LONG TERM FINANCIAL PLAN

Uralla
URALLA SHIRE COUNCIL

Long Term Financial Plan

Disclaimer Information

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Prepared By:

Version:

Version no.	Updated by:	Date:	Nature of changes
1	GM	21 April	Initial Draft

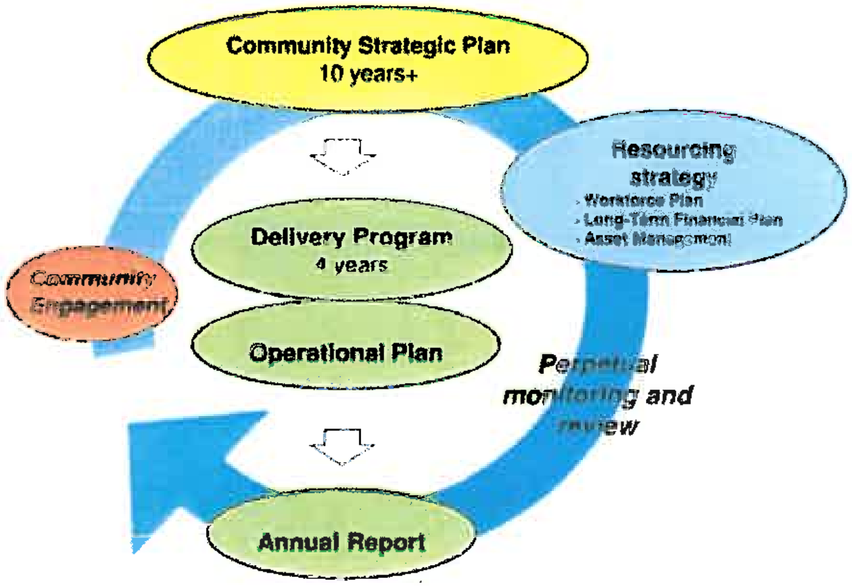
Long Term Financial Plan

Contents

Long Term Financial Plan

Integrated Planning and Reporting Framework

As from 1 July 2011, Uralla Shire Council commenced participation in a new integrated planning and reporting framework for NSW Local Government.



The framework provides for a 10 year Community Strategic Plan, a four year Delivery Program and an annual Operational Plan linked to longer term specific strategic plans collectively referred to as the Resourcing Strategy, it comprises:

- Long Term Financial Plan (10 years);
- Strategic Asset Management Plans (10 years); and
- Workforce Management Plan (4 years).

The Resourcing strategy informs, influences and ultimately reflects Council's Community Strategic Plan which outlines the needs and aspirations of the people of Uralla Shire both now and into the future. Accordingly all of the plans contained within the resourcing strategy provide key input in shaping both the Delivery Program (4 years) and Operational Plans (annual) of Council.

Long Term Financial Plan

Introduction

This Long Term Financial Plan has been prepared to:

- confirm and communicate Council's financial objectives and forecasts for the planning period to the community and all of Council's stakeholders; and
- guide the preparation of Council's Annual Budget and Delivery Program within the context of long term financial sustainability.

The Plan provides a framework for sustainable financial management balancing our environmental, social, economic and governance objectives whilst delivering services and facilities to the people of the Uralla Shire Council area.

The Plan provides direction for future service planning and is a critical tool in identifying, leveraging and managing Councils key strengths, risks and opportunities with regard to Council's ongoing capacity and long term financial stability. It also provides a prudent and sustainable financial framework for the longer term from which Council will develop its Operating and Delivery Programs.

The plan is not a static document and will be reviewed annually as part of Council's strategic planning and budget process to ensure it remains reflective of the prevailing internal and external environment.

Aim of this plan

- Establish a long term financial direction encompassing appropriate performance measures against which Council's strategies, policies, plans and financial performance can be measured.
- Establish a robust and prudent financial framework, to which strategies can be integrated to achieve planned outcomes.
- Assist in eliminating strategic financial risks and identify Council's financial strengths and opportunities to be leveraged.
- Ensure that Council complies with sound financial management principles, as required by legislation and adopted plans for the long-term financial sustainability of Council.

Long Term Financial Plan

Background

Like the majority of Councils in NSW, Uralla Council faces a major challenge in funding its ongoing services whilst simultaneously maintaining and replacing its community assets in a manor in which to ensure their capacity into the future, whilst at the same time ensuring that rates remain at an equitable and affordable level throughout the community.

The growth in the cost of labour and materials, increasing demand for services and the shifting of costs from other levels of government, all combine with a legislative cap on revenue generated from rates, (rate pegging), to create a challenging financial environment to work within. Therefore at the core of Uralla Shires future financial sustainability will be the ability to adapt and respond to the challenges we face in delivering services more efficiently, provide increasing operational productivity and developing opportunities to generate additional revenue sources.

Long Term Financial Planning (LTFP) is vital for informing Council, our community and other stakeholders about the long term financial position and sustainability of our organisation. The aim of our plan is not only to ensure the financial sustainability of Council over the longer term, but also to provide for the appropriate maintenance and replacement of Council's assets into the future.

The long term financial plan will provide but not be limited to the following key benefits:

- It provides an indication of the future financial position and performance of Council;
- A projection of the holistic long term costs of decisions to fully inform debate and ultimately strategic decision making;
- A tool to assist Council to determine the financial sustainability of both current and projected future service levels;
- A method to determine the risks in adopting future strategic directions;
- The capability for Council and the community to test the outcomes of scenarios resulting from different policy settings and service levels;
- A mechanism to test the robustness and sensitivity of key assumptions underpinning a range of strategic planning alternatives; and
- A vital contribution to the development of Council's Asset Management Strategy and all of Council's plans.

Long Term Financial Plan

Current Financial Position

Council's current financial position continues to be moderate with a General fund operating deficit that needs to be rectified in the near term and an unrestricted cash balance that's needs to be built up.

The audited Financial Statements at the 30th June 2014 showed cash and investments of $6.83 million, being made up of Externally Restricted cash reserves (such as Water, Sewer, Domestic Waste, Developer Contributions and unexpended grants) totalling $3.95 million, Internally Restricted cash reserves totalling $2.76 million and Unrestricted cash reserves of $117,000.

The key performance measures upon which council is measured were as follows:

- Operating Performance ratio – -6.27% (should be greater than 0)
- Unrestricted Current Ratio – 1.19:1 (above 1.5:1 is considered healthy)
- Debt Service Cover Ratio – 9.51 (above 2.0 is considered healthy)
- Own Source Operating Revenue Ratio – 61.94% (above 60% is the considered acceptable)
- Rates & Annual Charges Outstanding Ratio – 5.52% (below 10% is considered acceptable)
- Cash Expense Cover Ratio – 5.42 (above 3.0 is considered healthy)

Major Revenue Source

Rating

Income from rates and annual charges forms a considerable part of Council's total overall revenue, equating to 30.57% of total income for the 2013/14 financial year. Rating income is generated from three rating categories, being residential, business and farmland.

Uralla Council's rate base consists of approximately 2,900 rateable properties which in 2014/15 are estimated to supply general rates of approximately $3.36 million across the three categories. This income constitutes a significant funding source for the delivery of services to the Uralla Shire community.

Long Term Financial Plan

Council's rates and annual charges revenue as a proportion of total revenue over the past 5 years were as follows:

Year	%
2014	30.57
2013	29.68
2012	29.00
2011	27.00
2010	30.00

Revenue Strategy

The following items are to be pursued as a strategic means of growing our revenue base ultimately increasing income and reducing the reliance on any one revenue source:

- Review all fees and charges and levels of cost recovery with particular attention to discretionary user fees in non-core service areas;
- Indentify and seek additional grant funding;
- Review Council's Borrowing Policy and utilisation of debt;
- Review Council's Investment Policy and cash flow processes;
- Review Council's Section 94 Plans and Policies;
- Investigate opportunities for entrepreneurial activities;
- Identify opportunities to rationalise Council's asset base;
- Review service levels and service delivery methods;
- Investigate options for collaboration and/or resource sharing; and
- Consult the community about a special rate variation.

Long Term Financial Plan

Financial Planning Strategies

The key objective of the long term financial plan remains the achievement of financial sustainability across the short, medium and longer term whilst still achieving Council's broader vision and community goals.

The financial plan is based on the following key strategies:

Sustainability

- Provide spending on infrastructure renewal to ensure that Council's physical assets are maintained to standards that provide functionality and serviceability.
- Ensure rate increases are equitable and not excessive and that the increase can be justified in a positive and transparent manner.
- Provide a pricing strategy for services based on Council's preferred options for service delivery and subsidisation vs user pays principles.
- New or expansionary community assets to be funded via property development and s64 and s94 developer contributions.

Liquidity

- Ensure Council has sufficient available cash to meet its debts as and when they fall due.
- Avoid budgets where the liquidity ratios fall below target.
- Utilise loan funds for renewal and replacement capital purposes and to achieve inter-generational equity in the absence of pre-established reserves to fund this expenditure.
- Utilise a range of reserves to smooth cash flow, particularly in relation to large asset classes and unpredictable outlays such as Employee Leave Entitlement, Waste Management, Plant Replacement and Community Care functions.

Long Term Financial Plan

Key Financial Assumptions

As part of undertaking financial modelling, key assumptions that underpin the estimates must be made. The following assumptions have been used in the modelling contain within this plan:

Category	Background	Assumption
Rates	Indexed by average index over recent past	2.40%
User Charges & Fees	Based on average increase to Council's major operating inputs	4.00%
Interest & Investment Revenue	Average estimated return from prevailing market	2.5 to 3.0%
Grants and Contributions - Operating	Based on 2012/13 Local Government Index rate	2.40%
Grants and Contributions - Capital	Based on 2012/13 Local Government Index rate	2.40%
Employee Costs	Already establish award conditions plus average historical competency increases for Uralla Shire Council	3.50%
Superannuation	Average over 10 years based on wage changes plus proposed super guarantee increases	3.50%
Materials & Contracts	Average based on recent historical trend plus continuing demand competition in key resource markets	3.00%
Borrowing Costs	Based on average long term rates and current market quotes	4.25%

- Uralla Shires population has been forecast to continue to grow at a rate of 0.5% per annum over the period of this plan. This assumption is based on annual growth rates experienced over recent years combined with forecasts for growth in the future. This is informed by expected residential developments over the next 10 years and jobs growth.
- Salary increases have been determined based on already adopted award increases for the first 2 years of the plan and an estimated 2.50% for the remainder.

Long Term Financial Plan

Financial Performance Measures

Council measures its financial performance reporting in accordance with the Statement of Performance Measures contained within Note 13 of the Local Government Code of Accounting Practice and Financial Reporting.

Council will review the long term financial Plan each year as part of the development of the next annual Operating Plan. The review will include an assessment of the previous year's performance in terms of the accuracy of the projections made compared with the actual results. The outcome will used to improve the accuracy of the LTFP over the longer term. The major indicators include:

Measure	What it measures	Target	Calculation
Operating Performance Ratio	Council's ability to keep operating expenditure at a level at our below operating revenue.	>0	Operating revenue- Operating expense/Total Operating Revenue
Debt Service Ratio	The impact that loan principal and interest repayments have on the annual discretionary revenue of Council.	<7%	Debt Service costs/Income from continuing operations less capital income
Rates Coverage Ratio	The degree of dependence upon revenue from rates and charges and to assess the security of Council's income.	35 to 40%	Rates and Annual Charges/ Revenue from continuing operations
Rates & Charges Outstanding percentage	The impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery policy and efforts.	<8%	Outstanding rates and annual charges/Revenue from rates and annual charges collectible
Asset Renewals Ratio	Assess Council's ability to renew its Infrastructure assets compared with the consumption (depreciation) of those assets.	100%	Value of asset renewals/Depreciation expense for the assets

Long Term Financial Plan

Financial Plan Scenarios

In developing the long term financial plan, 2 scenarios have been established to model Council's financial performance and position over the next 10 years. The scenarios are structured as 'layers' where each layer relates to the taking of a more progressive position. The layers are cumulative, so each layer incorporates the assumptions and outcomes of each of the previous layers. The layers are structured as follows:

1. Current Income Layer
2. Sustainable Services Layer

The scenarios have been informed by Council's Asset Management Strategy and Asset Management Plans and giving consideration to Council's Workforce Plan.

1. Current Income Layer

This scenario is based on rate growth being limited to the rate pegging percentage as determined by IPART without any variation whilst simultaneously addressing Council's asset renewal and replacement backlog and increased asset maintenance spending to levels required to ensure assets meet expected performance levels and there planned lifecycle. <u>This scenario indicates the revenue deficiency that Council faces in terms of sufficiently maintaining assets to required levels and alleviating the pre-existing asset renewal backlog</u>.

The projected deficit at the end of the 10 year period for General Fund would be $6.43 million, this indicates the amount of extra revenue that is required over the next 10 year period in order to maintain current levels of service and bring assets up to a reasonable position.

This scenario clearly indicates that this is not a suitable or sustainable position and would in fact require a significant reduction in levels of service or discontinuation of services in order to establish a balanced budget.

Uralia Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
INCOME STATEMENT - CONSOLIDATED

Scenario:	Actuals	Current Year					Projected Years					
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,155,000	5,445,571	5,703,838	5,943,887	6,132,754	6,328,346	6,530,928	6,740,776	6,958,177	7,183,434	7,416,857	7,658,776
User Charges & Fees	5,252,000	5,039,414	5,147,408	5,326,288	5,499,833	5,679,285	5,864,857	6,056,768	6,255,246	6,460,529	6,672,862	6,892,500
Interest & Investment Revenue	299,000	546,275	401,976	415,111	427,290	439,829	452,739	466,030	479,714	493,803	508,308	523,243
Other Revenues	722,000	518,845	1,019,187	1,054,183	1,090,691	1,128,775	1,168,506	1,209,955	1,253,197	1,298,312	1,145,380	1,194,488
Grants & Contributions provided for Operating Purposes	5,433,000	5,428,326	5,583,240	5,574,110	5,722,359	6,019,066	6,002,097	6,143,501	6,320,539	6,502,709	6,689,808	6,882,322
Grants & Contributions provided for Capital Purposes	1,588,000	3,657,336	2,210,547	718,071	1,022,227	954,967	589,157	578,719	628,812	556,735	571,486	653,225
Other Income:												
Net gains from the disposal of assets	77,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**18,526,000**	**20,635,767**	**20,066,197**	**19,031,651**	**19,895,154**	**20,550,268**	**20,608,283**	**21,195,749**	**21,895,687**	**22,495,521**	**23,004,702**	**23,804,553**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	8,198,000	7,681,220	8,526,400	8,684,105	8,944,996	9,213,727	9,490,532	9,775,656	10,069,346	10,371,862	10,683,468	11,004,437
Borrowing Costs	145,000	95,392	228,912	224,189	231,611	239,023	228,920	213,831	198,569	181,585	165,059	151,031
Materials & Contracts	4,908,000	3,579,903	3,781,700	3,852,193	3,977,715	4,107,315	4,251,128	4,379,290	4,531,942	4,669,230	4,831,306	4,998,323
Depreciation & Amortisation	3,309,000	3,869,162	3,557,487	3,628,636	3,701,209	3,775,233	3,850,738	3,927,753	4,006,308	4,086,434	4,168,163	4,251,526
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,359,000	2,145,878	2,109,030	2,169,917	2,243,326	2,319,353	2,398,096	2,479,661	2,564,153	2,651,686	2,742,374	2,836,340
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**17,919,000**	**17,371,555**	**18,203,529**	**18,559,041**	**19,098,857**	**19,654,651**	**20,219,416**	**20,776,190**	**21,370,319**	**21,960,797**	**22,590,369**	**23,231,658**
Operating Result from Continuing Operations	**607,000**	**3,264,212**	**1,862,668**	**472,610**	**796,296**	**895,618**	**388,869**	**419,559**	**525,368**	**534,725**	**414,332**	**572,895**
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	**607,000**	**3,264,212**	**1,862,668**	**472,610**	**796,296**	**895,618**	**388,869**	**419,559**	**525,368**	**534,725**	**414,332**	**572,895**
Net Operating Result before Grants and Contributions provided for Capital Purposes	**(981,000)**	**(393,124)**	**(347,879)**	**(245,461)**	**(225,931)**	**(59,349)**	**(200,288)**	**(159,160)**	**(103,444)**	**(22,010)**	**(157,154)**	**(80,330)**

