



# INNER WEST COUNCIL COMMUNITY STRATEGIC PLAN – RELEVANT EXTRACTS

## CSP Outcomes 5.1 and 5.3

### Strategic direction 5: Progressive local leadership

Outcomes	Strategies	Indicators	Target or trend	Benchmark (2017)
<b>5.1 People are well informed and actively engaged in local decision making and problem solving</b>	1. Support local democracy through transparent communication and inclusive participatory community engagement	Satisfaction with Council's community engagement	≥	3.61
<b>5.2 Partnerships and collaboration are valued and recognised as vital for community leadership and making positive changes</b>	1. Support leadership and mentoring initiatives that build and strengthen the capacity of individuals, businesses and communities 2. Support local capacity for advocacy 3. Collaborate with partners to deliver positive outcomes for the community, economy and environment	Satisfaction with the community's ability to influence Council's decision making	>	2.71
<b>5.3 Government makes responsible decisions to manage finite resources in the best interest of current and future communities</b>	1. Undertake visionary, integrated, long term planning and decision making, reflective of community needs and aspirations 2. Ensure responsible, sustainable, ethical and open local government 3. Deliver innovation, excellence, efficiency, effectiveness and probity in Council processes and services	Community satisfaction with long term planning for council area	>	2.97
		Overall satisfaction with Council's performance	≥	3.49



## INNER WEST COUNCIL DELIVERY PROGRAM – RELEVANT EXTRACTS

### Rates overview

#### About the Rates

Since 1977, certain Council revenues (known as general income) have been regulated in NSW under an arrangement known as rate pegging. Rate pegging limits the amount which councils can increase their general income. General revenue mainly comprises rates revenue, but also includes certain annual charges. It excludes stormwater and waste charges, and water and sewerage charges.

The rates for the 20/21 financial year are set in accordance with the Local Government Act and have been increased in accordance with the Independent Pricing and Regulatory Tribunal (IPART) determination. The maximum rates increase determined by IPART for 20/21 is 2.6%.

Council's rating maps are available to view at [www.innerwest.nsw.gov.au](http://www.innerwest.nsw.gov.au).

#### Rates path freeze

As a condition on amalgamation, the three former councils were required by legislation to maintain their existing rating structures for a period of up to 5 years after the amalgamation. This is called the "rates path freeze". In July 2021, the Inner West will be required by legislation to implement one rating structure across all of the Inner West.

#### Rates valuations and ratings mix

During the 19/20 financial year the NSW Valuer General performed a

land revaluation for all Inner West properties. These same valuations are being used for the calculation of the rates for the 20/21 year.

The rating category mix for each constituent Council has remained the same for the 20/21 financial year.

#### Rebates and hardship

Starting from 1 July 2018 all eligible pensioners, no matter where they live in the Inner West local government area, will receive an additional rebate for their domestic waste and stormwater charges. This is subject to being a resident owner for 10 years or more.

The above policy is no change for residents of the former Leichhardt, however, for eligible pensioners in the former Ashfield & Marrickville (who were already receiving a pensioner discount) the old pensioner discounts will continue until they meet the 10 year resident owner criteria.

Council recognises that due to exceptional circumstances, ratepayers may at times encounter difficulty in paying their annual rates and charges. Council has a Hardship Policy that provides a framework for providing relief to any ratepayers who are suffering genuine financial hardship.

#### Interest on overdue rates

Council must set the interest payable on overdue rates and charges for 20/21 in accordance with the Section

566(3) of the Local Government Act 1993.

In accordance with section 566(3) of the Act, it has been determined that the maximum rate of interest payable on overdue rates and charges for the period 1 July 2020 to 31 December 2020 (inclusive) will be 0.0% per annum and that the maximum rate of interest payable on overdue rates and charges for the period 1 January 2021 to 30 June 2021 (inclusive) will be 7.0% per annum.

The interest rate has been set at 0.0% for the first half of the 2020-21 financial year in response to the financial impacts faced by the community as a result of the COVID-19 Pandemic.

The methodology used to calculate the interest rate applicable for the period 1 January 2021 to 30 June 2021 is the Supreme Court methodology (the Reserve Bank cash rate plus 6%), rounded to the nearest half per cent of the maximum interest rate for the previous year. The cash rate used for the purposes of the maximum interest rate for local government is based on the cash rate as at 4 December 2019.

