

Shire of Bellinghen 2030 Our Community Vision Connected, Sustainable, Creative

Attachment 9.7A



2030

Bellinghen Shire
COUNCIL
Community Strategic Plan



Places for People

We are connected and able to move around in a safe, accessible, affordable, healthy and environmentally friendly way

We have effective public and community transport linking townships in the shire and linking to regional centres

Our existing rail network is optimised for freight and local trains

We have a network of cycleways, footpaths and walking trails, supported by maps and signage which encourage active transport and reduce car dependency

Our local infrastructure supports electric vehicles and non-motorised forms of transport

We have a system of safe, well-maintained roads including car calming infrastructure

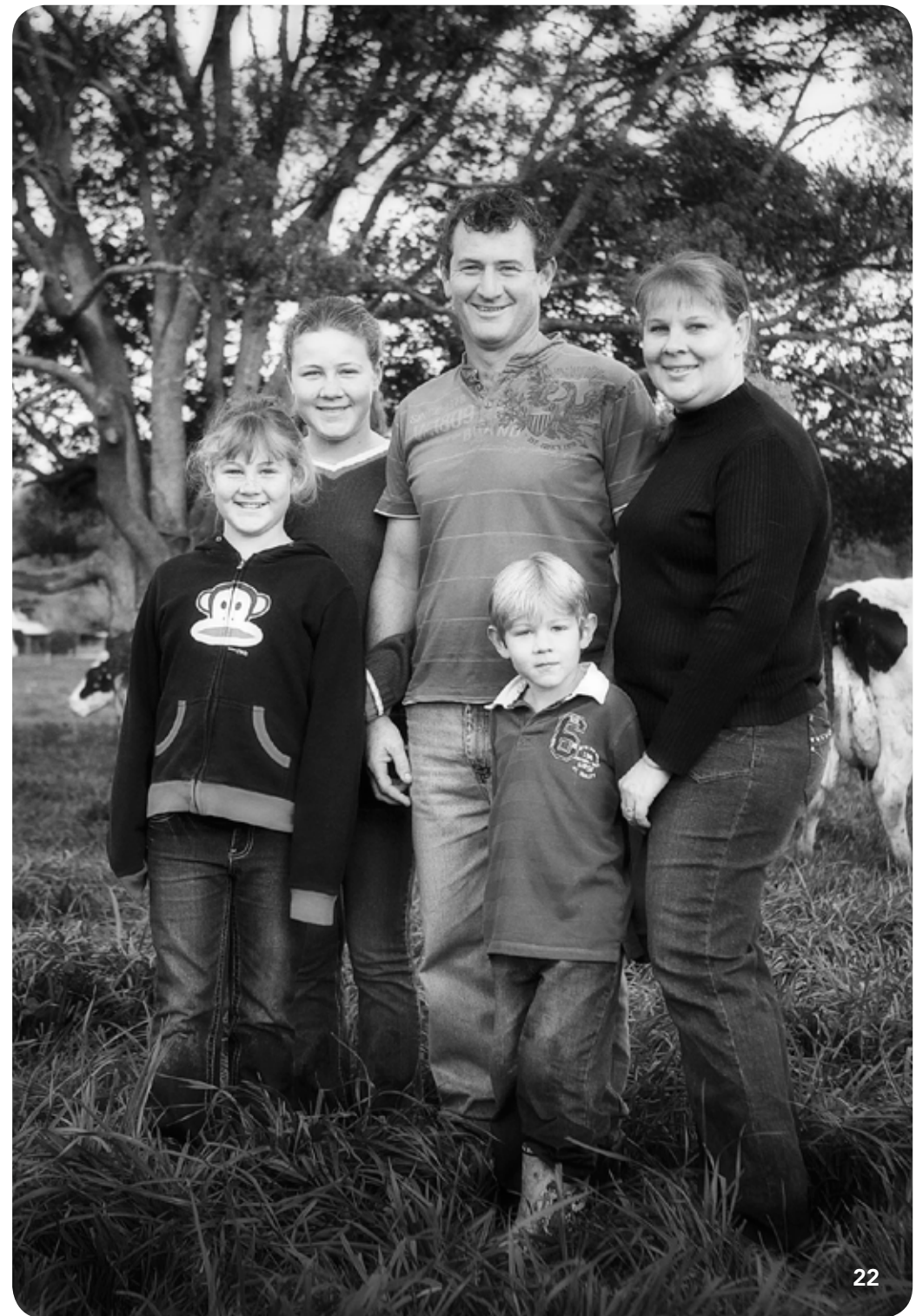
We have the facilities and services needed to be a healthy and active community