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Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
BALANCE SHEET - CONSOLIDATED

Scenario:	Actuals 2013/14	Current Year 2014/15	2015/16	2016/17	2017/18	2018/19	Projected Years 2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
ASSETS												
Current Assets												
Cash & Cash Equivalents	5,830,000	7,911,274	8,338,357	8,873,193	9,548,553	9,906,874	10,819,202	11,380,231	12,021,690	13,009,970	14,266,302	15,256,687
Investments	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Receivables	2,349,000	1,891,767	2,398,021	2,483,259	2,575,181	2,668,664	2,766,690	2,868,524	2,974,967	3,086,838	3,050,938	3,172,883
Inventories	197,000	146,198	162,994	165,605	171,004	176,579	182,846	188,277	194,925	200,747	207,801	214,554
Other	117,000	99,476	105,297	107,346	110,840	114,449	118,396	122,029	126,225	130,116	134,580	138,966
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	9,493,000	11,048,716	12,004,668	12,629,404	13,405,579	13,866,566	14,887,134	15,559,060	16,317,806	17,427,671	18,659,620	19,783,089
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	294,408,000	298,387,263	299,840,980	299,493,433	299,859,793	300,516,282	299,804,525	299,471,400	299,147,445	298,469,759	297,585,272	297,007,619
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	294,408,000	298,387,263	299,840,980	299,493,433	299,859,793	300,516,282	299,804,525	299,471,400	299,147,445	298,469,759	297,585,272	297,007,619
TOTAL ASSETS	303,901,000	309,435,979	311,845,649	312,122,837	313,265,372	314,382,848	314,691,658	315,030,460	315,465,251	315,897,430	316,244,892	316,790,708
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	3,464,622	3,776,178	3,903,138	3,797,412	3,838,980	3,881,952	3,927,586	3,972,311	4,021,012	4,068,914	4,107,584	4,160,105
Borrowings	112,378	159,033	181,770	194,284	213,906	227,480	230,731	248,105	262,976	221,893	199,909	177,722
Provisions	2,560,000	2,338,862	2,418,383	2,500,608	2,585,629	2,673,541	2,764,441	2,858,432	2,955,619	3,056,110	3,160,017	3,267,458
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	6,137,000	6,274,073	6,503,291	6,492,305	6,638,515	6,782,972	6,922,758	7,078,848	7,239,606	7,346,917	7,467,511	7,605,285
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,237,000	3,149,556	3,457,815	3,263,532	3,453,377	3,520,248	3,289,517	3,041,412	2,778,436	2,556,543	2,356,633	2,178,911
Provisions	889,000	1,110,138	1,119,663	1,129,511	1,139,694	1,150,224	1,161,112	1,172,369	1,184,010	1,196,046	1,208,492	1,221,361
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	2,126,000	4,259,694	4,577,478	4,393,043	4,593,071	4,670,472	4,450,629	4,213,781	3,962,446	3,752,589	3,565,125	3,400,272
TOTAL LIABILITIES	8,263,000	10,533,767	11,080,769	10,885,347	11,231,586	11,453,444	11,373,386	11,292,629	11,202,052	11,099,506	11,032,636	11,005,557
Net Assets	295,638,000	298,902,212	300,764,880	301,237,490	302,033,786	302,929,403	303,318,272	303,737,831	304,263,199	304,797,924	305,212,256	305,785,151
EQUITY												
Retained Earnings	64,448,000	67,712,212	69,574,880	70,047,490	70,843,786	71,739,403	72,128,272	72,547,831	73,073,199	73,607,924	74,022,256	74,595,151
Revaluation Reserves	231,190,000	231,190,000	231,190,000	231,190,000	231,190,000	231,190,000	231,190,000	231,190,000	231,190,000	231,190,000	231,190,000	231,190,000
Council Equity Interest	295,638,000	298,902,212	300,764,880	301,237,490	302,033,786	302,929,403	303,318,272	303,737,831	304,263,199	304,797,924	305,212,256	305,785,151
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	295,638,000	298,902,212	300,764,880	301,237,490	302,033,786	302,929,403	303,318,272	303,737,831	304,263,199	304,797,924	305,212,256	305,785,151

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
CASH FLOW STATEMENT - CONSOLIDATED
Scenario:

	Actuals	Current Year					Projected Years					
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	5,170,000	5,413,595	5,693,830	5,932,044	6,123,200	6,318,453	6,520,682	6,730,163	6,947,184	7,172,044	7,405,056	7,646,547
User Charges & Fees	4,113,000	5,008,360	5,142,832	5,311,029	5,483,856	5,662,558	5,847,344	6,038,431	6,236,048	6,440,428	6,651,816	6,870,466
Interest & Investment Revenue Received	260,000	557,274	394,602	414,255	425,021	439,039	449,564	464,396	477,792	490,425	504,501	519,343
Grants & Contributions	7,037,000	9,071,693	7,796,855	6,295,012	6,743,855	6,973,711	6,592,055	6,722,056	6,949,045	7,059,355	7,261,041	7,535,165
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	366,000	1,622,458	592,556	1,018,723	1,048,072	1,084,521	1,122,861	1,161,895	1,203,011	1,246,075	1,230,414	1,137,544
Payments:												
Employee Benefits & On-Costs	(7,690,000)	(7,835,591)	(8,411,987)	(8,734,026)	(8,849,792)	(9,115,286)	(9,368,744)	(9,670,407)	(9,960,519)	(10,259,339)	(10,567,115)	(10,884,128)
Materials & Contracts	(4,975,000)	(3,634,623)	(3,763,454)	(3,845,246)	(3,965,830)	(4,095,040)	(4,237,975)	(4,366,672)	(4,517,942)	(4,655,737)	(4,816,400)	(4,973,418)
Borrowing Costs	(100,000)	(87,267)	(228,912)	(224,189)	(231,611)	(239,023)	(228,920)	(213,831)	(198,569)	(181,585)	(165,059)	(151,031)
Bonds & Deposits Refunded	(53,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(1,946,000)	(2,145,411)	(2,109,003)	(2,169,907)	(2,243,309)	(2,319,336)	(2,398,078)	(2,479,644)	(2,564,134)	(2,651,667)	(2,742,353)	(2,836,320)
Net Cash provided (or used in) Operating Activities	2,192,000	7,970,488	5,107,290	3,997,696	4,533,462	4,709,597	4,278,788	4,386,388	4,571,917	4,660,003	4,761,902	4,864,167
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	1,300,000	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	276,000	422,000	365,000	437,000	436,000	747,000	371,300	563,000	550,000	430,000	153,500	400,000
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(800,000)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(4,081,000)	(8,270,425)	(5,376,204)	(3,718,089)	(4,503,570)	(5,178,722)	(3,510,281)	(4,157,628)	(4,232,353)	(3,838,747)	(3,437,177)	(4,073,872)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(3,305,000)	(7,848,425)	(5,011,204)	(3,281,089)	(4,067,570)	(4,431,722)	(3,138,981)	(3,594,628)	(3,682,353)	(3,408,747)	(3,283,677)	(3,673,872)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	2,000,000	500,000	-	411,500	300,000	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	680,000	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(108,000)	(40,789)	(169,004)	(181,770)	(202,033)	(219,555)	(227,480)	(230,731)	(248,105)	(262,978)	(221,893)	(199,909)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	(260,000)	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	312,000	1,959,211	330,996	(181,770)	209,467	80,445	(227,480)	(230,731)	(248,105)	(262,978)	(221,893)	(199,909)
Net Increase/(Decrease) in Cash & Cash Equivalents	(801,000)	2,081,274	427,082	534,837	675,360	358,320	912,328	561,029	641,459	988,280	1,256,332	990,385
plus: Cash, Cash Equivalents & Investments - beginning of year	6,631,000	5,830,000	7,911,274	8,338,357	8,873,193	9,548,553	9,906,874	10,819,202	11,380,231	12,021,690	13,009,970	14,266,302
Cash & Cash Equivalents - end of the year	5,830,000	7,911,274	8,338,357	8,873,193	9,548,553	9,906,874	10,819,202	11,380,231	12,021,690	13,009,970	14,266,302	15,256,687
Cash & Cash Equivalents - end of the year	5,830,000	7,911,274	8,338,357	8,873,193	9,548,553	9,906,874	10,819,202	11,380,231	12,021,690	13,009,970	14,266,302	15,256,687
Investments - end of the year	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Cash, Cash Equivalents & Investments - end of the year	6,830,000	8,911,274	9,338,357	9,873,193	10,548,553	10,906,874	11,819,202	12,380,231	13,021,690	14,009,970	15,266,302	16,256,687
Representing:												
- External Restrictions	3,952,000	4,428,782	4,848,856	5,437,956	6,055,754	6,703,562	7,382,752	8,077,534	8,806,112	9,570,031	10,370,759	11,210,283
- Internal Restrictions	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000
- Unrestricted	117,000	1,721,492	1,728,501	1,674,237	1,731,800	1,442,312	1,675,450	1,541,696	1,454,578	1,678,939	2,134,543	2,285,404
	6,830,000	8,911,274	9,338,357	9,873,193	10,548,553	10,906,874	11,819,202	12,380,231	13,021,690	14,009,970	15,268,302	16,256,687

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Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
EQUITY STATEMENT - CONSOLIDATED
Scenario:

	Actuals 2013/14	Current Year 2014/15	2015/16	2016/17	2017/18	2018/19	Projected Years 2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Opening Balance	294,040,000	295,638,000	298,902,212	300,764,880	301,237,490	302,033,786	302,929,403	303,318,272	303,737,831	304,263,199	304,797,924	305,212,256
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	991,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	991,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	607,000	3,264,212	1,862,668	472,610	796,296	895,618	388,869	419,559	525,368	534,725	414,332	572,895
Total Recognised Income & Expenses (c&d)	1,598,000	3,264,212	1,862,668	472,610	796,296	895,618	388,869	419,559	525,368	534,725	414,332	572,895
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	**295,638,000**	**298,902,212**	**300,764,880**	**301,237,490**	**302,033,786**	**302,929,403**	**303,318,272**	**303,737,831**	**304,263,199**	**304,797,924**	**305,212,256**	**305,785,151**

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2. Sustainable Services Layer

This scenario is proposed as Council's preferential option and the required step toward addressing the Council's long term infrastructure needs and sustainability for the Council as a whole. This layer includes the imposition of a Special Rate Variation – Continuing under s508(2) of the Local Government Act, for General fund of 15.00% (17.40% total increase) in the 2016/17 financial year.

This scenario also includes an efficiency program in the amount of $150,000 p/a continuing This is in addition to Councils normal annual productivity improvement dividend. This means that a program to obtain a $150,000 reduction in expenditure will take place beginning in the 2016/17 financial year.

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
INCOME STATEMENT - CONSOLIDATED
Scenario:

	Actuals	Current Year	Projected Years									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,155,000	5,445,571	5,703,838	6,464,547	6,665,910	6,874,298	7,089,983	7,313,248	7,544,389	7,783,714	8,031,545	8,288,216
User Charges & Fees	5,252,000	5,039,414	5,167,408	5,346,888	5,521,051	5,701,140	5,887,367	6,079,953	6,279,127	6,485,126	6,698,197	6,918,595
Interest & Investment Revenue	299,000	546,275	401,976	415,111	427,290	439,829	452,739	466,030	479,714	493,803	508,308	523,243
Other Revenues	722,000	518,845	1,139,187	1,178,983	1,220,483	1,263,759	1,308,889	1,355,953	1,405,036	1,456,224	1,309,608	1,365,285
Grants & Contributions provided for Operating Purposes	5,433,000	5,428,326	5,583,240	5,574,110	5,722,359	6,019,066	6,002,097	6,143,501	6,320,539	6,502,709	6,689,808	6,882,322
Grants & Contributions provided for Capital Purposes	1,588,000	3,657,336	2,210,547	718,071	1,022,227	954,967	589,157	578,719	628,812	556,735	571,486	653,225
Other Income:												
Net gains from the disposal of assets	77,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**18,526,000**	**20,635,757**	**20,206,197**	**19,697,711**	**20,579,320**	**21,253,059**	**21,330,231**	**21,937,405**	**22,657,618**	**23,278,311**	**23,808,953**	**24,630,886**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	8,198,000	7,681,220	8,506,400	8,663,505	8,923,778	9,191,872	9,468,022	9,752,470	10,045,465	10,347,265	10,658,133	10,978,342
Borrowing Costs	145,000	95,392	228,912	224,189	231,611	239,023	228,920	213,831	198,569	181,585	165,059	151,031
Materials & Contracts	4,908,000	3,579,903	3,781,700	3,852,193	3,977,715	4,107,315	4,251,128	4,379,290	4,531,942	4,669,230	4,831,306	4,988,323
Depreciation & Amortisation	3,309,000	3,869,162	3,557,487	3,628,636	3,701,209	3,775,233	3,850,738	3,927,753	4,006,308	4,086,434	4,168,163	4,251,526
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,359,000	2,145,878	2,109,030	2,169,917	2,243,326	2,319,353	2,398,096	2,479,661	2,564,153	2,651,686	2,742,374	2,836,340
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**17,919,000**	**17,371,555**	**18,183,529**	**18,538,441**	**19,077,639**	**19,632,796**	**20,196,904**	**20,753,004**	**21,346,438**	**21,936,199**	**22,565,034**	**23,205,563**
Operating Result from Continuing Operations	**607,000**	**3,264,212**	**2,022,668**	**1,159,270**	**1,501,680**	**1,620,262**	**1,133,327**	**1,184,401**	**1,311,180**	**1,342,112**	**1,243,919**	**1,425,323**
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	**607,000**	**3,264,212**	**2,022,668**	**1,159,270**	**1,501,680**	**1,620,262**	**1,133,327**	**1,184,401**	**1,311,180**	**1,342,112**	**1,243,919**	**1,425,323**
Net Operating Result before Grants and Contributions provided for Capital Purposes	**(981,000)**	**(393,124)**	**(187,879)**	**441,199**	**479,453**	**665,295**	**544,170**	**605,682**	**682,368**	**785,377**	**672,433**	**772,098**

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
BALANCE SHEET - CONSOLIDATED

