Attachment 5 - Income Statement - General Fund

	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	2020/21	**2021/22**	**2022/23**	**2023/24**	**2024/25**	**2025/26**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Income										
Rates & Annual Charges	82,203	84,368	86,591	88,872	91,213	93,616	96,083	98,615	101,213	103,881
Additional Rates income - proposed Special Rate Variation		1,540	1,580	1,621	1,663	1,707	1,751	1,796	1,843	1,891
User Charges & Fees	20,563	21,434	22,347	23,302	24,303	25,352	26,450	27,601	28,807	30,071
Interest Received	5,295	5,326	5,359	5,392	5,425	5,460	5,495	5,532	5,569	5,607
Other Operating Revenues	1,873	1,949	2,028	2,110	2,197	2,287	2,381	2,479	2,582	2,689
Operating Grants & Contributions	19,884	18,278	18,506	18,739	17,164	17,408	17,657	17,911	18,170	18,434
Capital Grants & Contributions	11,205	3,413	2,469	2,033	3,566	3,647	3,730	3,816	3,904	3,995
	141,023	**136,309**	**138,879**	**142,069**	**145,532**	**149,476**	**153,548**	**157,750**	**162,088**	**166,567**
Expenditure										
Employee Costs	47,375	48,479	49,460	50,699	51,969	53,271	54,606	55,974	57,377	58,814
Borrowing Costs	4,902	4,636	4,358	4,058	3,762	3,464	3,160	2,820	2,455	2,128
Materials & Contracts	33,710	32,146	33,352	33,772	35,881	35,803	37,141	38,039	40,033	40,202
Additional Expenditure - proposed Special Rate Variation		1,540	1,580	1,621	1,663	1,707	1,751	1,796	1,843	1,891
Depreciation	25,805	26,477	27,170	27,886	28,565	29,197	29,887	30,599	31,334	32,092
Other Expenses	14,014	14,501	14,918	15,348	15,790	16,244	16,712	17,194	17,673	18,166
	125,806	**127,779**	**130,839**	**133,384**	**137,631**	**139,685**	**143,257**	**146,422**	**150,715**	**153,294**
Net Operating Result	**15,217**	**8,530**	**8,040**	**8,685**	**7,901**	**9,791**	**10,291**	**11,328**	**11,373**	**13,273**
Capital Grants/Contributions	11,205	3,413	2,469	2,033	3,566	3,647	3,730	3,816	3,904	3,995
Net Operating Result before Capital Grants & Contributions	**4,012**	**5,116**	**5,571**	**6,652**	**4,335**	**6,144**	**6,560**	**7,512**	**7,469**	**9,278**

Attachment 6 - Funding Statement - General Fund
Source and Application of Funds

	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	2020/21	**2021/22**	**2022/23**	**2023/24**	**2024/25**	**2025/26**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Operating Result (Income Statement)	15,217	8,530	8,040	8,685	7,901	9,791	10,291	11,328	11,373	13,273
Add Back non-funded items:										
Depreciation	25,805	26,477	27,170	27,886	28,565	29,197	29,887	30,599	31,334	32,092
Add non-operating funding sources										
Transfers from Externally Restricted Cash	10,057	5,607	2,372	4,992	5,240	4,959	5,030	2,165	1,026	1,012
Transfers from Internally Restricted Cash	4,192	7,773	2,222	2,890	4,654	2,932	2,899	1,414	998	289
Proceeds from sale of assets	1,326	1,508	1,714	1,452	2,242	1,861	1,570	1,470	1,635	1,450
Loan Funds Utilised	2,026	2,366	2,380	2,276	1,888	1,888	1,400	1,200	1,200	1,200
Repayments from Deferred Debtors										
Funds Available	**58,622**	**52,260**	**43,899**	**48,181**	**50,490**	**50,628**	**51,076**	**48,177**	**47,566**	**49,317**
Funds were applied to:										
Purchase and construction of assets	41,928	34,525	25,297	29,302	31,350	33,735	32,575	24,627	23,857	23,726
Repayment of principal on loans	4,823	5,215	5,621	5,550	5,367	5,587	5,872	6,081	6,049	6,104
Transfers to Externally Restricted Cash	7,828	7,995	8,166	8,343	8,525	6,632	6,760	9,069	9,238	9,427
Transfers to Internally Restricted Cash	4,043	4,526	4,815	4,985	5,248	4,675	5,869	8,399	8,422	10,060
Funds Used	**58,622**	**52,260**	**43,899**	**48,181**	**50,490**	**50,628**	**51,076**	**48,177**	**47,566**	**49,317**
Increase/(Decrease) in Available Working Capital	-	-	-	-	-	-	-	-	-	-

