

# Delivery Program

2013-2017  
(revised)

Incorporating  
Operational Plan  
2015-2016

Financial Estimates  
2015-2019

Revenue Policy  
2015-2016

(Rates, Fees and Charges,  
Pricing Methodology)

Customer Service. Initiative. Teamwork. Communication. Reliability. Accountability.



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# Delivery Program

2013-17 (revised)

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## Part 1: Introduction

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## message from the mayor



On behalf of Richmond Valley Council, I am pleased to present our revised 2013-2017 Delivery Program, 2015-2016 Operational Plan, as well as the 2015-2019 Financial Estimates and Revenue Policy.

Council's Delivery Program presents our vision and priorities for the next one to four years, as well as providing the basis for Council's spending over a four-year period, allowing the community to be assured that services are being delivered in a financially sustainable and responsible manner.

Council reviews and adjusts the program each year in response to changing circumstances and new opportunities. By annually reviewing our Delivery Program and Operational Plan, Council can update its priorities based on ongoing input from the community, and our own commitment to continuous improvement and working with our community.

In reviewing the Delivery Program, a number of key initiatives were identified which will enhance the Richmond Valley area for all of our residents, existing and future. Among these are a number of exciting projects including:

- Upgrades to the Northern Rivers Livestock Exchange;
- New pavilion at Queen Elizabeth Park;
- Amphitheatre on the Casino riverfront;
- New Men's Shed at Casino Showgrounds;
- Casino Skate Park at Crawford Square;
- Tennis courts relocation to Stan Payne Oval Evans Head;
- \$4.8 million on road and transport infrastructure;
- \$4.1 million on sewerage upgrades and renewals;
- \$1.4 million on water supply upgrades and renewals; and
- Further upgrades to Evans Head administration office and library.

It is sensible that we plan and invest now for the future of the Richmond Valley area and I am confident the amenities, infrastructure and project initiatives included in the Delivery Program, as revised, will do just that, leaving a strong legacy for our community.

I look forward to seeing these projects come to fruition across our Richmond Valley local government area and facing the challenges and opportunities ahead to ensure our community remains the best place to work, live and play.

Cr Ernie Bennett  
**Mayor**

## vision and values

### **Our Vision**

A collaborative community working together to advance a resilient and robust economy which reflects a strong sense of community, successful businesses and a healthy environment.

### **Our Values**

**Trust. Loyalty. Integrity. Passion**

### **Our Qualities & Behaviours**

**Customer Service. Initiative.  
Teamwork. Communication.  
Reliability. Accountability.**

### **Our Mission**

**To protect and improve the quality  
of life for our community, and for  
future generations.**

# talking to us

## Community Consultation

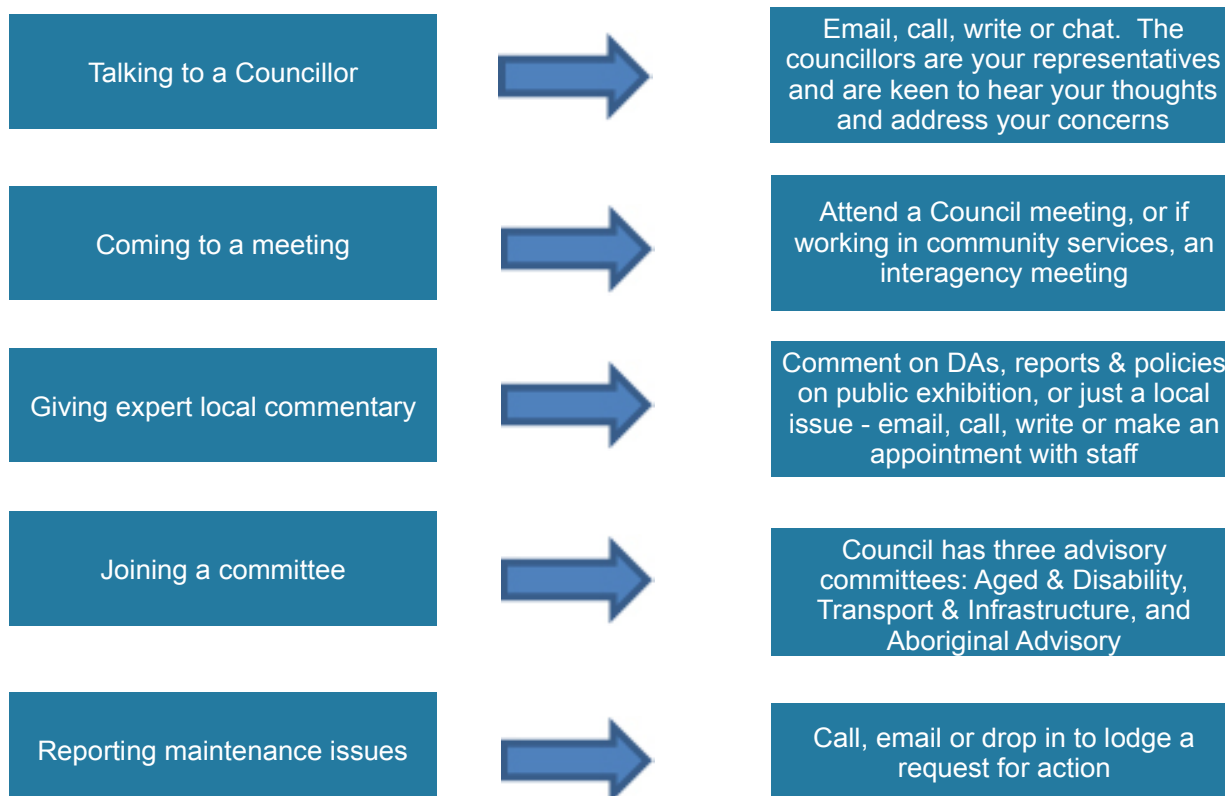
In developing this Delivery Program and Operational Plan, Richmond Valley Council has considered the priorities and expected levels of service which have been expressed by the community during our engagement processes in the development of our Community Strategic Plan, Richmond Valley Council Towards 2025.

The draft 2013-2017 Delivery Program was adopted in June 2014 and placed on exhibition at Council's Customer Contact Centres in Casino and Evans Head, as well as at local libraries and on our website. Council's 2015-2016 Operational Plan takes into account current priorities as identified by the community, based on the Delivery Program and the Community Strategic Plan.

To continue to involve as many community members as possible in the ongoing development of Council's planning processes and to ensure the long term success of the Community Strategic Plan, Council adopted a revised Community Engagement Strategy in May 2015.

## How we involve you with our decisions

As a Council, we work at the level of government closest to the people, where it is easy for residents to become involved in our activities and decisions. You can become involved by:










# your councillors

Your Councillors work with community committees, community groups and individuals, as well as with their fellow Councillors, to represent the interests of the broader community, as well as assist the community with issues affecting them.

Councillors welcome enquiries into issues affecting Richmond Valley residents and ratepayers.

If you think a Councillor can be of assistance to you with Council matters, please do not hesitate to call or email.

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# about the richmond valley

The data in this section covers the characteristics of the resident population in the Richmond Valley local government area, and the personal characteristics of the residents who live here including: our age and level of education; where we work; our families; and where we live.

PEOPLE	
Population	22,037
Male	10,905
Female	11,132
Aboriginal and Torres Strait Islander people	1453
Australian Citizens	20,485
Australian born	19,597
Overseas born	1212
In the 2011 Census, there were 22,037 people in Richmond Valley of these 49.5% were male and 50.5% were female. Aboriginal and Torres Strait Islander people made up 6.6% of the population.	
Median Age	42
The median age of people in the Richmond Valley was 42 years. Children aged 0-14 years made up 20.8% of the population, and people aged 65 years and over made up 19.6% of the population.	
EDUCATION	
Pre-school	406
Primary	1801
Secondary	1531
Technical or further education institution	493
University or tertiary institution	337
Other	102
Not stated	1543
In the Richmond Valley 28.7% of people were attending an educational institution. Of these, 30.3% were in primary school, 24.2% in secondary school and 13.1% in a tertiary or technical institution.	
EMPLOYMENT	
Work full time	4791
Work part time	2725
Away from work	580
Unemployed	704
There were 8800 people who reported being in the labour force in the week before Census night in the Richmond Valley. Of these, 54.4% were employed full time, 31.0% were employed part-time and 8.0% were unemployed.	
In the Richmond Valley, on the day of the Census, the methods of travel to work for employed people were: car, as driver, 65.5%; car, as passenger, 6.0%; and 4.4% walked. Other common responses were Truck 2.1% and Bicycle 1.2%. On the day, 0.7% of employed people travelled to work on public transport and 71.7% by car, either as driver or as passenger.	
DWELLINGS	
Average people per household	2.4
Median weekly household income	\$789
Median monthly mortgage repayments	\$1300
Median weekly rent	\$200
Average motor vehicles per dwelling	1.6
FAMILIES	
Couple family without children	2534
Couple family with children	2192
One parent family	1169
Other family	85
Average children per family	1.9

Source: Census 2011 Australian Bureau of Statistics (ABS)

## message from the general manager

Richmond Valley Council's 2013-2017 Delivery Program and 2015-2016 Operational Plan are documents prepared to provide the detail around how Council will deliver the community's vision, as set out in our contract with the community – Richmond Valley Towards 2025.

Council is accountable to the community for the actions undertaken in delivering this vision and as such it is important that, in accordance with the State Government's Integrated Planning and Reporting framework, we regularly report on our resource planning and delivery of services and facilities.

Reviewing the documents annually ensures all Council plans, projects, activities and funding allocations are directly linked to the Delivery Program and Operational Plan, and the supporting assets planning, long-term financials, and workforce strategies.

To deliver services now and into the future, Council developed a Resourcing Strategy to support its actions, which incorporates Asset Management Plans - the assets required and their ongoing cost, an Organisational Development Plan - the people and skills required, and a Long Term Financial Plan - the money required.

I am pleased to note Richmond Valley's elected Council continues to make responsible and sound decisions for the benefit of the community, with a number of projects proposed which highlight their willingness and ability to plan for the future.

In addition, I am confident in the ability of Council's staff and resourcing in being able to deliver these projects, providing great outcomes for the community.

John Walker  
**General Manager**



# integrated planning and reporting framework

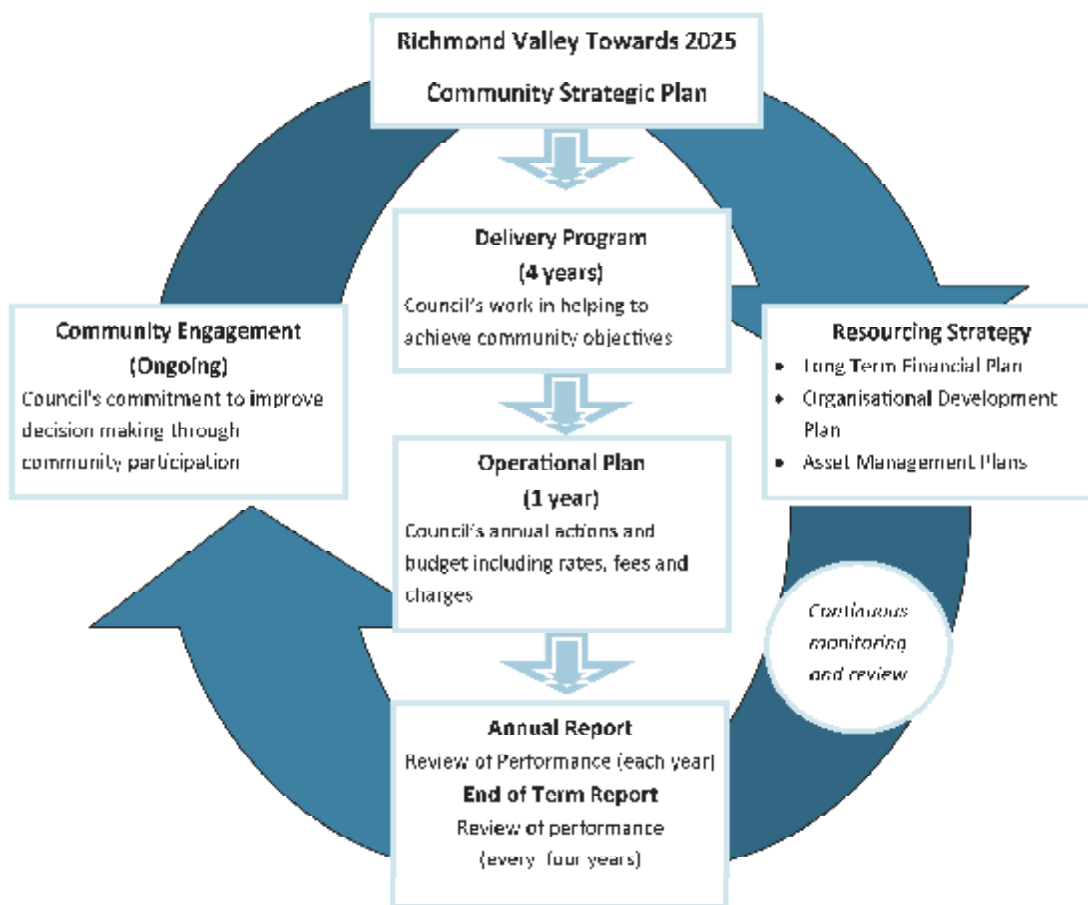
Our Community Strategic Plan, Richmond Valley Towards 2025, identified the community’s main priorities and aspirations for the future and established broad strategies for achieving these goals. In doing this, consideration has been given to the issues and pressures which may affect the community and the level of resources which will realistically be available to achieve its aims and aspirations.

While Richmond Valley Council has a custodial role in initiating, preparing and maintaining the Community Strategic Plan on behalf of the local government area it is not wholly responsible for its implementation. Other partners such as government agencies, businesses, community groups and industry can help in achieving the long-term objectives of the plan.

The Integrated Planning and Reporting Framework opens the way for Council to identify and plan for funding priorities and service levels in consultation with the community, while preserving local identity and planning for a more sustainable future.

The framework consists of a hierarchy of documents including Richmond Valley Towards 2025, a Resourcing Strategy and a Delivery Program for each elected Council term. An Operational Plan is developed each year to outline the activities to be engaged in by Council during the year, as well as the annual budget.

The following diagram outlines Council’s Integrated Planning and Reporting Framework:





# how to read this program

The 2013-2017 Delivery Program is Council's commitment to its community over four years – the length of Council's term. The outcomes and strategies in Richmond Valley Towards 2025 have been translated into programs, projects and actions Council will undertake to achieve community priorities.

The Delivery Program is structured in line with the seven focus areas:

1. Natural Environment
2. Local Economy
3. Community & Culture
4. Recreation and Open Spaces
5. Rural and Urban Development
6. Transport and Infrastructure
7. Governance and Process

The four-year programs are the major areas Council will focus on to address the strategies, and the actions are what Council will undertake each financial year to address the four-year programs.

## **RICHMOND VALLEY TOWARDS 2025**

- A 12-year vision of where the people of Richmond Valley want to be in 2025.
- Developed in consultation with the community and outlines the community's priorities.
- Outlines the key outcomes and strategies which form the basis of our planning.
- Endorsed by Council.
- Four-year reporting – End of Term Report.

## **DELIVERY PROGRAM**

- A four-year outlook (length of Council's term).
- Establishes rolling major projects and performance measures outlining how Council will address and measure progress towards the strategies contained within the Richmond Valley Towards 2025 Plan.
- Includes a four-year Capital Works Program.
- Allocates high level resources to achieve the projects over a four-year period.
- Adopted by Council.
- Six-monthly reporting plus Annual Report.

# how to read this program

## RESOURCING STRATEGY

- Includes
  1. Long Term Financial Plan
  2. Organisational Development Plan
  3. Asset Management Plans
- Contains information on the time, money, assets and people required by Council to progress the projects within the Delivery Program and move towards achieving our community outcomes
- Reviewed at the start of new Council term and updated as necessary.

## OPERATIONAL

- A one year plan.
- Contains actions Council will undertake in the financial year to implement the Delivery Program.
- Includes one year capital works program.
- Allocates resources necessary to achieve the actions in the financial year.
- Quarterly reporting.

## TRACKING OUR PROGRESS

- Biannual report on progress with specific actions and initiatives in the Delivery Program and Operational Plan.
- Quarterly financial reports of Council's performance in key areas.
- Four yearly prepare an End of Term Report reporting on Council's achievements in implementing Richmond Valley Towards 2025 over the previous four years.
- Annual report for the community:
  1. Focusing on implementation of our Delivery Program and Operational Plan, including Council's audited Financial Report.
  2. Providing additional information required by local government regulation and integrated planning and reporting guidelines.
  3. Includes on the fourth year (the year of a Council election) a State of the Environment report on the environmental outcomes in Richmond Valley Towards 2025.

<b>Glossary of Manager Responsibility</b>				
<b>GM:</b> General Manager	<b>MAER:</b> Manager Assessment Environment and Regulation	<b>MFP:</b> Manager Finance and Procurement	<b>MIS:</b> Manager Infrastructure Services	<b>MRL:</b> Manager Regional Library
<b>COO:</b> Chief Operating Officer	<b>MAP:</b> Manager Asset Planning	<b>MGR:</b> Manager Governance & Risk	<b>MOD:</b> Manager Organisational Development	
<b>DIE:</b> Director Infrastructure and Environment	<b>MC:</b> Manager Communications	<b>MITS:</b> Manager Information and Technology Services	<b>MED:</b> Manager Economic Development	

# Local government reform - fit for the future

The NSW Government's push to reform local government has continued with Fit for the Future announced in September 2014, which aims to "strengthen communities and ensure councils are fit for the future".

Richmond Valley Council continues to respond positively to the local government reform agenda.

In April 2013, the NSW Treasury Corporation (TCorp) assessed Council's finances as "weak with an outlook of negative" because of ongoing operating deficits and an inability to fund asset renewals.

Without corrective action Council's rating was on a path to a "very weak" rating. However, Council embraced change and the Fit for the Future initiative has provided further impetus for Council to continue on its journey of transformation.

TCorp undertook a second sustainability review in April 2015, which recognised the many steps taken by Council to place its finances on a stronger base and has now assessed Council as being in a "moderate sustainability position with a neutral outlook".








Change has been implemented with urgency in many areas including:

- Renewed engagement with the community to build trust with a new Community Strategic Plan Richmond Valley Towards 2025 prepared;
- Successful special rate variation which is providing Council with a 39% cumulative rate increase over five years, providing an additional \$7.6 million to invest in upgrading infrastructure;
- Restructure and modernisation of the organisation with ongoing service reviews; and
- Delivering a significant Capital Works Program to deliver our commitment to the community under the special rate variation.

Council continues to focus on improvements to its efficiency and productivity to meet the needs of the Richmond Valley community. Council is well positioned to be sustainable in the longer term and, as an organisation, has the capacity to continue contributing to the growth and prosperity of the Northern Rivers.

Richmond Valley Council will complete a Fit for the Future improvement proposal which will be based on the path to sustainability set out in this revised 2013-2017 Delivery Program and 2015-2016 Operational Plan and Revenue Policy. A 10-year Long Term Financial Plan has also been prepared, which sets the path for Richmond Valley Council being 'fit for the future'.

# capital works at a glance

<p><b>Northern Rivers Livestock Exchange</b></p> 	<p><b>Project value \$7 million</b></p> <p>To develop and expand this regional facility, an \$7 million expenditure boost is required to roof part of the complex, address Workplace Health and Safety issues, improve environmental issues and animal welfare aspects and improve the operational efficiencies to ensure competitiveness and viability of this facility.</p>
<p><b>Nammoona Waste Management Facility &amp; impound shelter improvements</b></p> 	<p><b>Project value \$645,000</b></p> <p>Ongoing improvements at the Nammoona facility include final capping of the existing landfill cells, improved equipment for managing leachate, and purchase of landfill lids which are used to cover areas of the landfill working face to meet EPA requirements.</p>
<p><b>Shade structure at Stan Payne Oval, Evans Head</b></p> 	<p><b>Project value \$30,000</b></p> <p>This project involves the construction of a shade structure over the existing children's playground adjacent to the Stan Payne Oval clubhouse.</p>
<p><b>Casino Skate Park</b></p> 	<p><b>Project value \$240,000</b></p> <p>In response to requests from Casino's youth, Council is installing a skate park with bowl to extend the existing skating facility in Crawford Square. This is a significant project to support our young people.</p>
<p><b>Woodburn Riverfront</b></p> 	<p><b>Project value \$500,000</b></p> <p>Upgrade of the Woodburn riverside in conjunction with the highway bypass construction to create an attractive main street integrated with adjoining parkland.</p>



<p><b>Coraki Riverfront Project</b></p> 	<p><b>Project value \$355,000</b></p> <p>Similar to the Woodburn Riverfront Project, Council and the community are looking at revitalising the Coraki foreshore with a major improvement program. The work involves the construction of pathways, playground equipment, foreshore and jetty improvements, biodiversity management projects and other amenities. This work can be undertaken in a number of stages.</p>
<p><b>Casino Showground</b></p> 	<p><b>Project value \$375,000</b></p> <p>Council is working with users of the Showground in undertaking maintenance and improvements to ensure its ongoing viability. Improvements are needed to fencing, toilet facilities, grandstand and canteen areas. A purpose-built Men's Shed will be constructed, relocating them from the existing show pavilion. Elements of this project will be undertaken in stages.</p>
<p><b>Rehabilitation/Reconstruction of Urban Roads</b></p> 	<p><b>Project value \$2,236,088</b></p> <p>Ongoing rehabilitation and reconstruction of urban road network and completion of the implementation of Council's off-street car parking strategy with the construction of Little Walker Street , Simpson Parade, and Tattersals Hotel car parks.</p>
<p><b>Stan Payne Oval Tennis Courts Complex, Evans Head</b></p> 	<p><b>Project value \$600,000</b></p> <p>A four-court complex and club house will be constructed at the Stan Payne Oval to meet the needs of the tennis community.</p>
<p><b>Queen Elizabeth Park Rugby League Sports Pavilion</b></p> 	<p><b>Project value \$150,000</b></p> <p>Upgrading of the existing facilities at Queen Elizabeth Park comprising of the construction of a sports pavilion for rugby league.</p>

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## Focus Area 1 - NATURAL ENVIRONMENT

### 1.1 Preservation of Waterways

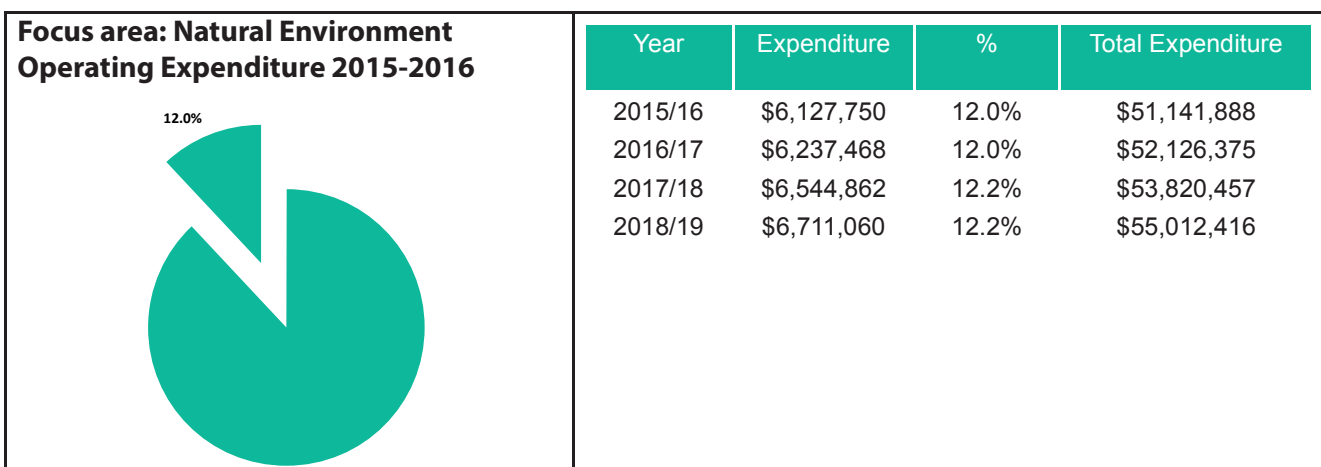
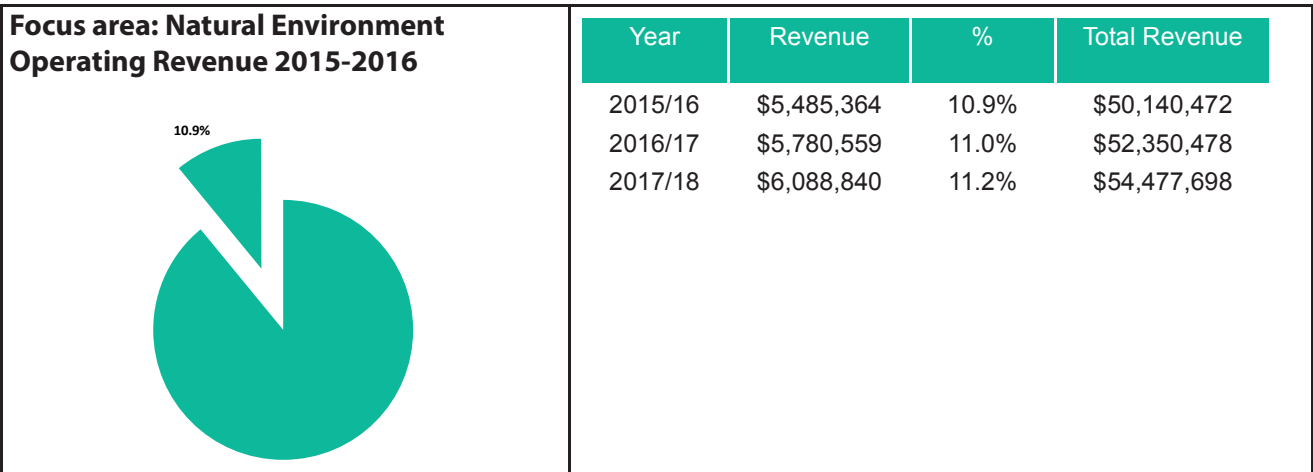
Clean up and preserve the health of our rivers, eradicate pests (flora and fauna) and repair local riparian zones.

### 1.2 Respond to Climate Change

Develop a climate change strategy to address our physical response to potential climate change impacts (rising sea levels, increased storm intensity and duration, coastal erosion, increased flood risk, higher flood velocities). Develop strategies to address our carbon footprint, for example the impact of our activities.

### 1.3 Environmental Protection

Improve Council and community practices and programs for environmental protection.





