

## REFERENCE DOCUMENTS

Title	Author	Date	Source
Boundary Review Examination Reports (a) Advantages and disadvantages and issues arising from a proposed merger of Rockdale and Kogarah Councils (b) Proposed Realignment of the Municipal Boundary at Sydney Airport	Daniel J Halstead Halstead Management Services	April 2000	Paper copies
Amalgamation is a dirty word	LGMA Emerging Leaders 2010	2010	<a href="http://www.lgprofessionalssa.org.au">www.lgprofessionalssa.org.au</a>
IMT Service Review Report	Votar Partners Pty Ltd	November 2012	TRIM 13/10424
Service Review Reports - (a) Document Management (b) Customer Service Transactions	Votar Partners Pty Ltd	March 2013	TRIM 13/80214 & TRIM 13/38320
Community Strategic Plan 2013 – 2025 Resourcing Strategy consisting of the <ul style="list-style-type: none"> <li>Long Term Financial Plan 2013 – 2025</li> <li>Asset Management Plan 2013 – 2025</li> <li>Workforce Management Plan 2013 - 2017</li> <li>Delivery Program 2013 - 2017 and</li> <li>Annual Operation Plans</li> </ul>	Rockdale City Council	April 2013	<a href="http://www.rockdale.nsw.gov.au/council/documents">www.rockdale.nsw.gov.au/council documents</a>
Financial Sustainability of NSW Local Government Sector	NSW Treasury Corporation (known as TCorp)	April 2013	<a href="http://www.olg.nsw.gov.au">www.olg.nsw.gov.au</a>
Report on Local Government Amalgamation Workshop	Urbis for City of Ryde	June 2013	<a href="http://www.ryde.nsw.gov.au">www.ryde.nsw.gov.au</a>
Instrument of Approval & Full Report for Special Rate Variation Application 2013/14	Independent Pricing & Regulatory Tribunal (known as IPART)	June 2013	TRIM 13/52689
Local Government Amalgamation Guide	Government of Western Australia – Department of Local Government and Communities	August 2013	<a href="http://www.dlg.wa.gov.au">www.dlg.wa.gov.au</a>
Fit for the Future Program	NSW State Government	September 2014	<a href="http://www.fitforthefuture.gov.au">www.fitforthefuture.gov.au</a>
Independent Local Government Review Panel Final Report	Independent Local Government Review Panel	September 2014	<a href="http://www.localgovernmentreview.nsw.gov.au">www.localgovernmentreview.nsw.gov.au</a>
Financial Modelling Report for Airport / Bayside Council	Morrison Low	March 2015	TRIM 15/25971
Financial Modelling Report for St George Council (with/out Canterbury)	Morrison Low	March 2015	TRIM 15/29953
Submission – Revitalising Local Government	SSROC	March 2014	TRIM 15/58646

## CONFERENCES / SEMINARS

Event	Attendee	Date	Venue
Fit for the Future Workshop	General Manager / Mayor O'Brien	September 2014	St George Leagues Club (TRIM 14/125989)
Briefing on A Plan for Growing Sydney	General Manager	December 2014	Minister for Planning at Parramatta
Internal Leadership Workshop – Understanding Fit for the Future	Leadership Team	January 2015	Rockdale City Council
Update on Council progress to address the seven Financial Criteria in Fit for the Future.	General Manager + various Directors and Managers	January 2015	TRIM 14/155096
Briefing on A Plan for Growing Sydney	General Manager	February 2015	Minister for Planning at Sutherland
Fit for the Future Proposal Boot camps	General Manager / Admin	23 & 24 February 2015	Learning Solutions The Portside Centre Symantec House Level 5, 207 Kent St SYDNEY
Internal Leadership Workshop – Preparing our Response to Fit for the Future	Leadership Team	March 2015	Rockdale City Council
Local Government Financial Sustainability - Getting Fit for The Future	General Manager / Director / Admin x 2	11 & 12 March 2015	Rydges Sydney Central - 28 Albion Street Surry Hills
Review of Local Government Fit for the Future Proposals IPART	General Manager / Director / Admin	11 May 2015	SMC Conference and Function Centre 65 Goulburn Street Sydney
OLG Webinar – Joint Organisations	Acting Executive Officer	27 May 2015	Rockdale City Council