Health care options and facilities are enhanced across the shire including birthing, palliative and aged care support

There is a holistic approach to health

There is active participation in a range of sporting and recreational pursuits

Healthy lifestyles and practices are enhanced





Places for People

We have a diversity of beautiful spaces that foster community happiness and wellbeing

Strategic Directions	BSC Role	Partner
We have a variety of passive recreation spaces including riversides, parks and reserves	Provide, Influence	Community, Developers, State and Federal funding bodies
We have a variety of active recreation spaces including playgrounds, sporting fields and multipurpose centres.	Provide, Influence	Community, Developers, State and Federal funding bodies
We have a variety of shared community spaces including meeting spaces accommodating public art, cultural and environmental amenity	Provide, Influence	Community, Aboriginal, Developers, State and Federal funding bodies

We have a mixture of affordable sustainable housing options for all in our community

Strategic Directions	BSC Role	Partner
There are affordable housing options for all through a diversity of mechanisms including increased public and community housing	Influence	Dept Housing, Housing Cooperatives/ Community Housing, Developers
Sustainable building and retrofitting of existing housing stock is the standard approach	Provide, Influence	Developers, Building Owners, State and Federal funding bodies, Community
Eco-village and community living developments for mixed ages are encouraged	Influence	Developers, Community
Heritage buildings and sites are protected	Provide, Influence	Building Owners, State and Federal funding bodies, Community

CONNECTIONS

Local Plans
Arts and Cultural Plan
PAMP / CBD Master Plans
Open Space and Community Facilities Plan

Regional Plans
MNC Regional Strategy
North Coast Affordable Housing Strategy
MNC Regional Transport Strategy

CONNECTIONS

Local Plans
Social Plan
BLEP 2010 and DCP

Regional Plans
MNC Regional Strategy

State Plans
NSW 2021

Places for People

We are connected and able to move around in a safe, accessible, affordable, healthy and environmentally friendly way

Strategic Directions	BSC Role	Partner
We have effective public and community transport linking townships in the Shire and linking to regional centres	Influence	Transport companies, Business, Community
Our existing rail network is optimised for freight and local trains	Influence	State and Federal Authorities
We have a network of cycleways, footpaths and walking trails, supported by maps and signage which encourage active transport and reduce car dependency	Provide	Developers, State & Federal Authorities
Our local infrastructure supports electric vehicles and non-motorised forms of transport	Provide	Developers, State and Federal Authorities, Community, Business
We have a system of safe, well-maintained roads including car calming infrastructure	Provide, Influence	State and Federal Authorities

CONNECTIONS

Local Plans
BLEP 2010 and DCP
PAMP / CBD Plans

Regional Plans
MNC Regional Strategy

State Plans
Health Plans

National Plans Auslink

We have the facilities and services needed to be a healthy and active community

Strategic Directions	BSC Role	Partner
Health care options and facilities are enhanced across the Shire including birthing, palliative and aged care support	Influence	State Government, Community, Health Services
There is a holistic approach to health	Influence	State Government, Community
There is active participation in a range of sporting and recreational pursuits	Influence	State Government, Community
Healthy lifestyles and practices are enhanced	Provide, Influence	State Government, Community, Health Services