## Delivery Program 2013-2017 - NATURAL ENVIRONMENT

Code	Program	Outcome	Delivery Date	Responsibility
<b>Long Term Goal 1.1 Preservation of Waterways</b>				
<b>Strategy 1.1.1 Minimise Pollutant discharges into our rivers</b>				
1.1.1a	Undertake testing of water quality at selected beach locations	Continued participation in the Beachwatch program.	2016/17	MIS
1.1.1b	Processes to prevent litter and debris entering our river system	GPTs are well maintained. Volume of litter removed.	2013/14	MIS
1.1.1c	Investigate, monitor and maintain sewerage infrastructure	Reduced adverse impact on the environment and waterways. Reduction of wet weather and dry weather overflows and improved resident satisfaction.	2016/17	MIS
1.1.1d	Review and implement Stormwater Management Plan	Revised Plan adopted by Council	2016/17	MA&P
1.1.1e	Prepare and implement Evans Head Coastal Zone Management Plan	Council adopts prioritised action plan.	2013/14	MA&P
1.1.1f	Implement the Richmond Valley Council component of Richmond River Coastal Zone Management Plan	Council adopts prioritised action plan.	2013/14	MA&ER
1.1.1g	Support for Richmond River County Council environmental projects	Ongoing support maintained.	2016/17	MA&P
1.1.1h	Maintain and support the recovery plan for the endangered Oxleyan Pygmy Perch	OPP habitat maintained.	2016/17	MA&P
1.1.1i	Conduct inspections of existing OSMS systems in accordance with RVC OSMS Strategy targets	Strategy targets are completed with a 100% OSMS applications determined with no deficiencies.	2016/17	MA&ER
1.1.1j	Assess all new OSMS applications in accordance with RVC policy for the installation of new systems	Strategy targets are completed with a 100% OSMS applications determined with no deficiencies.	2016/17	MA&ER
1.1.1k	Complete a review of Council's OSMS Strategy for the inspection and regulation of existing systems and have the review signed off by RVC and the Department of Local Government	New strategy adopted by Council.	2014/15	MA&ER
1.1.1l	Review RVC Policy and Procedures against other policies within the region	Richmond Valley Council policies are reviewed and updated.	2014/15	MA&ER
1.1.1m	Initiate and support a programme to encourage/engender greater support for Clean Up Australia Day	Clean up Australia Day has greater number of participants and higher public profile.	2014/15	MC
1.1.1n	Provide services for the supply and distribution of materials required for the collection	Collection centres are provided with materials/resources required.	2016/17	MC
1.1.1o	Provide collection and disposal services for waste	All waste disposed of legally.	2016/17	MA&ER
1.1.1p	Promote within the agricultural community the availability of Council's Drum Muster Programme	Advertisements appear in local media. Council participates in regional program	2016/17	MIS
1.1.1q	Operate with the cooperation of North East Waste Forum (NEWF) a chemical collection day at Council ancillaries	Council Landfills accept household hazardous materials.	2015/16	MIS
1.1.1r	Provide educational material addressing illegal dumping issues and have educational material available at RVC offices. NE Waste Forum driving arc motions.	Material produced and distributed by December 2014 and maintained thereafter.	2016/17	MA&ER
1.1.1s	Develop and erect signage in known riverbank dumping areas	Signage erected at problem areas.	2016/17	MA&ER/MIS
1.1.1t	Implement an inspection and enforcement regime	Reduction in illegal dumping.	2016/17	MA&ER
1.1.1u	Produce a document identifying five greatest potential and use types as sources of EGA contributing factors within RVC catchments	Documentation produced identifying relevant EGA factors within RVC.	2014/15	MA&ER
1.1.1v	Create strategies for inspection/regulation/control as appropriate based on the type and IMA/Pet of the sources identified	Regulatory regime determined that leads to a decrease in risk for EGA outbreaks.	2016/17	MA&ER
1.1.1w	Integrate existing waterway monitoring data into a single database	One consolidated source of information is available	2014/15	MA&ER
1.1.1x	Establish informed baselines, identifying appropriate targets	Informed data is available.	2016/17	MA&ER
1.1.1y	Produce a strategy for improving waterways health	RVC waterway health is protected.	2016/17	MA&ER
<b>Strategy 1.1.2 Minimise weeds and pest species (aquatic and terrestrial) and promote natural eco-systems in riparian zones</b>				
1.1.2a	Support Landcare and other environmental community groups	Landcare & community groups actively involved in care of community land.	2016/17	MA&P
1.1.2b	Seek funding and support for programs to eradicate pest species	Funding and support obtained	2016/17	MA&P
1.1.2c	Support job skills companies undertaking riverbank restoration	Job skill companies operating in shire undertaking work on community land	2016/17	MA&P

Code	Program	Outcome	Delivery Date	Responsibility
1.1.2c	Implement rehabilitation management programs for high-conservation riparian areas adjacent to Casino, Coraki and Evans Head	Improved appearance of native vegetation areas	2013/14	MAP
1.1.2e	Eradicate Coral trees in Woodburn Riverside Park in accordance with the Woodburn Riverbank Plan-Richmond River 2012	Riverbank free of Coral Trees.	2014/15	MAP
1.1.2f	Develop Jabour weir Fishway concept design to shovel ready stage for design and construction, and then seek grant funds as a shovel ready project.	Concept design developed. Removal of barrier to fish passage at Jabour Weir should grant applications be successful.	2013/14	MAP
1.1.2g	Integrate RVC riverways monitoring into the catchment management group programmes	Community awareness and monitoring program completed.	2016/17	MAER
1.1.2h	Conduct 2 catchment management education activities within the Council area	Catchment management education program undertaken	2016/17	MAER
1.1.2i	Provide integrated catchment management education and monitoring programs	Community awareness and monitoring program completed	2016/17	MAP

### Long Term Goal 1.2 Respond to Climate Change

#### Strategy 1.2.1 Manage physical response to impacts of climate change

1.2.1a	Review adaptation plan	Polices and plans prepared and in place. Flood Model complete incorporating sea level rise and weather changes. Matrix adopted. Erosion line adopted	2016/17	MAP
1.2.1k	Provide information to the community concerning potential climate change impacts	Information incorporated into Council strategic planning documents and advise on potential impacts available to community.	2016/17	MAP

#### Strategy 1.2.2 Reduce Council's carbon footprint

1.2.2a	Investigate alternative fuel and energy options	Reduced energy consumption. Reduced kW/hrs. Number of projects undertaken.	2015/16	MAP/MIS
1.2.2b	Implement and maintain Revolving Energy and Sustainability Fund (RESF)	More use of renewable energy/mwh greenpower.	2016/17	COO/WAF
1.2.2c	Implement Carbon Management Plan	Council shows reduction in carbon footprint	2014/15	MAP
1.2.2d	Provide support for regional street light group	Participation in regional group	2015/16	MAP
1.2.2e	Undertake lighting and air conditioning upgrade of Casino Administration Centre subject to grant funding	Reduction in energy charges	2013/14	MAP
1.2.2f	Implement electrical sub-meter data monitoring of high-energy use circuits	Monitoring of energy consumption undertaken and measures to reduce energy charges implemented.	2014/15	MAP
1.2.2g	Identify and implement an organics collection process which considers Best Practice and optimum diversion rates.	Reduced waste entering landfill Organics collection system which is industry best practice.	2014/15	MIS
1.2.2h	Identify services available within the region for organics processing	Options identified and considered in Waste Strategy.	2014/15	MIS
1.2.2i	Investigate and report to Council organics capture/collection methods available	Richmond Valley Council organics collection system is industry best practice.	2014/15	MIS
1.2.2j	Quantify gas emissions from RVC non-residential landfill utilising an industry accepted model	Richmond Valley Council landfill gas emissions are quantified.	2014/15	MIS
1.2.2k	Investigate the viability of capturing the landfill gas produced by Council landfills and identify if feasible gas re-use options	Investigation completed	2015/16	MIS
1.2.2l	Measure and quantify the amount of organics remaining with Council waste streams	Organic residual audited	2013/14	MIS

#### Strategy 1.2.3 Embed sustainability across Council's operations and planning

1.2.3a	Encourage local and regional community gardens and local farmers markets for food security	Increased participation in program.	2016/17	MAP
1.2.3b	Completion of resource efficiency vision commitment and planning, staff engagement and risk modules and gain accreditation in office of Environment and Heritage NSW Sustainability Advantage Program.	All modules of program completed.	2016/17	MAP

Code	Program	Outcome	Delivery Date	Responsibility
<b>Long Term Goal 1.3 Environmental Protection</b>				
<b>Strategy 1.3.1 Ensure protection of the environment is Council's highest priority in all its services, operations and processes</b>				
1.3.1a	Review and Update Roadside Vegetation Plan	Plan completed and works being undertaken in accordance with plan.	2014/15	MAP
1.3.1b	Increase community awareness of control measures and provide traps for declared pests to the community	Programs supported Demand for brochures met.	2016/17	MFP
1.3.1c	Support Landcare and other environmental community groups; provide seed funding for insurance and incorporation	Groups remain active and productive.	2016/17	MAP
<b>Strategy 1.3.2 Provide services and programs which protect and enhance our natural and built environment</b>				
1.3.2ai	Develop a household hazardous waste storage facility and associated contracts for collection and disposal	Richmond Valley Council operates a household hazardous waste facility.	2016/17	M/S
1.3.2b	Design and cost a resource to respond to hazardous waste incidents compliant with WHS and WorkCover requirements	Richmond Valley Council operates an off-shore waste/hazardous waste spill response unit	2016/17	M/S
1.3.2c	Implement Council's Liquid Trade Waste Policy and inspection regime	Trade waste impacts on Richmond Valley Council sewage system are minimised.	2016/17	MAER
1.3.2d	Assess all new Liquid Trade Waste applications and approve as appropriate	New business and Trade Waste installations are compliant	2016/17	MAER
1.3.2e	Attend regional SOE meetings and produce an appropriate summary for RVC annual report and collate information required for production of report	Information is available annually as required.	2016/17	MAER
1.3.2f	Develop a policy for Council approval that allows varied waste disposal fees for community organisations and groups	Community and charitable organisations are provided discounted waste disposal fees.	2016/17	M/S
1.3.2g	Local businesses are invited to participate in the North East Waste groups business waste reduction programme	Businesses audited annually	2016/17	M/S
1.3.2h	Provide all local businesses with information on the waste and recycling services and options available through RVC	More Richmond Valley Council business recycle through RVC service provision	2014/15	M/S
1.3.2i	Prepare a report to Council for consideration on options for funding, including an environmental levy	Report determined by Council for environmental levy or similar	2015/16	M/S
1.3.2j	Investigate trends and new technologies that are suitable for RVC.	Waste to landfill is reduced.	2016/17	M/S
1.3.2k	Participate in the Regional Waste Managers Group to provide a Regional Waste Management Strategy	RVC is acting in regional interests.	2016/17	M/S
1.3.2l	Operate Council landfills in accordance with EPA requirements and licence conditions	No non-compliance issues reported	2016/17	M/S
1.3.2m	Attend RENEW and NEWF meetings to represent Richmond Valley Council and stay informed on regional and state issues	RVC has input into state and regional policy	2016/17	M/S
1.3.2n	Produce an integrated Richmond Valley Council Waste Strategy for adoption of Council	RVC waste strategy adopted by Council.	2013/14	M/S
1.3.2o	Production of a RVC register of potential air pollution sources	Registers completed and utilised	2015/16	MAER
1.3.2p	Identify the ARA for point source pollution identified and develop an appropriate resource inspection regime	Incidents of air pollution reduced.	2016/17	MAER
1.3.2q	Develop educational FAQs on woodsmoke and backyard burning	Information available to all RVC residents.	2015/16	MAER
1.3.2r	Actively participate in RVC's DAP meetings	Compliance with EH requirement in RVC development.	2016/17	MAER
1.3.2s	Respond to all CR's within protocol set by Council	Customer's satisfaction with timeframe that complaints are investigated and responded to.	2016/17	MAER
1.3.2t	Provide professional advice and/or assistance as requested to all internal and external customers	All customers provided service. Customer satisfaction with service provided. Increased awareness of environmental protection.	2016/17	MAER
1.3.2u	Prepare a Koska Plan Of Management	Plan accepted by Council	2014/15	MAER

Code	Program	Outcome	Responsibility
<b>Long Term Goal 1.1 Preservation of Waterways</b>			
<b>Strategy 1.1.1 Minimise Pollutant discharges into our rivers</b>			
1.1.1a	Continued participation in Beachwatch program	Results/trends reported on website and annually to Council	MS
1.1.1b	Processes to prevent litter and debris entering our river system.	GPT's are well maintained. Volume of litter removed. GPT's are attended to and completed on a 'needs' basis.	MS
1.1.1c	Inflow/infiltration investigation and renewal programs. Sewer renewals (relining). SCADA monitored constructed overflow points.	Sewer renewals completed. Incidences of overflows managed at a reasonable level.	MS
1.1.1f	Participate in Regional CZMF Implementation Committee.	Meetings attended.	MAER
1.1.1g	In-kind support for Richmond River County Council environmental projects provided	In-kind support provided.	MAP
1.1.1h	Ongoing maintenance of Oxleyan Pygmy Perch habitats	Design, construction and maintenance works undertaken in accordance with recovery plan.	MAP
1.1.1i	Continue annual reviews of targets for high, medium and low OSMS systems and resource an inspection program that addresses Council priorities and available resources	Annual targets completed	MAER
1.1.1j	Provided professional advice to approve new OSMS applications.	Applications processed within determined timeframes.	MAER
1.1.1p	Ensure advertising provided by Drum Master program utilised within Richmond Valley Council	Advertisements in conjunction with NE Waste Regional Program are advertised in local media	MS
1.1.1q	Provide facilities, advertising and collection/disposal facilities for a household chemical collection day.	Household hazardous materials are accepted at Council's Namcoona Landfill facility.	MS
1.1.1r	Provide both media and pamphlets on illegal dumping consistent with EPA compliant signage.	Promotional material produced and distributed.	MAER
1.1.1s	Continuously review known hot spots for dumping and produce EPA compliant signage	Known hotspots are identified and signage erected at problem areas.	MAFR/MS
1.1.1t	Implement an enforcement procedure in conjunction with NE Waste and resource appropriately.	Procedure implemented and resourced.	MAER
1.1.1u	Review expert data and prepare action table to address blue green algae source issues.	Improved knowledge of potential source locations with regard to blue green algae contributing factors.	MAER
<b>Strategy 1.1.2 Minimise weeds and pest species (aquatic and terrestrial) and promote natural eco-systems in riparian zones</b>			
1.1.2a	Support Landcare and other such groups to contribute to environmental management of community land	Works completed on community land	MAP
1.1.2b	Seek funding, or support, for programs to eradicate pest species	Funding and/or support obtained	MAP
1.1.2c	Support job skills courses/undertaking riverbank restoration	Job skill courses operating in area undertaking work on community land	MAP
1.1.2d	Implement Rehabilitation Management Programs for high conservation riparian areas adjacent to Casino, Coraki and Evans Head	Works undertaken	MAP
<b>Long Term Goal 1.2 Respond to Climate Change</b>			
<b>Strategy 1.2.2 Reduce Council's carbon footprint</b>			
1.2.2a	Develop Carbon Management Plan timetable and costings	Costings and timetable prepared.	MAP
1.2.2d	Ongoing participation in and support for regional street lighting group	Meetings attended	MAP
1.2.2c	Undertake lighting and HVAC upgrade of Casino administration centre.	Upgrade completed	MAP
1.2.2f	Undertake electrical sub-meter data monitoring of high-energy use circuits.	Monitoring being undertaken	MAP
1.2.2g	Develop Richmond Valley Council Waste Strategy.	Waste Strategy completed	MS
1.2.2k	Collate historical data for gas production, input data into appropriate methane production model and determine methane emission	Gas emissions are quantified.	MS



Code	Program	Outcome	Responsibility
<b>Strategy 1.2.3 Embed sustainability across Council's operations and planning</b>			
1.2.3a	Provide support for community actions program	Continuation of programs.	MWP

### Long Term Goal 1.3 Environmental Protection

<b>Strategy 1.3.1 Ensure protection of the environment is Council's highest priority in all its services, operations and processes</b>			
1.3.1a	Review roadside vegetation plan.	Plan reviewed.	MAP
1.3.1b	Increase community awareness of control measures/program	Information on declared pests and control measures provided to the community	WFP
1.3.1c	Support Evans Head Landcare group.	Support provided when requested.	MAP

<b>Strategy 1.3.2 Provide services and programs which protect and enhance our natural and built environment</b>			
1.3.2ai	Design a compliant hazardous waste holding facility.	Design a compliant hazardous waste holding facility.	MIS
1.3.2aii	Commission and Operate household hazardous waste facility.	Commission and Operate Household hazardous waste facility.	MIS
1.3.2aiii	Advertise and award contracts for servicing the facility	Advertise and award contracts for servicing the facility.	MIS
1.3.2b	Carry out inspections and testing as per liquid trade waste policy.	Carry out inspections and testing as per liquid trade waste policy.	MIS
1.3.2c	Identify community and charity groups who require assistance in waste disposal.	Identify community and charity groups who require assistance in waste disposal.	MAER
1.3.2d	Target business groups identified and provided personalised waste audit services via NEWF.	Target business groups identified and provided personalised waste audit services via NEWF.	MAER
1.3.2e	Local businesses introduced to Richmond Valley Council waste services through targeted campaign including advertising	Local businesses introduced to Richmond Valley Council waste services through targeted campaign including advertising	MAER
1.3.2f	Identify community and charity groups who require assistance in waste disposal and develop policy.	Identify community and charity groups who require assistance in waste disposal and develop policy.	MIS
1.3.2h	Local businesses introduced to Richmond Valley Council waste services through targeted campaign including advertising.	Local businesses introduced to Richmond Valley Council waste services through targeted campaign including advertising	MIS
1.3.2i	Investigate environmental program funding options utilised by other Councils and actions benefited	Investigate environmental program funding options utilised by other Councils and actions benefited	MAP
1.3.2j	Manage plant and resources to meet all EPA licence requirements	Manage plant and resources to meet all EPA licence requirements.	MIS
1.3.2m	Be an active participant in state and regional waste issues through RENEW and NEWF	Be an active participant in state and regional waste issues through RENEW and NEWF	MIS
1.3.2n	Be an active participant in state and regional waste issues through RENEW and NEWF	Be an active participant in state and regional waste issues through RENEW and NEWF	MIS
1.3.2o	Identify all commercial cooling towers and boiler/incinerator stacks.	Identify all commercial cooling towers and boiler/incinerator stacks.	MAER
1.3.2q	Identify both best practice and regulatory requirements and produce documentation for domestic chimneys.	Identify both best practice and regulatory requirements and produce documentation for domestic chimneys.	MAER
1.3.2r	Provide professional environmental health office advice to Richmond Valley Council Development Assessment Panel.	Provide professional environmental health office advice to Richmond Valley Council Development Assessment Panel.	MAER
1.3.2s	Have professional resources available to respond to CR's and resolve issues	Have professional resources available to respond to CR's and resolve issues	MAER
1.3.2t	Respond to all requests for assistance or advice from all customers.	Respond to all requests for assistance or advice from all customers.	MAER

## Focus Area 2 - LOCAL ECONOMY

### 2.1 Business, Industry & Agriculture

Council will have a proactive philosophy to develop, promote and support all business, industry and agriculture sectors with a view to provide a local employment opportunities.

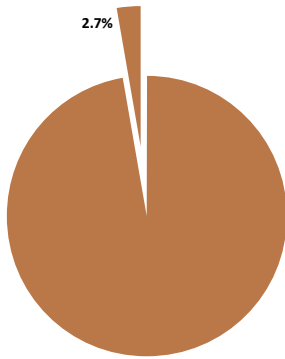
### 2.2 Employment Opportunities

Increase quantity and diversity of local employment and training.

### 2.3 Tourism & Promotion

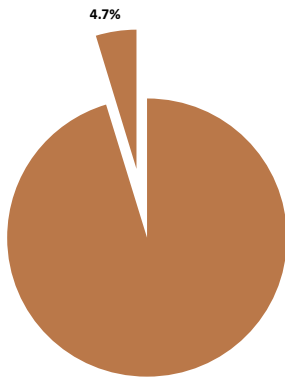
Increase tourism in the Richmond Valley.

#### Focus area: Local Economy Operating Revenue 2015-2016



Year	Revenue	%	Total Revenue
2015/16	\$1,373,122	2.7%	\$50,140,472
2016/17	\$1,483,877	2.8%	\$52,350,478
2017/18	\$1,555,993	2.9%	\$54,477,698
2018/19	\$1,668,103	2.9%	\$56,894,042

#### Focus area: Local Economy Operating Expenditure 2015-2016



Year	Expenditure	%	Total Expenditure
2015/16	\$2,417,285	4.7%	\$51,141,888
2016/17	\$2,487,457	4.8%	\$52,126,375
2017/18	\$2,474,866	4.6%	\$53,820,457
2018/19	\$2,485,166	4.5%	\$55,012,416

## Delivery Program 2013-2017 - LOCAL ECONOMY

Code	Program	Outcome	Delivery Date	Responsibility
<b>Long Term Goal 2.1 Business, Industry &amp; Agriculture</b>				
<b>Strategy 2.1.1 Maximise the economic benefits of local energy resources</b>				
2.1.1a	All economic development has been progressed with minimal impact on the environment	Number of economic development projects non-compliant with environmental best practice	2016/17	GM
2.1.1b	Council has created the means by which up to date information on innovation and the low carbon economy is available to potential investors and small business and is aligned with opportunities available within the local economy	The number of collaborative projects instigated within the area. The number of new jobs in the green economy the increased turnover of companies involved in the green economy.	2016/17	GM
<b>Strategy 2.1.2 Promote a broad agricultural base while ensuring our current position as the beef capital of NSW is maintained</b>				
2.1.2a	Improved Saleyard Infrastructure	Improved WHS Compliance and increased annual throughput and income	2016/17	MIS
2.1.2b	Full and varied events programme making efficient use of assistance	Increasing number of visitors and exhibitors	2016/17	MC
2.1.2c	Prime agricultural land in full production	Adopted planning controls incorporate protection of prime agricultural land.	2016/17	MAER
2.1.2d	Full engagement with industry sectors having collaborated to identify primary industry opportunities	Number of projects under consideration for development.	2016/17	GM
<b>Strategy 2.1.3 Proactive support for small business start up and development</b>				
2.1.3a	Business incubators under Council control are fully functioning and provide space and encouragement for business to establish and grow in a supportive environment	Number of businesses assisted. Increase in estimated total turnover of incubator businesses. Number of new businesses created throughout of new businesses.	2016/17	GM
2.1.3b	Council is engaged with business organisations including business and industry Chambers of Commerce at local and state level to encourage business networking and learning	Increase in membership of business and industry groups	2016/17	GM
2.1.3c	Instigate a dialogue with creative industry companies in the area and create a means by which they can promote their products to a wider market.	Number of creative industry companies registered to increase in total employment and turnover within the sector.	2016/17	GM
2.1.3d	Statistical information that describes and comments on the economic conditions within the Richmond Valley is available to all businesses	Number of hits on website	2016/17	GM
2.1.3e	A directory of businesses located within the Richmond Valley is available on line	Percentage of Richmond Valley businesses on the on-line database	2016/17	GM
<b>Strategy 2.1.4 Establish an aviation precinct cluster in and around Casino Aerodrome</b>				
2.1.4a	Develop and implement a Development Master Plan for the Casino Aerodrome	More aviation opportunities/Numbers sold	2016/17	MAP
2.1.4b	Continue to support appropriate activities on Council aviation facilities	Support provided for continuing aviation use of aerodrome.	2016/17	MAP
<b>Strategy 2.1.5 Support and promote regional economic collaboration</b>				
2.1.5a	Council has a functioning regional relationship with partners and stakeholders that enables Council to participate fully in support of the Regional goals set out in the Northern Rivers Regional Action Plan	Richmond Valley seen as a participative organisation	2016/17	GM
2.1.5b	Resources are allocated in a way that maximises the benefits available on a regional basis having considered opportunities for savings and efficiency gains	Cost effective delivery of Council services.	2016/17	GM
<b>Strategy 2.1.6 Develop Council business activities including commercial, industrial and residential land development</b>				
2.1.6a	Increasing Private Works income	Increasing Private works income	2016/17	MIS
2.1.6b	Increasing Quarry Product Sales and business plans completed	Increasing quarry product sales and business plans completed	2016/17	MIS

Code	Program	Outcome	Delivery Date	Responsibility
<b>Strategy 2.1.7 Actively support and advocate for the roll out of digital technology/broadband services for the region</b>				
2.1.7a	A Broadband network is available to as many businesses and households as possible within the Richmond Valley area by means of NBN or other technology	Number of businesses utilizing/providing on line services. Number of households connected to Broadband services in the area.	2016/17	MED
2.1.7b	All new development has the infrastructure to enable Broadband connectivity	percentage of new developments that facilitate the connection of broadband services	2016/17	MED
2.1.7c	Investigate opportunities to create digital hot spots throughout CBDs	Hot spots are used throughout CBDs	2016/17	MED
<b>Strategy 2.1.8 Work in partnership with the non-government sector to source business development funding</b>				
2.1.8a	Engage with regional economic development agencies and wider stakeholders to investigate collaborative opportunities	Better collaborative working	2016/17	GM
2.1.8b	Develop a network of business angels and financial institutions that are interested in growth businesses in the Richmond Valley	Number of contacts made Number of investments	2016/17	GM
<b>Strategy 2.1.9 Create an environment for business development, growth and opportunity through innovation and entrepreneurship development funding</b>				
2.1.9c	Instigate procedures and operating guidelines for the effective operation of the Business and Industry Advisory Panel to ensure productive output	Number of recommendations implemented	2016/17	COO
<b>Long Term Goal 2.2 Employment Opportunities</b>				
<b>Strategy 2.2.1 Establish Richmond Valley as a leader in economic development for the region</b>				
2.2.1a	The Richmond Valley area is recognised as a location where opportunities are promoted and a pro active approach to business and investment attraction is practiced	Number of enquiries connected to business growth and investment. Public opinion	2016/17	GM
<b>Strategy 2.2.2 Active promotion and support for an Intermodal exchange transport facility</b>				
2.2.2a	Advocate with government bodies to provide approvals and infrastructure necessary for the project.	Creation of a transport hub	2016/17	GM
<b>Strategy 2.2.3 Support for the development and implementation of the Regional Transport Plan road and rail solution to maximise Richmond Valley's connectivity to south east Qld</b>				
2.2.3a	Advocate acceptance of the Regional transport Plan	Physical improved connectivity	2016/17	GM
2.2.3b	Explore opportunities for complimentary services	Articulate the benefits potentially associated with the complimentary services emanating from the Regional Transport Plan.	2016/17	GM
<b>Strategy 2.2.4 Actively pursue opportunities for training and educational facilities</b>				
2.2.4a	Learning and Development Strategy implemented	Strategy adopted and implemented	2016/17	MOD
<b>Long Term Goal 2.3 Tourism and Promotion</b>				
<b>Strategy 2.3.1 Develop tourism particularly in the lower river area including the Evans Head Historic Aerodrome precinct, beaches and national parks</b>				
2.3.1a	Work with stakeholders to explore and implement actions or programs that will assist in improving the Aerodrome as a focus for heritage events and tourism	Visitations/ Increase in visitor numbers	2016/17	MED
2.3.1b	Ensure finalisation of the sale of the Evans Head Aerodrome	Concluded sale agreement	2016/17	GM
2.3.1c	The lower river is operating in a manner that continues to attract visitors for its family orientated attractions and pristine environment	Higher visitor numbers	2016/17	GM
2.3.1d	Engage with tourism businesses and the tourism industry to encourage representation across the Richmond Valley and the wider Northern Rivers region	Number of organisations contributing to tourism promotion	2016/17	MED