## CONSULTATION LIST

Consultation	Author	Date	Venue / Source Documents
SSROC Meeting	General Manager	September 2014	Canterbury City Council
Council Meeting - Mayoral Minute ORD-06	General Manager	October 2014	Rockdale City Council
LG NSW Annual Conference	General Manager / Mayor O'Brien	October 2014	Coffs Harbour
SSROC Meeting	General Manager	October 2014	Canterbury City Council
Internal Leadership Meeting on Fit for the Future - (Assessing RCC against FFF benchmarks)	General Manager / Directors / Finance Manager	November 2014	Rockdale City Council (Minutes TRIM 14/148617)
Mayors and General Managers Meeting - Canterbury; Hurstville; Kogarah Council	General Manager / Mayor O'Brien + Admin	November 2014	Rockdale City Council (Minutes TRIM 14/145672)
SSROC Meeting	General Manager	November 2014	City of Botany Bay Council
Sydney Metropolitan Mayors	General Manager / Mayor O'Brien	November 2014	City of Sydney Council
Internal Leadership Meeting on Fit for the Future - (Assessing RCC against FFF benchmarks)	General Manager + various Directors and Managers	December 2014	Rockdale City Council
Mayors and General Managers Meeting – Botany Bay; Marrickville Council	General Manager / Mayor O'Brien + Admin	December 2014	Rockdale City Council
OLG Fit for the Future Workshop	General Manager + Admin	December 2014	Stamford Sydney
LG NSW President and CEO – Meeting with General Manager	General Manager / Admin	February 2015	Rockdale City Council
Sydney Metropolitan Mayors	General Manager / Mayor O'Brien	December 2015	City of Sydney Council
SSROC Meeting	General Manager	February 2015	Bankstown City Council
SSROC Meeting - Program Delivery Committee and Sustainability Committee	General Manager	February 2015	Bankstown City Council
Strategic Conversation / Meeting – Botany Bay; Marrickville Council	General Manager / Directors / Managers + Admin	February 2015	Rockdale City Council
Sydney Metropolitan Mayors	General Manager / Mayor O'Brien	February 2015	Sutherland Shire Council
Mayors and General Managers Meeting – Botany Bay; Marrickville Council	General Manager / Mayor O'Brien + Admin	6 February 2015	Rockdale City Council
Council Meeting - ORD-023	General Manager	February 2015	Rockdale City Council
Mayors and General Managers Meeting – Botany Bay; Marrickville Council	General Manager / Mayor O'Brien + Admin	20 February 2015	Rockdale City Council
Councillor Information Session – Community Consultation Brochure / Survey	General Manager / Manager CE	March 2015	Rockdale City Council
Morrison Low – delivery of St George Report on Financial Modelling	General Manager / Admin	March 2015	Rockdale City Council
Sydney Metropolitan Mayors	General Manager / Mayor O'Brien	March 2015	Parramatta
Sydney Metropolitan Mayors	General Manager / Mayor O'Brien	March 2015	City of Sydney Council
Mayors and General Managers Meeting – Botany Bay; Marrickville Council	General Manager / Mayor O'Brien	2 March 2015	Rockdale City Council
Mayors and General Managers Meeting – Botany Bay; Marrickville Council	General Manager / Mayor O'Brien	9 March 2015	Rockdale City Council
Staff briefing on Fit for the Future – Admin @ 11.30am and 2.00pm	General Manager / Admin	27 March 2015	120 attendees
Staff briefing on Fit for the Future – Depot @ 7.00am and 8.00am	General Manager / Admin	27 March 2015	80 attendees

Internal Leadership & Stakeholders Meeting on Fit for the Future - (Addressing Sustainability; Infrastructure Maintenance and Efficiency Criteria) (including Craig Lardner)	General Manager + various Directors and Managers	April 2015	Rockdale City Council
Internal Leadership Meeting on Fit for the Future (Assessing RCC against 7 Financial Criteria)	General Manager + various Directors and Managers	April 2015	Rockdale City Council
Internal Leadership Meeting on Fit for the Future (SWOT) Sustainability	General Manager + various Directors and Managers	April 2015	Rockdale City Council
Internal Leadership Meeting on Fit for the Future (SWOT) Infrastructure Maintenance and Service Management	General Manager + various Directors and Managers	April 2015	Rockdale City Council
Internal Leadership Meeting on Fit for the Future (SWOT) Efficiency	General Manager + various Directors and Managers	April 2015	Rockdale City Council
Internal Meeting – Proposal Update (including Craig Lardner)	General Manager / Director / Stakeholders	May 2015	Rockdale City Council
SSROC Meeting	General Manager	May 2015	Canterbury City Council
Sydney Metropolitan Mayors	General Manager / Mayor O'Brien	May 2015	Parramatta
Councillor Information Session – FFF response from Community; Financials; Morrison Low Report on Findings	General Manager / Manager CE / Manager Finance + Morrison Low	13 May 2015	Rockdale City Council
Council Meeting – FFF Update	General Manager	20 May 2015	Rockdale City Council
Councillor Information Session – Draft Submission	General Manager	27 May 2015	Rockdale City Council
Council Meeting – Approval of Draft Submission	General Manager	17 June 2015	Rockdale City Council
Staff briefing on Fit for the Future – Admin @ 11.30am and 2.00pm	General Manager / Admin	18 June 2015	Expect 120 attendees
Staff briefing on Fit for the Future – Depot @ 7.00am and 8.00am	General Manager / Admin	18 June 2015	Expect 80 attendees