Scenario:	**Actuals 2013/14**	**Current Year 2014/15**	**2015/16**	**2016/17**	**2017/18**	**2018/19**	**Projected Years 2019/20**	**2020/21**	**2021/22**	**2022/23**	**2023/24**	**2024/25**
	$	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**
ASSETS												
Current Assets												
Cash & Cash Equivalents	5,830,000	7,911,274	8,414,043	9,633,825	11,008,426	12,084,903	13,734,978	15,053,908	16,473,997	18,262,236	20,340,469	22,175,330
Investments	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Receivables	2,349,000	1,891,767	2,490,328	2,612,285	2,711,515	2,812,684	2,918,653	3,028,697	3,143,625	3,264,267	3,237,433	3,368,750
Inventories	197,000	146,198	162,994	165,605	171,004	176,579	182,846	188,277	194,925	200,747	207,801	214,554
Other	117,000	99,476	105,297	107,346	110,840	114,449	118,396	122,029	126,225	130,116	134,580	138,966
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	9,493,000	11,048,716	12,172,662	13,519,061	15,001,785	16,188,615	17,954,874	19,392,910	20,938,772	22,857,367	24,920,282	26,897,600
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	294,408,000	298,387,263	299,840,980	299,493,433	299,859,793	300,516,282	299,804,525	299,471,400	299,147,445	298,469,759	297,585,272	297,307,619
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	294,408,000	298,387,263	299,840,980	299,493,433	299,859,793	300,516,282	299,804,525	299,471,400	299,147,445	298,469,759	297,585,272	297,307,619
TOTAL ASSETS	303,901,000	309,435,979	312,013,643	313,012,494	314,861,579	316,704,897	317,759,399	318,864,310	320,086,217	321,327,125	322,505,555	323,805,219
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	3,464,622	3,776,178	3,911,131	3,840,409	3,883,142	3,927,312	3,974,178	4,020,171	4,070,176	4,119,420	4,159,471	4,213,412
Borrowings	112,378	159,033	181,770	194,284	213,906	227,480	230,731	248,105	262,976	221,893	199,909	177,722
Provisions	2,560,000	2,338,862	2,418,383	2,500,608	2,585,629	2,673,541	2,764,441	2,858,432	2,955,619	3,056,110	3,160,017	3,267,458
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	6,137,000	6,274,073	6,511,285	6,535,301	6,682,677	6,828,332	6,969,350	7,126,708	7,288,771	7,397,423	7,519,398	7,658,592
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,237,000	3,149,556	3,457,815	3,263,532	3,453,377	3,520,248	3,289,517	3,041,412	2,778,436	2,556,543	2,356,633	2,178,911
Provisions	889,000	1,110,138	1,119,663	1,129,511	1,139,694	1,150,224	1,161,112	1,172,369	1,184,010	1,196,046	1,208,492	1,221,361
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	2,126,000	4,259,694	4,577,478	4,393,043	4,593,071	4,670,472	4,450,629	4,213,781	3,962,446	3,752,589	3,565,125	3,400,272
TOTAL LIABILITIES	8,263,000	10,533,767	11,088,763	10,928,344	11,275,748	11,498,804	11,419,979	11,340,489	11,251,217	11,150,012	11,084,523	11,058,864
Net Assets	295,638,000	298,902,212	300,924,880	302,084,150	303,585,831	305,206,093	306,339,420	307,523,821	308,835,000	310,177,113	311,421,032	312,846,355
EQUITY												
Retained Earnings	64,448,000	67,712,212	69,734,880	70,894,150	72,395,831	74,016,093	75,149,420	76,333,821	77,645,000	78,987,113	80,231,032	81,656,355
Revaluation Reserves	231,190,000	231,190,000	231,190,000	231,190,000	231,190,000	231,190,000	231,190,000	231,190,000	231,190,000	231,190,000	231,190,000	231,190,000
Council Equity Interest	295,638,000	298,902,212	300,924,880	302,084,150	303,585,831	305,206,093	306,339,420	307,523,821	308,835,000	310,177,113	311,421,032	312,846,355
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	295,638,000	298,902,212	300,924,880	302,084,150	303,585,831	305,206,093	306,339,420	307,523,821	308,835,000	310,177,113	311,421,032	312,846,355

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
CASH FLOW STATEMENT - CONSOLIDATED
Scenario:

	Actuals	Current Year	Projected Years									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	5,170,000	5,413,595	5,693,830	6,429,082	6,655,790	6,863,824	7,079,142	7,302,026	7,532,772	7,771,686	8,019,090	8,275,317
User Charges & Fees	4,113,000	5,008,360	5,162,802	5,331,629	5,505,074	5,684,412	5,869,854	6,061,617	6,259,929	6,465,026	6,677,152	6,896,561
Interest & Investment Revenue Received	260,000	557,274	394,039	404,830	422,097	435,902	446,343	461,088	474,396	486,936	500,918	515,662
Grants & Contributions	7,037,000	9,071,693	7,796,855	6,295,012	6,743,855	6,973,711	6,592,055	6,722,056	6,949,045	7,059,355	7,261,041	7,535,165
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	366,000	1,622,458	628,805	1,174,857	1,175,212	1,216,734	1,260,349	1,304,868	1,351,689	1,400,685	1,391,194	1,304,740
Payments:												
Employee Benefits & On-Costs	(7,6[illegible],000)	(7,835,591)	(8,[illegible]1,987)	(8,713,426)	(8,828,574)	(9,093,431)	(9,366,234)	(9,647,221)	(9,9[illegible]8,638)	(10,234,737)	(10,541,779)	(10,858,033)
Materials & Contracts	([illegible],075,000)	(3,634,623)	(3,763,454)	(3,845,246)	(3,965,[illegible]30)	(4,095,040)	(4,237,975)	(4,366,672)	(4,517,942)	(4,655,737)	(4,615,400)	(4,973,418)
Borrowing Costs	(100,000)	(87,267)	(228,91[illegible])	(224,189)	(231,611)	(239,0[illegible]3)	(228,920)	(213,831)	(198,569)	(181,56[illegible])	(165,0[illegible]9)	(151,031)
Bonds & Deposits Refunded	(53,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(1,946,[illegible]00)	(2,145,411)	(2,109,003)	(2,1[illegible]9,907)	(2,243,309)	(2,319,336)	(2,398,[illegible]78)	(2,479,644)	(2,564,134)	(2,651,667)	(2,742,353)	(2,836,[illegible]20)
Net Cash provided (or used in) Operating Activities	2,192,000	7,970,488	5,182,976	4,682,641	5,232,704	5,427,754	5,016,536	5,144,288	5,350,548	5,459,962	5,583,802	5,708,643
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	1,300,000	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	276,000	422,000	365,000	437,000	436,000	747,000	371,300	563,000	550,000	430,000	153,500	400,000
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(800,[illegible])	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(4,[illegible]1,[illegible]00)	(3,270,425)	(5,376,204)	([illegible],718,089)	(4,503,5[illegible])	([illegible],178,722)	(3,510,[illegible]1)	(4,157,628)	(4,232,353)	(3,838,747)	(3,4[illegible]7,177)	(4,073,87[illegible])
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(3,[illegible]5,000)	(7,[illegible]8,425)	(5,011,204)	(3,281,089)	(4,067,570)	(4,431,722)	(3,138,[illegible]1)	(3,594,628)	(3,[illegible]32,3[illegible]3)	(3,408,747)	(3,283,677)	(3,673,872)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	2,000,000	500,000	-	411,500	300,000	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	680,000	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(108,000)	(40,789)	(169,004)	(181,770)	(202,033)	(219,555)	(227,480)	(230,731)	(248,105)	(262,976)	(221,893)	(1[illegible],909)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	(2[illegible],000)	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	312,000	1,959,211	330,996	(181,770)	209,467	80,445	(227,480)	(230,731)	(248,105)	(262,976)	(221,893)	(199,90[illegible])
Net Increase/(Decrease) in Cash & Cash Equivalents	(831,000)	2,081,274	502,768	1,219,782	1,374,602	1,076,477	1,650,075	1,318,929	1,420,090	1,788,239	2,078,233	1,834,862
plus: Cash, Cash Equivalents & Investments - beginning of year	6,631,000	5,830,000	7,911,274	8,414,043	9,633,825	11,008,426	12,084,903	13,734,978	15,053,908	16,473,997	18,262,236	20,340,469
Cash & Cash Equivalents - end of the year	5,830,000	7,911,274	8,414,043	9,633,825	11,008,426	12,084,903	13,734,978	15,053,908	16,473,997	18,262,236	20,340,469	22,175,330
Cash & Cash Equivalents - end of the year	5,830,000	7,911,274	8,414,043	9,633,825	11,008,426	12,084,903	13,734,978	15,053,908	16,473,997	18,262,236	20,340,469	22,175,330
Investments - end of the year	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Cash, Cash Equivalents & Investments - end of the year	6,830,000	8,911,274	9,414,043	10,633,825	12,008,426	13,084,903	14,734,978	16,053,908	17,473,997	19,262,236	21,340,469	23,175,330
Representing:												
- External Restrictions	3,952,000	4,428,782	4,888,856	5,519,155	6,179,390	6,870,907	7,595,117	8,336,271	9,112,610	9,925,725	10,777,123	11,668,838
- Internal Restrictions	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000
- Unrestricted	117,000	1,721,492	1,764,187	2,353,668	3,068,037	3,452,996	4,378,861	4,956,637	5,600,387	6,575,512	7,802,346	8,745,492
	6,830,000	8,911,274	9,414,043	10,633,825	12,008,426	13,084,903	14,734,978	16,053,908	17,473,997	19,262,236	21,340,469	23,175,330

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Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
EQUITY STATEMENT - CONSOLIDATED
Scenario:

	Actuals	Current Year				Projected Years						
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Opening Balance	294,040,000	295,638,000	298,902,212	300,924,880	302,084,150	303,585,831	305,206,093	306,339,420	307,523,821	308,835,000	310,177,113	311,421,032
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	991,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	991,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	607,000	3,264,212	2,022,668	1,159,270	1,501,680	1,620,262	1,133,327	1,184,401	1,311,180	1,342,112	1,243,919	1,425,323
Total Recognised Income & Expenses (c&d)	1,598,000	3,264,212	2,022,668	1,159,270	1,501,680	1,620,262	1,133,327	1,184,401	1,311,180	1,342,112	1,243,919	1,425,323
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	**295,638,000**	**298,902,212**	**300,924,880**	**302,084,150**	**303,585,831**	**305,206,093**	**306,339,420**	**307,523,821**	**308,835,000**	**310,177,113**	**311,421,032**	**312,846,355**

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Sensitivity Analysis/Risk Assessment

The LTFP 2015 is a complete reconstruction of Councils previous long term financial plan under the new Integrated Planning and Reporting Framework requirements. However, it should be noted that all of Councils reconstructed Resourcing Strategy plans are still in their infancy and the accuracy of these and other informing plans and documents will directly impact the accuracy, stability and integrity of the Long Term Financial Plan and the financial modelling and projections underpinning the Plan.

The following risk factors have been considered in the development of this long term financial plan and whilst some factors would only have a minor impact on the projections, others could have a more significant impact.

Areas which would have a particular impact on the projections, should they occur, include:

- Estimates to fund infrastructure renewal, replacement and significant on-going asset maintenance being inaccurate;
- Rates increase being lower than anticipated;
- Construction costs being higher than anticipated;
- Utility expenses being higher than estimated;
- Significant fluctuations in the rate of return for investments;
- Workers compensation insurance costs;
- Further spikes in the payments required to the Defined Benefit Superannuation scheme;
- Award determined staff related expenses increasing more than anticipated.

There are also external factors beyond the influence of Council which could also impact on the model, including:

- Further cost shifting from other levels of Government;
- Freezes to the indexation of recurrent operating grants;
- Changes to the taxation regime;
- Changes to the superannuation guarantee legislation;
- Forced amalgamation of Councils;
- Natural Disasters.

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
INCOME STATEMENT - GENERAL FUND

Scenario:	Actuals	Current Year					Projected Years					
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	4,276,000	4,460,919	4,722,463	4,926,859	5,078,752	5,236,022	5,398,885	5,567,565	5,742,298	5,923,328	6,110,913	6,305,320
User Charges & Fees	3,957,000	3,788,722	3,947,659	4,080,980	4,207,149	4,337,332	4,471,663	4,610,278	4,753,320	4,900,936	5,053,279	5,210,505
Interest & Investment Revenue	133,000	408,793	267,977	277,181	285,314	293,686	302,309	311,184	320,323	329,731	339,418	349,391
Other Revenues	653,000	462,930	953,688	986,064	1,019,846	1,055,097	1,091,881	1,130,265	1,170,320	1,212,119	1,055,739	1,101,262
Grants & Contributions provided for Operating Purposes	4,097,000	3,999,576	4,052,991	3,997,953	4,098,917	4,346,921	4,279,787	4,386,746	4,511,081	4,638,967	4,770,154	4,905,078
Grants & Contributions provided for Capital Purposes	1,588,000	3,657,336	2,210,547	718,071	1,022,227	954,967	589,157	578,719	628,812	556,735	571,486	653,225
Other Income:												
Net gains from the disposal of assets	77,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**14,781,000**	**16,778,276**	**16,155,344**	**14,987,108**	**15,712,206**	**16,224,027**	**16,133,682**	**16,584,757**	**17,126,153**	**17,561,817**	**17,900,989**	**18,524,780**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	5,978,000	5,770,017	6,562,765	6,661,561	6,861,776	7,068,010	7,280,444	7,499,264	7,724,663	7,956,838	8,195,994	8,442,339
Borrowing Costs	140,000	90,948	224,698	220,243	227,939	235,643	225,844	211,095	196,188	179,582	163,305	149,861
Materials & Contracts	3,921,000	2,853,063	3,180,829	3,231,794	3,337,152	3,445,934	3,568,252	3,674,220	3,803,958	3,917,586	4,055,233	4,157,028
Depreciation & Amortisation	2,780,000	3,311,882	3,037,051	3,097,792	3,159,748	3,222,942	3,287,401	3,353,149	3,420,212	3,488,617	3,558,389	3,629,557
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,313,000	1,700,972	1,639,685	1,682,506	1,737,109	1,793,556	1,851,913	1,912,248	1,974,632	2,039,139	2,105,844	2,174,827
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**14,132,000**	**13,726,882**	**14,645,028**	**14,893,896**	**15,323,724**	**15,766,085**	**16,213,854**	**16,649,977**	**17,119,654**	**17,581,762**	**18,078,765**	**18,583,612**
Operating Result from Continuing Operations	**649,000**	**3,051,394**	**1,510,316**	**93,212**	**388,482**	**457,942**	**(80,172)**	**(65,219)**	**6,499**	**(19,945)**	**(177,776)**	**(58,832)**
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	**649,000**	**3,051,394**	**1,510,316**	**93,212**	**388,482**	**457,942**	**(80,172)**	**(65,219)**	**6,499**	**(19,945)**	**(177,776)**	**(58,832)**
Net Operating Result before Grants and Contributions provided for Capital Purposes	**(939,000)**	**(606,942)**	**(700,231)**	**(624,859)**	**(633,745)**	**(497,025)**	**(669,329)**	**(643,938)**	**(622,313)**	**(576,680)**	**(749,262)**	**(712,057)**

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
BALANCE SHEET - GENERAL FUND