Action Code	Key Actions	Indicator	Responsibility
<b>Long Term Goal 2.1 Business, Industry &amp; Agriculture</b>			
<b>Strategy 2.1.1 Maximise the economic benefits of local energy resources</b>			
2.1.1a	Instigate discussion with business and industry advisory panel, industry representative bodies and State Government departments to explore and act upon areas of opportunity with potential for business growth and development.	Number of projects under consideration for development.	GM
<b>Strategy 2.1.2 Promote a broad agricultural base while ensuring our current position as the beef capital of NSW is maintained</b>			
2.1.2a	Conduct research into the availability of means by which up to date thinking and opportunities in the green economy can be disseminated to the businesses of the Richmond Valley in co-operation with regional and national agencies, universities and the wider business community.	The number of collaborative projects instigated within the area. The number of new jobs in the green economy, the increased turnover of companies involved in the green economy.	MIS
2.1.2b	Instigate review of Events Strategy to include evaluation of existing events and develop a strategy for growth and attraction of the best events.	Strategy developed and implemented.	MC
2.1.2d	Instigate discussion with business and industry advisory panel, industry representative bodies and State Government departments to explore and act upon areas of opportunity with potential for business growth and development.	Number of projects under consideration for development.	GM
<b>Strategy 2.1.3 Proactive support for small business start up and development</b>			
2.1.3a	Instigate engagement with business organisations to promote and encourage business excellence, networking and learning to include encouraging the involvement of new businesses and young entrepreneurs particularly.	Increase in membership of business and industry groups.	GM
2.1.3d	Provide economic indicators and comment to the business and wider community through economic information and statistics made available on the Richmond Valley Council website.	Number of hits on website.	GM
2.1.3e	Systems and protocols out in place to enable all businesses located within the Richmond Valley to be entered into an online database.	Percentage of Richmond Valley businesses on the online database.	GM
<b>Strategy 2.1.4 Establish an aviation precinct cluster in and around Casino Aerodrome</b>			
2.1.4ai	Prepare Development Master Plan for Casino Aerodrome.	Plan adopted.	MAP
2.1.4aii	Develop operational plan.	Plan adopted.	MAP
2.1.4aii	Prepare fly neighbourly advice.	Fly neighbourly advice implemented.	MAP
2.1.4b	Provide ongoing consultation with aviation users to minimise conflict and disruption.	Minimal complaints from users and aerodrome remains active.	MAP
<b>Strategy 2.1.5 Support and promote regional economic collaboration</b>			
2.1.5a	Organise attendance at regional forums and seek to engage with Federal, State and other LGA departments in a consensual approach to regional issues and opportunities.	Richmond Valley Council seen as a participative organisation.	GM
2.1.5b	Review resource sharing opportunities to collaborate in service provision across regions.	Richmond Valley Council seen as a participative organisation.	GM
<b>Strategy 2.1.6 Develop Council business activities including commercial, industrial and residential land development</b>			
2.1.6a	Set appropriate hire charges and job quotes to ensure return on investments.	Increasing private works income.	MIS
2.1.6bi	Carry out ongoing quarry product quality testing/supervision.	Increasing quarry product sales.	MIS

Action Code	Key Actions	Indicator	Responsibility
2.1.8aii	Advertising quarry product options identified and assessed.	Effective advertising	MIS
2.1.8biii	Quarry products meeting defined quality specifications	Ongoing compliance	MIS

**Strategy 2.1.7 Actively support and advocate for the roll out of digital technology/broadband services for the region**

2.1.7a	Engage with internet providers including NBN, to investigate the opportunities for wider digital connectivity.	Number of businesses utilising/providing online services Number of households connected to broadband services in the area.	MFD
2.1.7b	Actively promote opportunities for internet connectivity.	Percentage of new developments that facilitate the connection of broadband services.	WED

**Strategy 2.1.8 Work in partnership with the non-government sector to source business development funding**

2.1.8a	Develop network of regional stakeholders	Better collaborative working.	GM
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**Strategy 2.1.9 Create an environment for business development, growth and opportunity through innovation and entrepreneurship development funding**

2.1.9a	Working with the private sector where possible, create promotional material which reflects the development ready status of industrial land and markets to all sectors including Federal Government, State and businesses. Develop relationships with investment attraction agencies and regional partners.	Number of jobs and capital investment attracted.	GM
2.1.9e	Instigate research and feasibility work to establish how best to develop a program that will assist businesses to grow potentially by providing a growth fund or co-investment fund or access to business advisory services subject to strategy review and input from Business and Industry Advisory Panel.	Under review.	GM
2.1.9f	The formulation of growth plans for Casino, Woodburn and Evans Head that will highlight opportunities, assess feasibility and develop implementation plans for delivery of various catalytic projects aimed at economic growth.	Growth plans (Casino has commenced).	GM

**Long Term Goal 2.2 Employment Opportunities**

**Strategy 2.2.1 Establish Richmond Valley as a leader in economic development for the region**

2.2.1a	Generate information and promotional material that highlights the opportunities available within the area. Work towards all aspects that portray the Richmond Valley as a competitive place including web content.	Number of enquiries connected to business growth and investment. Public opinion.	GM
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**Strategy 2.2.2 Active promotion and support for an intermodal exchange transport facility**

2.2.2a	Instigate discussions with the private sector, government bodies and all stakeholders to generate feasibility and promotional material that will encourage approval and investment that enables the development of the intermodal transport hub at Casino.	Creation of a transport hub.	GM
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## Focus Area 3 - COMMUNITY & CULTURE

### 3.1 Support a safer community

Facilitate increased community safety in local towns.

### 3.2 Events, art and culture

Ensure our regional art and cultural activities remain a strong component of Richmond Valley life.

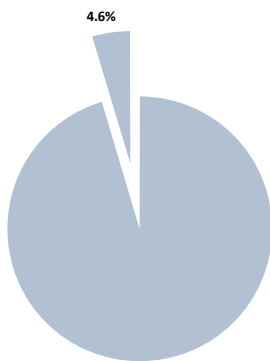
### 3.3 Community health and wellbeing and social inclusion

Instil a strong sense of community wellbeing, social justice, connectedness and social inclusion which enables community members to live and work together.

### 3.4 Civic pride

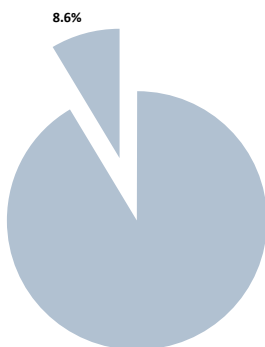
Provide for a well serviced and tidy shire which encourages a vibrant CBD and business centre.

#### Focus area: Natural Environment Operating Revenue 2015-2016



Year	Revenue	%	Total Revenue
2015/16	\$2,313,213.36	4.6%	\$50,140,472
2016/17	\$2,381,477.26	4.5%	\$52,350,478
2017/18	\$2,444,977.81	4.5%	\$54,477,698
2018/19	\$2,510,202.36	4.4%	\$56,894,042

#### Focus area: Natural Environment Operating Expenditure 2015-2016



Year	Expenditure	%	Total Expenditure
2015/16	\$4,397,852.23	8.6%	\$51,141,888
2016/17	\$4,399,557.94	8.4%	\$52,126,375
2017/18	\$4,523,549.23	8.4%	\$53,820,457
2018/19	\$4,660,860.94	8.5%	\$55,012,416

## Delivery Program 2013-2017 - COMMUNITY & CULTURE

Code	Program	Outcome	Delivery Date	Responsibility
<b>Long Term Goal 3.1 Support a Safer Community</b>				
<b>Strategy 3.1.1 Planning controls which promote and facilitate a safer environment</b>				
3.1.1a	Review and implement formal liaison strategy with NSW Police and other relevant organisations and increase local development and delivery of education plans and strategies for crime prevention	Educational participant survey statistics (Target-bi-annual increase by 5% of satisfaction). Annual crime statistics (Target-annual reduction).	2015/17	GM
3.1.1b	Review and maximise implementation of Crime Prevention through Environmental Design principles into Council plans and processes	CPTED provisions are contained in DCP and are up to date.	2015/17	GM
3.1.1c	Review and update Richmond Valley Council's Crime Prevention Plan annually	Annual crime statistics (Target-annual decrease in crime) Bi-annual community satisfaction and perception of crime and safety (Target-5% increase in bi-annual satisfaction rating).	2015/17	GM
<b>Strategy 3.1.2 Advocate for increased policing and community safety initiatives</b>				
3.1.2a	Survey the local community annually to understand community perceptions about safety and feed results back to NSW police and community organisations	Annual community satisfaction and perception of crime and safety (target-5% increase in satisfaction) liaison with NSW Police completed	2015/17	GM
3.1.2b	Advocate State and Federal Government for increased resources to maximise community safety and other relevant agencies	Bi-annual community survey concerning effectiveness of regional state and federal Council communication / advocacy (Target-5% increase in satisfaction) Bi-annual community satisfaction and perception of crime and safety (target- 5% increase in satisfaction). Number of advocacy outcomes annually.	2015/17	GM
<b>Strategy 3.1.3 Engage in forums to maximise local knowledge about crime and prevention strategies</b>				
3.1.3a	Provide a Council representative for the Richmond Valley and Kyogle Local Accord and work in partnership with the Accord to better address community safety needs	Crime Statistics including alcohol related and anti-social crime statistics (Target 5% decrease annually) Bi-annual community survey satisfaction and perception re: crime and safety (Target- 5% increase in satisfaction) Funding applications submitted and percentage successful.	2015/17	GM
3.1.3b	Participate in crime prevention audits with NSW Police Service and provide appropriate assistance with the implementation of the resulting recommendations	Crime statistics (target-5% reduction). Number of audits completed annually.	2015/17	GM
3.1.3c	Participate in the relevant networks and forums and implement crime prevention strategies into the local area as appropriate	Crime statistics (target-5% reduction) Bi-annual community survey satisfaction and perception re: crime and safety (target- 5% increase in satisfaction)	2015/17	GM
<b>Long Term Goal 3.2 Events, Art and Culture</b>				
<b>Strategy 3.2.1 Increase the use of public events to build social, cultural and economic capital</b>				
3.2.1a	Hold and partner with relevant and capable organisations a program of events that celebrate culturally recognised occasions. Facilitate and establish new events and continue to provide support for events that encourage tourism, community cohesion and economic development aims.	Number of successful events. Number attending events. Number of new events	2015/17	MC
3.2.1b	Grow the capacity of event organisers within the Richmond Valley will be increasing and promotion will take advantage of modern media channels to expand the reach of events promotion. Engage with organisations such as Arts Northern Rivers to improve event facilities.	Number of training events. Number of new events	2015/17	MC

Code	Program	Outcome	Delivery Date	Responsibility
<b>Strategy 3.2.2 Ensure Council libraries meet or exceed the expectations of users</b>				
3.2.2a	Improve the sustainability of the Library by effective marketing	Meet or beat State Averages for lending/membership/ number of visits, loans reference queries, internet use, wifi use. Number of media releases, website visits	2015/17	RLM
3.2.2b	Development of partnerships with local stakeholders	Continued delivery of services - to provide opportunities for raising retention, development and social interaction/ Links formed with community groups	2015/17	RLM
3.2.2c	Development of programs that provide the community with skills to access information	Adoption of contemporary access media to engage with community/ Number of training programs held/requested	2015/17	RLM
3.2.2d	Development/enhancement of childrens programs	Effective delivery and number of programs run at all libraries	2015/17	RLM
3.2.2e	Improvement and expansion of core services by making more effective use of relevant technology	A collection that optimises e-book potential/ Number of visits, loans, reference queries, internet use, wifi use. High usage of library collection and resources. Bi-annual review of collection	2015/17	RLM
3.2.2f	To provide equitable access to relevant collections and services.	Customer driven collection and programs/ High usage of library collection and resources.	2015/17	RLM
3.2.2g	Development of a collection relevant to the community as a whole	Bi-annual review of collection	2015/17	RLM
3.2.2h	Development of new and/or enhance existing programs/services to meet community needs	New and existing programs funded plus increase in community satisfaction with library service	2015/17	RLM
3.2.2i	Provide opening hours that reflect community needs	Increased access to Evans Head Library/ Increased usage and visitation of the Evans Head Library	2015/17	RLM
<b>Strategy 3.2.3 Ensure Council's mobile library services are modern and contemporary, provide equal access to residents and meets the needs of library users</b>				
3.2.3a	Submit Library Development Grant and investigate other possible funding	New mobile library delivered and operating	2015/17	RLM
3.2.3b	Revise mobile library schedule	More communities included in schedule/ Use of mobile library service optimised	2015/17	RLM
3.2.3c	Utilise mobile library as a means to distribute information to the community	Foster informed and connected communities/ Report on information distributed through mobile library Increase usage and increased visitation to the mobile library	2015/17	RLM
<b>Strategy 3.2.4 Work in partnership with local museums to protect and promote cultural heritage</b>				
3.2.4a	Continue to facilitate grant writing workshops to assist in successful grant funding for museums in the area	Number of workshops delivered	2014/15	GM
3.2.4b	Continue to assist in promotion and support of museums in New Italy, Casino Historical Society and the Evans Head Air Park Museum	Practical assistance provided on an ongoing basis.	2014/15	MC
<b>Long Term Goal 3.3 Community Health and Wellbeing and Social Inclusion</b>				
<b>Strategy 3.3.1 Partner with the Community to build social capacity</b>				
3.3.1a	Attend and subscribe to relevant grant funding forums to continually update knowledge of funding pools and innovative ways to fund projects which benefit the community	Number of relevant grants applied for internally and percentage of funding success.	2015/17	GM



Code	Program	Outcome	Delivery Date	Responsibility
3.3.1b	Ensure community is informed about available funding and produces applications of a required standard. Draft and implement a satisfaction survey for the community groups to provide workshop feedback and funding feedback on annual funding/grant acquisition success.	5% annual increase in successful community funding acquisition for RVC area	2015/17	GM
3.3.1c	Facilitation of the s.355 Advisory Committees and Working Parties	Number of Committee recommendations proposed. Number of projects successfully carried out in full.	2015/17	GM
3.3.1d	Facilitation of the Richmond Valley and Kyogle Aged and Disability Interagency and support of the sector locally	Number of Committee recommendations proposed. Number of projects successfully carried out in full.	2015/17	GM
3.3.1e	Encourage and facilitate volunteerism in community programs	10% increase in bi-annual survey for volunteers actively engaged in the community	2015/17	GM

**Strategy 3.3.2 Seek to improve services for the aged, early childhood and youth, disabled, marginalised and multicultural sectors**

3.3.2a	Work in partnership with Federal, State and local agencies to grow the region's community services and promote a supportive and caring community for the increased wellbeing of all residents	Adequate availability of services in our local area. Improvement in annual ranking on the Socio-Economic Indexes (SEIFA) for Area	2015/17	GM
3.3.2b	Continued facilitation of the Aboriginal Advisory Committee and Working Party	Number of proposals agreed upon by Committee. Number of proposals fully implemented by each Committee	2015/17	GM
3.3.2c	Continued facilitation of the Casino Aboriginal Interagency	Number of committee recommendations proposed. Number of projects successfully carried out in full	2015/17	GM
3.3.2d	Continue to seek out specialised funding/projects aimed at addressing social inequality and disadvantage	5% reduction in crime rates for Aboriginal offenders in the local area. 5% increase in acceptance of multiculturalism on bi-annual survey question	2015/17	GM

**Strategy 3.3.3 Target Aboriginal employment at levels equal to the population percentage in Richmond Valley**

3.3.3a	Aboriginal Employment: Strategy implemented and monitored	Strategy implemented and community demographics reflected in staffing profile	2015/17	MCD
3.3.3b	Demographic profile across LGA considered as part of Workforce Strategy	Aboriginal demographics readily available	2015/17	MCD
3.3.3c	Strategy requires delivery of Cross Cultural Awareness to all staff	Improved appreciation of contribution of Aboriginal heritage	2015/17	MCD
3.3.3d	Strategy promotes aboriginal employment reflective of community demographics	Indigenous employment at RVC reflect population percentage	2015/17	MCD
3.3.3e	Strategy requires promotion of aboriginal employment	Aboriginal employment promoted widely and number of applications increases	2015/17	MCD

**Strategy 3.3.4 Advocate State Government to ensure health services and medical facilities are maintained**

3.3.4a	Continue facilitation of the Health and Ageing Advisory Committee and Working Party	Number of Committee recommendations proposed. Number of projects successfully carried out in full.	2015/17	GM
3.3.4b	Liaise with political representatives and departmental officers concerning health needs of area	Evidence of successful representation and advocacy.	2015/17	GM

**Long Term Goal 3.4 Civic Pride**

**Strategy 3.4.1 Visual improvement of towns, villages and town entrances**

3.4.1a	Ensure town entrances are kept tidy and are appropriately signed	Positive attitude from community towards town entrances and minimal to no complaints.	2015/17	MIS
3.4.1b	Continue to sweep streets and maintain footpaths	Street clean free of litter with no complaints	2015/17	MIS
3.4.1c	Ensure the incidence of graffiti vandalism and glass breakage decreases within the local area	Decrease in statistics of new and recurring graffiti and broken glass vandalism.	2015/17	GM
3.4.1d	Waste collection service are best practice and meet community needs.	Positive attitude from community and Service Levels are met	2015/17	MIS

Code	Program	Outcome	Delivery Date	Responsibility
3.4.1e	Continued participation in the Tidy Towns program	Number of awards	2016/17	MAP
3.4.1f	Provide public art displays and facilities to enhance public space	Number street litter with no complaints Number awards Number public displays Community satisfaction surveys	2016/17	CM
<b>Strategy 3.4.2 Actively market the region to foster pride and community spirit</b>				
3.4.2a	Develop and implement an integrated Richmond Valley marketing plan	Plan adopted	2016/17	CM
<b>Strategy 3.4.3 Involve the community in regular clean ups of public areas</b>				
3.4.3a	Continue to promote and support initiatives such as Clean Up Australia Day	Decrease in volume of litter collected on Clean up Australia Day.	2016/17	MAER

Action Code	Key Actions	Indicator	Responsibility
<b>Long Term Goal 3.1 Support a Safer Community</b>			
<b>Strategy 3.1.1 Planning controls which promote and facilitate a safer environment</b>			
3.1.1a	Draft and deliver Liaison Strategy with NSW Police.	Liaison Strategy completed and delivery commenced by 30 June 2015.	GM
3.1.1b	Review and update crime prevention plan utilising latest crime statistics.	Complete revision of crime prevention plan by 30 June 2015	GM
<b>Strategy 3.1.2 Advocate for increased policing and community safety initiatives</b>			
3.1.2a	Survey business owners to harvest concerns about safety. Use survey results to lobby higher levels of government.	Identify liaison officers by 30 September 2014. Results communicated to state and federal members by June 2015.	GM
3.1.2b	Identify relevant local, regional, state and federal liaison officers and bring local safety issues to their attention.	Identify liaison officers by 30 September 2014. Communicate safety issues raised during the Richmond Community Safety Precinct Committee to liaison officers on a quarterly basis.	GM
<b>Strategy 3.1.3 Engage in forums to maximise local knowledge about crime and prevention strategies</b>			
3.1.3a	Council represented at all quarterly Liquor Accord meetings and provide a Council report on any scheduled events, expected visitors and relevant community information. Present all relevant funding opportunities to the membership and provide full secretariat support for the Liquor Accord and Club Grants.	Attend quarterly meetings throughout 2014/15 and provide secretariat support.	GM
3.1.3b	Meet with NSW Police on a quarterly basis to review crime statistics.	Meetings held quarterly.	GM
3.1.3c	Maintain membership on the Richmond Community Safety Precinct Committee.	Ensure that one council representative is present at every Richmond Community Safety Precinct Committee meeting held in 2014/15.	GM
<b>Long Term Goal 3.2 Events, Art and Culture</b>			
<b>Strategy 3.2.1 Increase the use of public events to build social, cultural and economic capital</b>			
3.2.1a	Develop an events strategy to guide the establishment of new events and the analysis, development and growth of existing events.	Number of successful events. Number attending events. Number of new events.	MC
3.2.1b	Develop training opportunities for event organisers and assess the feasibility of using modern methods of communication. Promote Richmond Valley as a place to hold successful events.	Ten percent increase in Council run workshops	MC
<b>Strategy 3.2.2 Ensure Council libraries meet or exceed the expectations of users</b>			
3.2.2a	Develop guidelines for promotion and raising the library profile. Undertake quarterly Public Libraries Evaluation Group (PLEG) surveys to ascertain the success of information completion rates.	Develop media release procedure/policy. Host at least six author visits. Ten percent increase in people attending library events/programs. Percentage of customer information needs that are met by the library is maintained at 85 percent.	RJV
3.2.2b	Build closer links with community groups. Provide equal access to library services.	Conduct monthly Reader Advisory meetings. Increase the number of home library service patrons by five percent. Library membership is maintained in excess of 16 000.	RJV



Action Code	Key Actions	Indicator	Responsibility
3.2.2c	Develop training programs - computer, internet email, social media. Provide technology that meets community expectations.	Maintain tech savvy programs and expand to other members of the community. Investigate staff IT training programs to improve staff skills. Upgrade all public internet PCs at all branches by 30 June 2015.	RLM
3.2.2d	Develop partnerships with community groups to enhance services to children. Conduct a range of children's events and programs.	Increased tailored programs for children. Introduce monthly Baby Bounce program and monthly Kids Clubs at Casino Library. Investigate introducing these programs into other branches.	RLM
3.2.2e	Promote and develop the libraries as the community hub for information. Implement a library technology plan.	Increase e-Book presence by 50 percent and source improved services. Introduce e-Magazines and eAudio. Commence SMS/emailing library patrons of general information.	RLM
3.2.2f	Build closer links with community groups to establish acquisition targets. Provide library materials in all formats to cater for community needs.	Conduct customer survey for input to collection. Investigate new collections. 88 percent of collection is purchased in last ten years.	RLM
3.2.2g	Participate in Library Council of NSW grant programs. Identify community/library needs.	Submit minimum of two library development grant applications to maintain existing and introduce new programs. Conduct annual customer surveys to develop customer driven library services.	RLM
3.2.2h	Sufficient skilled, innovative and knowledgeable staff encouraging a culture of lifelong learning.	Staff attendance at monthly IT training programs to keep abreast of patrons changing demands.	RLM
3.2.2i	Review Evans Head shelving layout and utilisation of space. Review the opening hours of all branches/service points.	Increase satisfaction with higher usage. Increase in Evans Head membership by 12 percent. Loans by 10 percent. WiFi and computer use by 50 percent. Opening hours to reflect the needs of each community.	RLM

**Strategy 3.2.3 Ensure Council's mobile library services are modern and contemporary, provide equal access to residents and meets the needs of library users**

3.2.3a	Finalise mobile library replacement project.	Successful grant application submitted. New mobile library delivered and operating. Grant funds acquittal submitted.	RLM
3.2.3b	Review of mobile library service schedule annually.	More communities included in schedule. Five percent increase in loans and membership.	RLM
3.2.3c	Optimise mobile library service to remote communities.	Increase usage and visitation to the mobile library by five percent. Include library programs such as Law Week and storytelling sessions in library schedule.	RLM

**Long Term Goal 3.3 Community Health and Wellbeing and Social Inclusion**

**Strategy 3.3.1 Partner with the Community to build social capacity**

3.3.1a	Create a Grants Officer position and compile a grants database to be used as a central location for all grant information.	Database created by 30 March 2015 and distributed to Council and through external channels.	GM
3.3.1b	Facilitate grant writing workshops and assist community groups to successfully obtain grant funding.	Publish through Council communication channels a monthly advertisement to promote grant writing workshops.	GM
3.3.1c	Conduct review of Council committees to ensure they align with Council priorities and provide valuable outcomes.	Complete review of committees and provide recommendations report by 31 July 2014.	GM
3.3.1d	Provide chair and secretarial support for interagency meetings.	Attend and provide input to each interagency meeting throughout 2014/15.	GM

Action Code	Key Actions	Indicator	Responsibility
3.3.1ei	Maintain web based volunteer register for use by community groups and Council.	Register maintained.	GM
3.3.1eii	Maintain web based volunteer register for use by community groups and Council.	Register maintained	MOD

**Strategy 3.3.2 Seek to improve services for the aged, early childhood and youth, disabled, marginalised and multicultural**

3.3.2a	Analyse service delivery in Richmond Valley Council across all relevant sectors and identify the greatest service delivery need	Review socio-economic data for the Richmond Valley LGA in the Northern Rivers social profile and validate through neighbourhood centre staff identify three priority areas before 30 September 2014	GM
3.3.2b	Review of committees. Feed results and information back to Council as relevant.	Complete review of committees and provide recommendations report to management.	GM
3.3.2c	Review of committees. Feed results and information back to Council as relevant.	Complete review of committees and provide recommendations report to management.	GM
3.3.2d	Collaborate and seek partnerships with Councils in the Northern Rivers to address social inequality and disadvantage	Identify one community contact at each local government authority before 1 July 2014. Contact each individual bi-monthly throughout 2014/15 with a request to partner and establish a program in the priority areas.	GM

**Strategy 3.3.3 Target Aboriginal employment at levels equal to the population percentage in Richmond Valley**

3.3.3a	Conduct annual reviews of Aboriginal Employment Strategy.	Annual review completed.	MOD
3.3.3b	Monitor changing demographics of the aboriginal demographic of Richmond Valley.	Provide annual report.	MOD
3.3.3c	Cross cultural awareness training included in induction program.	Training delivered.	MOD
3.3.3d	Annually review Aboriginal employment targets.	Targets reviewed	MOD
3.3.3e	Aboriginal employment included in all advertising	100 percent of advertisements include Aboriginal employment.	MOD

**Strategy 3.3.4 Advocate State Government to ensure health services and medical facilities are maintained**

3.3.4a	Facilitate meetings and provide full secretarial support for committees	Complete review of committees and provide recommendations report to management by 31 July 2014	GM
3.3.4b	Advocate for improved health services and medical facilities in the area.	Identify most appropriate NCAIIS contract before 1 July 2014. Contact the individual on a quarterly basis throughout 2014/15 to highlight health needs in the LGA.	GM

**Long Term Goal 3.4 Civic Pride**

**Strategy 3.4.1 Visual improvement of towns, villages and town entrances**

3.4.1a	Increase level of service to meet community demands.	Community satisfied.	MS
3.4.1b	Maintain level of service.	Services levels met.	MS
3.4.1d	Ensure garbage collection is adequate.	Council's waste collection meets service levels and community needs.	MS
3.4.1e	Yearly participation in Tidy Towns program	Submission made.	MAP
3.4.1f	Provide public art displays in a pop-up shop in Casino	Pop-up on a date to be determined in second quarter 2014	GM

**Strategy 3.4.2 Actively market the region to foster pride and community spirit**

3.4.2a	Develop and implement an integrated Richmond Valley marketing plan.	Marketing plan completed and implemented.	GM
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**Strategy 3.4.3 Involve the community in regular clean ups of public areas**

3.4.3ai	Provide media support and community promotion of Clean Up Australia Day activities.	Number of participants in attendance on the day.	MAFR
3.4.3aii	Implement a formal reporting and measurement plan to capture information about volume of rubbish collected on nominated day	Volume of litter collected and areas of parklands/roads targeted.	MAER

## Focus Area 4 - RECREATION & OPEN SPACE

### 4.1 Improved sporting facilities

Maximise opportunities to improve existing sporting facilities in partnership with local sporting organisations to facilitate greater participation in sporting activities

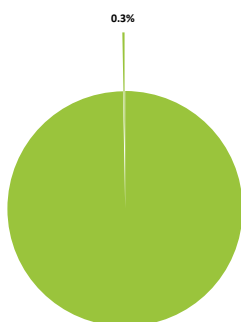
### 4.2 Improved recreational facilities

The improvement of recreational use and opportunities.

### 4.3 Manage public lands and resources for the community benefit

Management practices must ensure facilities are developed and maintained to an agreed level of service in partnership with the community.

