rural Roads Local</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from S94 Contribution Reserve	0	0	79,364			
<b>Net Transfers (To) / From Reserves</b>	0	0	79,364	0	0	0
<b>SERVICE: UNSEALED RURAL ROADS</b>						
<b>Total Operating Revenue</b>	0	0	0	0	0	0
<b>Total Operating Expenses</b>	2,206,890	2,236,890	2,231,890	2,256,890	2,292,030	2,319,120
<b>Total Capital Revenue</b>						
<b>Total Capital Expenses</b>	600,000	1,061,574	625,000	808,625	992,250	1,175,875
<b>Total Transfers (To) / From Reserves</b>	0	0	79,364	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	1,231,890	1,231,890	1,231,890	1,231,890	1,231,890	1,231,890
<b>RESULT: UNSEALED RURAL ROADS LOCAL</b>	(1,575,000)	(2,066,574)	(1,545,636)	(1,833,625)	(2,052,390)	(2,263,105)
<b>Service: Bridges Urban Roads Local</b>						
<b>Operating Revenue</b>						
<b>Total Operating Revenue</b>	0	0	0	0	0	0
<b>Service: Bridges Roads to Recovery</b>						
<b>Capital Revenue</b>						
Roads to Recovery Capital Grant	0	451,731		0	0	0
<b>Total Capital Revenue</b>	0	451,731	0	0	0	0
<b>Service: Bridges Urban Roads Local</b>						
<b>Operating Expenses</b>						
Bridges - Urban Roads - Mtnce&Work.	20,000	17,200	50,000	50,000	50,000	50,000
Bridges - Load Testing	0	0	0	0	0	0
Bridges - Depreciation	369,880	369,880	369,880	369,880	369,880	369,880
<b>Total Operating Expenses</b>	389,880	387,080	419,880	419,880	419,880	419,880
<b>Service: Bridges Urban Roads Local</b>						
<b>Capital Expenses</b>						
Roads to Recovery	0	451,731	0	0	0	0
Bridges and Culverts C/Fwd	0	209,770	0	0	0	100,000
<b>Total Capital Expenses</b>	0	661,501	0	0	0	100,000
<b>Service: Bridges Urban Roads Local</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Bridge Reserve	0	0	0			
<b>Net Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>SERVICE: BRIDGES ON URBAN LOCAL ROADS</b>						
<b>Total Operating Revenue</b>	0	0	0	0	0	0
<b>Total Operating Expenses</b>	389,880	387,080	419,880	419,880	419,880	419,880
<b>Total Capital Revenue</b>	0	451,731	0	0	0	0
<b>Total Capital Expenses</b>	0	661,501	0	0	0	100,000
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	369,880	369,880	369,880	369,880	369,880	369,880
<b>RESULT: BRIDGES ON URBAN LOCAL ROADS</b>	(20,000)	(226,970)	(50,000)	(50,000)	(50,000)	(150,000)
<b>Service: Footpaths</b>						
<b>Capital Revenue</b>						
Contributions from Ratepayers	24,000	24,000	24,000	24,000	24,000	24,000
<b>Total Capital Revenue</b>	24,000	24,000	24,000	24,000	24,000	24,000
<b>Service: Footpaths</b>						
<b>Operating Expenses</b>						
Paved Paths Maintenance & Working	30,750	30,750	30,000	30,750	31,520	32,310
Unpaved paths Maintenance & Working	4,100	4,100	4,000	4,100	4,200	4,310
Footpaths - Depreciation	26,910	26,910	26,910	26,910	26,910	26,910
<b>Total Operating Expenses</b>	61,760	61,760	60,910	61,760	62,630	63,530
<b>Service: Footpaths</b>						
<b>Capital Expenses</b>						
Footpaths Construction	60,000	220,200	60,000	60,000	60,000	60,000
<b>Total Capital Expenses</b>	60,000	220,200	60,000	60,000	60,000	60,000
<b>Service: Footpaths</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Henty TI Fund	0	0				
<b>Net Transfers (To) / From Reserves</b>	0	0	0	0	0	0



2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>SERVICE: FOOTPATHS</b>						
<i>Total Operating Revenue</i>	0	0	0	0	0	0
<i>Total Operating Expenses</i>	61,760	61,760	60,910	61,760	62,630	63,530
<i>Total Capital Revenue</i>	24,000	24,000	24,000	24,000	24,000	24,000
<i>Total Capital Expenses</i>	60,000	220,200	60,000	60,000	60,000	60,000
<i>Total Transfers (To) / From Reserves</i>	0	0	0	0	0	0
<i>Total Loan Funds Raised</i>	0	0	0	0	0	0
<i>Total Debt Servicing</i>	0	0	0	0	0	0
<i>Total Depreciation Contra</i>	26,910	26,910	26,910	26,910	26,910	26,910
<b>RESULT: FOOTPATHS</b>	(70,850)	(231,050)	(70,000)	(70,850)	(71,720)	(72,620)
<b>Service: Kerb &amp; Gutter</b>						
<b>Capital Revenue</b>						
Contrib K&G Ratepayers	48,000	48,000	64,000	40,000	32,000	48,000
<b>Total Capital Revenue</b>	48,000	48,000	64,000	40,000	32,000	48,000
<b>Service: Kerb &amp; Gutter</b>						
<b>Operating Expenses</b>						
Kerb & Guttering M&I	15,380	15,380	15,000	15,380	15,760	16,150
Depreciation - Kerb & Guttering	96,340	96,340	96,340	96,340	96,340	96,340
<b>Total Operating Expenses</b>	111,720	111,720	111,340	111,720	112,100	112,490
<b>Service: Kerb &amp; Gutter</b>						
<b>Capital Expenses</b>						
Construction of K&G	120,000	300,000	160,000	100,000	80,000	120,000
<b>Total Capital Expenses</b>	120,000	300,000	160,000	100,000	80,000	120,000
<b>Service: Kerb &amp; Gutter</b>						
<b>Transfers (To) / From Reserves</b>						
<b>Net Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>SERVICE: KERB &amp; GUTTER</b>						
<i>Total Operating Revenue</i>	0	0	0	0	0	0
<i>Total Operating Expenses</i>	111,720	111,720	111,340	111,720	112,100	112,490
<i>Total Capital Revenue</i>	48,000	48,000	64,000	40,000	32,000	48,000
<i>Total Capital Expenses</i>	120,000	300,000	160,000	100,000	80,000	120,000
<i>Total Transfers (To) / From Reserves</i>	0	0	0	0	0	0
<i>Total Loan Funds Raised</i>	0	0	0	0	0	0
<i>Total Debt Servicing</i>	0	0	0	0	0	0
<i>Total Depreciation Contra</i>	96,340	96,340	96,340	96,340	96,340	96,340
<b>RESULT: KERB &amp; GUTTER</b>	(87,380)	(267,380)	(111,000)	(75,380)	(63,760)	(88,150)
<b>Service: Ancillary Roadworks</b>						
<b>Operating Revenue</b>						
Grant - RMS Pamps Projects	20,000	20,000	20,000	20,000	20,000	20,000
RMS RSO Funded Cycleways Projects	20,000	20,000	20,000	20,000	20,000	20,000
RMS RSO Mary McKillop School Crossing	0	0	0	0	0	0
Grant Natural Disaster Flood (Dec/Feb)	0	0	0	0	0	0
Grant Natural Disaster Flood Mar 12	0	0	0	0	0	0
Grant Natural Disaster Income RTA	0	0	0	0	0	0
Grant - Rural Addressing	0	0	0	0	0	0
Rural Addressing - Numbering Revenue	500	500	500	500	500	500
Grant NDEP Remove Flood Dedris	0	0	0	0	0	0
Grant MCMA Remove Flood Debris	0	0	0	0	0	0
Fire Recovery Revegetation Contrib.	0	0	0	0	0	0
MR125 Blackspot Funding	0	0	0	0	0	0
<b>Total Operating Revenue</b>	40,500	40,500	40,500	40,500	40,500	40,500
<b>Service: Ancillary Roadworks</b>						
<b>Capital Revenue</b>						
Coppabella Road Grant Funds	0	0	0	0	0	0
Copabella Road Loan Funds Raised	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Service: Ancillary Roadworks</b>						
<b>Operating Expenses</b>						
Walla Gerogery Bushfire Recovery Fund	0	0	0	0	0	0
Ancillary Works - Other	0	0	0	0	0	0
Gerogery Fire Damage DA Fees	0	0	0	0	0	0
Gerogery Fire Jindera Storage	0	1,000	1,000	1,000	1,000	1,000
Gerogery Fire - Donated Trees	0	0	0	0	0	0
Morven - Gravel Path Brownrigg	0	0	0	0	0	0
Walbundrie - Gravel Path	0	0	0	0	0	0
Signage - Road Name Changes	0	200	200	200	200	200
Rural Addressing	0	0	0	0	0	0
RMS RSO Funded Projects	40,000	40,000	40,000	40,000	40,000	40,000
RMS RSO Funded Projects	40,000	40,000	40,000	40,000	40,000	40,000
RMS RSO Mary McKillop School Crossing	0	0	0	0	0	0
Grant Exp Flood Debris Removal	0	68,439	0	0	0	0
Storm Damage GHSC 15/16.10.2010	0	0	0	0	0	0
Storm Damage GHSC 8.12.2010	0	0	0	0	0	0
Storm Damage GHSC 4/5.2.2011	0	0	0	0	0	0
Storm Damage GHSC 11.2.2011	0	0	0	0	0	0

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Storm Damage GHSC 4.3.2012	0	0	0	0	0	0
Town Services - Villages	60,000	168,845	60,000	60,000	60,000	60,000
<b>Total Operating Expenses</b>	140,000	318,484	141,200	141,200	141,200	141,200
<b>Service: Ancillary Roadworks</b>						
<b>Capital Expenses</b>						
Town Services - Villages - Capital	0	0	0	0	0	0
Sprinkler System Bicentennial Park Walla	0	0	0	0	0	0
K & G Brocklesby (09/10)	0	0	0	0	0	0
Walbundrie Drnge Works 09/10	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Service: Ancillary Roadworks</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Henty TI Fund	0	0	0			
Transfer (to) / from Reserve MCMA Flood Debris Removal Grant	0	66,841	0			
Transfer (to) / from Works Warranty Reserve	0	0	0			
<b>Net Transfers (To) / From Reserves</b>	0	66,841	0	0	0	0
<b>SERVICE: ANCILLARY ROADWORKS</b>						
<b>Total Operating Revenue</b>	40,500	40,500	40,500	40,500	40,500	40,500
<b>Total Operating Expenses</b>	140,000	318,484	141,200	141,200	141,200	141,200
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	66,841	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: ANCILLARY ROADWORKS</b>	(99,500)	(211,143)	(100,700)	(100,700)	(100,700)	(100,700)
<b>Service: Aerodromes</b>						
<b>Operating Revenue</b>						
Airpark Rents and Fees	0	0	0	0	0	0
<b>Total Operating Revenue</b>	0	0	0	0	0	0
<b>Service: Aerodrome</b>						
<b>Capital Revenue</b>						
Airpark Land sales	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Service: Aerodromes</b>						
<b>Operating Expenses</b>						
Maintenance & Working	15,380	15,380	15,000	15,380	15,760	16,150
Rates - Airpark	2,770	2,643	2,720	2,800	2,880	2,970
Insurance - Airpark	110	93	100	110	120	130
<b>Total Operating Expenses</b>	18,260	18,116	17,820	18,290	18,760	19,250
<b>Service: Aerodrome</b>						
<b>Capital Expenses</b>						
Aero Land Subdivision development costs	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Service: Aerodrome</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Airpark Sales Reserve	0	0	0	0	0	0
Transfer (to) / from Air Park Community Water Grant	0	0	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>SERVICE: AERODROME</b>						
<b>Total Operating Revenue</b>	0	0	0	0	0	0
<b>Total Operating Expenses</b>	18,260	18,116	17,820	18,290	18,760	19,250
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: AERODROME</b>	(18,260)	(18,116)	(17,820)	(18,290)	(18,760)	(19,250)
<b>Service: Bus Shelters</b>						
<b>Operating Revenue</b>						
Grant Bus Shelters	0	0	0	0	0	0
<b>Total Operating Revenue</b>	0	0	0	0	0	0
<b>Service: Bus Shelters</b>						
<b>Operating Expenses</b>						
Maintenance & Working	500	3,300	500	500	500	500
<b>Total Operating Expenses</b>	500	3,300	500	500	500	500
<b>Service: Bus Shelters</b>						
<b>Capital Expenses</b>						
Bus Shelter & St Seats - Furn & Blds	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>SERVICE: BUS SHELTERS</b>						



2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<i>Total Operating Revenue</i>	0	0	0	0	0	0
<i>Total Operating Expenses</i>	500	3,300	500	500	500	500
<i>Total Capital Revenue</i>	0	0	0	0	0	0
<i>Total Capital Expenses</i>	0	0	0	0	0	0
<i>Total Transfers (To) / From Reserves</i>	0	0	0	0	0	0
<i>Total Loan Funds Raised</i>	0	0	0	0	0	0
<i>Total Debt Servicing</i>	0	0	0	0	0	0
<i>Total Depreciation Contra</i>	0	0	0	0	0	0
<b>RESULT: BUS SHELTERS</b>	<b>(500)</b>	<b>(3,300)</b>	<b>(500)</b>	<b>(500)</b>	<b>(500)</b>	<b>(500)</b>
<b>Service: RTA Works - State Roads</b>						
<b>Operating Revenue</b>						
RMCC Maintenance Works - RTA	714,052	691,540	691,540	691,540	691,540	691,540
Ordered Works - RTA	2,150,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000
Ordered Works - Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>2,864,052</b>	<b>2,391,540</b>	<b>2,391,540</b>	<b>2,391,540</b>	<b>2,391,540</b>	<b>2,391,540</b>
<b>Service: RTA Works - State Roads</b>						
<b>Operating Expenses</b>						
RTA Works - RMCC Maintenance & Working	714,052	691,540	691,540	691,540	691,540	691,540
RTA - Ordered Works	2,150,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000
Ordered Works - Other	0	0	0	0	0	0
<b>Total Operating Expenses</b>	<b>2,864,052</b>	<b>2,391,540</b>	<b>2,391,540</b>	<b>2,391,540</b>	<b>2,391,540</b>	<b>2,391,540</b>
<b>Service: RTA Works - State Roads</b>						
<b>Transfers (To) / From Reserves</b>						
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: RTA WORKS</b>						
<i>Total Operating Revenue</i>	<b>2,864,052</b>	<b>2,391,540</b>	<b>2,391,540</b>	<b>2,391,540</b>	<b>2,391,540</b>	<b>2,391,540</b>
<i>Total Operating Expenses</i>	<b>2,864,052</b>	<b>2,391,540</b>	<b>2,391,540</b>	<b>2,391,540</b>	<b>2,391,540</b>	<b>2,391,540</b>
<i>Total Capital Revenue</i>	0	0	0	0	0	0
<i>Total Capital Expenses</i>	0	0	0	0	0	0
<i>Total Transfers (To) / From Reserves</i>	0	0	0	0	0	0
<i>Total Loan Funds Raised</i>	0	0	0	0	0	0
<i>Total Debt Servicing</i>	0	0	0	0	0	0
<i>Total Depreciation Contra</i>	0	0	0	0	0	0
<b>RESULT: RTA WORKS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Street Lighting</b>						
<b>Operating Revenue</b>						
Grant - Street Lighting Subsidy	13,330	13,330	13,660	14,000	14,350	14,710
<b>Total Operating Revenue</b>	<b>13,330</b>	<b>13,330</b>	<b>13,660</b>	<b>14,000</b>	<b>14,350</b>	<b>14,710</b>
<b>Service: Street Lighting</b>						
<b>Operating Expenses</b>						
Street Lighting Energy Charges	142,500	142,500	120,000	124,800	129,790	134,980
Street Lighting Installations	20,000	49,358	0	10,000	10,000	10,000
Street Lighting Private	0	0	0	0	0	0
<b>Total Operating Expenses</b>	<b>162,500</b>	<b>191,858</b>	<b>120,000</b>	<b>134,800</b>	<b>139,790</b>	<b>144,980</b>
<b>SERVICE: STREET LIGHTING</b>						
<i>Total Operating Revenue</i>	<b>13,330</b>	<b>13,330</b>	<b>13,660</b>	<b>14,000</b>	<b>14,350</b>	<b>14,710</b>
<i>Total Operating Expenses</i>	<b>162,500</b>	<b>191,858</b>	<b>120,000</b>	<b>134,800</b>	<b>139,790</b>	<b>144,980</b>
<i>Total Capital Revenue</i>	0	0	0	0	0	0
<i>Total Capital Expenses</i>	0	0	0	0	0	0
<i>Total Transfers (To) / From Reserves</i>	0	0	0	0	0	0
<i>Total Loan Funds Raised</i>	0	0	0	0	0	0
<i>Total Debt Servicing</i>	0	0	0	0	0	0
<i>Total Depreciation Contra</i>	0	0	0	0	0	0
<b>RESULT: STREET LIGHTING</b>	<b>(149,170)</b>	<b>(178,528)</b>	<b>(106,340)</b>	<b>(120,800)</b>	<b>(125,440)</b>	<b>(130,270)</b>
<b>FUNCTION: TRANSPORT &amp; COMMUNICATION</b>						
<i>Total Operating Revenue</i>	<b>6,747,205</b>	<b>5,307,082</b>	<b>6,263,180</b>	<b>6,287,096</b>	<b>6,250,824</b>	<b>6,141,051</b>
<i>Total Operating Expenses</i>	<b>11,613,753</b>	<b>11,511,736</b>	<b>11,232,154</b>	<b>11,283,253</b>	<b>11,365,232</b>	<b>11,426,784</b>
<i>Total Capital Revenue</i>	<b>2,618,950</b>	<b>3,548,902</b>	<b>2,902,055</b>	<b>1,798,760</b>	<b>2,010,380</b>	<b>1,996,490</b>
<i>Total Capital Expenses</i>	<b>5,241,950</b>	<b>9,208,076</b>	<b>7,713,622</b>	<b>4,858,929</b>	<b>5,434,082</b>	<b>5,969,650</b>
<i>Total Transfers (To) / From Reserves</i>	0	1,909,651	132,130	0	0	0
<i>Total Loan Funds Raised</i>	0	0	2,036,565	0	0	0
<i>Total Debt Servicing Principal</i>	<b>242,551</b>	<b>242,551</b>	<b>423,743</b>	<b>443,679</b>	<b>404,144</b>	<b>237,294</b>
<i>Total Depreciation Contra</i>	<b>5,009,490</b>	<b>5,009,490</b>	<b>5,009,490</b>	<b>5,009,490</b>	<b>5,009,490</b>	<b>5,009,490</b>
<b>RESULT - TRANSPORT &amp; COMMUNICATIONS</b>	<b>(2,722,609)</b>	<b>(5,187,238)</b>	<b>(3,026,099)</b>	<b>(3,490,515)</b>	<b>(3,932,764)</b>	<b>(4,486,697)</b>
<b>FUNCTION: ECONOMIC AFFAIRS</b>						
<b>Service: Caravan Parks</b>						
<b>Operating Revenue</b>						
Caravan Park - Rents & Fees - Culcairn	18,460	18,460	18,460	18,460	18,460	18,460
Caravan Park - On site Van Hire - Culcairn	6,700	6,700	6,700	6,700	6,700	6,700
Caravan Park - On site Cabin Hire - Culcairn	0	0	10,000	10,000	10,000	10,000
Caravan Park Lease Rentals - Holbrook	24,250	24,250	24,250	24,250	24,250	24,250
<b>Total Operating Revenue</b>	<b>49,410</b>	<b>49,410</b>	<b>59,410</b>	<b>59,410</b>	<b>59,410</b>	<b>59,410</b>
<b>Service: Caravan Parks</b>						
<b>Capital Revenue</b>						

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Loan for Amenities Block	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Service: Caravan Parks</b>						
<b>Operating Expenses</b>						
Caravan Parks - Caretaker Expense	7,140	7,140	7,320	7,500	7,690	7,880
Fringe Benefits Tax (FBT) Caravan Park	2,970	2,970	3,040	3,120	3,200	3,280
Caravan Parks - Operating Expense	5,130	5,130	6,000	6,150	6,300	6,460
Caravan Parks - Repairs to On site Van	1,180	1,180	1,210	1,240	1,270	1,300
Caravan Parks - Culcairn Imp	5,000	20,000	5,000	5,000	5,000	5,000
Caravan Parks - Telephones	320	320	330	340	350	360
Caravan Parks - Water Expense Culcairn	3,380	3,380	3,500	3,620	3,750	3,880
Caravan Parks - Water Expense Holbrook	0	0	0	0	0	0
Caravan Parks - Energy Charges	16,730	16,730	18,240	18,970	19,730	20,520
Rates - Culcairn Caravan Park	2,070	2,297	2,370	2,440	2,510	2,590
Rates - Holbrook Caravan Park	0	0	0	0	0	0
Insurance - Culcairn Caravan Park	1,640	706	740	780	820	860
Insurance - Holbrook Caravan Park	0	967	1,020	1,070	1,120	1,180
Holbrook Caravan Park Ongoing Maint.	5,000	5,000	5,130	5,260	5,390	5,520
Interest on Loan - Amenities Block	6,203	6,203	0	0	0	0
Caravan Parks - Depreciation	20,000	20,000	20,000	20,000	20,000	20,000
<b>Total Operating Expenses</b>	76,763	92,023	73,900	75,490	77,130	78,830
<b>Service: Caravan Parks</b>						
<b>Debt Servicing Principal</b>						
Loan Repayments - Amenities Block	4,151	4,151	0	0	0	0
<b>Total Debt Servicing Principal</b>	4,151	4,151	0	0	0	0
<b>Service: Caravan Parks</b>						
<b>Capital Expenses</b>						
Ammenities - Culcairn	0	25,000	0	0	0	0
Culcairn Park Improvements	60,000	60,000	0	0	0	0
Holbrook Caravan Park Road upgrade	0	0	0	0	0	0
<b>Total Capital Expenses</b>	60,000	85,000	0	0	0	0
<b>Service: Caravan Parks</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Holbrook Caravan Park Improvement Reserve	0	0	0	0	0	0
Transfer (to) / from Caravan Park Improvement Reserve	0	0	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>SERVICE: CARAVAN PARKS</b>						
<b>Total Operating Revenue</b>	49,410	49,410	59,410	59,410	59,410	59,410
<b>Total Operating Expenses</b>	76,763	92,023	73,900	75,490	77,130	78,830
<b>Total Capital Revenue</b>						
<b>Total Capital Expenses</b>	60,000	85,000	0	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Loan Funds Raised</b>	0	0	0	0	0	0
<b>Debt Servicing Principal</b>	4,151	4,151	0	0	0	0
<b>Total Depreciation Contra</b>	20,000	20,000	20,000	20,000	20,000	20,000
<b>RESULT: CARAVAN PARKS</b>	(71,504)	(111,764)	5,510	3,920	2,280	580
<b>Service: Tourism &amp; Area Promotion</b>						
<b>Operating Revenue</b>						
VIC Income - Sunday Admissions	4,500	4,500	4,610	4,730	4,850	4,970
VIC Income - Admissions	25,200	25,200	25,390	26,020	26,670	27,340
Submarine Sale of Souvenirs	10,000	10,000	10,000	10,250	10,510	10,770
Submarine Donations	1,000	1,000	0	0	0	0
Friends of the Submarine Donations	0	736	1,000	1,000	1,000	1,000
Submarine Museum History Book Sales	300	300	0	0	0	0
Culcairn Promotional Committee Funds	0	0	0	0	0	0
Holbrook Festival Other Revenue	0	0	0	0	0	0
Holbrook Festival Gate Entry Fees	0	0	0	0	0	0
Submarine ANZAC Day Function	0	0	0	0	0	0
GHSC Sovenir	0	0	0	0	0	0
Sub Museum - Grant	0	0	0	0	0	0
GHSC Souvenirs/Promotions Income	15,000	15,000	0	0	0	0
Happening in Holbrook Festival	0	1,095	0	0	0	0
Contributions - Regional Tourism	500	500	500	500	500	500
Contributions - Holbrook Festival	0	0	0	0	0	0
Contributions - Burrumbuttock Festival	0	0	0	0	0	0
Burrum Festival Grant NSW Ind&Inv	0	0	0	0	0	0
Burrum Festival Donations & Contrib	0	0	0	0	0	0
<b>Total Operating Revenue</b>	56,500	58,331	41,500	42,500	43,530	44,580
<b>Service: Tourism &amp; Area Promotion</b>						
<b>Capital Revenue</b>						
Sub Museum - Riverina First Grant	0	0	0	0	0	0
Maritime Museum Project Supp	0	0	0	0	0	0
Grant - Village Tourist Info Board	0	0	0	0	0	0
Grant Submarine Wardroom	0	5,000	0	0	0	0
Grant Sub MMAPSS Mast For Future	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	5,000	0	0	0	0

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Service: Tourism &amp; Area Promotion</b>						
<b>Operating Expenses</b>						
Holbrook VIC Salaries	140,440	140,440	107,730	111,230	114,840	118,570
Tourism Initiatives & Promotions	24,080	24,080	37,760	38,700	39,670	40,660
Holbrook VIC Training	1,820	1,820	2,210	2,270	2,330	2,390
VIC Postage	150	150	150	150	150	150
VIC Printing & Stationary	550	550	550	560	570	580
VIC Repairs & Maintenance	5,500	5,000	5,500	5,640	5,780	5,920
VIC Building Repairs & Maintenance	500	1,500	1,000	1,030	1,060	1,090
Friends of Museum Expenditure	0	0	0	0	0	0
Sub Museum Maritime Grant Expenditure	0	0	0	0	0	0
Unclaimed Money Recovery Fees	0	0	0	0	0	0
Submarine Anzac Day Function	0	0	0	0	0	0
VIC Membership Tourism Organisation	900	900	900	900	900	900
Holbrook Festival	0	0	0	0	0	0
Submarine Museum Committee/Promotional Exp	7,000	7,000	3,000	3,000	3,000	3,000
VIC Telephones	1,100	1,100	1,100	1,130	1,160	1,190
Village Tourist Info Boards (TFR TO CAPITAL) Project Finished	0	0	0	0	0	0
VIC Water	1,000	1,000	1,000	1,040	1,080	1,120
VIC Energy Costs	6,000	6,000	7,500	7,800	8,110	8,430
Rates - Tourism	820	842	900	930	960	990
VIC Cleaning	8,000	8,000	8,000	8,200	8,410	8,620
Promotional Materials - VIC	1,000	1,000	1,000	1,030	1,060	1,090
Insurance - VIC	3,200	3,378	3,500	3,680	3,860	4,050
VIC Advertising	500	500	500	510	520	530
VIC Sundry Expenses	800	800	800	820	840	860
Submarine Com Display	0	0	0	0	0	0
Submarine Comm Souvenir Purch.	10,000	10,000	8,000	8,000	8,000	8,000
Submarine Comm Marketing/Function	0	0	0	0	0	0
Submarine Committee Expenses	0	0	0	0	0	0
GHSC Souvenir Caps Purchases	0	0	0	0	0	0
Submarine MMAPSS Grant Mast Future	0	5,000	0	0	0	0
<b>Total Operating Expenses</b>	<b>213,360</b>	<b>219,060</b>	<b>191,100</b>	<b>196,620</b>	<b>202,300</b>	<b>208,140</b>
<b>Service: Tourism &amp; Area Promotion</b>						
<b>Capital Expenses</b>						
Museum Hologram	0	2,670	0	0	0	0
Tourism Information Boards (Finished)	0	0	0	0	0	0
Design & Plan Submarine Redevelopment	0	10,000	0	0	0	0
Maritime Museum Project Supp (Finished)	0	0	0	0	0	0
Submarine Wardroom Capex (Finished)	0	2,399	0	0	0	0
Submarine Shipping Container	0	0	0	0	0	0
Grant Sub MMAPSS Mast For Future (Finished)	0	5,000	0	0	0	0
<b>Total Capital Expenses</b>	<b>0</b>	<b>20,069</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Tourism &amp; Area Promotion</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Maritime Museum Project Support	0	0	0	0	0	0
Transfer (to) / from Tourist Information Boards Grant	0	0	0	0	0	0
Transfer (to) / from Submarine Wardroom Grant	0	2,399	0	0	0	0
Transfer (to) / from Mast for the Future Grant	0	5,000	0	0	0	0
Transfer (to) / from Holbrook Festival Reserve	0	0	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>7,399</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: TOURISM &amp; AREA PROMOTION</b>						
<b>Total Operating Revenue</b>	<b>56,500</b>	<b>58,331</b>	<b>41,500</b>	<b>42,500</b>	<b>43,530</b>	<b>44,580</b>
<b>Total Operating Expenses</b>	<b>213,360</b>	<b>219,060</b>	<b>191,100</b>	<b>196,620</b>	<b>202,300</b>	<b>208,140</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>20,069</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>7,399</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: TOURISM &amp; AREA PROMOTION</b>	<b>(156,860)</b>	<b>(168,399)</b>	<b>(149,600)</b>	<b>(154,120)</b>	<b>(158,770)</b>	<b>(163,560)</b>
<b>Service: Rural Transactions Centres</b>						
<b>Operating Revenue</b>						
Culcairn RTC - Business Services	1,500	1,500	1,500	1,500	1,500	1,500
Culcairn RTC - Comm - Centrelink	15,380	15,380	15,760	16,150	16,550	16,960
Culcairn RTC - Comm - CountryLink	1,440	1,440	1,480	1,520	1,560	1,600
Culcairn RTC - Comm - Medicare	360	360	370	380	390	400
Culcairn RTC - Room Hire	5,130	5,130	5,260	5,390	5,520	5,660
Culcairn RTC - GAC Funding	6,000	6,000	6,000	6,000	6,000	6,000
Henty RTC - Business Services	1,500	1,500	1,500	1,500	1,500	1,500
Henty RTC - Room Hire	0	0	0	0	0	0
Walla RTC - Business Services	100	100	100	100	100	100
Walla RTC - WAW Rentals	7,690	7,690	7,880	8,080	8,280	8,490
Walla RTC - Other Rentals	670	670	690	710	730	750
Walla RTC - Comm - Medicare	360	360	370	380	390	400
<b>Total Operating Revenue</b>	<b>40,130</b>	<b>40,130</b>	<b>40,910</b>	<b>41,710</b>	<b>42,520</b>	<b>43,360</b>
<b>Service: Rural Transactions Centres</b>						
<b>Operating Expenses</b>						
RTC Culcairn Salaries & Wages	44,800	44,800	46,260	47,760	49,310	50,910

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
RTC Culcairn Printing & Stat.	510	510	520	530	540	550
RTC Culcairn Office Equip M&R	0	0	0	0	0	0
RTC Culcairn Computer Equip M&	0	0	0	0	0	0
RTC Culcairn Sundry Expenses	0	0	0	0	0	0
RTC Walla Salaries & Wages	0	0	0	0	0	0
RTC Walla Printing & Stat.	0	0	0	0	0	0
RTC Walla Walla Routine Maint.	3,080	3,080	3,160	3,240	3,320	3,400
RTC Walla Office Equip M&R	2,050	2,050	2,100	2,150	2,200	2,260
RTC Walla Computer Equip M&	0	0	0	0	0	0
RTC Walla Cleaning	3,810	3,810	3,930	4,060	4,190	4,330
RTC Walla Sundry Expenses	300	300	310	320	330	340
RTC Henty Salaries & Wages	0	0	0	0	0	0
RTC Henty Printing & Stat.	150	150	150	150	150	150
RTC Henty Henty Routine Maint.	3,080	3,080	3,160	3,240	3,320	3,400
RTC Henty Office Equip M&R	1,540	1,540	1,580	1,620	1,660	1,700
RTC Henty Computer Equip M&	1,030	1,030	1,060	1,090	1,120	1,150
RTC Henty Security Expense	510	510	520	530	540	550
RTC Henty Sundry Expenses	150	150	150	150	150	150
RTC Culcairn Telephone/Fax	0	0	0	0	0	0
RTC Walla Telephone/Fax	5,130	5,130	5,260	5,390	5,520	5,660
RTC Henty -Broadband Access	0	0	0	0	0	0
RTC Henty Telephone/Fax	2,460	2,460	2,520	2,580	2,640	2,710
RTC Henty -Broadband Access	510	510	520	530	540	550
RTC Walla Water Charges	160	160	170	180	190	200
RTC Henty Water Charges	100	100	100	100	100	100
RTC Walla Energy Costs	11,900	11,900	12,380	12,880	13,400	13,940
RTC Henty Energy Costs	1,590	1,590	1,650	1,720	1,790	1,860
Rates - RTC Walla Walla	800	828	850	880	910	940
Rates - RTC Henty	390	410	420	430	440	450
Insurance - RTC Walla Walla	1,380	970	1,020	1,070	1,120	1,180
Insurance - RTC Henty	1,930	0	2,030	2,130	2,240	2,350
<b>Total Operating Expenses</b>	<b>87,360</b>	<b>85,068</b>	<b>89,820</b>	<b>92,730</b>	<b>95,720</b>	<b>98,830</b>
<b>SERVICE: RURAL TRANSACTION CENTRES</b>						
<b>Total Operating Revenue</b>	<b>40,130</b>	<b>40,130</b>	<b>40,910</b>	<b>41,710</b>	<b>42,520</b>	<b>43,360</b>
<b>Total Operating Expenses</b>	<b>87,360</b>	<b>85,068</b>	<b>89,820</b>	<b>92,730</b>	<b>95,720</b>	<b>98,830</b>
<b>Total Capital Revenue</b>						
<b>Total Capital Expenses</b>						
<b>Total Transfers (To) / From Reserves</b>						
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: RURAL TRANSACTION CENTRES</b>	<b>(47,230)</b>	<b>(44,938)</b>	<b>(48,910)</b>	<b>(51,020)</b>	<b>(53,200)</b>	<b>(55,470)</b>
<b>Service: Economic Development</b>						
<b>Operating Revenue</b>						
Image & Branding - Advertising Inc	0	0	0	0	0	0
Grant-GHSC Integrated Strategic Plan	0	0	0	0	0	0
EDG Against the Grain Grant	0	355	0	0	0	0
EDG Art & Music Holiday School	0	0	0	0	0	0
EDG Art Start Drama Camp Grant	0	0	0	0	0	0
EDG Lets Sell Walla Walla Grant	0	0	0	0	0	0
EDG Murray Arts Youth Film Project	0	0	0	0	0	0
CASP Grant 2012 A Capella Workshops	0	0	0	0	0	0
Grant - Holb/Woom Bypass Bus Plans	0	0	0	0	0	0
Contribution EDO - RTA	0	0	0	0	0	0
Contribution - Henty Field Day Site	0	0	0	0	0	0
Image & Branding Project -DSRD Grant	0	0	0	0	0	0
EDG/CDO Programs - Fees	10,000	0	0	0	0	0
EDG Town Website Advertising	0	445	460	470	480	490
EDG Against the Grain Fees	0	14,619	11,000	11,000	11,000	11,000
EDG Culcairn Promo Packages	0	0	0	0	0	0
EDG Henty Project Enterprise	0	0	0	0	0	0
EDG CASP 2014 ATG & Little Shoots	0	0	0	0	0	0
EDG CASP 2014 Shakespeare Near Weir	0	0	0	0	0	0
Holbrook Bypass Celebrations RWCC Contribution	0	5,000	0	0	0	0
EDG Prop Ups - CASP 2012	0	0	0	0	0	0
Contr Hume Business Ent Centre	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>10,000</b>	<b>20,419</b>	<b>11,460</b>	<b>11,470</b>	<b>11,480</b>	<b>11,490</b>
<b>Service: Economic Development</b>						
<b>Operating Expenses</b>						
Salaries Economic Development	112,190	112,190	37,040	38,240	39,480	40,760
Community Development Projects	49,210	49,210	10,000	10,000	10,000	10,000
Training Economic Development	0	0	0	0	0	0
Holb/Woom Bypass Bus Plans	0	0	0	0	0	0
Economic Development Initiatives	12,500	13,500	14,000	14,000	14,000	14,000
Economic Activity Research Project	0	18,250	0	0	0	0
Economic Development Subscriptions & Publications	4,000	4,000	0	0	0	0
Economic Development Conferences & Meetings	8,500	5,000	2,500	2,500	2,500	2,500
Events Management - Traffic Control	0	3,500	3,590	3,680	3,770	3,860
Economic Activity Research Project	0	0	0	0	0	0
EDG Against the Grain	10,000	17,159	11,000	0	0	0
EDG Henty Project Enterprise	0	0	0	0	0	0
EDS CASP Grant	0	0	0	0	0	0

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
EDG Art & Music Holiday School	0	0	0	0	0	0
EDG CASP Grant Capella work	0	0	0	0	0	0
C Change Bureau	0	0	0	0	0	0
Image & Branding Project - Expenses Finished	0	0	0	0	0	0
Woomargama Celebration Day Finished	0	0	0	0	0	0
Henty Field Day Site	3,000	1,493	2,500	2,500	2,500	2,500
Holbrook Bypass Celebrations GHSC Contribution	0	20,995	0	0	0	0
Holbrook Bypass Celebrations RWCC Contribution	0	5,000	0	0	0	0
Sundry Expenses	1,000	1,000	1,000	1,000	1,000	1,000
<b>Total Operating Expenses</b>	<b>200,400</b>	<b>251,297</b>	<b>81,630</b>	<b>71,920</b>	<b>73,250</b>	<b>74,620</b>
<b>Service: Economic Development</b>						
<b>Capital Expenses</b>						
Economic Development Vehicle Purchases	0	0	0	0	0	0
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Economic Development</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Holbrook Festival Reserve	0	10,000	0	0	0	0
Transfer (to) / from Economic Developmnt Grants - EDG Exp	0	2,540	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>12,540</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: ECONOMIC DEVELOPMENT</b>						
<b>Total Operating Revenue</b>	<b>10,000</b>	<b>20,419</b>	<b>11,460</b>	<b>11,470</b>	<b>11,480</b>	<b>11,490</b>
<b>Total Operating Expenses</b>	<b>200,400</b>	<b>251,297</b>	<b>81,630</b>	<b>71,920</b>	<b>73,250</b>	<b>74,620</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>12,540</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: ECONOMIC DEVELOPMENT</b>	<b>(190,400)</b>	<b>(218,338)</b>	<b>(70,170)</b>	<b>(60,450)</b>	<b>(61,770)</b>	<b>(63,130)</b>
<b>Service: Real Estate Development</b>						
<b>Operating Revenue</b>						
Fees-Road Leases	1,000	1,000	1,000	1,000	1,000	1,000
Rental - Submarine Café	26,470	26,470	26,470	26,470	26,470	26,470
Rental - Jindera Public Watering Place	7,280	7,280	7,280	7,280	7,280	7,280
Rental - Part Jindera Depot	16,400	16,400	16,810	17,230	17,660	18,100
Rental - Factory Gordon St Culcairn	18,200	18,200	18,200	18,200	18,200	18,200
Rental - Lot 5 Baird St Cul	0	0	0	0	0	0
Other Land & Buildings Sundry Income	500	723	500	500	500	500
Other Land & Buildings Sundry Income	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>69,850</b>	<b>70,073</b>	<b>70,260</b>	<b>70,680</b>	<b>71,110</b>	<b>71,550</b>
<b>Service: Real Estate Development</b>						
<b>Capital Revenue</b>						
Sale of Property	0	0	0	0	0	0
Sale of Property	0	0	0	0	0	0
Sale of Property	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Real Estate Development</b>						
<b>Operating Expenses</b>						
Valuation Fee Lot1 DP260516 Holbrook	0	0	0	0	0	0
Valuation Fee Walla Sportsground	0	0	0	0	0	0
Rural Living Development Hawthorn Road	0	5,433	0	0	0	0
Legal Expense - Real Estate Development	0	1,257	0	0	0	0
Culcairn Res Land-Site Feasability Cost	0	0	0	0	0	0
Henty Res Land-Site Feasability Cost	0	0	0	0	0	0
Holb Res Land -Site Feasability Cost	0	0	0	0	0	0
Jindera Ind Land Operations Expense	5,000	5,000	2,000	0	0	0
Holbrook Ind Park Operations Expense	5,000	5,000	2,000	0	0	0
Holbrook Serv Ctr Operation Ex	0	213	0	0	0	0
Rates - Real Estate Development	5,860	9,590	9,880	10,180	10,490	10,800
Industrial Land Advertising	0	0	0	0	0	0
Submarine Cafe Building Maintenance	0	0	0	0	0	0
Other Properties Maintenance	3,240	3,240	3,320	3,400	3,490	3,580
Valuation Fees Land NEI	500	500	0	0	0	0
Interest - Submarine Café	6,505	6,505	5,218	3,910	2,503	894
Othr Property Water Rates Charges etc	2,320	2,320	2,380	2,440	2,500	2,560
Rates & Charges - Other Property	19,230	18,928	19,500	20,090	20,690	21,310
Insurance - Submarine Café	1,880	1,373	1,440	1,510	1,590	1,670
Insurance - Property NEI	2,270	1,032	1,080	1,130	1,190	1,250
<b>Total Operating Expenses</b>	<b>51,805</b>	<b>60,391</b>	<b>46,818</b>	<b>42,660</b>	<b>42,453</b>	<b>42,064</b>
<b>Service: Real Estate Development</b>						
<b>Capital Expenses</b>						
Walla Residential Subdivision	0	0	0	0	0	0
Land Bank Purchases	0	0	0	0	0	0
Hawthorn Rd-Roadworks	0	0	0	0	0	0
Hawthorn Rd-Other Contingency	0	474	0	0	0	0
65 Peel Street, Holbrook	0	0	0	0	0	0
Grease Trap - Submarine Café	0	0	5,000	0	0	0

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Survey & Design Yankee Crossing Road	0	0	0	0	0	0
Holbrook Industrial Estate	0	7,112	0	0	0	0
<b>Total Capital Expenses</b>	0	7,586	5,000	0	0	0
<b>Service: Real Estate Development</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Real Estate Development Res.	0	0	0	0	0	0
Transfer (to) / from Holbrook Industrial Land Reserve	0	14,036	0	0	0	0
Transfer (to) / from Jindera Industrial Land Reserve	0	0	0	0	0	0
Transfer (to) / from Brocklesby Depot Reserve	0	0	0	0	0	0
Transfer (to) / from Works Warranty Reserve	0	0	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	0	14,036	0	0	0	0
<b>Service: Real Estate Development</b>						
<b>Debt Servicing Principal</b>						
Loan Repayments - Submarine Café	18,240	18,240	19,256	20,834	22,241	23,901
<b>Total Debt Servicing Principal</b>	18,240	18,240	19,256	20,834	22,241	23,901
<b>SERVICE: REAL ESTATE DEVELOPMENT</b>						
<b>Total Operating Revenue</b>	69,850	70,073	70,260	70,680	71,110	71,550
<b>Total Operating Expenses</b>	51,805	60,391	46,818	42,660	42,453	42,064
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	7,586	5,000	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	14,036	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing Principal</b>	18,240	18,240	19,256	20,834	22,241	23,901
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: REAL ESTATE DEVELOPMENT</b>	(195)	(2,108)	(814)	7,186	6,416	5,585
<b>Service: Other Business Undertakings</b>						
<b>Operating Revenue</b>						
Private Works -S/D RFS Income-No GST	0	0	0	0	0	0
Private Works - S/D Eng Serv Income	0	0	0	0	0	0
Private Works -S/D S355 Comm Income	0	0	0	0	0	0
Private Works - S/D Corp Serv Income	0	0	0	0	0	0
Private Works - Other	200,000	200,000	200,000	200,000	200,000	200,000
Private Works Profit Margin	0	0	0	0	0	0
Holbrook - Standpipe Income	0	0	0	0	0	0
Walla Walla - Standpipe Income	0	0	0	0	0	0
Mobile - Standpipe	0	0	0	0	0	0
<b>Total Operating Revenue</b>	200,000	200,000	200,000	200,000	200,000	200,000
<b>Service: Other Business Undertakings</b>						
<b>Operating Expenses</b>						
Private Works - S/D RFS Expense	0	0	0	0	0	0
Private Works - S/D RFS Expense	0	0	0	0	0	0
Private Works - S/D Eng Serv Expense	0	0	0	0	0	0
Sundry Debtors Engineers Quote	0	0	0	0	0	0
Sundry Debtors - Sect 355 Comm	0	0	0	0	0	0
Private Works -S/D Corp Serv Expense	0	0	0	0	0	0
Private Works - Other	160,000	160,000	160,000	160,000	160,000	160,000
Holbrook - Standpipe	0	0	0	0	0	0
Walla Walla - Standpipe	0	0	0	0	0	0
Mobile - Standpipe	0	0	0	0	0	0
<b>Total Operating Expenses</b>	160,000	160,000	160,000	160,000	160,000	160,000
<b>SERVICE: OTHER BUSINESS UNDERTAKINGS</b>						
<b>Total Operating Revenue</b>	200,000	200,000	200,000	200,000	200,000	200,000
<b>Total Operating Expenses</b>	160,000	160,000	160,000	160,000	160,000	160,000
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing Principal</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: OTHER BUSINESS UNDERTAKINGS</b>	40,000	40,000	40,000	40,000	40,000	40,000
<b>FUNCTION: ECONOMIC AFFAIRS</b>						
<b>Total Operating Revenue</b>	425,890	438,363	423,540	425,770	428,050	430,390
<b>Total Operating Expenses</b>	789,688	867,839	643,268	639,420	650,853	662,484
<b>Total Capital Revenue</b>	0	5,000	0	0	0	0
<b>Total Capital Expenses</b>	60,000	112,655	5,000	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	33,975	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing Principal</b>	22,391	22,391	19,256	20,834	22,241	23,901
<b>Total Depreciation Contra</b>	20,000	20,000	20,000	20,000	20,000	20,000
<b>RESULT - ECONOMIC AFFAIRS</b>	(426,189)	(505,547)	(223,984)	(214,484)	(225,044)	(235,995)
<b>FUNCTION: GENERAL PURPOSES REVENUE</b>						
<b>Service: Rates &amp; Extra Charges</b>						
<b>Operating Revenue</b>						
Current Levy General Rates - Residential	1,984,378	1,989,451	2,046,812	2,285,101	2,530,540	2,783,340
Current Levy General Rates - Farmland	4,160,939	4,153,148	4,251,697	4,494,770	4,745,135	5,003,010
Current Levy General Rates - Business	288,311	289,495	301,496	335,385	370,289	406,242



2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Pensioner Concessions	(173,770)	(154,010)	(158,630)	(163,390)	(168,290)	(173,340)
Grant - Pensioners Rates Subsidy	95,570	84,514	87,250	89,860	92,560	95,340
Ex-gratia Rates	200	665	200	200	200	200
Write off rates	0	0	0	0	0	0
Extra Charges on Overdue Rates	35,000	35,000	50,000	50,000	50,000	50,000
<b>Total Rates &amp; Extra Charges</b>	<b>6,390,628</b>	<b>6,398,263</b>	<b>6,578,825</b>	<b>7,091,926</b>	<b>7,620,434</b>	<b>8,164,792</b>
<b>SERVICE: RATES &amp; EXTRA CHARGES</b>						
<b>Total Operating Revenue</b>	<b>6,390,628</b>	<b>6,398,263</b>	<b>6,578,825</b>	<b>7,091,926</b>	<b>7,620,434</b>	<b>8,164,792</b>
<b>Total Operating Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: RATES &amp; EXTRA CHARGES</b>	<b>6,390,628</b>	<b>6,398,263</b>	<b>6,578,825</b>	<b>7,091,926</b>	<b>7,620,434</b>	<b>8,164,792</b>
<b>Service: Government Revenues</b>						
<b>Operating Revenue</b>						
Grant - F.A.G. General Component	3,164,880	1,438,391	3,000,319	3,000,319	3,000,319	3,075,327
<b>Total Operating Revenue</b>	<b>3,164,880</b>	<b>1,438,391</b>	<b>3,000,319</b>	<b>3,000,319</b>	<b>3,000,319</b>	<b>3,075,327</b>
<b>Service: Government Revenues</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer to / (from) Unexpended Grant - F.A.G. General Component	0	1,559,501	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>1,559,501</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: GOVERNMENT REVENUES</b>						
<b>Total Operating Revenue</b>	<b>3,164,880</b>	<b>1,438,391</b>	<b>3,000,319</b>	<b>3,000,319</b>	<b>3,000,319</b>	<b>3,075,327</b>
<b>Total Operating Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>1,559,501</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: GOVERNMENT REVENUES</b>	<b>3,164,880</b>	<b>2,997,892</b>	<b>3,000,319</b>	<b>3,000,319</b>	<b>3,000,319</b>	<b>3,075,327</b>
<b>Service: Interest on Investments</b>						
<b>Operating Revenue</b>						
Interest on Investments - Bank	765,000	765,000	760,000	760,000	760,000	760,000
Less: Interest Distrib to other funds	(110,000)	(110,000)	(110,000)	(110,000)	(110,000)	(110,000)
Interest - Long Term Debtors	4,287	4,287	3,291	2,267	1,577	1,101
<b>Total Interest on Investments</b>	<b>659,287</b>	<b>659,287</b>	<b>653,291</b>	<b>652,267</b>	<b>651,577</b>	<b>651,101</b>
<b>Service: Interest on Investments</b>						
<b>Operating Expenses</b>						
Cents Rounding - Small Bal Write off	0	0	0	0	0	0
<b>Total Operating Expenses</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: INTEREST ON INVESTMENTS</b>						
<b>Total Operating Revenue</b>	<b>659,287</b>	<b>659,287</b>	<b>653,291</b>	<b>652,267</b>	<b>651,577</b>	<b>651,101</b>
<b>Total Operating Expenses</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: INTEREST ON INVESTMENTS</b>	<b>659,287</b>	<b>659,287</b>	<b>653,291</b>	<b>652,267</b>	<b>651,577</b>	<b>651,101</b>
<b>SERVICE: NET GAIN/LOSS ON DISPOSAL OF ASSETS</b>						
<b>Capital Revenue</b>						
Net Gain/Loss of Disposal of Plant	0	0	0	0	0	0
<b>RESULT: GAIN/LOSS ON DISPOSAL OF ASSETS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FUNCTION: GENERAL PURPOSE REVENUES</b>						
<b>Total Operating Revenue</b>	<b>10,214,795</b>	<b>8,495,941</b>	<b>10,232,435</b>	<b>10,744,512</b>	<b>11,272,330</b>	<b>11,891,220</b>
<b>Total Operating Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>1,559,501</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT - GENERAL PURPOSE REVENUES</b>	<b>10,214,795</b>	<b>10,055,442</b>	<b>10,232,435</b>	<b>10,744,512</b>	<b>11,272,330</b>	<b>11,891,220</b>



2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>GENERAL FUND</b>						
<i>Total Operating Revenue</i>	23,168,774	20,324,844	21,602,800	22,124,262	22,639,257	23,252,590
<i>Total Operating Expenses</i>	25,032,214	26,100,669	24,492,276	24,480,957	24,805,642	25,073,708
<i>Sub-Total Operating Result</i>	(1,863,440)	(5,775,825)	(2,889,476)	(2,356,695)	(2,166,385)	(1,821,118)
<i>Total Capital Revenue</i>	3,154,316	4,405,762	3,470,373	2,542,611	2,941,880	3,024,085
<i>Total Capital Expenses</i>	7,397,274	13,318,079	12,211,061	7,141,641	7,917,238	8,482,962
<i>Total Transfers (To) / From Reserves</i>	(8,597)	8,463,871	2,996,277	748,240	847,510	801,010
<i>Total Loan Funds Raised</i>	0	0	2,436,565	0	0	0
<i>Total Debt Servicing Principal</i>	717,247	704,794	657,560	699,560	678,158	530,400
<i>Total Depreciation Contra</i>	6,941,890	6,941,890	6,941,890	6,941,890	6,941,890	6,941,890
<b>RESULT: GENERAL FUND</b>	109,648	12,826	87,008	34,845	(30,501)	(67,495)

## **2014/15 to 2017/18 Delivery Plan**

### **Delivery Plan - Budget Year Ended 30 June, 2015**

#### **WASTE FUND**

2014/2015 FINANCIAL BUDGET - WASTE MANAGEMENT FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
						0
<b>Function: Waste Management</b>						
<b>Operating Revenues</b>						
<b>Service: Waste Management</b>						
Domestic Waste Charges - Occupied	582,650	598,070	644,690	686,735	728,780	770,825
Domestic Waste Charges - Vacant	7,320	6,600	6,380	6,380	6,380	6,380
Business Waste Charges	105,340	108,501	116,130	123,240	130,350	137,460
Garbage Collection Charges	17,400	20,758	23,005	24,075	25,145	26,215
Recyclables Collection Charges	5,670	5,775	6,050	6,325	6,600	6,875
Grants - Pensioners Subsidy	24,200	30,792	30,820	30,820	30,820	30,820
Pensioner Concessions	(44,000)	(56,040)	(56,040)	(56,040)	(56,040)	(56,040)
Less DWM Write Offs/Abandonments	0	(49)	0	0	0	0
Garbage Services - Sundry Income	0	109	0	0	0	0
Sale of Recycled Materials	40,000	50,000	50,000	50,000	50,000	50,000
Commercial Cardboard Recycling	8,000	8,000	10,000	10,000	10,000	10,000
Recycled Cardboard Rebate	2,000	2,000	2,000	2,000	2,000	2,000
Fees - Garbage Tipping	72,000	80,000	115,000	115,000	115,000	115,000
Sale of Big Bins	4,000	4,000	4,000	4,000	4,000	4,000
Income - Impounded Vehicles	0	0	0	0	0	0
Section 94 Contribution	0	320	0	0	0	0
Sale of Abandoned Vehicles	500	500	500	500	500	500
Sales - Compost Bins	0	0	7,000	0	0	0
Drum Muster - Revenue	2,000	2,000	5,000	5,000	5,000	5,000
<b>Service: Waste Management</b>	827,080	861,336	964,535	1,008,035	1,058,535	1,109,035
<b>Capital Revenue</b>						
<b>Service: Waste Management</b>						
Rubbish Tips Land & Buildings	0	0	0	0	0	0
<b>Service: Waste Management</b>	0	0	0	0	0	0
<b>Loan Funds</b>						
<b>Service: Waste Management</b>						
Loan for Front End Loader	200,000	200,000	200,000	0	0	0
<b>Service: Waste Management</b>	200,000	200,000	200,000	0	0	0
<b>Operating Expenses</b>						
<b>Service: Waste Management</b>						
-DEP Staff Salaries	87,455	87,455	125,050	129,110	133,310	137,640
Landfill Gatekeepers Wages	105,849	105,849	110,080	113,660	117,350	121,160
Landfill Greenwaste Maintenance	10,000	10,000	10,250	10,510	10,770	11,040
Landfill General Operations	161,780	161,780	168,250	169,461	174,092	178,730
Landfill Depot Vandalism Expense	0	0	0	0	0	0
E-Waste Recycling	0	0	0	0	0	0
Tyre Disposal	9,000	9,000	9,000	9,000	9,000	9,000
Training	2,500	2,500	2,500	2,500	2,500	2,500
Waste Kerbside Collection Contractors	234,840	234,840	240,710	246,730	252,900	259,220
Recycling Collection Contractors	146,260	146,260	149,920	153,670	157,510	161,450
Kerbside Disposal Cost ACC	0	54	0	0	0	0
Transfer Disposal Station Cost ACC	0	1,816	0	0	0	0
Skip Cartage Cost - Culcairn	48,676	46,806	49,890	51,140	52,420	53,730
Recycling Cardboard	4,800	4,800	4,920	5,040	5,170	5,300
Purchase of Garbage Bins	4,750	4,750	4,870	4,990	5,110	5,240
Interest on Loan	12,254	12,254	11,666	10,840	9,758	8,716
Water Charges - Waste Depots	0	0	0	0	0	0
Kerbside Collection Greenwaste Pickup	0	0	12,000	12,300	12,610	12,930
Telephone Expense - Waste Depots	4,000	4,000	4,100	4,200	4,310	4,420
Rate Expense - Waste Depots	5,420	5,684	5,883	6,060	6,240	6,430
Rate Expense - Waste Depots	0	0	0	0	0	0
Insurances - Waste Depots	4,000	148	4,200	4,410	4,630	4,860
Sundry Expense - Waste Depots	1,300	1,300	1,330	1,360	1,390	1,420
Impounded Vehicle Expense	0	0	0	0	0	0
Abandoned Vehicles	1,200	2,863	1,200	1,200	1,200	1,200
Drum Muster Expenditure	4,000	8,296	4,000	4,000	4,000	4,000
Overhead Distribution Waste	28,000	28,000	39,580	41,250	42,960	44,750
Other Garbage - Depreciation	25,000	25,000	25,000	25,000	25,000	25,000
<b>Service: Waste Management</b>	901,084	903,455	984,399	1,006,431	1,032,230	1,058,736