Scenario:	**Actuals**	**Current Year**				**Projected Years**						
	2013/14	**2014/15**	**2015/16**	**2016/17**	**2017/18**	**2018/19**	**2019/20**	**2020/21**	**2021/22**	**2022/23**	**2023/24**	**2024/25**
	$	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**
ASSETS												
Current Assets												
Cash & Cash Equivalents	2,296,000	3,900,492	3,907,501	3,853,237	3,910,800	3,621,312	3,854,450	3,720,696	3,633,578	3,857,939	4,313,543	4,464,404
Investments	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Receivables	1,408,000	920,975	1,322,375	1,362,521	1,407,446	1,451,945	1,498,917	1,547,540	1,598,519	1,652,581	1,556,425	1,615,563
Inventories	197,000	146,198	162,994	165,605	171,004	176,579	182,846	188,277	194,925	200,747	207,801	214,554
Other	117,000	99,476	105,297	107,346	110,840	114,449	118,396	122,029	126,225	130,116	134,580	138,966
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	5,018,000	6,067,142	6,498,167	6,488,710	6,600,090	6,364,285	6,654,609	6,578,541	6,553,247	6,841,363	7,212,348	7,433,486
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	264,691,000	268,888,969	270,519,122	270,430,500	271,058,244	271,978,544	271,532,989	271,468,419	271,415,330	271,010,774	270,401,634	270,101,490
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	264,691,000	268,888,969	270,519,122	270,430,500	271,058,244	271,978,544	271,532,989	271,468,419	271,415,330	271,010,774	270,401,634	270,101,490
TOTAL ASSETS	**269,709,000**	**274,956,111**	**277,017,290**	**276,919,209**	**277,658,334**	**278,342,829**	**278,187,598**	**278,046,960**	**277,968,577**	**277,852,157**	**277,613,982**	**277,534,976**
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	983,622	1,287,053	1,414,013	1,308,287	1,349,855	1,392,827	1,438,461	1,483,186	1,531,887	1,579,789	1,618,459	1,670,980
Borrowings	112,378	155,172	177,641	189,881	209,211	222,481	225,392	242,411	256,904	215,422	193,004	170,359
Provisions	2,560,000	2,338,862	2,418,383	2,500,608	2,585,629	2,673,541	2,764,441	2,858,432	2,955,619	3,056,110	3,160,017	3,267,458
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	3,656,000	3,781,087	4,010,037	3,998,776	4,144,695	4,288,848	4,428,294	4,584,029	4,744,409	4,851,321	4,971,481	5,108,797
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,237,000	3,086,492	3,398,880	3,209,000	3,403,540	3,475,410	3,250,018	3,007,607	2,750,703	2,535,281	2,342,276	2,171,917
Provisions	889,000	1,110,138	1,119,663	1,129,511	1,139,694	1,150,224	1,161,112	1,172,369	1,184,010	1,196,046	1,208,492	1,221,361
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	2,126,000	4,196,630	4,518,543	4,338,511	4,543,234	4,625,634	4,411,130	4,179,976	3,934,713	3,731,327	3,550,768	3,393,278
TOTAL LIABILITIES	**5,782,000**	**7,977,717**	**8,528,580**	**8,337,287**	**8,687,929**	**8,914,482**	**8,839,423**	**8,764,005**	**8,679,122**	**8,582,648**	**8,522,249**	**8,502,075**
Net Assets	**263,927,000**	**266,978,394**	**268,488,710**	**268,581,922**	**268,970,405**	**269,428,347**	**269,348,175**	**269,282,956**	**269,289,455**	**269,269,509**	**269,091,733**	**269,032,901**
EQUITY												
Retained Earnings	48,210,000	51,261,394	52,771,710	52,864,922	53,253,405	53,711,347	53,631,175	53,565,956	53,572,455	53,552,509	53,374,733	53,315,901
Revaluation Reserves	215,717,000	215,717,000	215,717,000	215,717,000	215,717,000	215,717,000	215,717,000	215,717,000	215,717,000	215,717,000	215,717,000	215,717,000
Council Equity Interest	263,927,000	266,978,394	268,488,710	268,581,922	268,970,405	269,428,347	269,348,175	269,282,956	269,289,455	269,269,509	269,091,733	269,032,901
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	**263,927,000**	**266,978,394**	**268,488,710**	**268,581,922**	**268,970,405**	**269,428,347**	**269,348,175**	**269,282,956**	**269,289,455**	**269,269,509**	**269,091,733**	**269,032,901**

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
CASH FLOW STATEMENT - GENERAL FUND
Scenario:

	Actuals	Current Year	Projected Years									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	4,442,520	4,710,615	4,917,586	5,071,860	5,228,887	5,391,496	5,559,912	5,734,370	5,915,115	6,102,402	6,296,500
User Charges & Fees	-	3,772,722	3,947,859	4,080,980	4,207,149	4,337,332	4,471,663	4,610,278	4,753,320	4,900,936	5,053,279	5,210,505
Interest & Investment Revenue Received	-	419,792	260,802	276,325	283,045	292,898	299,133	309,550	318,401	326,353	335,611	345,491
Grants & Contributions	-	7,642,943	6,266,506	4,718,855	5,120,413	5,301,566	4,869,746	4,965,301	5,139,587	5,195,613	5,341,387	5,557,921
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,567,704	629,164	977,868	1,005,587	1,040,342	1,076,920	1,114,121	1,153,333	1,194,415	1,176,694	1,081,882
Payments:												
Employee Benefits & On-Costs	-	(5,924,388)	(5,448,352)	(6,711,482)	(6,766,572)	(6,989,569)	(7,178,656)	(7,394,016)	(7,615,836)	(7,844,311)	(8,079,641)	(8,322,030)
Materials & Contracts	-	(2,907,783)	(3,162,582)	(3,224,846)	(3,325,267)	(3,433,659)	(3,555,099)	(3,661,602)	(3,789,957)	(3,904,093)	(4,040,328)	(4,172,124)
Borrowing Costs	-	(90,948)	(224,898)	(220,243)	(227,939)	(235,643)	(225,844)	(211,095)	(196,188)	(179,582)	(163,305)	(149,861)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(1,700,505)	(1,639,656)	(1,662,497)	(1,737,093)	(1,793,539)	(1,851,884)	(1,912,231)	(1,974,613)	(2,039,121)	(2,105,824)	(2,174,806)
Net Cash provided (or used in) Operating Activities	-	7,222,057	4,339,356	3,132,546	3,631,184	3,768,615	3,297,465	3,380,219	3,522,416	3,565,325	3,620,275	3,673,277
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	422,000	365,000	437,000	436,000	747,000	371,300	563,000	550,000	430,000	153,500	400,000
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(7,931,851)	(5,032,204)	(3,446,169)	(4,223,492)	(4,890,242)	(3,213,146)	(3,851,580)	(3,917,123)	(3,514,061)	(3,102,749)	(3,729,412)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(7,509,851)	(4,667,204)	(3,009,169)	(3,787,492)	(4,143,242)	(2,841,846)	(3,288,580)	(3,367,123)	(3,084,061)	(2,949,249)	(3,329,412)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	2,000,000	500,000	-	411,500	300,000	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(107,714)	(165,143)	(177,641)	(197,630)	(214,860)	(222,481)	(225,392)	(242,411)	(256,904)	(215,423)	(193,004)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	1,892,286	334,857	(177,641)	213,870	85,140	(222,481)	(225,392)	(242,411)	(256,904)	(215,422)	(193,004)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	1,604,492	7,009	(54,264)	57,563	(289,487)	233,137	(133,753)	(87,118)	224,361	455,604	150,861
plus: Cash, Cash Equivalents & Investments - beginning of year	-	2,296,000	3,900,492	3,907,501	3,853,237	3,910,800	3,621,312	3,854,450	3,720,696	3,633,578	3,857,939	4,313,543
Cash & Cash Equivalents - end of the year	-	3,900,492	3,907,501	3,853,237	3,910,800	3,621,312	3,854,450	3,720,696	3,633,578	3,857,939	4,313,543	4,464,404
Cash & Cash Equivalents - end of the year	2,296,000	3,900,492	3,907,501	3,853,237	3,910,800	3,621,312	3,854,450	3,720,696	3,633,578	3,857,939	4,313,543	4,464,404
Investments - end of the year	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Cash, Cash Equivalents & Investments - end of the year	3,296,000	4,900,492	4,907,501	4,853,237	4,910,800	4,621,312	4,854,450	4,720,696	4,633,578	4,857,939	5,313,543	5,464,404
Representing:												
- External Restrictions	418,000	418,000	418,000	418,000	418,000	418,000	418,000	418,000	418,000	418,000	418,000	418,000
- Internal Restrictions	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000
- Unrestricted	117,000	1,721,492	1,728,501	1,674,237	1,731,800	1,442,312	1,675,450	1,541,696	1,454,578	1,678,939	2,134,543	2,285,404
	3,296,000	4,900,492	4,907,501	4,853,237	4,910,800	4,621,312	4,854,450	4,720,696	4,633,578	4,857,939	5,313,543	5,464,404

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Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
EQUITY STATEMENT - GENERAL FUND
Scenario:

	Actuals	Current Year					Projected Years					
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Opening Balance	263,145,000	263,927,000	266,978,394	268,488,710	268,581,922	268,970,405	269,428,347	269,348,175	269,282,956	269,289,455	269,269,509	269,091,733
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	133,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	133,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	649,000	3,051,394	1,510,316	93,212	388,482	457,942	(80,172)	(65,219)	6,499	(19,945)	(177,776)	(55,832)
Total Recognised Income & Expenses (c&d)	782,000	3,051,394	1,510,316	93,212	388,482	457,942	(80,172)	(65,219)	6,499	(19,945)	(177,775)	(55,832)
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	**263,927,000**	**266,978,394**	**268,488,710**	**268,581,922**	**268,970,405**	**269,428,347**	**269,348,175**	**269,282,956**	**269,289,455**	**269,269,509**	**269,091,733**	**269,032,901**

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
INCOME STATEMENT - WATER FUND

Scenario:	Actuals 2013/14	Current Year 2014/15	2015/16	2016/17	2017/18	2018/19	Projected Years 2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	368,000	447,123	404,584	418,340	432,563	447,271	462,478	478,202	494,461	511,273	528,656	546,630
User Charges & Fees	525,000	535,296	543,000	568,521	595,241	623,218	652,509	683,177	715,286	748,905	784,103	820,956
Interest & Investment Revenue	46,000	26,082	31,000	31,870	32,765	33,685	34,632	35,606	36,608	37,639	38,699	39,790
Other Revenues	6,000	1,325	1,000	1,040	1,081	1,125	1,170	1,216	1,265	1,316	1,368	1,423
Grants & Contributions provided for Operating Purposes	17,000	14,025	16,500	16,995	17,505	18,030	18,571	18,942	19,510	20,096	20,698	21,319
Grants & Contributions provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**962,000**	**1,023,851**	**996,083**	**1,036,765**	**1,079,155**	**1,123,328**	**1,169,359**	**1,217,143**	**1,267,130**	**1,319,227**	**1,373,524**	**1,430,118**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	378,000	179,583	215,116	221,570	228,217	235,064	242,115	249,379	256,860	264,566	272,503	280,678
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	304,000	292,101	245,478	253,456	261,693	270,198	278,980	288,047	297,408	307,074	317,054	327,358
Depreciation & Amortisation	212,000	293,415	216,715	221,049	225,470	229,980	234,579	239,271	244,056	248,937	253,916	258,995
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	77,011	77,281	80,682	84,239	87,960	91,852	95,924	100,183	104,640	109,302	114,181
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**894,000**	**842,110**	**754,591**	**776,757**	**799,620**	**823,202**	**847,527**	**872,620**	**898,508**	**925,217**	**952,775**	**981,212**
Operating Result from Continuing Operations	**68,000**	**181,741**	**241,492**	**260,007**	**279,535**	**300,126**	**321,832**	**344,523**	**368,622**	**394,010**	**420,749**	**448,906**
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	**68,000**	**181,741**	**241,492**	**260,007**	**279,535**	**300,126**	**321,832**	**344,523**	**368,622**	**394,010**	**420,749**	**448,906**
Net Operating Result before Grants and Contributions provided for Capital Purposes	**68,000**	**181,741**	**241,492**	**260,007**	**279,535**	**300,126**	**321,832**	**344,523**	**368,622**	**394,010**	**420,749**	**448,906**

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
BALANCE SHEET - WATER FUND
Scenario:

	Actuals	Current Year					Projected Years					
	2013/14	**2014/15**	**2015/16**	**2016/17**	**2017/18**	**2018/19**	**2019/20**	**2020/21**	**2021/22**	**2022/23**	**2023/24**	**2024/25**
	$	$	$	$	$	$	$	$	$	$	$	$
ASSETS												
Current Assets												
Cash & Cash Equivalents	1,044,000	1,341,462	1,638,155	1,936,799	2,253,656	2,589,690	2,945,919	3,323,220	3,722,894	4,146,114	4,594,113	5,068,182
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	337,000	363,062	363,577	380,159	397,503	415,645	434,621	454,470	475,232	496,950	519,667	543,430
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	1,381,000	1,704,524	2,001,731	2,316,958	2,651,159	3,005,335	3,380,540	3,777,690	4,198,126	4,643,064	5,113,779	5,611,612
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	18,337,000	18,195,217	18,139,502	18,084,283	18,029,617	17,975,567	17,922,194	17,869,567	17,817,753	17,766,825	17,716,859	17,667,933
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	18,337,000	18,195,217	18,139,502	18,084,283	18,029,617	17,975,567	17,922,194	17,869,567	17,817,753	17,766,825	17,716,859	17,667,933
TOTAL ASSETS	**19,718,000**	**19,899,741**	**20,141,233**	**20,401,241**	**20,680,776**	**20,980,902**	**21,302,734**	**21,647,257**	**22,015,879**	**22,409,889**	**22,830,638**	**23,279,544**
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-	-	-	-	-	-	-	-
Net Assets	**19,718,000**	**19,899,741**	**20,141,233**	**20,401,241**	**20,680,776**	**20,980,902**	**21,302,734**	**21,647,257**	**22,015,879**	**22,409,889**	**22,830,638**	**23,279,544**
EQUITY												
Retained Earnings	8,501,000	8,682,741	8,924,233	9,184,241	9,463,776	9,763,902	10,085,734	10,430,257	10,798,879	11,192,889	11,613,638	12,062,544
Revaluation Reserves	11,217,000	11,217,000	11,217,000	11,217,000	11,217,000	11,217,000	11,217,000	11,217,000	11,217,000	11,217,000	11,217,000	11,217,000
Council Equity Interest	19,718,000	19,899,741	20,141,233	20,401,241	20,680,776	20,980,902	21,302,734	21,647,257	22,015,879	22,409,889	22,830,638	23,279,544
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	**19,718,000**	**19,899,741**	**20,141,233**	**20,401,241**	**20,680,776**	**20,980,902**	**21,302,734**	**21,647,257**	**22,015,879**	**22,409,889**	**22,830,638**	**23,279,544**

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
CASH FLOW STATEMENT - WATER FUND
Scenario:

	Actuals	Current Year					Projected Years					
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	436,115	408,676	417,017	431,195	445,856	461,015	476,689	492,897	509,655	526,984	544,901
User Charges & Fees	-	520,242	538,394	553,262	579,265	606,491	634,996	664,840	696,088	728,804	763,058	798,922
Interest & Investment Revenue Received	-	26,082	31,000	31,870	32,765	33,685	34,632	35,606	36,608	37,639	38,699	39,790
Grants & Contributions	-	14,025	16,500	16,995	17,505	18,030	18,571	18,942	19,510	20,096	20,698	21,319
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,325	1,000	1,040	1,081	1,125	1,170	1,216	1,265	1,316	1,368	1,423
Payments:												
Employee Benefits & On-Costs	-	(179,583)	(215,116)	(221,570)	(228,217)	(235,064)	(242,115)	(249,379)	(256,860)	(264,566)	(272,503)	(280,678)
Materials & Contracts	-	(292,101)	(245,478)	(253,456)	(261,693)	(270,198)	(278,980)	(288,047)	(297,408)	(307,074)	(317,054)	(327,359)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(77,011)	(77,281)	(80,682)	(84,239)	(87,960)	(91,852)	(95,924)	(100,183)	(104,840)	(109,302)	(114,181)
Net Cash provided (or used in) Operating Activities	-	449,094	457,693	464,475	487,661	511,964	537,435	563,945	591,916	621,230	651,948	684,138
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(151,632)	(161,000)	(165,830)	(170,805)	(175,929)	(181,207)	(186,643)	(192,242)	(198,010)	(203,950)	(210,068)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(151,632)	(161,000)	(165,830)	(170,805)	(175,929)	(181,207)	(186,643)	(192,242)	(198,010)	(203,950)	(210,068)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	297,462	296,693	298,645	316,856	336,035	356,228	377,302	399,674	423,220	447,998	474,069
plus: Cash, Cash Equivalents & Investments - beginning of year	-	1,044,000	1,341,462	1,638,155	1,936,799	2,253,656	2,589,690	2,945,919	3,323,220	3,722,894	4,146,114	4,594,113
Cash & Cash Equivalents - end of the year	-	1,341,462	1,638,155	1,936,799	2,253,656	2,589,690	2,945,919	3,323,220	3,722,894	4,146,114	4,594,113	5,068,182
Cash & Cash Equivalents - end of the year	1,044,000	1,341,462	1,638,155	1,936,799	2,253,656	2,589,690	2,945,919	3,323,220	3,722,894	4,146,114	4,594,113	5,068,182
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	1,044,000	1,341,462	1,638,155	1,936,799	2,253,656	2,589,690	2,945,919	3,323,220	3,722,894	4,146,114	4,594,113	5,068,182
Representing:												
- External Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	1,044,000	1,341,462	1,638,155	1,936,799	2,253,656	2,589,690	2,945,919	3,323,220	3,722,894	4,146,114	4,594,113	5,068,182
	1,044,000	1,341,462	1,638,155	1,936,799	2,253,656	2,589,690	2,945,919	3,323,220	3,722,894	4,146,114	4,594,113	5,068,182