CONNECTIONS

Local Plans
Open Space and
Community Facilities Plan
Social Plan

State Plans
NSW 2021
Health Plans





Shire of Bellingren 2030 Community Vision Aspirations for our future: Civic Leadership

Council is open and transparent and provides leadership and advocacy on behalf of our community

Council is an organisation that embraces business excellence

Financial sustainability is maintained through effective short and long-term financial management

We attract, develop, and retain highly skilled staff

High quality services to the community and cost effective solutions are delivered

Best practice, sustainability principles, accountability and good governance are incorporated in all that we do

Our community is informed and engaged with a strong sense of civic leadership

The community is engaged in decision-making and implementation using modern communication methods

Civic leadership is recognised, supported and rewarded

We are proactive in supporting, through representation and celebration, the needs and desires of the community

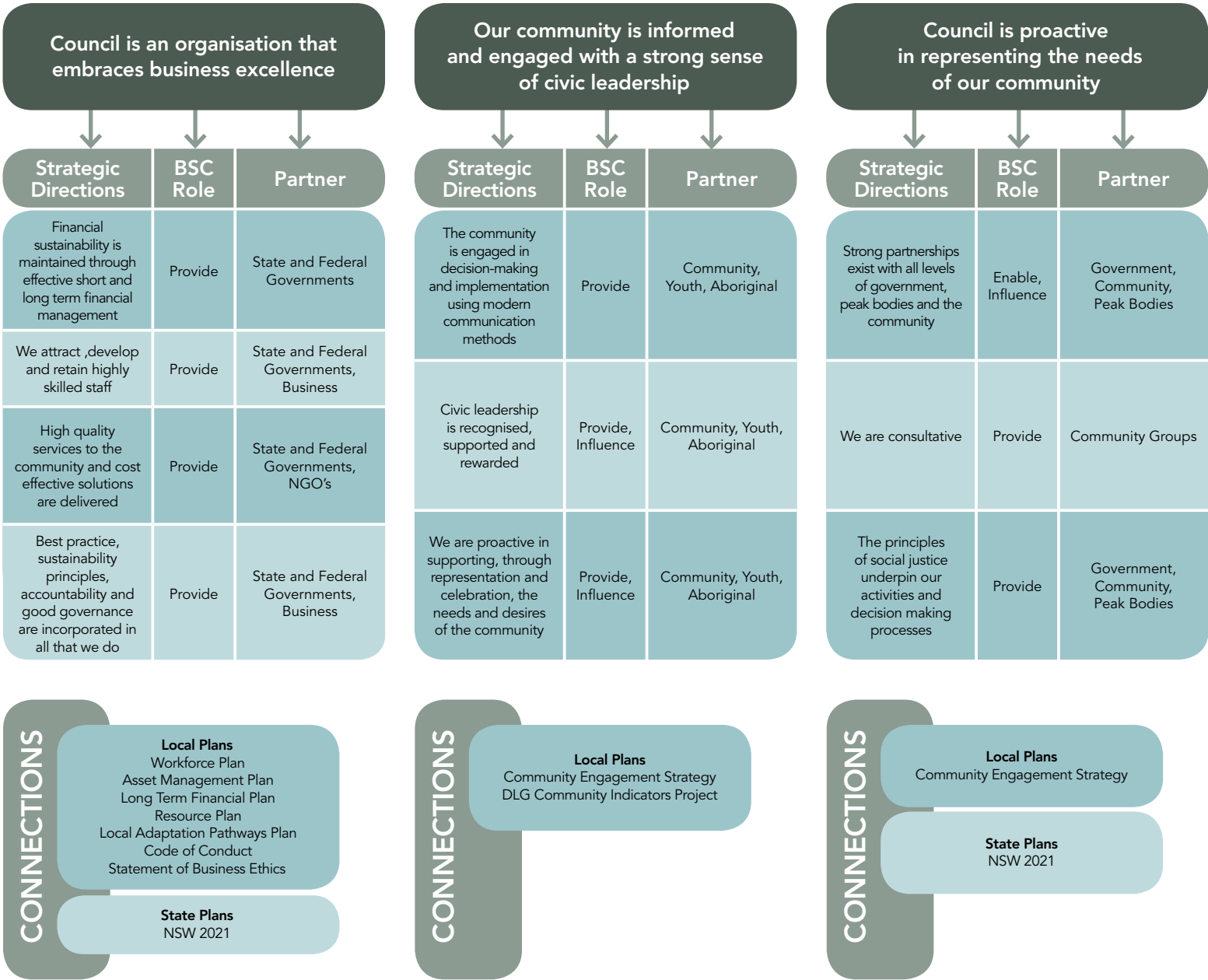
Council is proactive in representing the needs of our community