2014/2015 FINANCIAL BUDGET - WASTE MANAGEMENT FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
						0
<b>Capital Expenses</b>						
<b>Service: Waste Management</b>						
Closure Waste Depots - Woomargama	0	5,000	0	0	0	0
Build New Cell - Culcairn	0	10,000	0	0	0	0
Capital Works - Holbrook	10,000	40,000	0	0	0	0
Capital Works - Culcairn	10,000	50,000	0	0	0	0
Loader	200,000	200,000	200,000	0	0	0
Solid Fill Tyres for Loader	0	20,000	0	0	0	0
Establish new waste and recycling area (Culcairn)	0	0	50,000	0	0	0
EIS and dev application landfill expansion	0	7,500	0	0	0	0
Landfill leachate drainage works	0	6,000	0	0	0	0
Compost Bins for Green Waste/Organic Education Program	0	0	10,000	0	0	0
Waste Cell management-waste cell capping	0	0	10,000	10,000	0	0
<b>Service: Waste Management</b>	220,000	338,500	270,000	10,000	0	0
<b>Debt Servicing Principal</b>						
<b>Service: Waste Management</b>						
Principal - External Loan	14,856	14,856	15,077	16,002	16,984	18,026
<b>Service: Waste Management</b>	14,856	14,856	15,077	16,002	16,984	18,026
<b>Transfers (To) / From Reserves</b>						
<b>Service: Waste Management</b>						
Transfer (to) / from Waste Management Reserve	0.00	0	0	(602)	(34,321)	(57,273)
Transfer (to) / from Landfill Rehabilitation Reserve	(20,000.00)	(20,000)	0	0	0	0
Transfer (to) / from Mullengandra Waste Reserve	0.00	0	0	0	0	0
Transfer (to) / from Culcairn Domestic Waste Reserve	0.00	0	0	0	0	0
Transfer (to) / from Section 94 Contributions	0.00	(320)	0	0	0	0
<b>Service: Waste Management</b>	(20,000)	(20,320)	0	(602)	(34,321)	(57,273)
<b>SUMMARY</b>						
<b>WASTE MANAGEMENT</b>						
<b>Total Operating Revenue</b>	827,080	861,336	964,535	1,008,035	1,058,535	1,109,035
<b>Total Operating Expenses</b>	901,084	903,455	984,399	1,006,431	1,032,230	1,058,736
<b>Sub-Total Operating Result</b>	(74,004)	(42,119)	(19,864)	1,604	26,305	50,299
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	220,000	338,500	270,000	10,000	0	0
<b>Total Transfers (To) / From Reserves</b>	(20,000)	(20,320)	0	(602)	(34,321)	(57,273)
<b>Loan Funds Raised</b>	200,000	200,000	200,000	0	0	0
<b>Debt Servicing Principal</b>	14,856	14,856	15,077	16,002	16,984	18,026
<b>Total Depreciation Contra</b>	25,000	25,000	25,000	25,000	25,000	25,000
<b>RESULT: WASTE MANAGEMENT</b>	(103,860)	(190,795)	(79,941)	0	0	0

## **2014/15 to 2017/18 Delivery Plan**

### **Delivery Plan - Budget Year Ended 30 June, 2015**

#### **SEWER FUND**

2014/2015 FINANCIAL BUDGET - SEWERAGE SERVICE FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>GREATER HUME CONSOLIDATED SEWERAGE FUND</b>						
<b>Operating Revenues</b>						
<b>Service: Sewer Admin &amp; Customer Services</b>						
Residential Annual Charges	1,046,952	1,055,096	1,160,610	1,276,670	1,404,340	1,544,770
Grant - Pensioners Rates Subsidy	27,810	29,545	32,690	(35,950)	(39,550)	(43,510)
Pensioner Concessions	(50,550)	(54,029)	(59,430)	(65,370)	(71,910)	(79,100)
Charges - Non Rateable Properties	0	0	0	0	0	0
Non-Residential Annual Charges	121,920	124,017	136,420	150,060	165,070	181,580
Less Sewer Write -offs	0	(46)	0	0	0	0
Lease to Optus Mobile - HoSF	9,230	9,274	9,510	9,750	9,990	10,240
Disposal of Septic Tank Waste	0	2,000	2,000	2,000	2,000	2,000
Interest - Internal Loan General	20,792	20,792	22,870	25,160	27,680	30,450
Interest - Internal Loan Culcairn	0	0	0	0	0	0
Trade Waste Fees	31,370	13,320	13,650	13,990	14,340	14,700
Trade Waste Usage Charges	0	30,000	76,000	83,600	91,960	101,160
Interest on Investment - Sewerage Fund	70,600	70,600	71,430	78,570	86,430	95,070
Non-Residential Usage Charges	140,184	140,184	154,200	169,620	186,580	205,240
Sale of Reuse Water	0	1,071	1,000	1,100	1,210	1,330
Sale of Recycled Material	0	0	0	0	0	0
Contribution to Works	0	3,300	0	0	0	0
Section 64 Contributions	0	4,205	0	0	0	0
<b>Service: Sewer Admin &amp; Customer Services</b>	<b>1,418,308</b>	<b>1,449,329</b>	<b>1,620,950</b>	<b>1,709,200</b>	<b>1,878,140</b>	<b>2,063,930</b>
<b>Capital Revenue</b>						
Contribution Klemke Subdivision	0	0	0	0	0	0
<b>Service: Capital Revenue Sewers</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenses</b>						
<b>Service: Other Operating Expenses</b>						
-Supervision	60,370	60,370	62,180	64,210	66,290	68,450
-Payroll Tax	0	0	0	0	0	0
-Sewer Charge Printing Rate Notices	7,080	7,080	7,260	7,440	7,620	7,800
-Interest on Loans	1,372	1,372	458	203	0	0
-Interest on Internal Loans	20,792	20,792	0	0	0	0
-Rates & Charge on Council Prop	9,110	8,877	9,150	9,430	9,720	10,020
-Insurance	4,430	4,967	5,220	5,480	5,740	6,020
Pollution Incident Response Management Plan	20,000	8,320	0	0	0	0
Strategic Business plan for sewer	0	0	0	1,800	0	0
Best Practice Compliance	1,200	1,200	1,200	1,200	1,200	1,200
Sewer Infrastructure Revaluation	0	0	0	20,000	0	0
-Administration Expenses	86,200	86,200	101,500	104,790	108,210	111,720
-Technical Staff Services	160,080	160,080	185,270	191,290	197,510	203,940
<b>Service: Other Operating Expenses</b>	<b>370,634</b>	<b>359,258</b>	<b>372,238</b>	<b>405,843</b>	<b>396,290</b>	<b>409,150</b>
<b>Operating Expenses</b>						
<b>Service: Treatment Works Operating Expenses</b>						
- Operations & Maintenance	233,660	233,660	240,280	246,280	252,450	258,760
- Repairs & Renewals	27,310	27,310	28,130	28,850	29,570	30,300
- Water Testing	7,460	7,460	7,690	7,870	8,050	8,230
- Trade Waste Inspections	11,500	11,500	11,870	12,150	12,470	12,790
-Water Charges	2,570	2,570	2,650	2,730	2,810	2,890
- Emergency Repairs Storm Damage	0	0	0	0	0	0
- Chemicals	5,000	5,000	5,150	5,280	5,410	5,550
-Energy Costs	58,940	58,940	59,240	61,590	64,050	66,600
<b>Service: Treatment Works Operating Expenses</b>	<b>346,440</b>	<b>346,440</b>	<b>355,010</b>	<b>364,750</b>	<b>374,810</b>	<b>385,120</b>
<b>Operating Expenses</b>						
<b>Service: Sewer Mains Operating Expenses</b>						
-Mains Operations Maintenance	30,870	30,870	31,210	31,990	32,790	33,610
-Mains Repairs	16,330	16,330	16,820	17,240	17,670	18,110
-Sewer Choke	21,230	21,230	21,870	22,410	22,970	23,550
- Sewer Infiltration Testing	0	10,000	20,000	20,000	20,000	20,000
Sewers - Depreciation	354,000	354,000	354,000	354,000	354,000	354,000
<b>Service: Sewers Operating Expenses</b>	<b>422,430</b>	<b>432,430</b>	<b>443,900</b>	<b>445,640</b>	<b>447,430</b>	<b>449,270</b>
<b>Operating Expenses</b>						
<b>Service: Pumping Stations Operating Expenses</b>						
- Operations & Maintenance	63,980	63,980	65,890	67,540	69,230	70,970
- Repairs & Renewals	25,910	25,910	26,690	27,350	28,040	28,740
- Chemicals	0	0	0	0	0	0
-Energy Costs	32,700	32,700	35,920	37,360	38,850	40,410
<b>Service: Pumping Stations Operating Expenses</b>	<b>122,590</b>	<b>122,590</b>	<b>128,500</b>	<b>132,250</b>	<b>136,120</b>	<b>140,120</b>
<b>Operating Expenses</b>						
<b>Service: Reuse Scheme Expenses</b>						
- Operation & Maintenance	6,760	6,760	6,960	7,140	7,320	7,500
- Repairs & Renewals	2,240	2,240	2,300	2,360	2,420	2,480
- Water Testing	6,780	6,780	6,980	7,160	7,340	7,520

2014/2015 FINANCIAL BUDGET - SEWERAGE SERVICE FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
- Chemicals	11,240	11,240	11,580	11,860	12,160	12,460
- Energy Costs	8,770	8,770	6,620	6,880	7,150	7,440
<b>Service: Reuse Scheme Expenses</b>	<b>35,790</b>	<b>35,790</b>	<b>34,440</b>	<b>35,400</b>	<b>36,390</b>	<b>37,400</b>
<b>Capital Expenses</b>						
<b>Burrumbuttock Sewer Scheme Capital</b>						
Desludge Septic Tanks	0	10,000	0	0	0	0
Install underground power & pump at STW	0	0	35,000	0	0	0
STP Rock beaching to effluent ponds 1 & 2	0	0	0	10,000	0	10,000
<b>Jindera Sewer Scheme Capital</b>						
Jindera Industrial Est Sewer	0	0	0	0	0	0
Option 1-Install New Inlet Works	0	110,000	0	0	0	0
SPS Pump Replacement PS No 1 - Pump 1 (1986-25yrs) Deferred to 2014	36,000	36,000	0	0	0	0
SPS Pump Replacement PS No 2 - Pump 1 (1986-25yrs) Deferred to 2014	12,000	12,000	0	0	0	0
SPS Pump Replacement PS No 3 - Pump 1 (1986-25yrs) Deferred to 2014	12,000	12,000	0	0	0	0
SPS Pump Replacement PS No 4 - Pump 1 (1986-25yrs) Deferred to 2014	12,000	12,000	0	0	0	0
Trimble Handheld GPS	1,800	1,428	0	0	0	0
Distribution pit modifications at STW ponds	0	0	15,000	0	0	0
Stock proof fence replacement western side STW	0	0	8,000	0	0	0
SPS Pump Replacement PS No 5 - Pump 1 (2006-15yrs)	0	0	0	0	0	0
SPS Pump Replacement PS No 5 - Pump 2 (2006-15yrs)	0	0	0	0	0	0
Option 4-Build New 1700 EP Activated Sludge Plant	0	0	0	0	0	0
Telemetry	0	0	0	0	0	0
<b>Culcairn Sewer Scheme Capital</b>						
Pump Replacements PS1 & 2	0	3,000	0	0	0	0
Sewer Main Extensions	0	3,300	0	0	0	0
Sewer Main Lining Replacement (1971-60yrs)	0	7,500	0	0	20,000	20,000
SPS 1-6 Backflow Prevent	0	15,000	0	0	0	0
STP Rock Beaching to Effluent Pond 1	20,000	20,000	0	0	0	0
SPS Pump Replacement PS No 5 - Pump 1 (1994-20yrs)	12,000	12,000	0	0	0	0
Culcairn STW Upgrade Aerator Bearings	15,000	0	0	0	0	0
Trimble Handheld GPS	1,800	1,428	0	0	0	0
Install Sewer Point Lot 6 Victoria St Culcairn	5,000	5,000	0	0	0	0
Elizabeth Street Sewer Extension	0	16,000	0	0	0	0
Upgrade SPS valve pit lids to comply with WHS	0	0	15,000	0	0	0
Re-use Scheme Storage Dam Rock Beaching	0	0	25,000	0	0	0
Air Stones upgrade STW pasveer channel	0	0	0	50,000	0	0
Replace tanks on aerators STW pasveer channel	0	0	0	0	25,000	0
STP Overhaul/Replacement (1971-50yrs)	0	0	0	0	0	0
SPS Pump Replacement PS No 1 - Pump 1 (1991-25yrs)	0	0	0	15,000	0	0
SPS Pump Replacement PS No 1 - Pump 2 (1991-25yrs)	0	0	0	15,000	0	0
SPS Pump Replacement PS No 3 - Pump 1 (1997-25yrs)	0	0	0	0	0	0
SPS Pump Replacement PS No 3 - Pump 2 (1997-25yrs)	0	0	0	0	0	0
Re-use Scheme Dosing Pumps Replacement (2008-10yrs)	0	0	0	0	0	6,000
STP Blower Replacement (1996-25yrs)	0	0	0	0	0	0
STP Sludge Dam Mono Pump Replacement (1971-45yrs)	0	0	0	10,000	0	0
Telemetry	0	0	0	0	0	0
Reuse Scheme Analyser Replacement (2008 - 15 Years)	0	0	0	0	0	0
<b>Henty Sewer Scheme Capital</b>						
Sewer Main Replacement B4-B6	0	4,000	0	0	0	0
STP Rock Beaching to Effluent Pond 1( Repairs after 2010/11 Floods	0	30,000	0	0	0	0
Trimble Handheld GPS	1,800	1,428	0	0	0	0
New Service Connection	0	0	0	0	0	0
Sewer main relining	0	0	20,000	20,000	20,000	0
STW replace chain mesh security fence damaged by flooding	0	0	10,000	0	0	0
Replace tanks on aerators STW pasveer channel	0	0	0	0	25,000	0
STP Overhaul (1971-50yrs)	0	0	0	0	0	0
SPS Pump Replacement PS No 1 - Pump 1 (1996-25yrs)	0	0	0	0	0	0
SPS Pump Replacement PS No 1 - Pump 2 (1996-25yrs)	0	0	0	0	0	0
Re-use Scheme Dosing Pumps Replacement (2008-10yrs)	0	0	0	0	0	6,000
Telemetry	0	0	0	0	0	0
Replace PLC & Switch Board Upgrade (2003- 20yrs)	0	0	0	0	0	0
Re-use Scheme Analyser Replacement (2008-15yrs)	0	0	0	0	0	0
<b>Holbrook Sewer Scheme Capital</b>						
Sewer Pump Replacements PS1,2,3	0	14,000	0	0	0	0
Sewer main extensions	0	5,351	0	0	0	0
Upgrade Screening Process	0	65,000	0	0	0	0
SPS Pump Replacement PS No 3 - Pump 1 (1995-25yrs) B/F 2013	0	0	0	0	0	0
Humas Tank Submersible Pump Replacement (1998-15yrs)	0	500	0	0	0	0
Emergency Diesel Generator 30KVA Three Phase for all sewer schemes	0	22,000	0	0	0	0
Humas Tank Mono Pump Replacement (1969-45yrs)	10,000	10,000	0	0	0	0
Upgrade/Replacement Trickling Filter Central Column Assembly	20,000	20,000	0	0	0	0
Holbrook STP New Stock Proof Boundary Fence (1200m)	15,000	14,750	0	0	0	0
Replace non-compliant walkways at Holbrook STW	6,000	6,000	0	0	0	0
Sludge Dam Pump Replacement (2006-10yrs)	0	0	0	2,000	0	0
Holbrook STP Manproof Security Fence (460m)	20,000	16,500	0	0	0	0
Holbrook SPS 1 Upgrade Entry for Confined Space to Comply with Work C	18,000	18,000	0	0	0	0
Trimble Handheld GPS	1,800	1,428	0	0	0	0



2014/2015 FINANCIAL BUDGET - SEWERAGE SERVICE FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Sewer main relining	0	0	20,000	20,000	20,000	20,000
STW outfall line install manholes for rodding purposes.	0	0	25,000	0	0	0
STP Overhaul (1969-50yrs)	0	0	0	0	0	0
SPS Pump Replacement PS No 1 - Pump 2 (1993-25yrs)	0	0	0	0	0	18,000
SPS Pump Replacement PS No 2 - Pump 2 (2003-25yrs) B/F 2017	0	0	0	0	6,000	0
SPS Pump Replacement PS No 3 - Pump 2 (1995-25yrs) B/F2017	0	0	0	0	6,000	0
Sludge Digester Mixer Replacement (2010-10yrs)	0	0	0	0	0	0
Telemetry	0	0	0	0	0	0
<b>Walla Walla Sewer Scheme Capital</b>						
SPS 1,2,3,4 &STW Backflow Prevention	0	11,000	0	0	0	0
SPS Pump Replacement PS No 1 - Pump 1 (1981-25yrs) Deferred to 2014	22,000	22,000	0	0	0	0
SPS Pump Replacement PS No 2 - Pump 1 (1981-25yrs) Deferred to 2014	12,000	12,000	0	0	0	0
SPS Pump Replacement PS No 4 - Pump 2 (1981-25yrs) Deferred to 2014	8,000	8,000	0	0	0	0
Walla STW Upgrade Rotor 1 Aerator Bearings	6,000	6,000	0	0	0	0
Trimble Handheld GPS	1,800	1,428	0	0	0	0
Upgrade SPS valve pit lids to comply with WHS	0	0	15,000	0	0	0
Sewer main relining	0	0	10,000	0	20,000	20,000
SPS Pump Replacement PS No 3 - Pump 1 (1995-25yrs)	0	0	0	0	0	0
SPS Pump Replacement PS No 3 - Pump 2 (1995-25yrs)	0	0	0	0	0	0
Switchboard Upgrade/Replacement (SPS 1,2,4) 1981-40yrs	0	0	0	0	0	0
Telemetry	0	0	0	0	0	0
Replace PLC & Switch Board Upgrade (2003- 20yrs)	0	0	0	0	0	0
<b>Service: Capital Expenses Sewers</b>	270,000	566,041	198,000	142,000	142,000	100,000
<b>Transfers (To) / From Reserves</b>						
<b>Service: Sewer Fund</b>						
Transfer (to) / from Sewerage Fund	(176,826)	91,023	(439,474)	(533,675)	(699,100)	(896,870)
Transfer (to) / from Section 64 Contributions	0	(4,205)	0	0	0	0
<b>Service: Sewer Fund</b>	(176,826)	86,818	(439,474)	(533,675)	(699,100)	(896,870)
<b>Debt Servicing Principal</b>						
<b>Service: Sewer Fund</b>						
Loan Principal - Sewerage Fund	27,598	27,598	3,388	3,642	0	0
LESS: Principal - Internal Loan	0	0	0	0	0	0
<b>Service: Sewer Fund</b>	27,598	27,598	3,388	3,642	0	0
<b>SEWERAGE: CONSOLIDATED</b>						
<b>Total Operating Revenue</b>	1,418,308	1,449,329	1,620,950	1,709,200	1,878,140	2,063,930
<b>Total Operating Expenses</b>	1,297,884	1,296,508	1,334,088	1,383,883	1,391,040	1,421,060
<b>Sub-Total Operating Result</b>	120,424	152,821	286,862	325,317	487,100	642,870
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	270,000	566,041	198,000	142,000	142,000	100,000
<b>Total Transfers (To) /From Reserves</b>	(176,826)	86,818	(439,474)	(533,675)	(699,100)	(896,870)
<b>Total Debt Servicing Principal</b>	27,598	27,598	3,388	3,642	0	0
<b>Total Depreciation Contra</b>	354,000	354,000	354,000	354,000	354,000	354,000
<b>RESULT: SEWERAGE - CONSOLIDATED</b>	0	(0)	0	0	0	0

## **2014/15 to 2017/18 Delivery Plan**

### **Delivery Plan - Budget Year Ended 30 June, 2015**

#### **WATER FUND**

2014/2015 FINANCIAL BUDGET - WATER SUPPLY FUND		Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
							0
<b>GREATER HUME CONSOLIDATED WATER FUND</b>							
<b>Operating Revenues</b>							
<b>Service: Water Admin &amp; Customer Services</b>							
Residential Annual Charges		436,240	437,817	480,788	528,870	581,760	639,940
Grant - Pensioners Rates Subsidy		15,150	15,563	17,360	19,100	21,010	23,110
Pensioner Concessions		(25,000)	(28,700)	(31,570)	(34,730)	(38,200)	(42,020)
Non-Residential Annual Charges		108,044	108,020	119,488	131,440	144,580	159,040
Less Water Write offs/Abandonments		0	(26)	0	0	0	0
Section 603 Special Water Meter Reading		700	700	720	740	760	780
Interest on Investment - Water Fund		24,960	24,960	24,260	26,690	29,360	32,300
Operations - Tapping Fees		25,000	25,000	27,500	30,250	33,280	36,610
Standpipe Application Fees		0	491	0	0	0	0
Operations - Standpipe Sales		10,000	10,000	11,000	12,100	13,310	14,640
Residential Usage Charges		675,160	675,160	684,065	752,470	827,720	910,490
Non-Residential Usage Charges		228,920	228,920	157,615	173,380	190,720	209,790
Sundry Income		0	0	0	0	0	0
Contribution to Works		0	4,500	0	0	0	0
Section 64 Contributions		0	7,758	0	0	0	0
<b>Service: Water Admin &amp; Customer Services</b>		1,499,174	1,510,163	1,491,226	1,640,310	1,804,300	1,984,680
<b>Operating Expenses</b>							
<b>Service: Other Operating Expenses</b>							
-Supervision		58,620	58,620	60,380	62,340	64,360	66,460
-Payroll Tax		0	0	0	0	0	0
-Water Charge Printing Rate Notices		2,870	2,896	3,260	3,340	3,420	3,500
-Rates & Charge on Council Prop		5,470	5,816	5,990	6,170	6,360	6,550
-Insurance		9,990	5,649	5,930	6,230	6,550	6,880
-Advertising		1,140	1,140	1,160	1,180	1,210	1,240
Drinking Water Management Plan		30,000	30,000	10,000	0	0	0
Asset Revaluation - Water		0	0	0	15,000	0	0
Strategic Business Plan		0	0	0	10,000	0	0
Best Practice Compliance		400	400	400	400	400	400
-Administration Expenses		56,540	56,540	70,880	73,190	75,560	78,010
-Technical Staff Services		109,158	109,158	132,700	137,020	141,470	146,070
Standpipe Sales Expense		6,000	6,000	6,000	6,000	6,000	6,000
<b>Service: Other Operating Expenses</b>		280,188	276,219	296,700	320,870	305,330	315,110
<b>Operating Expenses</b>							
<b>Service: Treatment Works Operating Expenses</b>							
- Water Purchased (Albury City)		650,440	650,440	748,599	860,890	990,020	1,138,520
- Water Charges (Culcairn Water)		2,660	3,088	3,180	3,260	3,340	3,420
- Water Treatment Operation & Maint		6,850	6,850	7,050	7,230	7,410	7,600
- Repairs & Renewals		6,850	6,850	7,050	7,230	7,410	7,600
- Water Testing		7,970	7,970	8,210	8,410	8,620	8,830
- Emergency Repairs Storm Damage		0	0	0	0	0	0
- Chemicals		6,660	6,660	6,840	7,010	7,180	7,360
<b>Service: Treatment Works Operating Expenses</b>		681,430	681,858	780,929	894,030	1,023,980	1,173,330
<b>Operating Expenses</b>							
<b>Service: Water Mains Operating Expenses</b>							
- Mains Operations & Maint		70,330	70,330	72,440	74,250	76,100	78,000
- Mains Repairs & Renewals		59,150	59,150	60,920	62,450	64,010	65,610
- Meter Reading		14,280	14,280	14,700	15,070	15,440	15,830
<b>Service: Water Mains Operating Expenses</b>		143,760	143,760	148,060	151,770	155,550	159,440
<b>Operating Expenses</b>							
<b>Service: Pumping Stations Operating Expenses</b>							
- Pump Station Operation & Maint		34,800	34,800	35,850	36,750	37,670	38,610
- Repairs & Renewals		16,900	16,900	17,410	17,850	18,300	18,750
-Energy Costs		83,980	83,980	97,690	101,600	105,660	109,880
<b>Service: Pumping Stations Operating Expenses</b>		135,680	135,680	150,950	156,200	161,630	167,240
<b>Operating Expenses</b>							
<b>Service: Water Operating Expenses</b>							
-Reservoirs		18,800	18,800	19,370	19,850	20,350	20,860
- Repairs & Renewals		8,190	8,190	8,440	8,650	8,870	9,090
GL Waters - Depreciation		323,000	323,000	323,000	323,000	323,000	323,000
<b>Service: Waters Operating Expenses</b>		349,990	349,990	350,810	351,500	352,220	352,950
<b>Operating Expenses</b>							
<b>Service: Standpipe / Filling Stations</b>							

2014/2015 FINANCIAL BUDGET - WATER SUPPLY FUND		Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
							0
- Operations & Maintenance		1,550	1,550	1,600	1,640	1,680	1,720
- Repairs & Renewals		2,580	2,580	2,660	2,720	2,780	2,850
- Communications Expenses		1,550	1,615	1,670	1,710	1,750	1,790
<b>Service: Waters Operating Expenses</b>		5,680	5,745	5,930	6,070	6,210	6,360
<b>Capital Expenses</b>							
<b>Service: Capital Expenses Waters</b>							
<b>Villages Water Supply</b>							
WATER-Reticulation Mains-New Connections		0	5,000	0	0	0	0
Water Replacement (25Yrs)		10,000	10,000	10,000	10,000	10,000	10,000
Loop Main Bungowanna Rd 7000m 150d		0	44,000	0	0	0	0
Investigate chlorine dosing system		0	20,000	0	0	0	0
Little Brock Reservoir Access Ladder		25,000	25,000	0	0	0	0
Flow meter Jindera Gap reservoir		0	15,000	0	0	0	0
Logger for Forrest Dight road meter		0	6,000	0	0	0	0
Replace 5 entry hatches to all VWS reservoirs		0	20,000	0	0	0	0
New Water Mains Industrial Estate (Jindera)1.5km		0	0	0	0	0	0
Luthers Road Loop Main (to Coloional Drive)		150,000	150,000	0	0	0	0
Molketin Loop Main		0	0	0	0	80,000	0
Chlorine Booster Station Jindera Gap Reservoir		0	0	60,000	0	0	0
Chlorine Booster Station Other Reservoirs		0	0	0	0	40,000	0
Upgrade Access Covers VWS PS (OH&S)		0	0	0	0	0	0
Trimble Handheld GPS		1,800	1,428	0	30,000	0	0
4 x Filling Stations - Displays and Software Upgrade		0	0	18,000	0	0	0
Contribution to Water Main Upgrade Hueske Road		0	0	40,000	0	0	0
Water main Replacement - Goulburn Street Jindera		0	0	25,000	0	0	0
Water main Replacement - Ortlip Road Glenellan		0	0	25,000	0	0	0
New meter readers for new water billing software		0	0	4,000	0	0	0
Cut in new valves on trunk mains		0	0	0	25,000	0	0
VWS PS Building Upgrade (1983-35 Years)		0	0	0	0	0	5,000
VWS Pump 1 Replacement (1994-25 Years)		0	0	0	0	0	0
Other Watermain Extension / Loop Mains		0	0	0	50,000	0	0
Telemetry		0	0	0	0	0	0
<b>Culcairn Water Supply</b>							
New Service Connections		0	1,000	0	0	0	0
Loop Mains Hoy, Federal & Wattle Streets		10,000	10,000	0	0	0	0
Water Main Replacement		50,000	50,000	25,000	50,000	50,000	50,000
Meter Replacement		10,000	10,000	10,000	10,000	10,000	10,000
Water Service Replacement		10,000	10,000	10,000	10,000	10,000	0
Water Main Extension Baird Street		0	4,500	0	0	0	0
Reservoir Black Street		0	147,000	0	0	0	0
Meter Unmetered Council Properties		0	13,000	0	0	0	0
Water Treatment Plant Building Upgrade		0	0	10,000	0	0	0
Chlorine Dosing Pump (2007 - 8 yrs)		0	0	4,000	0	0	0
Bore 1 Replacement		180,000	180,000	0	0	0	0
Bore 2 Pump Replacement		0	0	0	0	12,000	0
Variable Speed Drive & Switch for Bore 1 Replacement		25,000	25,000	0	0	0	0
Trimble Handheld GPS		1,800	1,428	0	0	0	0
Water Main Extension - Loop Main		0	0	0	10,000	0	10,000
4 x Filling Stations - Displays and Software Upgrade		0	0	4,000	0	0	0
Old Artesian Well Condition Assessment & disconnect water main		0	0	10,000	0	0	0
Investigate Pressure System for Culcairn WS		0	0	30,000	0	0	0
New meter readers for new water billing software		0	0	2,000	0	0	0
Telemetry		0	0	0	0	0	0
<b>Service: Capital Expenses Waters</b>		473,600	748,356	287,000	195,000	212,000	85,000
<b>Transfers (To) / From Reserves</b>							
<b>Service: Water Fund</b>							
GL Transfer (to) / from Water Reserve		248,154	516,203	206,153	112,130	89,620	(48,250)
GL Transfer (to) / from Section 64 Contributions		0	(7,758)	0	0	0	0
<b>Service: Water Fund</b>		248,154	508,445	206,153	112,130	89,620	(48,250)
<b>WATER: CONSOLIDATED</b>							
<b>Total Operating Revenue</b>		1,499,174	1,510,163	1,491,226	1,640,310	1,804,300	1,984,680
<b>Total Operating Expenses</b>		1,596,728	1,593,252	1,733,379	1,880,440	2,004,920	2,174,430
<b>Sub-Total Operating Result</b>		(97,554)	(83,089)	(242,153)	(240,130)	(200,620)	(189,750)
<b>Total Capital Revenue</b>		0	0	0			
<b>Total Capital Expenses</b>		473,600	748,356	287,000	195,000	212,000	85,000
<b>Total Transfers (To) / From Reserves</b>		248,154	508,445	206,153	112,130	89,620	(48,250)
<b>Total Depreciation Contra</b>		323,000	323,000	323,000	323,000	323,000	323,000
<b>RESULT: WATER - CONSOLIDATED</b>		0	(0)	0	0	0	0

# **2014/15 to 2017/18 Delivery Plan**

## **Delivery Plan - Budget Year Ended 30 June, 2015**

### **SUMMARY - ALL FUNDS**

2014/2015 FINANCIAL BUDGET - SUMMARY ALL FUNDS	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Function: Governance</b>	5,788	(177,970)	7,067	34,845	(30,501)	(67,495)
<b>Operating Expenditure</b>						
Service: Governance	627,348	641,997	686,243	663,740	774,330	705,600
<i>Total Function Expenditure</i>	627,348	641,997	686,243	663,740	774,330	705,600
<b>OPERATING RESULT - GOVERNANCE</b>	<b>(627,348)</b>	<b>(641,997)</b>	<b>(686,243)</b>	<b>(663,740)</b>	<b>(774,330)</b>	<b>(705,600)</b>
<b>Function: Administration</b>						
<b>Operating Revenues</b>						
Service: Corporate Services	137,397	175,681	136,040	138,820	141,720	144,740
Service: Engineering & Works	1,108,916	1,035,440	930,487	806,272	756,290	760,000
Service: Road Safety Officer	95,040	99,142	98,430	100,700	103,020	105,410
Service: Employment Overheads	31,000	67,409	31,000	31,000	31,000	31,000
Service: Plant Operations	19,000	57,813	56,000	56,000	56,000	56,000
Service: Staff Vehicles	24,750	26,088	9,810	9,810	9,810	9,810
<i>Total Function Revenue</i>	1,416,103	1,461,573	1,261,767	1,142,602	1,097,840	1,106,960
<b>Operating Expenses</b>						
Service: Corporate Services	2,683,997	2,693,551	2,625,581	2,643,447	2,699,071	2,756,409
Service: Engineering & Works	1,056,107	1,000,741	1,128,943	970,910	897,250	927,030
Service: Road Safety Officer	116,780	120,882	121,295	124,570	127,940	131,410
Service: Employment Overheads	31,000	67,409	31,000	31,000	31,000	31,000
Service: Plant Operations	(332,815)	(295,815)	429,000	424,950	420,790	416,540
Service: Staff Vehicles						
<i>Function Expenditure</i>	3,555,069	3,586,768	4,335,819	4,194,877	4,176,051	4,262,389
<b>OPERATING RESULT - ADMINISTRATION</b>	<b>(2,138,966)</b>	<b>(2,125,195)</b>	<b>(3,074,052)</b>	<b>(3,052,275)</b>	<b>(3,078,211)</b>	<b>(3,155,429)</b>
<b>Function: Public Order &amp; Safety</b>						
<b>Operating Revenues</b>						
Service: Fire Protection.	551,944	530,479	427,892	457,462	460,433	461,129
Service: Animal Control	23,950	28,234	48,100	48,740	49,390	50,050
Service: Emergency Services	200	200	200	200	200	200
<i>Total Function Revenue</i>	576,094	558,913	476,192	506,402	510,023	511,379
<b>Operating Expenditure</b>						
Service: Fire Protection.	1,158,080	1,144,117	1,069,536	1,083,447	1,100,364	1,117,744
Service: Animal Control	189,823	194,107	210,023	216,310	222,780	229,450
Service: Emergency Services	47,390	29,819	29,550	30,360	31,190	32,050
<i>Total Function Expenditure</i>	1,395,293	1,368,043	1,309,109	1,330,117	1,354,334	1,379,244
<b>OPERATING RESULT - PUBLIC ORDER &amp; SAFETY</b>	<b>(819,199)</b>	<b>(809,130)</b>	<b>(832,917)</b>	<b>(823,715)</b>	<b>(844,311)</b>	<b>(867,865)</b>
<b>Function: Health</b>						
<b>Operating Revenues</b>						
Service: Administration & Inspection	104,708	105,648	108,692	110,190	112,340	134,760
Service: Health Centres	8,470	8,470	8,680	8,900	9,120	9,350
Service: Noxious Plants - Council	108,585	111,785	106,444	106,460	106,460	106,460
Service: Riverina Noxious Weeds	107,198	118,423	99,990	106,100	107,380	108,680
Service: Jindera MSO	64,000	7,500	21,650	21,650	21,650	21,650
<i>Total Function Revenue</i>	392,961	351,826	345,456	353,300	356,950	380,900
<b>Operating Expenditure</b>						
Service: Administration & Inspection	212,964	238,419	220,232	227,020	234,010	241,220
Service: Health Centres	6,620	6,620	6,810	7,010	7,210	7,430
Service: Noxious Plants - Council	350,625	424,887	382,532	354,710	352,210	352,210
Service: Riverina Noxious Weeds	104,188	269,110	99,990	101,240	105,240	109,970
Service: Jindera MSO	29,430	7,500	15,030	15,530	16,040	16,580
<i>Total Function Expenditure</i>	703,827	946,536	724,594	705,510	714,710	727,410
<b>OPERATING RESULT - HEALTH</b>	<b>(310,866)</b>	<b>(594,710)</b>	<b>(379,138)</b>	<b>(352,210)</b>	<b>(357,760)</b>	<b>(346,510)</b>
<b>Function: Community Services &amp; Education</b>						
<b>Operating Revenues</b>						
Service: Family Day Care	1,068,115	1,292,695	1,345,530	1,379,140	1,413,600	1,448,920
Service: Youth Services	29,690	33,890	26,900	31,140	28,150	32,410
Service: Aged & Disabled.	1,693,301	1,703,147	575,450	589,670	604,250	619,190
Service: Education	1,870	3,200	3,280	3,360	3,440	3,530
Service: Other Community Services						
<i>Total Function Revenue</i>	2,792,976	3,032,932	1,951,160	2,003,310	2,049,440	2,104,050
<b>Operating Expenditure</b>						
Service: Family Day Care	1,072,060	1,279,944	1,334,104	1,369,710	1,406,280	1,443,860
Service: Youth Services	76,290	104,713	75,162	77,290	73,320	81,570
Service: Aged & Disabled.	1,687,261	1,861,354	547,510	562,630	578,180	594,130
Service: Education	82,670	97,346	84,100	74,360	74,620	74,900
Service: Other Community Services	0	0	0	0	0	0
<i>Total Function Expenditure</i>	2,918,281	3,343,357	2,040,876	2,083,990	2,132,400	2,194,460

2014/2015 FINANCIAL BUDGET - SUMMARY ALL FUNDS	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
OPERATING RESULT - COMMUNITY SERVICES & EDUCATION	(125,305)	(310,425)	(89,716)	(80,680)	(82,960)	(90,410)
<b>Function: Housing &amp; Community Amenity</b>						
<b>Operating Revenues</b>						
Service: Housing	58,140	65,219	59,590	61,080	62,600	64,170
Service: Town Planning	144,850	162,695	150,350	150,440	150,530	150,620
Service: Street Cleaning	25,000	25,000	25,000	25,630	26,270	26,930
Service: Waste Management	827,080	861,336	964,535	1,008,035	1,058,535	1,109,035
Service: Urban Stormwater Drainage	0	0	0	0	0	0
Service: Environmental Protection	0	0	0	0	0	0
Service: Public Cemeteries	42,580	42,980	43,960	45,060	46,180	47,340
Service: Commons	1,000	1,000	0	0	0	0
Service: Other Community Amenities	500	6,763	500	500	500	500
<i>Total Function Revenue</i>	1,099,150	1,164,993	1,243,935	1,290,745	1,344,615	1,398,595
<b>Operating Expenditure</b>						
Service: Housing	100,130	114,023	115,550	117,120	118,740	120,420
Service: Town Planning	204,525	238,468	178,366	166,380	170,520	175,790
Service: Street Cleaning	145,000	145,000	145,000	148,620	152,340	156,150
Service: Waste Management	901,084	903,455	984,399	1,006,431	1,032,230	1,058,736
Service: Urban Stormwater Drainage	103,000	132,000	103,000	104,880	106,800	108,770
Service: Environmental Protection	0	0	0	0	0	0
Service: Public Cemeteries	80,960	81,360	80,468	82,570	84,730	86,940
Service: Public Conveniences	175,360	175,091	180,400	185,090	189,910	194,860
Service: Commons	1,000	1,000	0	0	0	0
Service: Other Community Amenities	73,520	119,808	53,700	54,480	55,252	56,007
<i>Total Function Expenditure</i>	1,784,579	1,910,205	1,840,883	1,865,571	1,910,522	1,957,673
OPERATING RESULT - HOUSING & COMMUNITY AMENITIES	(685,429)	(745,212)	(596,948)	(574,826)	(565,907)	(559,078)
<b>Function: Water Supplies</b>						
<b>Operating Revenues</b>						
Service: Water Supplies	1,499,174	1,510,163	1,491,226	1,640,310	1,804,300	1,984,680
<i>Total Function Revenue</i>	1,499,174	1,510,163	1,491,226	1,640,310	1,804,300	1,984,680
<b>Operating Expenditure</b>						
Service: Water Supplies	1,596,728	1,593,252	1,733,379	1,880,440	2,004,920	2,174,430
<i>Total Function Expenditure</i>	1,596,728	1,593,252	1,733,379	1,880,440	2,004,920	2,174,430
OPERATING RESULT - WATER SUPPLIES	(97,554)	(83,089)	(242,153)	(240,130)	(200,620)	(189,750)
<b>Function: Sewerage Services</b>						
<b>Operating Revenues</b>						
Service: Sewerage Services	1,418,308	1,449,329	1,620,950	1,709,200	1,878,140	2,063,930
<i>Total Function Revenue</i>	1,418,308	1,449,329	1,620,950	1,709,200	1,878,140	2,063,930
<b>Operating Expenditure</b>						
Service: Sewerage Services	1,297,884	1,296,508	1,334,088	1,383,883	1,391,040	1,421,060
<i>Total Function Expenditure</i>	1,297,884	1,296,508	1,334,088	1,383,883	1,391,040	1,421,060
OPERATING RESULT - SEWERAGE SERVICES	120,424	152,821	286,862	325,317	487,100	642,870
<b>Function: Recreation &amp; Culture</b>						
<b>Operating Revenues</b>						
Service: Public Libraries	38,200	69,269	69,720	71,440	73,200	75,000
Service: Community Technology Centre	107,550	115,605	112,180	114,780	117,470	120,200
Service: Museums	0	0	0	0	0	0
Service: Meeting Room	12,800	12,800	13,200	13,600	14,040	14,480
Service: Public Halls	1,500	1,917	1,500	1,500	1,500	1,500
Service: Other Cultural Services	15,500	15,500	0	0	0	0
Service: Swimming Pools	44,000	48,212	49,300	50,530	51,790	53,080
Service: Sporting Grounds	23,000	23,000	23,580	24,170	24,770	25,390
Service: Parks & Gardens	3,800	3,924	3,800	3,800	3,800	3,800
<i>Total Function Revenue</i>	246,350	290,227	273,280	279,820	286,570	293,450
<b>Operating Expenses</b>						
Service: Public Libraries	523,930	565,116	574,140	589,130	604,540	620,430
Service: Community Technology Centre	141,150	148,900	151,150	155,150	159,290	163,530
Service: Museums	16,240	18,012	18,630	19,250	19,910	20,590
Service: Meeting Room	12,730	12,800	13,200	13,600	14,040	14,480
Service: Public Halls	217,190	286,136	216,210	218,790	221,460	224,230
Service: Other Cultural Services	31,000	80,370	0	0	0	0
Service: Swimming Pools	565,409	570,016	589,787	605,730	601,730	614,870
Service: Sporting Grounds	548,950	578,818	560,600	563,610	566,710	569,900
Service: Parks & Gardens	272,950	309,091	287,620	295,610	303,820	312,280
<i>Total Function Expenditure</i>	2,329,549	2,569,259	2,411,337	2,460,870	2,491,500	2,540,310



2014/2015 FINANCIAL BUDGET - SUMMARY ALL FUNDS	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
OPERATING RESULT - RECREATION & CULTURE	(2,083,199)	(2,279,032)	(2,138,057)	(2,181,050)	(2,204,930)	(2,246,860)
<b>Function: Mining, Manufacture &amp; Construction</b>						
<b>Operating Revenues</b>						
Service: Building Control	82,330	82,330	94,390	96,740	99,150	101,630
Service: Quarries & Pits	2,000	2,000	2,000	2,000	2,000	2,000
<b>Total Function Revenue</b>	84,330	84,330	96,390	98,740	101,150	103,630
<b>Operating Expenditure</b>						
Service: Building Control	209,911	252,384	246,392	254,040	261,940	270,090
Service: Quarries & Pits	6,000	6,000	6,000	6,000	6,000	6,000
<b>Total Function Expenditure</b>	215,911	258,384	252,392	260,040	267,940	276,090
OPERATING RESULT - MINING, MANUFACTURE & CONSTRUCTION	(131,581)	(174,054)	(156,002)	(161,300)	(166,790)	(172,460)
<b>Function: Transport &amp; Communication</b>						
<b>Operating Revenues</b>						
Service: Urban Roads Local	1,903,650	937,806	1,886,717	1,886,717	1,886,717	1,933,885
Service: Sealed Rural Roads Local	241,973	258,129	241,949	241,949	181,461	0
Service: Sealed Regional Roads	1,683,700	1,665,777	1,688,814	1,712,390	1,736,256	1,760,416
Service: Unsealed Rural Roads Local	0	0	0	0	0	0
Service: Bridges on Urban Local Roads	0	0	0	0	0	0
Service: Footpaths	0	0	0	0	0	0
Service: Kerb & Gutter	0	0	0	0	0	0
Service: Ancillary Roadworks	40,500	40,500	40,500	40,500	40,500	40,500
Service: Aerodrome	0	0	0	0	0	0
Service: Bus Shelters	0	0	0	0	0	0
Service: RTA Works	2,864,052	2,391,540	2,391,540	2,391,540	2,391,540	2,391,540
Service: Street Lighting	13,330	13,330	13,660	14,000	14,350	14,710
Service: Other Transport & Communication	0	0	0	0	0	0
<b>Total Function Revenue</b>	6,747,205	5,307,082	6,263,180	6,287,096	6,250,824	6,141,051
<b>Operating Expenditure</b>						
Service: Urban Roads Local	1,215,790	1,165,790	1,197,086	1,200,103	1,223,109	1,226,093
Service: Sealed Rural Roads Local	2,525,521	2,531,621	2,580,996	2,567,923	2,569,465	2,578,013
Service: Sealed Regional Roads	1,916,880	2,093,577	1,958,992	1,978,651	1,994,234	2,010,186
Service: Unsealed Rural Roads Local	2,206,890	2,236,890	2,231,890	2,256,890	2,282,520	2,290,300
Service: Bridges on Urban Local Roads	389,880	387,080	419,880	419,880	419,880	419,880
Service: Footpaths	61,760	61,760	60,910	61,760	62,630	63,530
Service: Kerb & Gutter	111,720	111,720	111,340	111,720	112,100	112,490
Service: Ancillary Roadworks	140,000	318,484	141,200	141,200	141,200	141,200
Service: Aerodrome	18,260	18,116	17,820	18,290	18,760	19,250
Service: Bus Shelters	500	3,300	500	500	500	500
Service: RTA Works	2,864,052	2,391,540	2,391,540	2,391,540	2,391,540	2,391,540
Service: Street Lighting	162,500	191,858	120,000	134,800	139,790	144,980
Service: Other Transport & Communication	0	0	0	0	0	0
<b>Total Function Expenditure</b>	11,613,753	11,511,736	11,232,154	11,283,257	11,355,728	11,397,962
OPERATING RESULT - TRANSPORT & COMMUNICATION	(4,866,548)	(6,204,654)	(4,968,974)	(4,996,161)	(5,104,904)	(5,256,911)
<b>Function: Economic Affairs</b>						
<b>Operating Revenues</b>						
Service: Caravan Parks	49,410	49,410	59,410	59,410	59,410	59,410
Service: Tourism & Area Promotion	56,500	58,331	41,500	42,500	43,530	44,580
Service: Rural Transactions Centres	40,130	40,130	40,910	41,710	42,520	43,360
Service: Economic Development	10,000	20,419	11,460	11,470	11,480	11,490
Service: Real Estate Development	69,850	70,073	70,260	70,680	71,110	71,550
Service: Other Business Undertakings	200,000	200,000	200,000	200,000	200,000	200,000
<b>Total Function Revenue</b>	425,890	438,363	423,540	425,770	428,050	430,390
<b>Operating Expenditure</b>						
Service: Caravan Parks	76,763	92,023	73,900	75,490	77,130	78,830
Service: Tourism & Area Promotion	213,360	219,060	191,100	196,620	202,300	208,140
Service: Rural Transactions Centres	87,360	85,068	89,820	92,730	95,720	98,830
Service: Economic Development	200,400	251,297	81,630	71,920	73,250	74,620
Service: Real Estate Development	51,805	60,391	46,818	42,660	42,453	42,064
Service: Other Business Undertakings	160,000	160,000	160,000	160,000	160,000	160,000
<b>Total Function Expenditure</b>	789,688	867,839	643,268	639,420	650,853	662,484
OPERATING RESULT - ECONOMIC AFFAIRS	(363,798)	(429,476)	(219,728)	(213,650)	(222,803)	(232,094)
<b>Function: General Purpose Revenues</b>						
<b>Total Function Revenue</b>	10,214,795	8,495,941	10,232,435	10,427,266	10,628,326	10,910,648
OPERATING RESULT - GENERAL PURPOSE REVENUES	10,214,795	8,495,941	10,232,435	10,427,266	10,628,326	10,910,648
<b>TOTAL OPERATING REVENUE</b>	26,913,336	24,145,672	25,679,511	26,164,561	26,736,228	27,429,663
<b>TOTAL OPERATING EXPENDITURE</b>	28,827,910	29,893,884	28,544,142	28,751,715	29,224,328	29,699,112
<b>TOTAL OPERATING RESULT</b>	(1,914,574)	(5,748,212)	(2,864,631)	(2,587,154)	(2,488,100)	(2,269,449)

2014/2015 FINANCIAL BUDGET - SUMMARY ALL FUNDS	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Operating Result</b>						
Administration	(2,138,966)	(2,125,195)	(3,074,052)	(3,052,275)	(3,078,211)	(3,155,429)
Governance	(627,348)	(641,997)	(686,243)	(663,740)	(774,330)	(705,600)
Public Order & Safety	(819,199)	(809,130)	(832,917)	(823,715)	(844,311)	(867,865)
Health	(310,866)	(594,710)	(379,138)	(352,210)	(357,760)	(346,510)
Community Services & Education	(125,305)	(310,425)	(89,716)	(80,680)	(82,960)	(90,410)
Housing & Community Amenities	(685,429)	(745,212)	(596,948)	(574,826)	(565,907)	(559,078)
Water Supply	(97,554)	(83,089)	(242,153)	(240,130)	(200,620)	(189,750)
Sewerage Services	120,424	152,821	286,862	325,317	487,100	642,870
Recreation & Culture	(2,083,199)	(2,279,032)	(2,138,057)	(2,181,050)	(2,204,930)	(2,246,860)
Mining, Manufacture & Construction	(131,581)	(174,054)	(156,002)	(161,300)	(166,790)	(172,460)
Transport & Communication	(4,866,548)	(6,204,654)	(4,968,974)	(4,996,161)	(5,104,904)	(5,256,911)
Economic Affairs	(363,798)	(429,476)	(219,728)	(213,650)	(222,803)	(232,094)
General Purpose Revenues	10,214,795	8,495,941	10,232,435	10,427,266	10,628,326	10,910,648
<b>TOTAL OPERATING RESULT</b>	<b>(1,914,574)</b>	<b>(5,748,212)</b>	<b>(2,864,631)</b>	<b>(2,587,154)</b>	<b>(2,488,100)</b>	<b>(2,269,449)</b>
<b>Capital Grants</b>						
Grant Submarine Wardroom	0	5,000	0	0	0	0
Bushfire Equipment	286,860	255,938	246,056	448,212	411,156	563,312
Grant - Specific Purposes	0	25,700	25,700	25,700	25,700	25,700
Grant - RLCIP3 - Walla Solar Heating	0	6,720	0	0	0	0
Roads to Recovery	700,000	1,611,415	950,000	950,000	1,150,000	1,100,000
Regional Roads Road Toll Response Program	1,100,000	1,100,000	0	0	0	0
Repair Program	746,950	746,950	765,620	784,760	804,380	824,490
<b>Capital Contributions &amp; Donations</b>						
Contribution to Vehicle Replacement - Comm Services	7,800	6,000	0	0	0	0
Grant - Wymah Recreation Reserve - Tennis Courts Lights	0	6,250	0	0	0	0
Grant - Culcairn Golf - Sprinkler System	0	10,000	0	0	0	0
Grant - Jindera Park - Driveway	0	25,000	0	0	0	0
Grant - Henty Showground - Power Pavilions	0	17,796	0	0	0	0
Grant - Holbrook Sportsground - Disable Showers & Toilets	0	57,750	0	0	0	0
Contributions from Ratepayers	72,000	72,000	88,000	64,000	56,000	72,000
Contrib to Streetscape - Henty (Essential Energy)	0	0	0	0	0	0
Contrib Capital Holb Young Street RMS	0	0	1,098,435	0	0	0
Contrib Capital Young Street Holbrook	0	18,537	0	0	0	0
<b>Gain/(Loss) on Sales</b>						
Gain/(Loss) Sale of Property						
Gain/(Loss) Sale of Plant & Equipment	0	0	0	0	0	0
Gain/(Loss) Sale of Real Estate						
<b>TOTAL CAPITAL GRANTS &amp; CONTRIBUTIONS</b>	<b>2,913,610</b>	<b>3,965,056</b>	<b>3,173,811</b>	<b>2,272,672</b>	<b>2,447,236</b>	<b>2,585,502</b>
<b>OPERATING RESULT AFTER CAPITAL AMOUNTS</b>	<b>999,036</b>	<b>(1,783,156)</b>	<b>309,180</b>	<b>(314,482)</b>	<b>(40,864)</b>	<b>316,053</b>
<b>Add: Non-cash operating expenses</b>						
Depreciation Contra	7,643,890	7,643,890	7,643,890	7,643,890	7,643,890	7,643,890
<b>CURRENT FUNDS AVAILABLE</b>	<b>8,642,926</b>	<b>5,860,734</b>	<b>7,953,070</b>	<b>7,329,408</b>	<b>7,603,026</b>	<b>7,959,943</b>
<b>Add: Capital incomes (non-operating funds employed)</b>						
Funded Vehicles Sold	0	0	36,000	0	0	0
Road Plant - Tr from Waste for Loader	204,500	204,500	240,000	255,000	483,000	431,000
Asset Sales Value of Plant sold	0	200,000	0	0	0	0
Asset Sales Value of Staff Vehicles Sold	101,000	129,000	0	92,000	52,000	28,000
Loan Funds Raised	200,000	200,000	2,636,565	0	0	0
Repayments by Deferred Debtors	36,206	36,206	20,562	14,939	11,644	7,583
	541,706	769,706	2,933,127	361,939	546,644	466,583
<b>Less: Capital expenses (non-operating funds deployed)</b>						
Acquisition of Assets - General Fund	7,498,274	13,447,079	12,211,061	6,916,391	7,334,738	7,559,212
Acquisition of Assets - Waste Management	220,000	338,500	270,000	10,000	0	0
Acquisition of Assets - Sewerage Fund	270,000	566,041	198,000	142,000	142,000	100,000
Acquisition of Assets - Water Fund	473,600	748,356	287,000	195,000	212,000	85,000
Development of Real Estate						
Sub-Total Capital Expenditure	8,461,874	15,099,976	12,966,061	7,263,391	7,688,738	7,744,212
Advances to Deferred Debtors						
Repayment of Loans (Principal) - External	756,273	743,820	674,596	719,204	695,142	548,426
Repayment of Loans (Principal) - Govt. Advances	3,428	3,428	1,429	0	0	0
Repayment of Internal Loan - Holbrook Sewer	0	0	0	0	0	0
Loan Principal - Internal Loan - Culcairn Sewer	49,475	49,475	0	0	0	0
Loan Principal - Internal Loan - Holbrook Sewer	(49,475)	(49,475)	0	0	0	0
Repayment of Other Debtors						
Sub-Total Loan Repayments	759,701	747,248	676,025	719,204	695,142	548,426
	9,221,575	15,847,224	13,642,086	7,982,595	8,383,880	8,292,638
<b>NETT CHANGE IN "CASH" HELD</b>	<b>(36,943)</b>	<b>(9,216,784)</b>	<b>(2,755,889)</b>	<b>(291,248)</b>	<b>(234,210)</b>	<b>133,888</b>
<b>UNRESTRICTED CASH AT END OF REPORTING PERIOD</b>	<b>5,788</b>	<b>50,961</b>	<b>(2,755,889)</b>	<b>(291,248)</b>	<b>(234,210)</b>	<b>133,888</b>