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
EQUITY STATEMENT - WATER FUND
Scenario:

	Actuals	Current Year	Projected Years									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Opening Balance	19,261,000	19,718,000	19,899,741	20,141,233	20,401,241	20,680,776	20,980,902	21,302,734	21,647,257	22,015,879	22,409,889	22,830,638
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	389,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	389,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	68,000	181,741	241,492	260,007	279,535	300,126	321,832	344,523	368,622	394,010	420,749	448,906
Total Recognised Income & Expenses (c&d)	457,000	181,741	241,492	260,007	279,535	300,126	321,832	344,523	368,622	394,010	420,749	448,906
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	**19,718,000**	**19,899,741**	**20,141,233**	**20,401,241**	**20,680,776**	**20,980,902**	**21,302,734**	**21,647,257**	**22,015,879**	**22,409,889**	**22,830,638**	**23,279,544**

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
INCOME STATEMENT - SEWER FUND

Scenario:	Actuals 2013/14	Current Year 2014/15	2015/16	2016/17	2017/18	2018/19	Projected Years 2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	511,000	537,529	576,771	598,688	621,438	645,053	669,565	695,009	721,419	748,833	777,289	806,825
User Charges & Fees	13,000	18,220	16,750	17,587	18,466	19,390	20,359	21,377	22,446	23,568	24,747	25,984
Interest & Investment Revenue	49,000	13,400	33,000	33,960	34,948	35,965	37,013	38,090	39,200	40,342	41,518	42,728
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	13,000	14,725	13,750	14,162	14,587	15,025	15,475	15,785	16,259	16,746	17,249	17,766
Grants & Contributions provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**586,000**	**583,874**	**640,270**	**664,398**	**689,440**	**715,433**	**742,412**	**770,261**	**799,324**	**829,490**	**860,802**	**893,304**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	256,000	144,475	159,842	164,638	169,577	174,664	179,904	185,301	190,860	196,586	202,483	208,558
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	162,000	138,046	76,001	78,471	81,021	83,654	86,373	89,180	92,079	95,071	98,161	101,351
Depreciation & Amortisation	211,000	183,475	202,500	206,550	210,681	214,895	219,193	223,576	228,048	232,609	237,261	242,006
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	64,671	73,273	76,761	80,418	84,252	88,272	92,487	96,906	101,543	106,404	111,501
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**629,000**	**530,667**	**511,616**	**526,419**	**541,696**	**557,465**	**573,741**	**590,545**	**607,894**	**625,809**	**644,309**	**663,416**
Operating Result from Continuing Operations	**(43,000)**	**53,207**	**128,654**	**137,978**	**147,744**	**157,968**	**168,671**	**179,716**	**191,429**	**203,681**	**216,493**	**229,888**
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	**(43,000)**	**53,207**	**128,654**	**137,978**	**147,744**	**157,968**	**168,671**	**179,716**	**191,429**	**203,681**	**216,493**	**229,888**
Net Operating Result before Grants and Contributions provided for Capital Purposes	**(43,000)**	**53,207**	**128,654**	**137,978**	**147,744**	**157,968**	**168,671**	**179,716**	**191,429**	**203,681**	**216,493**	**229,888**

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
BALANCE SHEET - SEWER FUND
Scenario:

	Actuals	Current Year					Projected Years					
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
ASSETS												
Current Assets												
Cash & Cash Equivalents	1,310,000	1,439,786	1,666,529	1,903,254	2,150,622	2,409,076	2,679,077	2,960,950	3,255,342	3,562,769	3,883,771	4,218,903
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	37,000	40,730	42,141	43,855	45,639	47,497	49,432	51,446	53,544	55,729	58,005	60,374
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	1,347,000	1,480,516	1,708,670	1,947,109	2,196,261	2,456,573	2,728,509	3,012,396	3,308,886	3,618,499	3,941,775	4,279,277
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	6,606,000	6,525,691	6,426,191	6,325,731	6,224,323	6,121,979	6,018,714	5,914,543	5,809,482	5,703,550	5,596,767	5,489,152
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	6,606,000	6,525,691	6,426,191	6,325,731	6,224,323	6,121,979	6,018,714	5,914,543	5,809,482	5,703,550	5,596,767	5,489,152
TOTAL ASSETS	7,953,000	8,006,207	8,134,861	8,272,840	8,420,583	8,578,552	8,747,223	8,926,939	9,118,368	9,322,049	9,538,542	9,768,430
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-	-	-	-	-	-	-	-
Net Assets	7,953,000	8,006,207	8,134,861	8,272,840	8,420,583	8,578,552	8,747,223	8,926,939	9,118,368	9,322,049	9,538,542	9,768,430
EQUITY												
Retained Earnings	5,319,000	5,372,207	5,500,861	5,638,840	5,786,583	5,944,552	6,113,223	6,292,939	6,484,368	6,688,049	6,904,542	7,134,430
Revaluation Reserves	2,634,000	2,634,000	2,634,000	2,634,000	2,634,000	2,634,000	2,634,000	2,634,000	2,634,000	2,634,000	2,634,000	2,634,000
Council Equity Interest	7,953,000	8,006,207	8,134,861	8,272,840	8,420,583	8,578,552	8,747,223	8,926,939	9,118,368	9,322,049	9,538,542	9,768,430
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	7,953,000	8,006,207	8,134,861	8,272,840	8,420,583	8,578,552	8,747,223	8,926,939	9,118,368	9,322,049	9,538,542	9,768,430

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
CASH FLOW STATEMENT - SEWER FUND
Scenario:

	Actuals	Current Year	Projected Years									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	534,960	574,539	597,442	620,145	643,710	668,171	693,562	719,917	747,274	775,670	805,146
User Charges & Fees	-	18,220	16,750	17,587	18,466	19,390	20,359	21,377	22,446	23,568	24,747	25,984
Interest & Investment Revenue Received	-	13,400	33,000	33,960	34,948	35,965	37,013	38,090	39,200	40,342	41,518	42,728
Grants & Contributions	-	14,725	13,750	14,162	14,587	15,025	15,475	15,785	16,259	16,746	17,249	17,766
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(1,161)	820	(467)	(490)	(515)	(541)	(568)	(596)	(626)	(657)	(690)
Payments:												
Employee Benefits & On-Costs	-	(144,475)	(159,842)	(164,638)	(169,577)	(174,664)	(179,904)	(185,301)	(190,860)	(196,586)	(202,483)	(208,558)
Materials & Contracts	-	(138,046)	(76,001)	(78,471)	(81,021)	(83,654)	(86,373)	(89,180)	(92,079)	(95,071)	(98,161)	(101,351)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(64,671)	(73,273)	(76,761)	(80,418)	(84,252)	(88,272)	(92,487)	(96,908)	(101,543)	(106,404)	(111,501)
Net Cash provided (or used in) Operating Activities	-	232,952	329,743	342,815	356,641	371,005	385,929	401,278	417,379	434,105	451,478	469,524
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(103,166)	(103,000)	(106,090)	(109,273)	(112,551)	(115,927)	(119,405)	(122,987)	(126,677)	(130,477)	(134,392)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(103,166)	(103,000)	(106,090)	(109,273)	(112,551)	(115,927)	(119,405)	(122,987)	(126,677)	(130,477)	(134,392)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	129,786	226,743	236,725	247,368	258,454	270,001	281,873	294,392	307,428	321,001	335,133
plus: Cash, Cash Equivalents & Investments - beginning of year	-	1,310,000	1,439,786	1,666,529	1,903,254	2,150,622	2,409,076	2,679,077	2,960,950	3,255,342	3,562,769	3,883,771
Cash & Cash Equivalents - end of the year	-	1,439,786	1,666,529	1,903,254	2,150,622	2,409,076	2,679,077	2,960,950	3,255,342	3,562,769	3,883,771	4,218,903
Cash & Cash Equivalents - end of the year	1,310,000	1,439,786	1,666,529	1,903,254	2,150,622	2,409,076	2,679,077	2,960,950	3,255,342	3,562,769	3,883,771	4,218,903
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	1,310,000	1,439,786	1,666,529	1,903,254	2,150,622	2,409,076	2,679,077	2,960,950	3,255,342	3,562,769	3,883,771	4,218,903
Representing:												
- External Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	1,310,000	1,439,786	1,666,529	1,903,254	2,150,622	2,409,076	2,679,077	2,960,950	3,255,342	3,562,769	3,883,771	4,218,903
	1,310,000	1,439,786	1,666,529	1,903,254	2,150,622	2,409,076	2,679,077	2,960,950	3,255,342	3,562,769	3,883,771	4,218,903

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Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
EQUITY STATEMENT - SEWER FUND
Scenario:

	Actuals	Current Year					Projected Years					
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Opening Balance	7,824,000	7,953,000	8,006,207	8,134,861	8,272,840	8,420,583	8,578,552	8,747,223	8,926,939	9,118,368	9,322,049	9,538,542
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	172,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	172,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	(43,000)	53,207	128,654	137,978	147,744	157,968	168,671	179,716	191,429	203,681	216,493	229,888
Total Recognised Income & Expenses (c&d)	129,000	53,207	128,654	137,978	147,744	157,968	168,671	179,716	191,429	203,681	216,493	229,888
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	**7,953,000**	**8,006,207**	**8,134,861**	**8,272,840**	**8,420,583**	**8,578,552**	**8,747,223**	**8,926,939**	**9,118,368**	**9,322,049**	**9,538,542**	**9,768,430**

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
INCOME STATEMENT - MCMAUGH GARDENS

Scenario:	**Actuals**	**Current Year**					**Projected Years**					
	2013/14	**2014/15**	**2015/16**	**2016/17**	**2017/18**	**2018/19**	**2019/20**	**2020/21**	**2021/22**	**2022/23**	**2023/24**	**2024/25**
	$	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges & Fees	757,000	697,176	640,000	659,200	678,976	699,346	720,326	741,936	764,194	787,120	810,733	835,055
Interest & Investment Revenue	71,000	98,000	70,000	72,100	74,263	76,491	78,786	81,149	83,584	86,091	88,674	91,334
Other Revenues	63,000	54,590	64,500	67,080	69,763	72,553	75,456	78,474	81,613	84,877	88,272	91,803
Grants & Contributions provided for Operating Purposes	1,306,000	1,400,000	1,500,000	1,545,000	1,591,350	1,639,091	1,688,263	1,722,028	1,773,689	1,826,900	1,881,707	1,938,158
Grants & Contributions provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**2,197,000**	**2,249,766**	**2,274,500**	**2,343,380**	**2,414,352**	**2,487,480**	**2,562,830**	**2,623,587**	**2,703,080**	**2,784,988**	**2,869,386**	**2,956,351**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	1,586,000	1,587,145	1,588,676	1,636,337	1,685,427	1,735,990	1,788,069	1,841,711	1,896,963	1,953,872	2,012,488	2,072,862
Borrowing Costs	5,000	4,444	4,214	3,946	3,672	3,380	3,076	2,736	2,381	2,003	1,754	1,170
Materials & Contracts	521,000	296,693	279,393	288,473	297,848	307,528	317,523	327,843	338,497	349,499	360,857	372,585
Depreciation & Amortisation	106,000	80,390	101,221	103,245	105,310	107,417	109,565	111,756	113,991	116,271	118,597	120,968
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	46,000	303,224	318,791	329,967	341,560	353,585	366,059	379,002	392,430	406,364	420,824	435,832
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**2,264,000**	**2,271,896**	**2,292,295**	**2,361,968**	**2,433,817**	**2,507,899**	**2,584,293**	**2,663,048**	**2,744,262**	**2,828,009**	**2,914,520**	**3,003,418**
Operating Result from Continuing Operations	(67,000)	(22,130)	(17,795)	(18,588)	(19,465)	(20,419)	(21,462)	(39,460)	(41,183)	(43,020)	(45,134)	(47,067)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(67,000)	(22,130)	(17,795)	(18,588)	(19,465)	(20,419)	(21,462)	(39,460)	(41,183)	(43,020)	(45,134)	(47,067)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(67,000)	(22,130)	(17,795)	(18,588)	(19,465)	(20,419)	(21,462)	(39,460)	(41,183)	(43,020)	(45,134)	(47,067)

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
BALANCE SHEET - MCMAUGH GARDENS
Scenario:

	Actuals	Current Year					Projected Years					
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
ASSETS												
Current Assets												
Cash & Cash Equivalents	1,180,000	1,229,534	1,126,172	1,179,903	1,233,476	1,286,795	1,339,756	1,375,364	1,409,876	1,443,147	1,474,876	1,505,198
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	567,000	567,000	669,927	696,724	724,593	753,577	783,720	815,069	847,672	881,578	916,842	953,515
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	1,747,000	1,796,534	1,796,099	1,876,627	1,958,070	2,040,372	2,123,476	2,190,433	2,257,547	2,324,726	2,391,718	2,458,714
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	4,774,000	4,777,386	4,756,165	4,652,920	4,547,609	4,440,193	4,330,628	4,218,872	4,104,880	3,988,609	3,870,013	3,749,044
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	4,774,000	4,777,386	4,756,165	4,652,920	4,547,609	4,440,193	4,330,628	4,218,872	4,104,880	3,988,609	3,870,013	3,749,044
TOTAL ASSETS	**6,521,000**	**6,573,920**	**6,552,264**	**6,529,547**	**6,505,679**	**6,480,565**	**6,454,104**	**6,409,304**	**6,362,427**	**6,313,335**	**6,261,730**	**6,207,758**
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	2,481,000	2,489,125	2,489,125	2,489,125	2,489,125	2,489,125	2,489,125	2,489,125	2,489,125	2,489,125	2,489,125	2,489,125
Borrowings	-	3,861	4,129	4,403	4,695	4,999	5,339	5,694	6,072	6,471	6,905	7,363
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	2,481,000	2,492,986	2,493,254	2,493,528	2,493,820	2,494,124	2,494,464	2,494,819	2,495,197	2,495,596	2,496,030	2,496,488
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	63,064	58,935	54,532	49,837	44,838	39,499	33,805	27,733	21,262	14,357	6,994
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	63,064	58,935	54,532	49,837	44,838	39,499	33,805	27,733	21,262	14,357	6,994
TOTAL LIABILITIES	**2,481,000**	**2,556,050**	**2,552,189**	**2,548,060**	**2,543,657**	**2,538,962**	**2,533,963**	**2,528,624**	**2,522,930**	**2,516,858**	**2,510,387**	**2,503,482**
Net Assets	**4,040,000**	**4,017,870**	**4,000,075**	**3,981,487**	**3,962,022**	**3,941,603**	**3,920,140**	**3,880,680**	**3,839,497**	**3,796,477**	**3,751,343**	**3,704,276**
EQUITY												
Retained Earnings	2,418,000	2,395,870	2,378,075	2,359,487	2,340,022	2,319,603	2,298,140	2,258,680	2,217,497	2,174,477	2,129,343	2,082,276
Revaluation Reserves	1,622,000	1,622,000	1,622,000	1,622,000	1,622,000	1,622,000	1,622,000	1,622,000	1,622,000	1,622,000	1,622,000	1,622,000
Council Equity Interest	4,040,000	4,017,870	4,000,075	3,981,487	3,962,022	3,941,603	3,920,140	3,880,680	3,839,497	3,796,477	3,751,343	3,704,276
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	**4,040,000**	**4,017,870**	**4,000,075**	**3,981,487**	**3,962,022**	**3,941,603**	**3,920,140**	**3,880,680**	**3,839,497**	**3,796,477**	**3,751,343**	**3,704,276**