Special levies will continue to be collected as a part of each former council's rate calculations. These are included in the rating tables on the following pages.

# INNER WEST

Former Ashfield LGA rating table - Rate charge by property type	No. of properties	Land values (\$)	Rates in the dollar (\$)	Yield (\$)
Residential - ad valorem	16,177	12,146,058,009	0.00097919	11,893,299
Residential - Base Amount (50%)	16,177	0	727.00	11,780,679
Business General	616	1,253,709,220	0.00373990	4,688,747
Business Minimum	160	15,875,661	820.00	131,200
Mixed Development - Residential - ad valorem	92	46,809,780	0.00097919	45,640
Mixed Development - Residential - Base Amount (50%)	92	0	727.00	27,233
Mixed Development Business	92	75,721,220	0	283,190
<b>Subtotal</b>	<b>17,045</b>	<b>13,537,773,890</b>	<b>0.00373990</b>	<b>28,829,988</b>
Special Rate - Environmental Levy - ad valorem	17,045	13,537,773,890	0	134,701
Special Rate - Environmental Levy - Base Amount (50%)	17,045	0	0.00000995	134,655
<b>Subtotal</b>	<b>17,045</b>	<b>13,537,773,890</b>	<b>7.90</b>	<b>269,356</b>
<b>Grand Total</b>				<b>29,099,344</b>

Former Leichhardt LGA rating table - Rate charge by property type	No. of properties	Land values (\$)	Rates in the dollar (\$)	Yield (\$)
Residential - ad valorem	16,935	20,888,307,772	0.00134400	28,073,886
Residential - Minimum	6,501	1,776,391,000	686.00	4,459,686
Residential - ad valorem only	18	1,052,840	0.00134400	1,415
Business - ad valorem	1,435	2,281,812,606	0.00528440	12,058,011
Business Minimum	158	9,788,569	686.00	108,388
Mixed Development - Residential - ad valorem	215	124,803,280	0.00134400	167,736
Mixed Development - Business - ad valorem	215	142,113,740	0.00528440	750,986
<b>Total</b>	<b>25,262</b>	<b>25,224,269,788</b>		<b>45,620,107</b>

Former Ashfield LGA rating table - Rate charge by property type	No. of properties	Land values (\$)	Rates in the dollar (\$)	Yield (\$)
Residential - ad valorem	18,112	19,202,348,976	0.00103706	19,914,076
Residential - Minimum	15,095	4,506,861,672	710.00	10,717,450
Business General	1,899	2,357,022,986	0.00310590	7,320,678
Business Ind - Marrickville	961	1,272,109,046	0.00567527	7,219,558
Business Ind - St Peters	149	392,857,110	0.00567527	2,229,569
Business Ind - St Peters Nth	85	125,082,310	0.00567527	709,875
Business Ind - Camperdown	83	80,150,840	0.00567527	454,877
Business - Marrickville Metro	1	35,200,000	0.01187449	417,982
Business - Airport	2	6,575,000	0.01114406	73,272
Mixed Development - Residential ad valorem	33	17,236,360	0.00103706	17,875
Mixed Development - Business	31	20,234,380	0.00310590	62,846
Mixed Development - Business Ind - Marrickville	2	1,866,260	0.00567527	10,592
<b>Subtotal</b>	<b>36,420</b>	<b>28,017,544,940</b>		<b>49,149,651</b>
Newtown Urban Centre	316	388,056,200	0.00015190	58,946
Marrickville Urban Centre	238	308,599,787	0.00019030	58,728
Petersham Urban Centre	77	66,093,163	0.00017786	11,756
Dulwich Hill Urban Centre	108	125,082,076	0.00022851	28,583
Mixed Development- Newtown Urban Centre	6	4,345,640	0.00015190	660
Mixed Development- Marrickville Urban Centre	1	982,800	0.00019030	187
Mixed Development- Petersham Urban Centre	1	477,680	0.00017786	85
Mixed Development- Dulwich Hill Urban Centre	6	3,229,820	0.00022851	738
<b>Subtotal</b>	<b>739</b>	<b>896,867,126</b>		<b>159,682</b>
<b>Grand Total</b>		<b>28,914,412,066</b>		<b>49,309,333</b>



## Strategies/Initiatives 5.1.1, 5.3.1, 5.3.2, 5.3.3, 5.3.3.7

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### Delivery Program and Operational Plan

## Strategic direction 5: Progressive local leadership

We are a community of diverse voices that are listened to and respected. We have trust in our leaders and feel empowered to become leaders ourselves. All of us have the information, support and

opportunities to show leadership and effect change.