2014/2015 FINANCIAL BUDGET - SUMMARY ALL FUNDS	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Add: Transfers from Unexpended Grants</b>						
Transfer (to) / from Walla Childrens Service Grant	0	12,766	0	0	0	0
Transfer (to) / from Family Day Care Reserve	3,945	(12,751)	(11,426)	(9,430)	(7,320)	(5,060)
Transfer (to) / from Youth Week Grant	0	1,866	0	0	0	0
Transfer (to) / from Youth CDAT Grant	0	2,357	0	0	0	0
Service: Community Options - MSO	43,000	192,302	0	0	0	0
Service: Community ComPacks	0	1,105	(30)	790	1,680	2,580
Service: Dementia Respite	0	(726)	0	0	0	0
Service: HACC Neighbourhood Aid-MSO	0	4,374	0	0	0	0
Service: Community Aged Care Packages	650	4,590	0	0	0	0
Transfer (to) / from Submarine Wardroom Grant	0	2,399	0	0	0	0
Transfer (to) / from Mast for the Future Grant	0	5,000	0	0	0	0
Transfer (to) / from Economic Developmnt Grants - EDG Exp	0	2,540	0	0	0	0
Transfer to / (from) Unexpended Grant - F.A.G. General Component	0	1,559,501	0	0	0	0
Transfer (to) / from WOTR Booklet Reprint	0	5,082	0	0	0	0
Transfer (to) / from WAP Pilot Grant	0	107,440	0	0	0	0
Transfer (to) / from RNW Cabonne Booklet	0	5,500	0	0	0	0
Transfer (to) / from Alligator Weeds Unexpended Grant	0	40,000	0	0	0	0
Transfer (to) / from Public Lands Biodiversity Project	0	5,954	0	0	0	0
NW - DPI Grant - Production of Regional Booklet	0	1,775	0	0	0	0
Transfer (to) / from Jindera Medical Centre Reserve	(22,117)	0	(11,640)	(6,120)	(5,610)	(5,070)
Transfer (to) / from Jindera Hostel Sale Proceeds	0	158,558	1,600,000	0	0	0
Transfer (to) / from MCMA Corroboree Frog Project	0	1,553	0	0	0	0
Transfer (to) / from Burrumbuttock Woodland Revegetation Grant	0	5,699	0	0	0	0
Transfer (to) / from Library Development Grant	0	200,000	0	0	0	0
Transfer (to) / from Library Special Purpose Grant	0	40,350	0	0	0	0
Transfer (to) / from EduOne Training Grant	0	4,018	0	0	0	0
Trans (to) / from Henty Memorial Hall	0	16,965	0	0	0	0
Transfer (to) / from Unexp Grant - RLCIP	0	50,564	0	0	0	0
Transfer (to) / from Unexp Grant - Morven Fishing Club	0	2,500	0	0	0	0
Transfer (to) / from Electronic Housing Code Grant	0	42,473	0	0	0	0
Transfer to / (from) Unexpended F.A.G. Roads Component Grant	0	942,180	0	0	0	0
Transfer (to) / from RTA Woomargama Streetscape Grant	0	132,503	0	0	0	0
Transfer (to) / from Unexpended Roads to Recovery Grant	0	228,611	0	0	0	0
Transfer (to) / from Unexpended Linear Reserve Grant	0	6,100	0	0	0	0
Transfer (to) / from Regional Roads Block Grant	0	461,352	0	0	0	0
Transfer (to) / from Reserve MCMA Flood Debris Removal Grant	0	66,841	0	0	0	0
<b>TOTAL TRANSFERS FROM UNEXPENDED GRANTS</b>	<b>25,478</b>	<b>4,301,341</b>	<b>1,576,904</b>	<b>(14,760)</b>	<b>(11,250)</b>	<b>(7,550)</b>
<b>Add: Transfers to &amp; from Reserves</b>						
Transfer (to) / from Uncompleted Works Reserve	0	4,053,717	450,000	0	0	0
Transfer (to) / from Plant Reserve	963,500	963,500	987,000	1,010,000	1,067,000	1,057,000
Transfer (to) / from Plant Reserve	(938,815)	(938,815)	(214,000)	(218,050)	(222,210)	(226,460)
Transfer (to) / from ADHC Vehicle Reserve	(7,800)	(6,000)	0	0	0	0
Transfer (to) / from Risk Management Incentive Bonus	0	(8,744)	30,000	0	0	0
Transfer (to) / from Section 94 Contributions	0	(152)	0	0	0	0
Transfer (to) / from ERNWAG Committee	0	552	0	0	0	0
Transfer (to) / from Riverina NWP Reserve	(1,010)	(5,335)	0	(4,860)	11,860	1,290
Transfer (to) / from Section 94 Contributions	0	(320)	0	0	0	0
Service: Frampton Court	(23,510)	(15,952)	(11,400)	(26,860)	(27,320)	(27,790)
Service: Kala Court	(1,150)	330	840	1,370	1,920	2,500
Service: Aged Care Rental Units	(16,430)	(3,176)	(3,750)	(3,740)	(3,750)	(3,750)
Transfer (to) / from Jindera Hostel Sale Proceeds Reserve	0	0	0	0	0	0
Transfer (to) / from Holbrook Hostel Sale Proceeds Reserve	0	25,455	0	0	0	0
Transfer (to) / from West Hume Landcare	0	0	0	0	0	0
Transfer (to) / from Low Income Housing Reserve	(6,410)	(3,416)	(6,060)	(6,090)	(6,120)	(6,150)
Transfer (to) / from Staff Housing Reserve	(2,450)	17,012	10,910	11,230	11,570	11,920
Transfer (to) / from S94A Contributions	0	(11,991)	0	0	0	0
Transfer (to) / from Morven Community Fund Reserve	0	(23)	0	0	0	0
Transfer (to) / from Swimming Pools Section 94 Contribution	0	(408)	43,703	0	0	0
Transfer (to) S94 Contribution Reserve	0	0	52,766	0	0	0
Transfer (to) / from Boral Reserve	0	(16,156)	0	0	0	0
Transfer (to) / from Blackspot Grant	0	83,472	0	0	0	0
Transfer (to) / from RTA Holbrook Streetscape Reserve	0	5,000	0	0	0	0
Transfer (to) / from S94 Contribution Reserve	0	(252)	0	0	0	0
Transfer (to) / from S94 Contribution Reserve	0	0	79,364	0	0	0
Transfer (to) / from Holbrook Festival Reserve	0	10,000	0	0	0	0
Transfer (to) / from Holbrook Industrial Land Reserve	0	14,036	0	0	0	0
Transfer (to) / from Waste Management Reserve	0	0	0	(602)	(34,321)	(57,273)
Transfer (to) / from Landfill Rehabilitation Reserve	(20,000)	(20,000)	0	0	0	0
Transfer (to) / from Section 94 Contribution Reserve	0	(124)	0	0	25,810	0
Transfer (to) / Section 64 Contributions Sewer Fund	0	(4,205)	0	0	0	0
Transfer (to) / from Section 64 Contributions Water Fund	0	(7,758)	0	0	0	0
Transfer (to) / from Sewerage Fund Reserves	(176,826)	91,023	(439,474)	(533,675)	(699,100)	(896,870)
Transfer (to) / from Water Fund Reserves	248,154	516,203	206,153	112,130	89,620	(48,250)
<b>TOTAL TRANSFERS TO/FROM RESERVES</b>	<b>17,253</b>	<b>4,737,473</b>	<b>1,186,052</b>	<b>340,853</b>	<b>214,959</b>	<b>(193,833)</b>
<b>CASH SURPLUS / (DEFICIT)</b>	<b>5,788</b>	<b>(177,970)</b>	<b>7,067</b>	<b>34,845</b>	<b>(30,501)</b>	<b>(67,495)</b>

## **2014/15 to 2017/18 Delivery Plan**

### **Delivery Plan - Budget Year Ended 30 June, 2015**

### **GENERAL FUND**

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>FUNCTION: GOVERNANCE</b>						
<b>Service: Governance</b>						
<b>Operating Expenses</b>						
Mayoral Fee	8,820	8,820	9,170	9,540	9,920	10,320
Councillors Fees - Sec 29A	84,024	84,024	87,380	90,880	94,520	98,300
Councillors Conference Expenses	12,000	12,000	12,300	12,610	12,930	13,250
Deputy Mayor Fee	1,704	1,704	1,770	1,840	1,910	1,990
Councillors Induction / Training Expenses	5,000	13,000	10,000	10,000	10,000	10,000
Councillors Subsistence	4,920	4,920	5,040	5,170	5,300	5,430
Councillors Travelling	17,150	17,150	17,580	18,020	18,470	18,930
Councillors Provision of Facilities	2,000	2,000	2,050	2,100	2,150	2,200
Councillors - Telephone	550	550	560	570	580	590
Insurance - Councillors	26,920	26,502	27,830	29,220	30,680	32,210
Election Expenses, Rolls etc.	0	0	0	0	70,000	0
Specialist Planning Advice	0	6,804	0	0	0	0
Mayoral Dinner	0	0	0	0	0	0
Civic Functions	2,000	2,000	2,000	2,000	2,000	2,000
IP&R Community Engagement Expenses	0	0	0	0	0	0
Governance Salaries & on-costs	296,940	296,940	328,490	339,170	350,190	361,570
Fringe Benefits Tax (FBT) Governance	1,000	1,000	1,080	1,080	1,080	1,080
Training	3,820	3,820	3,920	4,020	4,120	4,220
Governance Conferences & Seminars	4,000	4,000	4,100	4,200	4,310	4,420
Contribution to Legal Fees (LGSA)	1,500	1,500	1,500	1,500	1,500	1,500
Audit Fees	33,500	33,500	38,500	39,460	40,450	41,460
Audit Fees Accrual	0	0	0	0	0	0
GM Performance Review	4,500	4,637	0	0	0	0
Internal Audit	14,420	14,420	14,780	15,150	15,530	15,920
Consultancy - GST Ruling	0	365	0	0	0	0
Travelling Expenses	500	500	0	0	0	0
Travel - Vehicle Running Expense	9,770	9,770	10,493	10,760	11,030	11,310
Subscription - Local Govt/Shires Assoc	29,890	29,418	30,150	30,900	31,670	32,460
Reroc Contributions	16,670	16,730	17,150	17,580	18,020	18,470
Ramroc Contribution	7,610	7,783	7,980	0	0	0
Subscription - Local Govt Managers Assoc	3,720	3,720	0	0	0	0
Integrated Planning & Reporting Community Consultation	2,000	2,000	2,000	2,000	2,000	2,000
Subscriptions & Donations (NEI)	32,420	32,420	30,420	15,970	15,970	15,970
Customer Satisfaction Survey	0	0	20,000	0	20,000	0
<b>Total Operating Expenses</b>	<b>627,348</b>	<b>641,997</b>	<b>686,243</b>	<b>663,740</b>	<b>774,330</b>	<b>705,600</b>
<b>FUNCTION: GOVERNANCE</b>						
<b>Total Operating Revenues</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Operating Expenses</b>	<b>627,348</b>	<b>641,997.00</b>	<b>686,243</b>	<b>663,740</b>	<b>774,330</b>	<b>705,600</b>
<b>Total Capital Revenues</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT - GOVERNANCE</b>	<b>(627,348)</b>	<b>(641,997)</b>	<b>(686,243)</b>	<b>(663,740)</b>	<b>(774,330)</b>	<b>(705,600)</b>
<b>FUNCTION: ADMINISTRATION</b>						
<b>Service: Corporate Support</b>						
<b>Operating Revenue</b>						
LG Referendum Refund Instalments	0	9,042	0	0	0	0
3 Shires' History Book Sales	0	0	0	0	0	0
Shire History CD	0	109	0	0	0	0
Administration Fees - General	1,000	1,000	0	0	0	0
Certificate by Clerk - Sec 603	20,000	20,000	22,000	22,550	23,110	23,690
Cents Rounding	0	0	0	0	0	0
Legal Expenses Recouped - Rates	58,000	58,000	55,000	55,000	55,000	55,000
Legal Expenses - Sundry	0	0	0	0	0	0
Legal Expenses - Sundry	2,500	2,500	2,500	2,500	2,500	2,500
Insurance - Claims Reimbursements	1,000	6,028	1,000	1,000	1,000	1,000
Insurance - Fidelity Guarantee Rebate	0	0	0	0	0	0
Insurance - Workers Comp Incentive Bonus	0	0	0	0	0	0
Insurance - Property Surplus Rebate	0	12,861	0	0	0	0
Insurance - Risk Management Bonus	0	8,744	0	0	0	0
Sale of Land Unpaid Rates Income	0	0	0	0	0	0
Contributions to Vehicle Leaseback Salary Sacrifice	8,806	8,806	9,250	9,710	10,200	10,710
Salary Package Vehicle Cont	9,487	9,487	9,960	10,460	10,980	11,530
Contribution to Vehicle Lease Back	16,844	16,844	17,690	18,570	19,500	20,480
Employee Private Use Fuel Contributions	1,500	1,500	0	0	0	0
Holbrook - Comm - Centrelink	10,540	10,540	10,800	11,070	11,350	11,630
Sundry Income - Administration	3,000	3,000	3,000	3,000	3,000	3,000
GIPA Application Income	100	100	100	100	100	100
Subpoena Fees	0	0	0	0	0	0
Corporate Service Traineeship Income	0	2,500	0	0	0	0
Office Rental - Jindera Office - RNW	4,620	4,620	4,740	4,860	4,980	5,100
<b>Total Operating Revenue</b>	<b>137,397</b>	<b>175,681</b>	<b>136,040</b>	<b>138,820</b>	<b>141,720</b>	<b>144,740</b>
<b>Service: Corporate Support</b>						
<b>Capital Revenue</b>						



2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Repayment by Deferred Debtors	36,206	36,206	20,562	14,939	11,644	7,583
<b>Total Capital Revenue</b>	36,206	36,206	20,562	14,939	11,644	7,583
<b>Service: Corporate Support</b>						
<b>Salary &amp; Allowances</b>						
Salaries & Wages Corp Admin	1,381,702	1,381,702	1,332,262	1,315,560	1,360,270	1,406,430
Fringe Benefits Tax (FBT) Administration	5,600	5,600	5,740	5,880	6,030	6,180
Staff Uniforms	7,500	7,500	6,000	6,000	6,000	6,000
Training Expenses	18,960	18,960	19,430	19,920	20,420	20,930
Education Assistance	5,000	5,000	6,500	6,660	6,830	7,000
Corporate Conferences & Seminars	5,000	5,000	5,130	5,260	5,390	5,520
Staff Awards Function	1,500	1,500	1,500	1,500	1,500	1,500
Joint Organisation Shared Service Cost	5,000	5,000	20,000	20,650	21,320	22,010
Travel - Vehicle Running Expense	42,560	42,560	32,810	33,630	34,470	35,330
Corporate -Relocation Expenses	0	0	0	0	0	0
Admin Overhead Distribution Recovery - Comm Serv	(176,778)	(176,778)	(96,040)	(99,160)	(102,380)	(105,710)
Admin Overhead Distribution Recovery	(142,750)	(142,750)	(216,120)	(223,140)	(230,390)	(237,880)
<b>Total Salary &amp; Allowances</b>	1,153,294	1,153,294	1,117,212	1,092,760	1,129,460	1,167,310
<b>Operating Expenses</b>						
Bank Charges	4,000	4,000	4,100	4,200	4,310	4,420
Bank Charges - Incl GST	42,370	42,370	43,430	44,520	45,630	46,770
Prov for Bad & Doubtful Debts	2,000	2,000	2,000	2,000	2,000	2,000
Postage	25,000	25,000	25,630	26,270	26,930	27,600
Printing & Stationery	33,000	33,000	25,000	25,630	26,270	26,930
Office Maintenance & Repairs Culcairn	10,000	10,000	9,000	9,230	9,460	9,700
Office Maintenance & Repairs Holbrook	8,000	8,000	9,000	9,230	9,460	9,700
Furniture Maintenance & Repairs	5,500	5,500	0	0	0	0
Valuation Fees	54,440	56,032	57,710	59,440	61,220	63,060
Equipment Photocopier Lease	22,000	22,000	0	0	0	0
Equipment Photocopier Printing Costs	30,000	30,000	38,000	38,950	39,920	40,920
Computer IT Support	20,000	28,164	34,000	34,850	35,720	36,610
Civica PCS Software Maintenance	45,000	4,115	64,521	66,130	67,780	69,470
Software Upgrades	56,550	54,367	55,730	57,120	58,550	60,010
InfoXpert Software Maintenance	11,880	10,794	11,060	11,340	11,620	11,910
Computer Hardware < \$1,500 ea	20,000	20,000	20,500	21,010	21,540	22,080
Office Equipment - Other Software - HR	2,500	2,324	2,380	2,440	2,500	2,560
Office Equipment - Other Software - LG Solutions	7,260	9,443	7,500	7,690	7,880	8,080
Office Equipment - Other Software - Aust Tax College	0	185	190	190	190	190
Centrelink	300	300	310	320	330	340
Legal Expenses Sundry Debtors	2,500	2,500	2,500	2,500	2,500	2,500
Land Sale Unpaid Rates Expense	0	0	0	0	0	0
Legal Expenses - Rates Debtors	58,000	58,000	55,000	55,000	55,000	55,000
Legal Expenses - Rates - Write Offs	1,000	1,000	1,030	1,060	1,090	1,120
Legal Expenses	10,250	10,250	10,510	10,770	11,040	11,320
Subscriptions	1,480	1,460	1,500	1,540	1,580	1,620
Telephones & Mobiles	18,500	13,500	19,000	19,480	19,970	20,470
Telephone - Landlines	36,500	31,500	27,000	27,680	28,370	29,080
Broadband Data Communications Costs	60,000	60,000	61,500	63,040	64,620	66,240
Security Expenses	2,640	2,640	2,710	2,780	2,850	2,920
Shire Offices Water Charges	1,000	1,000	1,500	1,550	1,600	1,660
Shire Offices Energy Costs Culcairn	44,000	44,000	38,000	39,520	41,100	42,740
Shire Offices Energy Costs Holbrook	20,000	20,000	20,800	21,630	22,500	23,400
Rates - Shire Offices	4,240	4,604	4,740	4,880	5,030	5,180
Cleaning - Holbrook (Contract)	22,000	22,000	16,400	16,810	17,230	17,660
Cleaning - Culcairn	19,680	19,680	17,000	17,550	18,120	18,710
Cleaning Supplies - Council Offices	500	500	510	520	530	540
Insurance - Excess	15,000	19,793	15,000	15,000	15,000	15,000
Insurance - Fidelity Guarantee	3,534	3,534	3,710	3,900	4,100	4,310
Insurance - Public Liability - Professional Indemnity - Personal Accident	187,070	189,070	198,520	208,450	218,870	229,810
Insurance - Property Protection	14,260	25,330	26,600	27,930	29,330	30,800
Insurance - Casual Hire of Council Facilities	3,990	3,990	4,190	4,400	4,620	4,850
Insurance - Contract Works	0	0	0	0	0	0
Risk Management Projects	0	0	0	0	0	0
Signwriting - New Shire Logo	0	33,480	0	0	0	0
Advertising	30,000	30,000	23,450	24,040	24,640	25,260
Quarterly Newsletter	20,000	20,000	22,000	22,550	23,110	23,690
Office Expenses Holbrook Office	7,500	7,500	10,000	10,250	10,510	10,770
Office Expenses Culcairn Office	7,500	7,500	6,000	6,150	6,300	6,460
Community Groups Contrib to DA Fees	1,000	1,000	1,000	1,000	1,000	1,000
Australia Day Function	13,000	13,000	13,330	13,660	14,000	14,350
Sundry Expenses	0	0	0	0	0	0
Website Maintenance	5,000	5,000	5,130	5,260	5,390	5,520
Interest on Loans - External	192,042	192,042	153,458	161,317	144,591	127,159
Interest on Loans Accruals	0	0	0	0	0	0
Interest on Loans - Govt Advances	107	150	0	0	0	0
<b>Jindera Office Expenses</b>						
Salaries and wages	59,190	59,190	68,580	70,810	73,110	75,490
Telephone (payable by GSHC)	4,100	4,100	2,000	2,050	2,100	2,150
Broadband	4,000	4,000	6,000	6,150	6,300	6,460
Electricity	4,530	4,530	4,000	4,160	4,330	4,500
Rent & Outgoings payments	19,800	19,800	20,300	20,810	21,330	21,860
Cleaning	7,800	7,800	8,000	8,200	8,410	8,620

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Insurance	500	500	510	520	530	540
Sundry Expenses	2,000	2,000	2,050	2,100	2,150	2,200
<i>Old Holbrook Chambers Expenses</i>						
Old Council Chambers Mtnce & Repairs	1,000	1,000	1,030	1,060	1,090	1,120
Security Expenses	1,160	1,160	1,190	1,220	1,250	1,280
Old Chambers Water Charges	200	200	210	220	230	240
Energy Charges	4,900	4,900	4,000	4,160	4,330	4,500
Rates	1,470	1,500	1,550	1,600	1,650	1,700
Contract Cleaner	1,760	1,760	1,800	1,850	1,900	1,950
Insurance - Old Council Chambers	1,200	1,200	0	0	0	0
Office Building - Depreciation	150,000	150,000	150,000	150,000	150,000	150,000
Office Equipment - Depreciation	65,000	65,000	65,000	65,000	65,000	65,000
Office F & F - Depreciation	0	0	0	0	0	0
<b>Total Operating Expenses</b>	<b>1,530,703</b>	<b>1,540,257</b>	<b>1,508,369</b>	<b>1,550,687</b>	<b>1,569,611</b>	<b>1,589,099</b>
<b>Service: Corporate Support</b>						
<b>Capital Expenses</b>						
Administration Vehicle Purchases	18,000	37,000	0	69,000	0	24,000
Office Furniture and Equipment	3,000	3,000	6,000	6,000	6,000	6,000
Computer Equipment Purchases	15,000	15,000	15,000	15,000	15,000	15,000
Councillors Laptops & Software	0	3,500	0	0	7,000	0
Civica / PCS Upgrade	110,000	212,885	180,000	0	0	0
Record Storage	10,000	50,000	0	0	0	0
<b>Total Capital Expenses</b>	<b>156,000</b>	<b>321,385</b>	<b>201,000</b>	<b>90,000</b>	<b>28,000</b>	<b>45,000</b>
<b>Service: Corporate Support</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Risk Management Incentive Bonus	0	(8,744)	30,000			
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>(8,744)</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Corporate Support</b>						
<b>Debt Servicing Principal</b>						
Loan Principal - General Fund External	436,424	436,424	213,132	235,047	251,773	269,205
Loan Principal - General Fund Govt Adv.	3,428	3,428	1,429	0	0	0
<b>Total Debt Servicing Principal</b>	<b>439,852</b>	<b>439,852</b>	<b>214,561</b>	<b>235,047</b>	<b>251,773</b>	<b>269,205</b>
<b>SERVICE: CORPORATE SUPPORT</b>						
<b>Total Operating Revenues</b>	<b>137,397</b>	<b>175,681</b>	<b>136,040</b>	<b>138,820</b>	<b>141,720</b>	<b>144,740</b>
<b>Total Operating Expenses</b>	<b>2,683,997</b>	<b>2,693,551</b>	<b>2,625,581</b>	<b>2,643,447</b>	<b>2,699,071</b>	<b>2,756,409</b>
<b>Total Capital Revenues</b>	<b>36,206</b>	<b>36,206</b>	<b>20,562</b>	<b>14,939</b>	<b>11,644</b>	<b>7,583</b>
<b>Total Capital Expenditure</b>	<b>156,000</b>	<b>321,385</b>	<b>201,000</b>	<b>90,000</b>	<b>28,000</b>	<b>45,000</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>(8,744)</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>439,852</b>	<b>439,852</b>	<b>214,561</b>	<b>235,047</b>	<b>251,773</b>	<b>269,205</b>
<b>Total Depreciation Contra</b>	<b>215,000</b>	<b>215,000</b>	<b>215,000</b>	<b>215,000</b>	<b>215,000</b>	<b>215,000</b>
<b>RESULT: CORPORATE SUPPORT</b>	<b>(2,891,246)</b>	<b>(3,036,645)</b>	<b>(2,639,540)</b>	<b>(2,599,735)</b>	<b>(2,610,480)</b>	<b>(2,703,291)</b>
<b>Service: Engineering and Works</b>						
<b>Operating Revenue</b>						
Sundry Sales of Old Materials	0	2,269	0	0	0	0
Supervision - RMCC RTA Warranty Reserve	716,010	716,010	597,890	597,890	597,890	597,890
Supervision - RTA Block Grant Works	171,530	171,530	122,720	124,860	127,030	129,250
RTA Warranty Plant Margin	0	0	0	0	0	0
Supervision Bridges Works MR331	0	0	0	0	0	0
Sacrifice Vehicle Cont	4,840	4,840	5,080	5,330	5,600	5,880
Salary Packages Cont	3,150	3,150	3,310	3,480	3,650	3,830
Contributions to Vehicle Leaseback	16,380	16,380	17,200	18,060	18,960	19,910
Engineering Income - Road Openings	0	0	3,000	3,080	3,160	3,240
Engineer Service Traineeship Income	0	0	0	0	0	0
Floodplains Management Grant	196,286	120,541	181,287	53,572	0	0
Sundry Sales & Services - Depot	0	0	0	0	0	0
Vehicle Washing Country Energy	720	720	0	0	0	0
<b>Total Operating Revenue</b>	<b>1,108,916</b>	<b>1,035,440</b>	<b>930,487</b>	<b>806,272</b>	<b>756,290</b>	<b>760,000</b>
<b>Service: Engineering and Works</b>						
<b>Capital Revenue</b>						
Sale of Old Holbrook Depot	0	0	0	0	0	0
New Holbrook Depot Loan Fund Raised	0	0	400,000	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Engineering &amp; Works</b>						
<b>Salary &amp; Allowances</b>						
Salaries & Wages	868,437	868,437	937,037	920,490	951,930	984,400
Fringe Benefits Tax (FBT) Engineering	3,970	3,970	4,070	4,170	4,270	4,380
Engineering Training	20,990	20,990	21,510	22,050	22,600	23,170
Engineering Conferences & Seminars	10,000	10,000	10,000	10,000	10,000	10,000
Consultants - Capital Works	0	0	0	0	0	0
Travel - Vehicle Running Expense	52,320	52,320	55,056	56,430	57,840	59,290
Supervision Fees - Roadworks	0	0	0	0	0	0
Eng. Overhead Distribution Recovery	(290,770)	(290,770)	(317,970)	(328,300)	(338,970)	(349,990)
<b>Total Salary &amp; Allowances</b>	<b>664,947</b>	<b>664,947</b>	<b>709,703</b>	<b>684,840</b>	<b>707,670</b>	<b>731,250</b>



2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Operating Expenses</b>						
Plotter Lease	8,200	8,200	8,450	8,660	8,880	9,100
Local Emergency Operations Ctr	500	500	500	500	500	500
Community Traffic Control Plans	5,000	5,000	5,130	5,260	5,390	5,520
Engineers Instruments Maint & Repairs	1,000	1,000	1,030	1,060	1,090	1,120
Mobile Radio Maintenance	2,000	2,000	2,060	2,110	2,160	2,210
Flood Plains Management	0	0	0	0	0	0
Flood Studies Holbrook	0	0	0	0	0	0
Flood Studies Henty	0	0	0	0	0	0
Flood Studies Culcairn	0	0	0	0	0	0
Flood Studies Jindera/Walla Walla	0	0	0	0	0	0
Flood Studies Risk Management Plan Jindera	63,000	63,000	90,000	5,000	0	0
Flood Studies Risk Management Plan Walla Walla	57,000	0	62,500	57,500	0	0
Flood Studies Risk Management Plan Culcairn, Henty, Holbrook	109,000	109,000	59,000	0	0	0
Asset Management Licence Fees	30,000	30,000	30,900	31,670	32,460	33,270
Condition Assessment of Roads	0	0	30,000	40,000	0	0
Engineering Office Expenses	10,000	10,000	10,300	10,560	10,820	11,090
Stores Unallocable to Direct Exp/Unaccounted for	2,000	2,000	2,060	2,110	2,160	2,210
Stores Recovery	(86,830)	(86,830)	(89,000)	(91,230)	(93,510)	(95,850)
Depot Maintenance Culcairn	25,630	25,110	25,860	26,510	27,170	27,850
Depot Maintenance Holbrook	25,630	30,630	31,550	32,340	33,150	33,980
Depot Maintenance Jindera	25,630	20,110	20,710	21,230	21,760	22,300
Depot Expenses - Emulsion Tanks	0	1,040	1,070	1,100	1,130	1,160
Purchasing & Stores Salaries & Oncost	66,670	66,670	72,150	74,490	76,910	79,410
Store - Stocktake Adjustment	0	0	0	0	0	0
Water Charges - Shire Depots	3,460	3,460	3,580	3,710	3,840	3,970
Energy Costs - Shire Depots	32,000	32,000	35,200	36,610	38,070	39,590
Rates - Shire Depots	5,520	6,013	6,190	6,380	6,570	6,770
Insurance - Shire Depots	5,750	6,891	10,000	10,500	11,030	11,580
Holbrook Works Depot Relocation	0	0	0	0	0	0
<b>Total Operating Expenses</b>	391,160	335,794	419,240	286,070	189,580	195,780
<b>Service: Engineering and Works</b>						
<b>Capital Expenditure</b>						
Traffic Counters	5,000	5,000	5,000	5,000	5,000	5,000
GPS Unit	12,500	12,500	0	0	0	0
Engineers Vehicle Purchases	85,000	85,000	0	46,000	69,000	0
New Holbrook Depot	21,964	471,964	850,000	0	0	0
<b>Total Capital Expenses</b>	124,464	574,464	855,000	51,000	74,000	5,000
<b>Service: Engineering and Works</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Flood Plain Management Grant	0	0				
Transfer (to) / from Uncompleted Works Reserve	0	4,053,717	450,000			
<b>Net Transfers (To) / From Reserves</b>	0	4,053,717	450,000	0	0	0
<b>SERVICE: ENGINEERING &amp; WORKS</b>						
<b>Total Operating Revenues</b>	1,108,916	1,035,440	930,487	806,272	756,290	760,000
<b>Total Operating Expenses</b>	1,056,107	1,000,741	1,128,943	970,910	897,250	927,030
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	124,464	574,464	855,000	51,000	74,000	5,000
<b>Total Transfers (To) / From Reserves</b>	0	4,053,717	450,000	0	0	0
<b>Total Loan Funds Raised</b>	0	0	400,000	0	0	0
<b>Total Debt Servicing Principal</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: ENGINEERING &amp; WORKS</b>	(71,655)	3,513,952	(203,456)	(215,638)	(214,960)	(172,030)
<b>Service: Road Safety Officer</b>						
<b>Operating Revenue</b>						
Road Safety Officer Training Reimbursement	0	1,102	0	0	0	0
Road Safety Officer Funding	79,940	79,940	81,940	83,990	86,090	88,240
Contributions to Vehicle Leaseback	0	1,500	1,590	1,670	1,750	1,840
Salary Sacrifice Vehicle RSO	0	1,500	2,700	2,840	2,980	3,130
Road Safety Officer - NSW Bike Week	3,500	3,500	3,500	3,500	3,500	3,500
Grants Road Safety Officer	11,300	11,300	8,500	8,500	8,500	8,500
Road Safety Officer - Motorised Wheelchair	0	0	0	0	0	0
Road Safety Officer - GLS Workshop	0	0	0	0	0	0
Road Safety Officer - Dont Die for a Deadline	0	0	0	0	0	0
Road Safety Officer - Have a Care Share Roads	0	0	0	0	0	0
Grants RSO - Roads Rules Refresher	0	0	0	0	0	0
RSO - Alcolizer Income	300	300	200	200	200	200
<b>Total Operating Revenue</b>	95,040	99,142	98,430	100,700	103,020	105,410
<b>Service: Road Safety Officer</b>						
<b>Operating Expenses</b>						
Road Safety Officer - Salaries inc leave	67,740	67,740	71,920	74,260	76,670	79,160
Fringe Benefits Tax (FBT) Roads Safety Officer	2,670	2,670	2,740	2,810	2,880	2,950
Road Safety Officer - Staff Training	870	1,972	1,500	1,540	1,580	1,620
Travel - Vehicle Running Expense	8,870	11,870	12,000	12,300	12,610	12,930
Road Safety Officer - Sundry Expenses	50	50	50	50	50	50
Road Safety Officer -Councils Contribution	21,180	21,180	20,485	21,000	21,530	22,070
Road Safety Officer - Telephone	300	300	400	410	420	430
Road Safety Officer - GLS Workshop	0	0	0	0	0	0

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Road Safety Officer - NSW Bike Week	3,500	3,500	3,500	3,500	3,500	3,500
Road Safety Officer - Programs	11,300	11,300	8,500	8,500	8,500	8,500
Road Safety Officer - Keep Safe at Races	0	0	0	0	0	0
Road Safety Officer - Don't Die for Deadline	0	0	0	0	0	0
Road Safety Officer - Have a Care Share Roads	0	0	0	0	0	0
Road Safety Officer - Road Rules Refresher	0	0	0	0	0	0
Road Safety Officer - Breath Tesing Unit Purchase	0	0	0	0	0	0
Road Safety Officer - Seat Belt Project	0	0	0	0	0	0
RSO - Alcolizer Expense	300	300	200	200	200	200
<b>Total Operating Expenses</b>	<b>116,780</b>	<b>120,882</b>	<b>121,295</b>	<b>124,570</b>	<b>127,940</b>	<b>131,410</b>
<b>Service: Road Safety Officer</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Unexpended RSO Grants	0	0	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: ROAD SAFETY OFFICER</b>						
<b>Total Operating Revenues</b>	<b>95,040</b>	<b>99,142</b>	<b>98,430</b>	<b>100,700</b>	<b>103,020</b>	<b>105,410</b>
<b>Total Operating Expenses</b>	<b>116,780</b>	<b>120,882</b>	<b>121,295</b>	<b>124,570</b>	<b>127,940</b>	<b>131,410</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: ROAD SAFETY OFFICER</b>	<b>(21,740)</b>	<b>(21,740)</b>	<b>(22,865)</b>	<b>(23,870)</b>	<b>(24,920)</b>	<b>(26,000)</b>
<b>Service: Employment On-costs</b>						
<b>Operating Revenue</b>						
LSL Contrib's Transferred Employees	0	0	0	0	0	0
Workers Comp Ins. Premium Reimbursement	1,000	37,409	1,000	1,000	1,000	1,000
Civil Construction Certificate Income	0	0	0	0	0	0
Insurance - Workers Comp Reimbursement	30,000	30,000	30,000	30,000	30,000	30,000
Reimburse Jury Service	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>31,000</b>	<b>67,409</b>	<b>31,000</b>	<b>31,000</b>	<b>31,000</b>	<b>31,000</b>
<b>Service: Employment On-costs</b>						
<b>Operating Expenses</b>						
Annual Leave - Staff & Wages	716,130	716,130	578,140	596,930	616,330	636,360
Oncost - LSL Adjustment	0	0	0	0	0	0
Oncost - RDO Adjustment	0	0	0	0	0	0
Long Service Leave - Staff & Wages	219,460	219,460	261,970	270,480	279,270	288,350
Public Holidays NEI	290,920	290,920	317,980	328,310	338,980	350,000
Sick Leave - Staff & Wages	279,130	279,130	231,260	238,780	246,540	254,550
Bereavement/Compassionate Leave	12,480	12,480	28,907	29,850	30,820	31,820
Xmas / New Year Clearing	0	0	0	0	0	0
Insurance - Workers Compensation Premium	367,640	404,049	427,630	441,530	455,880	470,700
Accident Pay to Employees	36,400	36,400	37,580	38,800	40,060	41,360
Superannuation - Accumulation Scheme	624,720	624,720	529,190	546,390	564,150	582,480
Superannuation - Retirement Scheme	294,490	294,490	348,239	359,560	371,250	383,320
Pre Employment & Medical Examinations	7,800	7,800	3,000	3,100	3,200	3,300
Employee Assistance Program	3,120	3,120	8,000	8,260	8,530	8,810
Staff Recruitment Costs	20,800	20,800	10,000	10,250	10,510	10,770
Protective Clothing	26,000	26,000	26,850	27,720	28,620	29,550
Training - Operational staff Salary & Wages	41,600	41,600	42,950	44,350	45,790	47,280
Training - Operational staff Course Fees	31,200	31,200	32,210	33,260	34,340	35,460
O H & S Meetings	2,080	2,080	2,150	2,220	2,290	2,360
Emergency Committee Expenses	0	0	5,000	5,160	5,330	5,500
Consultative Committee	370	370	380	390	400	410
Bushfire Fighting Leave	0	0	0	0	0	0
Operational Staff Jury Service	1,040	1,040	1,070	1,100	1,140	1,180
Staff Climate Survey	0	0	0	20,000	0	0
Oncost Recovery - refer to GL	(2,944,380)	(2,944,380)	(2,861,506)	(2,975,440)	(3,052,430)	(3,152,560)
<b>Net Employment On-Costs</b>	<b>31,000</b>	<b>67,409</b>	<b>31,000</b>	<b>31,000</b>	<b>31,000</b>	<b>31,000</b>
<b>SERVICE: EMPLOYMENT ON-COSTS</b>						
<b>Total Operating Revenues</b>	<b>31,000</b>	<b>67,409</b>	<b>31,000</b>	<b>31,000</b>	<b>31,000</b>	<b>31,000</b>
<b>Total Operating Expenses</b>	<b>31,000</b>	<b>67,409</b>	<b>31,000</b>	<b>31,000</b>	<b>31,000</b>	<b>31,000</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: EMPLOYMENT ON-COSTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Plant Operations</b>						
<b>Operating Revenue</b>						
Sale of Minor Plant	500	500	500	500	500	500
Sundry Income Plant Rego Refunds	0	0	0	0	0	0
Insurance Plant Claim Reimbursement	0	1,813	0	0	0	0
Insurance Plant Surplus Rebate	0	0	0	0	0	0
Diesel Rebate Scheme ATO	18,500	55,500	55,500	55,500	55,500	55,500
<b>Total Operating Revenue</b>	<b>19,000</b>	<b>57,813</b>	<b>56,000</b>	<b>56,000</b>	<b>56,000</b>	<b>56,000</b>

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Service: Plant Operations</b>						
<b>Capital Revenue</b>						
Road Plant - Sales	204,500	204,500	240,000	255,000	483,000	431,000
Road Plant - Tir from Waste for Loader	0	200,000	0	0	0	0
<b>Total Capital Revenue</b>	204,500	404,500	240,000	255,000	483,000	431,000
<b>Service: Plant Operations</b>						
<b>Operating Expenses</b>						
Plant Running Costs	1,650,000	1,687,000	1,872,000	1,918,800	1,966,770	2,015,940
Plant Hire Recovery	(2,397,835)	(2,397,835)	(2,200,000)	(2,255,000)	(2,311,380)	(2,369,160)
Vehicle Running Costs Recovery	(176,980)	(176,980)	166,000	170,150	174,400	178,760
Small Plant & Tools Running Expenses	5,000	4,000	4,000	4,000	4,000	4,000
Plant Advertising Including Tenders	0	1,000	0	0	0	0
Road Plant - Depreciation	587,000	587,000	587,000	587,000	587,000	587,000
<b>Total Operating Expenses</b>	(332,815)	(295,815)	429,000	424,950	420,790	416,540
<b>Service: Plant Operations</b>						
<b>Capital Expenditure</b>						
Plant Purchases	1,168,000	1,368,000	1,227,000	1,265,000	1,550,000	1,488,000
<b>Total Capital Expenses</b>	1,168,000	1,368,000	1,227,000	1,265,000	1,550,000	1,488,000
<b>Service: Plant Operations</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Plant Reserve	963,500	963,500	987,000	1,010,000	1,067,000	1,057,000
Transfer (to) / from Plant Reserve	(938,815)	(938,815)	(214,000)	(218,050)	(222,210)	(226,460)
<b>Net Transfers (To) / From Reserves</b>	24,685	24,685	773,000	791,950	844,790	830,540
<b>SERVICE: PLANT OPERATIONS</b>						
<b>Total Operating Revenue</b>	19,000	57,813	56,000	56,000	56,000	56,000
<b>Total Operating Expenses</b>	(332,815)	(295,815)	429,000	424,950	420,790	416,540
<b>Total Capital Revenue</b>	204,500	404,500	240,000	255,000	483,000	431,000
<b>Total Capital Expenses</b>	1,168,000	1,368,000	1,227,000	1,265,000	1,550,000	1,488,000
<b>Total Transfers (To) / From Reserves</b>	24,685	24,685	773,000	791,950	844,790	830,540
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing Principal</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	587,000	587,000	587,000	587,000	587,000	587,000
<b>RESULT: PLANT OPERATIONS</b>	0	1,813	0	0	0	0
<b>Service: Funded Vehicles</b>						
<b>Operating Revenue</b>						
Vehicle Internal Lease Contribution (Comm Programs)	24,750	26,088	9,810	9,810	9,810	9,810
<b>Total Operating Revenue</b>	24,750	26,088	9,810	9,810	9,810	9,810
<b>Service: Funded Vehicles</b>						
<b>Capital Revenue</b>						
Contribution to Vehicle Replacement - Comm Services	7,800	6,000	0	0	0	0
Sale of Funded Vehicles - Internal Lease	0	0	36,000	0	0	0
<b>Total Capital Revenue</b>	7,800	6,000	36,000	0	0	0
<b>Service: Funded Vehicles</b>						
<b>Capital Expenditure</b>						
Purchase of Funded Vehicles - Internal Lease	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Service: Funded Vehicles</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from ADHC Vehicle Reserve	(7,800)	(6,000)	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	(7,800)	(6,000)	0	0	0	0
<b>SERVICE: FUNDED VEHICLES</b>						
<b>Total Operating Revenue</b>	24,750	26,088	9,810	9,810	9,810	9,810
<b>Total Operating Expenses</b>	0	0	0	0	0	0
<b>Total Capital Revenue</b>	7,800	6,000	36,000	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Total Transfers (To) / From Reserves</b>	(7,800)	(6,000)	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing Principal</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: FUNDED VEHICLES</b>	24,750	26,088	45,810	9,810	9,810	9,810
<b>FUNCTION: ADMINISTRATION</b>						
<b>Total Operating Revenue</b>	1,416,103	1,461,573	1,261,767	1,142,602	1,097,840	1,106,960
<b>Total Operating Expenses</b>	3,555,069	3,586,768	4,335,819	4,194,877	4,176,051	4,262,389
<b>Total Capital Revenue</b>	248,506	446,706	296,562	269,939	494,644	438,583
<b>Total Capital Expenses</b>	1,448,464	2,263,849	2,283,000	1,406,000	1,652,000	1,538,000
<b>Total Transfers (To) / From Reserves</b>	16,885	4,063,658	1,253,000	791,950	844,790	830,540
<b>Total Loan Funds Raised</b>	0	0	400,000	0	0	0
<b>Total Debt Servicing Principal</b>	439,852	439,852	214,561	235,047	251,773	269,205
<b>Total Depreciation Contra</b>	802,000	802,000	802,000	802,000	802,000	802,000
<b>RESULT - ADMINISTRATION</b>	(2,959,891)	483,468	(2,820,051)	(2,829,433)	(2,840,550)	(2,891,511)
<b>FUNCTION: PUBLIC ORDER &amp; SAFETY</b>						

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Service: Animal Control</b>						
<b>Operating Revenue</b>						
Fines and Costs	8,450	8,525	18,000	18,450	18,910	19,380
Impounding Fees	4,210	4,210	3,000	3,080	3,160	3,240
Microchipping fees	1,090	1,090	1,000	1,030	1,060	1,090
Pet Tag Sales	100	100	100	100	100	100
Companion Animals DLG Subsidy	10,000	12,364	18,000	18,000	18,000	18,000
Provision of Ranger Services	0	0	5,000	5,000	5,000	5,000
Livestock Impounding	100	1,945	3,000	3,080	3,160	3,240
<b>Total Operating Revenue</b>	<b>23,950</b>	<b>28,234</b>	<b>48,100</b>	<b>48,740</b>	<b>49,390</b>	<b>50,050</b>
<b>Service: Animal Control</b>						
<b>Operating Expenses</b>						
Impounding Officers - Salaries & Wages	123,263	123,263	136,253	140,680	145,250	149,970
Training	5,030	5,030	5,160	5,290	5,420	5,560
Dog Control - Travelling	18,420	18,420	24,000	24,600	25,220	25,850
Dog Impounding & Control Expenses	8,000	10,439	10,700	10,970	11,240	11,520
Cat Impounding & Control Expenses	1,500	1,500	1,000	1,030	1,060	1,090
Impounding - Legal Expenses	2,140	2,140	2,190	2,240	2,300	2,360
Rates Expenses - Pound	0	0	680	700	720	740
Water Charges Pound	280	280	290	300	310	320
Advertising - Dog Control	1,180	1,180	1,210	1,240	1,270	1,300
Other Animal Control Expense	1,120	1,120	1,150	1,180	1,210	1,240
Livestock Impounding & Control Exp	20,000	21,845	22,390	22,950	23,520	24,110
Livestock - Travelling	8,890	8,890	5,000	5,130	5,260	5,390
<b>Total Operating Expenses</b>	<b>189,823</b>	<b>194,107</b>	<b>210,023</b>	<b>216,310</b>	<b>222,780</b>	<b>229,450</b>
<b>Service: Animal Control</b>						
<b>Capital Expenses</b>						
Noise Meter	0	0	0	0	0	0
Trailer / car animal removal	0	0	0	0	0	0
Personal Video Recorders	0	0	0	0	0	3,000
Pound Fencing	3,000	3,000	0	0	0	0
<b>Total Capital Expenses</b>	<b>3,000</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000</b>
<b>SERVICE: ANIMAL CONTROL</b>						
<b>Total Operating Revenue</b>	<b>23,950</b>	<b>28,234</b>	<b>48,100</b>	<b>48,740</b>	<b>49,390</b>	<b>50,050</b>
<b>Total Operating Expenses</b>	<b>189,823</b>	<b>194,107</b>	<b>210,023</b>	<b>216,310</b>	<b>222,780</b>	<b>229,450</b>
<b>Total Capital Revenue</b>						
<b>Total Capital Expenses</b>	<b>3,000</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: ANIMAL CONTROL</b>	<b>(168,873)</b>	<b>(168,873)</b>	<b>(161,923)</b>	<b>(167,570)</b>	<b>(173,390)</b>	<b>(182,400)</b>
<b>Service: Fire Services</b>						
<b>Operating Revenue</b>						
Operating Grants - Bushfire Prevention	347,444	307,905	343,824	355,962	358,933	379,629
RFS Energy Grants - Fuel Credits	1,500	1,368	1,500	1,500	1,500	1,500
Grant - Hume Zone RFS Admin Building	125,000	125,000	0	0	0	0
RFS Bushfire Mitigation Program	0	0	0	20,000	20,000	0
Bushfire Equipment - Operating Non-Cash	48,000	47,840	42,568	40,000	40,000	40,000
RFS Sundry Income	0	732	0	0	0	0
RFS Stores-Issues Revenue Account	0	0	0	0	0	0
Fire Section 44 Contributions	0	7,482	0	0	0	0
Fire Section 94 Contributions	0	152	0	0	0	0
Owing by Albury City Council	30,000	40,000	40,000	40,000	40,000	40,000
<b>Total Operating Revenue</b>	<b>551,944</b>	<b>530,479</b>	<b>427,892</b>	<b>457,462</b>	<b>460,433</b>	<b>461,129</b>
<b>Service: Fire Services</b>						
<b>Capital Revenue</b>						
Bushfire Grant - Capital Cash	253,590	205,750	186,056	388,212	351,156	503,312
Bushfire Grant - Central Brigade Station Capital Cash	33,270	33,270	0	0	0	0
Bushfire Grant - Garyowen	0	16,918	60,000	60,000	60,000	60,000
Bushfire Grant - Cookardinia	0	0	0	0	0	0
Bushfire Grant - Capital Non-Cash	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>286,860</b>	<b>255,938</b>	<b>246,056</b>	<b>448,212</b>	<b>411,156</b>	<b>563,312</b>
<b>Service: Fire Services</b>						
<b>Levy Contributions</b>						
Contribution to Rural Fire Services	327,890	332,812	341,130	349,660	358,400	367,360
Contribution to NSW Fire Brigade	41,590	40,863	41,880	42,930	44,000	45,100
<b>Total Levy Contributions</b>	<b>369,480</b>	<b>373,675</b>	<b>383,010</b>	<b>392,590</b>	<b>402,400</b>	<b>412,460</b>
<b>Service: Fire Services</b>						
<b>Operating Expenses</b>						
<b>Annual Maintenance &amp; Repairs Grant Expenses</b>						
Training - First Aid	5,000	4,000	3,675	3,785	3,899	4,016
Training - Other	5,000	2,000	1,246	1,284	1,322	1,362
Vehicle Maintenance	105,000	100,000	114,281	117,709	121,240	124,878
Bushfire Pumps Maintenance	2,000	1,000	1,286	1,325	1,365	1,406
Radio/Paging Maintenance	10,000	25,000	28,546	29,402	30,284	31,193
Maintenance Petrol/Oil (RFS)	30,000	20,000	39,186	40,364	41,575	42,822

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Maintenance - Other	3,000	500	322	332	342	352
Brigade Stations/Equip Sheds Mtnce	4,000	2,000	4,194	4,320	4,449	4,583
Phone Rental (RFS)	5,000	0	0	0	0	0
Phone Calls (RFS)	5,000	2,000	1,733	1,785	1,839	1,894
ERS/Paging (RFS)	6,000	1,000	1,491	1,536	1,582	1,630
Electricity	11,000	18,800	17,631	18,160	18,705	19,266
Insurance - Vehicles (RFS)	0	0	0	0	0	0
Insurance - Buildings (RFS)	6,000	4,588	5,775	5,948	6,126	6,310
Insurance - Other	0	214	272	277	286	292
<b>Total Annual Maintenance &amp; Repairs Grant Expenses</b>	<b>197,000</b>	<b>181,102</b>	<b>219,638</b>	<b>226,227</b>	<b>233,014</b>	<b>240,004</b>
<b>GHSC Expenses</b>						
Freight	500	0	0	0	0	0
Rates & Charges - RFS	7,900	8,518	8,770	9,030	9,300	9,580
RFS Water Charges	500	500	520	540	560	580
RFS Advertising	2,200	1,000	1,030	1,060	1,090	1,120
Sundry Expenses	30,000	15,000	30,000	30,000	30,000	30,000
Other Expenses	3,500	0	0	0	0	0
<b>Total GHSC Expenses</b>	<b>44,600</b>	<b>25,018</b>	<b>40,320</b>	<b>40,630</b>	<b>40,950</b>	<b>41,280</b>
Hume Zone RFS Admin Building	125,000	125,000	0	0	0	0
Bushfire Equipment Issued Non-Cash	48,000	47,840	42,568	40,000	40,000	40,000
RFS Expenses - Albury City	30,000	40,000	40,000	40,000	40,000	40,000
Bush Fire Mitigation Works	0	0	0	0	0	0
RFS Sect \$44 Non-Claimable	0	7,482	0	0	0	0
Depreciation - Bushfire Equipment	344,000	344,000	344,000	344,000	344,000	344,000
<b>Total Operating Expenses</b>	<b>788,600</b>	<b>770,442</b>	<b>686,526</b>	<b>690,857</b>	<b>697,964</b>	<b>705,284</b>
<b>Service: Fire Services</b>						
<b>Capital Expenses</b>						
Bushfire Equipment & Appliances Non-Cash	253,590	205,750	186,056	388,212	351,156	503,312
Bushfire Stations/FCC Cash	33,270	33,270	60,000	60,000	60,000	60,000
Land Purchase - Brigade Stations	0	0	0	0	0	0
RFS Garyowen Brig St & Land	0	16,918	0	0	0	0
RFS Central Fire Brig Stn	0	0	0	0	0	0
#VALUE!	0	0	0	0	0	0
RFS Goombargana Radio Site Non-Cash	0	0	0	0	0	0
Bushfire Stations/FCC Non-Cash	0	0	0	0	0	0
<b>Total Capital Expenses</b>	<b>286,860</b>	<b>255,938</b>	<b>246,056</b>	<b>448,212</b>	<b>411,156</b>	<b>563,312</b>
<b>Service: Fire Services</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Section 94 Contributions	0	(152)	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>(152)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: FIRE SERVICES</b>						
<b>Total Operating Revenue</b>	<b>551,944</b>	<b>530,479</b>	<b>427,892</b>	<b>457,462</b>	<b>460,433</b>	<b>461,129</b>
<b>Total Operating Expenses</b>	<b>1,158,080</b>	<b>1,144,117</b>	<b>1,069,536</b>	<b>1,083,447</b>	<b>1,100,364</b>	<b>1,117,744</b>
<b>Total Capital Revenue</b>	<b>286,860</b>	<b>255,938</b>	<b>246,056</b>	<b>448,212</b>	<b>411,156</b>	<b>563,312</b>
<b>Total Capital Expenses</b>	<b>286,860</b>	<b>255,938</b>	<b>246,056</b>	<b>448,212</b>	<b>411,156</b>	<b>563,312</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>(152)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>344,000</b>	<b>344,000</b>	<b>344,000</b>	<b>344,000</b>	<b>344,000</b>	<b>344,000</b>
<b>RESULT: FIRE SERVICES</b>	<b>(262,136)</b>	<b>(269,790)</b>	<b>(297,644)</b>	<b>(281,985)</b>	<b>(295,931)</b>	<b>(312,615)</b>
<b>Service: Emergency Services</b>						
<b>Operating Revenue</b>						
Energy Grants - Fuel Credits Culcairn	100	100	100	100	100	100
Energy Grants - Fuel Credits Holbrook	100	100	100	100	100	100
Contribution Culcairn SES Expenses	0	0	0	0	0	0
Operating Grants - SES	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>
<b>Service: Emergency Services</b>						
<b>Capital Revenue</b>						
Contribution Culcairn SES - Air Conditioner	0	0	0	0	0	0
Contrib to Culcairn SES - Utility	0	0	0	0	0	0
Grant to Culcairn SES - Utility	0	0	0	0	0	0
Contrib to Holbrook Response Vehicle	0	0	0	0	0	0
Grant to Holbrook Response Vehicle	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Emergency Services</b>						
<b>Operating Expenses</b>						
Salaries & Wages SES Staff Leave	0	0	0	0	0	0
SES Holbrook Sundry Expenses	2,500	1,500	1,000	1,030	1,060	1,090
SES Culcairn Sundry Expenses	2,500	1,500	1,000	1,030	1,060	1,090
Travel - Vehicle Running Culcairn	0	0	0	0	0	0
Travel - Vehicle Running Holbrook	0	0	0	0	0	0
SES Telephone Expense Holbrook	0	0	0	0	0	0
SES Telephone Expense Culcairn	0	0	0	0	0	0
SES Water Expense	0	0	0	0	0	0
SES Energy Expense Holbrook	0	0	0	0	0	0
SES Energy Expense Culcairn	0	0	0	0	0	0
Rates- SES Holbrook	620	675	700	720	740	760



