GENERAL FUND - OPERATING PEFORMANCE DATA	2016	2017	2018	2019	2020
Note 21- Income Statement - Income - Total Income from continuing operations	51,376	49,088	50,045	50,444	51,945
Bland	21,224	20,189	20,479	20,808	21,146
Coolamon	12,569	12,193	12,131	12,193	12,256
Temora	17,583	16,706	17,435	17,443	18,543
Note 21 - Income Statement - Income - Grants & Contributions Provided For Capital Purposes	5,536	3,161	3,180	2,911	3,573
Bland	3,843	2,582	2,614	2,646	2,678
Coolamon	1,109	525	223	200	200
Temora	584	54	343	65	695
Note 21 - Income Statement - Income - Net gain from the disposal of assets	256	350	416	242	307
Bland	0	0	0	0	0
Coolamon	2	142	168	79	69
Temora	254	208	248	163	238
Note 21 - Income Statement - Income - Net share of interests in joint ventures/associates using the equity method	5	6	6	6	6
Bland					
Coolamon	5	6	6	6	6
Temora					
Note 21 - Income Statement - Expenses - Total expenses from continuing operations	46,647	47,118	47,922	48,525	49,485
Bland	20,243	20,314	20,548	20,750	21,108
Coolamon	10,486	10,711	10,912	11,069	11,277
Temora	15,918	16,093	16,462	16,706	17,100
Note 21 - Income Statement - Expenses - Net Loss from the disposal of assets	0	0	0	0	0
Note 21 - Income Statement - Expenses - Net share of interests in joint ventures/associates using the equity method	0	0	0	0	0
Total continuing operating revenue (exc. capital grants and contributions) less operating expenses	***-1,068***	***-1,547***	***-1,479***	***-1,240***	***-1,426***
Total continuing operating revenue (exc. capital grants and contributions)	***45,579***	***45,571***	***46,443***	***47,285***	***48,059***
FINANCIAL YEAR RESULT	-0.023	-0.034	-0.032	-0.026	-0.030
	NO	NO	NO	NO	NO
AVERAGE OVER THREE YEARS	-0.023	-0.029	-0.030	-0.031	-0.029
	NO	NO	NO	NO	NO
Benchmark					
Operating Performance Ratio (greater or equal to break-even average over 3 years)					

GENERAL FUND - OWN SOURCE REVENUE	2016	2017	2018	2019	2020
Note 21- Income Statement - Income - Total Income from continuing operations	51,376	49,088	50,045	50,444	51,945
Bland	21,224	20,189	20,479	20,808	21,146
Coolamon	12,569	12,193	12,131	12,193	12,256
Temora	17,583	16,706	17,435	17,443	18,543
Note 21 - Income Statement - Income - Operating Revenues - Grants & Contributions Provided For Operating Purposes	20,180	19,719	19,924	20,143	20,248
Bland	8,335	8,347	8,387	8,461	8,537
Coolamon	5,250	5,279	5,270	5,284	5,162
Temora	6,595	6,093	6,267	6,398	6,549
Note 21 - Income Statement - Income - Grants & Contributions Provided For Capital Purposes	5,536	3,161	3,180	2,911	3,573
Bland	3,843	2,582	2,614	2,646	2,678
Coolamon	1,109	525	223	200	200
Temora	584	54	343	65	695
Note 21 - Income Statement - Income - Net gain from the disposal of assets	256	350	416	242	307
Bland	0	0	0	0	0
Coolamon	2	142	168	79	69
Temora	254	208	248	163	238
Note 21 - Income Statement - Income - Net share of interests in joint ventures/associates using the equity method	5	6	6	6	6
Bland	0	0	0	0	0
Coolamon	5	6	6	6	6
Temora	0	0	0	0	0
Total continuing operating revenue less all grants and contributions	***25,399***	***25,852***	***26,519***	***27,142***	***27,811***
Total continuing operating revenue inclusive of capital grants and contributions	***51,115***	***48,732***	***49,623***	***50,196***	***51,632***
FINANCIAL YEAR RESULT	49.69%	53.05%	53.44%	54.07%	53.86%
	NO	NO	NO	NO	NO
AVERAGE OVER THREE YEARS	49.69%	51.37%	52.06%	53.52%	53.79%
	NO	NO	NO	NO	NO
Benchmark					
Own Source Revenue Ratio (greater than 60% average over 3 years)					
	5270	3387.2	3254.8	2975.6	3168.2