We are innovative and creative in our approaches to tackling big issues. We stand up for what we believe in and collectively shape and own our future.

Outcome	Strategy	Initiative	Directorate	Yr 1: 18/19	Yr 2: 19/20	Yr 3: 20/21	Yr 4: 21/22
5.1: People are well informed and actively engaged in local decision making and problem solving	5.1.1: Support local democracy through transparent communication and inclusive participatory community engagement	5.1.1.1: Improve analytics and reporting within and across Council information	Corporate	✓	✓	✓	✓
		5.1.1.2: Expand the information available to the community online and encourage online collaboration	Corporate		✓	✓	✓
		5.1.1.3: Establish relevant Communications Engagement and Events policies, protocols and processes	City Living	*			
		5.1.1.4: Develop strategies to identify new technologies to open up digital communications and engagement channels	City Living	*			
		5.1.1.5: Develop innovative methodologies to involve the community in decision-making processes	City Living		✓	✓	
		5.1.1.6: Develop Social Media and Digital Strategy to identify new ways to expand digital communication	City Living	✓	*		
		5.1.1.7: Ongoing monitoring and review of the Local Democracy Group program	City Living	✓	✓	✓	✓
5.2: Partnerships and collaboration are valued and recognised as vital for community leadership and making positive changes	5.2.1: Support leadership and mentoring initiatives that build and strengthen the capacity of individuals, businesses and communities	While no key projects are programmed, this work is ongoing as required as part of business as usual					
	5.2.2: Support local capacity for advocacy	While no key projects are programmed, this work is ongoing as required as part of business as usual					

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## Strategic direction 5: Progressive local leadership

Outcome	Strategy	Initiative	Directorate	Yr 1: 18/19	Yr 2: 19/20	Yr 3: 20/21	Yr 4: 21/22
5.2 continued...	5.2.3: Collaborate with partners to deliver positive outcomes for the community, economy and environment	5.2.3.1: Completion of Stronger Communities funded projects	Infrastructure	✓	✓	✓	
5.3: Government makes responsible decisions to manage finite resources in the best interest of current and future communities	5.3.1: Undertake visionary, integrated, long term planning and decision making, reflective of community needs and aspirations	5.3.1.1: Implement Asset Management Improvement Program	Infrastructure	✓	✓	✓	✓
		5.3.1.2: Develop and implement an Inner West Council Brand and Marketing Strategy	City Living	✓	*		
	5.3.2: Ensure responsible, sustainable, ethical and open local government	5.3.2.1: Policies and processes are in place to support Councillors	Corporate	✓	✓	✓	
		5.3.2.2: Coordinate 2020 Local Government Election	Corporate			✓	✓
		5.3.2.3: Develop and implement an Environmental Management System addressing Council Environmental Risk and Compliance	Environment & Economic Development	✓	✓	✓	✓
		5.3.2.4: Develop and implement a performance monitoring system for four year Delivery Program reporting	Corporate	✓	✓	✓	✓
	5.3.3: Deliver innovation, excellence, efficiency, effectiveness and probity in Council processes and services	5.3.3.1: Optimise organisational efficiencies through amalgamation	Corporate	✓	✓	✓	✓
			Development & Recreation	✓	✓	✓	✓
			Environment & Economic Development	✓	✓	✓	✓
		5.3.3.2: Implement the Inner West Council Long Term Land and Property Strategy	Development & Recreation	✓	✓	✓	✓
		5.3.3.3: Implement priority actions in the Buildings Asset Management Improvement Plan	Development & Recreation	✓	*		
		5.3.3.4: Undertake operational Service Reviews	Environment & Economic Development	✓	✓	✓	✓
		5.3.3.5: Support a strong collaborative Inner West Council staff culture	City Living		✓	✓	
		5.3.3.6: Establish a new website including a photo library which will provide one place to interact with Council online	City Living	✓	*		
		5.3.3.7: Rationalise Council systems creating a unified system portfolio	Corporate	✓	*		
		5.3.3.8: Enable a connected Council supported by network connectivity	Corporate	✓	✓	✓	