#### Focus area: Recreation & Open Spaces Operating Revenue 2015-2016



Year	Revenue	%	Total Revenue
2015/16	\$149,628	0.3%	\$50,140,472
2016/17	\$154,117	0.3%	\$52,350,478
2017/18	\$158,741	0.3%	\$54,477,698
2018/19	\$163,503	0.3%	\$56,894,042

#### Focus area: Recreation & Open Spaces Operating Expenditure 2015-2016



Year	Expenditure	%	Total Expenditure
2015/16	\$2,745,725	5.4%	\$51,141,888
2016/17	\$2,816,546	5.4%	\$52,126,375
2017/18	\$2,925,916	5.4%	\$53,820,457
2018/19	\$2,994,892	5.4%	\$55,012,416

## Delivery Program 2013-2017 - RECREATION & OPEN SPACE

Code	Program	Outcome	Delivery Date	Responsibility
<b>Long Term Goal 4.1 Improved Sporting Facilities</b>				
<b>Strategy 4.1.1 Encourage and promote greater community participation in local sporting activities</b>				
4.1.1a	Advocate on behalf of sporting groups for facility improvements	Grant opportunities realised and facilities improved.	2016/7	MAP
4.1.1b	Facilitate grant writing workshops and grant application assistance	Number of grant writing workshops and successful community funding acquisition	2016/7	MCR
<b>Strategy 4.1.2 Develop multi-use sporting facilities for the Richmond Valley Community</b>				
4.1.2a	Develop master plan for Queer Elizabeth Park, Casino to "stovel ready" stage	Plan of Management adopted/gazetted.	2014/5	MAP
4.1.2b	Casino Showground capital improvement program	Capital improvement program completed.	2015/6	MAP
4.1.2c	Redevelop Evans Head Skatepark	Capital improvement program completed, congestion reduced, user satisfaction.	2015/6	MAP
<b>Strategy 4.1.3 Maintain sporting agreements to ensure equality for all groups using sporting facilities</b>				
4.1.3a	Review and implement user agreements and apply to all user groups to ensure equality and maximise opportunity for voluntary input	Perception of consistent methodology. Reduction in fees through increased voluntarism.	2016/7	MAP
4.1.3b	Strengthen links with sporting users and groups for maintenance and clean up of sport and recreation amenities	Improved condition of assets	2016/7	MAP
<b>Long Term Goal 4.2 Improved Recreational Facilities</b>				
<b>Strategy 4.2.1 Keep local recreation facilities safe and well maintained</b>				
4.2.1a	Review Level of Service of all recreation facilities to ensure they meet community expectations whilst satisfying budgetary constraints	Improvement in overall condition rating of recreational facility assets. Community satisfaction. Number of complaints	2015/6	MAP
4.2.1b	Casino Riverbank presentation	Improved presentation of riverbank areas	2016/7	MAP
<b>Strategy 4.2.2 Enhance existing picnic areas and playgrounds throughout the Richmond Valley area</b>				
4.2.2a	Prepare and implement a strategy to increase the standard of picnic areas and playgrounds in select parks throughout the Council area	Improvement in asset condition for park furniture and playground equipment.	2015/6	MAP
4.2.2b	Replace non-complying playground equipment and replace softfall	Playground equipment meets Australian Standards and annual inspections identify reduction in non compliant equipment.	2016/7	MAP
4.2.2c	Undertake annual Playground maintenance program	Playground equipment meets Australian Standards and annual inspections identify reduction in non compliant equipment.	2016/7	MAP
4.2.2d	Renew Council facilities park furniture and structures in council parks and recreation areas.	Community survey shows community satisfaction of general appearance and condition of facilities park furniture and structures	2016/7	MAP
4.2.2e	Development of Woodburn skatepark	Skatepark project completed.	2014/5	MAP
4.2.2f	Develop and implement capital improvement program for the development of Crawford square as a Regional Park	Program completed and adopted. Community consultation completed	2016/7	MAP
4.2.2g	Development of Casino skatepark	Skatepark project completed	2015/6	MAP
<b>Strategy 4.2.3 Provide facilities and access to waterways and beaches for water-based activities</b>				
4.2.3a	Ensure existing access points to waterways and beaches are preserved and enhanced	Access from existing tracks maintained	2016/7	MAP/MIS
4.2.3b	Develop and implement a capital improvement program for the Casino Riverfront Amphitheatre & footbridge and general access improvements/connectivity	Enhancement plan developed, adopted and implemented	2016/7	MAP



Code	Program	Outcome	Delivery Date	Responsibility
4.2.3c	Develop a capital improvement program for the Coraki Riverfront	Enhancement: plan developed, adopted and implemented	2016/17	MAP
4.2.3d	Develop and implement a capital improvement program for Woodburr Riverfront with particular emphasis on capacity building associated with Pacific Highway Diversion	Enhancement: plan developed, adopted and implemented	2016/17	MAP

#### Strategy 4.2.4 Swimming Pools

4.2.4a	Manage contracts and support contractor initiatives to increase patronage	Additional activities available at the facilities	2016/17	COO
4.2.4b	Continue to monitor and trend user numbers at each facility	Patronage monitored and reported.	2016/17	COO

### Long Term Goal 4.3 Manage Public Land and Resources for the Community Benefit

#### Strategy 4.3.1 Management planning

4.3.1a	Develop plans of management for Council-managed facilities	Plans of Management adopted by Council	2014/15	MAP
4.3.1b	Implement the plan of management for the Evans Head Coastal Reserve	Action identified in plan of management implemented	2015/16	MAER
4.3.1c	Identify public lands surplus to community needs for reclassification and potential disposal	Resolution by Council or disposal plan	2014/15	MAP
4.3.1d	Take advantage of opportunities for the timely purchase of strategically important land	Reports to Council as required	2016/17	MAP

#### Strategy 4.3.2 Facilitate volunteerism to assist Council with provision and maintenance of facilities

4.3.2a	Review and implement Council's volunteer training manuals	Manual updated.	2016/17	MCD
4.3.2b	Finalise and implement site-specific volunteer training manuals	Site specific manuals developed to meet community demands.	2016/17	MCD
4.3.2c	Provide funds for provision of equipment to encourage volunteerism	Increase in volunteers Improved facilities	2016/17	MFP
4.3.2d	Structure sporting agreements on Crown reserves to encourage volunteerism by allowing reduced fees for voluntary work	Increase in volunteers Improved facilities	2016/17	MAP

#### Strategy 4.3.3 Ensure open public space is safe

4.3.3a	Identify all parks and reserves and service levels required with respect to Companion Animals.	Open space is safe for public users.	2016/17	MAER
4.3.3b	Review Companion Animals Management Plan	Proper/adequate off-leash areas are provided.	2016/17	MAER

#### Strategy 4.3.4 Deliver Asset Management Plans for all recreation and open space assets

4.3.4a	Prepare and deliver sustainable asset management plans for recreation and open space assets	Asset Management Plans prepared and approved by Council. Re-evaluations completed.	2015/16	MAP
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Action Code	Key Actions	Indicator	Responsibility
<b>Long Term Goal 4.1 Improved Sporting Facilities</b>			
<b>Strategy 4.1.1 Encourage and promote greater community participation in local sporting activities</b>			
4.1.1a	Expenditure at facilities optimised through utilisation of grant funding.	Grant submissions made, number are successful	MPA
4.1.1b	Run grant writing workshops with sporting community groups.	Grants Officer position created and recruited by 30 December 2014.	MGR
<b>Strategy 4.1.2 Develop multi-use sporting facilities for the Richmond Valley Community</b>			
4.1.2b	Completion of budgeted projects.	Projects completed.	MAI
<b>Strategy 4.1.3 Maintain sporting agreements to ensure equality for all groups using sporting facilities</b>			
4.1.3a	Ongoing renewal of existing agreements.	All agreements are current.	MAP
4.1.3b	Engage with sporting groups to encourage active participation by groups in maintenance and clean up of sport and recreation facilities.	Sporting groups actively involved in the maintenance and improvement of sporting facilities.	MAP
<b>Long Term Goal 4.2 Improved Recreational Facilities</b>			
<b>Strategy 4.2.1 Keep local recreation facilities safe and well maintained</b>			
4.2.1ai	Undertake annual audit of all playground equipment	Playground audit completed.	MAP
4.2.1aii	Non-compliant equipment replaced or removed.	Annual audit of playgrounds identify reduction in number of corrective actions required.	MAP
4.2.1c	Improve appearance of riverbank areas.	Works funded and undertaken.	MAP
<b>Strategy 4.2.2 Enhance existing picnic areas and playgrounds throughout the Richmond Valley area</b>			
4.2.2a	Develop an improvement plan to increase the standard of picnic areas and playgrounds in select parks throughout the Council area	Improvement Plan developed and adopted.	MAP
4.2.2b	Replace non-complying playground equipment and replace softfall	Playground equipment meets Australian Standards and annual inspections identify reduction in non-compliant equipment.	MAP
4.2.2c	Undertake annual Playground maintenance program	Playground equipment meets Australian Standards and annual inspections identify reduction in non-compliant equipment.	MAP
4.2.2d	Renew Council facilities, park furniture and structures in council parks and recreation areas.	Renewals undertaken and programmed in long term financial plan	MAP
4.2.2g	Construction of skatepark.	Skatepark completed.	MAP
<b>Strategy 4.2.3 Provide facilities and access to waterways and beaches for water-based activities</b>			
4.2.3ai	Current level of service maintained.	Level of service agreements met.	MAP/MIS
4.2.3aii	Riverbank improvements, planned, prioritised and implemented	Completion of riverbank improvements.	MAP/MIS
4.2.3b	Develop Master Plan for Casino Riverbank Amphitheatre area.	Plan developed.	MAP

Action Code	Key Actions	Indicator	Responsibility
<b>Strategy 4.2.4 Swimming Pools</b>			
4.2.4a	Conduct regular meetings and inspections of facilities with the pool operators.	Meetings conducted and minutes recorded.	COO
4.2.4b	Ongoing monitoring	Patronage recorded for each facility.	COO

**Long Term Goal 4.3 Manage Public Lands and Resources for the Community Benefit**

<b>Strategy 4.3.1 Management planning</b>			
4.3.1a	Implement the plan of management for the Evans Head Coastal Reserve	Participation in Regional Implementation.	MAER
4.3.1c	Prepare priority list for plans of management.	Reports to Council as required.	MAP
4.3.1d	Monitor opportunities for the timely purchase of strategically important land.	Reports to Council as required.	MAP

<b>Strategy 4.3.2 Facilitate volunteerism to assist Council with provision and maintenance of facilities</b>			
4.3.2a	Develop site specific training as required.	Manuals developed.	MOD
4.3.2b	Review of Council's volunteer training manual as required.	Review completed.	MOD
4.3.2d	Ongoing renewal of agreements.	All agreements current.	MAP

<b>Strategy 4.3.3 Ensure open public space is safe</b>			
4.3.3a	Provide regulatory control for public spaces and ensure proper compliance signage.	Open space is safe for public users.	MAER
4.3.3bi	Ensure off-leash areas as identified are appropriate and adequate.	Proper/adequate off-leash areas are provided.	MAFR
4.3.3bii	Implement requirements of Companion Animals Management Plan.	Compliance achieved.	MAER

<b>Strategy 4.3.4 Deliver Asset Management Plans for all recreation and open space assets</b>			
4.3.4ai	Review level of service.	Levels of service defined.	MAP
4.3.4aiii	Develop renewal strategy.	Strategy developed.	MAP

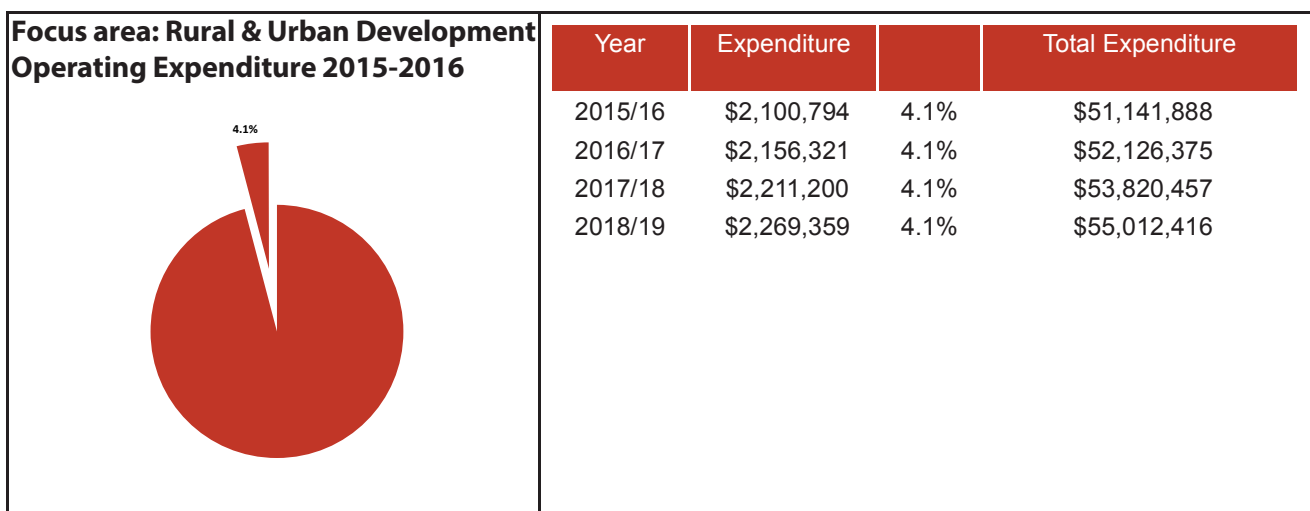
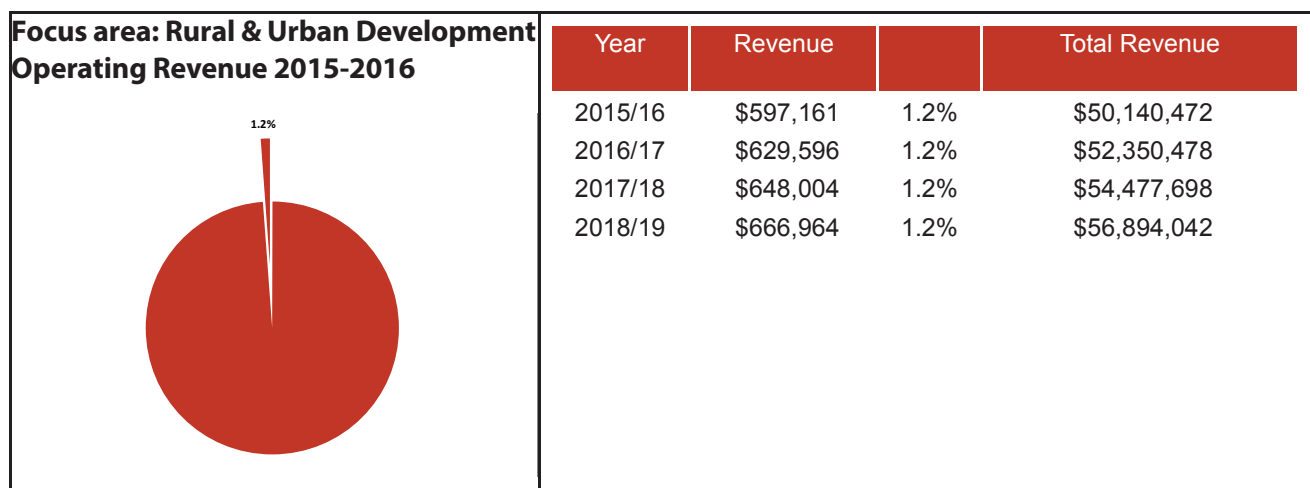
## Focus Area 5 - RURAL & URBAN DEVELOPMENT

### 5.1 Land use development

Land use development should be appropriate for the retention of a country atmosphere and village lifestyle.

### 5.2 Improve development processes

Establish simpler, easier development processes.





## Delivery Program 2013-2017 - RURAL & URBAN DEVELOPMENT

Code	Program	Outcome	Delivery Date	Responsibility
<b>Long Term Goal 5.1 Land Use Development</b>				
<b>Strategy 5.1.1 Ensure appropriate strategies are in place to guide and manage sustainable urban growth</b>				
5.1.1a	Review the Flood Model to ensure it meets current NSW guidelines and standards	Richmond Valley Flood Model meets current NSW Government Guidelines	2014/15	MAFR
5.1.1b	Commence the implementation of the outcomes of the Local Growth Management Strategy by amending the Local Environmental Plan	LEP amended and adopted by Council	2014/15	MAER
5.1.1c	Review the Local Growth Management Strategy to ensure it remains current, reflecting the needs of the community	Local Growth Management Strategy is reviewed every 3 years to make certain it remains current	2018/17	MAER
5.1.1d	Provision of adopted planning instruments which facilitate a range of housing choices and ensure an adequate supply of residential land is available to meet identified growth projections	There is a 5 year supply of residential land available to meet identified growth projections	2014/15	MAER
5.1.1e	Review the Urban Settlement Strategies to ensure they reflect the outcomes of the Local Growth Management Strategy	Urban Settlement Strategies are reviewed	2015/16	MAER
5.1.1f	Prepare an Affordable Housing Strategy to encourage a sustainable supply of housing choices for people in housing stress	Adopt an Affordable Housing Strategy	2018/17	MALK
5.1.1g	Encourage the provision of affordable housing in partnership with Department of Housing, community housing groups and the private sector	Council Officers actively seek opportunities which will encourage the provision of affordable housing by advocating its merits	2015/16	MAER
5.1.1h	Encourage affordable housing by investigating and developing a range of affordable housing incentives such as financial support, additional development capacity, reduced fees and charges	Incentives to encourage affordable housing are addressed in the adopted strategy	2015/16	MAFR
5.1.1i	Review and amend planning controls to implement the actions from the Regional Transport Plan	Planning controls reviewed and amended	2013/14	MAER
5.1.1j	Ensure any required changes resulting from the review of the Bush Fire Prone Mapping are made to Council's procedure and processes	Procedures and processes amended to reflect the review of the Bush Fire Prone Mapping	2013/14	MAER
5.1.1k	Incorporate the findings and recommendations of the Comprehensive Koala Plan of Management into the Development Application assessment Process	Plan is adopted by Council, the NSW Department of Planning and Infrastructure and NSW Office of Environment and Heritage. DA assessment processes are amended as required.	2013/14	MAER
5.1.1l	Review existing Environmental Planning Instruments to ensure the recommendations and actions of the Coastal Zone Management Plan are implemented	The recommendations and actions from the CZMP are reflected in planning controls where appropriate	2014/15	MAER
5.1.1m	Prepare a Climate Change Risk Assessment and Adaptation Plan which consider the findings and recommendations of the Regional Assessment where relevant	Climate Change Risk Assessment and Adaptation Plan prepared and finalised	2014/15	MAER
5.1.1n	Undertake a comprehensive review of the Local Environmental Plan and Development Control Plan to ensure these instruments are current and support desired capacity for growth	LEP and DCP are current by undertaking a major review every 3 years	2015/16	MAER
<b>Strategy 5.1.2 Ensure planning controls for development deliver high-quality urban design which reflects and encourages appropriately scaled development in our towns and villages</b>				
5.1.2a	Undertake a comprehensive review of the Development Control Plan to ensure this instrument is current and supports desired development and built form.	Local Environmental Plan and Development Control Plan are current by undertaking a major review every 3 Years. Satisfaction with Council's building development, planning and controls is increasing.	2015/16	MAER
5.1.2b	Ensure Council's Environmental Planning Instruments allow for a 5 year supply of residential land to be available to meet the identified growth projections.	There is a 5 year supply of residential land available to meet identified growth projections.	2018/17	MALK

Code	Program	Outcome	Delivery Date	Responsibility
5.1.2c	Review the Development Control Plan to ensure best practice in relation to sustainable building principles and legislative requirements are adequately addressed.	Provisions contained in the Development Control Plan are current in relation to sustainable building practice and legislative requirements (D)	2015/16	MAER

**Strategy 5.1.3 Implement Incentive strategies to facilitate the development of growth focused land**

5.1.3a	Prepare, review and/or amend Council policy and procedures to reflect the resolution of the Strategic Finance Committee in regard to the implementation of economic incentives.	Policy and procedure amended to reflect resolution of the Strategic Finance Committee.	2013/14	MCD
5.1.3c	Regularly review Council's adopted developer levies and contribution plans to make sure they are current and promote development	Section 94A Plan and 954 Water and Sewer Charges are reviewed and necessary amendments are adopted by Council.	2014/15	MAER

**Strategy 5.1.4 Support the creation of jobs and business opportunities to boost growth**

5.1.4a	Implement the adopted recommendations of the Local Growth Management Strategy through amending the Local Environmental Plan	There is a 13 year supply of rezoned employment land available to meet identified growth projections.	2016/17	MAER
5.1.4b	Review land use permissibilities in the various Local Environmental Plan zones to ensure employment activities can be widely supported within the legislative framework.	LEP is current by undertaking a major review every 3 years.	2015/16	MAER
5.1.4c	Undertake required amendments to the Local Environmental Plan which will ensure an adequate supply of employment land.	Required amendments to the LEP are adopted	2014/15	MAER
5.1.4d	Development Control Plan provisions are sufficiently flexible and provide for a range of development options.	LEP and DCP are current by undertaking a major review every 3 years.	2015/16	MAER
5.1.4e	Implement an industrial land development strategy for the identification, purchase and development of land to support growth.	Strategy developed and approved.	2016/17	MAER

**Strategy 5.1.5 Use planning controls and policies to protect and promote cultural heritage**

5.1.5a	Review the Scheduled Heritage Items and Conservation Areas in the Local Environmental Plan to ensure the listings are current and adequately protect items of heritage significance	Scheduled Heritage items are reviewed during the major LEP review process.	2015/16	MAER
5.1.5b	Review the Heritage Incentives Policy to ensure it remains current and provides suitable incentives to owners of heritage listed properties.	Heritage incentives policy is reviewed.	2014/15	MAER
5.1.5c	Introduce annual Heritage Awards Program which recognise and promote Heritage Awareness throughout the community.	Heritage Awards Program is implemented.	2016/17	MAER
5.1.5d	Commission the preparation of an Aboriginal Cultural Heritage Study	Cultural Heritage Study prepared and completed.	2016/17	MAER

**Long Term Goal 5.1 Improve Development Process**

**Strategy 5.2.1 Substantially increase the level of web-based information, applications and processes for planning and development**

5.2.1a	Implement the findings of the investigation into the utilisation of E-Planning in initiatives where resources permit and efficiencies can be gained	Implement E-Planning where resources are available and appropriate	20106/17	MAER
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**Strategy 5.2.2 Review all standard documentation to ensure it is reader friendly**

5.2.2a	Implement continuous improvement processes for all customer service delivery in relation to planning and development matters	Improved customer satisfaction in planning and development areas.	2016/17	MAER
5.2.2b	Investigate the value of establishing a self-help kiosk in Councils Administration Centres which would be a customer resource for all public information, standard documents, forms and applications.	Investigation is undertaken and completed.	2014/15	MFP/IMTS
5.2.2c	Undertake a comprehensive review of standard conditions to ensure the language used is as simple as possible whilst maintaining statutory requirements.	A comprehensive review of standard conditions is completed.	2014/15	MAER

Code	Program	Outcome	Delivery Date	Responsibility
<b>Strategy 5.2.3 Review and monitor development processes to ensure they are user friendly</b>				
5.2.3a	Continued regulatory compliance and a reduction in processing times for Development, Complying and Construction Applications by utilising resources and implementing processes which increase efficiencies throughout the assessment process	Compliance with regulated processing times and a possible reduction. Increased customer satisfaction.	2016/17	MAER
5.2.3b	Council policies and procedures in relation to planning and development are regularly reviewed and efficiency gains sought to improve customer service	Improvements in customer satisfaction and processing timeframes.	2016/17	MAER
5.2.3c	Council Policies in relation to planning and development matters facilitate a merit based assessment component to ensure desired outcomes can be achieved.	Policies are regularly reviewed and incorporate sufficient flexibility in the provisions.	2014/15	MAER
5.2.3d	Significant Development Applications will continue to be processed with a case management approach.	Applicants satisfaction with council's development application process is increased.	2016/17	MAER
5.2.3a	Ensure sufficient flexibility is provided within the provisions of the Development Control Plan to enable merit based assessments on a case by case basis	Development Control provisions incorporate desired flexibility in the assessment process.	2015/16	MAER

Action Code	Key Actions	Indicator	Responsibility
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### Long Term Goal 5.1 Land Use Development

#### Strategy 5.1.1 Ensure appropriate strategies are in place to guide and manage sustainable urban growth

5.1.1b	Prepare a local growth management strategy	Local growth management strategy is adopted by Council which plans for a ten year supply of employment land and a five year supply of residential land available to meet identified growth projections.	MAER
5.1.1d	Prepare LEP amendment to reflect growth strategy	LEP amendment adopted by Council	MAER
5.1.1i	Review planning controls to align with Regional Transport Plan	Outcomes and considerations identified in the Regional Transport Plan reflected within planning controls.	MAER
5.1.1iii	Facilitate the timely development of strategically identified properties by investigating and analysing land use constraints.	Council Officers working with owners and developers to complete constraints analysis for identified urban release areas.	MAER
5.1.1kii	Participate in regional natural resource management planning groups.	Council Officers attend and participate in regional natural resource management planning groups	MAER
5.1.1n	Continually monitor the effectiveness and capability of the existing planning instruments to support growth.	Planning instruments are amended when required to ensure growth is supported.	MAER

#### Strategy 5.1.2 Ensure planning controls for development deliver high-quality urban design which reflects and encourages appropriately scaled development in our towns and villages

5.1.2a	Continually monitor the effectiveness of the provisions of the Development Control Plan in delivering quality urban design outcomes and desired development.	DCP provisions facilitate quality urban design outcomes.	MAER
5.1.2bi	Advocate land use practices which provide the best outcome in relation to the natural and built environment, economic development and social cohesion through appropriate planning controls	Provisions contained in the DCP facilitate the delivery of the desired future character of the Richmond Valley.	MAFR
5.1.2bi	Prepare LEP amendment to reflect growth strategy	LEP amendment adopted by Council	MAER
5.1.2c	Review the Development Control Plan to ensure best practice in relation to sustainable building principles and legislative requirements are adequately addressed.	Provisions contained in the Development Control Plan are current in relation to sustainable building practice and legislative requirements (D)	MAER

#### Strategy 5.1.3 Implement incentive strategies to facilitate the development of growth focused land

5.1.3b	Annual review of Section 94A Plan and Section 54 Water and Sewer charges.	Review completed.	MAER
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#### Strategy 5.1.4 Support the creation of jobs and business opportunities to boost growth

5.1.4b	Review land use permissibilities in the various Local Environmental Plan zones to ensure employment activities can be widely supported within the legislative framework	LEP amendment adopted by Council	MAER
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#### Strategy 5.1.5 Use planning controls and policies to protect and promote cultural heritage

5.1.5ai	Review the Scheduled Heritage Items and Conservation Areas in the Local Environmental Plan to ensure the listings are current and adequately protect items of heritage significance.	Scheduled Heritage items are reviewed during the major LEP review process.	MAER
5.1.5ai	Continue the provision of the existing free Heritage Advisory Service	A Heritage Advisor is appointed who provide free advice to owners of heritage listed properties	MAER
5.1.5aiii	Continue the annual Heritage Grants Program which provides funding for owners of heritage listed properties to restore items of significance.	Heritage Grants program is run annually.	MAER
5.1.5b	Review Council's Heritage Strategy in accordance with the NSW Heritage office requirements	Heritage Strategy is reviewed and submitted to the NSW Heritage Office.	MAER
5.1.5c	Develop Heritage Awareness Program	Program implemented.	MAER
5.1.5d	Continue to investigate funding opportunities to facilitate the preparation of an Aboriginal cultural heritage study	Funding opportunities have been investigated and pursued if identified.	MAER



Action Code	Key Actions	Indicator	Responsibility
<b>Long Term Goal 5.2 Improve Development Processes</b>			

**Strategy 5.2.1 Substantially increase the level of web-based information, applications and processes for planning and development**

5.2.1ai	Investigate initiatives such as online lodgement of applications and the provision of automated information and certificates to customers.	Implement E-Planning where resources are available and appropriate.	MAER
5.2.1ai	Liaise with other NSW Councils regarding E-planning initiatives suitable to RVC.	Report on E-Planning opportunities.	MAER
5.2.1aiii	Regularly review and ensure all environmental planning instruments, policies, fact sheets are available on Council's website and are current and user friendly.	Improvement in customer satisfaction. All documentation on the website is up to date. Planning connect continues to provide online DA tracking.	MAER
5.2.1aiv	All significant land use developments or matters of community interest in relation to planning and development matters are notified and information available to the public on the web site	Improvement in customer satisfaction.	MAER

**Strategy 5.2.2 Review all standard documentation to ensure it is reader friendly**

5.2.2ai	Implement continuous improvement processes for all customer service delivery in relation to planning and development matters.	Improved customer satisfaction in planning and development areas.	MAER
5.2.2ai	Regularly review all forms to ensure they provide sufficient information in simplified language to assist customers as well as ensuring legislative compliance	Forms are reviewed and amended on an ongoing basis.	MAER
5.2.2bi	Consider strategy for e-services and smart devices	Strategy developed.	MF→MITS
5.2.2bi	Continue to review and develop fact sheets for the Planning and Development section to provide current and reliable information to assist customers	Fact sheets are adequate and current.	MF→MITS
5.2.2c	Ensure adequate systems are in place to vet the content and adequacy of all information which is available to the public.	Processes are in place which ensure information available to the public is of a high standard.	MAER

**Strategy 5.2.3 Review and monitor development processes to ensure they are user friendly**

5.2.3ai	Council's planning and development practices are consistent with best-practice guidelines	Council's planning and development practices are consistent with best practice guidelines	MAER
5.2.3ai	Continue to review and develop fact sheets for the Planning and Development section.	Fact sheets are current and written in simple language.	MAER
5.2.3aiii	Continued provision of professional and timely advice in relation to statutory matters such as Section 149 and Section 735A certificates.	Improvements in customer satisfaction and processing timeframes.	MAER
5.2.3aiv	Progressive reduction in processing times as reported in annual planning report	2012/13 processing time was 37 days. Target for 2015/16 is 34 days	MAER
5.2.3bi	Increased use of pre-lodgement meetings and developer forums to support customer satisfaction.	Number of forums and pre-lodgement meetings held.	MAER
5.2.3bi	Continue to offer developer application pre-lodgement meetings and documented minutes for larger and/or significant developments	Improvement in customer satisfaction and processing timeframes.	MAER
5.2.3biii	Provide timely and detailed advice to customers in relation to all planning and development matters including determination of existing use rights, dwelling opportunity and development potential of properties. Promote Council as 'Open for Business'.	Improvement in customer satisfaction.	MAFR
5.2.3c	DAP process supports merit based assessment on a case-by-case basis.	Customer satisfaction and positive customer reviews from DA process and outcomes.	MAER
5.2.3d	Significant development applications will continue to be processed with a case management approach.	Applicants satisfaction with Council's development application process is increased.	MAER

## Focus Area 6 - TRANSPORT & INFRASTRUCTURE

### 6.1 Roads

Improve and maintain roads and associated infrastructure to acceptable standards in accordance with financial capability.