2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Rates- SES Culcairn	1,770	1,836	1,890	1,950	2,010	2,070
Insurance - SES Holbrook	0	655	690	720	760	800
Insurance - SES Culcairn	0	1,172	1,230	1,290	1,350	1,420
Contribution to NSW SES Services	40,000	22,481	23,040	23,620	24,210	24,820
<b>Total Operating Expenses</b>	47,390	29,819	29,550	30,360	31,190	32,050
<b>Service: Emergency Services</b>						
<b>Capital Expenses</b>						
Culcairn SES - Air Conditioner	0	0	0	0	0	0
Culcairn SES - Utility	0	0	0	0	0	0
Holbrook SES - Response Vehicle	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Service: Emergency Services</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Culcairn SES Equipment Reserve	0	0	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>SERVICE: EMERGENCY SERVICES</b>						
<b>Total Operating Revenue</b>	200	200	200	200	200	200
<b>Total Operating Expenses</b>	47,390	29,819	29,550	30,360	31,190	32,050
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing Principal</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: EMERGENCY SERVICES</b>	(47,190)	(29,619)	(29,350)	(30,160)	(30,990)	(31,850)
<b>FUNCTION: PUBLIC ORDER &amp; SAFETY</b>						
<b>Total Operating Revenue</b>	576,094	558,913	476,192	506,402	510,023	511,379
<b>Total Operating Expenses</b>	1,395,293	1,368,043	1,309,109	1,330,117	1,354,334	1,379,244
<b>Total Capital Revenue</b>	286,860	255,938	246,056	448,212	411,156	563,312
<b>Total Capital Expenses</b>	289,860	258,938	246,056	448,212	411,156	566,312
<b>Total Transfers (To) / From Reserves</b>	0	(152)	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing Principal</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	344,000	344,000	344,000	344,000	344,000	344,000
<b>RESULT - PUBLIC ORDER &amp; SAFETY</b>	(478,199)	(468,282)	(488,917)	(479,715)	(500,311)	(526,865)
<b>FUNCTION: HEALTH SERVICES</b>			832,917	823,715	844,311	870,865
<b>Service: Health Administration</b>						
<b>Operating Revenue</b>						
Plumbing/Sewer Permit Fees	29,590	29,590	30,330	31,090	31,870	32,670
Less OSM Write offs/Abandonments	0	0	0	0	0	0
Septic Tank Installation Fees	7,100	7,100	7,280	7,460	7,650	7,840
Inspection Fees - Food Control	3,000	3,000	4,200	4,200	4,800	4,800
Salary Sacrifice Vehicle Cont	4,240	6,040	6,141	6,450	6,770	7,110
Salary Package Vehicle Cont	2,630	2,630	2,313	2,430	2,550	2,680
Contribution to Vehicle Leaseback	8,190	6,390	5,406	5,540	5,680	5,820
Onsite Waste Water Management Fees	40,700	41,640	41,640	41,640	41,640	62,460
Trade Waste Annual Charges	9,258	9,258	11,382	11,380	11,380	11,380
<b>Total Operating Revenue</b>	104,708	105,648	108,692	110,190	112,340	134,760
<b>Service: Health Administration</b>						
<b>Operating Expenses</b>						
Salaries & Wages - Health Administration	134,702	134,702	138,864	143,380	148,040	152,850
Salaries & Wages - Onsite Sewage	44,910	44,910	46,370	47,880	49,440	51,050
Fringe Benefits Tax (FBT) Health	3,140	3,140	3,220	3,300	3,380	3,460
Health Administration Training	1,602	1,602	1,500	1,540	1,580	1,620
Health Administration Conferences	500	500	500	500	500	500
Onsite Sewage Management Expenses	2,500	2,500	2,500	2,500	2,500	2,500
Consultancy - Medical Services Project	0	25,455	0	0	0	0
Travel - Vehicle Running Expense	23,830	23,830	25,498	26,140	26,790	27,460
Clinical Waste Disposal	1,030	1,030	1,030	1,030	1,030	1,030
Advertising - Sundry Health	250	250	250	250	250	250
Sundry Health Expenses	500	500	500	500	500	500
<b>Total Operating Expenses</b>	212,964	238,419	220,232	227,020	234,010	241,220
<b>Service: Health Administration</b>						
<b>Capital Expenses</b>						
Health Vehicle Purchases	22,000	22,000	0	46,000	23,000	0
Health Centre Capital Replace Shade Jindera	0	10,000	0	0	0	0
<b>Total Capital Expenses</b>	22,000	32,000	0	46,000	23,000	0
<b>Service: Health Administration</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Holbrook Hostel Sale Proceeds Reserve	0	25,455				
<b>Net Transfers (To) / From Reserves</b>	0	25,455	0	0	0	0
<b>SERVICE: HEALTH ADMINISTRATION</b>						
<b>Total Operating Revenue</b>	104,708	105,648	108,692	110,190	112,340	134,760
<b>Total Operating Expenses</b>	212,964	238,419	220,232	227,020	234,010	241,220

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	22,000	32,000	0	46,000	23,000	0
<b>Total Transfers (To) / From Reserves</b>	0	25,455	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing Principal</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: HEALTH ADMINISTRATION</b>	(130,256)	(139,316)	(111,540)	(162,830)	(144,670)	(106,460)
<b>Service: Noxious Weeds</b>						
<b>Operating Revenue</b>						
Elm Leaf Income - Private Property	0	0	0	0	0	0
Fruit Fly Baits Sales	1,100	1,100	500	500	500	500
Grant - Noxious Animals	0	0	0	0	0	0
Noxious Plants Recoverable Works	4,000	4,000	0	0	0	0
Noxious Weeds - Certificates	1,000	1,000	1,000	1,000	1,000	1,000
Noxious Weeds - Sundry Income	0	0	0	0	0	0
Grants-Operating-DNW	0	0	0	0	0	0
Grant - N/Weeds High Risk Pathways	0	0	0	0	0	0
Grant - N/Weeds - Reg Management Protocols	0	0	0	0	0	0
Grant - N/Weeds - Incursion Plans	0	0	0	0	0	0
Grant - N/Weeds - Reg Inspection Program Dev	0	0	0	0	0	0
Grant - N/Weeds - Reg Inspection Program - Imp	43,630	43,630	40,167	40,170	40,170	40,170
Grant - N/Weeds - Rapid Response Plans	400	400	0	0	0	0
Grant - N/Weeds - Reg Management Plans Linked	0	0	0	0	0	0
Grant - N/Weeds - Invasive Weeds on LCA Lands	45,130	45,130	49,887	49,890	49,890	49,890
Grant - N/Weeds - Invasive Weeds on Private Lands	3,200	3,200	3,575	3,580	3,580	3,580
Grant - N/Weeds - Reg Comm Strategy	0	0	0	0	0	0
Grant - N/Weeds - Reg Comm Strategy Delivered	2,300	2,300	2,570	2,570	2,570	2,570
Grant - N/Weeds - Competency Based Quals	6,425	6,425	7,179	7,180	7,180	7,180
Grant - N/Weeds - Review all project outcomes using MERI Principals	1,400	1,400	1,566	1,570	1,570	1,570
Grants - ERNWAG	0	0	0	0	0	0
Grant-Crown Land Weeds(Dep of Lands)	0	0	0	0	0	0
Grant - Murray CMA Weed Control	0	0	0	0	0	0
ERNWAG Committee Income	0	3,200	0	0	0	0
Contributions - Alligator Weed	0	0	0	0	0	0
Alligator Weed - Contract NSW DPI	0	0	0	0	0	0
<b>Total Operating Revenue</b>	108,585	111,785	106,444	106,460	106,460	106,460
<b>Service: Noxious Weeds</b>						
<b>Operating Expenses</b>						
Feral Animals	5,000	10,000	5,000	5,000	5,000	5,000
Fruit Fly Control Expense	2,500	2,500	2,500	2,500	0	0
Elm Leaf Beetle Expense - Shire	2,500	14,500	2,500	2,500	2,500	2,500
Elm Leaf Beetle Expense - Private	0	0	0	0	0	0
Elm Leaf Beetle Equipment	0	0	0	0	0	0
Noxious Plants Recoverable Works	3,600	3,600	0	0	0	0
Contribution to Regional Weeds Officer	0	0	0	0	0	0
Grant - N/Weeds High Risk Pathways	0	0	0	0	0	0
Grant - N/Weeds - Reg Management Protocols	0	0	0	0	0	0
Grant - N/Weeds - Incursion Plans	0	0	0	0	0	0
Grant - N/Weeds - Reg Inspection Program Dev	0	0	0	0	0	0
Grant - N/Weeds - Reg Inspection Program - Imp	47,185	63,228	46,227	46,230	46,230	46,230
Grant - N/Weeds - Rapid Response Plans	400	800	0	0	0	0
Grant - N/Weeds - Reg Management Plans Linked	0	0	0	0	0	0
Grant - N/Weeds - Invasive Weeds on LCA Lands	220,280	223,549	252,777	248,620	248,620	248,620
Grant - N/Weeds - Invasive Weeds on Private Lands	42,610	60,709	45,558	45,560	45,560	45,560
Grant - N/Weeds - Reg Comm Strategy	0	0	0	0	0	0
Grant - N/Weeds - Reg Comm Strategy Delivered	5,175	6,740	5,500	5,500	5,500	5,500
Grant - N/Weeds - Competency Based Quals	14,215	18,503	14,644	14,640	14,640	14,640
Grant - N/Weeds - Review all project outcomes using MERI Principals	3,000	5,117	3,666	0	0	0
ERNWAG Committee Income	0	3,752	0	0	0	0
Crown Land Noxious Weeds - Aeroplane Hill	0	0	0	0	0	0
Crown Land Noxious Weeds - Blackberries	0	0	0	0	0	0
Murray CMA Weed Control	0	0	0	0	0	0
DPI Grant - Production of Regional Booklet	0	1,775	0	0	0	0
Public Lands Biodiversity Grant Exp	0	5,954	0	0	0	0
Property Vegetation Plan - Trangle	0	0	0	0	0	0
Overhead Distribution Costs Noxious Plants	4,160	4,160	4,160	4,160	4,160	4,160
Reduction in expenditure to be determined	0	0	0	(20,000)	(20,000)	(20,000)
<b>Total Operating Expenses</b>	350,625	424,887	382,532	354,710	352,210	352,210
<b>Service: Noxious Weeds</b>						
<b>Capital Expenses</b>						
Noxious Plants Capital Purchases	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Service: Noxious Weeds</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from ERNWAG Committee	0	552	0	0	0	0
NW - DPI Grant - Production of Regional Booklet	0	1,775	0	0	0	0
Transfer (to) / from Public Lands Biodiversity Project	0	5,954	0	0	0	0
Transfer (to) / from MCMA Unexpended Grant	0	0	0	0	0	0



2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Net Transfers (To) / From Reserves</b>	0	8,281	0	0	0	0
<b>SERVICE: NOXIOUS WEEDS</b>						
Total Operating Revenue	108,585	111,785	106,444	106,460	106,460	106,460
Total Operating Expenses	350,625	424,887	382,532	354,710	352,210	352,210
Total Capital Revenue	0	0	0	0	0	0
Total Capital Expenses	0	0	0	0	0	0
Total Transfers (To) / From Reserves	0	8,281	0	0	0	0
Total Loan Funds Raised	0	0	0	0	0	0
Total Debt Servicing Principal	0	0	0	0	0	0
Total Depreciation Contra	0	0	0	0	0	0
<b>RESULT: NOXIOUS WEEDS</b>	<b>(242,040)</b>	<b>(304,821)</b>	<b>(276,088)</b>	<b>(248,250)</b>	<b>(245,750)</b>	<b>(245,750)</b>
<b>Service: Jindera Health Centre</b>						
<b>Operating Revenue</b>						
Jindera Health Centre - Lease Rev	8,470	8,470	8,680	8,900	9,120	9,350
FDC Lease Contributions	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>8,470</b>	<b>8,470</b>	<b>8,680</b>	<b>8,900</b>	<b>9,120</b>	<b>9,350</b>
<b>Service: Jindera Health Centre</b>						
<b>Operating Expenses</b>						
Jindera Health Centre Building Maint.	2,840	2,840	2,910	2,980	3,050	3,130
Jindera Health Centre Grounds Maint	1,680	1,680	1,720	1,760	1,800	1,850
Jindera Health Centre Energy Costs	2,100	2,100	2,180	2,270	2,360	2,450
<b>Total Operating Expenses</b>	<b>6,620</b>	<b>6,620</b>	<b>6,810</b>	<b>7,010</b>	<b>7,210</b>	<b>7,430</b>
<b>SERVICE: HEALTH CENTRES</b>						
Total Operating Revenue	8,470	8,470	8,680	8,900	9,120	9,350
Total Operating Expenses	6,620	6,620	6,810	7,010	7,210	7,430
Total Capital Revenue	0	0	0	0	0	0
Total Capital Expenses	0	0	0	0	0	0
Total Transfers (To) / From Reserves	0	0	0	0	0	0
Total Loan Funds Raised	0	0	0	0	0	0
Total Debt Servicing Principal	0	0	0	0	0	0
Total Depreciation Contra	0	0	0	0	0	0
<b>RESULT: HEALTH CENTRES</b>	<b>1,850</b>	<b>1,850</b>	<b>1,870</b>	<b>1,890</b>	<b>1,910</b>	<b>1,920</b>
<b>Service: Riverina Noxious Weeds</b>						
<b>Operating Revenue</b>						
Income - Weeds of Riverina Weeds	0	900	0	0	0	0
RNW Grant Clearing A/c	0	0	0	0	0	0
RNW Project Officer Grant	54,983	54,983	49,480	50,720	51,990	53,290
RNW Educational Resource Grant	0	0	0	0	0	0
RNW Contribution WOTR Booklets	0	0	0	0	0	0
RNW Contribution Cabonne Booklet	0	5,500	0	0	0	0
RNW Pilot Grant	0	0	0	0	0	0
RNW Sundry Income	0	0	0	0	0	0
Contributions - Riverina Noxious Weeds prog.	52,215	57,040	50,510	55,380	55,390	55,390
RNW Project Officer Grant	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>107,198</b>	<b>118,423</b>	<b>99,990</b>	<b>106,100</b>	<b>107,380</b>	<b>108,680</b>
<b>Service: Riverina Noxious Weeds</b>						
<b>Operating Expenses</b>						
Salaries & Wages	75,080	75,080	77,700	80,220	82,830	85,520
Fringe Benefits Tax (FBT) RNW	2,500	2,500	4,000	4,100	4,200	4,310
Educational Resources	230	230	100	100	100	100
Training Costs	2,180	2,180	1,000	1,030	1,060	1,090
Conference & Meeting Expenses	0	500	1,500	500	1,500	500
Postage	810	810	250	260	270	280
Printing & Stationery	810	810	500	510	520	530
Travel - Vehicle Running Expense	3,280	3,280	3,315	3,400	3,490	3,580
Subscriptions & Publications	100	100	100	100	100	100
Alligator Weed	0	40,000	0	0	0	0
WOTR Booklet	0	5,982	0	0	0	0
Cabonne Booklet	0	11,000	0	0	0	0
Minor Equipment	7,568	7,568	920	140	0	2,500
Telephone	1,180	1,180	275	290	300	310
Train the Trainer Workshop	0	0	0	0	0	0
Rent	4,780	4,780	4,900	5,020	5,150	5,280
RNW Red Guide Project	0	107,440	0	0	0	0
Sundry Expenses	1,380	1,380	1,000	1,000	1,000	1,000
Overhead Distribution Costs RNW	4,290	4,290	4,430	4,570	4,720	4,870
<b>Total Operating Expenses</b>	<b>104,188</b>	<b>269,110</b>	<b>99,990</b>	<b>101,240</b>	<b>105,240</b>	<b>109,970</b>
<b>Service: Riverina Noxious Weeds</b>						
<b>Capital Expenses</b>						
Riverina Noxious Weeds Vehicle Purchases	0	0	0	0	0	20,000
Riverina Noxious Weeds Laptop	2,000	2,000	0	0	2,000	0
<b>Total Capital Expenses</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>20,000</b>
<b>Service: Riverina Noxious Weeds</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from WOTR Booklet Reprint	0	5,082				
Transfer (to) / from WAP Pilot Grant	0	107,440				

2014/2015 FINANCIAL BUDGET - GENERAL FUND		Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Transfer (to) / from RNW Cabonne Booklet		0	5,500				
Transfer (to) / from Riverina NWP Reserve		(1,010)	(5,335)	0	(4,860)	11,860	1,290
Transfer (to) / from Alligator Weeds Unexpend Grant		0	40,000				
<b>Net Transfers (To) / From Reserves</b>		<b>(1,010)</b>	<b>152,687</b>	<b>0</b>	<b>(4,860)</b>	<b>11,860</b>	<b>1,290</b>
<b>SERVICE: RIVERINA NOXIOUS WEEDS</b>							
<b>Total Operating Revenue</b>		<b>107,198</b>	<b>118,423</b>	<b>99,990</b>	<b>106,100</b>	<b>107,380</b>	<b>108,680</b>
<b>Total Operating Expenses</b>		<b>104,188</b>	<b>269,110</b>	<b>99,990</b>	<b>101,240</b>	<b>105,240</b>	<b>109,970</b>
<b>Total Capital Revenue</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>		<b>2,000</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>20,000</b>
<b>Total Transfers (To) / From Reserves</b>		<b>(1,010)</b>	<b>152,687</b>	<b>0</b>	<b>(4,860)</b>	<b>11,860</b>	<b>1,290</b>
<b>Total Loan Funds Raised</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: RIVERINA NOXIOUS WEEDS</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,000</b>	<b>(20,000)</b>
<b>Service: Jindera Admin Centre</b>							
<b>Operating Revenue</b>							
Rentals		64,000	7,500	21,650	21,650	21,650	21,650
<b>Total Operating Revenue</b>		<b>64,000</b>	<b>7,500</b>	<b>21,650</b>	<b>21,650</b>	<b>21,650</b>	<b>21,650</b>
<b>Service: Jindera Admin Centre</b>							
<b>Capital Revenue</b>							
MSO Medical Centre DHA Capital Grant		0	0				
Loan Funds Raised Jindera Medical Centre		0	0				
Loan Funds Raised Jindera MSO Stage 2		0	0				
<b>Total Capital Revenue</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Jindera Admin Centre</b>							
<b>Operating Expenses</b>							
Operating Expenses		0	0				
Repairs & Maintenance		5,000	910	2,000	2,050	2,100	2,150
Insurance MSO		2,500	1,297	1,360	1,430	1,500	1,580
Rates		3,320	2,493	2,570	2,650	2,730	2,810
Cleaning - MSO		0	2,700	4,000	4,100	4,200	4,310
Water Charges - MSO		0	100	100	100	100	100
Loan Interest		18,610	0	0	0	0	0
Energy Cost		0	0	5,000	5,200	5,410	5,630
<b>Total Operating Expenses</b>		<b>29,430</b>	<b>7,500</b>	<b>15,030</b>	<b>15,530</b>	<b>16,040</b>	<b>16,580</b>
<b>Service: Jindera Admin Centre</b>							
<b>Capital Expenses</b>							
Jindera Admin Centre MSO		0	0	1,600,000			
Jindera Medical Centre		0	158,558				
<b>Total Capital Expenses</b>		<b>0</b>	<b>158,558</b>	<b>1,600,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Jindera Admin Centre</b>							
<b>Debt Servicing Principal</b>							
Jindera Admin Centre		12,453	0	0	0	0	0
<b>Total Debt Servicing Principal</b>		<b>12,453</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Jindera Admin Centre</b>							
<b>Transfers (To) / From Reserves</b>							
Transfer (to) / from Jindera Medical Centre Reserve		(22,117)	0	(11,640)	(6,120)	(5,610)	(5,070)
Transfer (to) / from Jindera Hostel Sale Proceeds		0	158,558	1,600,000	0	0	0
<b>Net Transfers (To) / From Reserves</b>		<b>(22,117)</b>	<b>158,558</b>	<b>1,588,360</b>	<b>(6,120)</b>	<b>(5,610)</b>	<b>(5,070)</b>
<b>SERVICE: JINDERA ADMIN CENTRE</b>							
<b>Total Operating Revenue</b>		<b>64,000</b>	<b>7,500</b>	<b>21,650</b>	<b>21,650</b>	<b>21,650</b>	<b>21,650</b>
<b>Total Operating Expenses</b>		<b>29,430</b>	<b>7,500</b>	<b>15,030</b>	<b>15,530</b>	<b>16,040</b>	<b>16,580</b>
<b>Total Capital Revenue</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>		<b>0</b>	<b>158,558</b>	<b>1,600,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>		<b>(22,117)</b>	<b>158,558</b>	<b>1,588,360</b>	<b>(6,120)</b>	<b>(5,610)</b>	<b>(5,070)</b>
<b>Total Loan Funds Raised</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>		<b>12,453</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: JINDERA ADMIN CENTRE</b>		<b>0</b>	<b>0</b>	<b>(5,020)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FUNCTION: HEALTH</b>							
<b>Total Operating Revenue</b>		<b>392,961</b>	<b>351,826</b>	<b>345,456</b>	<b>353,300</b>	<b>356,950</b>	<b>380,900</b>
<b>Total Operating Expenses</b>		<b>703,827</b>	<b>946,536</b>	<b>724,594</b>	<b>705,510</b>	<b>714,710</b>	<b>727,410</b>
<b>Total Capital Revenue</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>		<b>24,000</b>	<b>192,558</b>	<b>1,600,000</b>	<b>46,000</b>	<b>25,000</b>	<b>20,000</b>
<b>Total Transfers (To) / From Reserves</b>		<b>(23,127)</b>	<b>344,981</b>	<b>1,588,360</b>	<b>(10,980)</b>	<b>6,250</b>	<b>(3,780)</b>
<b>Total Loan Funds Raised</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>		<b>12,453</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT - HEALTH</b>		<b>(370,446)</b>	<b>(442,287)</b>	<b>(390,778)</b>	<b>(409,190)</b>	<b>(376,510)</b>	<b>(370,290)</b>
<b>FUNCTION: COMMUNITY SERVICES &amp; EDUCATION</b>							
<b>Service: Family Day Care</b>							
<b>Operating Revenue</b>							
Contributions to Vehicle Leaseback		1,135	1,135	1,160	1,190	1,220	1,250
Membership Income - IHC		0	0	0	0	0	0
Admin Levy - IHC		6,500	25,000	30,000	30,750	31,520	32,310
Carer Levy - IHC		500	2,500	2,560	2,620	2,690	2,760

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Family Day Care - Room Lease	1,550	1,542	0	0	0	0
Sundry Income / Time Sheet Books	520	520	530	540	550	560
Membership Income	1,690	0	0	0	0	0
Admin Levy	185,140	185,140	210,000	215,250	220,630	226,150
Carer Levy	6,220	6,220	8,000	8,200	8,410	8,620
Fundraising / Promotion / Marketing	0	0	0	0	0	0
In-Home Care	8,000	0	0	0	0	0
FDC Training Revenue	2,000	2,000	2,050	2,100	2,150	2,200
Council Contribution - Tumburumba	1,000	1,000	1,000	1,000	1,000	1,000
FDC Centrecare Parenting Workshop	0	0	0	0	0	0
Traineeship Revenue	0	0	0	0	0	0
Operational Subsidy - DFACS	128,710	137,710	141,150	144,680	148,300	152,010
Child Care Benefit-Centrelink	656,000	656,000	672,400	689,210	706,440	724,100
Child Care Benefit-Centrelink IHC	56,650	240,000	246,000	252,150	258,450	264,910
Travel Subsidy RTAG - DFACS	6,500	4,000	0	0	0	0
FDC - NRMA Safe Travel Grant	0	0	0	0	0	0
Operating Grant - IHC	6,000	29,928	30,680	31,450	32,240	33,050
<b>Total Operating Revenue</b>	<b>1,068,115</b>	<b>1,292,695</b>	<b>1,345,530</b>	<b>1,379,140</b>	<b>1,413,600</b>	<b>1,448,920</b>
<b>Service: Family Day Care</b>						
<b>Operating Expenses</b>						
Salaries & Wages	233,840	233,840	259,350	267,780	276,480	285,470
Salaries & Wages IHC	31,360	31,360	32,380	33,430	34,520	35,640
Fringe Benefits Tax (FBT) FDC	2,540	3,500	3,590	3,680	3,770	3,860
Staff Training	2,960	3,219	3,300	3,380	3,460	3,550
Carer Training	5,130	5,111	5,240	5,370	5,500	5,640
Postage	350	350	360	370	380	390
Printing & Stationery	4,060	4,060	4,160	4,260	4,370	4,480
Playgroup Expenses	1,060	1,060	1,090	1,120	1,150	1,180
Toys & Equipment	0	0	0	0	0	0
Grounds Maintenance	520	520	530	540	550	560
Office Equipment - Office Equipment Expenses	0	0	0	0	0	0
Office Equipment - Minor Purchases	1,500	1,500	1,540	1,580	1,620	1,660
Office Equipment - Computer Costs	3,500	3,500	3,590	3,680	3,770	3,860
Office Equipment - Photocopier Lease	1,140	1,140	1,140	1,140	1,140	1,140
Computer Software Licences	780	1,344	1,380	1,410	1,450	1,490
RTAG - Travelling Expenses	0	0	0	0	0	0
Travel - Vehicle Running Expense	7,810	7,810	8,234	8,440	8,650	8,870
Child Care Benefit	656,000	656,000	672,400	689,210	706,440	724,100
Child Care Benefit IHC	56,650	240,000	246,000	252,150	258,450	264,910
FDC - NRMA Safe Travel Grant	0	0	0	0	0	0
Website Development	0	0	0	0	0	0
In Home Care Expenditure	6,000	29,928	30,680	31,450	32,240	33,050
FDC-Centrecare Parenting Workshop	0	0	0	0	0	0
Subscriptions/Memberships	2,560	2,560	2,620	2,690	2,760	2,830
Motor Vehicle Lease	5,360	5,360	5,360	5,360	5,360	5,360
Telephone	3,720	3,720	3,810	3,910	4,010	4,110
Broadband Access	1,530	1,872	1,920	1,970	2,020	2,070
Power & Lighting FDC	2,810	2,810	2,920	3,040	3,160	3,290
Meetings Expenses	820	820	840	860	880	900
Rent	8,470	8,470	8,680	8,900	9,120	9,350
Cleaning	3,700	3,700	3,790	3,880	3,980	4,080
Insurance	1,500	0	0	0	0	0
Advertising	1,200	1,200	3,200	3,280	3,360	3,440
Sundry Expenses	910	910	930	950	970	990
Overhead Distribution Costs FDC	24,280	24,280	25,070	25,880	26,720	27,590
<b>Total Operating Expenses</b>	<b>1,072,060</b>	<b>1,279,944</b>	<b>1,334,104</b>	<b>1,369,710</b>	<b>1,406,280</b>	<b>1,443,860</b>
<b>Service: Family Day Care</b>						
<b>Capital Expenses</b>						
FDC Capital Purchases	0	0	0	0	0	0
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Family Day Care</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Family Day Care Reserve	3,945	(12,751)	(11,426)	(9,430)	(7,320)	(5,060)
<b>Net Transfers (To) / From Reserves</b>	<b>3,945</b>	<b>(12,751)</b>	<b>(11,426)</b>	<b>(9,430)</b>	<b>(7,320)</b>	<b>(5,060)</b>
<b>SERVICE: FAMILY DAY CARE</b>						
<b>Total Operating Revenue</b>	<b>1,068,115</b>	<b>1,292,695</b>	<b>1,345,530</b>	<b>1,379,140</b>	<b>1,413,600</b>	<b>1,448,920</b>
<b>Total Operating Expenses</b>	<b>1,072,060</b>	<b>1,279,944</b>	<b>1,334,104</b>	<b>1,369,710</b>	<b>1,406,280</b>	<b>1,443,860</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>3,945</b>	<b>(12,751)</b>	<b>(11,426)</b>	<b>(9,430)</b>	<b>(7,320)</b>	<b>(5,060)</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: FAMILY DAY CARE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Youth Services</b>						
<b>Operating Revenue</b>						
Youth Other Projects Income	0	1,000	0	0	0	0
Culcairn CDAT Creative EXP AOD	0	0	0	0	0	0
Youth - IHHP Jindera Holiday W/shop	0	0	0	0	0	0

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Youth- School Holiday Works	0	200	250	260	270	280
Youth Week Grants	1,230	1,230	1,230	1,230	1,230	1,230
Youth Week Contribution USC	2,460	2,460	400	2,460	400	2,460
Youth Arrive Alive Shuttle Bus Grant	0	0	0	0	0	0
Youth Week Contribution LSC	2,460	2,460	900	2,460	900	2,460
Youth Activities - LSC Contribution	0	0	0	0	0	0
Youth - Speak Up Urana	0	0	0	0	0	0
Youth - Urana Art Start Grant	0	0	0	0	0	0
Contributions to Vehicle Leaseback	0	0	0	0	0	0
Youth Development Worker - LSC Contribution	17,790	17,790	18,230	18,690	19,160	19,640
Youth Development Worker - USC Contribution	5,750	5,750	5,890	6,040	6,190	6,340
Murray Arts Projects/In The Bin Film Festival	0	0	0	0	0	0
Youth - CASP Film Workshop	0	3,000	0	0	0	0
CASP Film Workshop Grant	0	0	0	0	0	0
Youth Services - Young Mum's Grant	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>29,690</b>	<b>33,890</b>	<b>26,900</b>	<b>31,140</b>	<b>28,150</b>	<b>32,410</b>
<b>Service: Youth Services</b>						
<b>Capital Revenue</b>						
Capital Revenue	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Youth Services</b>						
<b>Operating Expenses</b>						
Youth Development Worker Salaries	47,800	47,800	49,500	51,110	52,770	54,490
Youth Advisory Council Expenses	0	14,000	0	0	0	0
Youth Service Short Film Festival	0	5,885	0	0	0	0
Youth Homework Club	0	6,000	6,000	0	0	0
Youth Workshop Expenses	0	1,000	0	0	0	0
Youth Project Funding	12,000	5,222	12,300	12,610	12,930	13,250
Culcairn CDAT RSA Training	0	0	0	0	0	0
Culcairn CDAT Creative EXP AOD	0	6,100	0	0	0	0
Youth Week Activities	8,610	10,476	2,530	8,610	2,530	8,610
CASP Film Workshop Grant Expenses	0	0	0	0	0	0
Murray Arts Projects/In The Bin Film Festival	0	0	0	0	0	0
Youth - Speak Up Urana	0	0	0	0	0	0
Youth - Urana Art Start Expenses	1,000	1,000	0	0	0	0
Fringe Benefits Tax (FBT) Youth	0	0	0	0	0	0
Young Mum's Grant Expenditure	0	350	0	0	0	0
Youth Officer Training	610	610	630	650	670	690
Youth - Printing & Stationery	360	360	370	380	390	400
Travel - Vehicle Running Expense	5,540	5,540	3,452	3,540	3,630	3,720
Youth-Telephone	370	370	380	390	400	410
<b>Total Operating Expenses</b>	<b>76,290</b>	<b>104,713</b>	<b>75,162</b>	<b>77,290</b>	<b>73,320</b>	<b>81,570</b>
<b>Service: Youth Services</b>						
<b>Capital Expenses</b>						
Youth Services Vehicle Purchase	0	0	0	0	20,000	0
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>	<b>0</b>
<b>Service: Youth Services</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Youth Week Grant	0	1,866	0	0	0	0
Transfer (to) / from Youth CDAT Grant	0	2,357	0	0	0	0
Transfer (to) / from Young Mums Grant	0	0	0	0	0	0
Transfer (to) / from Youth Unexpended Grant	0	0	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>4,223</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: YOUTH SERVICES</b>						
<b>Total Operating Revenue</b>	<b>29,690</b>	<b>33,890</b>	<b>26,900</b>	<b>31,140</b>	<b>28,150</b>	<b>32,410</b>
<b>Total Operating Expenses</b>	<b>76,290</b>	<b>104,713</b>	<b>75,162</b>	<b>77,290</b>	<b>73,320</b>	<b>81,570</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>4,223</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: YOUTH SERVICES</b>	<b>(46,600)</b>	<b>(66,600)</b>	<b>(48,262)</b>	<b>(46,150)</b>	<b>(65,170)</b>	<b>(49,160)</b>
<b>Service: Aged &amp; Disabled</b>						
<b>Operating Revenue</b>						
Frampton Court	73,860	73,860	75,700	77,590	79,530	81,520
Kala Court	56,260	56,260	57,500	58,770	60,070	61,410
Community Options - MSO	439,028	440,516	0	0	0	0
Community Options - ComPacks	406,513	406,513	416,680	427,100	437,780	448,720
Dementia Respite	157,880	155,283	0	0	0	0
Community Aged Care Packages	307,140	310,690	0	0	0	0
HACC Home Maintenance - MSO	70,140	70,140	0	0	0	0
HACC Neighbour Aid - MSO	145,230	142,390	0	0	0	0
Aged Care Rental Units	37,250	47,495	25,570	26,210	26,870	27,540
<b>Total Operating Revenue</b>	<b>1,693,301</b>	<b>1,703,147</b>	<b>575,450</b>	<b>589,670</b>	<b>604,250</b>	<b>619,190</b>
<b>Service: Aged &amp; Disabled</b>						
<b>Capital Revenue</b>						

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Frampton Court	0	0	0	0	0	0
Kala Court	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Service: Aged &amp; Disabled</b>						
<b>Operating Expenses</b>						
Frampton Court	41,750	49,308	50,700	52,130	53,610	55,130
Kala Court	55,110	56,590	58,340	60,140	61,990	63,910
Community Options-MSO Expense	482,028	632,818	0	0	0	0
COPTS -Compacts -GSAHS Expense	406,513	407,618	416,650	427,890	439,460	451,300
Dementia Respite Expense	157,880	154,557	0	0	0	0
Community Aged Care Packages	307,790	315,280	0	0	0	0
HACC Home Maintenance-MSO Expense	70,140	70,140	0	0	0	0
HACC Neighbour Aid-MSO Expense	145,230	146,764	0	0	0	0
Aged Care Units - Culcairn/Howlong/Jindera	20,820	28,279	21,820	22,470	23,120	23,790
<b>Total Operating Expenses</b>	1,687,261	1,861,354	547,510	562,630	578,180	594,130
<b>Service: Aged &amp; Disabled</b>						
<b>Capital Expenses</b>						
Frampton Court	10,000	10,000	15,000	0	0	0
Kala Court	0	0	0	0	0	0
Community Options-MSO	0	0	0	0	0	0
Dementia Respite	0	0	0	0	0	0
Community Aged Care Packages	0	0	0	0	0	0
Aged Care Rental Units	0	16,040	0	0	0	0
<b>Total Capital Expenses</b>	10,000	26,040	15,000	0	0	0
<b>Service: Aged &amp; Disabled</b>						
<b>Debt Servicing Principal</b>						
<b>Total Debt Servicing Principal</b>	0	0	0	0	0	0
<b>Service: Aged &amp; Disabled</b>						
<b>Transfers (To) / From Reserves</b>						
Service: Frampton Court	(23,510)	(15,952)	(11,400)	(26,860)	(27,320)	(27,790)
Service: Kala Court	(1,150)	330	840	1,370	1,920	2,500
Service: Community Options - MSO	43,000	192,302	0	0	0	0
Service: Community ComPacks	0	1,105	(30)	790	1,680	2,580
Service: Dementia Respite	0	(726)	0	0	0	0
Service: Community Aged Care Packages	650	4,590	0	0	0	0
Service: HACC Home Maintenance-MSO	0	0	0	0	0	0
Service: HACC Neighbourhood Aid-MSO	0	0	0	0	0	0
Service: Aged Care Rental Units	(16,430)	(3,176)	(3,750)	(3,740)	(3,750)	(3,750)
<b>Net Transfers (To) / From Reserves</b>	2,560	182,847	(14,340)	(28,440)	(27,470)	(26,460)
<b>SERVICE: AGED &amp; DISABLED</b>						
<b>Total Operating Revenue</b>	1,693,301	1,703,147	575,450	589,670	604,250	619,190
<b>Total Operating Expenses</b>	1,687,261	1,861,354	547,510	562,630	578,180	594,130
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	10,000	26,040	15,000	0	0	0
<b>Total Transfers (To) / From Reserves</b>	2,560	182,847	(14,340)	(28,440)	(27,470)	(26,460)
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	1,400	1,400	1,400	1,400	1,400	1,400
<b>RESULT: AGED &amp; DISABLED</b>	0	0	0	0	0	0
<b>Service: Education &amp; Other Community Services</b>						
<b>Operating Revenue</b>						
Walla Walla Childrens Services - Operating Grant	0	0	0	0	0	0
Culcairn Community Newsletter	0	0	0	0	0	0
International Women's Day 2010 Grant	0	0	0	0	0	0
Henty Community Newsletter	1,870	3,200	3,280	3,360	3,440	3,530
Culcairn 25 Years On - Book Sales	0	0	0	0	0	0
<b>Total Operating Revenue</b>	1,870	3,200	3,280	3,360	3,440	3,530
<b>Service: Education &amp; Other Community Services</b>						
<b>Operating Expenses</b>						
Walla Walla Childrens Services	0	12,766	0	0	0	0
Holbrook Railway Precinct Men's Shed	0	0	0	0	0	0
Culcairn Community Newsletter	0	0	0	0	0	0
International Women's Day 2010 Exp	0	0	0	0	0	0
Henty Community Newsletter	1,870	3,200	3,280	3,360	3,440	3,530
Contributions to Pre-Schools	10,000	10,000	10,000	0	0	0
Holbrook Preschool Building Maint.	740	740	0	0	0	0
Water Charges Holbrook & Jind Pre-Schools	1,290	1,290	1,340	1,390	1,440	1,490
Rates - Jindera Pre-School	1,250	1,386	1,430	1,470	1,510	1,560
Rates - Holbrook Pre-School	1,410	1,545	1,590	1,640	1,690	1,740
Rates - Henty Pre-School	390	430	440	450	460	470
Rates Culcairn Mens Sheds	720	989	1,020	1,050	1,080	1,110
Community Services Other Expenses	0	0	0	0	0	0
Other Community Amenities Depreciation	65,000	65,000	65,000	65,000	65,000	65,000
<b>Total Operating Expenses</b>	82,670	97,346	84,100	74,360	74,620	74,900
<b>Service: Education &amp; Other Community Services</b>						

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Walla Childrens Service Grant	0	12,766	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	0	12,766	0	0	0	0
<b>SERVICE: EDUCATION</b>						
<b>Total Operating Revenue</b>	1,870	3,200	3,280	3,360	3,440	3,530
<b>Total Operating Expenses</b>	82,670	97,346	84,100	74,360	74,620	74,900
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	12,766	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	65,000	65,000	65,000	65,000	65,000	65,000
<b>RESULT: EDUCATION</b>	(15,800)	(16,380)	(15,820)	(6,000)	(6,180)	(6,370)
<b>FUNCTION: COMMUNITY SERVICES &amp; EDUCATION</b>						
<b>Total Operating Revenue</b>	2,792,976	3,032,932	1,951,160	2,003,310	2,049,440	2,104,050
<b>Total Operating Expenses</b>	2,918,281	3,343,357	2,040,876	2,083,990	2,132,400	2,194,460
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	10,000	26,040	15,000	0	20,000	0
<b>Total Transfers (To) / From Reserves</b>	6,505	187,085	(25,766)	(37,870)	(34,790)	(31,520)
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing Principal</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	66,400	66,400	66,400	66,400	66,400	66,400
<b>RESULT - COMMUNITY SERVICES &amp; EDUCATION</b>	(62,400)	(82,980)	(64,082)	(52,150)	(71,350)	(55,530)
<b>FUNCTION: HOUSING &amp; COMMUNITY AMENITIES</b>						
<b>Service: Community Housing</b>						
<b>Operating Revenue</b>						
Rental - Culcairn Low Income Housing	33,310	33,310	34,140	34,990	35,860	36,760
Housing Rental Contribution	6,770	814	6,940	7,110	7,290	7,470
Rental - Staff Housing & Other	9,590	9,590	9,830	10,080	10,330	10,590
Rental - Doctors Residence Henty	8,470	8,470	8,680	8,900	9,120	9,350
Grant LGEEP Project Solar Hot Water	0	13,035	0	0	0	0
<b>Total Operating Revenue</b>	58,140	65,219	59,590	61,080	62,600	64,170
<b>Service: Community Housing</b>						
<b>Operating Expenses</b>						
Staff Housing Maint 57 McBean	1,295	3,000	3,080	3,160	3,240	3,320
Staff Housing Maint 46 Young	1,295	13,000	13,330	13,660	14,000	14,350
Maintenance - Low Income Housing (7)	15,380	15,380	15,760	16,150	16,550	16,960
Maintenance - Doctors Residence Henty	2,970	2,970	3,040	3,120	3,200	3,280
Water Charges - Culcairn Low Income Housing	1,550	1,550	1,600	1,660	1,720	1,780
Water Charges - Staff Housing McBean St	530	530	550	570	590	610
Water Charges - Staff Housing Young St	410	410	420	430	450	470
Water Charges - Doctors Residence	0	400	410	420	430	450
Rates - Culcairn Low Income Housing	5,680	6,028	6,210	6,400	6,590	6,790
Rates - Staff Housing McBean St	1,260	1,349	1,390	1,430	1,470	1,510
Rates - Staff Housing Young St	1,130	640	660	680	700	720
Rates - Doctors Residence	1,050	1,102	1,140	1,170	1,210	1,250
Insurance - Culcairn Comm. Housing	1,950	1,989	2,090	2,190	2,300	2,420
Insurance - Staff Housing McBean St	1,120	1,141	1,200	1,260	1,320	1,390
Insurance - Staff Housing Young St	100	106	110	120	130	140
Insurance - Doctors Residence	1,070	1,088	1,140	1,200	1,260	1,320
Overhead Distribution	2,340	2,340	2,420	2,500	2,580	2,660
Housing - Depreciation	61,000	61,000	61,000	61,000	61,000	61,000
<b>Total Operating Expenses</b>	100,130	114,023	115,550	117,120	118,740	120,420
<b>Service: Community Housing</b>						
<b>Capital Expenses</b>						
Community Housing Solar Hot Water	0	15,642	0	0	0	0
<b>Total Capital Expenses</b>	0	15,642	0	0	0	0
<b>Service: Community Housing</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Low Income Housing Reserve	(6,410)	(3,416)	(6,060)	(6,090)	(6,120)	(6,150)
Transfer (to) / from Staff Housing Reserve	(2,450)	17,012	10,910	11,230	11,570	11,920
<b>Net Transfers (To) / From Reserves</b>	(8,860)	13,596	4,850	5,140	5,450	5,770
<b>SERVICE: HOUSING</b>						
<b>Total Operating Revenue</b>	58,140	65,219	59,590	61,080	62,600	64,170
<b>Total Operating Expenses</b>	100,130	114,023	115,550	117,120	118,740	120,420
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	15,642	0	0	0	0
<b>Total Transfers (To) / From Reserves</b>	(8,860)	13,596	4,850	5,140	5,450	5,770
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	61,000	61,000	61,000	61,000	61,000	61,000
<b>RESULT: HOUSING</b>	10,150	10,150	9,890	10,100	10,310	10,520
<b>Service: Town Planning</b>						
<b>Operating Revenue</b>						



2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Development Application Fees	100,000	100,000	100,000	100,000	100,000	100,000
Rezoning & Advertising Fees	0	884	2,000	2,000	2,000	2,000
Certificate by Clerk Planning - 149	24,000	24,000	24,000	24,000	24,000	24,000
S 102 Consent Modification	0	1,000	0	0	0	0
LEP & Info Search	0	1,452	3,500	3,590	3,680	3,770
Planning Inspection Fees	100	100	100	100	100	100
149 Urgency Fees	0	900	0	0	0	0
Subdivision Certificate Fees	3,000	3,000	3,000	3,000	3,000	3,000
Long Service Levy Commission	1,000	1,000	1,000	1,000	1,000	1,000
NSW Plan Levy Commission	250	250	250	250	250	250
Sect 24 Compliance Cert - Swimming Pools	0	178	0	0	0	0
Caravan Park Lease	0	440	0	0	0	0
Certificates - Sec735A & 121ZP	1,500	1,500	1,500	1,500	1,500	1,500
Section 121ZP Certificate	0	1,000	0	0	0	0
Complying Development Certificate	15,000	15,000	15,000	15,000	15,000	15,000
Section 94A Fees	0	11,991	0	0	0	0
Grant - Strategic Planning LEP	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>144,850</b>	<b>162,695</b>	<b>150,350</b>	<b>150,440</b>	<b>150,530</b>	<b>150,620</b>
<b>Service: Town Planning</b>						
<b>Operating Expenses</b>						
Salaries & Wages Town Planning	172,604	172,604	123,366	127,380	131,520	135,790
Training	1,821	3,648	5,000	5,000	5,000	5,000
Legal Expenses	5,000	35,000	15,000	15,000	15,000	15,000
Town Plan LEP	0	0	15,000	0	0	0
Professional / Consulting Services	15,000	15,000	10,000	10,000	10,000	10,000
Subscriptions	0	0	0	0	0	0
Advertising	5,000	7,116	5,000	5,000	5,000	5,000
Office Expenses	4,000	4,000	4,000	4,000	4,000	4,000
Automation of S149 Certification (Capital)	0	0	0	0	0	0
Town Plan Local Env. Study	0	0	0	0	0	0
Corporate Regional State Env Report	1,000	1,000	1,000	0	0	1,000
Henty Urban Salinity Project Expense	100	100	0	0	0	0
<b>Total Operating Expenses</b>	<b>204,525</b>	<b>238,468</b>	<b>178,366</b>	<b>166,380</b>	<b>170,520</b>	<b>175,790</b>
<b>Service: Town Planning</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from LEP Development Grant	0	0	0	0	0	0
Transfer (to) / from S94A Contributions	0	(11,991)	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>(11,991)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: TOWN PLANNING</b>						
<b>Total Operating Revenue</b>	<b>144,850</b>	<b>162,695</b>	<b>150,350</b>	<b>150,440</b>	<b>150,530</b>	<b>150,620</b>
<b>Total Operating Expenses</b>	<b>204,525</b>	<b>238,468</b>	<b>178,366</b>	<b>166,380</b>	<b>170,520</b>	<b>175,790</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>(11,991)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: TOWN PLANNING</b>	<b>(59,675)</b>	<b>(87,764)</b>	<b>(28,016)</b>	<b>(15,940)</b>	<b>(19,990)</b>	<b>(25,170)</b>
<b>Service: Urban Stormwater Drainage</b>						
<b>Operating Revenue</b>						
Stormwater Gross Pollutant Traps Jindera	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Urban Stormwater Drainage</b>						
<b>Operating Expenses</b>						
Urban Drainage - Mtnce Other Works	75,000	104,000	75,000	76,880	78,800	80,770
Urban Stormwater Drains depreciation	28,000	28,000	28,000	28,000	28,000	28,000
<b>Total Operating Expenses</b>	<b>103,000</b>	<b>132,000</b>	<b>103,000</b>	<b>104,880</b>	<b>106,800</b>	<b>108,770</b>
<b>Service: Urban Stormwater Drainage</b>						
<b>Capital Expenses</b>						
Urban Stormwater Drainage	60,000	140,000	0	150,000	200,000	200,000
Watson Street Drain - Jindera St to Adams St	0	185,000	0	0	0	0
Storm Water Culverts Walla	0	0	0	0	0	0
Land Purchase Pioneer Drive	0	36,500	0	0	0	0
Keightley Street-Install Culverts	0	0	0	0	0	0
Grubben Road-improve drains	0	0	0	0	0	0
Bardwell Street - enlarge drains	0	0	0	0	0	0
Culcairn Rec Ground Drainage	0	0	0	0	0	0
Munro Street - Install U/G Drains	0	0	0	0	0	0
McBean Street - Enlarge Open Drains	0	0	0	0	0	0
Billabong Creek - Install Field Flaps	0	20,000	0	0	0	0
Jindera Industrial Est - Extend Drain	0	0	0	0	0	0
Woomargama Reconfigure Drainage	0	0	0	0	0	0
Commercial ST/Railway Cross	0	3,933	0	0	0	0
Albury St / Young St Intersection	0	0	0	0	0	0
<b>Total Capital Expenses</b>	<b>60,000</b>	<b>385,433</b>	<b>0</b>	<b>150,000</b>	<b>200,000</b>	<b>200,000</b>
<b>Service: Urban Stormwater Drainage</b>						
<b>Transfers (To) / From Reserves</b>						



2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Transfer (to) / from Reserve (Drainage System Culcairn TIF)	0	0				
Transfer (to) / from Section 94 Roads Contributions	0	0				
<b>Net Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>SERVICE: URBAN STORMWATER DRAINAGE</b>						
<b>Total Operating Revenue</b>	0	0	0	0	0	0
<b>Total Operating Expenses</b>	103,000	132,000	103,000	104,880	106,800	108,770
<b>Total Capital Revenue</b>						
<b>Total Capital Expenses</b>	60,000	385,433	0	150,000	200,000	200,000
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	28,000	28,000	28,000	28,000	28,000	28,000
<b>RESULT: URBAN STORMWATER DRAINAGE</b>	(135,000)	(489,433)	(75,000)	(226,880)	(278,800)	(280,770)
<b>Service: Public Cemeteries</b>						
<b>Operating Revenue</b>						
Public Cemetery Fees	37,000	34,000	34,850	35,720	36,610	37,530
Purchase of Plots	5,000	8,400	8,610	8,830	9,050	9,280
Cemetery Monument Permit	580	580	500	510	520	530
<b>Total Operating Revenue</b>	42,580	42,980	43,960	45,060	46,180	47,340
<b>Service: Public Cemeteries</b>						
<b>Capital Revenue</b>						
Contribution to Henty Cemetery	0	0		0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Service: Public Cemeteries</b>						
<b>Operating Expenses</b>						
Cemetery expenses	55,000	53,000	55,000	56,380	57,790	59,230
Cemeteries - Salaries & Wages	22,460	22,460	19,478	20,110	20,760	21,430
Cemeteries - Water Charges	1,060	1,060	1,100	1,140	1,180	1,220
Cemeteries - Rates	1,000	1,416	1,460	1,500	1,550	1,600
Cemeteries - Council Grant	1,250	1,250	1,250	1,250	1,250	1,250
Cemeteries - Small Grants	0	2,000	2,000	2,000	2,000	2,000
Insurance - Cemeteries	190	174	180	190	200	210
<b>Total Operating Expenses</b>	80,960	81,360	80,468	82,570	84,730	86,940
<b>Service: Public Cemeteries</b>						
<b>Capital Expenses</b>						
Cemetery Capital Works	5,000	7,000	0	0	0	0
Automatic Watering Systems Holbrook & Culcairn	0	0	17,500	17,500	0	0
<b>Total Capital Expenses</b>	5,000	7,000	17,500	17,500	0	0
<b>SERVICE: PUBLIC CEMETERIES</b>						
<b>Total Operating Revenue</b>	42,580	42,980	43,960	45,060	46,180	47,340
<b>Total Operating Expenses</b>	80,960	81,360	80,468	82,570	84,730	86,940
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	5,000	7,000	17,500	17,500	0	0
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: PUBLIC CEMETERIES</b>	(43,380)	(45,380)	(54,008)	(55,010)	(38,550)	(39,600)
<b>Service: Public Conveniences</b>						
<b>Operating Expenses</b>						
Maintenance & Working	165,000	165,000	170,000	174,250	178,610	183,080
Water Expense - Public Conveniences	600	600	500	520	540	560
Energy Expense - Public Conveniences	3,430	3,430	3,570	3,710	3,860	4,010
Insurance - Public Conveniences	4,620	4,239	4,450	4,670	4,900	5,150
Rate Expense - Public Conveniences	1,710	1,822	1,880	1,940	2,000	2,060
Public Toilet-Depreciation Buildings	0	0	0	0	0	0
<b>Total Operating Expenses</b>	175,360	175,091	180,400	185,090	189,910	194,860
<b>Service: Public Conveniences</b>						
<b>Capital Expenses</b>						
Public Toilets Upgrade	0	50,000	40,000	40,000	40,000	40,000
Public Toilets Upgrade Woomaragama	50,000	44,812	0	0	0	0
Public Toilets Upgrade Brocklesby	0	0	0	0	0	0
<b>Total Capital Expenses</b>	50,000	94,812	40,000	40,000	40,000	40,000
<b>SERVICE: PUBLIC CONVENIENCES</b>						
<b>Total Operating Revenue</b>	0	0	0	0	0	0
<b>Total Operating Expenses</b>	175,360	175,091	180,400	185,090	189,910	194,860
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	50,000	94,812	40,000	40,000	40,000	40,000
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: PUBLIC CONVENIENCES</b>	(225,360)	(269,903)	(220,400)	(225,090)	(229,910)	(234,860)
<b>Service: Street Cleaning</b>						
<b>Operating Revenue</b>						