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
CASH FLOW STATEMENT - MCMAUGH GARDENS
Scenario:

	Actuals 2013/14 $	Current Year 2014/15 $	Projected Years 2015/16 $	2016/17 $	2017/18 $	2018/19 $	2019/20 $	2020/21 $	2021/22 $	2022/23 $	2023/24 $	2024/25 $
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges & Fees	-	697,176	640,000	659,200	678,976	699,346	720,328	741,936	764,194	787,120	810,733	835,055
Interest & Investment Revenue Received	-	98,000	70,000	72,100	74,263	76,491	78,786	81,149	83,584	86,091	88,674	91,334
Grants & Contributions	-	1,400,000	1,500,000	1,545,000	1,591,350	1,639,091	1,688,263	1,722,028	1,773,689	1,826,900	1,881,707	1,938,158
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	54,590	(38,428)	40,283	41,894	43,570	45,313	47,125	49,010	50,970	53,009	55,130
Payments:												
Employee Benefits & On-Costs	-	(1,587,145)	(1,588,676)	(1,636,337)	(1,685,427)	(1,735,990)	(1,788,069)	(1,841,711)	(1,896,963)	(1,953,872)	(2,012,488)	(2,072,862)
Materials & Contracts	-	(296,693)	(279,393)	(288,473)	(297,848)	(307,528)	(317,523)	(327,843)	(338,497)	(349,499)	(360,857)	(372,535)
Borrowing Costs	-	3,681	(4,214)	(3,946)	(3,672)	(3,380)	(3,076)	(2,736)	(2,381)	(2,003)	(1,754)	(1,170)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(303,224)	(318,791)	(328,967)	(341,560)	(353,585)	(366,059)	(379,002)	(392,430)	(406,364)	(420,824)	(435,832)
Net Cash provided (or used in) Operating Activities	-	66,385	(19,501)	57,860	57,976	58,014	57,960	40,947	40,206	39,344	38,200	37,228
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(83,776)	(80,000)	-	-	-	-	-	-	-	-	-
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(83,776)	(80,000)	-	-	-	-	-	-	-	-	-
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	66,925	(3,861)	(4,129)	(4,403)	(4,695)	(4,999)	(5,339)	(5,694)	(6,072)	(6,471)	(6,905)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	66,925	(3,861)	(4,129)	(4,403)	(4,695)	(4,999)	(5,339)	(5,604)	(6,072)	(6,471)	(6,905)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	49,534	(103,362)	53,731	53,573	53,319	52,961	35,608	34,512	33,272	31,729	30,323
plus: Cash, Cash Equivalents & Investments - beginning of year	-	1,180,000	1,229,534	1,126,172	1,179,903	1,233,476	1,286,795	1,339,756	1,375,364	1,409,876	1,443,147	1,474,876
Cash & Cash Equivalents - end of the year	-	1,229,534	1,126,172	1,179,903	1,233,476	1,286,795	1,339,756	1,375,364	1,409,876	1,443,147	1,474,876	1,505,198
Cash & Cash Equivalents - end of the year	1,180,000	1,229,534	1,126,172	1,179,903	1,233,476	1,286,795	1,339,756	1,375,364	1,409,876	1,443,147	1,474,876	1,505,198
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	1,180,000	1,229,534	1,126,172	1,179,903	1,233,476	1,286,795	1,339,756	1,375,364	1,409,876	1,443,147	1,474,876	1,505,198
Representing:												
- External Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	1,180,000	1,229,534	1,126,172	1,179,903	1,233,476	1,286,795	1,339,756	1,375,364	1,409,876	1,443,147	1,474,876	1,505,198
	1,180,000	1,229,534	1,126,172	1,179,903	1,233,476	1,286,795	1,339,756	1,375,364	1,409,876	1,443,147	1,474,876	1,505,198

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
EQUITY STATEMENT - MCMAUGH GARDENS
Scenario:

	Actuals	Current Year					Projected Years					
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Opening Balance	3,810,000	4,040,000	4,017,870	4,000,075	3,981,487	3,962,022	3,941,603	3,920,140	3,880,680	3,839,497	3,796,477	3,751,343
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	297,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	297,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	(67,000)	(22,130)	(17,795)	(18,588)	(19,465)	(20,419)	(21,462)	(39,460)	(41,183)	(43,020)	(45,134)	(47,067)
Total Recognised Income & Expenses (c&d)	230,000	(22,130)	(17,795)	(18,588)	(19,465)	(20,419)	(21,462)	(39,460)	(41,183)	(43,020)	(45,134)	(47,067)
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	**4,040,000**	**4,017,870**	**4,000,075**	**3,981,487**	**3,962,022**	**3,941,603**	**3,920,140**	**3,880,680**	**3,839,497**	**3,796,477**	**3,751,343**	**3,704,276**

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Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
INCOME STATEMENT - GENERAL FUND

Scenario:	Actuals 2013/14	Current Year 2014/15	2015/16	2016/17	2017/18	2018/19	Projected Years 2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	4,276,000	4,460,919	4,722,483	5,447,519	5,611,908	5,781,974	5,957,940	6,140,037	6,328,509	6,523,609	6,725,601	6,934,760
User Charges & Fees	3,957,000	3,788,722	3,947,659	4,080,980	4,207,149	4,337,332	4,471,663	4,610,278	4,753,320	4,900,936	5,053,279	5,210,505
Interest & Investment Revenue	133,000	408,793	267,977	277,181	285,314	293,686	302,309	311,184	320,323	329,731	339,418	349,391
Other Revenues	653,000	462,930	1,073,688	1,110,864	1,149,638	1,190,081	1,232,264	1,276,263	1,322,158	1,370,031	1,219,968	1,272,059
Grants & Contributions provided for Operating Purposes	4,097,000	3,999,576	4,052,991	3,997,953	4,098,917	4,346,921	4,279,787	4,386,746	4,511,081	4,638,967	4,770,154	4,905,078
Grants & Contributions provided for Capital Purposes	1,588,000	3,657,336	2,210,547	718,071	1,022,227	954,967	589,157	578,719	628,812	556,735	571,486	653,225
Other Income:												
Net gains from the disposal of assets	77,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**14,781,000**	**16,778,276**	**16,275,344**	**15,632,569**	**16,375,154**	**16,904,963**	**16,833,120**	**17,303,228**	**17,864,203**	**18,320,009**	**18,679,904**	**19,325,017**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	5,978,000	5,770,017	6,562,765	6,661,561	6,861,776	7,068,010	7,280,444	7,499,264	7,724,663	7,956,838	8,195,994	8,442,339
Borrowing Costs	140,000	90,948	224,698	220,243	227,939	235,643	225,844	211,095	196,188	179,582	163,305	149,861
Materials & Contracts	3,921,000	2,853,063	3,180,829	3,231,794	3,337,152	3,445,934	3,568,252	3,674,220	3,803,958	3,917,586	4,055,233	4,187,028
Depreciation & Amortisation	2,780,000	3,311,862	3,037,051	3,097,792	3,159,748	3,222,942	3,287,401	3,353,149	3,420,212	3,488,617	3,558,389	3,629,557
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,313,000	1,700,972	1,639,685	1,682,506	1,737,109	1,793,556	1,851,913	1,912,248	1,974,632	2,039,139	2,105,844	2,174,827
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**14,132,000**	**13,726,882**	**14,645,028**	**14,893,896**	**15,323,724**	**15,766,085**	**16,213,854**	**16,649,977**	**17,119,654**	**17,581,762**	**18,078,765**	**18,583,612**
Operating Result from Continuing Operations	**649,000**	**3,051,394**	**1,630,316**	**738,673**	**1,051,431**	**1,138,878**	**619,266**	**653,251**	**744,549**	**738,247**	**601,140**	**741,405**
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	**649,000**	**3,051,394**	**1,630,316**	**738,673**	**1,051,431**	**1,138,878**	**619,266**	**653,251**	**744,549**	**738,247**	**601,140**	**741,405**
Net Operating Result before Grants and Contributions provided for Capital Purposes	**(939,000)**	**(605,942)**	**(580,231)**	**20,602**	**29,204**	**183,911**	**30,109**	**74,532**	**115,737**	**181,512**	**29,654**	**88,180**

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Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
BALANCE SHEET - GENERAL FUND

Scenario:	Actuals 2013/14	Current Year 2014/15	2015/16	2016/17	2017/18	2018/19	Projected Years 2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
ASSETS												
Current Assets												
Cash & Cash Equivalents	2,296,000	3,900,492	3,943,187	4,532,668	5,247,037	5,631,996	6,557,861	7,135,637	7,779,387	8,754,512	9,981,346	10,924,492
Investments	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Receivables	1,408,000	920,975	1,414,683	1,491,547	1,543,779	1,595,965	1,650,881	1,707,713	1,767,177	1,830,010	1,742,920	1,811,430
Inventories	197,000	146,198	162,994	165,605	171,004	176,579	182,846	188,277	194,925	200,747	207,801	214,554
Other	117,000	99,476	105,297	107,346	110,840	114,449	118,396	122,029	126,225	130,116	134,580	138,966
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	5,018,000	6,067,142	6,626,161	7,297,167	8,072,660	8,518,990	9,509,984	10,153,654	10,867,714	11,915,385	13,066,646	14,089,442
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	264,691,000	268,888,969	270,519,122	270,430,500	271,058,244	271,978,544	271,532,989	271,468,419	271,415,330	271,010,774	270,401,634	270,101,490
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	264,691,000	268,888,969	270,519,122	270,430,500	271,058,244	271,978,544	271,532,989	271,468,419	271,415,330	271,010,774	270,401,634	270,101,490
TOTAL ASSETS	269,709,000	274,956,111	277,145,284	277,727,667	279,130,904	280,497,533	281,042,973	281,622,074	282,283,044	282,926,159	283,468,280	284,190,931
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	983,622	1,287,053	1,422,006	1,351,284	1,394,017	1,438,187	1,485,053	1,531,046	1,581,051	1,630,295	1,670,346	1,724,287
Borrowings	112,378	155,172	177,641	189,881	209,211	222,481	225,392	242,411	256,904	215,422	193,004	170,359
Provisions	2,560,000	2,338,862	2,418,383	2,500,608	2,585,629	2,673,541	2,764,441	2,858,432	2,955,619	3,056,110	3,160,017	3,267,458
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	3,656,000	3,781,087	4,018,031	4,041,773	4,188,857	4,334,208	4,474,886	4,631,889	4,793,574	4,901,827	5,023,367	5,162,104
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,237,000	3,086,492	3,398,880	3,209,000	3,403,540	3,475,410	3,250,018	3,007,607	2,750,703	2,535,281	2,342,276	2,171,917
Provisions	889,000	1,110,138	1,119,663	1,129,511	1,139,694	1,150,224	1,161,112	1,172,369	1,184,010	1,196,046	1,208,492	1,221,361
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	2,126,000	4,196,630	4,518,543	4,338,511	4,543,234	4,625,634	4,411,130	4,179,976	3,934,713	3,731,327	3,550,768	3,393,278
TOTAL LIABILITIES	5,782,000	7,977,717	8,536,574	8,380,284	8,732,091	8,959,842	8,886,015	8,811,865	8,728,286	8,633,154	8,574,136	8,555,382
Net Assets	263,927,000	266,978,394	268,608,710	269,347,383	270,398,813	271,537,691	272,156,957	272,810,209	273,554,758	274,293,005	274,894,144	275,635,550
EQUITY												
Retained Earnings	48,210,000	51,261,394	52,891,710	53,630,383	54,681,813	55,820,691	56,439,957	57,093,209	57,837,758	58,576,005	59,177,144	59,918,550
Revaluation Reserves	215,717,000	215,717,000	215,717,000	215,717,000	215,717,000	215,717,000	215,717,000	215,717,000	215,717,000	215,717,000	215,717,000	215,717,000
Council Equity Interest	263,927,000	266,978,394	268,608,710	269,347,383	270,398,813	271,537,691	272,156,957	272,810,209	273,554,758	274,293,005	274,894,144	275,635,550
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	263,927,000	266,978,394	268,608,710	269,347,383	270,398,813	271,537,691	272,156,957	272,810,209	273,554,758	274,293,005	274,894,144	275,635,550

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
CASH FLOW STATEMENT - GENERAL FUND
Scenario:

	Actuals	Current Year					Projected Years					
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	4,442,520	4,710,615	5,414,623	5,604,450	5,774,258	5,949,956	6,131,775	6,319,858	6,514,757	6,716,436	6,925,270
User Charges & Fees	-	3,772,722	3,947,659	4,080,980	4,207,149	4,337,332	4,471,663	4,610,278	4,753,320	4,900,936	5,053,279	5,210,505
Interest & Investment Revenue Received	-	419,792	260,039	266,900	280,121	289,761	295,913	306,243	315,004	322,864	332,027	341,810
Grants & Contributions	-	7,642,943	6,256,606	4,718,855	5,120,413	5,301,566	4,869,746	4,965,301	5,139,587	5,195,613	5,341,387	5,557,921
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,567,704	695,413	1,134,001	1,132,728	1,172,555	1,214,407	1,257,094	1,302,010	1,349,025	1,337,473	1,248,877
Payments:												
Employee Benefits & On-Costs	-	(5,924,388)	(6,448,352)	(6,711,482)	(6,766,572)	(6,869,569)	(7,176,656)	(7,394,016)	(7,615,836)	(7,844,311)	(8,079,641)	(8,322,030)
Materials & Contracts	-	(2,907,783)	(3,162,582)	(3,224,846)	(3,325,267)	(3,433,659)	(3,555,099)	(3,661,602)	(3,789,957)	(3,904,093)	(4,040,328)	(4,172,124)
Borrowing Costs	-	(90,948)	(224,698)	(220,243)	(227,939)	(235,643)	(225,844)	(211,095)	(196,188)	(179,562)	(163,305)	(149,861)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(1,700,505)	(1,639,658)	(1,682,497)	(1,737,093)	(1,793,539)	(1,851,894)	(1,912,231)	(1,974,613)	(2,039,121)	(2,105,823)	(2,174,805)
Net Cash provided (or used in) Operating Activities	-	7,222,057	4,375,042	3,776,291	4,287,990	4,443,062	3,990,192	4,091,748	4,253,285	4,316,089	4,391,505	4,465,563
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	422,000	365,000	137,000	436,000	747,000	371,300	563,000	550,000	430,000	153,500	400,000
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(7,931,851)	(5,032,204)	(3,446,169)	(4,223,492)	(4,890,242)	(3,213,146)	(3,851,580)	(3,917,123)	(3,514,061)	(3,102,749)	(3,729,412)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(7,509,851)	(4,667,204)	(3,009,169)	(3,787,492)	(4,143,242)	(2,841,846)	(3,288,580)	(3,367,123)	(3,084,061)	(2,949,249)	(3,329,412)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	2,000,000	500,000	-	411,500	300,000	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(107,714)	(165,143)	(177,641)	(197,630)	(214,860)	(222,481)	(225,392)	(242,411)	(256,904)	(215,422)	(193,004)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	1,892,286	334,857	(177,641)	213,870	85,140	(222,481)	(225,392)	(242,411)	(256,904)	(215,422)	(193,004)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	1,604,492	42,695	589,482	714,368	384,960	925,865	577,776	643,751	975,124	1,226,834	943,146
plus: Cash, Cash Equivalents & Investments - beginning of year	-	2,296,000	3,900,492	3,943,187	4,532,668	5,247,037	5,631,996	6,557,861	7,135,637	7,779,387	8,754,512	9,981,346
Cash & Cash Equivalents - end of the year	-	3,900,492	3,943,187	4,532,668	5,247,037	5,631,996	6,557,861	7,135,637	7,779,387	8,754,512	9,981,346	10,924,492
Cash & Cash Equivalents - end of the year	2,296,000	3,900,492	3,943,187	4,532,668	5,247,037	5,631,996	6,557,861	7,135,637	7,779,387	8,754,512	9,981,346	10,924,492
Investments - end of the year	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Cash, Cash Equivalents & Investments - end of the year	3,296,000	4,900,492	4,943,187	5,532,668	6,247,037	6,631,996	7,557,861	8,135,637	8,779,387	9,754,512	10,981,346	11,924,492
Representing:												
- External Restrictions	418,000	418,000	418,000	418,000	418,000	418,000	418,000	418,000	418,000	418,000	418,000	418,000
- Internal Restrictions	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000	2,761,000
- Unrestricted	117,000	1,721,492	1,764,187	2,353,668	3,068,037	3,452,996	4,378,861	4,956,637	5,600,387	6,575,512	7,802,346	8,745,492
	3,296,000	4,900,492	4,943,187	5,532,668	6,247,037	6,631,996	7,557,861	8,135,637	8,779,387	9,754,512	10,981,346	11,924,492