### 6.2 Public transport services

A viable public transport system servicing the needs of the region.

### 6.3 Community facilities including aerodromes, cemeteries and halls

Continued maintenance of community facilities, including local airfields in accordance with the community's agreed service levels.

### 6.4 Water and sewerage

Provide sustainable, reliable and safe water supply and sewerage services.

#### Focus area: Transport & Infrastructure Operating Revenue 2015-2016



Year	Revenue	%	Total Revenue
2015/16	\$19,559,454.66	39.0%	\$50,140,472
2016/17	\$20,467,378.08	39.1%	\$52,350,478
2017/18	\$21,283,320.91	39.1%	\$54,477,698
2018/19	\$22,247,421.96	39.1%	\$56,894,042

#### Focus area: Transport & Infrastructure Operating Expenditure 2015-2016



Year	Expenditure	%	Total Expenditure
2015/16	\$26,915,377.65	52.6%	\$51,141,888
2016/17	\$27,291,262.09	52.4%	\$52,126,375
2017/18	\$28,366,739.52	52.7%	\$53,820,457
2018/19	\$28,966,493.69	52.7%	\$55,012,416

## Delivery Program 2013-2017 - TRANSPORT & INFRASTRUCTURE

Code	Program	Outcome	Delivery Date	Responsibility
<b>Long Term Goal 6.1 Roads</b>				
<b>Strategy 6.1.1 Maintain roads to an acceptable standard which ratepayers are prepared to fund</b>				
6.1.1a	Consult with the community to agree on the standard of road they are prepared to accept given their capacity to pay	Plan adopted.	2013/14	MA <sup>2</sup>
6.1.1b	Ensure the Infrastructure Developer Contributions Plan is relevant for growth requirements, adequately recovers costs and supports economic development	Plan adopted.	2014/15	MA <sup>2</sup>
6.1.1c	Provide adequate parking within the major towns	Nose-in Parking completed in Casino CBD.	2014/15	MA <sup>2</sup>
6.1.1d	undertake annual rehabilitation program of sealed pavement	Infrastructure backlog reduced, works program implemented, pavement adequate for classification of sealed road.	2016/17	MA <sup>2</sup>
6.1.1e	enhance rural roads drainage maintenance	Infrastructure backlog reduced, works program implemented, customer satisfaction.	2016/17	MA <sup>2</sup>
6.1.1f	undertake annual resheeting program of unsealed pavements	Infrastructure backlog reduced, works program implemented.	2016/17	MA <sup>2</sup>
<b>Strategy 6.1.2 Ensure that local roads are provided in accordance with Council's local transport plan</b>				
6.1.2a	Review and implement Local Transport Plan	Plan adopted.	2013/14	MA <sup>2</sup>
6.1.2b	undertake sealing of unsealed urban and rural roads	Program developed, works undertaken as per priority plan, community satisfaction.	2016/17	MA <sup>2</sup>
6.1.2c	implement Casino car parking strategy	Works undertaken as per priority plan, community satisfaction.	2016/17	MA <sup>2</sup>
6.1.2d	implement Evans Head CBD improvement plan and associated car parking improvements	Works undertaken as per priority plan, community satisfaction.	2016/17	MA <sup>2</sup>
<b>Strategy 6.1.3 Implement local priorities of the NSW Government proposed Regional Transport Plan</b>				
6.1.3a	Consider funding options for implementation of recommendations in the plan	Secure funding to prepare Regional Transport Plan.	2016/17	MA <sup>2</sup>
6.1.3b	Support all efficient transport opportunities	Improved transport options.	2013/14	MA <sup>2</sup>
<b>Strategy 6.1.4 Ensure footpaths and cycleways are provided, interconnected and maintained</b>				
6.1.4a	Seek and Maximise Grant Funding opportunities for footpaths and cycleways	Number of grants obtained	2016/17	MA <sup>2</sup>
6.1.4b	Construct cycleway from Evans Head to Riverside Village	Cycleway constructed	2016/17	MA <sup>2</sup>
6.1.4c	Ensure Footpath maintenance program complies with Council inspection, assessment and maintenance of footpaths and cycleway policy	Compliance with policy.	2016/17	MA <sup>2</sup>
6.1.4d	Implement cycleway plan for local transport	Plan adopted.	2013/14	MA <sup>2</sup>
6.1.4e	Implement Council's Pedestrian Access Mobility Plan	Plan adopted.	2016/17	MA <sup>2</sup>
6.1.4f	Review local transport plan in regard to footpaths and cycleways	Updated plan adopted	2016/17	MA <sup>2</sup>
6.1.4g	Develop and implement a 10 year pedestrian and cycle program	Program developed.	2016/17	MA <sup>2</sup>
6.1.4h	Include cycleway from Musgrave Road to the end of Barling St Casino in strategy	Works contained in strategy	2016/17	MA <sup>2</sup>
6.1.4	Review and implement the Asset Management Strategy	Asset Management Strategy adopted.	2013/14	MA <sup>2</sup>



Code	Program	Outcome	Delivery Date	Responsibility
6.1.4j	Prepare and implement the Sustainable Asset Management Plans	Asset Management Plans adopted.	2014/15	MAP
6.1.4k	Undertake revaluations and condition assessments of cycleways and footpaths	Re-evaluations and condition assessment complete.	2016/17	MAP

#### Strategy 6.1.5 Provide and plan for infrastructure which is able to respond to disasters

6.1.5a	Ensure provision of flood risk plans	Plans adopted.	2013/14	MAER
6.1.5b	MyRoadInfo webpage content maintained and supported	Timely update during floods.	2016/17	MAP
6.1.5c	Ensure the Local Transport Plan addresses potential flood impacts	Input included in Plan	2013/14	MAP
6.1.5d	Continue communication with SES and other emergency services to ensure response plans are in place and adequate	Plans prepared.	2016/17	DIE

### Long Term Goal 6.2 Public Transport Services

#### Strategy 6.2.1 Continue to advocate for appropriate public transport services

6.2.1a	Provide education and advocacy to all levels of government for increased local public transport	Public transport improved.	2016/17	MGR
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#### Strategy 6.2.2 Support the outcomes of the feasibility study into the Casino - Murwillumbah railway

6.2.2a	Implement the recommendations of the feasibility study	Report adopted by Council.	2014/15	GM
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### Long Term Goal 6.3 Community Facilities including Aerodromes, Cemeteries and Halls

#### Strategy 6.3.1 Review placement and usage of public conveniences to meet community needs

6.3.1a	Undertake review of the adequacy of public amenities and seek funding opportunities to implement findings	Report adopted by Council.	2014/15	MAP
6.3.1b	Upgrade fittings and fixtures to refurbish existing public toilet facilities.	Upgrade completed. Reduction in the cost of vandalism and cleaning. Community satisfaction survey.	2016/17	MAP
6.3.1c	Toilet amenities cleaning maintenance program increased frequency of cleaning	Community satisfaction survey. Peak usage periods addressed, reduction in number of complaints.	2016/17	MAP

#### Strategy 6.3.2 Provide cemetery sites and services commensurate with public expectations

6.3.2a	Modify Council's existing database and register to allow public internet access.	Full public access available via internet.	2014/15	MFP/MIS
6.3.2b	Ensure mowing and maintenance is carried out on a regular basis	Cemetery maintenance meets community expectations.	2015/16	MIS
6.3.2c	Develop a capital improvement/replacement programme for cemetery operations	Asset renewal management plan produced.	2016/17	MAP
6.3.2d	Develop a strategy plan for cemetery operational fund requirements for all of Council's existing operations	The service cost service provision gap is identified.	2013/14	MAP
6.3.2e	Provide adequate staff and resources to ensure burial plots are provided as and when requested/required	Cemetery services meet community expectations.	2013/14	MIS
6.3.2f	Ensure adequate columbarium walls and niches are available for use	Walls are constructed to allow for future use.	2016/17	MPA/COO
6.3.2g	Install ledgers and concrete strips for future use	Strips as required are available.	2016/17	MIS

Code	Program	Outcome	Delivery Date	Responsibility
<b>Strategy 6.3.3 Develop strategies to maximise return for aerodromes</b>				
6.3.3a	Work in partnership with the aviation community to maximise economic generation	Increased return.	2014/15	MAP
<b>Strategy 6.3.4 Implement management plans for aerodromes and Heritage Agreement at Evans Head</b>				
6.3.3a	Implement applicable recommendations of the State Government Heritage Agreement	Requirements of Heritage Agreement satisfied. Level of reserve funding.	2016/17	MAP
<b>Strategy 6.3.5 Existing and future community assets will be properly managed and maintained in accordance with community requirements and available funding</b>				
6.3.5a	Complete capital improvements to the Casino Community and Cultural Centre	Project completed.	2015/16	COO
6.3.5b	Secure long-term tenancy agreements for the use of designated space within the Community and Cultural Centre	100 occupation rate	2016/17	COO
6.3.5c	Ensure policies and procedures are in place for the Casino Community and Cultural Centre	10% p.a. increase in community use of the building.	2016/17	MAP
6.3.5d	Create a Grants Officer position within Council to source, apply, report and quantify funding for RVC.	Grants Officer position self-funded within first 12 months and 10% p.a. increase in newly acquired funding thereafter.	2013/14	GM
6.3.5e	Progress the implementation of the Facilities Needs Review - Richmond Valley Council January 2009	Systematic progress of implementing review.	2016/17	CCOMPA
6.3.5f	Aim to improve the maintenance of Council facilities and community halls in line with available funding	Renewal plan adopted	2016/17	MAP
6.3.5g	Ensure that mobility and accessibility is considered in the provision of Community Assets	Facilities upgraded for accessibility	2016/17	MAP
<b>Long Term Goal 6.4 Water and Sewerage</b>				
<b>Strategy 6.4.1 Sustainable, safe and cost effective water and sewerage services meeting the needs of the community</b>				
6.4.1a	Prepare and implement strategic business plans for Council's water and sewerage undertakings	Adopted and implemented strategic business plans.	2016/17	MAP
<b>Strategy 6.4.2 Best Practice Pricing incorporating full cost recovery for water and sewer</b>				
6.4.2a	Annually review charges and utilise NSW Office of Water Financial Model to develop sustainable pricing path	Charges adopted by Council. Sustainable funds.	2016/17	MAP
6.4.2b	Pricing path developed to provide for the necessary charges to effectively fund the operations maintenance, depreciation and new infrastructure required to service the community	Sustainable water and sewerage programs.	2016/17	MAP
<b>Strategy 6.4.3 Review and implement a forward capital works program for new and replacement works</b>				
6.4.3a	10 year program for new and replacement works developed and incorporated into budget documents and financial management plans.	New infrastructure and renewals provided. Capital programs expended and infrastructure provided.	2016/17	MAP
6.4.3b	Asset renewal and growth planning conducted to provide basis for capital works program	Asset renewal strategy developed and infrastructure to service identified growth areas identified. Asset renewal profiles and planning reports developed.	2013/14	MAP

Code	Program	Outcome	Delivery Date	Responsibility
<b>Strategy 6.4.4 Develop relevant developer contributions across all water and sewerage schemes which recover costs and facilitate local development</b>				
6.4.4a	Section 64 charges adjusted annually with regard to inflation	DSP's reviewed. Charges adopted.	2016/17	MAP

<b>Strategy 6.4.5 Improve the security, quality and sustainability of water in the Richmond Valley area</b>				
6.4.5a	Review and implement Council's Drought Management Plan	Drought Management Plan reviewed and adopted.	2016/17	MAP
6.4.5b	Develop and implement Drinking Water Quality Management Plan to meet the requirements of the NSW Health Act	Compliance with Health Act requirements. DWQMP developed and adopted.	2016/17	MAP
6.4.5c	Integrated Water Cycle Management Plan reviewed and implemented	Integrated Water Cycle Management current.	2015/16	MAP

<b>Strategy 6.4.6 Ensure a high-level of customer service is maintained in the provision of water and sewerage services</b>				
6.4.6a	Ensure appropriate compliance with NSW Best Practice Management of Water and Sewerage Guidelines	Best practice. Compliance with criteria.	2016/17	MIS
6.4.6b	Identify the level of customer satisfaction with water and sewerage services	Report on satisfaction levels against identified criteria. Satisfaction ratings.	2016/17	MIS/MFP
6.4.6c	Participate in the NSW Water Supply and Sewerage Performance Monitoring Program	Performance benchmarked against other participating water utilities.	2016/17	MIS

Action Code	Key Actions	Indicator	Responsibility
<b>Long Term Goal 6.1 Roads</b>			
<b>Strategy 6.1.1 Maintain roads to an acceptable standard which ratepayers are prepared to fund</b>			
6.1.1d	Undertake annual rehabilitation program of sealed pavement	Capital projects completed.	MAP
6.1.1e	Enhance rural roads drainage maintenance	Additional maintenance undertaken	MAP
6.1.1f	Undertake annual resheeting program of unsealed pavements	Additional resheeting program completed.	MAP
<b>Strategy 6.1.2 Ensure that local roads are provided in accordance with Council's local transport plan</b>			
6.1.2b	Undertake sealing of unsealed urban and rural roads	Sealing program developed and implemented	MAP
6.1.2c	Implement Casino car parking strategy	Carpark constructed	MAP
<b>Strategy 6.1.3 Implement local priorities of the NSW Government proposed Regional Transport Plan</b>			
6.1.3ai	Support and lobby for the implementation of priorities identified in the Regional Transport Plan	Secure funding to prepare Regional Transport Plan.	MAP
6.1.3a i	Review planning controls to align with Regional Transport Plan	Outcomes and considerations identified in the Regional Transport Plan reflected within planning controls.	MAP
6.1.3b	Monitor and support transport opportunities	Improved transport options.	MAP
<b>Strategy 6.1.4 Ensure footpaths and cycleways are provided, interconnected and maintained</b>			
6.1.4e	Seek and maximise grant funding opportunities for footpaths and cycleways	Number of grants obtained.	MAP
6.1.4c	Undertake footpath inspections in accordance with footpaths and cycleway policy	Inspections completed.	MAP
6.1.4d	Prioritised works from footpath inspections undertaken within budget limitations	Works completed	MAP
6.1.4e	Continue to implement Pedestrian Access Mobility Plan with grant funding from Roads and Maritime Services	Works program completed.	MAP
6.1.4f	Implement pedestrian and bicycle program	Works program completed.	MAP
<b>Strategy 6.1.5 Provide and plan for infrastructure which is able to respond to disasters</b>			
6.1.5ai	Flood risk plans prepared	Plans adopted.	MAER
6.1.5a i	Rural flood level data collated annually	Data collected.	MAER
6.1.5b	Road information is regularly updated in floods	Timely updates during floods.	MHI <sup>1</sup>
6.1.5c	Ensure flooding issues and escape routes addressed in local transport plan	Input included in Plan.	MAP
6.1.5d	Local Emergency Management Plan prepared and updated	Plans prepared. Regular meetings held. Plans modified as required.	DIE
<b>Long Term Goal 6.2 Public Transport Services</b>			
<b>Strategy 6.2.1 Continue to advocate for appropriate public transport services</b>			
6.2.1a	Monitor and support opportunities for increased local public transport	Public transport improved	MGR
<b>Strategy 6.2.2 Support the outcomes of the feasibility study into the Casino - Murwillumbah railway</b>			
6.2.2a	Council adopts a position paper	Report adopted by Council	GM
<b>Long Term Goal 6.3 Community Facilities including Aerodromes, Cemeteries and Halls</b>			
<b>Strategy 6.3.1 Review placement and usage of public conveniences to meet community needs</b>			
6.3.1b	Upgrade fittings and fixtures to refurbish existing public toilet facilities.	Upgrade completed.	MAP
6.3.1c	Toilet amenities cleaning/maintenance program - review frequency of cleaning	Community satisfaction survey. Peak usage periods addressed, reduction in number of complaints.	MAP



Action Code	Key Actions	Indicator	Responsibility
<b>Strategy 6.3.2 Provide cemetery sites and services commensurate with public expectations</b>			
6.3.2a	Identify material which is legally available for the public.	Public content identified and recorded. Data migrated into TechOne.	MFP/MITS
6.3.2b	Review agreed service levels for all cemetery sites.	Service levels reviewed.	MIS
6.3.2e	Provide appropriate staffing to meet public needs.	Community expectations are met.	MIS
6.3.2f	Development of Cemetery Strategy which considers financial aspects of Cemeteries.	Cemetery Strategy accepted by Council.	MFA/COO
6.3.2g	A low resources annually for installation of ledger strips at all cemeteries.	Infrastructure such as columbarian walls and ledger strips are constructed when the need arises.	MIS

<b>Strategy 6.3.3 Develop strategies to maximise return for aerodromes</b>			
6.3.3a	Finalise sale of Evans Head Aerodrome.	Sale completed.	MAP

<b>Strategy 6.3.4 Implement management plans for aerodromes and Heritage Agreement at Evans Head</b>			
6.3.4ai	Funding allocated and work implemented as per Heritage Agreement subject to sale of residential land.	Requirements of Heritage Agreement satisfied.	MAP
6.3.4aii	Development of Operational Plan (including noise abatement procedure) for Casino Aerodrome.	Operational Plan developed and adopted.	MAP

<b>Strategy 6.3.5 Existing and future community assets will be properly managed and maintained in accordance with community requirements and available funding</b>			
6.3.5a	Capital improvements to top level of Casino Community and Cultural Centre building completed.	Project completed.	COO
6.3.5b	Full occupancy of lettable floor space in Casino Community and Cultural Centre and satisfaction of full lease agreement.	Tenancy agreement in place.	COO
6.3.5c	Fee structure reviewed and marketing plan developed for Casino Community and Cultural Centre.	Bookings increased by ten percent. Marketing events delivered.	MFP
6.3.5d	Source and implement a grants database for internal purposes. Employ a grants officer to facilitate manage and assist in grant applications.	Grants Officer position created and recruited by 30 December 2014. Database created by 30 March 2015 and distributed to Council and through external channels.	GM
6.3.5e	Implementation of the resolutions of the facilities needs review as appropriate and funded.	Systematic progress of implementing review.	COO/MPA
6.3.5f	Renewal strategy for facilities and community halls prepared.	Plan adopted.	MAP
6.3.5g	Review accessibility of community halls for consideration in renewal program.	Renewal strategy contains consideration for accessibility upgrades.	MAP

### Long Term Goal 6.4 Water and Sewerage

<b>Strategy 6.4.1 Sustainable, safe and cost effective water and sewerage services meeting the needs of the community</b>			
6.4.1a	Review, finalise, adopt and implement water and sewerage strategic business plans.	Plans adopted.	MAP

<b>Strategy 6.4.2 Best Practice Pricing incorporating full cost recovery for water and sewer</b>			
6.4.2a	Annual review of charges.	Annual review completed.	MAP
6.4.2b	Annual review of pricing path.	Annual review completed.	MAP

<b>Strategy 6.4.3 Review and implement a forward capital works program for new and replacement works</b>			
6.4.3a	Ten year capital works program for water and sewer reviewed annually.	Annual review completed.	MAP
6.4.3b	Renewal of assets to be completed on an ongoing basis.	Capital works program completed.	MAP

<b>Strategy 6.4.4 Develop relevant developer contributions across all water and sewerage schemes which recover costs and facilitate local development</b>			
6.4.4a	Indexation to inflation of Section 64 charges	Indexation calculations completed and adopted in review of fees and charges.	MAP

Action Code	Key Actions	Indicator	Responsibility
<b>Strategy 6.4.5 Improve the security, quality and sustainability of water in the Richmond Valley area</b>			
6.4.5a	Review and implement Council's drought management plan	Review completed.	MAP
6.4.5b	Develop and implement drinking water quality management plan to meet the requirements of the NSW Health Act	Ongoing compliance.	MAP
6.4.5c	Integrated Water Cycle Management Plan reviewed and implemented	Review completed	MAP
<b>Strategy 6.4.6 Ensure a high-level of customer service is maintained in the provision of water and sewerage services</b>			
6.4.6a	Annual compliance with Best Practice Management of Water and Sewerage Guidelines.	Compliance with guidelines.	MIS
6.4.6b	Annual customer survey conducted which collects data on W & S Services	Survey completed and report compiled.	MIS/MFP
6.4.6c	Prepare information for annual report for submission.	Annual report completed.	MIS



## Focus Area 7 - GOVERNANCE & PROCESS

### 7.1 Generate Revenue

Revenue should be generated to fund the operations of Council, ensuring sustainable business practices.

### 7.2 Efficiency and effectiveness

The operations of Council should be efficiency and effectiveness driven.

### 7.3 Communication

A focus on meaningful, proactive and effective communications with Richmond Valley residents and customers.

### 7.4 Civic Leadership and corporate planning

Council will provide effective leadership through policy formulation, open and transparent processes, appropriate community engagement and open lines of communication.

### 7.5 Sound governance and legislative practices

As an employer and government entity Council is required to comply with a myriad of legislative and statutory acts and associated regulations; Council has to manage the risk associated with the same to ensure optimal performance and to have the right personnel at the right time performing the right roles.

### 7.6 Safer work environment

Provide a healthy and safe working environment for all workers and visitors on Council-controlled premises and work sites.

### 7.7 Customer service

Council will strive to understand and exceed the expectations of its customers.