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Street Sweeping Private Works Inc.	25,000	25,000	25,000	25,630	26,270	26,930
<b>Total Operating Revenue</b>	25,000	25,000	25,000	25,630	26,270	26,930
<b>Service: Street Cleaning</b>						
<b>Operating Expenses</b>						
Street Sweeping	120,000	120,000	120,000	123,000	126,080	129,230
Lockhart Street Sweeping	12,500	12,500	12,500	12,810	13,130	13,460
The Rock Street Sweeping	12,500	12,500	12,500	12,810	13,130	13,460
Urana Street Sweeping	0	0	0	0	0	0
<b>Total Operating Expenses</b>	145,000	145,000	145,000	148,620	152,340	156,150
<b>SERVICE: STREET CLEANING</b>						
<b>Total Operating Revenue</b>	25,000	25,000	25,000	25,630	26,270	26,930
<b>Total Operating Expenses</b>	145,000	145,000	145,000	148,620	152,340	156,150
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: STREET CLEANING</b>	(120,000)	(120,000)	(120,000)	(122,990)	(126,070)	(129,220)
<b>Service: Public Commons</b>						
<b>Operating Revenue</b>						
Charges to Commoners	1,000	1,000	0	0	0	0
<b>Total Operating Revenue</b>	1,000	1,000	0	0	0	0
<b>Service: Commons</b>						
<b>Capital Revenue</b>						
Capital Revenue	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Service: Commons</b>						
<b>Operating Expenses</b>						
Maintenance & Working	1,000	1,000	0	0	0	0
<b>Total Operating Expenses</b>	1,000	1,000	0	0	0	0
<b>SERVICE: COMMONS</b>						
<b>Total Operating Revenue</b>	1,000	1,000	0	0	0	0
<b>Total Operating Expenses</b>	1,000	1,000	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: COMMONS</b>	0	0	0	0	0	0
<b>Service: Other Community Amenities</b>						
<b>Operating Revenue</b>						
MCMA Corroboree Frog Project Grant	0	5,000	0	0	0	0
Wirraminna Env. Education Contribution	500	500	0	0	0	0
Wirraminna Env. Education Gold Coin Donation	0	1,149	500	500	500	500
Morven Beautification Fund	0	0	0	0	0	0
Morven Church Fund	0	0	0	0	0	0
Morven Community Hall Fund	0	0	0	0	0	0
Morven Community 150th Celebration	0	0	0	0	0	0
Morven Community 150th Birthday Book	0	114	0	0	0	0
Jindera Sports Stadium Events	0	0	0	0	0	0
<b>Total Operating Revenue</b>	500	6,763	500	500	500	500
<b>Service: Other Community Amenities</b>						
<b>Capital Revenue</b>						
Grant - Wymah Recreation Reserve - Tennis Courts Lights	0	0	0	0	0	0
Grant - Culcairn Golf - Sprinkler System	0	0	0	0	0	0
Grant - Jindera Park - Driveway	0	0	0	0	0	0
Grant - Henty Showground - Power Pavilions	0	0	0	0	0	0
Grant - Holbrook Sportsground - Disable Showers & Toilets	0	0	0	0	0	0
Contributions - Wirraminna Interp Centre	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Service: Other Community Amenities</b>						
<b>Operating Expenses</b>						
Contribution Henty Primary Health Centre Plans	0	0	0	0	0	0
West Hume Landcare Expense	0	0	0	0	0	0
Holbrook Landcare Contribution	0	0	0	0	0	0
MCMA Public Land Grant	0	0	0	0	0	0
Community Development Catering	400	400	400	400	400	400
Community Development Catering	0	0	0	0	0	0
Morven Beautification Fund	0	0	0	0	0	0
Morven Community Hall Fund	0	0	0	0	0	0
Morven Community 150th Celebrations	0	0	0	0	0	0
Wymah Rec Reserve Tenn	0	0	0	0	0	0
Jindera Sports Stadium Events	0	0	0	0	0	0

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Tidy Town Funding 2010	0	0	0	0	0	0
Tidy Town Funding 2011	0	0	0	0	0	0
Walbundrie Grounds Comm - Goal	0	0	0	0	0	0
Simply Greater Places Grant 2012	60,000	92,796	40,000	40,600	41,182	41,747
Gerogery West Tennis Club	0	0	0	0	0	0
Culcairn Comm & Business Forum	0	0	0	0	0	0
Culcairn Comm & Business Forum	0	0	0	0	0	0
Jindera Pool Comm Wind Break	0	0	0	0	0	0
Woolpack Inn Museum Red G/H Em	0	0	0	0	0	0
ex Hume Community Chest	0	0	0	0	0	0
Wirraminna Env. Education Centre Maintenance	6,000	3,425	6,000	6,000	6,000	6,000
Community Development Grant 2010	0	0	0	0	0	0
Wirraminna Env. Education Centre Loan Repayt	0	852	0	0	0	0
Community Development Grant 2011	0	0	0	0	0	0
Wirraminna Env. Education Centre Water	0	0	0	0	0	0
Wirraminna Env. Education Centre Energy Cost	0	941	0	0	0	0
Insurance - Wirraminna Env. Education Centre	0	848	0	0	0	0
Community Development Advertising	7,120	7,120	7,300	7,480	7,670	7,860
Wirraminna Corroboree Frog Project	0	6,553	0	0	0	0
Wirraminna Env. Education Centre Sundry Expenses	0	1,174	0	0	0	0
Community Development Grant 2011-12	0	0	0	0	0	0
Community Development Grant 2012-13	0	0	0	0	0	0
Community Development Grant 2013-14	0	0	0	0	0	0
Burrumbuttock Woodlands Revegetation Grant	0	5,699	0	0	0	0
ex Hume Community Chest	0	0	0	0	0	0
<b>Total Operating Expenses</b>	<b>73,520</b>	<b>119,808</b>	<b>53,700</b>	<b>54,480</b>	<b>55,252</b>	<b>56,007</b>
<b>Service: Other Community Amenities</b>						
<b>Capital Expenses</b>						
Wirraminna Capital Expenses	0	0	0	0	0	0
Plan & Design Walla Walla Community Centre	0	10,000	0	0	0	0
<b>Total Capital Expenses</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Other Community Amenities</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Jindera Hostel Sale Proceeds Reserve	0	0				
Transfer (to) / from Holbrook Hostel Sale Proceeds Reserve	0	0				
Transfer (to) / from West Hume Landcare	0	0				
Transfer (to) / from MCMA Corroboree Frog Project	0	1,553				
Transfer (to) / from Wirraminna Env. Education Reserve	0	0				
Transfer (to) / from Burrumbuttock Woodland Revegetation Grant	0	5,699				
Transfer (to) / from Morven Community Fund Reserve	0	(23)				
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>7,229</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: OTHER COMMUNITY AMENITIES</b>						
<b>Total Operating Revenue</b>	<b>500</b>	<b>6,763</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>Total Operating Expenses</b>	<b>73,520</b>	<b>119,808</b>	<b>53,700</b>	<b>54,480</b>	<b>55,252</b>	<b>56,007</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>7,229</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: OTHER COMMUNITY AMENITIES</b>	<b>(73,020)</b>	<b>(115,816)</b>	<b>(53,200)</b>	<b>(53,980)</b>	<b>(54,752)</b>	<b>(55,507)</b>
<b>FUNCTION: HOUSING &amp; COMMUNITY AMENITIES</b>						
<b>Total Operating Revenue</b>	<b>272,070</b>	<b>303,657</b>	<b>279,400</b>	<b>282,710</b>	<b>286,080</b>	<b>289,560</b>
<b>Total Operating Expenses</b>	<b>883,495</b>	<b>1,006,750</b>	<b>856,484</b>	<b>859,140</b>	<b>878,292</b>	<b>898,937</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>115,000</b>	<b>512,887</b>	<b>57,500</b>	<b>207,500</b>	<b>240,000</b>	<b>240,000</b>
<b>Total Transfers (To) / From Reserves</b>	<b>(8,860)</b>	<b>8,834</b>	<b>4,850</b>	<b>5,140</b>	<b>5,450</b>	<b>5,770</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>89,000</b>	<b>89,000</b>	<b>89,000</b>	<b>89,000</b>	<b>89,000</b>	<b>89,000</b>
<b>RESULT - HOUSING &amp; COMMUNITY AMENITIES</b>	<b>(646,285)</b>	<b>(1,118,146)</b>	<b>(540,734)</b>	<b>(689,790)</b>	<b>(737,762)</b>	<b>(754,607)</b>
<b>FUNCTION: RECREATION &amp; CULTURE</b>						
<b>Service: Public Libraries</b>						
<b>Operating Revenue</b>						
RRL - Southern Mobile Library	0	35,000	35,000	35,880	36,780	37,700
Libraries - Storytime	1,200	1,200	1,200	1,200	1,200	1,200
Grants - Library Per Capita Subsidy	36,640	32,699	33,520	34,360	35,220	36,100
Library - Sundry Income	0	0	0	0	0	0
Lib. Donations & Contrib.	360	370	0	0	0	0
<b>Total Operating Revenue</b>	<b>38,200</b>	<b>69,269</b>	<b>69,720</b>	<b>71,440</b>	<b>73,200</b>	<b>75,000</b>
<b>Service: Public Libraries</b>						
<b>Capital Revenue</b>						
Grant - Specific Purposes	0	25,700	25,700	25,700	25,700	25,700
Grant - Library Development	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>25,700</b>	<b>25,700</b>	<b>25,700</b>	<b>25,700</b>	<b>25,700</b>
<b>Service: Public Libraries</b>						

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Operating Expenses</b>						
Salaries & Wages	106,610	106,610	134,000	138,360	142,860	147,500
Salaries & Wages - Storytime	1,000	1,000	1,030	1,060	1,090	1,130
Contribution to RRL	228,000	242,371	218,182	224,730	231,470	238,410
Special Purpose Fund Expense	25,700	25,700	25,700	25,700	25,700	25,700
Library Staff Training	1,370	2,218	2,270	2,330	2,390	2,450
Libraries - Printing & Stationery	2,050	2,050	2,100	2,150	2,200	2,260
Southern Mobile Library	0	35,000	35,000	35,880	36,780	37,700
Repairs & Maintenance - Buildings	7,920	9,920	10,170	10,420	10,680	10,950
Repairs & Maintenance - Furn/Equip	1,540	1,540	1,580	1,620	1,660	1,700
Library Photocopier Lease	1,310	1,310	1,340	1,370	1,400	1,440
Library WiFi annual maintenance	0	0	2,768	2,840	2,910	2,980
Travelling Expenses	620	0	0	0	0	0
Library Delegates Expenses	1,060	1,060	1,090	1,120	1,150	1,180
Library Storytime Expenses	200	200	200	200	200	200
Subscriptions	1,590	1,527	1,570	1,610	1,650	1,690
Library Grant E Reader Exp	0	0	0	0	0	0
Telephones, Internet Fees & Charges	5,810	5,810	5,960	6,110	6,260	6,420
Security Expenses	1,980	1,980	2,030	2,080	2,130	2,180
Libraries Water Charges	620	620	640	660	680	700
Electricity	8,170	8,170	8,500	8,840	9,190	9,560
Rates and Charges	2,030	2,456	2,530	2,610	2,690	2,770
Cleaning Contract	15,380	14,772	15,140	15,520	15,910	16,310
Salaries Cleaning	18,510	18,510	19,110	19,730	20,370	21,030
Library Donation & Cont Exp	370	370	380	390	400	410
Insurance - Library	15,150	4,982	5,110	5,240	5,370	5,500
Sundry Expenses	1,030	1,030	1,060	1,090	1,120	1,150
Overhead Distribution	30,910	30,910	31,680	32,470	33,280	34,110
Libraries - Depreciation	45,000	45,000	45,000	45,000	45,000	45,000
<b>Total Operating Expenses</b>	<b>523,930</b>	<b>565,116</b>	<b>574,140</b>	<b>589,130</b>	<b>604,540</b>	<b>620,430</b>
<b>Service: Public Libraries</b>						
<b>Capital Expenses</b>						
Holbrook Library Refit	0	3,000	0	0	0	0
Library Special Purpose Grant Purchases	0	40,350	0	0	0	0
Planning & Design Costs Jindera Library	0	0	0	0	0	0
Self Service Station - Culcairn	0	0	0	0	0	0
Library Development Grant	0	200,000	0	0	0	0
Planning & Design Costs Henty Lib & RTC	0	0	0	0	0	0
<b>Total Capital Expenses</b>	<b>0</b>	<b>243,350</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Public Libraries</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Library Development Grant	0	200,000	0	0	0	0
Transfer (to) / from Library Special Purpose Grant	0	40,350	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>240,350</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: PUBLIC LIBRARIES</b>						
<b>Total Operating Revenue</b>	<b>38,200</b>	<b>69,269</b>	<b>69,720</b>	<b>71,440</b>	<b>73,200</b>	<b>75,000</b>
<b>Total Operating Expenses</b>	<b>523,930</b>	<b>565,116</b>	<b>574,140</b>	<b>589,130</b>	<b>604,540</b>	<b>620,430</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>25,700</b>	<b>25,700</b>	<b>25,700</b>	<b>25,700</b>	<b>25,700</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>243,350</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>240,350</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>
<b>RESULT: PUBLIC LIBRARIES</b>	<b>(440,730)</b>	<b>(428,147)</b>	<b>(433,720)</b>	<b>(446,990)</b>	<b>(460,640)</b>	<b>(474,730)</b>
<b>Service: Community Technology Centre</b>						
<b>Operating Revenue</b>						
Computer & Internet Fees	100	100	100	100	100	100
Office Services	1,540	1,540	1,500	1,540	1,580	1,620
Printing Fees & Photocopying	11,000	20,000	20,500	21,010	21,540	22,080
Commission of CMR Hire	2,920	2,920	2,990	3,060	3,140	3,220
Training Income (GST Free)	16,890	12,000	10,000	10,250	10,510	10,770
Training Income	10,000	7,000	10,000	10,250	10,510	10,770
Hire - Room & Equipment	1,270	1,270	1,300	1,330	1,360	1,390
Catering Income	15,000	16,000	16,400	16,810	17,230	17,660
CTC - RTA ETag Admin Fee	540	540	550	560	570	580
Office Equipment Hire	820	820	840	860	880	900
CTC Advertising - Holbrook Happenings	37,000	40,000	40,000	41,000	42,030	43,080
RTA Government Access	8,000	8,000	6,000	6,000	6,000	6,000
Sales Income	560	560	500	500	500	500
Sundry Sales	800	800	500	500	500	500
Sales Entertainment Income	510	510	500	500	500	500
CTC Travelling Reimbursement	0	545	0	0	0	0
CTC EduOne Training Grant	0	2,400	0	0	0	0
CTC Study Club Grant	0	0	0	0	0	0
CTC Study Club Contribution	600	600	500	510	520	530
CTC Donations & Contrib. (GST Free)	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>107,550</b>	<b>115,605</b>	<b>112,180</b>	<b>114,780</b>	<b>117,470</b>	<b>120,200</b>
<b>Service: Community Technology Centre</b>						

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Operating Expenses</b>						
Salaries - CTC Administration	78,300	78,300	79,140	81,710	84,370	87,110
Salaries - Grant Expenses	0	0	0	0	0	0
Salaries - Grant Expenses Adjust	0	0	0	0	0	0
Training Course Expenses	8,700	5,000	5,130	5,260	5,390	5,520
Staff Training	1,020	1,184	1,210	1,240	1,270	1,300
Sales Expenditure	540	540	550	560	570	580
Catering expenditure	8,500	12,000	12,300	12,610	12,930	13,250
Postage	340	340	350	360	370	380
Printing & Stationery	5,500	12,500	12,810	13,130	13,460	13,800
Holbrook Happenings Expenses	11,000	6,000	6,000	6,000	6,000	6,000
EduOne Equipment Expenses	0	4,018	4,020	4,020	4,020	4,020
Photocopier Lease	6,120	6,120	6,120	6,120	6,120	6,120
Computer Hardware < \$1,500 ea	3,800	3,800	3,800	3,800	3,800	3,800
Travelling Expenses	0	0	0	0	0	0
Computer & Internet Expenses	1,250	1,250	1,280	1,310	1,340	1,370
Sundry Entertainment Expenses	540	540	550	560	570	580
IT Support	0	0	0	0	0	0
Telephone & Broadband	3,110	3,110	3,190	3,270	3,350	3,430
CTC Water Charges	380	380	390	400	410	420
CTC Electricity	4,380	4,380	4,560	4,740	4,930	5,130
CTC Rates & Charges	320	362	370	380	390	400
CTC Cleaning	4,220	4,220	4,330	4,440	4,550	4,660
Lib. Donation & Contribut Exp.	0	0	0	0	0	0
Insurance - CTC Tutors	1,000	1,000	1,050	1,100	1,160	1,220
Insurance - CTC	1,690	1,416	1,490	1,560	1,640	1,720
Advertising	100	1,500	1,540	1,580	1,620	1,660
CTC Study Club	0	600	620	640	660	680
Sundry Expenses	340	340	350	360	370	380
<b>Total Operating Expenses</b>	<b>141,150</b>	<b>148,900</b>	<b>151,150</b>	<b>155,150</b>	<b>159,290</b>	<b>163,530</b>
<b>Service: Community Technology Centre</b>						
<b>Capital Expenses</b>						
Replace CTC Computers	0	0	0	0	0	0
Carpark Solar Light	0	0	0	0	0	0
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Community Technology Centre</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from EduOne Training Grant	0	4,018	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>4,018</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: COMMUNITY TECHNOLOGY CENTRES</b>						
<b>Total Operating Revenue</b>	<b>107,550</b>	<b>115,605</b>	<b>112,180</b>	<b>114,780</b>	<b>117,470</b>	<b>120,200</b>
<b>Total Operating Expenses</b>	<b>141,150</b>	<b>148,900</b>	<b>151,150</b>	<b>155,150</b>	<b>159,290</b>	<b>163,530</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>4,018</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: COMMUNITY TECHNOLOGY CENTRES</b>	<b>(33,600)</b>	<b>(29,277)</b>	<b>(38,970)</b>	<b>(40,370)</b>	<b>(41,820)</b>	<b>(43,330)</b>
<b>Service: Museums</b>						
<b>Operating Revenue</b>						
Grant - Wymah Museum	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Museums</b>						
<b>Operating Expenses</b>						
Woolpack Inn Museum Phone/P&S	0	0	0	0	0	0
Contributions & Subsidies	0	2,500	2,560	2,620	2,690	2,760
Culcairn Station House Grant Expense	0	0	0	0	0	0
Telephone - Holbrook Woolpack Inn	390	390	400	410	420	430
Energy Charges	2,210	2,210	2,300	2,390	2,490	2,590
Water Charges - Culcairn Station House	0	0	0	0	0	0
Water Charges - Jindera Pioneer Museum	0	0	0	0	0	0
Water Charges - Jindera Craft Cottage	0	0	0	0	0	0
Water Charges - Holbrook Woolpack Inn	0	0	0	0	0	0
Water Charges - Holbrook Woolpack Inn	0	0	0	0	0	0
Rates & Charges - Culcairn Station House	1,580	1,661	1,710	1,760	1,810	1,860
Rates & Charges - Jindera Pioneer Museum	1,650	1,559	1,610	1,660	1,710	1,760
Rates & Charges - Jindera Craft Cottage	1,740	1,689	1,740	1,790	1,840	1,900
Rates & Charges - Jindera Historical Trust	4,810	3,959	4,080	4,200	4,330	4,460
Rates & Charges - Holbrook Woolpack Inn	1,020	1,155	1,190	1,230	1,270	1,310
Insurance - Culcairn Station House	2,240	2,283	2,400	2,520	2,650	2,780
Insurance - Jindera Pioneer Museum	0	0	0	0	0	0
Insurance - Jindera Craft Cottage	0	0	0	0	0	0
Insurance - Holbrook Woolpack Inn	0	0	0	0	0	0
Insurance - Headlie Taylor Header	600	606	640	670	700	740
<b>Total Operating Expenses</b>	<b>16,240</b>	<b>18,012</b>	<b>18,630</b>	<b>19,250</b>	<b>19,910</b>	<b>20,590</b>
<b>SERVICE: MUSEUMS</b>						
<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<i>Total Operating Expenses</i>	16,240	18,012	18,630	19,250	19,910	20,590
<i>Total Capital Revenue</i>						
<i>Total Capital Expenses</i>						
<i>Total Transfers (To) / From Reserves</i>	0	0	0	0	0	0
<i>Total Loan Funds Raised</i>	0	0	0	0	0	0
<i>Total Debt Servicing</i>	0	0	0	0	0	0
<i>Total Depreciation Contra</i>	0	0	0	0	0	0
<b>RESULT: MUSEUMS</b>	<b>(16,240)</b>	<b>(18,012)</b>	<b>(18,630)</b>	<b>(19,250)</b>	<b>(19,910)</b>	<b>(20,590)</b>
<b>Service: Public Halls</b>						
<b>Operating Revenue</b>						
Public Halls Donations	0	0	0	0	0	0
Public Halls Donations	0	0	0	0	0	0
Holbrook Hall Hire	1,000	1,417	1,200	1,200	1,200	1,200
Gerogery Hall Hire	500	500	300	300	300	300
Brocklesby Post Office	0	0	0	0	0	0
Public Halls Section 94 Contribution	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>1,500</b>	<b>1,917</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>
<b>Service: Public Halls</b>						
<b>Capital Revenue</b>						
Grant - RLCIP3 - Shire Halls	0	0	0	0	0	0
Contribution from Henty Hall Comm & Grant	0	0	0	0	0	0
Grant - NSW CBP - Shire Halls	0	0	0	0	0	0
Contribution by Culcairn Hall Comm	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Public Halls</b>						
<b>Operating Expenses</b>						
Shire Public Halls M&W	33,780	33,780	35,000	35,880	36,780	37,700
Water Expense - Shire Halls	2,070	2,070	2,140	2,210	2,290	2,370
Energy Expense - Shire Halls	5,500	5,500	5,720	5,950	6,190	6,440
Rates - Shire Halls	8,470	8,288	8,540	8,800	9,060	9,330
Shire Halls - Council Grant	12,100	12,100	12,100	12,100	12,100	12,100
Insurance - Shire Halls	20,270	21,633	22,710	23,850	25,040	26,290
Henty Hall Demolition	0	36,800	0	0	0	0
Henty Hall Improvements	0	17,965	0	0	0	0
Henty Hall Council Contribution	0	13,000	0	0	0	0
Contribution - Henty Comm Civic Ctr	5,000	5,000	0	0	0	0
Brocklesby Hotel Building Expenses	0	0	0	0	0	0
Public Halls - Depreciation	130,000	130,000	130,000	130,000	130,000	130,000
<b>Total Operating Expenses</b>	<b>217,190</b>	<b>286,136</b>	<b>216,210</b>	<b>218,790</b>	<b>221,460</b>	<b>224,230</b>
<b>Service: Public Halls</b>						
<b>Capital Expenses</b>						
Hall Renewal Expenses	30,000	51,379	25,000	25,000	25,000	25,000
Culcairn Hall Roof Repairs	0	5,292	0	0	0	0
Structural Investigations	0	0	0	0	0	0
<b>Total Capital Expenses</b>	<b>30,000</b>	<b>56,671</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<b>Service: Public Halls</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Unexpended Grant Henty Comm Centre	0	0	0	0	0	0
Trans (to) / from Henty Memorial Hall	0	16,965	0	0	0	0
Transfer (to) / from ex Hume Financial Assist	0	0	0	0	0	0
Transfer (to) / from Section 94 Contributions	0	0	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>16,965</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: PUBLIC HALLS</b>						
<b>Total Operating Revenue</b>	<b>1,500</b>	<b>1,917</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>
<b>Total Operating Expenses</b>	<b>217,190</b>	<b>286,136</b>	<b>216,210</b>	<b>218,790</b>	<b>221,460</b>	<b>224,230</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>30,000</b>	<b>56,671</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>16,965</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>
<b>RESULT: PUBLIC HALLS</b>	<b>(115,690)</b>	<b>(193,925)</b>	<b>(109,710)</b>	<b>(112,290)</b>	<b>(114,960)</b>	<b>(117,730)</b>
<b>Service: Meeting Room</b>						
<b>Operating Revenue</b>						
Room Hire Fees - Holbrook	12,800	12,800	13,200	13,600	14,040	14,480
<b>Total Operating Revenue</b>	<b>12,800</b>	<b>12,800</b>	<b>13,200</b>	<b>13,600</b>	<b>14,040</b>	<b>14,480</b>
<b>Service: Meeting Room</b>						
<b>Operating Expenses</b>						
Repairs & Maintenance	4,460	3,661	3,750	3,840	3,940	4,040
Meeting Room Minor Equipment	0	1,000	1,030	1,060	1,090	1,120
Cleaning	3,680	3,680	3,770	3,860	3,960	4,060
Water	300	300	310	320	330	340
Electricity	2,200	2,200	2,290	2,380	2,480	2,580
Rates	470	543	560	580	600	620
Insurance	1,620	1,416	1,490	1,560	1,640	1,720
<b>Total Operating Expenses</b>	<b>12,730</b>	<b>12,800</b>	<b>13,200</b>	<b>13,600</b>	<b>14,040</b>	<b>14,480</b>



2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Service: Meeting</b>						
<b>Capital Expenses</b>						
Furniture & Fittings	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>SERVICE: MEETING ROOM</b>						
<b>Total Operating Revenue</b>	12,800	12,800	13,200	13,600	14,040	14,480
<b>Total Operating Expenses</b>	12,730	12,800	13,200	13,600	14,040	14,480
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: MEETING ROOM</b>	70	0	0	0	0	0
<b>Service: Other Cultural Services</b>						
<b>Operating Revenue</b>						
Grants - Heritage Advisor	7,000	7,000	0	0	0	0
Grant - Heritage Local Fund	8,500	8,500	0	0	0	0
Grant - Heritage Study	0	0	0	0	0	0
<b>Total Operating Revenue</b>	15,500	15,500	0	0	0	0
<b>Service: Other Cultural Services</b>						
<b>Operating Expenses</b>						
Heritage Advisor Programme	14,000	20,046	0	0	0	0
Heritage Local Fund	17,000	60,324	0	0	0	0
Heritage Study Expenses	0	0	0	0	0	0
<b>Total Operating Expenses</b>	31,000	80,370	0	0	0	0
<b>Service: Other Cultural Services</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Local Heritage Grant	0	0	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>SERVICE: OTHER CULTURAL SERVICES</b>						
<b>Total Operating Revenue</b>	15,500	15,500	0	0	0	0
<b>Total Operating Expenses</b>	31,000	80,370	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: OTHER CULTURAL SERVICES</b>	(15,500)	(64,870)	0	0	0	0
<b>Service: Swimming Pools</b>						
<b>Operating Revenue</b>						
Sundry Income - All Pools	0	145	0	0	0	0
Seasons Tickets - All Pools	34,000	39,509	38,700	39,670	40,660	41,680
Admission Fees - All Pools	10,000	8,150	10,600	10,860	11,130	11,400
Jindera Section 94 Contribution	0	408	0	0	0	0
<b>Total Operating Revenue</b>	44,000	48,212	49,300	50,530	51,790	53,080
<b>Service: Swimming Pools</b>						
<b>Capital Revenue</b>						
Grant - RLCIP3 - Walla Solar Heating	0	6,720	0	0	0	0
Grant - RLCIP3 - Walla Filtration	0	0	0	0	0	0
Grant - RLCIP3 - Culcairn Pool Solar Heating	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	6,720	0	0	0	0
<b>Service: Swimming Pools</b>						
<b>Operating Expenses</b>						
Salaries - All Pools	112,639	112,639	116,037	119,810	123,710	127,730
Contractor Charges - All Pools	98,400	98,400	101,400	103,950	106,560	109,230
Season Tickets Expenses - All Pools	16,000	19,289	19,600	20,090	20,590	21,110
Telephone Charges - All Pools	4,000	4,000	4,080	4,180	4,280	4,380
Chemical Expenses - All Pools	25,000	25,000	24,000	27,930	11,530	11,850
Water Charges - All Pools	30,000	30,000	34,500	35,710	36,970	38,280
Energy Charges - All Pools	60,000	60,000	65,000	67,600	70,300	73,110
Rates & Charges - All Pools	4,260	5,316	5,500	5,660	5,820	5,990
Insurance Charges - All Pools	18,210	18,472	19,400	20,380	21,400	22,470
Sundry Expenses - All Pools	5,150	5,150	5,270	5,420	5,570	5,720
Maintenance & Repairs - All Pools	71,750	71,750	75,000	75,000	75,000	75,000
Depreciation - All Pools	120,000	120,000	120,000	120,000	120,000	120,000
<b>Total Operating Expenses</b>	565,409	570,016	589,787	605,730	601,730	614,870
<b>Service: Swimming Pools</b>						
<b>Capital Expenses</b>						
Holbrook Pool - Ammenties	10,000	0	0	0	0	0
Holbrook Pool - Security Fence	0	10,000	0	0	0	0
Holbrook Pool - Automatic Pool Cleaner	8,000	8,000	0	0	0	0



2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Holbrook Pool - renewal investigations for Pool and ammenities	0	10,000	0	0	0	0
Holbrook Pool - Shade Structure	0	0	10,000	0	0	0
Holbrook Pool - Renewal of solar tubes	0	0	0	0	0	0
Jindera Swimming Pool - Repairs to Drains in Concrete	0	0	4,000	0	0	0
Jindera Swimming Pool - Third Swimming Pool	0	0	80,000	0	0	0
Jindera Swimming Pool - Repair join in pool shell	0	0	5,000	0	0	0
Jindera Swimming Pool - Repainting Signage Around Pool Surrounds	0	10,000	0	0	0	0
Culcairn Pool - Disabled Toilets	0	0	30,000	0	0	0
Culcairn Pool - Install Balance Tank	20,000	20,000	0	0	0	0
Henty Pool - Chlorine Dosing System	0	0	0	20,000	0	0
Henty Pool - Renewal investigations for Pool and Ammenities	10,000	10,000	10,000	0	0	0
Henty Pool - Replace tiling on pool hob surround	0	0	0	20,000	0	0
Henty Pool - Repaint Pool	0	16,250	0	10,000	10,000	0
Walla Walla Pool - Chlorine Dosing System	20,000	20,000	0	0	0	0
Walla Walla Pool - Solar Hot Water	0	8,064	0	0	0	0
Walla Pool - Renewal investigations for Pool and ammenities	10,000	10,000	0	0	0	0
Walla Pool - Repaint Pool	0	0	10,000	0	0	0
<b>Total Capital Expenses</b>	<b>78,000</b>	<b>122,314</b>	<b>149,000</b>	<b>50,000</b>	<b>10,000</b>	<b>0</b>
<b>Service: Swimming Pools</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Swimming Pools Section 94 Contribution	0	(408)	43,703	0	0	0
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>(408)</b>	<b>43,703</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: SWIMMING POOLS</b>						
<b>Total Operating Revenue</b>	<b>44,000</b>	<b>48,212</b>	<b>49,300</b>	<b>50,530</b>	<b>51,790</b>	<b>53,080</b>
<b>Total Operating Expenses</b>	<b>565,409</b>	<b>570,016</b>	<b>589,787</b>	<b>605,730</b>	<b>601,730</b>	<b>614,870</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>6,720</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>78,000</b>	<b>122,314</b>	<b>149,000</b>	<b>50,000</b>	<b>10,000</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>(408)</b>	<b>43,703</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>
<b>RESULT: SWIMMING POOLS</b>	<b>(479,409)</b>	<b>(517,806)</b>	<b>(525,784)</b>	<b>(485,200)</b>	<b>(439,940)</b>	<b>(441,790)</b>
<b>Service: Sporting Grounds</b>						
<b>Operating Revenue</b>						
Annual Rent - Holbrook Sports Complex	23,000	23,000	23,580	24,170	24,770	25,390
<b>Total Operating Revenue</b>	<b>23,000</b>	<b>23,000</b>	<b>23,580</b>	<b>24,170</b>	<b>24,770</b>	<b>25,390</b>
<b>Service: Sporting Grounds</b>						
<b>Capital Revenue</b>						
Henty Tennis Club Upgrade	0	0	0	0	0	0
Grant - Wymah Recreation Reserve - Tennis Courts Lights	0	6,250	0	0	0	0
Grant - Culcairn Golf - Sprinkler System	0	10,000	0	0	0	0
Grant - Jindera Park - Driveway	0	25,000	0	0	0	0
Grant - Henty Showground - Power Pavilions	0	17,796	0	0	0	0
Grant - Holbrook Sportsground - Disable Showers & Toilets	0	57,750	0	0	0	0
Henty Tennis Club Loan	0	0	0	0	0	0
Jindera Rec Res - Netball Courts	0	0	0	0	0	0
Jindera Rec Res - Netball Courts Loan	0	0	0	0	0	0
Henty Showground Comm-ShowShed	0	0	0	0	0	0
Wymah Rec Reserve DS&R Grant	0	0	0	0	0	0
Brocklesby Rec Reserve DS&R Grant	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>116,796</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Sporting Grounds</b>						
<b>Operating Expenses</b>						
Showground Maintenance & Working	22,550	22,550	23,110	23,690	24,280	24,890
Indoor Sport Complex M&W	23,060	23,060	23,640	24,230	24,840	25,460
Complex/Showground Water	3,110	3,110	3,220	3,330	3,450	3,570
Complex/Showground Electricity	23,240	23,240	18,800	19,550	20,330	21,140
Rates - Complex/Showground	2,370	1,900	1,960	2,020	2,080	2,140
Insurance - Complex/Showground	13,730	13,730	13,730	13,730	13,730	13,730
Recreation Reserves - Maintenance	15,380	45,380	30,000	30,750	31,520	32,310
Indoor Sport Complex Telephone	680	680	700	720	740	760
Recreation Reserves - Water Charges	1,970	1,970	2,040	2,110	2,180	2,260
Recreation Reserves - Energy Charges	720	720	750	780	810	840
Rates - Recreation Reserves	2,140	1,487	1,530	1,580	1,630	1,680
Recreation Reserves - Council Grants	85,000	85,000	85,500	85,500	85,500	85,500
Insurance - Recreation Reserves	42,580	43,620	43,620	43,620	43,620	43,620
Insurance - Equine Centre Toilets	420	371	0	0	0	0
Walla Sportsground Master Plan	0	0	0	0	0	0
Henty Tennis Club Loan	0	0	0	0	0	0
Jindera Netball Court Loans	0	0	0	0	0	0
Walla Walla Bicentennial Park	0	0	0	0	0	0
Sporting Grounds - Depreciation	312,000	312,000	312,000	312,000	312,000	312,000
<b>Total Operating Expenses</b>	<b>548,950</b>	<b>578,818</b>	<b>560,600</b>	<b>563,610</b>	<b>566,710</b>	<b>569,900</b>
<b>Service: Sporting Grounds</b>						
<b>Capital Expenses</b>						
Henty Showground Comm-ShowShed	0	433	0	0	0	0
Wymah Rec Reserve - Tennis Lights	0	6,250	0	0	0	0
Culcairn Golf Club - Sprinkler System	0	10,000	0	0	0	0

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Jindera Park - Driveway	0	25,000	0	0	0	0
Henty Showgrounds - Power to Pavilions	0	17,796	0	0	0	0
Holbrook Sportsground - Disable Toilet & Shower	0	57,750	0	0	0	0
Jindera Rec Ground Entrance	0	0	0	0	0	0
Culcairn Sportsground Drainage Survey & Design	0	0	16,883	0	0	0
Wymah Rec Reserve Tennis Court Upgrade	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	117,229	16,883	0	0	0
<b>Service: Sporting Grounds</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Wymah Rec Reserve DS&R Grant Reserve	0	0	0	0	0	0
Transfer (to) / from Brocklesby DS&R Grant Reserve	0	0	0	0	0	0
Transfer (to) / from Holbrook Sports Reserve	0	0	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>SERVICE: SPORTING GROUNDS</b>						
<b>Total Operating Revenue</b>	23,000	23,000	23,580	24,170	24,770	25,390
<b>Total Operating Expenses</b>	548,950	578,818	560,600	563,610	566,710	569,900
<b>Total Capital Revenue</b>	0	116,796	0	0	0	0
<b>Total Capital Expenses</b>	0	117,229	16,883	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	312,000	312,000	312,000	312,000	312,000	312,000
<b>RESULT: SPORTING GROUNDS</b>	(213,950)	(244,251)	(241,903)	(227,440)	(229,940)	(232,510)
<b>Service: Parks &amp; Gardens</b>						
<b>Operating Revenue</b>						
Rents and Lease Fees	3,800	3,800	3,800	3,800	3,800	3,800
Parks & Gardens Sundry Income	0	0	0	0	0	0
P&G Section 94 Contribution	0	124	0	0	0	0
<b>Total Operating Revenue</b>	3,800	3,924	3,800	3,800	3,800	3,800
<b>Service: Parks &amp; Gardens</b>						
<b>Capital Revenue</b>						
Capital Revenue	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Service: Parks &amp; Gardens</b>						
<b>Operating Expenses</b>						
Parks & Gardens M&W	200,000	200,000	210,000	215,250	220,630	226,150
Gum Swamp - Walla Walla Maintenance	0	21,760	0	0	0	0
Walbundrie Botanical Gardens	0	10,750	0	0	0	0
Walla Walla Bicentennial Park	0	1,610	0	0	0	0
Water Charges - Parks & Reserves	29,440	29,440	30,470	31,540	32,640	33,780
Energy Charges - Parks & Reserves	18,720	18,720	19,470	20,250	21,060	21,900
Rates - Parks & Reserves	21,720	23,716	24,430	25,160	25,910	26,690
Insurance - Parks & Reserves	3,070	3,095	3,250	3,410	3,580	3,760
<b>Total Operating Expenses</b>	272,950	309,091	287,620	295,610	303,820	312,280
<b>Service: Parks &amp; Gardens</b>						
<b>Capital Expenses</b>						
Olympic Highway - Culcairn - Watering System	5,000	5,000		0	0	0
Jubilee Park - Culcairn	15,000	43,448		0	43,448	0
Memorial Park - Henty - Removal of Fence etc	30,000	30,000		0	0	0
Ten Mile Creek Park - Holbrook - Install new Barbecue	0	1,061		0	0	0
Replace Playground Equipment Ten Mile Creek Park	50,000	48,939		0	0	0
Ten Mile Creek - Holbrook - Removal of Internal Road / Bollards	0	0	30,000	0	0	0
Bicentennial Park - Henty - Seal Access Road / Bollards	0	0	26,000	0	0	0
Bicentennial Park - Henty - Replace Playground Edging	0	0	4,000	0	0	0
Memorial Park - Henty - Install shade sail over playground	0	0	25,000		0	0
Memorial Park - Henty - Install new park furniture (near tennis courts)	0	0	15,000		0	0
Eric Thomas Park - Culcairn - Replace / upgrade playground equipment	0	0		45,000	0	0
Ten Mile Creek Park - Holbrook - Install shade sail over play equipment	0	0		25,000	0	0
Ten Mile Creek Park - Holbrook - Replace playground edging	0	0		7,000	0	0
Bicentennial Park - Henty - Replace pine logs with bollards	0	0		10,000	0	0
Kids Patch Playground - Henty - Replace playground edging	0	0		6,000	0	0
Memorial Park - Henty - Replace playground edging	0	0		7,000	0	0
Jindera - Complete recreation entrance road/parking for pool	0	0			75,000	0
Lions Park - Walla Walla - Install / renew / add playground equipment	0	0			25,000	0
Submarine Park - Holbrook - Install shade sale over play equipment	0	0			0	45,000
Jubilee Park - Culcairn - Install shade sail over playground	0	0			0	25,000
Submarine Park - Holbrook - Upgrade BBQ shelter	0	0			0	15,000
Submarine Park - Holbrook - New park furniture	0	0			0	15,000
Parks & Gardens - to be determined	0	0	0	0	0	0
<b>Total Capital Expenses</b>	100,000	128,448	100,000	100,000	100,000	100,000
<b>Service: Parks &amp; Gardens</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Section 94 Contribution Reserve	0	(124)	0	0	25,810	0
Transfer (to) / from Unexpended Grant Jindera Village Green	0	0	0	0	0	0
Transfer (to) / from Brocklesby Rec DS&R Grant	0	0	0	0	0	0
Transfer (to) / from Walla Bicentennial Park Reserve	0	0	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	0	(124)	0	0	25,810	0

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>SERVICE: PARKS &amp; GARDENS</b>						
<i>Total Operating Revenue</i>	3,800	3,924	3,800	3,800	3,800	3,800
<i>Total Operating Expenses</i>	272,950	309,091	287,620	295,610	303,820	312,280
<i>Total Capital Revenue</i>	0	0	0	0	0	0
<i>Total Capital Expenses</i>	100,000	128,448	100,000	100,000	100,000	100,000
<i>Total Transfers (To) / From Reserves</i>	0	(124)	0	0	25,810	0
<i>Total Loan Funds Raised</i>	0	0	0	0	0	0
<i>Total Debt Servicing</i>	0	0	0	0	0	0
<i>Total Depreciation Contra</i>	0	0	0	0	0	0
<b>RESULT: PARKS &amp; GARDENS</b>	(369,150)	(433,739)	(383,820)	(391,810)	(374,210)	(408,480)
<b>Service: Regional &amp; Community Local Infrastructure</b>						
<b>Capital Revenue</b>						
Culcairn Walking Track RLCIP3	0	0	0	0	0	0
CMA Comm Grant Morven Fishing Club	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Service: Regional &amp; Community Local Infrastructure</b>						
<b>Capital Expenses</b>						
Regional & Community Local Infrastructure	0	18,800	0	0	0	0
Culcairn Walking Track	0	31,764	0	0	0	0
Morven Fishing Club - Billabong Creek Riparian Zone Restoration	0	2,500	0	0	0	0
<b>Total Capital Expenses</b>	0	53,064	0	0	0	0
<b>Service: Regional &amp; Community Local Infrastructure</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Unexp Grant - RLCIP	0	50,564	0	0	0	0
Transfer (to) / from Unexp Grant - Morven Fishing Club	0	2,500	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	0	53,064	0	0	0	0
<b>SERVICE: REGIONAL &amp; COMMUNITY LOCAL INFRASTRUCTURE</b>						
<i>Total Operating Revenue</i>	0	0	0	0	0	0
<i>Total Operating Expenses</i>	0	0	0	0	0	0
<i>Total Capital Revenue</i>	0	0	0	0	0	0
<i>Total Capital Expenses</i>	0	53,064	0	0	0	0
<i>Total Transfers (To) / From Reserves</i>	0	53,064	0	0	0	0
<i>Total Loan Funds Raised</i>	0	0	0	0	0	0
<i>Total Debt Servicing</i>	0	0	0	0	0	0
<i>Total Depreciation Contra</i>	0	0	0	0	0	0
<b>RESULT: REGIONAL &amp; COMMUNITY LOCAL INFRASTRUCTURE</b>	0	0	0	0	0	0
<b>FUNCTION: RECREATION &amp; CULTURE</b>						
<i>Total Operating Revenue</i>	246,350	290,227	273,280	279,820	286,570	293,450
<i>Total Operating Expenses</i>	2,329,549	2,569,259	2,411,337	2,460,870	2,491,500	2,540,310
<i>Total Capital Revenue</i>	0	149,216	25,700	25,700	25,700	25,700
<i>Total Capital Expenses</i>	208,000	721,076	290,883	175,000	135,000	125,000
<i>Total Transfers (To) / From Reserves</i>	0	313,865	43,703	0	25,810	0
<i>Total Loan Funds Raised</i>	0	0	0	0	0	0
<i>Total Debt Servicing Principal</i>	0	0	0	0	0	0
<i>Total Depreciation Contra</i>	607,000	607,000	607,000	607,000	607,000	607,000
<b>RESULT - RECREATION &amp; CULTURE</b>	(1,684,199)	(1,930,027)	(1,752,537)	(1,723,350)	(1,681,420)	(1,739,160)
<b>FUNCTION: MINING, MANUFACTURING &amp; CONSTRUCTION</b>						
<b>Service: Building Control</b>						
<b>Operating Revenue</b>						
Building Certificate S149	6,600	6,600	6,770	6,940	7,110	7,290
Building Inspection Fees	65,120	65,120	76,750	78,670	80,640	82,660
Swimming Pool Inspection Fees	6,000	6,000	6,150	6,300	6,460	6,620
Building - B/Fire attack Level Cert	0	0	0	0	0	0
Salary Sacrifice Vehicle	0	0	0	0	0	0
Contributions to Vehicle Leaseback	4,310	4,310	4,420	4,530	4,640	4,760
Sundry Income	300	300	300	300	300	300
<b>Total Operating Revenue</b>	82,330	82,330	94,390	96,740	99,150	101,630
<b>Service: Building Control</b>						
<b>Operating Expenses</b>						
Salaries & Wages Building Control	181,071	181,071	218,926	226,040	233,390	240,980
Fringe Benefits Tax (FBT) Building	850	850	870	890	910	930
Training	5,200	5,200	5,330	5,460	5,600	5,740
Consulting Fees - Building Surveyor	3,000	3,000	0	0	0	0
Pool Inspection Contractors Fees	6,000	6,000	6,000	6,000	6,000	6,000
Contract Building Insp- Rental	0	0	0	0	0	0
Travel - Vehicle Running Expense	9,540	9,540	10,906	11,180	11,460	11,750
Subscriptions	3,080	3,338	3,420	3,510	3,600	3,690
Sundry Expenses	400	142	150	150	150	150
Building Professional Board Rego Fees	770	770	790	810	830	850
Electronic Housing Code Expenses	0	42,473	0	0	0	0
<b>Total Operating Expenses</b>	209,911	252,384	246,392	254,040	261,940	270,090
<b>Service: Building Control</b>						
<b>Capital Expenses</b>						
Building Services Vehicle Purchases	0	22,000	0	0	0	24,000

2014/2015 FINANCIAL BUDGET - GENERAL FUND		Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
GL	Total Capital Expenses	0	22,000	0	0	0	24,000
	Service: Building Control						
	Transfers (To) / From Reserves						
	Transfer (to) / from Electronic Housing Code Grant	0	42,473	0	0	0	0
	Net Transfers (To) / From Reserves	0	42,473	0	0	0	0
	<b>SERVICE: BUILDING CONTROL</b>						
	Total Operating Revenue	82,330	82,330	94,390	96,740	99,150	101,630
	Total Operating Expenses	209,911	252,384	246,392	254,040	261,940	270,090
	Total Capital Revenue	0	0	0	0	0	0
	Total Capital Expenses	0	22,000	0	0	0	24,000
	Total Transfers (To) / From Reserves	0	42,473	0	0	0	0
	Total Loan Funds Raised	0	0	0	0	0	0
	Total Debt Servicing	0	0	0	0	0	0
	Total Depreciation Contra	0	0	0	0	0	0
	RESULT: BUILDING CONTROL	(127,581)	(149,581)	(152,002)	(157,300)	(162,790)	(192,460)
	<b>Service: Quarries &amp; Pits</b>						
	Operating Revenue						
	Pits Restoration Levy Reserve	2,000	2,000	2,000	2,000	2,000	2,000
	Total Operating Revenue	2,000	2,000	2,000	2,000	2,000	2,000
	<b>Service: Quarries &amp; Pits</b>						
	Operating Expenses						
	Rehabilitation Expenses	2,000	2,000	2,000	2,000	2,000	2,000
	Mining Etc. - Depreciation	4,000	4,000	4,000	4,000	4,000	4,000
	Total Operating Expenses	6,000	6,000	6,000	6,000	6,000	6,000
	<b>Service: Quarries &amp; Pits</b>						
	Transfers (To) / From Reserves						
	Transfer (to) / from Pit Restoration Reserve	0	0	0	0	0	0
	Net Transfers (To) / From Reserves	0	0	0	0	0	0
	<b>SERVICE: QUARRIES &amp; PITS</b>						
	Total Operating Revenue	2,000	2,000	2,000	2,000	2,000	2,000
	Total Operating Expenses	6,000	6,000	6,000	6,000	6,000	6,000
	Total Capital Revenue	0	0	0	0	0	0
	Total Capital Expenses	0	0	0	0	0	0
	Total Transfers (To) / From Reserves	0	0	0	0	0	0
	Total Loan Funds Raised	0	0	0	0	0	0
	Total Debt Servicing	0	0	0	0	0	0
	Total Depreciation Contra	4,000	4,000	4,000	4,000	4,000	4,000
	RESULT: QUARRIES & PITS	0	0	0	0	0	0
	<b>FUNCTION: MINING, MANUFACTURING &amp; CONSTR.</b>						
	Total Operating Revenue	84,330	84,330	96,390	98,740	101,150	103,630
	Total Operating Expenses	215,911	258,384	252,392	260,040	267,940	276,090
	Total Capital Revenue	0	0	0	0	0	0
	Total Capital Expenses	0	22,000	0	0	0	24,000
	Total Transfers (To) / From Reserves	0	42,473	0	0	0	0
	Total Loan Funds Raised	0	0	0	0	0	0
	Total Debt Servicing Principal	0	0	0	0	0	0
	Total Depreciation Contra	4,000	4,000	4,000	4,000	4,000	4,000
	RESULT - MINING, MANUFACTURING & CONSTR.	(127,581)	(149,581)	(152,002)	(157,300)	(162,790)	(192,460)
	<b>FUNCTION: TRANSPORT &amp; COMMUNICATION</b>						
	<b>Service: Urban Roads Local</b>						
	Operating Revenue						
	Grant - F.A.G. Roads Component	1,903,650	937,806	1,886,717	1,886,717	1,886,717	1,933,885
	Urban Shire Roads - Section 94 Contribution	0	0	0	0	0	0
	Section 90 Contributions	0	0	0	0	0	0
	Total Operating Revenue	1,903,650	937,806	1,886,717	1,886,717	1,886,717	1,933,885
	<b>Service: Urban Roads Local</b>						
	Capital Revenue						
	Roads to Recovery	400,000	859,684	150,000	150,000	200,000	200,000
	Contrib to Roadworks	0	0	0	0	0	0
	Contrib to Roadworks - Holbrook	0	0	0	0	0	0
	Contrib to Roadworks - Jindera	0	0	0	0	0	0
	Contrib to Streetscape - Henty (Essential Energy)	0	0	0	0	0	0
	Total Capital Revenue	400,000	859,684	150,000	150,000	200,000	200,000
	<b>Service: Urban Roads Local</b>						
	Operating Expenses						
	Sealed Roads M & R	650,000	530,000	540,000	540,000	550,000	550,000
	Unsealed Roads M & R	50,000	100,000	90,000	90,000	100,000	100,000
	Holbrook Streetscape Incidental Works	0	0	0	0	0	0
	Interest on Loan - Young Street	0	0	31,296	28,813	26,179	23,383
	Woomargama Streetscape Incidental Work	0	20,000	0	0	0	0
	Street Trees maintenance & replacement	200,000	200,000	220,000	225,500	231,140	236,920
	Urban Roads - Depreciation	315,790	315,790	315,790	315,790	315,790	315,790
	Total Operating Expenses	1,215,790	1,165,790	1,197,086	1,200,103	1,223,109	1,226,093