GENERAL FUND - REAL OPERATING EXPENDITURE PER CAPITA	2016	2017	2018	2019	2020
# Population Data	16,368	16,401	16,434	16,467	16,500
Bland	6,006	6,012	6,018	6,024	6,030
Coolamon	4,239	4,229	4,219	4,209	4,199
Temora	6,123	6,160	6,197	6,234	6,271
Note 21 - Income Statement - Expenses - Total expenses from continuing operations	46,647	47,118	47,922	48,525	49,485
Bland	20,243	20,314	20,548	20,750	21,108
Coolamon	10,486	10,711	10,912	11,069	11,277
Temora	15,918	16,093	16,462	16,706	17,100
Note 21 - Income Statement - Expenses - Net Loss from the disposal of assets	0	0	0	0	0
Note 21 - Income Statement - Expenses - Net share of interests in joint ventures/associates using the equity method	0	0	0	0	0
* **Other Expenses - Revaluation Decrements**	0	0	0	0	0
Total operating expenses	***46,647***	***47,118***	***47,922***	***48,525***	***49,485***
Population	***16,368***	***16,401***	***16,434***	***16,467***	***16,500***
FINANCIAL YEAR RESULT	2.85	2.87	2.92	2.95	3.00
AVERAGE OVER THREE YEARS	2.85	2.86	2.88	2.91	2.95
Expenditure deflation	2.5%	2.5%	2.5%	2.5%	2.5%
Total deflated operating expenses	***45,481***	***44,792***	***45,556***	***43,851***	***43,601***
Population	***16,368***	***16,401***	***16,434***	***16,467***	***16,500***
FINANCIAL YEAR RESULT	2.78	2.73	2.77	2.66	2.64
		YES	NO	YES	YES
AVERAGE OVER THREE YEARS			2.76	2.72	2.69
		NO	NO	YES	YES
Benchmark					
A decrease in Real Operating Expenditure per capita over time					

APPENDIX 1

Bland Shire Council 10 Year Financial Plan for the Years ending 30 June 2025 INCOME STATEMENT - CONSOLIDATED Scenario: STANDARD	Actuals	Current Year	Projected Years									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	7,653,000	7,855,671	8,143,784	8,347,379	8,556,064	8,769,965	8,989,214	9,213,945	9,444,293	9,680,401	9,922,411	10,170,471
User Charges & Fees	1,517,000	1,089,603	1,352,977	1,380,268	1,409,290	1,438,186	1,467,064	1,497,864	1,529,520	1,562,168	1,595,346	1,631,147
Interest & Investment Revenue	566,000	241,693	278,325	283,325	288,425	293,627	298,933	304,345	309,866	315,496	321,240	321,240
Other Revenues	220,000	2,134,124	575,013	584,333	593,093	602,083	611,105	620,260	629,532	638,831	648,321	657,949
Grants & Contributions provided for Operating Purposes	11,190,000	8,194,027	8,354,559	8,367,503	8,408,007	8,482,583	8,559,444	8,636,421	8,714,651	8,795,161	8,875,980	8,958,137
Grants & Contributions provided for Capital Purposes	1,307,000	2,404,358	3,844,366	2,582,445	2,613,641	2,645,605	2,678,358	2,711,918	2,746,306	2,781,542	2,817,646	2,854,642
Other Income:												
Net gains from the disposal of assets	221,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**22,674,000**	**21,919,476**	**22,549,023**	**21,545,253**	**21,868,519**	**22,232,049**	**22,604,117**	**22,984,754**	**23,374,168**	**23,773,599**	**24,180,944**	**24,593,586**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	6,174,000	6,386,190	6,487,980	6,651,743	6,819,869	7,011,334	7,209,175	7,412,163	7,622,481	7,837,696	8,059,296	8,287,476
Borrowing Costs	329,000	128,552	120,782	57,641	53,411	49,187	45,206	40,605	36,491	32,261	28,106	23,801
Materials & Contracts	10,617,000	9,017,054	6,722,546	6,638,821	6,737,829	6,729,479	6,856,686	6,963,289	7,083,432	7,203,806	7,328,171	7,454,497
Depreciation & Amortisation	6,247,000	6,033,446	5,939,024	5,939,026	5,939,026	5,939,026	5,939,026	5,939,026	5,939,026	5,939,026	5,939,026	5,939,026
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,996,000	2,311,926	1,956,187	1,919,787	1,907,607	1,948,098	2,001,986	2,101,445	2,102,682	2,149,818	2,207,487	2,312,557
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**25,363,000**	**23,877,168**	**21,226,520**	**21,207,017**	**21,457,742**	**21,677,124**	**22,052,080**	**22,456,528**	**22,784,113**	**23,162,607**	**23,562,087**	**24,017,357**
Operating Result from Continuing Operations	**(2,689,000)**	**(1,957,692)**	**1,322,503**	**338,235**	**410,777**	**554,925**	**552,037**	**528,226**	**590,055**	**610,992**	**618,857**	**576,229**
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Operating Result for the Year	**(2,689,000)**	**(1,957,692)**	**1,322,503**	**338,235**	**410,777**	**554,925**	**552,037**	**528,226**	**590,055**	**610,992**	**618,857**	**576,229**
Net Operating Result before Grants and Contributions provided for Capital Purposes	**(3,996,000)**	**(4,362,050)**	**(2,521,863)**	**(2,244,210)**	**(2,202,864)**	**(2,090,680)**	**(2,126,321)**	**(2,183,692)**	**(2,156,251)**	**(2,170,549)**	**(2,198,789)**	**(2,278,412)**