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Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
EQUITY STATEMENT - GENERAL FUND
Scenario:

	Actuals	Current Year					Projected Years					
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Opening Balance	263,145,000	263,927,000	266,978,394	268,608,710	269,347,383	270,398,813	271,537,691	272,156,957	272,810,209	273,554,758	274,293,005	274,894,144
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	133,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	133,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	649,000	3,051,394	1,630,316	738,673	1,051,431	1,138,878	619,266	653,251	744,549	738,247	601,140	741,405
Total Recognised Income & Expenses (c&d)	782,000	3,051,394	1,630,316	738,673	1,051,431	1,138,878	619,266	653,251	744,549	738,247	601,140	741,405
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	**263,927,000**	**266,978,394**	**268,608,710**	**269,347,383**	**270,398,813**	**271,537,691**	**272,156,957**	**272,810,209**	**273,554,758**	**274,293,005**	**274,894,144**	**275,635,550**

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Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
INCOME STATEMENT - WATER FUND
Scenario:

	Actuals	Current Year					Projected Years					
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	368,000	447,123	404,584	418,340	432,563	447,271	462,478	478,202	494,461	511,273	528,656	546,630
User Charges & Fees	525,000	535,296	543,000	568,521	595,241	623,218	652,509	683,177	715,286	748,905	784,103	820,956
Interest & Investment Revenue	46,000	23,082	31,000	31,870	32,765	33,685	34,632	35,606	36,608	37,639	38,699	39,790
Other Revenues	6,000	1,325	1,000	1,040	1,081	1,125	1,170	1,216	1,265	1,316	1,368	1,423
Grants & Contributions provided for Operating Purposes	17,000	14,025	16,500	16,995	17,505	18,030	18,571	18,942	19,510	20,096	20,698	21,319
Grants & Contributions provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**962,000**	**1,023,851**	**996,083**	**1,036,765**	**1,079,155**	**1,123,328**	**1,169,359**	**1,217,143**	**1,267,130**	**1,319,227**	**1,373,524**	**1,430,118**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	378,000	179,583	215,116	221,570	228,217	235,064	242,115	249,379	256,860	264,566	272,503	280,678
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	304,000	292,101	245,478	253,456	261,693	270,198	278,980	288,047	297,408	307,074	317,054	327,358
Depreciation & Amortisation	212,000	293,415	216,715	221,049	225,470	229,980	234,579	239,271	244,056	248,937	253,916	258,995
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	77,011	77,281	80,682	84,239	87,960	91,852	95,924	100,183	104,640	109,302	114,181
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**894,000**	**842,110**	**754,591**	**776,757**	**799,620**	**823,202**	**847,527**	**872,620**	**898,508**	**925,217**	**952,775**	**981,212**
Operating Result from Continuing Operations	**68,000**	**181,741**	**241,492**	**260,007**	**279,535**	**300,126**	**321,832**	**344,523**	**368,622**	**394,010**	**420,749**	**448,906**
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	**68,000**	**181,741**	**241,492**	**260,007**	**279,535**	**300,126**	**321,832**	**344,523**	**368,622**	**394,010**	**420,749**	**448,906**
Net Operating Result before Grants and Contributions provided for Capital Purposes	**68,000**	**181,741**	**241,492**	**260,007**	**279,535**	**300,126**	**321,832**	**344,523**	**368,622**	**394,010**	**420,749**	**448,906**

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Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
BALANCE SHEET - WATER FUND
Scenario:

	Actuals	Current Year					Projected Years					
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
ASSETS												
Current Assets												
Cash & Cash Equivalents	1,044,000	1,341,462	1,638,155	1,936,799	2,253,656	2,589,690	2,945,919	3,323,220	3,722,894	4,146,114	4,594,113	5,068,182
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	337,000	363,062	363,577	380,159	397,503	415,645	434,621	454,470	475,232	496,950	519,667	543,430
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	1,381,000	1,704,524	2,001,731	2,316,958	2,651,159	3,005,335	3,380,540	3,777,690	4,198,126	4,643,064	5,113,779	5,611,612
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	18,337,000	18,195,217	18,139,502	18,084,283	18,029,617	17,975,567	17,922,194	17,869,567	17,817,753	17,766,825	17,716,859	17,667,933
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	18,337,000	18,195,217	18,139,502	18,084,283	18,029,617	17,975,567	17,922,194	17,869,567	17,817,753	17,766,825	17,716,859	17,667,933
TOTAL ASSETS	**19,718,000**	**19,899,741**	**20,141,233**	**20,401,241**	**20,680,776**	**20,980,902**	**21,302,734**	**21,647,257**	**22,015,879**	**22,409,889**	**22,830,638**	**23,279,544**
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-	-	-	-	-	-	-	-
Net Assets	**19,718,000**	**19,899,741**	**20,141,233**	**20,401,241**	**20,680,776**	**20,980,902**	**21,302,734**	**21,647,257**	**22,015,879**	**22,409,889**	**22,830,638**	**23,279,544**
EQUITY												
Retained Earnings	8,501,000	8,682,741	8,924,233	9,184,241	9,463,776	9,763,902	10,085,734	10,430,257	10,798,879	11,192,889	11,613,638	12,062,544
Revaluation Reserves	11,217,000	11,217,000	11,217,000	11,217,000	11,217,000	11,217,000	11,217,000	11,217,000	11,217,000	11,217,000	11,217,000	11,217,000
Council Equity Interest	19,718,000	19,899,741	20,141,233	20,401,241	20,680,776	20,980,902	21,302,734	21,647,257	22,015,879	22,409,889	22,830,638	23,279,544
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	**19,718,000**	**19,899,741**	**20,141,233**	**20,401,241**	**20,680,776**	**20,980,902**	**21,302,734**	**21,647,257**	**22,015,879**	**22,409,889**	**22,830,638**	**23,279,544**

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
CASH FLOW STATEMENT - WATER FUND
Scenario:

	Actuals	Current Year	Projected Years									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	436,115	408,676	417,017	431,195	445,856	461,015	476,689	492,897	509,655	526,984	544,901
User Charges & Fees	-	520,242	538,394	553,262	579,265	606,491	634,996	664,840	696,088	728,804	763,058	798,922
Interest & Investment Revenue Received	-	26,082	31,000	31,870	32,765	33,685	34,632	35,606	36,608	37,639	38,699	39,790
Grants & Contributions	-	14,025	16,500	16,995	17,505	18,030	18,571	18,942	19,510	20,096	20,698	21,319
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,325	1,000	1,040	1,081	1,125	1,170	1,216	1,265	1,316	1,368	1,423
Payments:												
Employee Benefits & On-Costs	-	(179,583)	(215,116)	(221,570)	(228,217)	(235,064)	(242,115)	(249,379)	(256,860)	(264,566)	(272,503)	(280,678)
Materials & Contracts	-	(292,101)	(245,478)	(253,456)	(261,593)	(270,198)	(278,380)	(288,047)	(297,408)	(307,074)	(317,054)	(327,358)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(77,011)	(77,281)	(80,683)	(84,239)	(87,960)	(91,852)	(95,924)	(100,183)	(104,640)	(109,302)	(114,181)
Net Cash provided (or used in) Operating Activities	-	449,094	457,393	464,475	487,661	511,964	537,435	563,945	591,916	621,230	651,948	684,138
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(151,632)	(161,000)	(165,830)	(170,805)	(175,929)	(181,207)	(186,643)	(192,242)	(198,010)	(203,950)	(210,068)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(151,632)	(161,000)	(165,830)	(170,805)	(175,929)	(181,207)	(186,643)	(192,242)	(198,010)	(203,950)	(210,068)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	297,462	296,693	298,645	316,856	336,035	356,228	377,302	399,674	423,220	447,998	474,069
plus: Cash, Cash Equivalents & Investments - beginning of year	-	1,044,000	1,341,462	1,638,155	1,936,799	2,253,656	2,589,690	2,945,919	3,323,220	3,722,894	4,146,114	4,594,113
Cash & Cash Equivalents - end of the year	-	1,341,462	1,638,155	1,936,799	2,253,656	2,589,690	2,945,919	3,323,220	3,722,894	4,146,114	4,594,113	5,068,182
Cash & Cash Equivalents - end of the year	1,044,000	1,341,462	1,638,155	1,936,799	2,253,656	2,589,690	2,945,919	3,323,220	3,722,894	4,146,114	4,594,113	5,068,182
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	1,044,000	1,341,462	1,638,155	1,936,799	2,253,656	2,589,690	2,945,919	3,323,220	3,722,894	4,146,114	4,594,113	5,068,182
Representing:												
- External Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	1,044,000	1,341,462	1,638,155	1,936,799	2,253,656	2,589,690	2,945,919	3,323,220	3,722,894	4,146,114	4,594,113	5,068,182
	1,044,000	1,341,462	1,638,155	1,936,799	2,253,656	2,589,690	2,945,919	3,323,220	3,722,894	4,146,114	4,594,113	5,068,182

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Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
EQUITY STATEMENT - WATER FUND
Scenario:

	Actuals	Current Year					Projected Years					
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Opening Balance	19,261,000	19,718,000	19,899,741	20,141,233	20,401,241	20,680,776	20,980,902	21,302,734	21,647,257	22,015,879	22,409,889	22,830,638
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	389,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	389,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	68,000	181,741	241,492	260,007	279,535	300,126	321,832	344,523	368,622	394,010	420,749	448,906
Total Recognised Income & Expenses (c&d)	457,000	181,741	241,492	260,007	279,535	300,126	321,832	344,523	368,622	394,010	420,749	448,906
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	**19,718,000**	**19,899,741**	**20,141,233**	**20,401,241**	**20,680,776**	**20,980,902**	**21,302,734**	**21,647,257**	**22,015,879**	**22,409,889**	**22,830,638**	**23,279,544**

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
INCOME STATEMENT - SEWER FUND
Scenario:

	Actuals	Current Year	Projected Years									
	2013/14	**2014/15**	**2015/16**	**2016/17**	**2017/18**	**2018/19**	**2019/20**	**2020/21**	**2021/22**	**2022/23**	**2023/24**	**2024/25**
	$	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	511,000	537,529	576,771	598,688	621,438	645,053	669,565	695,009	721,419	748,833	777,289	806,825
User Charges & Fees	13,000	18,220	16,750	17,587	18,466	19,390	20,359	21,377	22,446	23,568	24,747	25,984
Interest & Investment Revenue	49,000	13,400	33,000	33,960	34,948	35,965	37,013	38,090	39,200	40,342	41,518	42,728
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	13,000	14,725	13,750	14,162	14,587	15,025	15,475	15,785	16,259	16,746	17,249	17,766
Grants & Contributions provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**586,000**	**583,874**	**640,270**	**664,398**	**689,440**	**715,433**	**742,412**	**770,261**	**799,324**	**829,490**	**860,802**	**893,304**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	256,000	144,475	159,842	164,638	169,577	174,664	179,904	185,301	190,860	196,586	202,483	208,558
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	162,000	138,046	76,001	78,471	81,021	83,654	86,373	89,180	92,079	95,071	98,161	101,351
Depreciation & Amortisation	211,000	183,475	202,500	206,550	210,681	214,895	219,193	223,576	228,048	232,609	237,261	242,006
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	64,671	73,273	76,761	80,418	84,252	88,272	92,487	96,908	101,543	106,404	111,501
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**629,000**	**530,667**	**511,616**	**526,419**	**541,696**	**557,465**	**573,741**	**590,545**	**607,894**	**625,809**	**644,309**	**663,416**
Operating Result from Continuing Operations	**(43,000)**	**53,207**	**128,654**	**137,978**	**147,744**	**157,968**	**168,671**	**179,716**	**191,429**	**203,681**	**216,493**	**229,888**
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	**(43,000)**	**53,207**	**128,654**	**137,978**	**147,744**	**157,968**	**168,671**	**179,716**	**191,429**	**203,681**	**216,493**	**229,888**
Net Operating Result before Grants and Contributions provided for Capital Purposes	**(43,000)**	**53,207**	**128,654**	**137,978**	**147,744**	**157,968**	**168,671**	**179,716**	**191,429**	**203,681**	**216,493**	**229,888**

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
BALANCE SHEET - SEWER FUND
Scenario:

	Actuals	Current Year					Projected Years					
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
ASSETS												
Current Assets												
Cash & Cash Equivalents	1,310,000	1,439,786	1,666,529	1,903,254	2,150,622	2,409,076	2,679,077	2,960,950	3,255,342	3,562,769	3,883,771	4,218,903
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	37,000	40,730	42,141	43,855	45,639	47,497	49,432	51,446	53,544	55,729	58,005	60,374
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	1,347,000	1,480,516	1,708,670	1,947,109	2,196,261	2,456,573	2,728,509	3,012,396	3,308,886	3,618,499	3,941,775	4,279,277
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	6,606,000	6,525,691	6,426,191	6,325,731	6,224,323	6,121,979	6,018,714	5,914,543	5,809,482	5,703,550	5,596,767	5,489,152
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	6,606,000	6,525,691	6,426,191	6,325,731	6,224,323	6,121,979	6,018,714	5,914,543	5,809,482	5,703,550	5,596,767	5,489,152
TOTAL ASSETS	7,953,000	8,006,207	8,134,861	8,272,840	8,420,583	8,578,552	8,747,223	8,926,939	9,118,368	9,322,049	9,538,542	9,768,430
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-	-	-	-	-	-	-	-
Net Assets	7,953,000	8,006,207	8,134,861	8,272,840	8,420,583	8,578,552	8,747,223	8,926,939	9,118,368	9,322,049	9,538,542	9,768,430
EQUITY												
Retained Earnings	5,319,000	5,372,207	5,500,861	5,638,840	5,786,583	5,944,552	6,113,223	6,292,939	6,484,368	6,688,049	6,904,542	7,134,430
Revaluation Reserves	2,634,000	2,634,000	2,634,000	2,634,000	2,634,000	2,634,000	2,634,000	2,634,000	2,634,000	2,634,000	2,634,000	2,634,000
Council Equity Interest	7,953,000	8,006,207	8,134,861	8,272,840	8,420,583	8,578,552	8,747,223	8,926,939	9,118,368	9,322,049	9,538,542	9,768,430
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	7,953,000	8,006,207	8,134,861	8,272,840	8,420,583	8,578,552	8,747,223	8,926,939	9,118,368	9,322,049	9,538,542	9,768,430