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Service: Urban Roads Local</b>						
<b>Capital Expenses</b>						
Streets Construction - Roads to Recovery	400,000	1,088,295	150,000	150,000	200,000	200,000
Urban Streets Construction	50,000	50,000	150,000	100,000	100,000	150,000
Urban Streets - Jindera Industrial Estate	0	18,000		0	0	0
Reseal Program	130,000	130,000	100,000	105,000	110,000	115,000
Streetscape Redevelopment Culcairn	0	182,658		0	0	0
Streetscape Redevelopment Holbrook	0	5,000		0	0	0
Streetscape Redevelopment Walla Walla	0	81,915		0	0	0
Streetscape Redevelopment Jindera	0	250,000		0	0	0
Streetscape Redevelopment Woomargama	0	132,503		0	0	0
<b>Total Capital Expenses</b>	<b>580,000</b>	<b>1,938,371</b>	<b>400,000</b>	<b>355,000</b>	<b>410,000</b>	<b>465,000</b>
<b>Service: Urban Roads Local</b>						
<b>Debt Servicing Principal</b>						
Loan Repayments Young Street	0	0	40,448	42,930	45,565	48,361
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0</b>	<b>40,448</b>	<b>42,930</b>	<b>45,565</b>	<b>48,361</b>
<b>Service: Urban Roads Local</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) S94 Contribution Reserve	0	0	52,766	0	0	0
Transfer (to) / from Contributions to Works	0	0	0	0	0	0
Transfer to / (from) Unexpended F.A.G. Roads Component Grant	0	942,180	0	0	0	0
Transfer (to) / from RTA Woomargama Streetscape Grant	0	132,503	0	0	0	0
Transfer (to) / from RTA Holbrook Streetscape Reserve	0	5,000	0	0	0	0
Transfer (to) / from Unexpended Roads to Recovery Grant	0	228,611	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>1,308,294</b>	<b>52,766</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: URBAN ROADS LOCAL</b>						
<b>Total Operating Revenue</b>	<b>1,903,650</b>	<b>937,806</b>	<b>1,886,717</b>	<b>1,886,717</b>	<b>1,886,717</b>	<b>1,933,885</b>
<b>Total Operating Expenses</b>	<b>1,215,790</b>	<b>1,165,790</b>	<b>1,197,086</b>	<b>1,200,103</b>	<b>1,223,109</b>	<b>1,226,093</b>
<b>Total Capital Revenue</b>	<b>400,000</b>	<b>859,684</b>	<b>150,000</b>	<b>150,000</b>	<b>200,000</b>	<b>200,000</b>
<b>Total Capital Expenses</b>	<b>580,000</b>	<b>1,938,371</b>	<b>400,000</b>	<b>355,000</b>	<b>410,000</b>	<b>465,000</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>1,308,294</b>	<b>52,766</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing</b>	<b>0</b>	<b>0</b>	<b>40,448</b>	<b>42,930</b>	<b>45,565</b>	<b>48,361</b>
<b>Total Depreciation Contra</b>	<b>315,790</b>	<b>315,790</b>	<b>315,790</b>	<b>315,790</b>	<b>315,790</b>	<b>315,790</b>
<b>RESULT: URBAN ROADS LOCAL</b>	<b>823,650</b>	<b>317,413</b>	<b>767,739</b>	<b>754,474</b>	<b>723,833</b>	<b>710,221</b>
	<i>(1,080,000)</i>	<i>(620,393)</i>	<i>(1,118,978)</i>	<i>(1,132,243)</i>	<i>(1,162,884)</i>	<i>(1,223,664)</i>
<b>Service: Sealed Rural Roads Local</b>						
<b>Operating Revenue</b>						
Coppabella Rd Industry Contributions	241,973	241,973	241,949	241,949	181,461	0
Shire Roads - Section 94 Contrib - Boral	0	16,156	0	0	0	0
Shire Roads - Maintenance Contribution	0	0	0	0	0	0
Alma Park Road Loan Funds (LIRS)	0	0	0	0	0	0
Tunnel Road Agreement	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>241,973</b>	<b>258,129</b>	<b>241,949</b>	<b>241,949</b>	<b>181,461</b>	<b>0</b>
<b>Service: Sealed Rural Roads Local</b>						
<b>Capital Revenue</b>						
Roads to Recovery Capital Grant	300,000	300,000	800,000	800,000	950,000	900,000
Coppabella Road Grant Funds	0	0	0	0	0	0
Coppabella Road Loan Funds Industry Growers	0	0	0	0	0	0
Alma Park Road Loan Funds (LIRS)	0	0	1,500,000	0	0	0
<b>Total Capital Revenue</b>	<b>300,000</b>	<b>300,000</b>	<b>2,300,000</b>	<b>800,000</b>	<b>950,000</b>	<b>900,000</b>
<b>Service: Sealed Rural Roads Local</b>						
<b>Operating Expenses</b>						
Interest Industry Growers Coppabella Rd Loan	36,315	36,315	26,130	15,482	4,308	0
Interest - Coppabella Rd Loan	53,706	53,706	60,827	57,986	54,925	51,628
Interest Alma Park Road Loan (LIRS)	0	0	43,539	39,575	35,492	31,285
Maintenance & Working (Council)	775,000	775,000	790,000	794,380	814,240	834,600
Linear Reserve Expenditure	0	6,100		0	0	0
Rural Roads - Depreciation	1,660,500	1,660,500	1,660,500	1,660,500	1,660,500	1,660,500
<b>Total Operating Expenses</b>	<b>2,525,521</b>	<b>2,531,621</b>	<b>2,580,996</b>	<b>2,567,923</b>	<b>2,569,465</b>	<b>2,578,013</b>
<b>Service: Sealed Rural Roads Local</b>						
<b>Capital Expenses</b>						
Sealed Rural Roads	50,000	315,000	100,000	100,000	100,000	100,000
Coppabella Road	0	0	0	0	0	0
Tunnel Road	0	236,233	0	0	0	0
Alma Park Road Reconstruction (LIRS)	0	0	1,500,000	0	0	0
Roads to Recovery	300,000	300,000	800,000	800,000	950,000	900,000
SRRL - Reseals	610,000	884,758	630,000	650,000	670,000	690,000
<b>Total Capital Expenses</b>	<b>960,000</b>	<b>1,735,991</b>	<b>3,030,000</b>	<b>1,550,000</b>	<b>1,720,000</b>	<b>1,690,000</b>
<b>Service: Sealed Rural Roads Local</b>						
<b>Debt Servicing Principal</b>						
Loan Repayments Industry Growers - Coppabella Road	205,658	205,658	215,819	226,467	177,153	0
Loan Repayments - Coppabella Road	36,893	36,893	36,836	39,678	42,738	46,035
Loan Repayments Alma Park Road (LIRS)	0	0	130,640	134,604	138,688	142,898
<b>Total Debt Servicing Principal</b>	<b>242,551</b>	<b>242,551</b>	<b>383,295</b>	<b>400,749</b>	<b>358,579</b>	<b>188,933</b>

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Service: Sealed Rural Roads Local</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from S94 Contribution Reserve	0	0				
Transfer (to) / from Tunnel Road Reserve	0	0				
Transfer (to) / from Boral Reserve	0	(16,156)				
Transfer (to) / from Unexpended Grant Coppabella Road	0	0				
Transfer (to) / from Boral Reserve Benamberra	0	0				
Transfer (to) / from Unexpended Roads to Recovery Grant	0	0				
Transfer (to) / from Unexpended Linear Reserve Grant	0	6,100				
Transfer (to) / from Bowna Road Reserve	0	0				
Transfer (to) / from Jindera Industrial Estate Reserve	0	0				
<b>Net Transfers (To) / From Reserves</b>	0	(10,056)	0	0	0	0
<b>SERVICE: SEALED RURAL ROADS LOCAL</b>						
<b>Total Operating Revenue</b>	241,973	258,129	241,949	241,949	181,461	0
<b>Total Operating Expenses</b>	2,525,521	2,531,621	2,580,996	2,567,923	2,569,465	2,578,013
<b>Total Capital Revenue</b>	300,000	300,000	800,000	800,000	950,000	900,000
<b>Total Capital Expenses</b>	960,000	1,735,991	3,030,000	1,550,000	1,720,000	1,690,000
<b>Total Transfers (To) / From Reserves</b>	0	(10,056)	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	1,500,000	0	0	0
<b>Total Debt Servicing Principal</b>	242,551	242,551	383,295	400,749	358,579	188,933
<b>Total Depreciation Contra</b>	1,660,500	1,660,500	1,660,500	1,660,500	1,660,500	1,660,500
<b>RESULT: SEALED RURAL ROADS LOCAL</b>	(1,525,599)	(2,301,590)	(1,791,842)	(1,816,223)	(1,856,083)	(1,896,446)
<b>Service: Sealed Rural Roads Regional</b>						
<b>Operating Revenue</b>						
Regional Roads Block Grant	2,057,175	2,039,000	2,071,624	2,104,770	2,138,446	2,172,661
Less: Contribution to Repair Grant	(373,475)	(373,475)	(382,810)	(392,380)	(402,190)	(412,245)
Regional Roads - Section 94 Contrib	0	252		0	0	0
<b>Total Operating Revenue</b>	1,683,700	1,665,777	1,688,814	1,712,390	1,736,256	1,760,416
<b>Service: Sealed Rural Roads Regional</b>						
<b>Capital Revenue</b>						
Contrib Capital Young Street Holbrook	0	18,537	0	0	0	0
Contrib Capital Holb Young Street RMS	0	0	1,098,435	0	0	0
Loan Funds Holb Young Street	0	0	536,565	0	0	0
Regional Roads Road Toll Response Program	1,100,000	1,100,000	0	0	0	0
Repair Program	746,950	746,950	765,620	784,760	804,380	824,490
Blackspot Program	0	0	0	0	0	0
<b>Total Capital Revenue</b>	1,846,950	1,865,487	2,400,620	784,760	804,380	824,490
<b>Service: Sealed Rural Roads Regional</b>						
<b>Operating Expenses</b>						
Regional Block Grant Maintenance Expense	608,700	785,397	650,812	670,471	686,054	702,006
Regional Roads - Depreciation	1,308,180	1,308,180	1,308,180	1,308,180	1,308,180	1,308,180
<b>Total Operating Expenses</b>	1,916,880	2,093,577	1,958,992	1,978,651	1,994,234	2,010,186
<b>Service: Sealed Rural Roads Regional</b>						
<b>Capital Expenses</b>						
Regional Block Grant Capital Expense	1,075,000	1,360,017	1,038,002	1,041,919	1,050,202	1,058,410
Blackspot Program	0	83,472	0	0	0	0
Regional Roads Road Toll Response Program	1,100,000	1,100,000	0	0	0	0
Repair Program	746,950	746,950	765,620	784,760	804,380	824,490
Young Street Holbrook	0	0	1,635,000	0	0	0
<b>Total Capital Expenses</b>	2,921,950	3,290,439	3,438,622	1,826,679	1,854,582	1,882,900
<b>Service: Sealed Rural Roads Regional</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Blackspot Grant	0	83,472				
Transfer (to) / from Regional Roads Block Grant	0	461,352				
Transfer (to) / from MR331 Bridge Works Grant	0	0				
Transfer (to) / from S94 Contribution Reserve	0	(252)				
<b>Net Transfers (To) / From Reserves</b>	0	544,572	0	0	0	0
<b>SERVICE: SEALED RURAL ROADS REGIONAL</b>						
<b>Total Operating Revenue</b>	1,683,700	1,665,777	1,688,814	1,712,390	1,736,256	1,760,416
<b>Total Operating Expenses</b>	1,916,880	2,093,577	1,958,992	1,978,651	1,994,234	2,010,186
<b>Total Capital Revenue</b>	1,846,950	1,865,487	1,864,055	784,760	804,380	824,490
<b>Total Capital Expenses</b>	2,921,950	3,290,439	3,438,622	1,826,679	1,854,582	1,882,900
<b>Total Transfers (To) / From Reserves</b>	0	544,572	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	536,565	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	1,308,180	1,308,180	1,308,180	1,308,180	1,308,180	1,308,180
<b>RESULT: SEALED RURAL ROADS REGIONAL</b>	0	0	0	0	0	0
<b>Service: Unsealed Rural Roads Local</b>						
<b>Operating Revenue</b>						
Section 94 Contributions - Local Roads	0	0		0	0	0
<b>Total Operating Revenue</b>	0	0	0	0	0	0
<b>Service: Unsealed Rural Roads Local</b>						
<b>Operating Expenses</b>						
Maintenance & Working (Council)	975,000	1,005,000	1,000,000	1,025,000	1,050,630	1,058,410



2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Unsealed Rural Roads - Depreciation	1,231,890	1,231,890	1,231,890	1,231,890	1,231,890	1,231,890
<b>Total Operating Expenses</b>	2,206,890	2,236,890	2,231,890	2,256,890	2,282,520	2,290,300
<b>Service: Unsealed Rural Roads Local</b>						
<b>Capital Expenses</b>						
Rural Local Roads - Gravel Resheeting	600,000	1,061,574	625,000	650,000	675,000	700,000
Rural Local Roads - Projects to be determined	0	0	0	0	0	0
<b>Total Capital Expenses</b>	600,000	1,061,574	625,000	650,000	675,000	700,000
<b>Service: Unsealed Rural Roads Local</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from S94 Contribution Reserve	0	0	79,364			
<b>Net Transfers (To) / From Reserves</b>	0	0	79,364	0	0	0
<b>SERVICE: UNSEALED RURAL ROADS</b>						
<b>Total Operating Revenue</b>	0	0	0	0	0	0
<b>Total Operating Expenses</b>	2,206,890	2,236,890	2,231,890	2,256,890	2,282,520	2,290,300
<b>Total Capital Revenue</b>						
<b>Total Capital Expenses</b>	600,000	1,061,574	625,000	650,000	675,000	700,000
<b>Total Transfers (To) / From Reserves</b>	0	0	79,364	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	1,231,890	1,231,890	1,231,890	1,231,890	1,231,890	1,231,890
<b>RESULT: UNSEALED RURAL ROADS LOCAL</b>	(1,575,000)	(2,066,574)	(1,545,636)	(1,675,000)	(1,725,630)	(1,758,410)
<b>Service: Bridges Urban Roads Local</b>						
<b>Operating Revenue</b>						
<b>Total Operating Revenue</b>	0	0	0	0	0	0
<b>Service: Bridges Roads to Recovery</b>						
<b>Capital Revenue</b>						
Roads to Recovery Capital Grant	0	451,731		0	0	0
<b>Total Capital Revenue</b>	0	451,731	0	0	0	0
<b>Service: Bridges Urban Roads Local</b>						
<b>Operating Expenses</b>						
Bridges - Urban Roads - Mtnce&Work.	20,000	17,200	50,000	50,000	50,000	50,000
Bridges - Load Testing	0	0	0	0	0	0
Bridges - Depreciation	369,880	369,880	369,880	369,880	369,880	369,880
<b>Total Operating Expenses</b>	389,880	387,080	419,880	419,880	419,880	419,880
<b>Service: Bridges Urban Roads Local</b>						
<b>Capital Expenses</b>						
Roads to Recovery	0	451,731	0	0	0	0
Bridges and Culverts C/Fwd	0	209,770	0	0	0	100,000
<b>Total Capital Expenses</b>	0	661,501	0	0	0	100,000
<b>Service: Bridges Urban Roads Local</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Bridge Reserve	0	0	0			
<b>Net Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>SERVICE: BRIDGES ON URBAN LOCAL ROADS</b>						
<b>Total Operating Revenue</b>	0	0	0	0	0	0
<b>Total Operating Expenses</b>	389,880	387,080	419,880	419,880	419,880	419,880
<b>Total Capital Revenue</b>	0	451,731	0	0	0	0
<b>Total Capital Expenses</b>	0	661,501	0	0	0	100,000
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	369,880	369,880	369,880	369,880	369,880	369,880
<b>RESULT: BRIDGES ON URBAN LOCAL ROADS</b>	(20,000)	(226,970)	(50,000)	(50,000)	(50,000)	(150,000)
<b>Service: Footpaths</b>						
<b>Capital Revenue</b>						
Contributions from Ratepayers	24,000	24,000	24,000	24,000	24,000	24,000
<b>Total Capital Revenue</b>	24,000	24,000	24,000	24,000	24,000	24,000
<b>Service: Footpaths</b>						
<b>Operating Expenses</b>						
Paved Paths Maintenance & Working	30,750	30,750	30,000	30,750	31,520	32,310
Unpaved paths Maintenance & Working	4,100	4,100	4,000	4,100	4,200	4,310
Footpaths - Depreciation	26,910	26,910	26,910	26,910	26,910	26,910
<b>Total Operating Expenses</b>	61,760	61,760	60,910	61,760	62,630	63,530
<b>Service: Footpaths</b>						
<b>Capital Expenses</b>						
Footpaths Construction	60,000	220,200	60,000	60,000	60,000	60,000
<b>Total Capital Expenses</b>	60,000	220,200	60,000	60,000	60,000	60,000
<b>Service: Footpaths</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Henty TI Fund	0	0				
<b>Net Transfers (To) / From Reserves</b>	0	0	0	0	0	0



2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>SERVICE: FOOTPATHS</b>						
<i>Total Operating Revenue</i>	0	0	0	0	0	0
<i>Total Operating Expenses</i>	61,760	61,760	60,910	61,760	62,630	63,530
<i>Total Capital Revenue</i>	24,000	24,000	24,000	24,000	24,000	24,000
<i>Total Capital Expenses</i>	60,000	220,200	60,000	60,000	60,000	60,000
<i>Total Transfers (To) / From Reserves</i>	0	0	0	0	0	0
<i>Total Loan Funds Raised</i>	0	0	0	0	0	0
<i>Total Debt Servicing</i>	0	0	0	0	0	0
<i>Total Depreciation Contra</i>	26,910	26,910	26,910	26,910	26,910	26,910
<b>RESULT: FOOTPATHS</b>	(70,850)	(231,050)	(70,000)	(70,850)	(71,720)	(72,620)
<b>Service: Kerb &amp; Gutter</b>						
<b>Capital Revenue</b>						
Contrib K&G Ratepayers	48,000	48,000	64,000	40,000	32,000	48,000
<b>Total Capital Revenue</b>	48,000	48,000	64,000	40,000	32,000	48,000
<b>Service: Kerb &amp; Gutter</b>						
<b>Operating Expenses</b>						
Kerb & Guttering M&I	15,380	15,380	15,000	15,380	15,760	16,150
Depreciation - Kerb & Guttering	96,340	96,340	96,340	96,340	96,340	96,340
<b>Total Operating Expenses</b>	111,720	111,720	111,340	111,720	112,100	112,490
<b>Service: Kerb &amp; Gutter</b>						
<b>Capital Expenses</b>						
Construction of K&G	120,000	300,000	160,000	100,000	80,000	120,000
<b>Total Capital Expenses</b>	120,000	300,000	160,000	100,000	80,000	120,000
<b>Service: Kerb &amp; Gutter</b>						
<b>Transfers (To) / From Reserves</b>						
<b>Net Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>SERVICE: KERB &amp; GUTTER</b>						
<i>Total Operating Revenue</i>	0	0	0	0	0	0
<i>Total Operating Expenses</i>	111,720	111,720	111,340	111,720	112,100	112,490
<i>Total Capital Revenue</i>	48,000	48,000	64,000	40,000	32,000	48,000
<i>Total Capital Expenses</i>	120,000	300,000	160,000	100,000	80,000	120,000
<i>Total Transfers (To) / From Reserves</i>	0	0	0	0	0	0
<i>Total Loan Funds Raised</i>	0	0	0	0	0	0
<i>Total Debt Servicing</i>	0	0	0	0	0	0
<i>Total Depreciation Contra</i>	96,340	96,340	96,340	96,340	96,340	96,340
<b>RESULT: KERB &amp; GUTTER</b>	(87,380)	(267,380)	(111,000)	(75,380)	(63,760)	(88,150)
<b>Service: Ancillary Roadworks</b>						
<b>Operating Revenue</b>						
Grant - RMS Pamps Projects	20,000	20,000	20,000	20,000	20,000	20,000
RMS RSO Funded Cycleways Projects	20,000	20,000	20,000	20,000	20,000	20,000
RMS RSO Mary McKillop School Crossing	0	0	0	0	0	0
Grant Natural Disaster Flood (Dec/Feb)	0	0	0	0	0	0
Grant Natural Disaster Flood Mar 12	0	0	0	0	0	0
Grant Natural Disaster Income RTA	0	0	0	0	0	0
Grant - Rural Addressing	0	0	0	0	0	0
Rural Addressing - Numbering Revenue	500	500	500	500	500	500
Grant NDEP Remove Flood Dedris	0	0	0	0	0	0
Grant MCMA Remove Flood Debris	0	0	0	0	0	0
Fire Recovery Revegetation Contrib.	0	0	0	0	0	0
MR125 Blackspot Funding	0	0	0	0	0	0
<b>Total Operating Revenue</b>	40,500	40,500	40,500	40,500	40,500	40,500
<b>Service: Ancillary Roadworks</b>						
<b>Capital Revenue</b>						
Coppabella Road Grant Funds	0	0	0	0	0	0
Copabella Road Loan Funds Raised	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Service: Ancillary Roadworks</b>						
<b>Operating Expenses</b>						
Walla Gerogery Bushfire Recovery Fund	0	0	0	0	0	0
Ancillary Works - Other	0	0	0	0	0	0
Gerogery Fire Damage DA Fees	0	0	0	0	0	0
Gerogery Fire Jindera Storage	0	1,000	1,000	1,000	1,000	1,000
Gerogery Fire - Donated Trees	0	0	0	0	0	0
Morven - Gravel Path Brownrigg	0	0	0	0	0	0
Walbundrie - Gravel Path	0	0	0	0	0	0
Signage - Road Name Changes	0	200	200	200	200	200
Rural Addressing	0	0	0	0	0	0
RMS RSO Funded Projects	40,000	40,000	40,000	40,000	40,000	40,000
RMS RSO Funded Projects	40,000	40,000	40,000	40,000	40,000	40,000
RMS RSO Mary McKillop School Crossing	0	0	0	0	0	0
Grant Exp Flood Debris Removal	0	68,439	0	0	0	0
Storm Damage GHSC 15/16.10.2010	0	0	0	0	0	0
Storm Damage GHSC 8.12.2010	0	0	0	0	0	0
Storm Damage GHSC 4/5.2.2011	0	0	0	0	0	0
Storm Damage GHSC 11.2.2011	0	0	0	0	0	0

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Storm Damage GHSC 4.3.2012	0	0	0	0	0	0
Town Services - Villages	60,000	168,845	60,000	60,000	60,000	60,000
<b>Total Operating Expenses</b>	140,000	318,484	141,200	141,200	141,200	141,200
<b>Service: Ancillary Roadworks</b>						
<b>Capital Expenses</b>						
Town Services - Villages - Capital	0	0	0	0	0	0
Sprinkler System Bicentennial Park Walla	0	0	0	0	0	0
K & G Brocklesby (09/10)	0	0	0	0	0	0
Walbundrie Drnge Works 09/10	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Service: Ancillary Roadworks</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Henty TI Fund	0	0	0			
Transfer (to) / from Reserve MCMA Flood Debris Removal Grant	0	66,841	0			
Transfer (to) / from Works Warranty Reserve	0	0	0			
<b>Net Transfers (To) / From Reserves</b>	0	66,841	0	0	0	0
<b>SERVICE: ANCILLARY ROADWORKS</b>						
<b>Total Operating Revenue</b>	40,500	40,500	40,500	40,500	40,500	40,500
<b>Total Operating Expenses</b>	140,000	318,484	141,200	141,200	141,200	141,200
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	66,841	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: ANCILLARY ROADWORKS</b>	(99,500)	(211,143)	(100,700)	(100,700)	(100,700)	(100,700)
<b>Service: Aerodromes</b>						
<b>Operating Revenue</b>						
Airpark Rents and Fees	0	0	0	0	0	0
<b>Total Operating Revenue</b>	0	0	0	0	0	0
<b>Service: Aerodrome</b>						
<b>Capital Revenue</b>						
Airpark Land sales	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Service: Aerodromes</b>						
<b>Operating Expenses</b>						
Maintenance & Working	15,380	15,380	15,000	15,380	15,760	16,150
Rates - Airpark	2,770	2,643	2,720	2,800	2,880	2,970
Insurance - Airpark	110	93	100	110	120	130
<b>Total Operating Expenses</b>	18,260	18,116	17,820	18,290	18,760	19,250
<b>Service: Aerodrome</b>						
<b>Capital Expenses</b>						
Aero Land Subdivision development costs	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Service: Aerodrome</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Airpark Sales Reserve	0	0	0	0	0	0
Transfer (to) / from Air Park Community Water Grant	0	0	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>SERVICE: AERODROME</b>						
<b>Total Operating Revenue</b>	0	0	0	0	0	0
<b>Total Operating Expenses</b>	18,260	18,116	17,820	18,290	18,760	19,250
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: AERODROME</b>	(18,260)	(18,116)	(17,820)	(18,290)	(18,760)	(19,250)
<b>Service: Bus Shelters</b>						
<b>Operating Revenue</b>						
Grant Bus Shelters	0	0	0	0	0	0
<b>Total Operating Revenue</b>	0	0	0	0	0	0
<b>Service: Bus Shelters</b>						
<b>Operating Expenses</b>						
Maintenance & Working	500	3,300	500	500	500	500
<b>Total Operating Expenses</b>	500	3,300	500	500	500	500
<b>Service: Bus Shelters</b>						
<b>Capital Expenses</b>						
Bus Shelter & St Seats - Furn & Blds	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>SERVICE: BUS SHELTERS</b>						

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<i>Total Operating Revenue</i>	0	0	0	0	0	0
<i>Total Operating Expenses</i>	500	3,300	500	500	500	500
<i>Total Capital Revenue</i>	0	0	0	0	0	0
<i>Total Capital Expenses</i>	0	0	0	0	0	0
<i>Total Transfers (To) / From Reserves</i>	0	0	0	0	0	0
<i>Total Loan Funds Raised</i>	0	0	0	0	0	0
<i>Total Debt Servicing</i>	0	0	0	0	0	0
<i>Total Depreciation Contra</i>	0	0	0	0	0	0
<b>RESULT: BUS SHELTERS</b>	<b>(500)</b>	<b>(3,300)</b>	<b>(500)</b>	<b>(500)</b>	<b>(500)</b>	<b>(500)</b>
<b>Service: RTA Works - State Roads</b>						
<b>Operating Revenue</b>						
RMCC Maintenance Works - RTA	714,052	691,540	691,540	691,540	691,540	691,540
Ordered Works - RTA	2,150,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000
Ordered Works - Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>2,864,052</b>	<b>2,391,540</b>	<b>2,391,540</b>	<b>2,391,540</b>	<b>2,391,540</b>	<b>2,391,540</b>
<b>Service: RTA Works - State Roads</b>						
<b>Operating Expenses</b>						
RTA Works - RMCC Maintenance & Working	714,052	691,540	691,540	691,540	691,540	691,540
RTA - Ordered Works	2,150,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000
Ordered Works - Other	0	0	0	0	0	0
<b>Total Operating Expenses</b>	<b>2,864,052</b>	<b>2,391,540</b>	<b>2,391,540</b>	<b>2,391,540</b>	<b>2,391,540</b>	<b>2,391,540</b>
<b>Service: RTA Works - State Roads</b>						
<b>Transfers (To) / From Reserves</b>						
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: RTA WORKS</b>						
<i>Total Operating Revenue</i>	<b>2,864,052</b>	<b>2,391,540</b>	<b>2,391,540</b>	<b>2,391,540</b>	<b>2,391,540</b>	<b>2,391,540</b>
<i>Total Operating Expenses</i>	<b>2,864,052</b>	<b>2,391,540</b>	<b>2,391,540</b>	<b>2,391,540</b>	<b>2,391,540</b>	<b>2,391,540</b>
<i>Total Capital Revenue</i>	0	0	0	0	0	0
<i>Total Capital Expenses</i>	0	0	0	0	0	0
<i>Total Transfers (To) / From Reserves</i>	0	0	0	0	0	0
<i>Total Loan Funds Raised</i>	0	0	0	0	0	0
<i>Total Debt Servicing</i>	0	0	0	0	0	0
<i>Total Depreciation Contra</i>	0	0	0	0	0	0
<b>RESULT: RTA WORKS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Street Lighting</b>						
<b>Operating Revenue</b>						
Grant - Street Lighting Subsidy	13,330	13,330	13,660	14,000	14,350	14,710
<b>Total Operating Revenue</b>	<b>13,330</b>	<b>13,330</b>	<b>13,660</b>	<b>14,000</b>	<b>14,350</b>	<b>14,710</b>
<b>Service: Street Lighting</b>						
<b>Operating Expenses</b>						
Street Lighting Energy Charges	142,500	142,500	120,000	124,800	129,790	134,980
Street Lighting Installations	20,000	49,358	0	10,000	10,000	10,000
Street Lighting Private	0	0	0	0	0	0
<b>Total Operating Expenses</b>	<b>162,500</b>	<b>191,858</b>	<b>120,000</b>	<b>134,800</b>	<b>139,790</b>	<b>144,980</b>
<b>SERVICE: STREET LIGHTING</b>						
<i>Total Operating Revenue</i>	<b>13,330</b>	<b>13,330</b>	<b>13,660</b>	<b>14,000</b>	<b>14,350</b>	<b>14,710</b>
<i>Total Operating Expenses</i>	<b>162,500</b>	<b>191,858</b>	<b>120,000</b>	<b>134,800</b>	<b>139,790</b>	<b>144,980</b>
<i>Total Capital Revenue</i>	0	0	0	0	0	0
<i>Total Capital Expenses</i>	0	0	0	0	0	0
<i>Total Transfers (To) / From Reserves</i>	0	0	0	0	0	0
<i>Total Loan Funds Raised</i>	0	0	0	0	0	0
<i>Total Debt Servicing</i>	0	0	0	0	0	0
<i>Total Depreciation Contra</i>	0	0	0	0	0	0
<b>RESULT: STREET LIGHTING</b>	<b>(149,170)</b>	<b>(178,528)</b>	<b>(106,340)</b>	<b>(120,800)</b>	<b>(125,440)</b>	<b>(130,270)</b>
<b>FUNCTION: TRANSPORT &amp; COMMUNICATION</b>						
<i>Total Operating Revenue</i>	<b>6,747,205</b>	<b>5,307,082</b>	<b>6,263,180</b>	<b>6,287,096</b>	<b>6,250,824</b>	<b>6,141,051</b>
<i>Total Operating Expenses</i>	<b>11,613,753</b>	<b>11,511,736</b>	<b>11,232,154</b>	<b>11,283,257</b>	<b>11,355,728</b>	<b>11,397,962</b>
<i>Total Capital Revenue</i>	<b>2,618,950</b>	<b>3,548,902</b>	<b>2,902,055</b>	<b>1,798,760</b>	<b>2,010,380</b>	<b>1,996,490</b>
<i>Total Capital Expenses</i>	<b>5,241,950</b>	<b>9,208,076</b>	<b>7,713,622</b>	<b>4,541,679</b>	<b>4,799,582</b>	<b>5,017,900</b>
<i>Total Transfers (To) / From Reserves</i>	0	1,909,651	132,130	0	0	0
<i>Total Loan Funds Raised</i>	0	0	2,036,565	0	0	0
<i>Total Debt Servicing Principal</i>	<b>242,551</b>	<b>242,551</b>	<b>423,743</b>	<b>443,679</b>	<b>404,144</b>	<b>237,294</b>
<i>Total Depreciation Contra</i>	<b>5,009,490</b>	<b>5,009,490</b>	<b>5,009,490</b>	<b>5,009,490</b>	<b>5,009,490</b>	<b>5,009,490</b>
<b>RESULT - TRANSPORT &amp; COMMUNICATIONS</b>	<b>(2,722,609)</b>	<b>(5,187,238)</b>	<b>(3,026,099)</b>	<b>(3,173,269)</b>	<b>(3,288,760)</b>	<b>(3,506,125)</b>
<b>FUNCTION: ECONOMIC AFFAIRS</b>						
<b>Service: Caravan Parks</b>						
<b>Operating Revenue</b>						
Caravan Park - Rents & Fees - Culcairn	18,460	18,460	18,460	18,460	18,460	18,460
Caravan Park - On site Van Hire - Culcairn	6,700	6,700	6,700	6,700	6,700	6,700
Caravan Park - On site Cabin Hire - Culcairn	0	0	10,000	10,000	10,000	10,000
Caravan Park Lease Rentals - Holbrook	24,250	24,250	24,250	24,250	24,250	24,250
<b>Total Operating Revenue</b>	<b>49,410</b>	<b>49,410</b>	<b>59,410</b>	<b>59,410</b>	<b>59,410</b>	<b>59,410</b>
<b>Service: Caravan Parks</b>						
<b>Capital Revenue</b>						

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Loan for Amenities Block	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Service: Caravan Parks</b>						
<b>Operating Expenses</b>						
Caravan Parks - Caretaker Expense	7,140	7,140	7,320	7,500	7,690	7,880
Fringe Benefits Tax (FBT) Caravan Park	2,970	2,970	3,040	3,120	3,200	3,280
Caravan Parks - Operating Expense	5,130	5,130	6,000	6,150	6,300	6,460
Caravan Parks - Repairs to On site Van	1,180	1,180	1,210	1,240	1,270	1,300
Caravan Parks - Culcairn Imp	5,000	20,000	5,000	5,000	5,000	5,000
Caravan Parks - Telephones	320	320	330	340	350	360
Caravan Parks - Water Expense Culcairn	3,380	3,380	3,500	3,620	3,750	3,880
Caravan Parks - Water Expense Holbrook	0	0	0	0	0	0
Caravan Parks - Energy Charges	16,730	16,730	18,240	18,970	19,730	20,520
Rates - Culcairn Caravan Park	2,070	2,297	2,370	2,440	2,510	2,590
Rates - Holbrook Caravan Park	0	0	0	0	0	0
Insurance - Culcairn Caravan Park	1,640	706	740	780	820	860
Insurance - Holbrook Caravan Park	0	967	1,020	1,070	1,120	1,180
Holbrook Caravan Park Ongoing Maint.	5,000	5,000	5,130	5,260	5,390	5,520
Interest on Loan - Amenities Block	6,203	6,203	0	0	0	0
Caravan Parks - Depreciation	20,000	20,000	20,000	20,000	20,000	20,000
<b>Total Operating Expenses</b>	76,763	92,023	73,900	75,490	77,130	78,830
<b>Service: Caravan Parks</b>						
<b>Debt Servicing Principal</b>						
Loan Repayments - Amenities Block	4,151	4,151	0	0	0	0
<b>Total Debt Servicing Principal</b>	4,151	4,151	0	0	0	0
<b>Service: Caravan Parks</b>						
<b>Capital Expenses</b>						
Ammenities - Culcairn	0	25,000	0	0	0	0
Culcairn Park Improvements	60,000	60,000	0	0	0	0
Holbrook Caravan Park Road upgrade	0	0	0	0	0	0
<b>Total Capital Expenses</b>	60,000	85,000	0	0	0	0
<b>Service: Caravan Parks</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Holbrook Caravan Park Improvement Reserve	0	0	0	0	0	0
Transfer (to) / from Caravan Park Improvement Reserve	0	0	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>SERVICE: CARAVAN PARKS</b>						
<b>Total Operating Revenue</b>	49,410	49,410	59,410	59,410	59,410	59,410
<b>Total Operating Expenses</b>	76,763	92,023	73,900	75,490	77,130	78,830
<b>Total Capital Revenue</b>						
<b>Total Capital Expenses</b>	60,000	85,000	0	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Loan Funds Raised</b>	0	0	0	0	0	0
<b>Debt Servicing Principal</b>	4,151	4,151	0	0	0	0
<b>Total Depreciation Contra</b>	20,000	20,000	20,000	20,000	20,000	20,000
<b>RESULT: CARAVAN PARKS</b>	(71,504)	(111,764)	5,510	3,920	2,280	580
<b>Service: Tourism &amp; Area Promotion</b>						
<b>Operating Revenue</b>						
VIC Income - Sunday Admissions	4,500	4,500	4,610	4,730	4,850	4,970
VIC Income - Admissions	25,200	25,200	25,390	26,020	26,670	27,340
Submarine Sale of Souvenirs	10,000	10,000	10,000	10,250	10,510	10,770
Submarine Donations	1,000	1,000	0	0	0	0
Friends of the Submarine Donations	0	736	1,000	1,000	1,000	1,000
Submarine Museum History Book Sales	300	300	0	0	0	0
Culcairn Promotional Committee Funds	0	0	0	0	0	0
Holbrook Festival Other Revenue	0	0	0	0	0	0
Holbrook Festival Gate Entry Fees	0	0	0	0	0	0
Submarine ANZAC Day Function	0	0	0	0	0	0
GHSC Sovenir	0	0	0	0	0	0
Sub Museum - Grant	0	0	0	0	0	0
GHSC Souvenirs/Promotions Income	15,000	15,000	0	0	0	0
Happening in Holbrook Festival	0	1,095	0	0	0	0
Contributions - Regional Tourism	500	500	500	500	500	500
Contributions - Holbrook Festival	0	0	0	0	0	0
Contributions - Burrumbuttock Festival	0	0	0	0	0	0
Burrum Festival Grant NSW Ind&Inv	0	0	0	0	0	0
Burrum Festival Donations & Contrib	0	0	0	0	0	0
<b>Total Operating Revenue</b>	56,500	58,331	41,500	42,500	43,530	44,580
<b>Service: Tourism &amp; Area Promotion</b>						
<b>Capital Revenue</b>						
Sub Museum - Riverina First Grant	0	0	0	0	0	0
Maritime Museum Project Supp	0	0	0	0	0	0
Grant - Village Tourist Info Board	0	0	0	0	0	0
Grant Submarine Wardroom	0	5,000	0	0	0	0
Grant Sub MMAPSS Mast For Future	0	0	0	0	0	0
<b>Total Capital Revenue</b>	0	5,000	0	0	0	0

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>Service: Tourism &amp; Area Promotion</b>						
<b>Operating Expenses</b>						
Holbrook VIC Salaries	140,440	140,440	107,730	111,230	114,840	118,570
Tourism Initiatives & Promotions	24,080	24,080	37,760	38,700	39,670	40,660
Holbrook VIC Training	1,820	1,820	2,210	2,270	2,330	2,390
VIC Postage	150	150	150	150	150	150
VIC Printing & Stationary	550	550	550	560	570	580
VIC Repairs & Maintenance	5,500	5,000	5,500	5,640	5,780	5,920
VIC Building Repairs & Maintenance	500	1,500	1,000	1,030	1,060	1,090
Friends of Museum Expenditure	0	0	0	0	0	0
Sub Museum Maritime Grant Expenditure	0	0	0	0	0	0
Unclaimed Money Recovery Fees	0	0	0	0	0	0
Submarine Anzac Day Function	0	0	0	0	0	0
VIC Membership Tourism Organisation	900	900	900	900	900	900
Holbrook Festival	0	0	0	0	0	0
Submarine Museum Committee/Promotional Exp	7,000	7,000	3,000	3,000	3,000	3,000
VIC Telephones	1,100	1,100	1,100	1,130	1,160	1,190
Village Tourist Info Boards (TFR TO CAPITAL) Project Finished	0	0	0	0	0	0
VIC Water	1,000	1,000	1,000	1,040	1,080	1,120
VIC Energy Costs	6,000	6,000	7,500	7,800	8,110	8,430
Rates - Tourism	820	842	900	930	960	990
VIC Cleaning	8,000	8,000	8,000	8,200	8,410	8,620
Promotional Materials - VIC	1,000	1,000	1,000	1,030	1,060	1,090
Insurance - VIC	3,200	3,378	3,500	3,680	3,860	4,050
VIC Advertising	500	500	500	510	520	530
VIC Sundry Expenses	800	800	800	820	840	860
Submarine Com Display	0	0	0	0	0	0
Submarine Comm Souvenir Purch.	10,000	10,000	8,000	8,000	8,000	8,000
Submarine Comm Marketing/Function	0	0	0	0	0	0
Submarine Committee Expenses	0	0	0	0	0	0
GHSC Souvenir Caps Purchases	0	0	0	0	0	0
Submarine MMAPSS Grant Mast Future	0	5,000	0	0	0	0
<b>Total Operating Expenses</b>	<b>213,360</b>	<b>219,060</b>	<b>191,100</b>	<b>196,620</b>	<b>202,300</b>	<b>208,140</b>
<b>Service: Tourism &amp; Area Promotion</b>						
<b>Capital Expenses</b>						
Museum Hologram	0	2,670	0	0	0	0
Tourism Information Boards (Finished)	0	0	0	0	0	0
Design & Plan Submarine Redevelopment	0	10,000	0	0	0	0
Maritime Museum Project Supp (Finished)	0	0	0	0	0	0
Submarine Wardroom Capex (Finished)	0	2,399	0	0	0	0
Submarine Shipping Container	0	0	0	0	0	0
Grant Sub MMAPSS Mast For Future (Finished)	0	5,000	0	0	0	0
<b>Total Capital Expenses</b>	<b>0</b>	<b>20,069</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Tourism &amp; Area Promotion</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Maritime Museum Project Support	0	0	0	0	0	0
Transfer (to) / from Tourist Information Boards Grant	0	0	0	0	0	0
Transfer (to) / from Submarine Wardroom Grant	0	2,399	0	0	0	0
Transfer (to) / from Mast for the Future Grant	0	5,000	0	0	0	0
Transfer (to) / from Holbrook Festival Reserve	0	0	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>7,399</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: TOURISM &amp; AREA PROMOTION</b>						
<b>Total Operating Revenue</b>	<b>56,500</b>	<b>58,331</b>	<b>41,500</b>	<b>42,500</b>	<b>43,530</b>	<b>44,580</b>
<b>Total Operating Expenses</b>	<b>213,360</b>	<b>219,060</b>	<b>191,100</b>	<b>196,620</b>	<b>202,300</b>	<b>208,140</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>20,069</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>7,399</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: TOURISM &amp; AREA PROMOTION</b>	<b>(156,860)</b>	<b>(168,399)</b>	<b>(149,600)</b>	<b>(154,120)</b>	<b>(158,770)</b>	<b>(163,560)</b>
<b>Service: Rural Transactions Centres</b>						
<b>Operating Revenue</b>						
Culcairn RTC - Business Services	1,500	1,500	1,500	1,500	1,500	1,500
Culcairn RTC - Comm - Centrelink	15,380	15,380	15,760	16,150	16,550	16,960
Culcairn RTC - Comm - CountryLink	1,440	1,440	1,480	1,520	1,560	1,600
Culcairn RTC - Comm - Medicare	360	360	370	380	390	400
Culcairn RTC - Room Hire	5,130	5,130	5,260	5,390	5,520	5,660
Culcairn RTC - GAC Funding	6,000	6,000	6,000	6,000	6,000	6,000
Henty RTC - Business Services	1,500	1,500	1,500	1,500	1,500	1,500
Henty RTC - Room Hire	0	0	0	0	0	0
Walla RTC - Business Services	100	100	100	100	100	100
Walla RTC - WAW Rentals	7,690	7,690	7,880	8,080	8,280	8,490
Walla RTC - Other Rentals	670	670	690	710	730	750
Walla RTC - Comm - Medicare	360	360	370	380	390	400
<b>Total Operating Revenue</b>	<b>40,130</b>	<b>40,130</b>	<b>40,910</b>	<b>41,710</b>	<b>42,520</b>	<b>43,360</b>
<b>Service: Rural Transactions Centres</b>						
<b>Operating Expenses</b>						
RTC Culcairn Salaries & Wages	44,800	44,800	46,260	47,760	49,310	50,910

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
RTC Culcairn Printing & Stat.	510	510	520	530	540	550
RTC Culcairn Office Equip M&R	0	0	0	0	0	0
RTC Culcairn Computer Equip M&	0	0	0	0	0	0
RTC Culcairn Sundry Expenses	0	0	0	0	0	0
RTC Walla Salaries & Wages	0	0	0	0	0	0
RTC Walla Printing & Stat.	0	0	0	0	0	0
RTC Walla Walla Routine Maint.	3,080	3,080	3,160	3,240	3,320	3,400
RTC Walla Office Equip M&R	2,050	2,050	2,100	2,150	2,200	2,260
RTC Walla Computer Equip M&	0	0	0	0	0	0
RTC Walla Cleaning	3,810	3,810	3,930	4,060	4,190	4,330
RTC Walla Sundry Expenses	300	300	310	320	330	340
RTC Henty Salaries & Wages	0	0	0	0	0	0
RTC Henty Printing & Stat.	150	150	150	150	150	150
RTC Henty Henty Routine Maint.	3,080	3,080	3,160	3,240	3,320	3,400
RTC Henty Office Equip M&R	1,540	1,540	1,580	1,620	1,660	1,700
RTC Henty Computer Equip M&	1,030	1,030	1,060	1,090	1,120	1,150
RTC Henty Security Expense	510	510	520	530	540	550
RTC Henty Sundry Expenses	150	150	150	150	150	150
RTC Culcairn Telephone/Fax	0	0	0	0	0	0
RTC Walla Telephone/Fax	5,130	5,130	5,260	5,390	5,520	5,660
RTC Henty -Broadband Access	0	0	0	0	0	0
RTC Henty Telephone/Fax	2,460	2,460	2,520	2,580	2,640	2,710
RTC Henty -Broadband Access	510	510	520	530	540	550
RTC Walla Water Charges	160	160	170	180	190	200
RTC Henty Water Charges	100	100	100	100	100	100
RTC Walla Energy Costs	11,900	11,900	12,380	12,880	13,400	13,940
RTC Henty Energy Costs	1,590	1,590	1,650	1,720	1,790	1,860
Rates - RTC Walla Walla	800	828	850	880	910	940
Rates - RTC Henty	390	410	420	430	440	450
Insurance - RTC Walla Walla	1,380	970	1,020	1,070	1,120	1,180
Insurance - RTC Henty	1,930	0	2,030	2,130	2,240	2,350
<b>Total Operating Expenses</b>	<b>87,360</b>	<b>85,068</b>	<b>89,820</b>	<b>92,730</b>	<b>95,720</b>	<b>98,830</b>
<b>SERVICE: RURAL TRANSACTION CENTRES</b>						
<b>Total Operating Revenue</b>	<b>40,130</b>	<b>40,130</b>	<b>40,910</b>	<b>41,710</b>	<b>42,520</b>	<b>43,360</b>
<b>Total Operating Expenses</b>	<b>87,360</b>	<b>85,068</b>	<b>89,820</b>	<b>92,730</b>	<b>95,720</b>	<b>98,830</b>
<b>Total Capital Revenue</b>						
<b>Total Capital Expenses</b>						
<b>Total Transfers (To) / From Reserves</b>						
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: RURAL TRANSACTION CENTRES</b>	<b>(47,230)</b>	<b>(44,938)</b>	<b>(48,910)</b>	<b>(51,020)</b>	<b>(53,200)</b>	<b>(55,470)</b>
<b>Service: Economic Development</b>						
<b>Operating Revenue</b>						
Image & Branding - Advertising Inc	0	0	0	0	0	0
Grant-GHSC Integrated Strategic Plan	0	0	0	0	0	0
EDG Against the Grain Grant	0	355	0	0	0	0
EDG Art & Music Holiday School	0	0	0	0	0	0
EDG Art Start Drama Camp Grant	0	0	0	0	0	0
EDG Lets Sell Walla Walla Grant	0	0	0	0	0	0
EDG Murray Arts Youth Film Project	0	0	0	0	0	0
CASP Grant 2012 A Capella Workshops	0	0	0	0	0	0
Grant - Holb/Woom Bypass Bus Plans	0	0	0	0	0	0
Contribution EDO - RTA	0	0	0	0	0	0
Contribution - Henty Field Day Site	0	0	0	0	0	0
Image & Branding Project -DSRD Grant	0	0	0	0	0	0
EDG/CDO Programs - Fees	10,000	0	0	0	0	0
EDG Town Website Advertising	0	445	460	470	480	490
EDG Against the Grain Fees	0	14,619	11,000	11,000	11,000	11,000
EDG Culcairn Promo Packages	0	0	0	0	0	0
EDG Henty Project Enterprise	0	0	0	0	0	0
EDG CASP 2014 ATG & Little Shoots	0	0	0	0	0	0
EDG CASP 2014 Shakespeare Near Weir	0	0	0	0	0	0
Holbrook Bypass Celebrations RWCC Contribution	0	5,000	0	0	0	0
EDG Prop Ups - CASP 2012	0	0	0	0	0	0
Contr Hume Business Ent Centre	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>10,000</b>	<b>20,419</b>	<b>11,460</b>	<b>11,470</b>	<b>11,480</b>	<b>11,490</b>
<b>Service: Economic Development</b>						
<b>Operating Expenses</b>						
Salaries Economic Development	112,190	112,190	37,040	38,240	39,480	40,760
Community Development Projects	49,210	49,210	10,000	10,000	10,000	10,000
Training Economic Development	0	0	0	0	0	0
Holb/Woom Bypass Bus Plans	0	0	0	0	0	0
Economic Development Initiatives	12,500	13,500	14,000	14,000	14,000	14,000
Economic Activity Research Project	0	18,250	0	0	0	0
Economic Development Subscriptions & Publications	4,000	4,000	0	0	0	0
Economic Development Conferences & Meetings	8,500	5,000	2,500	2,500	2,500	2,500
Events Management - Traffic Control	0	3,500	3,590	3,680	3,770	3,860
Economic Activity Research Project	0	0	0	0	0	0
EDG Against the Grain	10,000	17,159	11,000	0	0	0
EDG Henty Project Enterprise	0	0	0	0	0	0
EDS CASP Grant	0	0	0	0	0	0



2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
EDG Art & Music Holiday School	0	0	0	0	0	0
EDG CASP Grant Capella work	0	0	0	0	0	0
C Change Bureau	0	0	0	0	0	0
Image & Branding Project - Expenses Finished	0	0	0	0	0	0
Woomargama Celebration Day Finished	0	0	0	0	0	0
Henty Field Day Site	3,000	1,493	2,500	2,500	2,500	2,500
Holbrook Bypass Celebrations GHSC Contribution	0	20,995	0	0	0	0
Holbrook Bypass Celebrations RWCC Contribution	0	5,000	0	0	0	0
Sundry Expenses	1,000	1,000	1,000	1,000	1,000	1,000
<b>Total Operating Expenses</b>	<b>200,400</b>	<b>251,297</b>	<b>81,630</b>	<b>71,920</b>	<b>73,250</b>	<b>74,620</b>
<b>Service: Economic Development</b>						
<b>Capital Expenses</b>						
Economic Development Vehicle Purchases	0	0	0	0	0	0
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Economic Development</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Holbrook Festival Reserve	0	10,000	0	0	0	0
Transfer (to) / from Economic Developmnt Grants - EDG Exp	0	2,540	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>12,540</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: ECONOMIC DEVELOPMENT</b>						
<b>Total Operating Revenue</b>	<b>10,000</b>	<b>20,419</b>	<b>11,460</b>	<b>11,470</b>	<b>11,480</b>	<b>11,490</b>
<b>Total Operating Expenses</b>	<b>200,400</b>	<b>251,297</b>	<b>81,630</b>	<b>71,920</b>	<b>73,250</b>	<b>74,620</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>12,540</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: ECONOMIC DEVELOPMENT</b>	<b>(190,400)</b>	<b>(218,338)</b>	<b>(70,170)</b>	<b>(60,450)</b>	<b>(61,770)</b>	<b>(63,130)</b>
<b>Service: Real Estate Development</b>						
<b>Operating Revenue</b>						
Fees-Road Leases	1,000	1,000	1,000	1,000	1,000	1,000
Rental - Submarine Café	26,470	26,470	26,470	26,470	26,470	26,470
Rental - Jindera Public Watering Place	7,280	7,280	7,280	7,280	7,280	7,280
Rental - Part Jindera Depot	16,400	16,400	16,810	17,230	17,660	18,100
Rental - Factory Gordon St Culcairn	18,200	18,200	18,200	18,200	18,200	18,200
Rental - Lot 5 Baird St Cul	0	0	0	0	0	0
Other Land & Buildings Sundry Income	500	723	500	500	500	500
Other Land & Buildings Sundry Income	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>69,850</b>	<b>70,073</b>	<b>70,260</b>	<b>70,680</b>	<b>71,110</b>	<b>71,550</b>
<b>Service: Real Estate Development</b>						
<b>Capital Revenue</b>						
Sale of Property	0	0	0	0	0	0
Sale of Property	0	0	0	0	0	0
Sale of Property	0	0	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Real Estate Development</b>						
<b>Operating Expenses</b>						
Valuation Fee Lot1 DP260516 Holbrook	0	0	0	0	0	0
Valuation Fee Walla Sportsground	0	0	0	0	0	0
Rural Living Development Hawthorn Road	0	5,433	0	0	0	0
Legal Expense - Real Estate Development	0	1,257	0	0	0	0
Culcairn Res Land-Site Feasability Cost	0	0	0	0	0	0
Henty Res Land-Site Feasability Cost	0	0	0	0	0	0
Holb Res Land -Site Feasability Cost	0	0	0	0	0	0
Jindera Ind Land Operations Expense	5,000	5,000	2,000	0	0	0
Holbrook Ind Park Operations Expense	5,000	5,000	2,000	0	0	0
Holbrook Serv Ctr Operation Ex	0	213	0	0	0	0
Rates - Real Estate Development	5,860	9,590	9,880	10,180	10,490	10,800
Industrial Land Advertising	0	0	0	0	0	0
Submarine Cafe Building Maintenance	0	0	0	0	0	0
Other Properties Maintenance	3,240	3,240	3,320	3,400	3,490	3,580
Valuation Fees Land NEI	500	500	0	0	0	0
Interest - Submarine Café	6,505	6,505	5,218	3,910	2,503	894
Othr Property Water Rates Charges etc	2,320	2,320	2,380	2,440	2,500	2,560
Rates & Charges - Other Property	19,230	18,928	19,500	20,090	20,690	21,310
Insurance - Submarine Café	1,880	1,373	1,440	1,510	1,590	1,670
Insurance - Property NEI	2,270	1,032	1,080	1,130	1,190	1,250
<b>Total Operating Expenses</b>	<b>51,805</b>	<b>60,391</b>	<b>46,818</b>	<b>42,660</b>	<b>42,453</b>	<b>42,064</b>
<b>Service: Real Estate Development</b>						
<b>Capital Expenses</b>						
Walla Residential Subdivision	0	0	0	0	0	0
Land Bank Purchases	0	0	0	0	0	0
Hawthorn Rd-Roadworks	0	0	0	0	0	0
Hawthorn Rd-Other Contingency	0	474	0	0	0	0
65 Peel Street, Holbrook	0	0	0	0	0	0
Grease Trap - Submarine Café	0	0	5,000	0	0	0



2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Survey & Design Yankee Crossing Road	0	0	0	0	0	0
Holbrook Industrial Estate	0	7,112	0	0	0	0
<b>Total Capital Expenses</b>	0	7,586	5,000	0	0	0
<b>Service: Real Estate Development</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer (to) / from Real Estate Development Res.	0	0	0	0	0	0
Transfer (to) / from Holbrook Industrial Land Reserve	0	14,036	0	0	0	0
Transfer (to) / from Jindera Industrial Land Reserve	0	0	0	0	0	0
Transfer (to) / from Brocklesby Depot Reserve	0	0	0	0	0	0
Transfer (to) / from Works Warranty Reserve	0	0	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	0	14,036	0	0	0	0
<b>Service: Real Estate Development</b>						
<b>Debt Servicing Principal</b>						
Loan Repayments - Submarine Café	18,240	18,240	19,256	20,834	22,241	23,901
<b>Total Debt Servicing Principal</b>	18,240	18,240	19,256	20,834	22,241	23,901
<b>SERVICE: REAL ESTATE DEVELOPMENT</b>						
<b>Total Operating Revenue</b>	69,850	70,073	70,260	70,680	71,110	71,550
<b>Total Operating Expenses</b>	51,805	60,391	46,818	42,660	42,453	42,064
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	7,586	5,000	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	14,036	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing Principal</b>	18,240	18,240	19,256	20,834	22,241	23,901
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: REAL ESTATE DEVELOPMENT</b>	(195)	(2,108)	(814)	7,186	6,416	5,585
<b>Service: Other Business Undertakings</b>						
<b>Operating Revenue</b>						
Private Works -S/D RFS Income-No GST	0	0	0	0	0	0
Private Works - S/D Eng Serv Income	0	0	0	0	0	0
Private Works -S/D S355 Comm Income	0	0	0	0	0	0
Private Works - S/D Corp Serv Income	0	0	0	0	0	0
Private Works - Other	200,000	200,000	200,000	200,000	200,000	200,000
Private Works Profit Margin	0	0	0	0	0	0
Holbrook - Standpipe Income	0	0	0	0	0	0
Walla Walla - Standpipe Income	0	0	0	0	0	0
Mobile - Standpipe	0	0	0	0	0	0
<b>Total Operating Revenue</b>	200,000	200,000	200,000	200,000	200,000	200,000
<b>Service: Other Business Undertakings</b>						
<b>Operating Expenses</b>						
Private Works - S/D RFS Expense	0	0	0	0	0	0
Private Works - S/D RFS Expense	0	0	0	0	0	0
Private Works - S/D Eng Serv Expense	0	0	0	0	0	0
Sundry Debtors Engineers Quote	0	0	0	0	0	0
Sundry Debtors - Sect 355 Comm	0	0	0	0	0	0
Private Works -S/D Corp Serv Expense	0	0	0	0	0	0
Private Works - Other	160,000	160,000	160,000	160,000	160,000	160,000
Holbrook - Standpipe	0	0	0	0	0	0
Walla Walla - Standpipe	0	0	0	0	0	0
Mobile - Standpipe	0	0	0	0	0	0
<b>Total Operating Expenses</b>	160,000	160,000	160,000	160,000	160,000	160,000
<b>SERVICE: OTHER BUSINESS UNDERTAKINGS</b>						
<b>Total Operating Revenue</b>	200,000	200,000	200,000	200,000	200,000	200,000
<b>Total Operating Expenses</b>	160,000	160,000	160,000	160,000	160,000	160,000
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	0	0	0	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	0	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing Principal</b>	0	0	0	0	0	0
<b>Total Depreciation Contra</b>	0	0	0	0	0	0
<b>RESULT: OTHER BUSINESS UNDERTAKINGS</b>	40,000	40,000	40,000	40,000	40,000	40,000
<b>FUNCTION: ECONOMIC AFFAIRS</b>						
<b>Total Operating Revenue</b>	425,890	438,363	423,540	425,770	428,050	430,390
<b>Total Operating Expenses</b>	789,688	867,839	643,268	639,420	650,853	662,484
<b>Total Capital Revenue</b>	0	5,000	0	0	0	0
<b>Total Capital Expenses</b>	60,000	112,655	5,000	0	0	0
<b>Total Transfers (To) / From Reserves</b>	0	33,975	0	0	0	0
<b>Total Loan Funds Raised</b>	0	0	0	0	0	0
<b>Total Debt Servicing Principal</b>	22,391	22,391	19,256	20,834	22,241	23,901
<b>Total Depreciation Contra</b>	20,000	20,000	20,000	20,000	20,000	20,000
<b>RESULT - ECONOMIC AFFAIRS</b>	(426,189)	(505,547)	(223,984)	(214,484)	(225,044)	(235,995)
<b>FUNCTION: GENERAL PURPOSES REVENUE</b>						
<b>Service: Rates &amp; Extra Charges</b>						
<b>Operating Revenue</b>						
Current Levy General Rates - Residential	1,984,378	1,989,451	2,046,812	2,108,220	2,171,470	2,236,610
Current Levy General Rates - Farmland	4,160,939	4,153,148	4,251,697	4,379,250	4,510,630	4,645,950
Current Levy General Rates - Business	288,311	289,495	301,496	310,540	319,860	329,460