Strong partnerships exist with all levels of government, peak bodies, and the community

We are consultative

The principles of social justice underpin our activities and decision-making processes

Civic Leadership



Theme	Aspiration	Indicator/s	Data Source/Trend/Timeframe
Community Wellbeing	We are connected and safe with a strong sense of community	<ul style="list-style-type: none"> Perceptions of safety Satisfaction with feeling part of the community Number of recorded criminal incidents for major offences 	BSC Community Survey Improving Annually BSC Community Survey Improving Annually Australian Bureau of Crime Statistics Decreasing Annually
Places for People	We have a diversity of beautiful spaces that foster community happiness and wellbeing	<ul style="list-style-type: none"> Community satisfaction with Libraries; Cleanliness of Streets; Parks, reserves and playgrounds; Sporting facilities; Community Halls; Council Pools; Youth facilities 	BSC Community Survey Mean satisfaction ratings Improving to 3.5 or more across all service areas Annually
	We have a mixture of affordable sustainable housing options for all in our community	<ul style="list-style-type: none"> Households with housing costs 30% or more of Gross income Number of developments that include an affordable housing component 	ABS NSW LGA Data Reported separately as mortgage stress and rent stress Decreasing Annually BSC Development Applications (Requires new process to record) Number of 1 and 2 bedroom developments and "secondary developments" Increasing Annually
	We are connected and able to move around in a safe, accessible, affordable and environmentally friendly way	<ul style="list-style-type: none"> Kms dedicated walking and cycling tracks (11.3km currently) % of us moving around using methods other than cars 	BSC Asset Management reporting Increase by 10km by 2030 Increasing Annually BSC Community Survey Improving Annually
	We have the facilities and services needed to be a healthy and active community	<ul style="list-style-type: none"> Subjective wellbeing Mean satisfaction rating of Council's overall performance 	BSC Community Survey Improving Annually BSC Community Survey Improving to 3.5 or more Annually

Theme	Aspiration	Indicator/s	Data Source/Trend/Timeframe
Civic Leadership	Council is an organisation that embraces business excellence	<ul style="list-style-type: none"> • Delivery Program achievement • Key priorities from the DP&OP identified and achieved 	BSC Delivery Program and Operational Plan report Reporting against KPI's Stable Quarterly All Key priorities achieved Stable Annually
	Our community is informed and engaged with a strong sense of civic leadership	<ul style="list-style-type: none"> • People participating in one or more citizen engagement activities in the past 12 months • Community members on Council Community and Advisory Committees 	BSC Community Survey % of people participating Increasing Annually BSC % of community members on Council Community and Advisory Committees Minimum 70% stable or increasing Annually
	Council is proactive in representing the needs of our community	<ul style="list-style-type: none"> • People contacting council with queries have their matter dealt with efficiently 	BSC Community Survey % of matters resolved in 1 or 2 contacts increasing to 70% or more Annually