Attachment 1 - Income Statement Consolidated

	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	2020/21	**2021/22**	**2022/23**	**2023/24**	**2024/25**	**2025/26**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Income										
Rates & Annual Charges	121,402	125,027	128,694	132,467	136,331	140,290	144,382	148,611	152,960	157,418
Additional Rates income - proposed Special Rate Variation	-	1,540	1,580	1,621	1,663	1,707	1,751	1,796	1,843	1,891
User Charges & Fees	50,589	52,591	54,733	56,949	58,890	60,900	62,982	65,323	67,747	70,259
Interest Received	9,646	9,810	10,197	10,522	9,643	9,023	9,306	9,593	9,854	10,266
Other Operating Revenues	2,234	2,326	2,422	2,523	2,628	2,738	2,852	2,972	3,097	3,228
Operating Grants & Contributions	20,662	19,056	19,284	19,517	17,942	18,186	18,435	18,689	18,948	19,212
Capital Grants & Contributions	15,346	7,489	6,610	6,298	7,860	8,002	8,326	8,651	8,880	9,028
	219,878	**217,839**	**223,520**	**229,896**	**234,957**	**240,845**	**248,033**	**255,635**	**263,329**	**271,303**
Expenditure										
Employee Costs	60,198	61,574	62,904	64,493	66,155	67,858	69,611	71,408	73,254	75,155
Borrowing Costs	9,826	8,518	8,101	7,663	7,218	6,721	6,235	5,715	5,132	4,580
Materials & Contracts	56,886	54,098	56,076	57,345	59,951	60,491	62,652	64,707	67,254	68,131
Additional Expenditure - proposed Special Rate Variation	-	1,540	1,580	1,621	1,663	1,707	1,751	1,796	1,843	1,891
Depreciation	45,577	46,498	47,534	48,453	49,789	51,441	52,875	53,999	55,274	56,478
Other Expenses	18,505	19,142	19,715	20,305	20,914	21,541	22,187	22,852	23,522	24,212
	190,993	**191,370**	**195,910**	**199,881**	**205,691**	**209,758**	**215,311**	**220,478**	**226,279**	**230,446**
Net Operating Result	**28,885**	**26,469**	**27,610**	**30,016**	**29,267**	**31,087**	**32,722**	**35,157**	**37,051**	**40,857**
Capital Grants/Contributions	15,346	7,489	6,610	6,298	7,860	8,002	8,326	8,651	8,880	9,028
Net Operating Result before Capital Grants & Contributions	**13,539**	**18,980**	**21,001**	**23,717**	**21,406**	**23,085**	**24,396**	**26,506**	**28,171**	**31,828**

Attachment 2 - Funding Statement Consolidated

Source and Application of Funds

	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	2020/21	**2021/22**	**2022/23**	**2023/24**	**2024/25**	**2025/26**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Operating Result (Income Statement)	28,885	26,469	27,610	30,016	29,267	31,087	32,722	35,157	37,051	40,857
Add Back non-funded items:										
Depreciation	45,577	46,498	47,534	48,453	49,789	51,441	52,875	53,999	55,274	56,478
Add non-operating funding sources										
Transfers from Externally Restricted Cash	44,391	26,331	18,575	47,389	77,341	64,982	40,593	45,470	38,726	46,331
Transfers from Internally Restricted Cash	4,192	7,773	2,222	2,890	4,654	2,932	2,899	1,414	998	289
Proceeds from sale of assets	1,326	1,508	1,714	1,452	2,242	1,861	1,570	1,470	1,635	1,450
Loan Funds Utilised	2,026	2,366	2,380	2,276	1,888	1,888	1,400	1,200	1,200	1,200
Repayments from Deferred Debtors	-	-	-	-	-	-	-	-	-	-
Funds Available	**126,396**	**110,946**	**100,035**	**132,475**	**165,179**	**154,191**	**132,059**	**138,710**	**134,883**	**146,604**
Funds were applied to:										
Purchase and construction of assets	61,612	58,892	42,226	75,198	102,980	91,335	64,054	64,703	57,764	65,175
Repayment of principal on loans	28,255	7,127	7,672	7,740	7,705	8,123	8,592	8,980	9,167	9,447
Transfers to Externally Restricted Cash	32,486	40,400	45,322	44,552	49,246	50,058	53,545	56,627	59,531	61,922
Transfers to Internally Restricted Cash	4,043	4,526	4,815	4,985	5,248	4,675	5,869	8,399	8,422	10,060
Funds Used	**126,396**	**110,946**	**100,035**	**132,475**	**165,179**	**154,191**	**132,059**	**138,710**	**134,883**	**146,604**
Increase/(Decrease) in Available Working Capital	-	-	-	-	-	-	-	-	-	-