#### Focus area: Governance & Process Operating Revenue 2015-2016



Year	Revenue		Total Revenue
2015/16	\$20,662,529	41.2%	\$50,140,472
2016/17	\$21,453,473	41.0%	\$52,350,478
2017/18	\$22,297,822	40.9%	\$54,477,698
2018/19	\$23,237,619	40.8%	\$56,894,042

#### Focus area: Governance & Process Operating Expenditure 2015-2016



Year	Expenditure		Total Expenditure
2015/16	\$6,437,105	12.6%	\$51,141,888
2016/17	\$6,737,763	12.9%	\$52,126,375
2017/18	\$6,773,325	12.6%	\$53,820,457
2018/19	\$6,924,583	12.6%	\$55,012,416

## Delivery Program 2013-2017 - GOVERNANCE & PROCESS

Code	Program	Outcome	Delivery Date	Responsibility
<b>Long Term Goal 7.1 Generate Revenue</b>				
<b>Strategy 7.1.1 Ensure Council's activities and business units operate in a financially sustainable way</b>				
7.1.1a	Develop budgets which ensure Council remains financially sustainable	Present Council with Surplus or Balanced Budgets	2016/17	MFP
7.1.1b	Regularly conduct business analysis of projects sustainability based on sound commercial practices	Improvement in Council business units	2016/17	COO
7.1.1c	Develop and implement a long term borrowing policy	Long Term Borrowing Policy Developed and Implemented	2016/17	MFP
<b>Strategy 7.1.2 Examine all revenue generation opportunities within legislative powers</b>				
7.1.2a	Identification and exploration of alternate revenue opportunities	Generating income from New Income Streams	2016/17	MFP
<b>Strategy 7.1.3 Examine the opportunity to share regional services with other local government agencies</b>				
7.1.3a	Continue to engage with Regional Local Government forums to assess opportunities for shared services	Savings identified from new revenue arrangements	2016/17	GM
7.1.3b	Seek to engage with Private Enterprise to identify business partnerships for mutual benefit	New business partners and shared services identified	2016/17	GM
<b>Long Term Goal 7.2 Efficiency and Effectiveness</b>				
<b>Strategy 7.2.1 Provide a high-level of review and scrutiny of Council operations</b>				
7.2.1a	Review the role of the Internal Audit Committee Recommendations of council's internal and external audit committees incorporated into an action plan	All recommendations of audit committee implemented and signed off. Action plans completed within allocated timeframes	2016/17	MGR
7.2.1b	Develop an appropriate best practice management model	Best practice management model adopted and implemented	2016/17	COO
7.2.1c	Develop a four year rolling Delivery Program	Community satisfaction/effective community engagement	2016/17	COO
7.2.1d	Develop annual operational plans	Yearly planning aligned to budget	2016/17	COO
7.2.1e	Manage a register of organisational policies	Policies reviewed as necessary/reduce on high level risks	2016/17	MGR
7.2.1f	Manage insurance claims to reduce risk and contain premium increases	Reduction in premiums/Reduction in high level risks	2016/17	MGR
7.2.1g	Achieve efficiency savings throughout a council operations	Efficiency dividends achieved.	2016/17	MFP
<b>Long Term Goal 7.3 Communication</b>				
<b>Strategy 7.3.1 Review Council's communication processes and implement to enhance Council's involvement and interface with the local community</b>				
7.3.1a	Establish a reporting system to ensure Council learns from community engagement activities and is able to monitor and evaluate for future improvements	Reporting system implemented	2016/17	GM

Code	Program	Outcome	Delivery Date	Responsibility
7.3.1a	Listen and respond to issues raised by the community and, where reasonable and feasible, implement necessary changes. Identify communication audiences. Determine who needs what information, when and in what format. Identify sources of information for developing a communications plan.	Distribution of four community newsletters each year. Weekly distribution of public notices and media releases. Post four social media polls each year.	2016/17	MC
7.3.1c	Participate in community programs and existing projects which enhance the Richmond Valley and highlight the purpose and value of Council's work	Number of community programs and projects undertaken annually.	2016/17	GM
7.3.1c	Communicate information between Senior Management and wider team. Work with staff to ensure they are informed, consulted and involved on all workplace issues which affect them. Assist with internal lunchtime briefing sessions.	80% of employees surveyed regularly use the information disseminated via news bulletins and media releases.	2016/17	MC
7.3.1e	Set up a platform which will offer communications through a combination of SMS, voice, web, email, mobile and postal services	Number of people subscribing to newsletter, email and SMS alerts. Number of followers on social media.	2016/17	MC
7.3.1f	Monitor and evaluate draft communications plan with key stakeholders. Prepare communication strategies for emerging issues. Meet with community leaders. Attend relevant business forums, lunches, dinners. Stakeholder mapping - identify key contacts.	Number of people subscribing to newsletters, emails and SMS alerts. Attendance at minimum six community events per year	2016/17	MC

**Strategy 7.3.2 Encourage community involvement in Council meeting processes**

7.3.2a	Utilise community network groups to encourage attendance and participation in the democratic processes. Introduce web and brochure information to educate, inform and inspire the community to participate in the local government democratic process.	5% increase in community satisfaction with ability of community to be involved in democratic process. Annual 5% increase in community members participating/attending council meetings.	2016/17	MGR
7.3.2b	Council agreement on appropriate face to face forums for their engagement with the Community	Forums commenced and facilitated by Council	2016/17	GM
7.3.2c	Design, publish and distribute issue specific newsletters, facts sheets and letters and social media polls.	Regular distribution of highly regarded community publications.	2016/17	MC
7.3.2c	Provide regular, accurate and timely information about activities which may affect the community Advertise the ways in which the community can obtain information and provide input to Council matters.	80% of stakeholders surveyed agree communications are accessible and up to date at all times 50% of stakeholders surveyed agree key issues are communicated consistently and in an easy-to-read manner.	2016/17	MC

Code	Program	Outcome	Delivery Date	Responsibility
<b>Strategy 7.3.3 Ensure Council meets an appropriate level of information expected by its stakeholders</b>				
7.3.3a	Implement key internal and external communications presentations, media releases, feature stories, fact sheets and align the content with key Council messages for the Mayor, General Manager and other high level managers as necessary. Ensure accuracy and consistency across all forums.	Weekly internal email template developed and used for updates. This email update includes a message from the General Manager to the wider team.	2016/17	MC
7.3.3b	Introduce an easy-to-follow style guide for staff to use when communicating with the community. Work with staff to remove "bureaucratic speak" from their language when conversing with the community.	100% of employees surveyed use style guide and templates.	2016/17	MC
7.3.3c	Promote achievements of whole team. Acknowledge outstanding performance of specific teams/people Celebrate successes. Provide guide and targets for team achievements.	Project posters displaying RVC values displayed in meeting rooms and key work areas. 90% of employees surveyed agree events and activities provide opportunities for interaction. 90% of employees surveyed say the workplace culture reflects our values. Program calendar created and placed around office.	2016/17	MC
7.3.3d	Prepare a practical guide to implement internal and external communication activities, which will support team members in the execution of their roles and in the development of a peak-performance culture.	90% of employees surveyed say communications plan is an accurate source of information about Council's targets and directions 100% of team presentations are attended by at least one representative of all functional areas of the wider Council team.	2016/17	MC
7.3.3e	Survey stakeholders to determine if they are getting appropriate information when it's expected	(1) Annual community survey as to stakeholder satisfaction (60% plus satisfaction) (2) Annual 10% increase in satisfaction levels by participants (3) Assess web based results (60% plus satisfaction)	2016/17	GM

#### Long Term Goal 7.4 Civic Leadership and Corporate Planning

<b>Strategy 7.4.1 Ensure information systems are technologically relevant to service the needs of the workforce and community</b>				
7.4.1a	Implement Tech One Property & Rating/Customer Services Modules	New finance system implemented with staff trained and efficient in its use	2016/17	MFP
7.4.1b	Increase use of new technologies, including personal data devices to improve service delivery	Survey results reflecting improved service levels	2016/17	MITS
7.4.1c	Implement Tech One (Finance One)	Tech One implemented	2016/17	MFP
7.4.1d	Implementation of Enterprise Search to enable information to be discovered and used	Staff are able to quickly locate all electronically stored information based on a search criteria. Project delivered on schedule	2014/15	MITS
7.4.1e	Improve online systems to enable better resident interaction with council computer systems	Residents able to access council systems online. Project delivered on schedule.	2015/16	MITS

Code	Program	Outcome	Delivery Date	Responsibility
7.4.1-	Implement tools that enable informed decision making based on Council held data	Project delivered on schedule	2016/17	MITG
7.4.1i	Public WiFi program to be implemented in Casino CBD, Woodcote and Evans Head	Project implemented and on schedule.	2016/17	MITG

**Strategy 7.4.2 Council will ensure its workforce is appropriately sized and equipped to deliver the services as outlined in Council's Integrated planning system**

7.4.2a	Workforce Strategy Developed	Workforce strategy adopted	2016/17	MOD
7.4.2b	Prepare annual reviews and develop training plans and budgets	Reviews completed and training plans and budgets completed.	2016/17	MOD
7.4.2c	Council to introduce a Youth Traineeship Program	Project implemented and on schedule.	2016/17	MOD

**Strategy 7.4.3 Ensure that Council's Organisational culture reflects the values expressed in Council's Community Strategic Plan**

7.4.3a	Annual review of survey outcomes against expected understanding	Higher level of engagement by staff	2016/17	MOD
7.4.3b	Improve alignment between staff values and behaviours and corporate direction	Source funding for corporate change management programs. Staff behaviours reflect the preferred culture of Council	2016/17	MOD
7.4.3c	Promote ethical and sustainable practice across Council's Contractors, controlled entities and partners	Number of Code of Conduct complaints/increase in number of local businesses engaged by Council	2016/17	MFP

**Long Term Goal 7.5 Sound Governance and Legislative Practices**

**Strategy 7.5.1 Statutory Compliance - Monitoring and enforcing compliance with legislation for the communities health, wellbeing and protection**

7.5.1a	Carry out food inspections in accordance with the Delivery Program agreed with the NSW Food Authority	Food authority service level agreement has been fulfilled.	2016/17	MAER
7.5.1b	Provide education material to food handlers to improve systems and safety	Food handlers are informed and on food handling techniques	2016/17	MAER
7.5.1c	Maintain register and records as required by the NSW Food Authority	Food authority reporting requirements met.	2016/17	MAER
7.5.1d	Provide a Complaint Investigation Service to respond to any/all public complaints and/or food related illness outbreaks	Food illness protocols complied with.	2016/17	MAER
7.5.1e	Inspect skin penetration premises as required	Public Health Act requirements are met.	2016/17	MAER
7.5.1f	Regulate Legionnaires Disease requirements	Public Health Act requirements are met.	2016/17	MAER
7.5.1g	Inspect/test and monitor public swimming pools	Public Health Act requirements are met.	2016/17	MAER
7.5.1h	Test and monitor potable water supplies where public health risk is important and where routine sampling identifies a risk	Public Health Act requirements are met.	2016/17	MAER
7.5.1i	Provide a complaint investigation service regarding public health matters	Public Health Act requirements are met and community expectations satisfied.	2016/17	MAER
7.5.1j	Provide an education service for all public health related issues.	Educational information provided.	2016/17	MAER
7.5.1k	Ensure registration and microchipping requirements are fulfilled	Majority of companion animals within Richmond Valley Council are compliant.	2016/17	MAER
7.5.1l	Operate an impounding service and facility for companion animals	Pound is compliant with RSPCA	2016/17	MAER



Code	Program	Outcome	Delivery Date	Responsibility
7.5.1m	Apply the requirements of the Act with regard to dangerous and restricted dogs.	No existing restricted dogs pose danger.	2016/17	MAER
7.5.1n	Provide a 24hour response service for "stock on road" complaints and or notifications	All stock on road calls are responded to within three hours.	2016/17	MAER
7.5.1o	Carry out fencing inspections in response to incidents when required	Stock on road reports decrease.	2016/17	MAER
7.5.1p	Exercise powers under the Impounding Act as appropriate	Animals and articles are impounded as per statutory requirements.	2016/17	MAER
7.5.1c	Implement findings of better practice review	Reduction in number of complaints	2016/17	COO
7.5.1r	Review of Council's Compliance Program	Number of Breaches	2016/17	MGR
7.5.1s	Review of Council's Risk Management Program	Number of high and extreme risks that are not monitored on a quarterly basis	2016/17	MGR

**Strategy 7.5.2 Ensure Council's decision making is inclusive, transparent and democratic**

7.5.2a	Develop fraud management program and staff training	Strategy implemented/ Policy developed and implemented.	2016/17	MGR
7.5.2b	Annual review undertaken of development needs	Number of Code of conduct/Public Interest Disclosure complaints	2016/17	MGR
7.5.2c	Develop annual audit program and incorporate into General managers performance management plan	Audit program incorporated in performance management plan	2016/17	MGR
7.5.2d	Ensure that Council can continue to operate in times of emergency	BCP Reviewed Compliance with testing of the recovery capabilities of Council's core services	2016/17	MFP
7.5.2d	Ensure all meetings are open and public	Improved communications and attendance at public meetings.	2016/17	MGR

**Strategy 7.5.3 Provide financial and management information and reporting on time and with a high degree of accuracy**

7.5.3a	Preparation and adoption of Quarterly Review Statements	Quarterly Review Presented and Adopted within Legislative Timeframes	2016/17	MFP
7.5.3b	Preparation and adoption of Annual Financial Statements	Annual Financial Statements Prepared, Audited and Adopted within Legislative Timeframes	2016/17	MFP
7.5.3c	Ensure all annual financial statements are unqualified	Annual Audit Report	2016/17	MFP
7.5.3c	Develop and implement long-term financial plans to ensure sufficient revenue provision to match asset renewal and defined levels of service	Plans developed and implemented.	2016/17	MFP
7.5.3e	Deliver surplus budgets over the four year delivery plan term	Surplus budgets adopted and delivered	2016/17	MFP

**Strategy 7.5.4 Manage Council records information and knowledge in an integrated and accessible way**

7.5.4a	Ongoing liaison with State Records	Records are safe and secure.	2016/17	MITS
7.5.4b	Review of Publication Guide on an annual basis. Review of website public access information on an annual basis. Processing formal and informal GIPAs	Favourable report from Privacy and Information Ombudsman in relation to Council's proactive release of information. No complaints.	2016/17	MGR
7.5.4c	Regular updates of software as provided by vendors. Engagement of vendors in review and enhancement of business processes. Survey of staff to assist in direction of systems in order to meet statutory requirements.	Control art systems.	2016/17	MITS



Code	Program	Outcome	Delivery Date	Responsibility
<b>Strategy 7.5.5 Corporate Governance</b>				
7.5.5a	Preparation of End of Term Report	Community outcomes achieved and documented in report	2016/17	MGR
7.5.5b	Review of Community Strategic Plan	Community engaged and satisfied with outcomes	2016/17	COO
7.5.5c	Conduct of Council elections and training and support to candidates and newly elected Council	Reduction in number of complaints. Elected Council support	2016/17	MGR
7.5.5c	Support the Councillors in meeting their statutory obligations and roles as community representatives	Number of code of conduct/Public Interest Disclosure complaints	2014/15	MGR
7.5.5e	Manage Councils reporting systems and meeting processes	Improved communications.	2014/15	MGR

### Long Term Goal 7.6 Safer Work Environment

<b>Strategy 7.6.1 Ensure Council fulfils all employee injury management requirements</b>				
7.6.1a	Maintain close working relations with injured staff, treating physicians and insurers	Reduction of claims costs to industry best practice levels	2016/17	MGR
7.6.1b	Maintain ongoing access to legislative and regulatory changes through consultation with State Agencies	Manage relationships with State agencies	2016/17	MGR

<b>Strategy 7.6.2 Develop and implement programs to ensure the health and wellbeing of all Council staff</b>				
7.6.2a	Safety Management Plan (SMP) implemented across Council	Safety Management Plan provides clear instruction to manage safety hazard identification in the workplace	2016/17	MGR
7.6.2b	SMP requires clear communications across workplace.	Reduction in incidents and injuries	2016/17	MGR
7.6.2c	Review effectiveness of Communication aspects of SMP	Heightened awareness of hazards in the workplace and removal of hazard by staff.	2016/17	MGR
7.6.2c	Provide support to staff when aspects of a personal nature can adversely affect their performance.	Minimal unscheduled leave due to personal hardship	2016/17	MOD
7.6.2c	Maintain and monitor suitability for employment programs, clinical and functional.	No adverse impact on pre-existing injuries and on compensation insurance	2016/17	MGR
7.6.2f	Utilise consultative mechanisms available during periods of change	Minimal disruption within workforce during transitional periods	2016/17	MGR
7.6.2g	Conduct prompt induction of new staff into corporate policies, procedures and culture	Good understanding and sense of engagement with council's business.	2016/17	MOD

### Long Term Goal 7.7 Customer Service

<b>Strategy 7.7.1 Ensure customers are able to contact Council in an efficient and effective manner</b>				
7.7.1a	Design and implement a whole of Council Customer Service Framework	Customer Service framework designed and implemented and customer service needs identified	2016/17	MFP
7.7.1b	Enhance and augment functionality in new PABX and call centre systems integrated to Outlook email systems Delivery	80% of calls resolved at first point of contact. Calls answered within 30 seconds	2016/17	MOD
7.7.1c	E-service stations available to customers	E-service stations roll out	2016/17	MFP
7.7.1c	Automated e-services Timely reminders via a range of platforms	On-time payments	2016/17	MFP/MITS
7.7.1e	Define service levels and measurement systems	Integrated technologies enabling streamlined communication with the public and customers.	2016/17	MFP

Action Code	Key Actions	Indicator	Responsibility
<b>Long Term Goal 7.1 Generate Revenue</b>			
<b>Strategy 7.1.1 Ensure Council's activities and business units operate in a financially sustainable way</b>			
7.1.1a	Develop budget, quarterly budget reviews and monthly costing reviews.	Legislative timeframes met.	MFP
7.1.1b	Complete business analysis of projects as required and implement project management office.	Project management office operational, business analysis undertaken as required.	COO
7.1.1c	Long term borrowing plan developed and submitted to Council.	Plan adopted by Council.	MFP
<b>Strategy 7.1.2 Examine all revenue generation opportunities within legislative powers</b>			
7.1.2a	Identify new income streams.	New income streams identified.	MFP
<b>Long Term Goal 7.2 Efficiency and Effectiveness</b>			
<b>Strategy 7.2.1 Provide a high-level of review and scrutiny of Council operations</b>			
7.2.1a	Annual review of risk register. Risk register tabled as a standing item at Internal Audit Committee meetings	Review of risk register completed and tabled quarterly. Action plans arising from risk registers completed.	MGR
7.2.1b	Council progressing a framework of key performance indicators.	Framework completed.	COO
7.2.1d	Develop operational plan	Operational plan prepared and adopted by Council	COO
7.2.1e	Annual policy review.	Policies reviewed and published in policy register	MGR
7.2.1f	Review of Council's insurance portfolio	Review completed and recommendations made to reduce insurance costs/risks	MGR
7.2.1g	Budgets prepared and adopted within legislative timeframes, monthly cost reports issued to management and quarterly budget reviews adopted within legislative timeframes	Budgets prepared including efficiency savings with monthly and quarterly monitoring of budgets.	MFP
<b>Long Term Goal 7.3 Communication</b>			
<b>Strategy 7.3.1 Review Council's communication processes and implement to enhance Council's involvement and interface with the local community</b>			
7.3.1a	Utilise the communications template created by Council's communication staff to ensure the value of community projects is widely promoted to stakeholders.	Utilise the communications template for every project and event throughout 2014/2015.	GM
7.3.1b	Publish community newsletters, media releases, newspaper advertisements, mailouts, Mayor's messages and newspaper columns, General Manager's radio segment, online, forums, surveys and social media polls. Letterbox drops to affected residents and businesses, where applicable. Meet with communications people in business partners	Ten percent increase in subscriber numbers.	MC
7.3.1c	Participate in community programs and existing projects which enhance the Richmond Valley and highlight the purpose and value of Council's work	Number of community programs and projects undertaken annually.	GM
7.3.1d	Publish weekly news bulletins from the General Manager on matters affecting the workforce. Distribute all external media releases to staff	100 percent readership.	MC
7.3.1e	Keeping the community updated in a number of ways including staffed and static displays, advertisements, website and social media updates, email and SMS alerts, flyers and fact sheets and media releases. Track and evaluate each campaign with a comprehensive reporting system.	Ten percent increase in a news subscribers list. Boost in "likes" and comments on Facebook posts, shared forum posts and any other piece of communications content.	MC

Action Code	Key Actions	Indicator	Responsibility
7.3.1f	Review communication tools/plans and effectiveness of communications strategies. Begin to execute issues strategy to monitor, analyse and manage current and expected issues. Identify key employees to assist with localised media events. Liaise with managers/senior staff to obtain technical input into content for written communication, such as, but not limited to: notifications; community and progress updates; traffic alerts; and written correspondence to affected business operators and residents. Design, publish and distribute issue-specific email messages, newsletters, fact sheets. Record enquiries/feedback in database.	80 percent participation by all teams.	MC

**Strategy 7.3.2 Encourage community involvement in Council meeting processes**

7.3.2a	Utilise the communications template created by Council's communication staff to ensure the value of community projects is widely promoted to stakeholders.	Utilise the communications template for every project and event throughout 2014/2015.	MGR
7.3.2b	Review of community engagement program	Review completed	GM
7.3.2c	Community newsletters, media releases, newspaper advertisements, mail outs, Mayoral messages and newspaper column, General Manager's radio segment, online forums, surveys and social media polls.	Ten percent increase in responses to online blogs and forums.	MC
7.3.2d	Council updates and advertisements, fact sheets, Council staffed displays and workshops, stakeholder meetings, website updates, community information display centre, email alerts and SMS notifications, flyers at local community centres and shopping centres, variable message signs, letters to affected stakeholders.	Ten percent of stakeholders surveyed agree communications are accessible and up to date at all times.	MC

**Strategy 7.3.3 Ensure Council meets an appropriate level of information expected by its stakeholders**

7.3.3a	Identify "ambassadors" who can help tell the story. Put in place a marketing strategy, creative services and new media platforms to produce a comprehensive message "platform" for Council.	Ten percent increase in number of subscribers to the Whispir platform.	MC
7.3.3b	Create a key-message culture to help staff stay on point so the public receives the same information from all Council representatives.	80 percent readership of disseminated material.	MC
7.3.3c	Create a collaborative, united culture with team spirit. Inspire creativity and innovation. Deliver regular presentations to Council staff. Cover achievements/status in weekly internal email updates. Develop award and conference program/calendar highlighting Council activities for potential awards and conferences and resources to support award submissions.	Minimum four all-staff gatherings to celebrate achievements, milestones.	MC
7.3.3d	Develop communication and dissemination tools which best meet Council's needs, such as generic information pack/press kit, team presentations, Council and community meetings, community newsletters, staff newsletters, values posters, branded templates and style guide, Council website and intranet and other social media platforms. Embed Richmond Valley Council values.	Ten percent of employees surveyed say communications plan is an accurate source of information about Council's targets and directions.	MC

**Long Term Goal 7.4 Civic Leadership and Corporate Planning**

**Strategy 7.4.1 Ensure information systems are technologically relevant to service the needs of the workforce and community**

7.4.1a	Successful implementation of TechOne Priority and Rating	Implementation complete.	MFP
7.4.1b	Implement a new customer relationship management system in TechOne	System implemented.	MCD
7.4.1c	Investigate new efficiencies and opportunities using personal data services.	Efficiencies identified and data services implemented.	VITS



Action Code	Key Actions	Indicator	Responsibility
7.4.1d	IT Innovation project: Improve online systems to enable better resident interaction with council computer systems	Availability of e-services. Customer survey shows satisfaction.	MITS
7.4.1e	Go Live TechOne Finance/Payroll	Finance and payroll modules live/staff trained.	MFP
7.4.1f	IT Innovation project: Implementation of Enterprise Search to enable information to be discovered and used.	Ability to find information across multiple data sources. Customer and staff satisfaction with ability to find information.	VITS
7.4.1g	IT Innovation project: Improve online systems to enable better resident interaction with council computer systems.	Availability of e-services. Customer survey shows satisfaction.	VITS
7.4.1i	Public WiFi program to be implemented in Casino CBD, Woodburn and Evans Head.	Wireless broadband services available in Casino, Woodburn and Evans Head.	VITS

**Strategy 7.4.2 Council will ensure its workforce is appropriately sized and equipped to deliver the services as outlined in Council's integrated planning system**

7.4.2a	Conduct workforce analysis and annual review of progress with strategy.	Annual review of workforce plan completed.	MOD
7.4.2b	Training plans and budgets available in time for budget preparation.	Training plan approved.	MCD
7.4.2c	Recruit additional young locals to undertake traineeships within Council.	Traineeships successfully established.	MCD

**Strategy 7.4.3 Ensure that Council's Organisational culture reflects the values expressed in Council's Community Strategic Plan**

7.4.3a	Conduct and evaluation of employee surveys.	Surveys reflect application of Council values.	MOD
7.4.3b	Workshops developed and delivered in response to gap analysis identified during surveys.	Workshop evaluations satisfactory. Culture survey results reflect desired Council culture.	MCD
7.4.3c	Conduct a review of procurement practices	Completion of first 12 months milestones of internal roadmap	MFP

**Long Term Goal 7.5 Sound Governance and Legislative Practices**

**Strategy 7.5.1 Statutory Compliance - Monitoring and enforcing compliance with legislation for the communities health, wellbeing and protection**

7.5.1a	Inspect food premises on an agreed regime, meeting food authority requirements	Inspections undertaken.	MAER
7.5.1b	Produce and distribute all food handlers educational material available to Richmond Valley Council.	Number of communications issued	MAER
7.5.1c	Complete data entry requirements for all food inspections and actions	Register up to date.	MAER
7.5.1d	Ensure adequate professional services available to respond as required to food related illness.	All complaints investigated and resolved.	MAER
7.5.1e	Ensure Richmond Valley Council has the appropriate skin penetration register and inspection regime	Register up to date.	MAER
7.5.1f	Ensure Richmond Valley Council has appropriate dogonaas register and inspection regime	Register up to date.	MAER
7.5.1g	Ensure Richmond Valley Council has appropriate public pools register and inspection regime.	Register up to date.	MAER
7.5.1h	Ensure Richmond Valley Council potable water register and inspection regime is supported by incidents response.	All incidents investigated	MAER
7.5.1i	Meet the statutory requirements of the Public Health Act and community expectations.	Statutory requirements met.	MAER
7.5.1j	Provide appropriate public health information to encourage both written and verbal	Statutory requirements met.	MAER
7.5.1k	Investigate and enforce registration and microchipping requirements of the Companion Animals Act.	All complaints investigated and resolved.	MAER
7.5.1l	Provide and maintain an impounding facility.	Compliant impound facility available	MAER

Action Code	Key Actions	Indicator	Responsibility
7.5.1m	Ensure restricted and dangerous dog compliance with the Companion Animals Act and issue annual compliance certificates	Annual compliance certificates issued.	MAER
7.5.1n	Operation of 'on call' ranger service	On call service operating.	MAER
7.5.1o	Procedures are developed for stock fencing inspections following incidents.	Number of inspections completed.	MAER
7.5.1p	Provide resources and materials to impounders necessary.	Number of impounds completed.	MAER
7.5.1r	Annual review completed	No of breaches	MGR
7.5.1s	Annual review of Operational Risk Register	No of incidents	MGR

**Strategy 7.5.2 Ensure Council's decision making is inclusive, transparent and democratic**

7.5.2a	Develop fraud strategy and policy and conduct staff training	Strategy developed and training rolled out to all staff	MGR
7.5.2b	Professional development program developed for staff and councillors as determined by needs analysis	Program developed and implemented	MGR
7.5.2ci	Audit committee meetings held	Meetings held quarterly	MGR
7.5.2cii	Internal audit plan implemented	Internal audit plan completed	MGR
7.5.2ciii	Enterprise Risk Register reviewed annually	Annual review completed	MGR
7.5.2di	Annual in-house update of business continuity plan	Business continuity plan reviewed	MFP
7.5.2dii	Annual review of Code of Meeting Practice	Review completed	MGR
7.5.2diii	Attendance at Council meetings by members of the public	Increase in attendance	MGR

**Strategy 7.5.3 Provide financial and management information and reporting on time and with a high degree of accuracy**

7.5.3a	Preparation and adoption of quarterly review statements	Quarterly review presented and adopted within legislative timeframes.	MFP
7.5.3b	Preparation and adoption of annual financial statements	Annual financial statements prepared, audited and adopted within legislative timeframes.	MFP
7.5.3c	Ensure all annual financial statements are unqualified.	Unqualified audit report completed.	MFP
7.5.3d	Develop and implement long-term financial plans to ensure sufficient revenue provision to match asset renewal and defined levels of service.	Plans developed and implemented	MFP
7.5.3e	Deliver surplus budgets every year	Surplus budgets accepted and delivered	MFP

**Strategy 7.5.4 Manage Council records information and knowledge in an integrated and accessible way**

7.5.4a	Ongoing liaison with State Records.	Compliance with State Records Act. Consider transferring of archived records to an external repository.	MIS
7.5.4bi	Annual Review of publication guide	Review completed	MGR
7.5.4bii	Implement a proactive release of information program and ongoing review of Council's website	Program implemented and website regularly updated.	MGR
7.5.4biii	Regular updates of software as provided by vendors. Engagement of vendors in review and enhancement of business processes. Survey of staff to assess in direction of systems in order to meet statutory requirements.	All software at version currently supported by vendors. Staff satisfied with IT support services.	MIS

**Strategy 7.5.5 Corporate Governance**

7.5.5b	Full review of community engagement program	Program implemented	COO
7.5.5d	Ongoing councillor training	No code of conduct complaints	MGR
7.5.5ei	Attendance at Council meetings by councillors	80% attendance	MGR
7.5.5eii	Business aspects provided in accordance with the code of Meeting Practice	100% compliance	MGR
7.5.5elll	Preparation of Annual report in accordance with legislative requirements.	Report completed and compliant	MGR
7.5.5cv	Preparation of Government Information (Public Access) Report	Report completed	MGR
7.5.5cvi	Preparation of Public Interest Disclosure Annual Report	Report completed	MGR



Action Code	Key Actions	Indicator	Responsibility
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**Long Term Goal 7.6 Safer Work Environment**

**Strategy 7.6.1 Ensure Council fulfils all employee injury management requirements**

7.6.1a	Ongoing management of return to work plans and quarterly meetings with insurer regarding claims management	Return to work plans developed for every injury.	MGR
7.6.1bi	Supervisor and management training on workers compensation and return to work processes.	Maintain legislative compliance. Training completed by 30 June 2015.	MGR
7.6.1bii	Implement health monitoring program (hearing and respiratory testing)	Program completed by 30 June 2015	MGR