Plans, Strategies, Policies, Projects, MoU's and Sources

Bellingen Shire Council Plans

Bellingen Local Environment Plan 2010
 Bellingen Development Consent Plan 2010
 Bellingen Economic & Tourism Development Plan 2011
 Growth Management Strategy 2007
 Farmland Mapping
 Local Food Futures Framework
 Social Plan 2012 – 2015
 Arts and Cultural Plan 2010
 Disability Discrimination Action Plan
 PAMP
 DISPLAN
 CBD Master Plans
 Open Space and Community Facilities Plan
 Bellingen Kalang Estuary Management Plan
 Bellingen Kalang River Health Plans
 Urunga and Bellingen Revised Storm Water Management Plan
 No Burn policy
 LEP 2012
 Coffs Coast Waste Strategy
 Bellingen Emission reduction Plan
 Locality Plans
 Bellingen Landcare MoU
 EcoBello MoU
 Workforce Plans
 Asset Management Plan
 Long Term Financial Plan
 Resources Plan
 Local Adaptation Pathways Plan
 Code of Conduct
 Statement of Business Ethics
 Community Engagement Strategy

Regional Plans

MNC Regional Strategy
 – NSW Department of Planning
 Regional Employment Plan
 – Department of Education, Employment and Work Place Relations
 Art MNC Strategic Plan – Arts Mid North Coast
 MNC Regional Action Plan [2021]
 – Part of NSW 2021 plan
 MNC Community Development Plans
 – Part Of NJSW 2021
 MNC Regional Tourism Plan – The Mid North Coast
 Regional Tourism Organisation
 MNC Farmland Mapping Project
 – Department of Planning, Environment and Climate Change, Primary Industry and Northern Rivers
 Catchment Management Authority
 Coffs Coast Transportation Plan –
 Catchment Action Plan – Northern River's Catchment Management Authority
 MNC Regional Water Plan – Part of NSW 2021.
 North Coast Regional SOE Plan
 – North Coast and Mid North Coast Councils
 Northern Rivers CAP
 – Northern Rivers Catchment Management
 Northern Rivers Regional Biodiversity Plan – NSW
 Department of Environment of Heritage

State Government Plans

NSW 2021 – Premiers and Cabinet
 NPWS Plans of Management
 – Office of Environment and Heritage
 NSW Biodiversity Strategy
 – Office of Environment and Heritage
 Coastal Management Strategy
 – Office of Environment and Heritage

NSW Climate Change Action Plan
 – Office of Environment and Heritage
 NSW Energy Efficiency Stagey
 – Office of Environment and Heritage
 NSW Waste Avoidance Strategy
 – Office of Environment and Heritage
 Resource Recovery Strategy
 – Office of Environment and Heritage
 Industrial Noise Policy
 – Office of Environment and Heritage
 Road Traffic Noise Policy
 – Office of Environment and Heritage
 Health Plans – Department of Health
 Families NSW Plan
 – Department of Community Services

Federal Government Plans

Building Australia Workshops
 – Department of Education, Employment and Work Place relations
 National Visitor Surveys
 – Tourism Research Australia
 International Visitor Surveys
 – Tourism Research Australia
 Regional employment Plan
 – Regional Development Australia
 Auslink – Department of Climate Change and Energy Efficiency
 National Waste policy – Department of Sustainability, Environment, Water, Population and Communities.
 Carbon Pollution Reduction Scheme – Department of Climate Change and Energy Efficiency
 Australia's Biodiversity Conservation Strategy –
 Department of Sustainability, Environment, Water, Population and Communities

Acronyms

CSP	Community Strategic Plan
ABS	Australian Bureau of Statistics
NSW	New South Wales
BSC	Bellingen Shire Council
BLEP	Bellingen Local Environmental Plan
DCP	Development Control Plan
NGO's	Non Government Organisations
RDA	Regional Development Australia
PAMP	Pedestrian Accessibility and Mobility Plan
DISPLAN	Disability Plan
CBD	Central Business District
RFS	Rural Fire Service
SFNSW	State Forest NSW
NPWS	National Parks and Wildlife Service
CAP	Catchment Action Plan
MoU	Memorandum of Understanding
LEP	Local Environment Plan
DLG	Department of Local Government
ESD	Ecologically Sustainable Development