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Pensioner Concessions	(173,770)	(154,010)	(158,630)	(163,390)	(168,290)	(173,340)
Grant - Pensioners Rates Subsidy	95,570	84,514	87,250	89,860	92,560	95,340
Ex-gratia Rates	200	665	200	200	200	200
Write off rates	0	0	0	0	0	0
Extra Charges on Overdue Rates	35,000	35,000	50,000	50,000	50,000	50,000
<b>Total Rates &amp; Extra Charges</b>	<b>6,390,628</b>	<b>6,398,263</b>	<b>6,578,825</b>	<b>6,774,680</b>	<b>6,976,430</b>	<b>7,184,220</b>
<b>SERVICE: RATES &amp; EXTRA CHARGES</b>						
<b>Total Operating Revenue</b>	<b>6,390,628</b>	<b>6,398,263</b>	<b>6,578,825</b>	<b>6,774,680</b>	<b>6,976,430</b>	<b>7,184,220</b>
<b>Total Operating Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: RATES &amp; EXTRA CHARGES</b>	<b>6,390,628</b>	<b>6,398,263</b>	<b>6,578,825</b>	<b>6,774,680</b>	<b>6,976,430</b>	<b>7,184,220</b>
<b>Service: Government Revenues</b>						
<b>Operating Revenue</b>						
Grant - F.A.G. General Component	3,164,880	1,438,391	3,000,319	3,000,319	3,000,319	3,075,327
<b>Total Operating Revenue</b>	<b>3,164,880</b>	<b>1,438,391</b>	<b>3,000,319</b>	<b>3,000,319</b>	<b>3,000,319</b>	<b>3,075,327</b>
<b>Service: Government Revenues</b>						
<b>Transfers (To) / From Reserves</b>						
Transfer to / (from) Unexpended Grant - F.A.G. General Component	0	1,559,501	0	0	0	0
<b>Net Transfers (To) / From Reserves</b>	<b>0</b>	<b>1,559,501</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: GOVERNMENT REVENUES</b>						
<b>Total Operating Revenue</b>	<b>3,164,880</b>	<b>1,438,391</b>	<b>3,000,319</b>	<b>3,000,319</b>	<b>3,000,319</b>	<b>3,075,327</b>
<b>Total Operating Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>1,559,501</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: GOVERNMENT REVENUES</b>	<b>3,164,880</b>	<b>2,997,892</b>	<b>3,000,319</b>	<b>3,000,319</b>	<b>3,000,319</b>	<b>3,075,327</b>
<b>Service: Interest on Investments</b>						
<b>Operating Revenue</b>						
Interest on Investments - Bank	765,000	765,000	760,000	760,000	760,000	760,000
Less: Interest Distrib to other funds	(110,000)	(110,000)	(110,000)	(110,000)	(110,000)	(110,000)
Interest - Long Term Debtors	4,287	4,287	3,291	2,267	1,577	1,101
<b>Total Interest on Investments</b>	<b>659,287</b>	<b>659,287</b>	<b>653,291</b>	<b>652,267</b>	<b>651,577</b>	<b>651,101</b>
<b>Service: Interest on Investments</b>						
<b>Operating Expenses</b>						
Cents Rounding - Small Bal Write off	0	0	0	0	0	0
<b>Total Operating Expenses</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SERVICE: INTEREST ON INVESTMENTS</b>						
<b>Total Operating Revenue</b>	<b>659,287</b>	<b>659,287</b>	<b>653,291</b>	<b>652,267</b>	<b>651,577</b>	<b>651,101</b>
<b>Total Operating Expenses</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT: INTEREST ON INVESTMENTS</b>	<b>659,287</b>	<b>659,287</b>	<b>653,291</b>	<b>652,267</b>	<b>651,577</b>	<b>651,101</b>
<b>SERVICE: NET GAIN/LOSS ON DISPOSAL OF ASSETS</b>						
<b>Capital Revenue</b>						
Net Gain/Loss of Disposal of Plant	0	0	0	0	0	0
<b>RESULT: GAIN/LOSS ON DISPOSAL OF ASSETS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FUNCTION: GENERAL PURPOSE REVENUES</b>						
<b>Total Operating Revenue</b>	<b>10,214,795</b>	<b>8,495,941</b>	<b>10,232,435</b>	<b>10,427,266</b>	<b>10,628,326</b>	<b>10,910,648</b>
<b>Total Operating Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transfers (To) / From Reserves</b>	<b>0</b>	<b>1,559,501</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Loan Funds Raised</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Debt Servicing Principal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Depreciation Contra</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT - GENERAL PURPOSE REVENUES</b>	<b>10,214,795</b>	<b>10,055,442</b>	<b>10,232,435</b>	<b>10,427,266</b>	<b>10,628,326</b>	<b>10,910,648</b>

2014/2015 FINANCIAL BUDGET - GENERAL FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>GENERAL FUND</b>						
<i>Total Operating Revenue</i>	23,168,774	20,324,844	21,602,800	21,807,016	21,995,253	22,272,018
<i>Total Operating Expenses</i>	25,032,214	26,100,669	24,492,276	24,480,961	24,796,138	25,044,886
<i>Sub-Total Operating Result</i>	(1,863,440)	(5,775,825)	(2,889,476)	(2,673,945)	(2,800,885)	(2,772,868)
<i>Total Capital Revenue</i>	3,154,316	4,405,762	3,470,373	2,542,611	2,941,880	3,024,085
<i>Total Capital Expenses</i>	7,397,274	13,318,079	12,211,061	6,824,391	7,282,738	7,531,212
<i>Total Transfers (To) / From Reserves</i>	(8,597)	8,463,871	2,996,277	748,240	847,510	801,010
<i>Total Loan Funds Raised</i>	0	0	2,436,565	0	0	0
<i>Total Debt Servicing Principal</i>	717,247	704,794	657,560	699,560	678,158	530,400
<i>Total Depreciation Contra</i>	6,941,890	6,941,890	6,941,890	6,941,890	6,941,890	6,941,890
<b>RESULT: GENERAL FUND</b>	109,648	12,826	87,008	34,845	(30,501)	(67,495)

## **2014/15 to 2017/18 Delivery Plan**

### **Delivery Plan - Budget Year Ended 30 June, 2015**

#### **WASTE FUND**

2014/2015 FINANCIAL BUDGET - WASTE MANAGEMENT FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
						0
<b>Function: Waste Management</b>						
<b>Operating Revenues</b>						
<b>Service: Waste Management</b>						
Domestic Waste Charges - Occupied	582,650	598,070	644,690	686,735	728,780	770,825
Domestic Waste Charges - Vacant	7,320	6,600	6,380	6,380	6,380	6,380
Business Waste Charges	105,340	108,501	116,130	123,240	130,350	137,460
Garbage Collection Charges	17,400	20,758	23,005	24,075	25,145	26,215
Recyclables Collection Charges	5,670	5,775	6,050	6,325	6,600	6,875
Grants - Pensioners Subsidy	24,200	30,792	30,820	30,820	30,820	30,820
Pensioner Concessions	(44,000)	(56,040)	(56,040)	(56,040)	(56,040)	(56,040)
Less DWM Write Offs/Abandonments	0	(49)	0	0	0	0
Garbage Services - Sundry Income	0	109	0	0	0	0
Sale of Recycled Materials	40,000	50,000	50,000	50,000	50,000	50,000
Commercial Cardboard Recycling	8,000	8,000	10,000	10,000	10,000	10,000
Recycled Cardboard Rebate	2,000	2,000	2,000	2,000	2,000	2,000
Fees - Garbage Tipping	72,000	80,000	115,000	115,000	115,000	115,000
Sale of Big Bins	4,000	4,000	4,000	4,000	4,000	4,000
Income - Impounded Vehicles	0	0	0	0	0	0
Section 94 Contribution	0	320	0	0	0	0
Sale of Abandoned Vehicles	500	500	500	500	500	500
Sales - Compost Bins	0	0	7,000	0	0	0
Drum Muster - Revenue	2,000	2,000	5,000	5,000	5,000	5,000
<b>Service: Waste Management</b>	827,080	861,336	964,535	1,008,035	1,058,535	1,109,035
<b>Capital Revenue</b>						
<b>Service: Waste Management</b>						
Rubbish Tips Land & Buildings	0	0	0	0	0	0
<b>Service: Waste Management</b>	0	0	0	0	0	0
<b>Loan Funds</b>						
<b>Service: Waste Management</b>						
Loan for Front End Loader	200,000	200,000	200,000	0	0	0
<b>Service: Waste Management</b>	200,000	200,000	200,000	0	0	0
<b>Operating Expenses</b>						
<b>Service: Waste Management</b>						
-DEP Staff Salaries	87,455	87,455	125,050	129,110	133,310	137,640
Landfill Gatekeepers Wages	105,849	105,849	110,080	113,660	117,350	121,160
Landfill Greenwaste Maintenance	10,000	10,000	10,250	10,510	10,770	11,040
Landfill General Operations	161,780	161,780	168,250	169,461	174,092	178,730
Landfill Depot Vandalism Expense	0	0	0	0	0	0
E-Waste Recycling	0	0	0	0	0	0
Tyre Disposal	9,000	9,000	9,000	9,000	9,000	9,000
Training	2,500	2,500	2,500	2,500	2,500	2,500
Waste Kerbside Collection Contractors	234,840	234,840	240,710	246,730	252,900	259,220
Recycling Collection Contractors	146,260	146,260	149,920	153,670	157,510	161,450
Kerbside Disposal Cost ACC	0	54	0	0	0	0
Transfer Disposal Station Cost ACC	0	1,816	0	0	0	0
Skip Cartage Cost - Culcairn	48,676	46,806	49,890	51,140	52,420	53,730
Recycling Cardboard	4,800	4,800	4,920	5,040	5,170	5,300
Purchase of Garbage Bins	4,750	4,750	4,870	4,990	5,110	5,240
Interest on Loan	12,254	12,254	11,666	10,840	9,758	8,716
Water Charges - Waste Depots	0	0	0	0	0	0
Kerbside Collection Greenwaste Pickup	0	0	12,000	12,300	12,610	12,930
Telephone Expense - Waste Depots	4,000	4,000	4,100	4,200	4,310	4,420
Rate Expense - Waste Depots	5,420	5,684	5,883	6,060	6,240	6,430
Rate Expense - Waste Depots	0	0	0	0	0	0
Insurances - Waste Depots	4,000	148	4,200	4,410	4,630	4,860
Sundry Expense - Waste Depots	1,300	1,300	1,330	1,360	1,390	1,420
Impounded Vehicle Expense	0	0	0	0	0	0
Abandoned Vehicles	1,200	2,863	1,200	1,200	1,200	1,200
Drum Muster Expenditure	4,000	8,296	4,000	4,000	4,000	4,000
Overhead Distribution Waste	28,000	28,000	39,580	41,250	42,960	44,750
Other Garbage - Depreciation	25,000	25,000	25,000	25,000	25,000	25,000
<b>Service: Waste Management</b>	901,084	903,455	984,399	1,006,431	1,032,230	1,058,736

2014/2015 FINANCIAL BUDGET - WASTE MANAGEMENT FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
						0
<b>Capital Expenses</b>						
<b>Service: Waste Management</b>						
Closure Waste Depots - Woomargama	0	5,000	0	0	0	0
Build New Cell - Culcairn	0	10,000	0	0	0	0
Capital Works - Holbrook	10,000	40,000	0	0	0	0
Capital Works - Culcairn	10,000	50,000	0	0	0	0
Loader	200,000	200,000	200,000	0	0	0
Solid Fill Tyres for Loader	0	20,000	0	0	0	0
Establish new waste and recycling area (Culcairn)	0	0	50,000	0	0	0
EIS and dev application landfill expansion	0	7,500	0	0	0	0
Landfill leachate drainage works	0	6,000	0	0	0	0
Compost Bins for Green Waste/Organic Education Program	0	0	10,000	0	0	0
Waste Cell management-waste cell capping	0	0	10,000	10,000	0	0
<b>Service: Waste Management</b>	220,000	338,500	270,000	10,000	0	0
<b>Debt Servicing Principal</b>						
<b>Service: Waste Management</b>						
Principal - External Loan	14,856	14,856	15,077	16,002	16,984	18,026
<b>Service: Waste Management</b>	14,856	14,856	15,077	16,002	16,984	18,026
<b>Transfers (To) / From Reserves</b>						
<b>Service: Waste Management</b>						
Transfer (to) / from Waste Management Reserve	0.00	0	0	(602)	(34,321)	(57,273)
Transfer (to) / from Landfill Rehabilitation Reserve	(20,000.00)	(20,000)	0	0	0	0
Transfer (to) / from Mullengandra Waste Reserve	0.00	0	0	0	0	0
Transfer (to) / from Culcairn Domestic Waste Reserve	0.00	0	0	0	0	0
Transfer (to) / from Section 94 Contributions	0.00	(320)	0	0	0	0
<b>Service: Waste Management</b>	(20,000)	(20,320)	0	(602)	(34,321)	(57,273)
<b>SUMMARY</b>						
<b>WASTE MANAGEMENT</b>						
<b>Total Operating Revenue</b>	827,080	861,336	964,535	1,008,035	1,058,535	1,109,035
<b>Total Operating Expenses</b>	901,084	903,455	984,399	1,006,431	1,032,230	1,058,736
<b>Sub-Total Operating Result</b>	(74,004)	(42,119)	(19,864)	1,604	26,305	50,299
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	220,000	338,500	270,000	10,000	0	0
<b>Total Transfers (To) / From Reserves</b>	(20,000)	(20,320)	0	(602)	(34,321)	(57,273)
<b>Loan Funds Raised</b>	200,000	200,000	200,000	0	0	0
<b>Debt Servicing Principal</b>	14,856	14,856	15,077	16,002	16,984	18,026
<b>Total Depreciation Contra</b>	25,000	25,000	25,000	25,000	25,000	25,000
<b>RESULT: WASTE MANAGEMENT</b>	(103,860)	(190,795)	(79,941)	0	0	0

## **2014/15 to 2017/18 Delivery Plan**

### **Delivery Plan - Budget Year Ended 30 June, 2015**

#### **SEWER FUND**



2014/2015 FINANCIAL BUDGET - SEWERAGE SERVICE FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
<b>GREATER HUME CONSOLIDATED SEWERAGE FUND</b>						
<b>Operating Revenues</b>						
<b>Service: Sewer Admin &amp; Customer Services</b>						
Residential Annual Charges	1,046,952	1,055,096	1,160,610	1,276,670	1,404,340	1,544,770
Grant - Pensioners Rates Subsidy	27,810	29,545	32,690	(35,950)	(39,550)	(43,510)
Pensioner Concessions	(50,550)	(54,029)	(59,430)	(65,370)	(71,910)	(79,100)
Charges - Non Rateable Properties	0	0	0	0	0	0
Non-Residential Annual Charges	121,920	124,017	136,420	150,060	165,070	181,580
Less Sewer Write -offs	0	(46)	0	0	0	0
Lease to Optus Mobile - HoSF	9,230	9,274	9,510	9,750	9,990	10,240
Disposal of Septic Tank Waste	0	2,000	2,000	2,000	2,000	2,000
Interest - Internal Loan General	20,792	20,792	22,870	25,160	27,680	30,450
Interest - Internal Loan Culcairn	0	0	0	0	0	0
Trade Waste Fees	31,370	13,320	13,650	13,990	14,340	14,700
Trade Waste Usage Charges	0	30,000	76,000	83,600	91,960	101,160
Interest on Investment - Sewerage Fund	70,600	70,600	71,430	78,570	86,430	95,070
Non-Residential Usage Charges	140,184	140,184	154,200	169,620	186,580	205,240
Sale of Reuse Water	0	1,071	1,000	1,100	1,210	1,330
Sale of Recycled Material	0	0	0	0	0	0
Contribution to Works	0	3,300	0	0	0	0
Section 64 Contributions	0	4,205	0	0	0	0
<b>Service: Sewer Admin &amp; Customer Services</b>	<b>1,418,308</b>	<b>1,449,329</b>	<b>1,620,950</b>	<b>1,709,200</b>	<b>1,878,140</b>	<b>2,063,930</b>
<b>Capital Revenue</b>						
Contribution Klemke Subdivision	0	0	0	0	0	0
<b>Service: Capital Revenue Sewers</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenses</b>						
<b>Service: Other Operating Expenses</b>						
-Supervision	60,370	60,370	62,180	64,210	66,290	68,450
-Payroll Tax	0	0	0	0	0	0
-Sewer Charge Printing Rate Notices	7,080	7,080	7,260	7,440	7,620	7,800
-Interest on Loans	1,372	1,372	458	203	0	0
-Interest on Internal Loans	20,792	20,792	0	0	0	0
-Rates & Charge on Council Prop	9,110	8,877	9,150	9,430	9,720	10,020
-Insurance	4,430	4,967	5,220	5,480	5,740	6,020
Pollution Incident Response Management Plan	20,000	8,320	0	0	0	0
Strategic Business plan for sewer	0	0	0	1,800	0	0
Best Practice Compliance	1,200	1,200	1,200	1,200	1,200	1,200
Sewer Infrastructure Revaluation	0	0	0	20,000	0	0
-Administration Expenses	86,200	86,200	101,500	104,790	108,210	111,720
-Technical Staff Services	160,080	160,080	185,270	191,290	197,510	203,940
<b>Service: Other Operating Expenses</b>	<b>370,634</b>	<b>359,258</b>	<b>372,238</b>	<b>405,843</b>	<b>396,290</b>	<b>409,150</b>
<b>Operating Expenses</b>						
<b>Service: Treatment Works Operating Expenses</b>						
- Operations & Maintenance	233,660	233,660	240,280	246,280	252,450	258,760
- Repairs & Renewals	27,310	27,310	28,130	28,850	29,570	30,300
- Water Testing	7,460	7,460	7,690	7,870	8,050	8,230
- Trade Waste Inspections	11,500	11,500	11,870	12,150	12,470	12,790
-Water Charges	2,570	2,570	2,650	2,730	2,810	2,890
- Emergency Repairs Storm Damage	0	0	0	0	0	0
- Chemicals	5,000	5,000	5,150	5,280	5,410	5,550
-Energy Costs	58,940	58,940	59,240	61,590	64,050	66,600
<b>Service: Treatment Works Operating Expenses</b>	<b>346,440</b>	<b>346,440</b>	<b>355,010</b>	<b>364,750</b>	<b>374,810</b>	<b>385,120</b>
<b>Operating Expenses</b>						
<b>Service: Sewer Mains Operating Expenses</b>						
-Mains Operations Maintenance	30,870	30,870	31,210	31,990	32,790	33,610
-Mains Repairs	16,330	16,330	16,820	17,240	17,670	18,110
-Sewer Choke	21,230	21,230	21,870	22,410	22,970	23,550
- Sewer Infiltration Testing	0	10,000	20,000	20,000	20,000	20,000
Sewers - Depreciation	354,000	354,000	354,000	354,000	354,000	354,000
<b>Service: Sewers Operating Expenses</b>	<b>422,430</b>	<b>432,430</b>	<b>443,900</b>	<b>445,640</b>	<b>447,430</b>	<b>449,270</b>
<b>Operating Expenses</b>						
<b>Service: Pumping Stations Operating Expenses</b>						
- Operations & Maintenance	63,980	63,980	65,890	67,540	69,230	70,970
- Repairs & Renewals	25,910	25,910	26,690	27,350	28,040	28,740
- Chemicals	0	0	0	0	0	0
-Energy Costs	32,700	32,700	35,920	37,360	38,850	40,410
<b>Service: Pumping Stations Operating Expenses</b>	<b>122,590</b>	<b>122,590</b>	<b>128,500</b>	<b>132,250</b>	<b>136,120</b>	<b>140,120</b>
<b>Operating Expenses</b>						
<b>Service: Reuse Scheme Expenses</b>						
- Operation & Maintenance	6,760	6,760	6,960	7,140	7,320	7,500
- Repairs & Renewals	2,240	2,240	2,300	2,360	2,420	2,480
- Water Testing	6,780	6,780	6,980	7,160	7,340	7,520

2014/2015 FINANCIAL BUDGET - SEWERAGE SERVICE FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
- Chemicals	11,240	11,240	11,580	11,860	12,160	12,460
- Energy Costs	8,770	8,770	6,620	6,880	7,150	7,440
<b>Service: Reuse Scheme Expenses</b>	<b>35,790</b>	<b>35,790</b>	<b>34,440</b>	<b>35,400</b>	<b>36,390</b>	<b>37,400</b>
<b>Capital Expenses</b>						
<b>Burrumbuttock Sewer Scheme Capital</b>						
Desludge Septic Tanks	0	10,000	0	0	0	0
Install underground power & pump at STW	0	0	35,000	0	0	0
STP Rock beaching to effluent ponds 1 & 2	0	0	0	10,000	0	10,000
<b>Jindera Sewer Scheme Capital</b>						
Jindera Industrial Est Sewer	0	0	0	0	0	0
Option 1-Install New Inlet Works	0	110,000	0	0	0	0
SPS Pump Replacement PS No 1 - Pump 1 (1986-25yrs) Deferred to 2014	36,000	36,000	0	0	0	0
SPS Pump Replacement PS No 2 - Pump 1 (1986-25yrs) Deferred to 2014	12,000	12,000	0	0	0	0
SPS Pump Replacement PS No 3 - Pump 1 (1986-25yrs) Deferred to 2014	12,000	12,000	0	0	0	0
SPS Pump Replacement PS No 4 - Pump 1 (1986-25yrs) Deferred to 2014	12,000	12,000	0	0	0	0
Trimble Handheld GPS	1,800	1,428	0	0	0	0
Distribution pit modifications at STW ponds	0	0	15,000	0	0	0
Stock proof fence replacement western side STW	0	0	8,000	0	0	0
SPS Pump Replacement PS No 5 - Pump 1 (2006-15yrs)	0	0	0	0	0	0
SPS Pump Replacement PS No 5 - Pump 2 (2006-15yrs)	0	0	0	0	0	0
Option 4-Build New 1700 EP Activated Sludge Plant	0	0	0	0	0	0
Telemetry	0	0	0	0	0	0
<b>Culcairn Sewer Scheme Capital</b>						
Pump Replacements PS1 & 2	0	3,000	0	0	0	0
Sewer Main Extensions	0	3,300	0	0	0	0
Sewer Main Lining Replacement (1971-60yrs)	0	7,500	0	0	20,000	20,000
SPS 1-6 Backflow Prevent	0	15,000	0	0	0	0
STP Rock Beaching to Effluent Pond 1	20,000	20,000	0	0	0	0
SPS Pump Replacement PS No 5 - Pump 1 (1994-20yrs)	12,000	12,000	0	0	0	0
Culcairn STW Upgrade Aerator Bearings	15,000	0	0	0	0	0
Trimble Handheld GPS	1,800	1,428	0	0	0	0
Install Sewer Point Lot 6 Victoria St Culcairn	5,000	5,000	0	0	0	0
Elizabeth Street Sewer Extension	0	16,000	0	0	0	0
Upgrade SPS valve pit lids to comply with WHS	0	0	15,000	0	0	0
Re-use Scheme Storage Dam Rock Beaching	0	0	25,000	0	0	0
Air Stones upgrade STW pasveer channel	0	0	0	50,000	0	0
Replace tanks on aerators STW pasveer channel	0	0	0	0	25,000	0
STP Overhaul/Replacement (1971-50yrs)	0	0	0	0	0	0
SPS Pump Replacement PS No 1 - Pump 1 (1991-25yrs)	0	0	0	15,000	0	0
SPS Pump Replacement PS No 1 - Pump 2 (1991-25yrs)	0	0	0	15,000	0	0
SPS Pump Replacement PS No 3 - Pump 1 (1997-25yrs)	0	0	0	0	0	0
SPS Pump Replacement PS No 3 - Pump 2 (1997-25yrs)	0	0	0	0	0	0
Re-use Scheme Dosing Pumps Replacement (2008-10yrs)	0	0	0	0	0	6,000
STP Blower Replacement (1996-25yrs)	0	0	0	0	0	0
STP Sludge Dam Mono Pump Replacement (1971-45yrs)	0	0	0	10,000	0	0
Telemetry	0	0	0	0	0	0
Reuse Scheme Analyser Replacement (2008 - 15 Years)	0	0	0	0	0	0
<b>Henty Sewer Scheme Capital</b>						
Sewer Main Replacement B4-B6	0	4,000	0	0	0	0
STP Rock Beaching to Effluent Pond 1( Repairs after 2010/11 Floods	0	30,000	0	0	0	0
Trimble Handheld GPS	1,800	1,428	0	0	0	0
New Service Connection	0	0	0	0	0	0
Sewer main relining	0	0	20,000	20,000	20,000	0
STW replace chain mesh security fence damaged by flooding	0	0	10,000	0	0	0
Replace tanks on aerators STW pasveer channel	0	0	0	0	25,000	0
STP Overhaul (1971-50yrs)	0	0	0	0	0	0
SPS Pump Replacement PS No 1 - Pump 1 (1996-25yrs)	0	0	0	0	0	0
SPS Pump Replacement PS No 1 - Pump 2 (1996-25yrs)	0	0	0	0	0	0
Re-use Scheme Dosing Pumps Replacement (2008-10yrs)	0	0	0	0	0	6,000
Telemetry	0	0	0	0	0	0
Replace PLC & Switch Board Upgrade (2003- 20yrs)	0	0	0	0	0	0
Re-use Scheme Analyser Replacement (2008-15yrs)	0	0	0	0	0	0
<b>Holbrook Sewer Scheme Capital</b>						
Sewer Pump Replacements PS1,2,3	0	14,000	0	0	0	0
Sewer main extensions	0	5,351	0	0	0	0
Upgrade Screening Process	0	65,000	0	0	0	0
SPS Pump Replacement PS No 3 - Pump 1 (1995-25yrs) B/F 2013	0	0	0	0	0	0
Humas Tank Submersible Pump Replacement (1998-15yrs)	0	500	0	0	0	0
Emergency Diesel Generator 30KVA Three Phase for all sewer schemes	0	22,000	0	0	0	0
Humas Tank Mono Pump Replacement (1969-45yrs)	10,000	10,000	0	0	0	0
Upgrade/Replacement Trickling Filter Central Column Assembly	20,000	20,000	0	0	0	0
Holbrook STP New Stock Proof Boundary Fence (1200m)	15,000	14,750	0	0	0	0
Replace non-compliant walkways at Holbrook STW	6,000	6,000	0	0	0	0
Sludge Dam Pump Replacement (2006-10yrs)	0	0	0	2,000	0	0
Holbrook STP Manproof Security Fence (460m)	20,000	16,500	0	0	0	0
Holbrook SPS 1 Upgrade Entry for Confined Space to Comply with Work C	18,000	18,000	0	0	0	0
Trimble Handheld GPS	1,800	1,428	0	0	0	0

2014/2015 FINANCIAL BUDGET - SEWERAGE SERVICE FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
Sewer main relining	0	0	20,000	20,000	20,000	20,000
STW outfall line install manholes for rodding purposes.	0	0	25,000	0	0	0
STP Overhaul (1969-50yrs)	0	0	0	0	0	0
SPS Pump Replacement PS No 1 - Pump 2 (1993-25yrs)	0	0	0	0	0	18,000
SPS Pump Replacement PS No 2 - Pump 2 (2003-25yrs) B/F 2017	0	0	0	0	6,000	0
SPS Pump Replacement PS No 3 - Pump 2 (1995-25yrs) B/F2017	0	0	0	0	6,000	0
Sludge Digester Mixer Replacement (2010-10yrs)	0	0	0	0	0	0
Telemetry	0	0	0	0	0	0
<b>Walla Walla Sewer Scheme Capital</b>						
SPS 1,2,3,4 &STW Backflow Prevention	0	11,000	0	0	0	0
SPS Pump Replacement PS No 1 - Pump 1 (1981-25yrs) Deferred to 2014	22,000	22,000	0	0	0	0
SPS Pump Replacement PS No 2 - Pump 1 (1981-25yrs) Deferred to 2014	12,000	12,000	0	0	0	0
SPS Pump Replacement PS No 4 - Pump 2 (1981-25yrs) Deferred to 2014	8,000	8,000	0	0	0	0
Walla STW Upgrade Rotor 1 Aerator Bearings	6,000	6,000	0	0	0	0
Trimble Handheld GPS	1,800	1,428	0	0	0	0
Upgrade SPS valve pit lids to comply with WHS	0	0	15,000	0	0	0
Sewer main relining	0	0	10,000	0	20,000	20,000
SPS Pump Replacement PS No 3 - Pump 1 (1995-25yrs)	0	0	0	0	0	0
SPS Pump Replacement PS No 3 - Pump 2 (1995-25yrs)	0	0	0	0	0	0
Switchboard Upgrade/Replacement (SPS 1,2,4) 1981-40yrs	0	0	0	0	0	0
Telemetry	0	0	0	0	0	0
Replace PLC & Switch Board Upgrade (2003- 20yrs)	0	0	0	0	0	0
<b>Service: Capital Expenses Sewers</b>	270,000	566,041	198,000	142,000	142,000	100,000
<b>Transfers (To) / From Reserves</b>						
<b>Service: Sewer Fund</b>						
Transfer (to) / from Sewerage Fund	(176,826)	91,023	(439,474)	(533,675)	(699,100)	(896,870)
Transfer (to) / from Section 64 Contributions	0	(4,205)	0	0	0	0
<b>Service: Sewer Fund</b>	(176,826)	86,818	(439,474)	(533,675)	(699,100)	(896,870)
<b>Debt Servicing Principal</b>						
<b>Service: Sewer Fund</b>						
Loan Principal - Sewerage Fund	27,598	27,598	3,388	3,642	0	0
LESS: Principal - Internal Loan	0	0	0	0	0	0
<b>Service: Sewer Fund</b>	27,598	27,598	3,388	3,642	0	0
<b>SEWERAGE: CONSOLIDATED</b>						
<b>Total Operating Revenue</b>	1,418,308	1,449,329	1,620,950	1,709,200	1,878,140	2,063,930
<b>Total Operating Expenses</b>	1,297,884	1,296,508	1,334,088	1,383,883	1,391,040	1,421,060
<b>Sub-Total Operating Result</b>	120,424	152,821	286,862	325,317	487,100	642,870
<b>Total Capital Revenue</b>	0	0	0	0	0	0
<b>Total Capital Expenses</b>	270,000	566,041	198,000	142,000	142,000	100,000
<b>Total Transfers (To) /From Reserves</b>	(176,826)	86,818	(439,474)	(533,675)	(699,100)	(896,870)
<b>Total Debt Servicing Principal</b>	27,598	27,598	3,388	3,642	0	0
<b>Total Depreciation Contra</b>	354,000	354,000	354,000	354,000	354,000	354,000
<b>RESULT: SEWERAGE - CONSOLIDATED</b>	0	(0)	0	0	0	0

## **2014/15 to 2017/18 Delivery Plan**

### **Delivery Plan - Budget Year Ended 30 June, 2015**

#### **WATER FUND**

2014/2015 FINANCIAL BUDGET - WATER SUPPLY FUND	Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
						0
<b>GREATER HUME CONSOLIDATED WATER FUND</b>						
<b>Operating Revenues</b>						
<b>Service: Water Admin &amp; Customer Services</b>						
Residential Annual Charges	436,240	437,817	480,788	528,870	581,760	639,940
Grant - Pensioners Rates Subsidy	15,150	15,563	17,360	19,100	21,010	23,110
Pensioner Concessions	(25,000)	(28,700)	(31,570)	(34,730)	(38,200)	(42,020)
Non-Residential Annual Charges	108,044	108,020	119,488	131,440	144,580	159,040
Less Water Write offs/Abandonments	0	(26)	0	0	0	0
Section 603 Special Water Meter Reading	700	700	720	740	760	780
Interest on Investment - Water Fund	24,960	24,960	24,260	26,690	29,360	32,300
Operations - Tapping Fees	25,000	25,000	27,500	30,250	33,280	36,610
Standpipe Application Fees	0	491	0	0	0	0
Operations - Standpipe Sales	10,000	10,000	11,000	12,100	13,310	14,640
Residential Usage Charges	675,160	675,160	684,065	752,470	827,720	910,490
Non-Residential Usage Charges	228,920	228,920	157,615	173,380	190,720	209,790
Sundry Income	0	0	0	0	0	0
Contribution to Works	0	4,500	0	0	0	0
Section 64 Contributions	0	7,758	0	0	0	0
<b>Service: Water Admin &amp; Customer Services</b>	<b>1,499,174</b>	<b>1,510,163</b>	<b>1,491,226</b>	<b>1,640,310</b>	<b>1,804,300</b>	<b>1,984,680</b>
<b>Operating Expenses</b>						
<b>Service: Other Operating Expenses</b>						
-Supervision	58,620	58,620	60,380	62,340	64,360	66,460
-Payroll Tax	0	0	0	0	0	0
-Water Charge Printing Rate Notices	2,870	2,896	3,260	3,340	3,420	3,500
-Rates & Charge on Council Prop	5,470	5,816	5,990	6,170	6,360	6,550
-Insurance	9,990	5,649	5,930	6,230	6,550	6,880
-Advertising	1,140	1,140	1,160	1,180	1,210	1,240
Drinking Water Management Plan	30,000	30,000	10,000	0	0	0
Asset Revaluation - Water	0	0	0	15,000	0	0
Strategic Business Plan	0	0	0	10,000	0	0
Best Practice Compliance	400	400	400	400	400	400
-Administration Expenses	56,540	56,540	70,880	73,190	75,560	78,010
-Technical Staff Services	109,158	109,158	132,700	137,020	141,470	146,070
Standpipe Sales Expense	6,000	6,000	6,000	6,000	6,000	6,000
<b>Service: Other Operating Expenses</b>	<b>280,188</b>	<b>276,219</b>	<b>296,700</b>	<b>320,870</b>	<b>305,330</b>	<b>315,110</b>
<b>Operating Expenses</b>						
<b>Service: Treatment Works Operating Expenses</b>						
- Water Purchased (Albury City)	650,440	650,440	748,599	860,890	990,020	1,138,520
- Water Charges (Culcairn Water)	2,660	3,088	3,180	3,260	3,340	3,420
- Water Treatment Operation & Maint	6,850	6,850	7,050	7,230	7,410	7,600
- Repairs & Renewals	6,850	6,850	7,050	7,230	7,410	7,600
- Water Testing	7,970	7,970	8,210	8,410	8,620	8,830
- Emergency Repairs Storm Damage	0	0	0	0	0	0
- Chemicals	6,660	6,660	6,840	7,010	7,180	7,360
<b>Service: Treatment Works Operating Expenses</b>	<b>681,430</b>	<b>681,858</b>	<b>780,929</b>	<b>894,030</b>	<b>1,023,980</b>	<b>1,173,330</b>
<b>Operating Expenses</b>						
<b>Service: Water Mains Operating Expenses</b>						
- Mains Operations & Maint	70,330	70,330	72,440	74,250	76,100	78,000
- Mains Repairs & Renewals	59,150	59,150	60,920	62,450	64,010	65,610
- Meter Reading	14,280	14,280	14,700	15,070	15,440	15,830
<b>Service: Water Mains Operating Expenses</b>	<b>143,760</b>	<b>143,760</b>	<b>148,060</b>	<b>151,770</b>	<b>155,550</b>	<b>159,440</b>
<b>Operating Expenses</b>						
<b>Service: Pumping Stations Operating Expenses</b>						
- Pump Station Operation & Maint	34,800	34,800	35,850	36,750	37,670	38,610
- Repairs & Renewals	16,900	16,900	17,410	17,850	18,300	18,750
-Energy Costs	83,980	83,980	97,690	101,600	105,660	109,880
<b>Service: Pumping Stations Operating Expenses</b>	<b>135,680</b>	<b>135,680</b>	<b>150,950</b>	<b>156,200</b>	<b>161,630</b>	<b>167,240</b>
<b>Operating Expenses</b>						
<b>Service: Water Operating Expenses</b>						
-Reservoirs	18,800	18,800	19,370	19,850	20,350	20,860
- Repairs & Renewals	8,190	8,190	8,440	8,650	8,870	9,090
GL Waters - Depreciation	323,000	323,000	323,000	323,000	323,000	323,000
<b>Service: Waters Operating Expenses</b>	<b>349,990</b>	<b>349,990</b>	<b>350,810</b>	<b>351,500</b>	<b>352,220</b>	<b>352,950</b>
<b>Operating Expenses</b>						
<b>Service: Standpipe / Filling Stations</b>						

2014/2015 FINANCIAL BUDGET - WATER SUPPLY FUND		Original Budget 2013/2014	Revised Budget at 31 Dec 2013	ESTIMATE 2014/2015	FORECAST 2015/2016	FORECAST 2016/2017	FORECAST 2017/2018
							0
- Operations & Maintenance		1,550	1,550	1,600	1,640	1,680	1,720
- Repairs & Renewals		2,580	2,580	2,660	2,720	2,780	2,850
- Communications Expenses		1,550	1,615	1,670	1,710	1,750	1,790
<b>Service: Waters Operating Expenses</b>		5,680	5,745	5,930	6,070	6,210	6,360
<b>Capital Expenses</b>							
<b>Service: Capital Expenses Waters</b>							
<b>Villages Water Supply</b>							
WATER-Reticulation Mains-New Connections		0	5,000	0	0	0	0
Water Replacement (25Yrs)		10,000	10,000	10,000	10,000	10,000	10,000
Loop Main Bungowanna Rd 7000m 150d		0	44,000	0	0	0	0
Investigate chlorine dosing system		0	20,000	0	0	0	0
Little Brock Reservoir Access Ladder		25,000	25,000	0	0	0	0
Flow meter Jindera Gap reservoir		0	15,000	0	0	0	0
Logger for Forrest Dight road meter		0	6,000	0	0	0	0
Replace 5 entry hatches to all VWS reservoirs		0	20,000	0	0	0	0
New Water Mains Industrial Estate (Jindera)1.5km		0	0	0	0	0	0
Luthers Road Loop Main (to Coloinal Drive)		150,000	150,000	0	0	0	0
Molketin Loop Main		0	0	0	0	80,000	0
Chlorine Booster Station Jindera Gap Reservoir		0	0	60,000	0	0	0
Chlorine Booster Station Other Reservoirs		0	0	0	0	40,000	0
Upgrade Access Covers VWS PS (OH&S)		0	0	0	0	0	0
Trimble Handheld GPS		1,800	1,428	0	30,000	0	0
4 x Filling Stations - Displays and Software Upgrade		0	0	18,000	0	0	0
Contribution to Water Main Upgrade Hueske Road		0	0	40,000	0	0	0
Water main Replacement - Goulburn Street Jindera		0	0	25,000	0	0	0
Water main Replacement - Ortlip Road Glenellan		0	0	25,000	0	0	0
New meter readers for new water billing software		0	0	4,000	0	0	0
Cut in new valves on trunk mains		0	0	0	25,000	0	0
VWS PS Building Upgrade (1983-35 Years)		0	0	0	0	0	5,000
VWS Pump 1 Replacement (1994-25 Years)		0	0	0	0	0	0
Other Watermain Extension / Loop Mains		0	0	0	50,000	0	0
Telemetry		0	0	0	0	0	0
<b>Culcairn Water Supply</b>							
New Service Connections		0	1,000	0	0	0	0
Loop Mains Hoy, Federal & Wattle Streets		10,000	10,000	0	0	0	0
Water Main Replacement		50,000	50,000	25,000	50,000	50,000	50,000
Meter Replacement		10,000	10,000	10,000	10,000	10,000	10,000
Water Service Replacement		10,000	10,000	10,000	10,000	10,000	0
Water Main Extension Baird Street		0	4,500	0	0	0	0
Reservoir Black Street		0	147,000	0	0	0	0
Meter Unmetered Council Properties		0	13,000	0	0	0	0
Water Treatment Plant Building Upgrade		0	0	10,000	0	0	0
Chlorine Dosing Pump (2007 - 8 yrs)		0	0	4,000	0	0	0
Bore 1 Replacement		180,000	180,000	0	0	0	0
Bore 2 Pump Replacement		0	0	0	0	12,000	0
Variable Speed Drive & Switch for Bore 1 Replacement		25,000	25,000	0	0	0	0
Trimble Handheld GPS		1,800	1,428	0	0	0	0
Water Main Extension - Loop Main		0	0	0	10,000	0	10,000
4 x Filling Stations - Displays and Software Upgrade		0	0	4,000	0	0	0
Old Artesian Well Condition Assessment & disconnect water main		0	0	10,000	0	0	0
Investigate Pressure System for Culcairn WS		0	0	30,000	0	0	0
New meter readers for new water billing software		0	0	2,000	0	0	0
Telemetry		0	0	0	0	0	0
<b>Service: Capital Expenses Waters</b>		473,600	748,356	287,000	195,000	212,000	85,000
<b>Transfers (To) / From Reserves</b>							
<b>Service: Water Fund</b>							
GL Transfer (to) / from Water Reserve		248,154	516,203	206,153	112,130	89,620	(48,250)
GL Transfer (to) / from Section 64 Contributions		0	(7,758)	0	0	0	0
<b>Service: Water Fund</b>		248,154	508,445	206,153	112,130	89,620	(48,250)
<b>WATER: CONSOLIDATED</b>							
<b>Total Operating Revenue</b>		1,499,174	1,510,163	1,491,226	1,640,310	1,804,300	1,984,680
<b>Total Operating Expenses</b>		1,596,728	1,593,252	1,733,379	1,880,440	2,004,920	2,174,430
<b>Sub-Total Operating Result</b>		(97,554)	(83,089)	(242,153)	(240,130)	(200,620)	(189,750)
<b>Total Capital Revenue</b>		0	0	0			
<b>Total Capital Expenses</b>		473,600	748,356	287,000	195,000	212,000	85,000
<b>Total Transfers (To) / From Reserves</b>		248,154	508,445	206,153	112,130	89,620	(48,250)
<b>Total Depreciation Contra</b>		323,000	323,000	323,000	323,000	323,000	323,000
<b>RESULT: WATER - CONSOLIDATED</b>		0	(0)	0	0	0	0





# CORPORATE AND COMMUNITY SERVICES

## 1. INTERIM 2013/2014 QUARTERLY BUDGET REVIEW AS AT 31 MARCH 2014

Report prepared by Chief Financial Officer – Dean Hart

### REASON FOR REPORT

To present the Interim Budget Review as at 31 March 2014 in accordance with Section 203 of the Local Government (General) Regulation 2005.

### REFERENCE TO DELIVERY PLAN ACTION

Not Applicable – legislative requirement.

### DISCUSSION

The Interim Budget Review as at 31 March 2014 is separately enclosed for councillors' perusal. The Budget Review, as presented, indicates that the projected 2013/2014 cash deficit will be \$77,437 which represents an improvement of \$100,533 from the December 2013 quarterly review deficit of \$177,970 and a decrease of \$83,225 on the original estimated surplus of \$5,788.

### OVERALL BUDGET REVIEW

Detailed below is a full review on a functional basis with comments. The commentary below provides an explanation of major variances (greater than \$5,000) except where offset within the same function. It should be noted that the variance figures quoted in the following table have been calculated on the basis of the actual budget variance figures net of the proposed carried forward amounts.

The detailed quarterly financial review to 31 March 2014 is **ENCLOSED SEPARATELY**.

### GOVERNANCE

Function and comment		Projected Budget Variance \$
<b>GOVERNANCE</b>		
Satisfactory		+405
<b>TOTAL GOVERNANCE</b>		<b>+405</b>

**ADMINISTRATION**

Function and comment		Projected Budget Variance \$
<b>Corporate Support</b> Fees – Section 603 Certificates Salaries & Wages budget increased following offsetting reallocation from Rural Transaction Centres.	+2,600 -30,000	-26,278
<b>Engineering and Works</b> Satisfactory		+2,140
<b>Engineering- Road Safety Officer</b> Satisfactory		+3,683
<b>Employment Overheads</b> Satisfactory		Nil
<b>Plant Operations</b> Additional Diesel Fuel Rebate received following review of Council's previous claims.		+34,420
<b>Staff Vehicles</b> Satisfactory		Nil
<b>TOTAL ADMINISTRATION</b>		<b>+13,965</b>

**PUBLIC ORDER AND SAFETY**

Function and comment		Projected Budget Variance \$
<b>Fire Services</b> Satisfactory		Nil
<b>Emergency Services</b> Satisfactory		Nil
<b>Animal Control</b> Satisfactory		-1,300
<b>TOTAL PUBLIC ORDER &amp; SAFETY</b>		<b>+1,300</b>

## HEALTH SERVICES

Function and comment		Projected Budget Variance \$
<b>Health Administration</b> Satisfactory		+2,910
<b>Health Centres</b> Satisfactory		Nil
<b>Noxious Plants</b> Income and expenditure estimates adjusted to align with implementation of the Regional Weeds Action Plan. Net result is a small increase in overall budget.		-8,024
<b>Riverina Noxious Weeds Project</b> Satisfactory		Nil
<b>Jindera MSO</b> Satisfactory		Nil
<b>TOTAL HEALTH SERVICES</b>		<b>-5,114</b>

## COMMUNITY SERVICES AND EDUCATION

Function and comment		Projected Budget Variance \$
<b>Family Day Care</b> Satisfactory		Nil
<b>Youth Services</b> Budget improvement following reconciliation of Youth CDAT Grant and resulting transfer from unexpended grants.		+6,855
<b>Aged and Disabled</b> Satisfactory		Nil
<b>Education</b> Satisfactory		+437
<b>TOTAL COMMUNITY SERVICES &amp; EDUCATION</b>		<b>+7,292</b>

**HOUSING AND COMMUNITY AMENITIES**

<b>Function and comment</b>		<b>Projected Budget Variance \$</b>
<b>Housing</b> Satisfactory		Nil
<b>Town Planning</b> Satisfactory		+84
<b>Urban Stormwater Drainage</b> Satisfactory		Nil
<b>Public Cemeteries</b> Satisfactory		-4,000
<b>Public Conveniences</b> Budget adjustment following completion of toilet upgrade capital works at Woomargama and Brocklesby. Adjustment is offset by transfer from Town Services – Villages budget which included the upgrade of Woomargama toilets.		-30,000
<b>Street Cleaning</b> Increase in budget allocation due to higher than anticipated costs. Budget adjustment is offset by reduction in Urban Roads maintenance.		-15,000
<b>Other Community Amenities</b> Satisfactory		-91
<b>TOTAL HOUSING &amp; COMMUNITY AMENITIES</b>		<b>-49,007</b>

**MINING, MANUFACTURING & CONSTRUCTION**

Function and comment		Projected Budget Variance \$
<b>Building Control</b> Satisfactory		-223
<b>Quarries &amp; Pits</b> Satisfactory		Nil
<b>TOTAL MINING, MANUFACTURING &amp; CONSTRUCTION</b>		<b>-223</b>

**RECREATION AND CULTURE**

Function and comment		Projected Budget Variance \$
<b>Libraries</b> Satisfactory		-2,425
<b>Community Technology Centres</b> Satisfactory		-3,204
<b>Museums</b> Satisfactory		Nil
<b>Public Halls</b> Satisfactory		-1,000
<b>Other Cultural Services</b> Satisfactory		Nil
<b>Swimming Pools</b> Budget improvement following finalisation of income and expenditure for the 2013/14 pool season.		+5,481
<b>Sporting Grounds</b> Increase in budget allocation due to higher than anticipated costs. Budget adjustment is offset by reduction in Urban Roads maintenance.		-10,000

## RECREATION AND CULTURE

Function and comment		Projected Budget Variance \$
<b>Parks and Gardens</b> Increase in budget allocation of \$65,000 due to higher than anticipated costs. Budget adjustment is offset by reduction in Urban Roads maintenance.		-58,863
<b>TOTAL RECREATION &amp; CULTURE</b>		<b>-70,011</b>

## TRANSPORT AND COMMUNICATIONS

Function and comment		Projected Budget Variance \$
<b>Urban Roads Local</b> Reduction in budget allocation for sealed urban roads (\$80k) and unsealed urban roads (\$10k) to offset additional budget allocations to Street Cleaning (\$15k), Sporting Grounds (\$10k), and Parks & Gardens (\$65k)	+90,000	+90,000
<b>Sealed Rural Roads – Local</b> Satisfactory		Nil
<b>Sealed Rural Roads – Regional</b> No change to overall budget , however a transfer of \$280k from capital expenses to maintenance expenses has occurred.		Nil
<b>Unsealed Rural Roads</b> Satisfactory		Nil
<b>Bridges</b> Satisfactory		Nil
<b>Footpaths</b> Satisfactory		Nil

**TRANSPORT AND COMMUNICATIONS**

<b>Function and comment</b>		<b>Projected Budget Variance \$</b>
<b>Kerb and Gutter</b> Satisfactory		Nil
<b>Ancillary Road works</b> Budget improvement following reallocation of costs associated with upgrade of Woomargama toilets – refer comment in Public Conveniences above.		+9,007
<b>Aerodromes</b> Satisfactory		Nil
<b>Bus Shelters</b> Satisfactory		Nil
<b>RTA Works</b> Satisfactory		Nil
<b>Street Lighting</b> Satisfactory		Nil
<b>TOTAL TRANSPORT &amp; COMMUNICATIONS</b>		<b>+99,007</b>



**ECONOMIC AFFAIRS**

<b>Function and comment</b>		<b>Projected Budget Variance \$</b>
<b>Caravan Parks</b> Improved budget position due to adjustment to loan interest and principal repayments on proposed loan of \$100k for upgrade of Culcairn Caravan Park amenities block, not drawn down in 2012/2013 financial year.		+11,622
<b>Tourism &amp; Area Promotion</b> Satisfactory		-886
<b>Rural Transaction Centres</b> Improved budget position due to reallocation of salaries to corporate services – refer comment above.		+34,040
<b>Economic Development</b> Reduction in budget allocation for Economic Development salaries following removal of Economic Development Officer position from the structure.		+20,370
<b>Real Estate Development</b> Budget adjustment to transfer proceeds of the sale of property (Commercial Street Walla Walla) to Internal Reserves.		-36,193
<b>Other Business Undertakings – Private Works</b> Satisfactory		Nil
<b>TOTAL ECONOMIC AFFAIRS</b>		<b>+28,953</b>

**GENERAL PURPOSE REVENUES**

Function and comment		Projected Budget Variance \$
<b>Rates and Charges</b> Budget adjustment following processing of revised valuation and number of rateable assessments as issued by the Office of the Valuer General.		+9,772
<b>Government Revenues</b> Satisfactory		Nil
<b>Interest on Investments</b> Satisfactory		Nil
<b>Net Gain/Loss on Disposable Assets</b> Satisfactory		Nil
<b>TOTAL GENERAL PURPOSE REVENUES</b>		<b>+9,772</b>

**WASTE MANAGEMENT**

Function and comment		Projected Budget Variance \$
<b>Waste Management</b> Improved budget position due to higher than anticipated revenue from garbage tipping fees and Drum Muster. Also expenditure budget for Interest and Principal repayments for the proposed loan to fund the purchase of a loader have been reduced due to the loan not being drawn down at this time.		+64,194
<b>TOTAL WASTE MANAGEMENT</b>		<b>+64,194</b>

**SUMMARY OF BUDGET VARIATIONS**

<b>SUMMARY OF BUDGET VARIATIONS</b>	<b>+100,533</b>
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**WATER AND SEWERAGE**

General income and expenditure figures appear to be satisfactory.

**SUMMARY**

Council's overall budget position has improved by \$100,533 as at 31 March 2014 from the previous quarterly review. Close monitoring of key budget areas will continue to ensure budget integrity is maintained for the final quarter of the financial year.

**RECOMMENDATION**

That Council note and approve the Interim Budget Review Statement as at 31 March 2014.

2. **DRAFT 2014/2018 DELIVERY PROGRAM AND 2014/2015 OPERATIONAL PLAN AND ESTIMATES OF INCOME AND EXPENDITURE 2014/2018**

**Report prepared by Director Corporate & Community Services –  
David Smith**

**REASON FOR REPORT**

The budget, as presented, discloses a General Fund surplus of \$9,641 for 2014/2015 financial year.

**DISCUSSION**

The estimates of income and expenditure have been prepared on the basis of increasing general rate revenue by 2.3% being the maximum allowable under rate pegging legislation. The impact of the 2.3% rate increase has been detailed in the Revenue Policy which also includes a list of fees and charges proposed to be levied.

The Table below outlines Council's financial position for period 2014/2015.