APPENDIX 8

Bland Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
BUDGET SUMMARY - SEWER FUND
Scenario: < Enter Scenario Name on Cover Sheet >

	Current Year					Projected Years					
	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$
Income from Continuing Operations											
Rates & Annual Charges	1,143,813	1,238,029	1,268,980	1,300,705	1,333,222	1,366,553	1,400,717	1,435,734	1,471,628	1,508,419	1,546,129
User Charges & Fees	30,000	30,500	31,263	32,044	32,845	33,666	34,508	35,371	36,255	37,161	38,090
Interest & Investment Revenue	10,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Other Revenues	25,000	30,000	30,450	30,907	31,370	31,841	32,319	32,803	33,295	33,795	34,302
Grants & Contributions provided for Operating Purposes	22,000	20,000	20,500	21,013	21,538	22,076	22,628	23,194	23,774	24,368	24,977
Grants & Contributions provided for Capital Purposes	1,000	1,000	-	-	-	-	-	-	-	-	-
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**1,231,813**	**1,324,529**	**1,356,193**	**1,389,668**	**1,423,975**	**1,459,136**	**1,495,171**	**1,532,102**	**1,569,952**	**1,608,743**	**1,648,498**
Expenses from Continuing Operations											
Employee Benefits & On-Costs	-	-	-	-	-	-	-	-	-	-	-
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	584,730	679,079	585,823	600,354	614,529	629,058	645,248	660,509	676,150	692,181	708,611
Depreciation & Amortisation	222,886	222,886	222,886	222,886	222,886	222,886	222,886	222,886	222,886	222,886	222,886
Impairment	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	76,750	81,850	84,281	86,785	89,388	92,070	94,832	97,677	100,607	103,625	106,734
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**884,366**	**983,815**	**892,990**	**910,025**	**926,803**	**944,013**	**962,966**	**981,072**	**999,643**	**1,018,692**	**1,038,231**
Net Operating Profit /(Loss) for the Year	**347,447**	**340,715**	**463,202**	**479,643**	**497,172**	**515,123**	**532,205**	**551,030**	**570,309**	**590,051**	**610,268**
Capital (Balance Sheet) and Reserve Movements											
Capital Expenditure	(475,000)	(100,713)	-	-	-	-	-	-	-	-	-
Bonds & Deposits received	-	-	-	-	-	-	-	-	-	-	-
ELE Provisions received (from other Councils)	-	-	-	-	-	-	-	-	-	-	-
Other Capital Receipts	-	-	-	-	-	-	-	-	-	-	-
Non-cash Expense Contra Income	-	-	-	-	-	-	-	-	-	-	-
Net Transfers (to)/from Reserves	127,553	(240,000)	(463,202)	(479,643)	(497,172)	(515,123)	(532,205)	(551,030)	(570,309)	(590,051)	(610,268)
Total Capital (Balance Sheet) and Reserve Movements	**(347,447)**	**(340,713)**	**(463,202)**	**(479,643)**	**(497,172)**	**(515,123)**	**(532,205)**	**(551,030)**	**(570,309)**	**(590,051)**	**(610,268)**
Net Result (including Depreciation & Other non-cash items)	**-**	**2**	**0**	**0**	**0**	**(0)**	**0**	**0**	**(0)**	**(0)**	**(0)**
Add back Depreciation Expense (non-cash)	222,886	222,886	222,886	222,886	222,886	222,886	222,886	222,886	222,886	222,886	222,886
Add back ELE Expense (non-cash)											
Add back Other Expenses (non-cash)	-	-	-	-	-	-	-	-	-	-	-
Less Other Income (non-cash)	-	-	-	-	-	-	-	-	-	-	-
Cash Budget Surplus/(Deficit)	**222,886**	**222,888**	**222,886**	**222,886**	**222,886**	**222,886**	**222,886**	**222,886**	**222,886**	**222,886**	**222,886**

Financial Plan

Temora Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
INCOME STATEMENT - CONSOLIDATED
Scenario: Base Case