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
CASH FLOW STATEMENT - SEWER FUND
Scenario:

	Actuals	Current Year					Projected Years					
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	534,960	574,539	597,442	620,145	643,710	668,171	693,562	719,917	747,274	775,670	805,146
User Charges & Fees	-	18,220	16,750	17,587	18,466	19,390	20,359	21,377	22,446	23,568	24,747	25,984
Interest & Investment Revenue Received	-	13,400	33,000	33,960	34,948	35,965	37,013	38,090	39,200	40,342	41,518	42,728
Grants & Contributions	-	14,725	13,750	14,162	14,587	15,025	15,475	15,785	16,259	16,746	17,249	17,766
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(1,161)	820	(457)	(490)	(515)	(541)	(568)	(596)	(626)	(657)	(690)
Payments:												
Employee Benefits & On-Costs	-	(144,475)	(159,842)	(164,638)	(169,577)	(174,664)	(179,904)	(185,301)	(190,860)	(196,586)	(202,4[illegible]3)	(208,558)
Materials & Contracts	-	(138,046)	(76,001)	(78,471)	(81,021)	(83,654)	(86,373)	(89,160)	(92,079)	(95,071)	(98,161)	(101,351)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(84,671)	(73,273)	(76,781)	(80,418)	(84,252)	(88,272)	(92,487)	(96,906)	(101,543)	(106,404)	(111,501)
Net Cash provided (or used in) Operating Activities	-	232,952	329,743	342,815	356,641	371,005	385,929	401,276	417,379	434,105	451,478	469,524
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(103,166)	(103,000)	(106,090)	(109,273)	(112,551)	(115,927)	(119,405)	(122,987)	(126,677)	(130,477)	(134,392)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(103,166)	(103,000)	(106,090)	(109,273)	(112,551)	(115,927)	(119,405)	(122,987)	(126,677)	(130,477)	(134,392)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	129,786	226,743	236,725	247,368	258,454	270,001	281,873	294,392	307,428	321,001	335,133
plus: Cash, Cash Equivalents & Investments - beginning of year	-	1,310,000	1,439,786	1,666,529	1,903,254	2,150,622	2,409,076	2,679,077	2,960,950	3,255,342	3,562,769	3,883,771
Cash & Cash Equivalents - end of the year	-	1,439,786	1,666,529	1,903,254	2,150,622	2,409,076	2,679,077	2,960,950	3,255,342	3,562,769	3,883,771	4,218,903
Cash & Cash Equivalents - end of the year	1,310,000	1,439,786	1,666,529	1,903,254	2,150,622	2,409,076	2,679,077	2,960,950	3,255,342	3,562,769	3,883,771	4,218,903
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	1,310,000	1,439,786	1,666,529	1,903,254	2,150,622	2,409,076	2,679,077	2,960,950	3,255,342	3,562,769	3,883,771	4,218,903
Representing:												
- External Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	1,310,000	1,439,786	1,666,529	1,903,254	2,150,622	2,409,076	2,679,077	2,960,950	3,255,342	3,562,769	3,883,771	4,218,903
	1,310,000	1,439,786	1,666,529	1,903,254	2,150,622	2,409,076	2,679,077	2,960,950	3,255,342	3,562,769	3,883,771	4,218,903

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Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
EQUITY STATEMENT - SEWER FUND
Scenario:

	Actuals	Current Year					Projected Years					
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Opening Balance	7,824,000	7,953,000	8,006,207	8,134,861	8,272,840	8,420,583	8,578,552	8,747,223	8,926,939	9,118,368	9,322,049	9,538,542
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	172,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	172,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	(43,000)	53,207	128,654	137,978	147,744	157,968	168,671	179,716	191,429	203,681	216,493	229,888
Total Recognised Income & Expenses (c&d)	129,000	53,207	128,654	137,978	147,744	157,968	168,671	179,716	191,429	203,681	216,493	229,888
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	**7,953,000**	**8,006,207**	**8,134,861**	**8,272,840**	**8,420,583**	**8,578,552**	**8,747,223**	**8,926,939**	**9,118,368**	**9,322,049**	**9,538,542**	**9,768,430**

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
INCOME STATEMENT - MCMAUGH GARDENS
Scenario:

	Actuals 2013/14 $	Current Year 2014/15 $	2015/16 $	2016/17 $	2017/18 $	2018/19 $	Projected Years 2019/20 $	2020/21 $	2021/22 $	2022/23 $	2023/24 $	2024/25 $
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges & Fees	757,000	697,176	660,000	679,800	700,194	721,200	742,836	765,121	788,075	811,717	836,069	861,151
Interest & Investment Revenue	71,000	98,000	70,000	72,100	74,263	76,491	78,786	81,149	83,584	86,091	88,674	91,334
Other Revenues	63,000	54,590	64,500	67,080	69,763	72,553	75,456	78,474	81,613	84,877	88,272	91,803
Grants & Contributions provided for Operating Purposes	1,306,000	1,400,000	1,500,000	1,545,000	1,591,350	1,639,091	1,688,263	1,722,028	1,773,689	1,826,900	1,881,707	1,938,158
Grants & Contributions provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**2,197,000**	**2,249,766**	**2,294,500**	**2,363,980**	**2,435,570**	**2,509,335**	**2,585,341**	**2,646,773**	**2,726,961**	**2,809,586**	**2,894,722**	**2,982,446**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	1,586,000	1,587,145	1,568,676	1,615,737	1,664,209	1,714,135	1,765,559	1,818,526	1,873,082	1,929,274	1,987,152	2,046,767
Borrowing Costs	5,000	4,444	4,214	3,946	3,672	3,380	3,076	2,736	2,381	2,003	1,754	1,170
Materials & Contracts	521,000	296,693	279,393	288,473	297,848	307,528	317,523	327,843	338,497	349,499	360,857	372,585
Depreciation & Amortisation	106,000	80,390	101,221	103,245	105,310	107,417	109,565	111,756	113,991	116,271	118,597	120,968
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	46,000	303,224	318,791	329,967	341,560	353,585	366,059	379,002	392,430	406,364	420,824	435,832
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**2,264,000**	**2,271,896**	**2,272,295**	**2,341,368**	**2,412,599**	**2,486,045**	**2,561,782**	**2,639,862**	**2,720,381**	**2,803,411**	**2,889,185**	**2,977,323**
Operating Result from Continuing Operations	**(67,000)**	**(22,130)**	**22,205**	**22,612**	**22,971**	**23,290**	**23,558**	**6,911**	**6,579**	**6,175**	**5,537**	**5,124**
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	**(67,000)**	**(22,130)**	**22,205**	**22,612**	**22,971**	**23,290**	**23,558**	**6,911**	**6,579**	**6,175**	**5,537**	**5,124**
Net Operating Result before Grants and Contributions provided for Capital Purposes	**(67,000)**	**(22,130)**	**22,205**	**22,612**	**22,971**	**23,290**	**23,558**	**6,911**	**6,579**	**6,175**	**5,537**	**5,124**

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Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
BALANCE SHEET - MCMAUGH GARDENS
Scenario:

	Actuals 2013/14 $	Current Year 2014/15 $	2015/16 $	2016/17 $	2017/18 $	2018/19 $	Projected Years 2019/20 $	2020/21 $	2021/22 $	2022/23 $	2023/24 $	2024/25 $
ASSETS												
Current Assets												
Cash & Cash Equivalents	1,180,000	1,229,534	1,166,172	1,261,103	1,357,112	1,454,140	1,552,121	1,634,100	1,716,374	1,798,841	1,881,240	1,963,754
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	567,000	567,000	669,927	696,724	724,593	753,577	783,720	815,069	847,672	881,578	916,842	953,515
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	1,747,000	1,796,534	1,836,099	1,957,827	2,081,706	2,207,717	2,335,841	2,449,169	2,564,046	2,680,419	2,798,082	2,917,269
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	4,774,000	4,777,386	4,756,165	4,652,920	4,547,609	4,440,193	4,330,628	4,218,872	4,104,880	3,988,609	3,870,013	3,749,044
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	4,774,000	4,777,386	4,756,165	4,652,920	4,547,609	4,440,193	4,330,628	4,218,872	4,104,880	3,988,609	3,870,013	3,749,044
TOTAL ASSETS	**6,521,000**	**6,573,920**	**6,592,264**	**6,610,747**	**6,629,315**	**6,647,910**	**6,666,469**	**6,668,041**	**6,668,926**	**6,669,028**	**6,668,095**	**6,666,313**
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	2,481,000	2,489,125	2,489,125	2,489,125	2,489,125	2,489,125	2,489,125	2,489,125	2,489,125	2,489,125	2,489,125	2,489,125
Borrowings	-	3,861	4,129	4,403	4,695	4,999	5,339	5,694	6,072	6,471	6,905	7,363
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	2,481,000	2,492,986	2,493,254	2,493,528	2,493,820	2,494,124	2,494,464	2,494,819	2,495,197	2,495,596	2,496,030	2,496,488
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	63,064	58,935	54,532	49,837	44,838	39,499	33,805	27,733	21,262	14,357	6,994
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	63,064	58,935	54,532	49,837	44,838	39,499	33,805	27,733	21,262	14,357	6,994
TOTAL LIABILITIES	**2,481,000**	**2,556,050**	**2,552,189**	**2,548,060**	**2,543,657**	**2,538,962**	**2,533,963**	**2,528,624**	**2,522,930**	**2,516,858**	**2,510,387**	**2,503,482**
Net Assets	**4,040,000**	**4,017,870**	**4,040,075**	**4,062,687**	**4,085,658**	**4,108,948**	**4,132,506**	**4,139,416**	**4,145,996**	**4,152,170**	**4,157,707**	**4,162,831**
EQUITY												
Retained Earnings	2,418,000	2,395,870	2,418,075	2,440,687	2,463,658	2,486,948	2,510,506	2,517,416	2,523,996	2,530,170	2,535,707	2,540,831
Revaluation Reserves	1,622,000	1,622,000	1,622,000	1,622,000	1,622,000	1,622,000	1,622,000	1,622,000	1,622,000	1,622,000	1,622,000	1,622,000
Council Equity Interest	4,040,000	4,017,870	4,040,075	4,062,687	4,085,658	4,108,948	4,132,506	4,139,416	4,145,996	4,152,170	4,157,707	4,162,831
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	**4,040,000**	**4,017,870**	**4,040,075**	**4,062,687**	**4,085,658**	**4,108,948**	**4,132,506**	**4,139,416**	**4,145,996**	**4,152,170**	**4,157,707**	**4,162,831**

Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
CASH FLOW STATEMENT - MCMAUGH GARDENS
Scenario:

	Actuals	Current Year					Projected Years					
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	$	$	$	$	$	$	$	$	$	$	$	$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges & Fees	-	697,176	660,000	679,800	700,194	721,200	742,836	765,121	788,075	811,717	836,069	861,151
Interest & Investment Revenue Received	-	98,000	70,300	72,100	74,263	76,491	78,788	81,149	83,584	86,091	88,674	91,334
Grants & Contributions	-	1,400,000	1,500,000	1,545,000	1,591,350	1,639,091	1,688,263	1,722,028	1,773,689	1,826,900	1,881,707	1,938,158
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	54,590	(38,428)	40,283	41,894	43,570	45,313	47,125	49,010	50,970	53,009	55,130
Payments:												
Employee Benefits & On-Costs	-	(1,587,145)	(1,568,676)	(1,615,737)	(1,664,209)	(1,714,135)	(1,765,559)	(1,818,526)	(1,873,082)	(1,929,274)	(1,987,152)	(2,046,767)
Materials & Contracts	-	(296,693)	(279,393)	(288,473)	(297,848)	(307,528)	(317,523)	(327,843)	(338,497)	(349,499)	(360,857)	(372,585)
Borrowing Costs	-	3,681	(4,214)	(3,946)	(3,672)	(3,380)	(3,076)	(2,736)	(2,381)	(2,003)	(1,754)	(1,171)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(303,224)	(318,791)	(329,967)	(341,560)	(353,585)	(366,059)	(379,002)	(392,430)	(406,364)	(420,824)	(435,832)
Net Cash provided (or used in) Operating Activities	-	66,385	20,499	99,060	100,412	101,723	102,980	87,318	87,968	88,539	88,870	89,418
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(83,776)	(80,000)	-	-	-	-	-	-	-	-	-
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(83,776)	(80,000)	-	-	-	-	-	-	-	-	-
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	66,925	(3,861)	(4,129)	(4,403)	(4,695)	(4,999)	(5,339)	(5,694)	(6,072)	(6,471)	(6,905)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	66,925	(3,861)	(4,129)	(4,403)	(4,695)	(4,999)	(5,339)	(5,694)	(6,072)	(6,471)	(6,905)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	49,534	(63,362)	94,931	96,009	97,028	97,981	81,979	82,274	82,467	82,399	82,513
plus: Cash, Cash Equivalents & Investments - beginning of year	-	1,180,000	1,229,534	1,166,172	1,261,103	1,357,112	1,454,140	1,552,121	1,634,100	1,716,374	1,798,841	1,881,240
Cash & Cash Equivalents - end of the year	-	1,229,534	1,166,172	1,261,103	1,357,112	1,454,140	1,552,121	1,634,100	1,716,374	1,798,841	1,881,240	1,963,754
Cash & Cash Equivalents - end of the year	1,180,000	1,229,534	1,166,172	1,261,103	1,357,112	1,454,140	1,552,121	1,634,100	1,716,374	1,798,841	1,881,240	1,963,754
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	1,180,000	1,229,534	1,166,172	1,261,103	1,357,112	1,454,140	1,552,121	1,634,100	1,716,374	1,798,841	1,881,240	1,963,754
Representing:												
- External Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	1,180,000	1,229,534	1,166,172	1,261,103	1,357,112	1,454,140	1,552,121	1,634,100	1,716,374	1,798,841	1,881,240	1,963,754
	1,180,000	1,229,534	1,166,172	1,261,103	1,357,112	1,454,140	1,552,121	1,634,100	1,716,374	1,798,841	1,881,240	1,963,754

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Uralla Shire Council
10 Year Financial Plan for the Years ending 30 June 2025
EQUITY STATEMENT - MCMAUGH GARDENS
Scenario:

	Actuals 2013/14 $	Current Year 2014/15 $	2015/16 $	2016/17 $	2017/18 $	2018/19 $	Projected Years 2019/20 $	2020/21 $	2021/22 $	2022/23 $	2023/24 $	2024/25 $
Opening Balance	3,810,000	4,040,000	4,017,870	4,040,075	4,062,687	4,085,658	4,108,948	4,132,506	4,139,416	4,145,996	4,152,170	4,157,707
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	297,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	297,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	(67,000)	(22,130)	22,205	22,612	22,971	23,290	23,558	6,911	6,579	6,175	5,537	5,124
Total Recognised Income & Expenses (c&d)	230,000	(22,130)	22,205	22,612	22,971	23,290	23,558	6,911	6,579	6,175	5,537	5,124
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	**4,040,000**	**4,017,870**	**4,040,075**	**4,062,687**	**4,085,658**	**4,108,948**	**4,132,506**	**4,139,416**	**4,145,996**	**4,152,170**	**4,157,707**	**4,162,831**

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LONG TERM FINANCIAL PLAN

2025