**Strategy 7.6.2 Develop and implement programs to ensure the health and wellbeing of all Council staff**

7.6.2ai	Ongoing monitoring and review of safety management plan as legislative, technological and work process changes occur	10% reduction in workplace injuries/incidents	MGR
7.6.2aii	Ongoing training and integration of safety policies and procedures	Training completed in accordance with training matrix and training records completed for all staff who are required to undertake safety training	MGR
7.6.2aiii	Implement annual safety audit plan and workplace hazard inspection and integrate recommendations into Council's reporting system.	10% reduction in workplace injuries/incidents	MGR
7.6.2b	Communicate safety management plan to all staff through ongoing attendance at team meetings, formal health and safety committee meetings and ad hoc meetings	10% reduction in workplace injuries/incidents	MGR
7.6.2ci	Annual safety awareness survey	Survey completed	MGR
7.6.2cii	Safety inductions completed for all new staff, volunteers and contractors	100% new staff inducted for safety awareness	MGR
7.6.2ciii	Participation in annual Statecover audit	10% improvement in performance and compliance	MGR
7.6.2d	Make provision in budget for referral of staff to support services.	Minimal unscheduled leave due to personal hardship.	MCD
7.6.2e	Annual review of trends in public health and maintain surveillance on potential staff appointments	No insurance claims due to pre-existing injuries	MGR
7.6.2f	Changes of organisation and/or physical nature are communicated to relevant committee	Evidence of communication through committee minutes and minimal disruption due to union disputes	MGR
7.6.2g	Induct new staff upon commencement and conduct follow up prior to confirmation to appointment.	Good understanding and sense of engagement with Council's business. Probationary monthly progress meetings conducted. Compliance requirements met Training plans implemented	MCD

**Long Term Goal 7.7 Customer Service**

**Strategy 7.7.1 Ensure customers are able to contact Council in an efficient and effective manner**

7.7.1ai	Mystery shopper program and customer needs survey implemented.	Survey results reflecting improved service levels.	MFP
7.7.1aii	Centralisation of administration in redesigned customer service centre.	Service level agreements consistently met.	MCD
7.7.1b	Implement call centre training and development program, knowledge management database and monitoring and reporting system.	80 percent first contact resolution. Calls answered within 30 seconds.	MCD
7.7.1c	Annually review service levels and measurement systems	Integrated technologies enabling streamlined communication with the public and customers.	MFP
7.7.1ei	Annually review service levels and measurement systems.	Customer service centre targets met.	MFP
7.7.1eii	Annually review service levels and measurement systems	Integrated technologies enabling streamlined communication with the public and customers.	VFP/MTS



**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
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**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16  
Budget Summary and Cash Result**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
<b>Operating Revenue</b>							
5,318,850	5,463,748	Natural Environment	5,485,364	3.1%	5,780,559	6,088,840	6,400,229
1,001,527	998,643	Local Economy	1,373,122	37.1%	1,483,877	1,555,993	1,668,103
2,397,581	2,627,388	Community & Culture	2,313,213	-3.5%	2,381,477	2,444,978	2,510,202
130,707	145,707	Recreation & Open Space	149,628	14.5%	154,117	158,741	163,503
580,234	576,734	Rural and Urban Development	597,161	2.9%	629,596	648,004	666,964
19,831,720	19,712,921	Transport & Infrastructure	19,559,455	-1.4%	20,467,378	21,283,321	22,247,422
20,652,394	20,580,240	Governance & Process	20,662,529	0.0%	21,453,473	22,297,822	23,237,619
<b>49,913,013</b>	<b>50,105,381</b>	<b>Total Operating Revenue</b>	<b>50,140,472</b>	<b>0.5%</b>	<b>52,350,478</b>	<b>54,477,698</b>	<b>56,894,042</b>
<b>Operating Expenditure</b>							
6,114,359	6,321,957	Natural Environment	6,127,750	0.2%	6,237,468	6,544,862	6,711,060
2,150,200	2,372,916	Local Economy	2,417,285	12.4%	2,487,457	2,474,866	2,485,166
4,690,759	4,896,984	Community & Culture	4,397,852	-6.2%	4,399,558	4,523,549	4,660,861
3,005,196	3,002,749	Recreation & Open Space	2,745,725	-8.6%	2,816,546	2,925,916	2,994,892
2,158,038	2,190,238	Rural and Urban Development	2,100,794	-2.7%	2,156,321	2,211,200	2,269,359
28,211,480	28,170,072	Transport & Infrastructure	26,915,378	-4.6%	27,291,262	28,366,740	28,966,494
6,394,775	6,575,041	Governance & Process	6,437,105	0.7%	6,737,763	6,773,325	6,924,583
<b>52,724,807</b>	<b>53,529,957</b>	<b>Total Operating Expenditure</b>	<b>51,141,888</b>	<b>-3.0%</b>	<b>52,126,375</b>	<b>53,820,457</b>	<b>55,012,416</b>
<b>(2,811,794)</b>	<b>(3,424,576)</b>	<b>Operating Result before Capital Grants and Contributions</b>	<b>(1,001,416)</b>	<b>-64.4%</b>	<b>224,103</b>	<b>657,241</b>	<b>1,881,626</b>
<b>Add: Capital Revenue</b>							
3,797,663	6,293,111	Capital Grants & Contributions	2,446,458	-35.6%	1,896,630	1,900,656	1,904,763
<b>985,869</b>	<b>2,868,535</b>	<b>Operating Result including Capital Grants and Contributions</b>	<b>1,445,041</b>	<b>46.6%</b>	<b>2,120,734</b>	<b>2,557,898</b>	<b>3,786,389</b>
<b>Add: Non-Cash Expenses</b>							
11,124,900	11,124,900	Depreciation	10,825,530	-2.7%	10,655,079	11,227,828	11,581,283
122,600	122,600	Rehabilitation Borrowing Expenses	83,950	-31.5%	86,049	88,200	90,405
<b>(1,106,000)</b>	<b>(1,106,000)</b>	Quarry Inventory Movements	393,000	-135.5%	409,000	<b>(1,175,000)</b>	440,000
<b>Add: Non-Operating Funds Employed</b>							
1,120,000	2,620,000	Loan Funds Used	1,240,000	10.7%	1,260,000	1,481,935	1,000,000
1,300	1,300	Deferred Debtor Repayments	1,300	0.0%	1,300	1,300	1,300
5,658,500	6,385,415	Proceeds from Sale of Assets	5,591,500	-1.2%	691,500	598,500	577,500
<b>Less: Funds Deployed for Non-Operating Purposes</b>							
19,425,293	23,085,269	Asset Acquisition	19,064,266	-1.9%	12,611,961	14,308,158	15,563,035
0	0	Deferred Debtor Advances	0	0.0%	0	0	0
1,317,786	1,258,710	Loan Repayments	1,739,600	32.0%	1,914,100	2,115,100	2,287,700
<b>(2,835,910)</b>	<b>(2,327,229)</b>	<b>Cash Surplus/(Deficit)</b>	<b>(1,223,545)</b>	<b>-56.9%</b>	<b>697,600</b>	<b>(1,642,597)</b>	<b>(373,858)</b>
<b>Equity Movements</b>							
<b>(3,068,720)</b>	<b>(2,550,564)</b>	Restricted Funds - Increase/(Decrease)	<b>(1,533,954)</b>	<b>-50.0%</b>	<b>377,505</b>	<b>(1,947,871)</b>	<b>(680,868)</b>
232,810	223,335	Working Funds - Increase/(Decrease)	310,409	33.3%	320,096	305,274	307,010

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Area: Natural Environment - Budget Summary**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
				<b>Operating Revenue</b>					
407,674	407,674			Health and Regulatory Control	419,904	3.0%	432,501	445,476	458,841
4,911,176	5,056,074			Waste Management	5,065,460	3.1%	5,348,058	5,643,364	5,941,388
<b>5,318,850</b>	<b>5,463,748</b>			<b>Total Operating Revenue</b>	<b>5,485,364</b>	<b>3.1%</b>	<b>5,780,559</b>	<b>6,088,840</b>	<b>6,400,229</b>
				<b>Operating Expenditure</b>					
834,337	834,337			Health and Regulatory Control	811,027	-2.8%	809,651	830,312	852,873
4,825,789	5,023,387			Waste Management	4,910,276	1.8%	5,027,498	5,304,166	5,437,507
454,233	464,233			Environmental Management	406,446	-10.5%	400,319	410,384	420,680
<b>6,114,359</b>	<b>6,321,957</b>			<b>Total Operating Expenditure</b>	<b>6,127,750</b>	<b>0.2%</b>	<b>6,237,468</b>	<b>6,544,862</b>	<b>6,711,060</b>
<b>(795,509)</b>	<b>(858,209)</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>(642,386)</b>	<b>-19.2%</b>	<b>(456,909)</b>	<b>(456,022)</b>	<b>(310,832)</b>
<b>(189,809)</b>	<b>(252,509)</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(20,116)</b>	<b>-89.4%</b>	<b>183,253</b>	<b>199,880</b>	<b>361,090</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	0		0	0	0
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	20,000		139,000	36,000	25,000
				Add: Transfer from Restricted Assets	0		0	0	0
				Less: Asset Acquisition	701,000		724,000	545,000	610,000
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	0		0	0	0
				Less: Transfer to Restricted Assets	126,465		327,255	399,216	425,298
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(807,465)</b>		<b>(912,255)</b>	<b>(908,216)</b>	<b>(1,010,298)</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(827,581)</b>		<b>(729,001)</b>	<b>(708,336)</b>	<b>(649,208)</b>



**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Health & Regulatory Control**  
**Scenario: Rates Special Variation Approved**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
<b>Operating Revenue</b>									
<b>Regulatory Control</b>									
1,030	1,030	120010	0160	Certificates - Compliance Certificate	1,061	3.0%	1,093	1,126	1,159
55,414	55,414	120010	0260	Contributions - LPMA/NCAT	57,076	3.0%	58,789	60,552	62,369
2,678	2,678	120010	0460	Fees - Other	2,758	3.0%	2,841	2,926	3,014
48,410	48,410	120010	0480	Fines	49,862	3.0%	51,358	52,899	54,486
8,961	8,961	120010	0620	Impounding Fees	9,230	3.0%	9,507	9,792	10,086
39,758	39,758	120010	1170	Registration Fees	40,951	3.0%	42,179	43,445	44,748
1,545	1,545	120010	1510	Vet Pack Fees	1,591	3.0%	1,639	1,688	1,739
<b>Health</b>									
4,738	4,738	130010	0460	Fees - Other	4,880	3.0%	5,027	5,177	5,333
18,437	18,437	130010	0600	Health Food Admin Fee	18,990	3.0%	19,560	20,147	20,751
2,060	2,060	130010	0630	Infringement Notice Fees	2,122	3.0%	2,185	2,251	2,319
6,386	6,386	130010	0660	Inspection Fees - Caravan Parks	6,578	3.0%	6,775	6,978	7,187
31,827	31,827	130010	0670	Inspection Fees - Food Premises	32,782	3.0%	33,765	34,778	35,822
20,600	20,600	130010	1380	Septic Tank Application Fees	21,218	3.0%	21,855	22,510	23,185
128,750	128,750	130010	1390	Septic Tank Registration Fees	132,613	3.0%	136,591	140,689	144,909
9,373	9,373	130010	1490	Trade Waste Approvals Revenue	9,654	3.0%	9,944	10,242	10,549
27,707	27,707	130010	1500	Trade Waste Inspections Revenue	28,538	3.0%	29,394	30,276	31,184
<b>407,674</b>	<b>407,674</b>			<b>Total Operating Revenue</b>	<b>419,904</b>	<b>3.0%</b>	<b>432,501</b>	<b>445,476</b>	<b>458,841</b>
<b>Operating Expenditure</b>									
<b>Beach Control</b>									
1,700	1,700	110010	3065	Beach Cleaning	1,680	-1.2%	1,724	1,769	1,813
30,000	30,000	110010	3455	Operating Expenses	30,750	2.5%	31,519	32,307	33,114
<b>Regulatory Control</b>									
5,800	5,800	120010	3025	Administration Expenses	5,463	-5.8%	5,599	5,739	5,883
118,900	118,900	120010	3185	Employee Costs	122,038	2.6%	124,743	128,231	131,437
3,200	3,200	120010	3205	Enforcement Expenses	3,200	0.0%	3,280	3,362	3,446
34,500	34,500	120010	3270	Fleet Expenses	34,100	-1.2%	34,953	35,826	36,722
8,000	8,000	120010	3310	Impounding Expenses	8,000	0.0%	8,200	8,405	8,615
1,000	1,000	120010	3315	Infringement Notice Expenses	1,000	0.0%	1,025	1,051	1,077
700	700	120010	3330	Internal Expenses	600	-14.3%	633	668	705
500	500	120010	3375	M & R - Buildings	500	0.0%	513	525	538
1,000	1,000	120010	3385	M & R - Equipment	1,000	0.0%	1,025	1,051	1,077
105	105	120010	3455	Operating Expenses	0	-100.0%	0	0	0
67,066	67,066	120991	3998	Activity Based Costing - Expense	57,615	-14.1%	58,150	59,755	61,321
7,200	7,200	120990	3999	Depreciation	2,896	-59.8%	2,967	3,039	3,379
10,400	10,400	130010	3025	Health Administration Expenses	8,148	-21.7%	8,351	8,560	8,774
211,200	211,200	130010	3185	Health Employee Costs	215,450	2.0%	220,424	226,590	232,255
43,000	43,000	130010	3270	Health Fleet Expenses	45,700	6.3%	46,843	48,014	49,214
1,000	1,000	130010	3385	Health M & R - Equipment	1,000	0.0%	1,025	1,051	1,077
1,500	1,500	130010	3455	Health Operating Expenses	1,513	0.8%	1,550	1,589	1,629
2,000	2,000	130010	3730	Health Sampling Analysis	2,000	0.0%	2,050	2,101	2,154
264,666	264,666	130991	3998	Health Activity Based Costing - Expense	247,454	-6.5%	254,133	259,710	267,651
900	900	130990	3999	Health Depreciation	923	2.5%	946	969	993
20,000	20,000	130021	3455	<b>Flying Fox Colony Richmond River Casino</b> Operating Expenses	20,000	0.0%	0	0	0
<b>834,337</b>	<b>834,337</b>			<b>Total Operating Expenditure</b>	<b>811,027</b>	<b>-2.8%</b>	<b>809,651</b>	<b>830,312</b>	<b>852,873</b>
<b>(426,663)</b>	<b>(426,663)</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>(391,123)</b>	<b>-8.3%</b>	<b>(377,150)</b>	<b>(384,835)</b>	<b>(394,033)</b>
<b>(418,563)</b>	<b>(418,563)</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(387,304)</b>	<b>-7.5%</b>	<b>(373,237)</b>	<b>(380,827)</b>	<b>(389,660)</b>
<b>Capital Movements</b>									
				Add: Capital Grants & Contributions	0		0	0	0
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	0		0	0	0
				Add: Transfer from Restricted Assets	0		0	0	0
				Less: Asset Acquisition	0		0	0	0
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	0		0	0	0
				Less: Transfer to Restricted Assets	33,831		35,445	37,124	38,868
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(33,831)</b>		<b>(35,445)</b>	<b>(37,124)</b>	<b>(38,868)</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(421,135)</b>		<b>(408,683)</b>	<b>(417,951)</b>	<b>(428,528)</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**

**Focus Activity: Waste Management**

**Scenario: Rates Special Variation Approved**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
<b>Operating Revenue</b>									
<b>Waste Collection Revenue</b>									
3,112,160	3,122,295	140000	0030	Annual Charges	3,304,260	6.2%	3,452,608	3,650,665	3,811,098
15,450	15,450	140005	0730	Interest Income	18,000	16.5%	18,540	19,096	19,669
0	0	140010	0460	New Business	0	0.0%	80,000	120,000	200,000
105,060	105,060	140010	1470	Street Bin Collection	100,000	-4.8%	103,000	106,090	109,273
94,657	377,420	140015	0590	Grant Revenue	186,700	97.2%	193,715	202,311	209,792
<b>Waste Disposal Revenue - Namoonna Landfill</b>									
1,151,648	951,648	140150	0460	Fees - Other	1,004,000	-12.8%	1,034,120	1,065,144	1,097,098
80,031	180,031	140150	0740	Internal - Income	180,000	124.9%	185,400	190,962	196,691
5,665	5,665	140150	0820	Mobile Garbage Bin Sales	4,000	-29.4%	4,120	4,244	4,371
10,197	10,197	140150	1240	Sale of Mulch	5,000	-51.0%	5,150	5,305	5,464
93,833	93,833	140150	1260	Sale of Recycled Materials	93,000	-0.9%	95,790	98,664	101,624
<b>Waste Disposal Revenue - Bora Ridge Landfill</b>									
101,236	66,236	140160	0460	Fees - Other	45,000	-55.5%	46,350	47,741	49,173
10,403	10,403	140160	0740	Internal - Income	5,000	-51.9%	5,150	5,305	5,464
4,532	4,532	140160	1180	Rental Income	4,500	-0.7%	4,635	4,774	4,917
2,060	2,060	140160	1240	Sale of Mulch	500	-75.7%	515	530	546
<b>Waste Disposal Revenue - Evans Head Landfill</b>									
89,636	89,636	140180	0460	Fees - Other	90,000	0.4%	92,700	95,481	98,345
12,566	12,566	140180	0740	Internal - Income	13,000	3.5%	13,390	13,792	14,205
2,060	2,060	140180	1240	Sale of Mulch	4,000	94.2%	4,120	4,244	4,371
15,450	2,450	140180	1260	Sale of Recycled Materials	1,000	-93.5%	1,030	1,061	1,093
<b>Waste Disposal Revenue - Rappville Landfill</b>									
4,532	4,532	140190	0460	Fees - Other	7,500	65.5%	7,725	7,957	8,195
<b>4,911,176</b>	<b>5,056,074</b>			<b>Total Operating Revenue</b>	<b>5,065,460</b>	<b>3.1%</b>	<b>5,348,058</b>	<b>5,643,364</b>	<b>5,941,388</b>
<b>Operating Expenditure</b>									
<b>Waste Collection Expenditure</b>									
4,700	4,700	140100	3025	Administration Expenses	2,000	-57.4%	2,050	2,101	2,154
294,500	294,500	140100	3185	Employee Costs	274,000	-7.0%	281,386	289,264	296,496
165,000	165,000	140100	3270	Fleet Expenses	242,400	46.9%	248,606	255,012	261,457
4,200	4,200	140100	3455	Operating Expenses	2,000	-52.4%	2,050	2,101	2,154
2,000	2,000	140100	3885	Waste - Clean Up Australia Expenses	2,100	5.0%	2,153	2,206	2,261
10,000	10,000	140100	3895	Waste - E Waste Expenses	10,000	0.0%	10,250	10,506	10,769
90,000	90,000	140100	3915	Waste - Hooklift Truck Expenses	0	-100.0%	0	0	0
27,500	27,500	140100	3925	Waste - Mobile Garbage Bin Purchases	15,000	-45.5%	15,375	15,759	16,153
50,500	50,500	140100	3935	Waste - Street Bin Collection Costs	68,000	34.7%	68,633	70,536	72,299
<b>Recycling Collection Expenditure</b>									
79,500	79,500	140105	3185	Employee Costs	84,400	6.2%	86,630	89,055	91,282
98,800	98,800	140105	3270	Fleet Expenses	75,200	-23.9%	77,108	79,072	81,065
165,000	165,000	140105	3455	Operating Expenses	150,000	-9.1%	153,750	157,594	161,534
5,200	5,200	140105	3925	Waste - Mobile Garbage Bin Purchases	10,000	92.3%	10,250	10,506	10,769
<b>Recycling Education Program (BWRP)</b>									
0	25,000	140107	3455	Recycling Education Program (BWRP)	0	0.0%	0	0	0
<b>Organics Collection Expenditure</b>									
76,300	89,500	140110	3185	Employee Costs	81,200	6.4%	83,425	85,761	87,905
98,800	54,200	140110	3270	Fleet Expenses	66,800	-32.4%	68,493	70,232	72,004
105,000	91,435	140110	3455	Operating Expenses	95,000	-9.5%	97,375	99,809	102,305
500	500	140110	3925	Waste - Mobile Garbage Bin Purchases	0	-100.0%	0	0	0
<b>Food and Garden Organics</b>									
0	192,263	140111	3455	Operating Expenses	0	0.0%	0	0	0
<b>Business Organics (BWRP)</b>									
0	28,200	140112	3455	Operating Expenses	0	0.0%	0	0	0
<b>Council Waste Strategy (BWRP)</b>									
0	90,000	140114	3455	Operating Expenses	0	0.0%	0	0	0
<b>Waste Management Other Expenditure</b>									
9,400	9,400	140115	3025	Administration Expenses	10,600	12.8%	10,865	11,137	11,415
168,100	168,100	140115	3185	Employee Costs	258,000	53.5%	265,003	272,405	279,215
28,000	28,000	140115	3270	Fleet Expenses	24,000	-14.3%	24,600	25,215	25,845
1,500	1,500	140115	3330	Internal Expenses	1,800	20.0%	1,899	2,003	2,114
43,100	43,100	140115	3455	Operating Expenses	38,500	-10.7%	39,463	40,449	41,460
7,000	7,000	140115	3887	Waste - Community Group Disposal	5,000	-28.6%	5,125	5,253	5,384
58,300	58,300	140115	3900	Waste - EPA Monitoring Expenses	40,000	-31.4%	41,000	42,025	43,076
15,400	15,400	140115	3920	Waste - Illegal Disposal Expenses	8,700	-43.5%	8,906	9,143	9,372
29,600	29,600	140115	3922	Waste - Litter Patrol Salaries	34,000	14.9%	34,918	35,896	36,793
<b>Waste Disposal Expenditure</b>									
<b>Namoonna Landfill</b>									
2,500	2,500	140150	3025	Administration Expenses	3,100	24.0%	3,178	3,257	3,338
64,100	64,100	140150	3070	Borrowing Costs	35,000	-45.4%	35,875	36,772	37,691
442,400	442,400	140150	3185	Employee Costs	467,900	5.8%	480,521	493,976	506,325
109,600	66,700	140150	3270	Fleet Expenses	63,200	-42.3%	64,804	66,454	68,132
7,200	7,200	140150	3330	Internal Expenses	6,550	-9.0%	6,882	7,230	7,597
4,100	4,100	140150	3375	M & R - Buildings	4,800	17.1%	4,901	5,026	5,152
1,105,300	1,145,300	140150	3455	Operating Expenses	1,326,500	20.0%	1,350,366	1,521,014	1,559,246
22,600	22,600	140150	3890	Waste - Concrete Crushing Expenses	22,000	-2.7%	22,550	23,114	23,692
23,500	23,500	140150	3905	Waste - Green Waste Shredding Exp	23,000	-2.1%	23,575	24,164	24,768
2,900	2,900	140150	3910	Waste - Hazardous Waste Disposal Exp	2,500	-13.8%	2,563	2,627	2,692
2,200	2,200	140150	3940	Waste - Tyre Disposal Expenses	3,000	36.4%	3,075	3,152	3,231

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Waste Management (continued)**  
**Scenario: Rates Special Variation Approved**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
<b>Operating Expenditure (continued)</b>									
<b>Waste Disposal Expenditure (continued)</b>									
<b>Bora Ridge Landfill</b>									
				Administration Expenses	2,100	0.0%	2,153	2,206	2,261
0	0	140160	3025	Borrowing Costs	10,000	-51.2%	10,250	10,506	10,769
20,500	20,500	140160	3070	Employee Costs	110,700	8.7%	113,722	116,906	119,829
101,800	101,800	140160	3185	Fleet Expenses	46,000	-50.2%	47,185	48,413	49,632
92,400	92,400	140160	3270	Internal Expenses	4,600	15.0%	4,853	5,120	5,402
4,000	4,000	140160	3330	M & R - Buildings	2,000	-13.0%	2,018	2,070	2,122
2,300	2,300	140160	3375	Operating Expenses	78,000	-47.3%	88,557	99,399	101,956
148,000	58,000	140160	3455	Waste - Green Waste Shredding Exp	10,000	-14.5%	10,250	10,506	10,769
11,700	11,700	140160	3905	Waste - Hazardous Waste Disposal Exp	1,500	0.0%	1,538	1,576	1,615
1,500	1,500	140160	3910	Waste - Tyre Disposal Expenses	1,500	25.0%	1,538	1,576	1,615
1,200	1,200	140160	3940						
<b>Broadwater Landfill</b>									
				Internal Expenses	1,500	15.4%	1,583	1,670	1,761
1,300	1,300	140170	3330	Operating Expenses	5,700	-5.0%	5,882	6,032	6,184
6,000	6,000	140170	3455						
<b>Evans Head Landfill</b>									
				Administration Expenses	600	0.0%	615	630	646
0	0	140180	3025	Employee Costs	88,900	6.5%	91,251	93,806	96,151
83,500	83,500	140180	3185	Fleet Expenses	57,500	1.2%	58,973	60,498	62,016
56,800	56,800	140180	3270	M & R - Buildings	5,600	273.3%	5,702	5,849	5,996
1,500	1,500	140180	3375	Operating Expenses	8,200	-11.8%	8,510	8,833	9,169
9,300	9,300	140180	3455	Waste - Green Waste Shredding Exp	10,000	-14.5%	10,250	10,506	10,769
11,700	11,700	140180	3905	Waste - Hazardous Waste Disposal Exp	1,500	0.0%	1,538	1,576	1,615
1,500	1,500	140180	3910	Waste - Tyre Disposal Expenses	0	-100.0%	0	0	0
1,200	1,200	140180	3940						
<b>Rappville Landfill</b>									
				Internal Expenses	700	0.0%	739	779	822
700	700	140190	3330	Operating Expenses	6,200	0.0%	6,191	6,365	6,524
6,200	6,200	140190	3455						
<b>Indirect Expenditure</b>									
				Activity Based Costing - Expense	327,775	0.7%	326,479	334,897	343,651
325,389	325,389	140991	3998	Depreciation	573,451	11.8%	590,125	604,616	619,089
513,000	513,000	140990	3999						
<b>4,825,789</b>	<b>5,023,387</b>			<b>Total Operating Expenditure</b>	<b>4,910,276</b>	<b>1.8%</b>	<b>5,027,498</b>	<b>5,304,166</b>	<b>5,437,507</b>
<b>85,387</b>	<b>32,687</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>155,184</b>	<b>81.7%</b>	<b>320,559</b>	<b>339,198</b>	<b>503,881</b>
<b>682,987</b>	<b>630,287</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>773,635</b>	<b>13.3%</b>	<b>956,809</b>	<b>991,092</b>	<b>1,171,430</b>
<b>Capital Movements</b>									
				Add: Capital Grants & Contributions	0		0	0	0
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	20,000		139,000	36,000	25,000
				Add: Transfer from Restricted Assets	0		0	0	0
				Less: Asset Acquisition	701,000		724,000	545,000	610,000
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	0		0	0	0
				Less: Transfer to Restricted Assets	92,635		291,809	362,092	386,430
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(773,635)</b>		<b>(876,809)</b>	<b>(871,092)</b>	<b>(971,430)</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>		<b>80,000</b>	<b>120,000</b>	<b>200,000</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Environmental Management**  
**Scenario: Rates Special Variation Approved**