Operating Revenue	\$ 25,802,805
Capital Revenue	\$ 3,470,373
Loan Funds Raised	\$ 2,636,565
<b>Sub total</b>	<b>\$31,909,743</b>
<i>Less:</i>	
Operating Expenditure	\$ 28,649,862
Capital Expenditure (inc loan repayments)	\$ 13,657,086
Non Cash Depreciation contra	-\$ 7,643,890
<b>Sub Total</b>	<b>\$34,663,058</b>
Transfer (To) /From Reserves and Unexpended Grants	<b>\$ 2,762,956</b>
<b><i>Surplus / (Deficit)</i></b>	<b><i>\$ 9,641</i></b>

Graphs included as **ANNEXURE 7** provide a visual snapshot of where Council's operational and capital expenditure occurs.

The detailed document Draft 2014/2018 Delivery Program & 2014/2015 Operational Plan and Estimates of Income and Expenditure 2104/2018 are **ENCLOSED SEPARATELY**.

A summary of the net cost of each function and major budget items for each functional area will now be provided.

## GOVERNANCE

<b>Function</b>	<b>Estimate 2013 / 2014 \$</b>	<b>Revised Budget as at 31 December 2013 \$</b>	<b>Estimate 2014/2015 \$</b>	<b>Old Forecast 2014 / 2015 \$</b>
Governance	-627,348	-641,997	-690,053	-668,360

### Major Budget Items and/or Specific Inclusions

- Subscriptions and Donations estimate is based on contributions made during 2013/14 year with the exception of reducing the contribution to the Albury Wodonga Eisteddfod from \$2,000 to \$1,000 and including a contribution of \$1,000 to the Against the Grain Drama Camp. A contribution of \$3,000 to the Softwoods Working Group Roads Transport Plan has also been included. A full listing of subscriptions and donations is included as **ANNEXURE 7**.
- An allocation of \$20,000 has been included in the 2014/2015 and 2016/2017 years for the completion of a Customer Satisfaction Survey.

## ADMINISTRATION

<b>Function</b>	<b>Estimate 2013 / 2014 \$</b>	<b>Revised Budget as at 31 December 2013 \$</b>	<b>Estimate 2014/2015 \$</b>	<b>Old Forecast 2014 / 2015 \$</b>
Corporate Support	-2,891,246	-3,036,645	-2,649,540	-2,840,660
Engineering & Works	-71,655	-539,765	-203,456	-358,973
Road Safety Officer	-21,740	-21,740	-22,865	-23,350

DRAFT 2014/2018 DELIVERY PROGRAM AND 2014/2015 OPERATIONAL PLAN AND ESTIMATES OF INCOME AND EXPENDITURE 2014/2018 [CONT'D]

Major Budget Items and/or Specific Inclusions

- Overall budget estimates for operating expenses within Corporate Support are significantly lower than previous budget estimates which reflects the structural changes made to staffing and operational activities within the Corporate Services area over the past year.
- Corporate Support Salaries estimate has decreased by \$109,000 compared to the 2014/2015 forward estimate.
- Employment overheads for 2014/2015 have reduced by \$202,000 compared with the original forward estimate.
- Budget allocation of \$20,000 has been included to facilitate the progress of Joint Organisation projects specifically relating to the provision of Work Health & Safety and Humans Resources activities
- Plant Replacement. Full details of the Plant Replacement Program are included in the Draft Delivery Program.

**PUBLIC ORDER & SAFETY**

<b>Function</b>	<b>Estimate 2013 / 2014 \$</b>	<b>Revised Budget as at 31 December 2013 \$</b>	<b>Estimate 2014/2015 \$</b>	<b>Old Forecast 2014 / 2015 \$</b>
Fire Services	-262,136	-269,790	-297,644	-275,022
Emergency Services	-47,190	-29,619	-29,350	-48,680
Animal Control	-168,873	-168,873	-166,923	-172,190

Major Budget Items and/or Specific Inclusions

- Total budget estimates for NSW Rural Fire Service capital works programs and equipment issues for the Greater Hume district have been included in budget estimates. Details are summarised in the following table.

DRAFT 2014/2018 DELIVERY PROGRAM AND 2014/2015 OPERATIONAL PLAN AND ESTIMATES OF INCOME AND EXPENDITURE 2014/2018 [CONT'D]

	<b>2014/2015</b>	<b>2015/2016</b>	<b>2016/2017</b>	<b>2017/2018</b>
<b>Vehicles</b>	\$186,056	\$388,212	\$351,156	\$503,312
<b>Stations</b>	\$60,000	\$60,000	\$60,000	\$60,000

- Animal control recurrent costs remained relatively consistent.

**HEALTH (INCLUDING NOXIOUS WEEDS)**

<b>Function</b>	<b>Estimate 2013 / 2014 \$</b>	<b>Revised Budget as at 31 December 2013 \$</b>	<b>Estimate 2014/2015 \$</b>	<b>Old Forecast 2014 / 2015 \$</b>
Health Administration	-130,256	-139,316	-111,540	-86,430
Noxious Plants	-242,040	-304,821	-276,088	-247,895

Major Budget Items and/or Specific Inclusions

- Health Administration wages have increased due to a reallocation of wage costs across functions within the Environment & Planning Department.
- Budget allocation of \$1.6m (and offsetting transfer from reserve) included in budget for Stage 2 of the Jindera Multi-Purpose Centre, subject to completion of tender process and subsequent report to Council.
- Method of recording budget estimates for Noxious Weeds has been amended to better align with reporting requirements under the Regional Weeds Action Plan. As a result, items such as Salaries and Wages that were previously reported separately are now included as a project cost under each project heading. Overall, operating costs are consistent with previous budget estimates.
- As reported to the March 2014 meeting of Council (Senior Weeds Officer Part B report) the future of weeds management in New South Wales is currently under review by the Natural Resources Commission (NRC). A draft report prepared by the NRC contains a number of recommendations that, if adopted, will result in significant changes to the current structure of weeds management including the possible transfer of some responsibilities from local councils to the newly formed Local Land Services. Council's weeds budget for 2014/2015 and forward estimates have been prepared on the basis of the current management structure remaining in place, however amendments may need to be made in response to changes emanating from the NRC report in the future.



**COMMUNITY SERVICES & EDUCATION**

<b>Function</b>	<b>Estimate 2013 / 2014 \$</b>	<b>Revised Budget as at 31 December 2013 \$</b>	<b>Estimate 2014/2015 \$</b>	<b>Old Forecast 2014 / 2015 \$</b>
Overall Result	-62,400	-82,980	-64,082	-61,960

Major Budget Items and/or Specific Inclusions

- Greater Hume Children Services continues to operate in an efficient and effective manner with the number of registered carers increasing and expanding into neighbouring local government areas such as Corowa and Albury and across the border into Wodonga. The continued growth of the scheme has enabled Greater Hume Children Services to reach a size and scale sufficient for it to meet operating costs in an increasingly complex and demanding regulatory environment. Provision has been made within the budget to engage a Trainee within the children services unit in accordance with the General Manager's report to the March 2014 meeting of Council.
- Council's Youth Development program provides pro-active youth activities within Greater Hume Shire Council as well as Lockhart Shire and Urana Shire
- Council's decision to withdraw as a provider of community care programs has resulted in the removal of budget estimates for a number of Aged and Disability Care functions.
- In accordance with Council's decision during preparation of the 2012/2013 budget, provision of \$10,000 has been included to provide for an annual contribution of \$2,000 to each of the 5 preschools in the shire, being Holbrook, Culcairn, Henty, Jindera and Burrumbuttock.

**HOUSING & COMMUNITY AMENITIES**

<b>Function</b>	<b>Estimate 2013 / 2014 \$</b>	<b>Revised Budget as at 31 December 2013 \$</b>	<b>Estimate 2014/2015 \$</b>	<b>Old Forecast 2014 / 2015 \$</b>
Housing	10,150	10,150	9,890	10,370
Planning	-59,675	-87,764	-28,016	-67,760
Urban Stormwater Drainage	-135,000	-489,433	-75,000	-246,880
Cemeteries	-43,380	-45,380	-54,018	-44,680
Public Conveniences	-225,360	-269,903	-230,400	-230,310
Street Cleaning	-120,000	-120,000	-120,000	-112,740
Other Community Amenities	-73,020	-115,816	-73,700	-73,210

Major Budget Items and/or Specific Inclusions

- Decrease in Town Planning salaries is the result of a reallocation of staff costs between Planning, Health, Building, Waste and Pools – refer comment above in Health Administration function.
- An allocation of \$15,000 has been included for works associated with Council's LEP and rezoning around Henty, Holbrook and Culcairn.
- An allocation of \$15,000 has been included to facilitate the automation of Section 149 Certificates.
- Urban Stormwater Drainage capital works have been deferred pending the completion of Floodplain Risk Management Plans for Jindera, Culcairn, Henty and Holbrook.

## RECREATION & CULTURE

Function	Estimate 2013 / 2014 \$	Revised Budget as at 31 December 2013 \$	Estimate 2014/2015 \$	Old Forecast 2014 / 2015 \$
Public Libraries	-440,730	-428,147	-433,720	-457,300
Community Technology Centre	-33,600	-29,277	-38,970	-36,100
Museums	-16,240	-18,012	-18,630	-16,860
Public Halls	-115,690	-193,925	-114,710	-118,740
Other Cultural Services	-15,500	-64,870	-15,500	-15,500
Swimming Pools	-479,409	-517,806	-525,784	-501,720
Sporting Grounds	-213,950	-244,251	-241,903	-301,685
Parks & Gardens	-369,150	-433,739	-383,820	-298,900

### Major Budget Items and/or Specific Inclusions

- The annual grant of \$1,000.00 to each of the Hall Management Committees to assist in defraying the cost of utilities and minor maintenance has been maintained. An allocation of \$30,000 per annum has been included for major maintenance at public halls.
- Major works proposed at Council's swimming pools include:
  - \$80,000 for the construction of a third pool at the Jindera Swimming Pool complex offset partly by a transfer of \$43,703 from Section 94 contributions held.
  - \$10,000 for a shade structure at Holbrook pool
  - \$30,000 for construction of a disabled toilet at Culcairn pool
  - \$10,000 for renewal investigations at Henty pool
  - \$10,000 for painting at Walla Walla pool.

Allocations to sporting grounds are summarised in the following table:

Sportsground	Amount Allocated 2013/2014	Amount Allocated 2014/2015
Brocklesby	\$10,000	\$10,000
Burrumbuttock	\$10,000	\$10,000
Culcairn	\$10,000	\$10,000

Gerogery	\$5,000	\$5,000
Henty	\$10,000	\$10,000
Jindera	\$10,000	\$10,000
Walbundrie	\$10,000	\$10,000
Walla Walla	\$10,000	\$10,000
Bungowannah	\$2,000	\$2,000
Cookardinia	\$500	\$500
Gerogery West	\$2,000	\$2,000
Mullengandra Recreation Reserve/Hall	\$2,000	\$2,000
Wymah	\$2,000	\$2,000
Culcairn Tennis Club	\$500	\$500
Morven Tennis Club	\$500	\$500
Henty Tennis Club	\$500	\$500
Walla Walla Tennis Club	\$Nil	\$500
<b>Total</b>	<b>\$85,000</b>	<b>\$85,500</b>

- Capital improvements of \$100,000 have been included for Parks and Gardens

#### **MINING, MANUFACTURING & CONSTRUCTION**

<b>Function</b>	<b>Estimate 2013 / 2014 \$</b>	<b>Revised Budget as at 31 December 2013 \$</b>	<b>Estimate 2014/2015 \$</b>	<b>Old Forecast 2014 / 2015 \$</b>
Building Control	-127,581	-149,581	-152,002	-124,460

#### Major Budget Items and/or Specific Inclusions

- Increase in Building Control salaries is the result of a reallocation of staff costs between Planning, Health, Building, Waste and Pools – refer comment above in Health Administration and Planning functions.

**TRANSPORT & COMMUNICATION**

<b>Function</b>	<b>Estimate 2013 / 2014 \$</b>	<b>Revised Budget as at 31 December 2013 \$</b>	<b>Estimate 2014/2015 \$</b>	<b>Old Forecast 2014 / 2015 \$</b>
Urban Roads Local (excluding FAG)	-823,650	-317,413	-808,012	-879,930
Sealed Rural Roads Local	-1,525,599	-2,301,590	-1,791,842	-1,545,599
Unsealed Rural Roads Local	-1,575,000	-2,066,574	-1,545,636	-1,600,000
Bridges	-20,000	-226,970	-50,000	-20,000
Footpaths	-70,850	-231,050	-70,000	-71,720
Kerb & Gutter	-87,380	-267,380	-111,000	-87,760
Ancillary Roadworks	-99,500	-211,143	-100,700	-99,500
Aerodrome	-18,260	-18,116	-17,820	-18,750
Street Lighting	-149,170	-178,528	-106,340	-152,400

Major Budget Items and/or Specific Inclusions

- A full report on the roads capital works program is included in the Draft Delivery Program.
- Income and expenditure estimates (including loan repayments) associated with the reconstruction of Young Street Holbrook included in Urban Roads Local function.
- Urban Street construction increased to \$150,000 in 2014/2015.

DRAFT 2014/2018 DELIVERY PROGRAM AND 2014/2015 OPERATIONAL PLAN AND ESTIMATES OF INCOME AND EXPENDITURE 2014/2018 [CONT'D]

- Income and expenditure estimates (including loan repayments) associated with the reconstruction of Alma Park Road included in Sealed Rural Roads Local function.
- Sealed Rural Road reseals increased to \$630,000 in 2014/2015 and then by an additional \$20,000 per annum thereafter.
- Budget allocation for gravel resheeting on unsealed rural roads increased to \$625,000 and an additional \$25,000 each year thereafter.
- Maintenance budget for unsealed rural roads increased to \$1,000,000 in 2014/2015
- Allocation of \$60,000 per annum for Town Services (Villages) retained.

## ECONOMIC AFFAIRS

<b>Function</b>	<b>Estimate 2013 / 2014 \$</b>	<b>Revised Budget as at 31 December 2013 \$</b>	<b>Estimate 2014/2015 \$</b>	<b>Old Forecast 2014 / 2015 \$</b>
Caravan Parks	-71,504	-111,764	5,510	-14,124
Tourism & Area Promotion	-156,860	-168,399	-149,600	-158,260
Economic Development	-190,400	-218,338	-111,080	-204,650
Other Business Undertakings	40,000	40,000	40,000	40,000

- Income estimate for caravan parks increased due to commissioning of new on-site cabin at Culcairn Caravan Park.
- Operating costs associated with running and maintaining the Visitor Information Centre and Submarine Museum were discussed at the Interim Budget Workshop. Salary and wage costs have been reduced by approximately \$40,000 based on proposed amendments to staffing arrangements on weekends.
- An allocation of \$37,760 has been included for tourism initiatives and promotional activities.

DRAFT 2014/2018 DELIVERY PROGRAM AND 2014/2015 OPERATIONAL PLAN AND ESTIMATES OF INCOME AND EXPENDITURE 2014/2018 [CONT'D]

- Salary and wage costs and vehicle replacement costs in the Economic Development function have reduced due to the removal of the full time position of Economic Development Officer from Council's structure.
- Allocation for \$14,000 for Economic Development Initiatives has been included.
- An allocation of \$2,500 has been included to cover potential costs associated with Council's involvement in the annual Henty Field Days

### **FINANCIAL ASSISTANCE GRANT**

Financial Assistance Grant (FAG) funding has been indexed by 2.5% which is in line with previous annual adjustments. Overall estimates for FAG funding are based on revised funding amounts as calculated by the Local Government Grants Commission which were applied to Council in 2013/2014.

### **INTEREST ON INVESTMENTS**

The budget estimate of \$760,000 for 2014/2015 is based on receiving an average interest rate of 3.8% on deposits totalling \$20m over the term of the financial year.

### **WASTE MANAGEMENT**

<b>Function</b>	<b>Estimate 2013 / 2014 \$</b>	<b>Revised Budget as at 31 December 2013 \$</b>	<b>Estimate 2014/2015 \$</b>	<b>Old Forecast 2014 / 2015 \$</b>
Waste Management	-103,860	-190,795	-79,941	-62,069

Budget projections for the Waste Management function for 2014/2015 and future years have been prepared in accordance with amendments to operations as detailed in the Waste Management Strategy referred to the April 2013 meeting of Council.

Domestic Waste Management charges are proposed to increase to \$230 for the 2014/2015 year.

Major expenditure items include:

- \$200,000 for the purchase of an additional loader to be used at Culcairn landfill
- \$50,000 for proposed works at Culcairn Landfill
- \$10,000 for purchase of compost bins and organic education program



## **WATER & SEWER**

As Councillors would be aware, an essential component of Council's water and sewer supply operations is that revenue generated through the provision of services is adequate to fund future asset renewals. In order to address this issue, Council has progressively increased access and usage charges across the water and sewer schemes since 2008/2009.

In relation to water supply charges, Council introduced uniform water charges across all serviced properties from 1 July 2011. Previous increases in water charges have been in the vicinity of 15% per annum which has resulted in an improved operating position for Council's water operations. That being the case, it is envisaged that water charges will not need to be increased to the extent that has occurred over recent years. Further, a review of water consumption patterns over recent billing periods has shown that overall water consumption has remained relatively high due to the hot summer period and lack of water restrictions. That being the case, it is expected that water consumption accounts for many residents will be relatively high. Accordingly, it is proposed that usage charges be maintained at 2013/2014 levels and that annual Water Access Charges be increased by 10%.

The following table summarises proposed Residential and Non Residential water charges.

<b>COMPONENT</b>	<b>2013/2014 CHARGES</b>	<b>PROPOSED 2014/2015 CHARGES</b>
Water Access Charge <u>Residential</u>		
20 mm	\$280.00	\$308.00
<u>Non – Residential</u>		
20mm	\$280.00	\$308.00
25mm	\$310.00	\$341.00
32mm	\$351.00	\$386.00
40mm	\$407.00	\$448.00
50mm	\$475.00	\$522.00
80mm	\$655.00	\$720.00
Usage Charge per KL \$		
< 200kl per annum	\$1.40	\$1.40
>200kl per annum	\$2.20	\$2.20

In relation to sewer pricing, all former sewer charges were also consolidated into a uniform pricing structure from 1 July 2011. Similar to Council's water supply operations, increases in charges in the vicinity of 15% over recent years has resulted in a somewhat improved operating position for Council's sewer operations.

DRAFT 2014/2018 DELIVERY PROGRAM AND 2014/2015 OPERATIONAL PLAN AND ESTIMATES OF INCOME AND EXPENDITURE 2014/2018 [CONT'D]

That being the case, it is recommended that residential sewer access and non-residential access and usage charges be increased by 10% for the 2014/2015 year.

The following table summarises proposed Residential and Non Residential sewer charges.

COMPONENT	2013/2014 CHARGES	PROPOSED 2014/2015 CHARGES
Sewer Access Charge <u>Residential</u>		
20 mm	\$445.00	\$489.00
<u>Non – Residential</u>		
20mm	\$225.00	\$247.00
25mm	\$255.00	\$280.00
32mm	\$295.00	\$324.00
40mm	\$345.00	\$379.00
50mm	\$410.00	\$451.00
80mm	\$565.00	\$621.00
Usage Charge per KL \$	\$1.20 PER K/L	\$1.32 PER K/L
MINIMUM CHARGE	\$445.00	\$489.00

Full details of Non-Residential sewerage and liquid trade waste charges and associated discharge factors are included in the Statement of Revenue Policy.

### **SPECIAL RATING VARIATION**

The following resolutions were passed at the November 2013 meeting of Council.

**3624 RESOLVED** [Meyer/Schoff]

*That Council authorise the General Manager to advise IPART of Council's intention to make a special rate variation and further consideration of rate models be considered over coming weeks.*

**3625 RESOLVED** [Osborne/McInerney]

*That Council conduct a workshop on the matter on Tuesday, 26 November commencing at 5.30pm at Culcairn Chambers.*

DRAFT 2014/2018 DELIVERY PROGRAM AND 2014/2015 OPERATIONAL PLAN AND ESTIMATES OF INCOME AND EXPENDITURE 2014/2018 [CONT'D]

In response to the above resolutions, a workshop was conducted on Tuesday 26 November whereby the merits of four options for a SRV were further considered. The four options considered were all based on a common theme; being an increase in rate yield of \$317,250 above rate pegging for the 2014/2015 financial year (average of \$50 per rate assessment based on total assessments as at July 2013).

Following the workshop, a report was presented to the December 2013 Council Meeting whereby it was resolved that Option 1 be confirmed as the preferred option. Key elements of Option 1 are as follows:

- Additional revenue of \$317,250 (\$50 x 6,345 rateable assessments) distributed evenly across all rating categories
- Percentage of total yield within each rating category derived from base rates to remain consistent with rating structure adopted for the 2013/2014 year
- Properties with the average valuation within each rating category will pay an additional \$50 above rate pegging.

Following consultation with IPART and subsequent consideration by Council at the December 2013 meeting it was agreed to defer lodgement of an application for a Special Rate Variation for twelve months so as to ensure that a strong application is presented to IPART for commencement from the 2015/2016 financial year. As a result, Council's draft budget for the forthcoming 2014/2015 financial year will be based on the approved rate peg increase of 2.3% with forward estimates and Long Term Financial Plan for the 2015/2016 and following years incorporating the proposed SRV increase and associated additional expenditure in the area of sealed road resealing (50% of SRV income) and gravel resheeting (50% of SRV income). The following table summarises the additional expenditure for the 2015/2016, 2016/2017 and 2017/2018 financial years.

	2015/2016		2016/2017		2017/2018	
	Expenditure Base Amount	Expenditure Including SRV Income	Expenditure Base Amount	Expenditure Including SRV Income	Expenditure Base Amount	Expenditure Including SRV Income
<b>Sealed Rural Roads Resealing</b>	\$650,000	\$788,625	\$670,000	\$947,250	\$690,000	\$1,105,875
<b>Sealed Urban Roads Resealing</b>	\$105,000	\$125,000	\$110,000	\$150,000	\$115,000	\$175,000
<b>Unsealed Rural Roads Gravel Resheeting</b>	\$650,000	\$808,625	\$675,000	\$992,250	\$700,000	\$1,175,875
<b>Total Expenditure</b>	1,405,000	\$1,722,250	\$1,455,000	\$2,089,500	\$1,505,000	\$2,456,750
<b>TOTAL ADDITIONAL EXPENDITURE</b>		<b>\$317,250</b>		<b>\$634,500</b>		<b>\$951,750</b>

DRAFT 2014/2018 DELIVERY PROGRAM AND 2014/2015 OPERATIONAL PLAN AND ESTIMATES OF INCOME AND EXPENDITURE 2014/2018 [CONT'D]

**CONCLUSION**

The draft budget as presented provides for a small surplus in the 2014/2015 year, and provides for the implementation of the proposed Special Rate Variation commencing from 1 July 2015.

**RECOMMENDATION**

That the 2014/2018 Draft Delivery Program incorporating Statement of Revenue Policy and Estimates of Income and Expenditure for Council's General, Sewerage and Water Supply be placed on public exhibition for a period of 28 days commencing Monday 26 May 2014.



# CORPORATE AND COMMUNITY SERVICES

## 1. **DRAFT DELIVERY PLAN AND ESTIMATES OF INCOME AND EXPENDITURE 2014/2018**

**Report prepared by David Smith – Director Corporate & Community Services**

### **REASON FOR REPORT**

To present the 2014/2018 Draft Delivery Program and Revenue Policy for formal adoption by Council.

### **REFERENCE TO DELIVERY PLAN ACTION**

Not applicable – legislative requirement.

### **DISCUSSION**

At the Council meeting held on 21 May 2014, Council resolved as follows: -

*That the Draft 2014/2018 Delivery Program and 2014/2018 Operational Plan incorporating Statement of Revenue Policy and Estimates of Income and Expenditure for Council's General, Sewerage and Water Supply including adjustments resulting from the pausing of indexation to Financial Assistance Grants and resulting budget deficits be placed on public exhibition for a period of 28 days commencing Monday, 26 May 2014.*

As Councillors would be aware, the Federal Government's decision to freeze indexation of Council's Financial Assistance Grants had a serious impact on Council's budget position for the 2014/2018 period. As reported in the Addendum report to the May 2014 Council Meeting, the loss in indexation resulted in the following budget deficits:

2014/2015	\$103,153
2015/2016	\$240,803
2016/2017	\$374,118
2017/2018	\$339,925

During the Delivery Program exhibition period, management have been critically examining all areas of Council's budget in order to identify areas where adjustments can be made so as to achieve a relatively balanced budget position over the four year period of the Delivery Program.

DRAFT DELIVERY PLAN AND ESTIMATES OF INCOME AND EXPENDITURE 2014/2018  
[CONT'D]

The following table presents a number of budget adjustments that management have identified for inclusion in the 2014/2018 budget:

<b>ITEM</b>	<b>2014/2015</b> <b>\$</b>	<b>2015/2016</b> <b>\$</b>	<b>2016/2017</b> <b>\$</b>	<b>2017/2018</b> <b>\$</b>
<b>Governance</b>				
Councillor training. Increase budget allocation in 2015/16, 2016/17 and 2017/18 years so as to provide an annual allocation of \$10,000		-5,000	-5,000	-5,000
Consolidate membership of RAMROC / REROC to one single ROC from 2015/2016 year		8,180	8,380	8,590
Cancel subscription to LGMA Good Governance Toolkit	3,810	3,910	4,010	4,110
Reduce annual contributions made under Subscriptions and Donations commencing 2015/2016 year		14,450	14,450	14,450
<b>Corporate Services</b>				
Reduction in printing and equipment costs following renegotiation of copier leases	10,000	10,250	10,510	10,770
<b>Public Order and Safety</b>				
Additional income as a result of the provision of Ranger services to Urana Shire Council	5,000	5,000	5,000	5,000
<b>Health</b>				
Reduction in Noxious Weeds expenditure		20,000	20,000	20,000
<b>Education and other community services</b>				
Cancellation of annual contribution to Pre Schools		10,000	10,000	10,000
<b>Housing and Community Amenities</b>				
Limit capital expenditure on Stormwater Drainage to a maximum of \$200k per annum			100,000	50,000

DRAFT DELIVERY PLAN AND ESTIMATES OF INCOME AND EXPENDITURE 2014/2018  
[CONT'D]

The following table presents a number of budget adjustments that management have identified for inclusion in the 2014/2018 budget:

<b>ITEM</b>	<b>2014/2015</b> <b>\$</b>	<b>2015/2016</b> <b>\$</b>	<b>2016/2017</b> <b>\$</b>	<b>2017/2018</b> <b>\$</b>
<b>Housing and Community</b>				

<b>Amenities cont ....</b>				
Reduce annual allocation to Public Toilet upgrades to \$40k per annum	10,000	10,000	10,000	10,000
Reduce allocation to Simply Greater Places Grants to \$40k in 2014/2015 and then indexed to rate pegging. Currently any requests from community groups for Council funding are channelled into the Community Development Grant program. It is management's view that if this program is deleted then these requests will need to be reported to Council on a 'one off' basis which will make objective decision making difficult.	20,000	19,400	18,818	18,253
<b>Recreation and Culture</b>				
Cancel annual allocation to Heritage Advisor and Grants and utilise unexpended funds carried forward from previous years to retain program in 2014/15 and possibly 2015/16	15,500	15,500	15,500	15,500
Reduce annual allocation to Halls Renewal Expenses to \$25k per annum	5,000	5,000	5,000	5,000
<b>Transport and Communication</b>				
Reduce allocation to Street Lighting installations to \$10k per annum commencing 2015/16 year		10,000	10,000	10,000
<b>Waste Management</b>				
Transfer of positive operating position for Waste Management function to Internal Reserve for future waste management activities		-602	-34,321	-57,273



DRAFT DELIVERY PLAN AND ESTIMATES OF INCOME AND EXPENDITURE 2014/2018  
[CONT'D]

<b>Organisation Structure</b>				
Removal of Community Development Officer position from organisation structure following resignation of incumbent. Details on revised Organisation Structure and associated reallocation of duties to be presented to July 2014 meeting of Council	40,910	42,560	44,270	46,030
Future adjustments to organisation structure to be confirmed during 2014/2015 financial year		107,000	107,000	107,000
<b>TOTAL BUDGET ADJUSTMENTS</b>	<b>110,220</b>	<b>275,648</b>	<b>343,617</b>	<b>272,430</b>

Following inclusion of the above adjustments, Council's budget position is as follows:

<b>Budget Position</b>	<b>2014/2015</b>	<b>2015/2016</b>	<b>2016/2017</b>	<b>2017/2018</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Surplus (Deficit)</b>	7,067	34,845	(30,501)	(67,495)

The following table summarises the revised budget position for 2014 / 2015.

Operating Revenue	\$ 25,675,511
Capital Revenue	\$ 3,470,373
Loan Funds Raised	\$ 2,636,565
<b>Sub total</b>	<b>\$31,786,449</b>
<i>Less:</i>	
Operating Expenditure	\$ 28,544,142
Capital Expenditure (inc loan repayments)	\$ 13,642,086
Non Cash Depreciation contra	-\$ 7,643,890
<b>Sub Total</b>	<b>\$34,532,338</b>
Transfer (To) /From Reserves and Unexpended Grants	<b>\$ 2,762,956</b>
<b>Surplus / (Deficit)</b>	<b>\$ 7,067</b>

### **Operational Areas Requiring Further Examination and Scrutiny**

During the process of examining all areas of Council's budget as detailed above, management have also identified the following items for further review during the remainder of the current term of Council.

<b>Item for Review</b>	<b>Comment</b>
Street Cleaning	Review service levels and staffing arrangements through natural attrition of existing staff
Fees and Charges	Undertake a thorough review of all fees and charges to determine whether current fees are appropriate and comparable with neighbouring councils
Holbrook Air Park	Review Council's ongoing service levels to the air park and future management options
Parks and Gardens / Town Maintenance operations	Review service levels at all current parks and undertake an assessment into the number of parks that Council is responsible for. Similarly, undertake a review of town maintenance operations to ensure maximum efficiency is obtained within the resources allocated
Public Toilets	Refer report to June 2014 meeting of Council in relation to future management of public toilets
Sportsgrounds	Review options in relation to user fees, user licences and other funding options
Staffing Levels	Continue to critically review staffing levels as vacancies arise through resignations / retirements

### **Submissions Received**

The Draft Delivery Program and Revenue Policy has been publicly exhibited and made available for inspection at Council's two main offices, three customer service offices and Council's Website.

At time of preparing this report, one submission has been received via Facebook. A copy of the submission is **ENCLOSED SEPARATELY**.

### **Resourcing Strategy**

In addition to the preparation of the Draft Delivery Program and Revenue Policy, Council's existing Resourcing Strategy comprising the 10 Year Long Term Financial Plan, Workforce Plan and Asset Management Strategy will require updating following formal adoption of the Delivery Program and associated budgets.

### **CONCLUSION**

The draft budget as presented provides for a small surplus in the 2014/2015 year, however as indicated above a number of operational areas will require close scrutiny over the course of the 2014/2015 financial year in order to ensure budget integrity into the future.

## **RECOMMENDATION**

That:

1. Council note and consider any public submissions made in respect to the 2014/2018 Draft Delivery Program.
2. The 2014/2018 Draft Delivery Program incorporating estimates of income and expenditure for Council's General, Sewerage and Water Supply Funds and the Draft Revenue Policy be adopted.
3. Fees and Charges as advertised in the Draft Revenue Policy be implemented from 1 July 2014.
4. Council's Resourcing Strategy comprising 10 Year Long Term Financial Plan 2013/2014 – 2022/2023, Workforce Management Plan 2014 - 2018 and Asset Management Strategy be updated taking into consideration the 2014/2018 Draft Delivery Program incorporating estimates of income and expenditure for Council's General, Sewerage and Water Supply Funds and the Draft Revenue Policy.
5. In accordance with Section 535 of the Local Government Act 1993 Council **make** the following Rates and Charges for the period 1 July 2014 to 30 June 2015:

### **ORDINARY RATES**

Council **makes** the following rates for the rating year 1 July 2014 to 30 June 2015, comprising a base rate under Section 499 and an ad valorem amount under Section 498 of the Local Government Act 1993.

- a. **Residential** – An ordinary rate of zero point six six seven nine four six (0.667946) cents in the dollar on the land value in addition to a base amount of two hundred and fifty two dollars and five cents (\$252.05) per assessment being forty seven point eight percent (47.8%) of the total amount payable on all rateable land in the Greater Hume Shire categorised as "Residential" in accordance with Section 516 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(1) of the Local Government Act 1993 this rate be named "Residential".
- b. **Residential – Villages** – An ordinary rate of zero point four two seven seven four two (0.427742) cents in the dollar on the land value in addition to a base amount of one hundred and seventy five dollars and thirty four cents (\$175.34) per assessment being thirty nine point six percent (39.6%) of the total amount payable on all rateable land in the Greater Hume Shire categorised as "Residential" sub-category "Villages" in accordance with Section 516 and Section 529 (1) of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(1) of the Local Government Act 1993 this rate be named "Residential – Villages".

- c. **Residential – Rural** – An ordinary rate of zero point four two seven nine seven zero (0.427970) cents in the dollar on the land value in addition to a base amount of two hundred and fifty two dollars and five cents (\$252.05) per assessment being thirty percent (30.0%) of the total amount payable on all rateable land in the Greater Hume Shire categorised as "Residential" sub-category "Rural" in accordance with Section 516 and Section 529(1) of the Local Government Act

1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(1) of the Local Government Act 1993 this rate be named "Residential – Rural".

- d. **Business** – An ordinary rate of zero point six zero zero five three four (0.600534) cents in the dollar on the land value in addition to a base amount of two hundred and ninety five dollars and eighty eight cents (\$295.88) per assessment being forty nine point one percent (49.1%) of the total amount payable on all rateable land in the Greater Hume Shire categorised as "Business" in accordance with Section 518 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(1) of the Local Government Act 1993 this rate be named "Business".
- e. **Farmland – Ordinary** – An ordinary rate of zero point two seven seven seven six six (0.277766) cents in the dollar on the land value in addition to a base amount of two hundred and seventy three dollars and ninety seven cents (\$273.97) per assessment being fourteen point three percent (14.3%) of the total amount payable on all rateable land in the Greater Hume Shire categorised as "Farmland" in accordance with Section 515 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(1) of the Local Government Act 1993 this rate be named "Farmland – Ordinary".
- f. **Farmland – High Intensity Forestry** – An ordinary rate of zero point four two five nine zero nine (0.425909) cents in the dollar on the land value in addition to a base amount of one hundred and sixty four dollars and thirty eight cents (\$164.38) per assessment being fifteen point six percent (15.6%) of the total amount payable on all rateable land in the Greater Hume Shire categorised as "Farmland" sub-category "High Intensity Forestry" in accordance with Section 515 and Section 529(1) of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(1) of the Local Government Act 1993 this rate be named "Farmland – High Inten Forestry".

## **WATER SUPPLY CHARGES**

Council makes the water supply charges for the period 1 July 2014 to 30 June 2015 as follows.

- a. An annual water availability charge of three hundred and eight dollars (\$308.00) per assessment be charged on all strata, single residential and unmetered rateable land categorised Residential or Residential - Villages in accordance with Section 501 and Section 552 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Water Access Charge".
- b. An annual water availability charge based on water meter size for non-rateable and multi residential properties as follows:

<b>PRICING STRUCTURE – GREATER HUME WATER SCHEME</b>	
<b>Component</b>	<b>2014/2015 Charges</b>
<b>Water Meter Size</b>	
20mm	\$308.00
25mm	\$341.00
32mm	\$386.00
40mm	\$448.00
50mm	\$522.00
80mm	\$720.00

be charged per meter on all multi residential rateable land categorised as Residential or Residential - Villages in accordance with Section 501 and Section 552 of the Local Government Act 1993 and non-rateable land in accordance with Section 503 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Water Access Charge".

- c. An annual water availability charge of three hundred and eight dollars (\$308.00) be charged on all unmetered rateable land categorised as Business in accordance with Section 501 and Section 552 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Water Access Charge".

**WATER SUPPLY CHARGES (continued)**

d. An annual water availability charge based on water meter size as follows:

<b>PRICING STRUCTURE – GREATER HUME WATER SCHEME</b>	
<b>Component</b>	<b>2014/2015 Charges</b>
<b>Water Meter Size</b>	
20mm	\$308.00
25mm	\$341.00
32mm	\$386.00
40mm	\$448.00
50mm	\$522.00
80mm	\$720.00

be charged per meter on all rateable land categorised as Business or Farmland in accordance with Section 501 and Section 552 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Water Access Charge".

e. A water consumption charge per kilolitre as follows:

<b>PRICING STRUCTURE – GREATER HUME WATER SCHEME</b>	
<b>Component</b>	<b>2014/2015 Charges</b>
<b>Usage Charge per KL \$</b>	
< 200kl per kl	\$1.40
>200kl per kl	\$2.20

be charged on all metered assessments in accordance with Section 502 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Water Consumption".

## **SEWERAGE RATES**

Council makes the sewerage charges for the period 1 July 2014 to 30 June 2015 as follows.

- a. An annual sewerage availability charge of four hundred and eighty nine dollars (\$489.00) per assessment be charged on all strata, single residential and unmetered rateable land categorised Residential in accordance with Section 501 and Section 552 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Sewer Access Charge".
- b. An annual sewerage availability charge based on water meter size for non-rateable assessments and multi residential properties as follows:

<b>PRICING STRUCTURE – GREATER HUME SEWER SCHEME</b>	
<b>Component</b>	<b>2014/2015 Charges</b>
<b>Water Meter Size</b>	
20mm	\$247.00
25mm	\$280.00
32mm	\$324.00
40mm	\$379.00
50mm	\$451.00
80mm	\$621.00

be charged per meter on all multi residential rateable land categorised as Residential in accordance with Section 501 and Section 552 of the Local Government Act 1993 and non-rateable land in accordance with Section 503 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Sewer Access Charge".

- c. An annual sewerage availability charge of four hundred and eighty nine dollars (\$489.00) be charged on all unmetered rateable land categorised as Business in accordance with Section 501 and Section 552 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Sewer Access Charge".

**SEWERAGE RATES (continued)**

- d. An annual sewerage availability charge based on water meter size as follows:

<b>PRICING STRUCTURE – GREATER HUME SEWER SCHEME</b>	
<b>Component</b>	<b>2014/2015 Charges</b>
<b>Water Meter Size</b>	
20mm	\$247.00
25mm	\$280.00
32mm	\$324.00
40mm	\$379.00
50mm	\$451.00
80mm	\$621.00

be charged per meter on all rateable land categorised as Business in accordance with Section 501 and Section 552 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Sewer Access Charge".

- e. A sewerage usage charge per kilolitre will be charged on all non-residential metered assessments with sewerage discharge as follows:

<b>PRICING STRUCTURE – GREATER HUME SEWER SCHEME</b>	
<b>Component</b>	<b>2012/2013 Charges</b>
<b>Usage Charge per KL \$</b>	\$1.32 per kilolitre for all non-residential discharges.

be charged on all metered non-residential assessments with sewerage discharge subject to the aligned discharge factor in accordance with Section 502 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Non Residential Sewer Usage Charge".

- f. In accordance with Section 542 of the Local Government Act 1993 the minimum charge (being the combined total of the Sewer Access Charge and the Non Residential Sewer Usage Charge) applicable to non-residential metered assessments will be four hundred and eighty nine dollars (\$489.00) for the period 1 July 2014 to 30 June 2015.



## **WASTE MANAGEMENT**

Council makes the waste management charges for the period 1 July 2014 to 30 June 2015 as follows.

### **Residential**

- a. A domestic waste management collection charge of two hundred and thirty dollars (\$230.00) per service be charged on all occupied rateable land other than land classified as Business which have a domestic waste management service available in accordance with Section 496 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Garbage – Domestic".

### **Commercial**

- a. A commercial waste management collection charge of two hundred and forty five dollars (\$245.00) per service in respect of each parcel of land to which a non-domestic waste management service (garbage and recycling) is both available and provided under Section 501 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Garbage – Commercial".
- b. A commercial waste management collection charge of two hundred and fifteen dollars (\$215.00) per service in respect of each parcel of land to which a non-domestic waste management service (garbage only) is both available and provided under Section 502 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Waste – Garbage Only Service".
- c. A commercial waste management collection charge of one hundred and ten dollars (\$110.00) per service in respect of each parcel of land to which a non-domestic waste management service (recycling only) is both available and provided under Section 502 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Waste – Recycling Only Service".

### **Vacant Land**

- a. A waste management charge of twenty dollars (\$20.00) per assessment be charged on all vacant rateable land located within designated domestic waste scavenging areas in accordance with Section 496 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Garbage – Domestic Vacant Land".

## **ON SITE SEWAGE MANAGEMENT CHARGE**

Council makes the on-site sewerage management charge for the period 1 July 2014 to 30 June 2015 as follows.

An on-site sewage management charge of twenty dollars (\$20) per annum in respect of each parcel of land or rateable assessment where a dwelling(s) or other occupied

building(s) is/are connected to any form of on-site sewage management system or systems be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Onsite Sewage Management Chg".

**INTEREST ON OVERDUE RATES AND CHARGES**

The rate of interest to be charged on overdue rates and charges in accordance with Section 566(3) of the Local Government Act 1993 be set at eight point five percent (8.50%) per annum on a daily simple interest basis for the period 1 July 2014 to 30 June 2015.

**MINUTES OF THE ORDINARY MEETING OF GREATER HUME SHIRE COUNCIL  
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LOCAL GOVERNMENT NSW (LGNSW) ANNUAL CONFERENCE [CONT'D]

**3800 RESOLVED** [McInerney/Quinn]

That the following matters be given further consideration as motions for conference:

- Industrial relations and Local Government NSW State Award
- Streamlining of reporting to other levels of government
- Review of Local Government Act 1993 in relation to the review of election methods
- Revenue raised from road related federal and state taxes and fees.

**4. POTENTIAL DEVELOPMENT OF LOT 2 DP 610499 AT YOUNG STREET, HOLBROOK AND LOT 1 DP 862581 AT WALLA WALLA**

**3801 RESOLVED** [Osborne/McInerney]

That the General Manager be authorised to commission two independent valuations on Lot 2 DP 610499 Young Street, Holbrook and Lot 1 DP 862581 at Walla Walla.

## **CORPORATE AND COMMUNITY SERVICES**

**1. DRAFT DELIVERY PLAN AND ESTIMATES OF INCOME AND EXPENDITURE 2014/2018**

**3802 RESOLVED** [Heriot/Schoff]

That standing orders be suspended at 5.34pm.

Cr McInerney left the meeting room at 5.34pm, returning at 5.37pm.  
Cr O'Neill left the meeting room at 5.42pm, returning at 5.44pm.

**3803 RESOLVED** [Quinn/Heriot]

That standing orders resume at 5.57pm.

**3804 RESOLVED** [Heriot/McInerney]

That:

1. Council note and consider any public submissions made in respect to the 2014/2018 Draft Delivery Program.
2. The 2014/2018 Draft Delivery Program incorporating estimates of income and expenditure for Council's General, Sewerage and Water Supply Funds and the Draft Revenue Policy be adopted.

**MINUTES OF THE ORDINARY MEETING OF GREATER HUME SHIRE COUNCIL  
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DRAFT DELIVERY PLAN AND ESTIMATES OF INCOME AND EXPENDITURE 2014/2018  
[CONT'D]

3. Fees and Charges as advertised in the Draft Revenue Policy be implemented from 1 July 2014.
4. Council's Resourcing Strategy comprising 10 Year Long Term Financial Plan 2013/2014 – 2022/2023, Workforce Management Plan 2014 - 2018 and Asset Management Strategy be updated taking into consideration the 2014/2018 Draft Delivery Program incorporating estimates of income and expenditure for Council's General, Sewerage and Water Supply Funds and the Draft Revenue Policy.
5. In accordance with Section 535 of the Local Government Act 1993 Council **make** the following Rates and Charges for the period 1 July 2014 to 30 June 2015:

**ORDINARY RATES**

Council **makes** the following rates for the rating year 1 July 2014 to 30 June 2015, comprising a base rate under Section 499 and an ad valorem amount under Section 498 of the Local Government Act 1993.

- a. **Residential** – An ordinary rate of zero point six six seven nine four six (0.667946) cents in the dollar on the land value in addition to a base amount of two hundred and fifty two dollars and five cents (\$252.05) per assessment being forty seven point eight percent (47.8%) of the total amount payable on all rateable land in the Greater Hume Shire categorised as "Residential" in accordance with Section 516 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(1) of the Local Government Act 1993 this rate be named "Residential".
- b. **Residential – Villages** – An ordinary rate of zero point four two seven seven four two (0.427742) cents in the dollar on the land value in addition to a base amount of one hundred and seventy five dollars and thirty four cents (\$175.34) per assessment being thirty nine point six percent (39.6%) of the total amount payable on all rateable land in the Greater Hume Shire categorised as "Residential" sub-category "Villages" in accordance with Section 516 and Section 529 (1) of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(1) of the Local Government Act 1993 this rate be named "Residential – Villages".
- c. **Residential – Rural** – An ordinary rate of zero point four two seven nine seven zero (0.427970) cents in the dollar on the land value in addition to a base amount of two hundred and fifty two dollars and five cents (\$252.05) per assessment being thirty percent (30.0%) of the total amount payable on all rateable land in the Greater Hume Shire categorised as "Residential" sub-category "Rural" in accordance with Section 516 and Section 529(1) of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(1) of the Local Government Act 1993 this rate be named "Residential – Rural".

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DRAFT DELIVERY PLAN AND ESTIMATES OF INCOME AND EXPENDITURE 2014/2018  
[CONT'D]

- d. **Business** – An ordinary rate of zero point six zero zero five three four (0.600534) cents in the dollar on the land value in addition to a base amount of two hundred and ninety five dollars and eighty eight cents (\$295.88) per assessment being forty nine point one percent (49.1%) of the total amount payable on all rateable land in the Greater Hume Shire categorised as "Business" in accordance with Section 518 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(1) of the Local Government Act 1993 this rate be named "Business".
- e. **Farmland – Ordinary** – An ordinary rate of zero point two seven seven seven six six (0.277766) cents in the dollar on the land value in addition to a base amount of two hundred and seventy three dollars and ninety seven cents (\$273.97) per assessment being fourteen point three percent (14.3%) of the total amount payable on all rateable land in the Greater Hume Shire categorised as "Farmland" in accordance with Section 515 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(1) of the Local Government Act 1993 this rate be named "Farmland – Ordinary".
- f. **Farmland – High Intensity Forestry** – An ordinary rate of zero point four two five nine zero nine (0.425909) cents in the dollar on the land value in addition to a base amount of one hundred and sixty four dollars and thirty eight cents (\$164.38) per assessment being fifteen point six percent (15.6%) of the total amount payable on all rateable land in the Greater Hume Shire categorised as "Farmland" sub-category "High Intensity Forestry" in accordance with Section 515 and Section 529(1) of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(1) of the Local Government Act 1993 this rate be named "Farmland – High Inten Forestry".

**WATER SUPPLY CHARGES**

Council makes the water supply charges for the period 1 July 2014 to 30 June 2015 as follows.

- a. An annual water availability charge of three hundred and eight dollars (\$308.00) per assessment be charged on all strata, single residential and unmetered rateable land categorised Residential or Residential - Villages in accordance with Section 501 and Section 552 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Water Access Charge".

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DRAFT DELIVERY PLAN AND ESTIMATES OF INCOME AND EXPENDITURE 2014/2018

**WATER SUPPLY CHARGES cont...**

- b. An annual water availability charge based on water meter size for non-rateable and multi residential properties as follows:

**PRICING STRUCTURE – GREATER HUME WATER SCHEME**

<b>Component</b>	<b>2014/2015 Charges</b>
<b>Water Meter Size</b>	
20mm	\$308.00
25mm	\$341.00
32mm	\$386.00
40mm	\$448.00
50mm	\$522.00
80mm	\$720.00

be charged per meter on all multi residential rateable land categorised as Residential or Residential - Villages in accordance with Section 501 and Section 552 of the Local Government Act 1993 and non-rateable land in accordance with Section 503 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Water Access Charge".

- c. An annual water availability charge of three hundred and eight dollars (\$308.00) be charged on all unmetered rateable land categorised as Business in accordance with Section 501 and Section 552 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Water Access Charge".
- d. An annual water availability charge based on water meter size as follows:

**PRICING STRUCTURE – GREATER HUME WATER SCHEME**

<b>Component</b>	<b>2014/2015 Charges</b>
<b>Water Meter Size</b>	
20mm	\$308.00
25mm	\$341.00
32mm	\$386.00
40mm	\$448.00
50mm	\$522.00
80mm	\$720.00

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**DRAFT DELIVERY PLAN AND ESTIMATES OF INCOME AND EXPENDITURE 2014/2018**

**WATER SUPPLY CHARGES cont...**

be charged per meter on all rateable land categorised as Business or Farmland in accordance with Section 501 and Section 552 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Water Access Charge".

- e. A water consumption charge per kilolitre as follows:

**PRICING STRUCTURE – GREATER HUME WATER SCHEME**

<b><u>Component</u></b>	<b><u>2014/2015 Charges</u></b>
<b>Usage Charge per KL \$</b>	
< 200kl per kl	\$1.40
>200kl per kl	\$2.20

be charged on all metered assessments in accordance with Section 502 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Water Consumption".

**SEWERAGE RATES**

Council makes the sewerage charges for the period 1 July 2014 to 30 June 2015 as follows.

- a. An annual sewerage availability charge of four hundred and eighty nine dollars (\$489.00) per assessment be charged on all strata, single residential and unmetered rateable land categorised Residential in accordance with Section 501 and Section 552 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Sewer Access Charge".

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DRAFT DELIVERY PLAN AND ESTIMATES OF INCOME AND EXPENDITURE 2014/2018

**SEWERAGE CHARGES cont...**

- b. An annual sewerage availability charge based on water meter size for non-rateable assessments and multi residential properties as follows:

**PRICING STRUCTURE – GREATER HUME SEWER SCHEME**

<b>Component</b>	<b>2014/2015 Charges</b>
<b>Water Meter Size</b>	
20mm	\$247.00
25mm	\$280.00
32mm	\$324.00
40mm	\$379.00
50mm	\$451.00
80mm	\$621.00

be charged per meter on all multi residential rateable land categorised as Residential in accordance with Section 501 and Section 552 of the Local Government Act 1993 and non-rateable land in accordance with Section 503 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Sewer Access Charge".

- c. An annual sewerage availability charge of four hundred and eighty nine dollars (\$489.00) be charged on all unmetered rateable land categorised as Business in accordance with Section 501 and Section 552 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Sewer Access Charge".



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DRAFT DELIVERY PLAN AND ESTIMATES OF INCOME AND EXPENDITURE 2014/2018  
[CONT'D]

**SEWERAGE RATES (continued)**

- d. An annual sewerage availability charge based on water meter size as follows:

**PRICING STRUCTURE – GREATER HUME SEWER SCHEME**

<b>Component</b>	<b>2014/2015 Charges</b>
<b>Water Meter Size</b>	
20mm	\$247.00
25mm	\$280.00
32mm	\$324.00
40mm	\$379.00
50mm	\$451.00
80mm	\$621.00

be charged per meter on all rateable land categorised as Business in accordance with Section 501 and Section 552 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Sewer Access Charge".

- e. A sewerage usage charge per kilolitre will be charged on all non-residential metered assessments with sewerage discharge as follows:

**PRICING STRUCTURE – GREATER HUME SEWER SCHEME**

<b>Component</b>	<b>2012/2013 Charges</b>
<b>Usage Charge per KL \$</b>	\$1.32 per kilolitre for all non-residential discharges.

be charged on all metered non-residential assessments with sewerage discharge subject to the aligned discharge factor in accordance with Section 502 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Non Residential Sewer Usage Charge".

- f. In accordance with Section 542 of the Local Government Act 1993 the minimum charge (being the combined total of the Sewer Access Charge and the Non Residential Sewer Usage Charge) applicable to non-residential metered assessments will be four hundred and eighty nine dollars (\$489.00) for the period 1 July 2014 to 30 June 2015.

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[CONT'D]

**WASTE MANAGEMENT**

Council makes the waste management charges for the period 1 July 2014 to 30 June 2015 as follows.

**Residential**

- a. A domestic waste management collection charge of two hundred and thirty dollars (\$230.00) per service be charged on all occupied rateable land other than land classified as Business which have a domestic waste management service available in accordance with Section 496 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Garbage – Domestic".

**Commercial**

- a. A commercial waste management collection charge of two hundred and forty five dollars (\$245.00) per service in respect of each parcel of land to which a non-domestic waste management service (garbage and recycling) is both available and provided under Section 501 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Garbage – Commercial".
- b. A commercial waste management collection charge of two hundred and fifteen dollars (\$215.00) per service in respect of each parcel of land to which a non-domestic waste management service (garbage only) is both available and provided under Section 502 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Waste – Garbage Only Service".
- c. A commercial waste management collection charge of one hundred and ten dollars (\$110.00) per service in respect of each parcel of land to which a non-domestic waste management service (recycling only) is both available and provided under Section 502 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Waste – Recycling Only Service".

**Vacant Land**

- a. A waste management charge of twenty dollars (\$20.00) per assessment be charged on all vacant rateable land located within designated domestic waste scavenging areas in accordance with Section 496 of the Local Government Act 1993 be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Garbage – Domestic Vacant Land".

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**ON SITE SEWAGE MANAGEMENT CHARGE**

Council makes the on-site sewerage management charge for the period 1 July 2014 to 30 June 2015 as follows.

An on-site sewage management charge of twenty dollars (\$20) per annum in respect of each parcel of land or rateable assessment where a dwelling(s) or other occupied building(s) is/are connected to any form of on-site sewage management system or systems be now made for the period 1 July 2014 to 30 June 2015 and in accordance with Section 543(3) of the Local Government Act 1993 this charge be named "Onsite Sewage Management Chg".

**INTEREST ON OVERDUE RATES AND CHARGES**

The rate of interest to be charged on overdue rates and charges in accordance with Section 566(3) of the Local Government Act 1993 be set at eight point five percent (8.50%) per annum on a daily simple interest basis for the period 1 July 2014 to 30 June 2015.

**2. DETERMINATIONS OF LOCAL GOVERNMENT REMUNERATION TRIBUNAL - MAYOR'S AND COUNCILLORS' FEES**

MOTION [Osborne/O'Neill]

That fees payable to councillors and mayoral payments remain unchanged for the 2013/2014 financial year.

At this juncture, Cr McInerney foreshadowed another motion.

**On being put to the vote, the MOTION WAS LOST.**

**3805 RESOLVED** [McInerney/Quinn]

That:

1. the fee payable to Councillors be set at \$9,709 per annum effective 1 July 2014.
2. in addition to the adopted Councillor fee above, the fee payable to the Mayor be set at \$10,940 per annum effective 1 July 2014.
3. an allowance of \$1,770 be paid to the Deputy Mayor from the 2014/2015 Mayoral Allowance.