	Projected Years			
	2015/16	**2016/17**	**2017/18**	**2018/19**
	$	**$**	**$**	**$**
Income from Continuing Operations				
Revenue:				
Rates & Annual Charges	4,729,318	4,897,418	5,068,637	5,255,860
User Charges & Fees	2,748,121	2,793,584	2,863,370	2,935,043
Interest & Investment Revenue	232,700	237,700	242,700	247,700
Other Revenues	3,214,120	3,232,816	3,251,964	3,271,632
Grants & Contributions provided for Operating Purposes	6,620,853	6,120,046	6,294,571	6,425,710
Grants & Contributions provided for Capital Purposes	583,500	54,000	342,500	65,000
Other Income:				
Net gains from the disposal of assets	254,105	207,681	247,568	163,368
Joint Ventures & Associated Entities	-	-	-	-
Total Income from Continuing Operations	**18,382,717**	**17,543,245**	**18,311,310**	**18,364,313**
Expenses from Continuing Operations				
Employee Benefits & On-Costs	4,988,231	5,073,477	5,214,074	5,344,779
Borrowing Costs	57,429	55,555	51,784	31,864
Materials & Contracts	5,574,682	5,572,557	5,806,931	5,895,503
Depreciation & Amortisation	3,648,140	3,648,140	3,648,140	3,648,140
Impairment	-	-	-	-
Other Expenses	2,362,356	2,470,172	2,482,647	2,543,420
Interest & Investment Losses	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-
Total Expenses from Continuing Operations	**16,630,837**	**16,819,901**	**17,203,576**	**17,463,706**
Operating Result from Continuing Operations	**1,751,879**	**723,344**	**1,107,734**	**900,606**
Discontinued Operations - Profit/(Loss)	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	**-**	**-**	**-**	**-**
Net Operating Result for the Year	**1,751,879**	**723,344**	**1,107,734**	**900,606**
Net Operating Result before Grants and Contributions provided for Capital Purposes	**1,168,379**	**669,344**	**765,234**	**835,606**

FUNCTION BUDGET

Function Budget
For the year ended 30 June 2016
Sewerage Services

Description	Job No.	Previous Year Estimate	Budget 2015-16	Budget 2016-17	Budget 2017-18	Budget 2018-19
Income						
Residential Annual Charges	21000.100.20/43	(569,258)	(600,015)	(630,016)	(660,016)	(696,017)
Commercial Access Charge & Usage	21000.101.20/43	(153,147)	(163,007)	(171,157)	(179,308)	(189,088)
Extra Charges	21000.120.34/35	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Effluent Scheme Sales	21000.110.99	(12,000)	(12,300)	(12,607)	(12,922)	(13,246)
Pension Rebate	21000.100.30/31	46,800	48,204	49,409	50,644	51,911
Interest Earned	21000.120.190	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
Pension Subsidy	21000.115.9849	(25,500)	(26,137)	(26,790)	(27,460)	(28,147)
Sewer Compliance Certificate Fees	21000.110.102	(5,000)	(5,125)	(5,253)	(5,384)	(5,519)
Fittings & Installation	21000.110.103	(3,000)	(3,075)	(3,152)	(3,231)	(3,311)
Drainage Diagram Fee	21000.110.104	(4,000)	(4,100)	(4,202)	(4,307)	(4,415)
Property Rental	21000.130.120	-	(1,200)	(1,230)	(1,261)	(1,292)
Sundry Income	21000.130.220	(1,200)	(100)	(102)	(105)	(108)
Total Income		**(758,805)**	**(799,355)**	**(837,600)**	**(875,850)**	**(921,732)**
Expenditure						
Management & Technical Costs	23000.338.340	19,182	20,280	20,990	21,726	22,486
Integrated Water Cycle Management Plan	23000.347.401	20,000	-	-	-	-
Treatment Works	23000.602	109,850	112,932	115,990	119,138	122,370
Mains Maintenance	23000.601.	99,920	102,956	106,099	109,347	112,690
Pumping Station	23000.603.	10,000	10,273	10,554	10,843	11,141
Fittings & Installation	23000.590.	17,335	17,788	18,252	18,733	19,221
Effluent Scheme Maintenance	23000.511/512/514	196,763	202,511	208,427	214,536	220,818
Insurances	23000.410.*	12,900	13,222	13,553	13,892	14,240
Sundry	23000.970.	1,000	1,025	1,051	1,077	1,104
Overheads/Internal Recharges	23000.980.980	22,604	21,944	22,585	23,284	23,980
Depreciation	23000.*.740	168,500	209,500	209,500	209,500	209,500
Total Expenditure		**678,054**	**712,431**	**727,001**	**742,076**	**757,550**
Nett Cost to Council		**(80,751)**	**(86,924)**	**(110,599)**	**(133,774)**	**(164,182)**