## COMMUNICATIONS

Outgoing Correspondence on Fit for the Future	Author	Date	Source
Email to Neighbouring Councils 'confirming 27/5 meeting' (Canterbury; Hurstville; Kogarah)	Mayor O'Brien / General Manager	5 May 2014	TRIM 15/43794
Mayoral Letter to Neighbouring Councils 'seeking meeting' (Canterbury; Hurstville; Kogarah)	Mayor O'Brien / General Manager	September 2014	TRIM 14/126366
Website draft information (now published to Website)	Admin	September 2014	TRIM 14/126246
Email to all Staff	General Manager	11 September 2014	TRIM 14/124793
Rockdale Review – Community Newsletter (Mayors Message on Fit for the Future)	Rockdale City Council	October 2014	n/a
Email to Neighbouring Councils 'confirming meeting' (Canterbury; Hurstville; Kogarah)	Mayor O'Brien / General Manager	November 2014	TRIM 14/126366
Minutes of Meeting (Canterbury; Hurstville; Kogarah; Rockdale)	Admin	November 2014	TRIM 14/145672
Minutes of Initial Meeting (Botany Bay; Marrickville; Rockdale)	Admin	December 2014	TRIM 14/15690
Email to Kogarah Council – proposing collaboration and joint payment of fees for Morrison Low for financial modelling (verbal response from Kogarah – opting to go alone)	General Manager	February 2015	TRIM 15/19209
Resolution of Council to commence community engagement	Council	February 2015	Council ORD-023
Rockdale Review – Community Newsletter - Fit for the Future	Rockdale City Council	Feb / March 2015	n/a
Mayoral Letter to Neighbouring Councils (Canterbury; Hurstville; Kogarah) 'to meet'	Mayor O'Brien / General Manager	March 2015	TRIM 15/126366
Community Survey opened	Rockdale City Council	1 April 2015	n/a
Email to Craig Lardner – clarification of work to be undertaken	General Manager	April 2015	TRIM 15/44110
Email to Craig Lardner – seeking quotation for technical expertise review on FFF submission	General Manager	April 2015	TRIM 15/32683
Email to Marrickville Council 'payment of joint fees for Morrison Low for financial modelling)	General Manager	April 2015	TRIM 15/32683
Mayoral Letter to Neighbouring Councils (Canterbury; Hurstville; Kogarah) 'reconvene'	Mayor O'Brien / General Manager	April 2015	TRIM 15/41515
Rockdale Review – Community Newsletter - Fit for the Future	Rockdale City Council	April 2015	n/a
Information Brochure and Community Survey mail out to all residents. Inclusion on website.	Rockdale City Council	15 April 2015	TRIM ??/?????
Council Hour – meet the Mayor and General Manager at Arncliffe	Mayor O'Brien / General Manager	17 April 2015	n/a
Staff survey – online and in paper copy opened on 27 March 2015	Rockdale City Council	20 April 2015	162 responses
Council Hour – meet the Mayor and General Manager at Kingsgrove (cancelled poor weather)	Mayor O'Brien / General Manager	21 April 2015	n/a
Council Hour– meet the Mayor and General Manager at Rockdale Plaza	Mayor O'Brien / General Manager	23 April 2015	n/a
Council Hour – meet the Mayor and General Manager at Bexley Community Centre	Mayor O'Brien / General Manager	2 May 2015	n/a
Council Hour – meet the Mayor and General Manager at Ramsgate Organic Markets	Mayor O'Brien / General Manager	2 May 2015	n/a
Council Hour – meet the Mayor and General Manager at Rockdale Plaza	Mayor O'Brien / General Manager	7 May 2015	n/a
Community Survey closed	Rockdale City Council	8 May 2015	1306 responses
Mayoral Letter to Neighbouring Councils 'advising meeting status' (Canterbury; Hurstville; Kogarah)	Mayor O'Brien / General Manager	27 May 2015	TRIM 15/52280