Original Budget	Revised Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2014/2015	31-Dec-14	Project	Activity	Description	2015/2016	2014/2015	2016/2017	2017/2018	2018/2019
				<b>Operating Revenue</b>					
0	0	160208	0590	<b>Floodplain Risk Management Plan Revenue</b>					
				Grant Revenue	0	0.0%	0	0	0
0	0	160210	0590	<b>RV Flood Emergency Management Revenue</b>					
				Grant Revenue	0	0.0%	0	0	0
0	0	160212	0590	<b>Evans River Flood Study Revenue</b>					
				Grant Revenue	0	0.0%	0	0	0
<b>0</b>	<b>0</b>			<b>Total Operating Revenue</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>	<b>0</b>
				<b>Operating Expenditure</b>					
110,000	110,000	150010	3455	<b>Noxious Plants Management Expenditure</b>					
				Operating Expenses	112,750	2.5%	115,569	118,458	121,419
218,800	218,800	160200	3455	<b>Flood Management Contribution to RRCC</b>					
				Operating Expenses	224,270	2.5%	214,877	220,249	225,755
3,000	3,000	160205	3455	<b>Coraki Riverbank Stabilise</b>					
				Operating Expenses	3,000	0.0%	3,075	3,152	3,231
0	10,000	160208	3455	<b>Floodplain Risk Management Plan</b>					
				Operating Expenses	0	0.0%	0	0	0
4,300	4,300	160215	3455	<b>House Floor Level Surveys</b>					
				Operating Expenses	4,300	0.0%	4,408	4,518	4,631
1,100	1,100	160225	3455	<b>Flood Manipulation Software</b>					
				Operating Expenses	1,128	2.5%	1,156	1,185	1,214
7,600	7,600	160300	3455	<b>Cont to Rosolens Canal</b>					
				Operating Expenses	7,790	2.5%	7,985	8,184	8,389
109,433	109,433	160991	3998	<b>Indirect Expenditure</b>					
				Activity Based Costing - Expense	53,209	-51.4%	53,250	54,639	56,042
<b>454,233</b>	<b>464,233</b>			<b>Total Operating Expenditure</b>	<b>406,446</b>	<b>-10.5%</b>	<b>400,319</b>	<b>410,384</b>	<b>420,680</b>
<b>(454,233)</b>	<b>(464,233)</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>(406,446)</b>	<b>-10.5%</b>	<b>(400,319)</b>	<b>(410,384)</b>	<b>(420,680)</b>
<b>(454,233)</b>	<b>(464,233)</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(406,446)</b>	<b>-10.5%</b>	<b>(400,319)</b>	<b>(410,384)</b>	<b>(420,680)</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	0		0	0	0
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	0		0	0	0
				Add: Transfer from Restricted Assets	0		0	0	0
				Less: Asset Acquisition	0		0	0	0
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	0		0	0	0
				Less: Transfer to Restricted Assets	0		0	0	0
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(406,446)</b>		<b>(400,319)</b>	<b>(410,384)</b>	<b>(420,680)</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Area: Local Economy - Budget Summary**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
				<b>Operating Revenue</b>					
65,390	62,506			Tourism & Economic Development	67,352	3.0%	69,372	71,453	73,597
42,230	42,230			Real Estate and Other Property	43,497	3.0%	44,802	46,146	47,530
786,787	786,787			Northern Rivers Livestock Exchange	1,151,940	46.4%	1,256,060	1,321,341	1,426,411
107,120	107,120			Private Works	110,334	3.0%	113,644	117,053	120,565
<b>1,001,527</b>	<b>998,643</b>			<b>Total Operating Revenue</b>	<b>1,373,122</b>	<b>37.1%</b>	<b>1,483,877</b>	<b>1,555,993</b>	<b>1,668,103</b>
				<b>Operating Expenditure</b>					
737,298	734,414			Tourism & Economic Development	771,610	4.7%	833,005	812,587	807,644
353,746	572,346			Real Estate and Other Property	532,668	50.6%	528,136	525,650	527,109
956,801	963,801			Northern Rivers Livestock Exchange	1,010,165	5.6%	1,025,179	1,032,837	1,044,014
102,355	102,355			Private Works	102,842	0.5%	101,136	103,791	106,399
<b>2,150,200</b>	<b>2,372,916</b>			<b>Total Operating Expenditure</b>	<b>2,417,285</b>	<b>12.4%</b>	<b>2,487,457</b>	<b>2,474,866</b>	<b>2,485,166</b>
<b>(1,148,673)</b>	<b>(1,374,273)</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>(1,044,163)</b>	<b>-9.1%</b>	<b>(1,003,579)</b>	<b>(918,873)</b>	<b>(817,064)</b>
<b>(886,973)</b>	<b>(1,112,573)</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(863,398)</b>	<b>-2.7%</b>	<b>(815,282)</b>	<b>(734,859)</b>	<b>(626,128)</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	55,000		55,000	55,000	55,000
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	2,644,000		0	0	0
				Add: Transfer from Restricted Assets	2,924,876		657,120	656,208	655,845
				Less: Asset Acquisition	3,020,000		80,000	0	0
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	402,700		415,100	427,500	441,700
				Less: Transfer to Restricted Assets	1,984,665		20,599	103,000	107,684
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>216,511</b>		<b>196,422</b>	<b>180,708</b>	<b>161,462</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(646,888)</b>		<b>(618,861)</b>	<b>(554,151)</b>	<b>(464,666)</b>



**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Tourism & Economic Development**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
				<b>Operating Revenue</b>					
				<b>Tourism Revenue</b>					
9,991	9,991	170200	0060	Bookeasy Income	10,291	3.0%	10,599	10,917	11,245
				<b>Events Management Revenue</b>					
30,000	30,000	170500	0290	Contributions - Other	30,900	3.0%	31,827	32,782	33,765
2,884	0	170500	0380	Crankfest Revenue	2,971	3.0%	3,060	3,151	3,246
515	515	170500	0460	Fees - Other	530	3.0%	546	563	580
				<b>Events - Casino Beef Week</b>					
22,000	22,000	170550	0290	Contributions - Other	22,660	3.0%	23,340	24,040	24,761
<b>65,390</b>	<b>62,506</b>			<b>Total Operating Revenue</b>	<b>67,352</b>	<b>3.0%</b>	<b>69,372</b>	<b>71,453</b>	<b>73,597</b>
				<b>Operating Expenditure</b>					
				<b>Economic Development Expenditure</b>					
1,500	1,500	170010	3025	Administration Expenses	1,500	0.0%	1,538	1,576	1,615
20,000	20,000	170010	3175	Economic Development Strategy LGA	20,000	0.0%	0	0	0
87,100	87,100	170010	3185	Employee Costs	85,800	-1.5%	88,093	90,552	92,816
0	0	170010	3270	Fleet Expenses	14,000	0.0%	14,350	14,709	15,076
2,600	2,600	170010	3455	Operating Expenses	2,600	0.0%	2,665	2,732	2,800
198,473	198,473	170991	3998	Activity Based Costing - Expense	195,300	-1.6%	197,723	202,597	208,424
				<b>Economic Development Plans (Growth) RSV 14/15</b>					
0	0	170016	3455	Operating Expenses	0	0.0%	90,000	50,000	25,000
				<b>Tourism Expenditure</b>					
10,700	8,500	170200	3025	Administration Expenses	8,000	-25.2%	8,200	8,405	8,615
99,500	43,300	170200	3185	Employee Costs	46,900	-52.9%	48,166	49,515	50,753
15,200	13,600	170200	3455	Operating Expenses	13,600	-10.5%	13,941	14,290	14,647
5,000	5,000	170200	3685	Richmond Valley Touring Guide Expenses	5,125	2.5%	5,253	5,384	5,519
17,200	17,200	170990	3999	Depreciation	15,336	-10.8%	15,783	16,171	16,563
				<b>Casino Visitor Information Centre</b>					
2,100	2,100	170250	3025	Administration Expenses	1,600	-23.8%	1,640	1,681	1,723
2,300	2,300	170250	3330	Internal Expenses	2,420	5.2%	2,515	2,615	2,719
5,900	5,900	170250	3375	M & R - Buildings	5,828	-1.2%	5,975	6,127	6,280
1,800	1,800	170250	3395	M & R - Grounds	1,800	0.0%	1,845	1,891	1,938
21,400	21,400	170250	3455	Operating Expenses	23,525	9.9%	24,272	25,046	25,847
				<b>Woodburn Visitor Information Centre</b>					
500	500	170300	3375	M & R - Buildings	500	0.0%	513	525	538
1,800	1,800	170300	3455	Operating Expenses	1,800	0.0%	1,870	1,942	2,017
				<b>Lower River Tourism</b>					
0	60,000	170305	3025	Lower River - Marketing & Strategy	60,000	0.0%	61,500	63,038	64,613
				<b>Events Management Expenditure</b>					
1,000	1,000	170500	3025	Administration Expenses	1,300	30.0%	1,333	1,366	1,400
116,500	116,500	170500	3185	Employee Costs	118,400	1.6%	121,634	125,036	128,162
5,300	5,300	170500	3245	Events - Street Banners	5,304	0.1%	5,273	5,409	5,544
				<b>Events - Anzac Day</b>					
1,900	1,900	170510	3238	Events - Other	1,901	0.1%	1,951	2,004	2,054
				<b>Events - Australia Day</b>					
8,400	8,400	170520	3238	Events - Other	5,450	-35.1%	5,592	5,741	5,885
				<b>Events - Bentley Art Prize</b>					
980	1,000	170530	3250	Events - Support Scheme - Cash	1,000	2.0%	1,025	1,051	1,077
500	600	170530	3252	Events - Support Scheme in-kind	599	19.8%	615	632	648
				<b>Events - Carnivale Italiano</b>					
2,500	2,500	170540	3250	Events - Support Scheme - Cash	2,500	0.0%	2,563	2,627	2,692
				<b>Events - Casino Truck Show</b>					
0	0	170549	3250	Events - Support Scheme - Cash	1,000	0.0%	1,025	1,051	1,077
				<b>Events - Casino Beef Week</b>					
30,500	30,500	170550	3250	Events - Support Scheme - Cash	30,000	-1.6%	30,750	31,519	32,307
22,000	22,000	170550	3252	Events - Support Scheme in-kind	22,122	0.6%	22,700	23,306	23,889
				<b>Events - Casino Tennis Open Tournament</b>					
0	0	170551	3250	Events - Support Scheme - Cash	500	0.0%	513	525	538
				<b>Events - Casino Fun Run</b>					
0	2,865	170552	3252	Events - Support Scheme in-kind	2,000	0.0%	2,054	2,110	2,163
				<b>Events - Spring Ball</b>					
0	0	170553	3250	Events - Support Scheme - Cash	3,000	0.0%	3,075	3,152	3,231
0	1,695	170553	3252	Events - Support Scheme in-kind	2,001	0.0%	2,054	2,110	2,162
				<b>Events - Casino Relay for Life</b>					
0	0	170554	3252	Events - Support Scheme in-kind	800	0.0%	820	842	863
				<b>Events - Beef Meets Reef</b>					
0	0	170555	3250	Events - Support Scheme - Cash	1,500	0.0%	1,538	1,576	1,615
				<b>Events - Casino Show</b>					
1,650	2,150	170560	3250	Events - Support Scheme - Cash	2,000	21.2%	2,050	2,101	2,154
500	0	170560	3252	Events - Support Scheme in-kind	0	-100.0%	0	0	0
				<b>Events - Co-opera</b>					
7,025	9,000	170570	3238	Events - Other	9,001	28.1%	9,227	9,459	9,695
				<b>Events - Coraki Art Prize</b>					
0	0	170571	3250	Events - Support Scheme - Cash	1,000	0.0%	1,025	1,051	1,077
				<b>Events - Crankfest</b>					
2,000	2,000	170580	3250	Events - Support Scheme - Cash	2,000	0.0%	2,050	2,101	2,154
500	0	170580	3252	Events - Support Scheme in-kind	0	-100.0%	0	0	0
				<b>Events - Evans Head Fishing Classic</b>					
1,500	2,500	170590	3250	Events - Support Scheme - Cash	2,000	33.3%	2,050	2,101	2,154
400	0	170590	3252	Events - Support Scheme in-kind	0	-100.0%	0	0	0

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Tourism & Economic Development (continued)**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
				<b>Operating Expenditure (continued)</b>					
1,000	1,000	170600	3250	<b>Events - Evans Head Golden Oldies</b>	500	-50.0%	513	525	538
				Events - Support Scheme - Cash					
700	1,500	170610	3250	<b>Events - Evans Head Malibu Classic</b>	1,500	114.3%	1,538	1,576	1,615
400	0	170610	3252	Events - Support Scheme in-kind	0	-100.0%	0	0	0
				<b>Events - Evans Head Ocean Swim</b>					
3,000	0	170620	3250	Events - Support Scheme - Cash	3,000	0.0%	3,075	3,152	3,231
				<b>Events - Great Eastern Fly-In</b>					
2,500	3,000	170630	3250	Events - Support Scheme - Cash	3,000	20.0%	3,075	3,152	3,231
150	0	170630	3252	Events - Support Scheme in-kind	0	-100.0%	0	0	0
				<b>Events - Heritage Weekend</b>					
0	0	170632	3252	Events - Support Scheme in-kind	700	0.0%	718	736	755
				<b>Events - K12 School Aboriginal Awards Night</b>					
1,400	0	170640	3250	Events - Support Scheme - Cash	0	-100.0%	0	0	0
				<b>Events - Lions TT Event</b>					
0	324	170642	3252	Events - Support Scheme in-kind	500	0.0%	513	526	539
				<b>Events - Northern Rivers Auto Spectacular</b>					
0	1,185	170645	3250	Events - Support Scheme - Cash	1,000	0.0%	1,025	1,051	1,077
				<b>Events - Other Events</b>					
29,360	12,417	170650	3238	Events - Other	0	-100.0%	0	0	0
				<b>Events - RVC Christmas Street Party</b>					
0	0	170664	3238	Events - Other	8,000	0.0%	8,204	8,415	8,626
				<b>Events - Primex</b>					
0	0	170655	3250	Events - Support Scheme - Cash	12,500	0.0%	0	0	0
0	0	170655	3252	Events - Support Scheme in-kind	12,500	0.0%	0	0	0
				<b>Events - Quota Club Fair</b>					
0	0	170660	3215	Events - Community Events Expenses	0	0.0%	0	0	0
1,000	1,000	170660	3250	Events - Support Scheme - Cash	500	-50.0%	513	525	538
				<b>Events - RVC Community Events</b>					
0	4,000	170665	3250	Events - Support Scheme - Cash	0	0.0%	0	0	0
				<b>Events - RVC Events/Ceremonies</b>					
0	905	170666	3238	Events - Other	900	0.0%	923	947	970
				<b>Events - Summerland Drags</b>					
0	2,200	170667	3250	Events - Support Scheme - Cash	0	0.0%	0	0	0
				<b>Events - Woodburn Markets</b>					
0	700	170669	3252	Events - Support Scheme in-kind	3,000	0.0%	3,081	3,166	3,245
				<b>Events - Woodburn River Festival</b>					
1,260	2,500	170670	3250	Events - Support Scheme - Cash	2,500	98.4%	2,563	2,627	2,692
300	0	170670	3252	Events - Support Scheme in-kind	0	-100.0%	0	0	0
				<b>Events - Woodburn Orchid Spring Show</b>					
0	700	170671	3250	Events - Support Scheme - Cash	500	0.0%	513	525	538
<b>737,298</b>	<b>734,414</b>			<b>Total Operating Expenditure</b>	<b>771,610</b>	<b>4.7%</b>	<b>833,005</b>	<b>812,587</b>	<b>807,644</b>
<b>(671,908)</b>	<b>(671,908)</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>(704,258)</b>	<b>4.8%</b>	<b>(763,633)</b>	<b>(741,134)</b>	<b>(734,047)</b>
<b>(654,708)</b>	<b>(654,708)</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(688,922)</b>	<b>5.2%</b>	<b>(747,850)</b>	<b>(724,963)</b>	<b>(717,483)</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	0		0	0	0
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	0		0	0	0
				Add: Transfer from Restricted Assets	0		0	0	0
				Less: Asset Acquisition	0		0	0	0
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	0		0	0	0
				Less: Transfer to Restricted Assets	0		0	0	0
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(688,922)</b>		<b>(747,850)</b>	<b>(724,963)</b>	<b>(717,483)</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Real Estate and Other Property**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
				<b>Operating Revenue</b>					
42,230	42,230	180220	1180	<b>Property - Evans Hd - Dept Health Bldg</b>					
				Rental Income	43,497	3.0%	44,802	46,146	47,530
<b>42,230</b>	<b>42,230</b>			<b>Total Operating Revenue</b>	<b>43,497</b>	<b>3.0%</b>	<b>44,802</b>	<b>46,146</b>	<b>47,530</b>
				<b>Operating Expenditure</b>					
				<b>Property - Casino - 153 Barker St</b>					
400	400	180105	3330	Internal Expenses	1,950	387.5%	2,045	2,144	2,248
1,000	1,000	180105	3455	Operating Expenses	900	-10.0%	0	0	0
				<b>Property - Casino - Canterbury St</b>					
5,700	5,700	180110	3330	Internal Expenses	0	-100.0%	0	0	0
				<b>Property - Casino - Little Walker St</b>					
1,500	1,500	180150	3025	Administration Expenses	0	-100.0%	0	0	0
5,300	5,300	180150	3330	Internal Expenses	0	-100.0%	0	0	0
1,000	1,000	180150	3455	Operating Expenses	0	-100.0%	0	0	0
				<b>Property - Evans Hd - Dept Health Bldg</b>					
2,000	2,000	180220	3375	M & R - Buildings	1,890	-5.5%	1,939	1,989	2,039
2,310	2,310	180220	3455	Operating Expenses	2,400	3.9%	2,472	2,546	2,623
				<b>Property - Evans Hd - Living Museum</b>					
1,000	1,000	180240	3375	M & R - Buildings	1,014	1.4%	1,040	1,067	1,094
735	735	180240	3455	Operating Expenses	800	8.8%	824	849	874
				<b>Real Estate Development - Ops</b>					
10,000	10,000	181100	3025	Administration Expenses	10,250	2.5%	10,506	10,769	11,038
0	218,600	181100	3070	Borrowing Costs	208,400	0.0%	195,700	183,900	171,900
31,700	31,700	181100	3330	Internal Expenses	35,300	11.4%	36,890	38,557	40,305
1,500	1,500	181100	4311	Mowing	1,390	-7.3%	1,426	1,464	1,501
				<b>Indirect Costs</b>					
263,401	263,401	182991	3998	Activity Based Costing - Expense	256,295	-2.7%	262,898	269,419	276,402
26,200	26,200	182990	3999	Depreciation	12,079	-53.9%	12,396	12,946	17,085
<b>353,746</b>	<b>572,346</b>			<b>Total Operating Expenditure</b>	<b>532,668</b>	<b>50.6%</b>	<b>528,136</b>	<b>525,650</b>	<b>527,109</b>
<b>(311,516)</b>	<b>(530,116)</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>(489,171)</b>	<b>57.0%</b>	<b>(483,334)</b>	<b>(479,504)</b>	<b>(479,578)</b>
<b>(285,316)</b>	<b>(503,916)</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(477,092)</b>	<b>67.2%</b>	<b>(470,938)</b>	<b>(466,558)</b>	<b>(462,493)</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	0		0	0	0
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	2,644,000		0	0	0
				Add: Transfer from Restricted Assets	0		657,120	656,208	655,845
				Less: Asset Acquisition	0		0	0	0
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	147,700		149,700	152,100	154,700
				Less: Transfer to Restricted Assets	1,984,665		0	0	0
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>511,635</b>		<b>507,420</b>	<b>504,108</b>	<b>501,145</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>34,543</b>		<b>36,482</b>	<b>37,550</b>	<b>38,652</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Northern Rivers Livestock Exchange**

Original Budget	Revised Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2014/2015	31-Dec-14	Project	Activity	Description	2015/2016	2014/2015	2016/2017	2017/2018	2018/2019
				<b>Operating Revenue</b>					
0	0	190010	0460	New Business	0	0.0%	80,000	120,000	200,000
0	0	190010	0795	LIRS Subsidy	84,600	0.0%	76,700	69,000	60,100
13,905	13,905	190010	1270	Saleyards - Auctioneers Licence Fees	14,322	3.0%	14,752	15,194	15,650
8,652	8,652	190010	1280	Saleyards - Bobbies Fees	8,912	3.0%	9,179	9,454	9,738
9,064	9,064	190010	1290	Saleyards - Canteen Rent	9,336	3.0%	9,616	9,904	10,202
711,700	711,700	190010	1300	Saleyards - Cattle Fees	990,000	39.1%	1,019,700	1,050,291	1,081,800
4,017	4,017	190010	1310	Saleyards - Holding Paddock Rents	4,138	3.0%	4,262	4,389	4,521
2,266	2,266	190010	1320	Saleyards - Holding Yards Rents	2,334	3.0%	2,404	2,476	2,550
1,339	1,339	190010	1330	Saleyards - No Sale Fees	1,379	3.0%	1,421	1,463	1,507
1,030	1,030	190010	1340	Saleyards - Other Fees	1,061	3.0%	1,093	1,126	1,159
3,399	3,399	190010	1350	Saleyards - Special Stud Fees	3,501	3.0%	3,606	3,714	3,826
5,459	5,459	190010	1360	Saleyards - SRA Lease	5,623	3.0%	5,791	5,965	6,144
25,956	25,956	190010	1370	Saleyards - Washdown Fees	26,735	3.0%	27,537	28,363	29,214
<b>786,787</b>	<b>786,787</b>			<b>Total Operating Revenue</b>	<b>1,151,940</b>	<b>46.4%</b>	<b>1,256,060</b>	<b>1,321,341</b>	<b>1,426,411</b>
				<b>Operating Expenditure</b>					
26,600	26,600	190010	3025	Administration Expenses	25,345	-4.7%	25,979	26,628	27,294
0	0	190010	3070	Borrowing Costs	110,600	0.0%	100,200	90,200	78,500
140,704	140,704	190010	3185	Employee Costs	160,549	14.1%	164,848	169,409	173,644
33,800	33,800	190010	3330	Internal Expenses	24,250	-28.3%	25,474	26,760	28,112
13,800	13,800	190010	3375	M & R - Buildings	13,907	0.8%	14,266	14,640	15,006
17,900	17,900	190010	3395	M & R - Grounds	18,097	1.1%	18,574	19,077	19,554
4,800	4,800	190010	3405	M & R - Other Structures	5,607	16.8%	5,759	5,920	6,068
73,400	73,400	190010	3455	Operating Expenses	64,648	-11.9%	67,115	69,685	72,363
38,900	38,900	190010	3710	Saleyards - Effluent Area Expenses	39,410	1.3%	40,407	41,436	42,472
102,200	94,700	190010	3715	Saleyards - General Operations, M & R	102,926	0.7%	105,599	108,392	111,102
11,700	11,700	190010	3720	Saleyards - Vendor Declaration System	13,618	16.4%	13,986	14,377	14,737
77,300	77,300	190010	3725	Saleyards - Yards & Pens M & R	77,643	0.4%	79,709	81,895	83,942
8,000	8,000	190010	3790	Truckwash Area Expenses	8,064	0.8%	8,273	8,490	8,702
2,000	2,000	190010	4313	Weed Control	2,083	4.1%	2,139	2,199	2,254
0	14,500	190020	3455	<b>Strategic Review</b> Operating Expenses	0	0.0%	0	0	0
187,397	187,397	190991	3998	<b>Indirect Expenses</b> Activity Based Costing - Expense	190,068	1.4%	192,734	198,831	202,977
218,300	218,300	190990	3999	Depreciation	153,350	-29.8%	160,118	154,897	157,287
<b>956,801</b>	<b>963,801</b>			<b>Total Operating Expenditure</b>	<b>1,010,165</b>	<b>5.6%</b>	<b>1,025,179</b>	<b>1,032,837</b>	<b>1,044,014</b>
<b>(170,014)</b>	<b>(177,014)</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>141,774</b>	<b>-183.4%</b>	<b>230,880</b>	<b>288,503</b>	<b>382,396</b>
<b>48,286</b>	<b>41,286</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>295,124</b>	<b>511.2%</b>	<b>390,999</b>	<b>443,400</b>	<b>539,684</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	55,000		55,000	55,000	55,000
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	0		0	0	0
				Add: Transfer from Restricted Assets	2,924,876		0	0	0
				Less: Asset Acquisition	3,020,000		80,000	0	0
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	255,000		265,400	275,400	287,000
				Less: Transfer to Restricted Assets	0		20,599	103,000	107,684
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(295,124)</b>		<b>(310,999)</b>	<b>(323,400)</b>	<b>(339,684)</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>		<b>80,000</b>	<b>120,000</b>	<b>200,000</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16  
Focus Activity: Private Works**

Original Budget	Revised Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2014/2015	31-Dec-14	Project	Activity	Description	2015/2016	2014/2015	2016/2017	2017/2018	2018/2019
				<b>Operating Revenue</b>					
107,120	107,120	200000	0870	Private Works Revenue	110,334	3.0%	113,644	117,053	120,565
<b>107,120</b>	<b>107,120</b>			<b>Total Operating Revenue</b>	<b>110,334</b>	<b>3.0%</b>	<b>113,644</b>	<b>117,053</b>	<b>120,565</b>
				<b>Operating Expenditure</b>					
86,100	86,100	200000	3500	Private Works Expenses	86,392	0.3%	88,630	90,966	93,240
16,255	16,255	202991	3998	Indirect Expenditure Activity Based Costing - Expense	16,450	1.2%	12,507	12,825	13,159
<b>102,355</b>	<b>102,355</b>			<b>Total Operating Expenditure</b>	<b>102,842</b>	<b>0.5%</b>	<b>101,136</b>	<b>103,791</b>	<b>106,399</b>
<b>4,765</b>	<b>4,765</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>7,492</b>	<b>57.2%</b>	<b>12,507</b>	<b>13,262</b>	<b>14,165</b>
<b>4,765</b>	<b>4,765</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>7,492</b>	<b>57.2%</b>	<b>12,507</b>	<b>13,262</b>	<b>14,165</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	0		0	0	0
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	0		0	0	0
				Add: Transfer from Restricted Assets	0		0	0	0
				Less: Asset Acquisition	0		0	0	0
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	0		0	0	0
				Less: Transfer to Restricted Assets	0		0	0	0
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>7,492</b>		<b>12,507</b>	<b>13,262</b>	<b>14,165</b>



**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16  
Focus Area: Community & Culture - Budget Summary**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
				<b>Operating Revenue</b>					
1,032,225	1,032,766			Library Services (including RUCRL)	1,049,545	1.7%	1,079,899	1,104,352	1,129,358
1,269,557	1,498,823			Emergency Mangement	1,178,681	-7.2%	1,214,041	1,250,463	1,287,977
13,287	13,287			Social Planning	0	-100.0%	0	0	0
82,512	82,512			Community Facilities & Public Halls	84,987	3.0%	87,537	90,163	92,868
<b>2,397,581</b>	<b>2,627,388</b>			<b>Total Operating Revenue</b>	<b>2,313,213</b>	<b>-3.5%</b>	<b>2,381,477</b>	<b>2,444,978</b>	<b>2,510,202</b>
				<b>Operating Expenditure</b>					
1,741,482	1,741,748			Library Services (including RUCRL)	1,770,304	1.7%	1,796,218	1,834,528	1,872,226
1,993,088	2,191,947			Emergency Mangement	1,862,265	-6.6%	1,913,293	1,967,221	2,022,770
218,523	231,323			Social Planning	192,721	-11.8%	98,643	101,242	103,948
737,666	731,966			Community Facilities & Public Halls	572,562	-22.4%	591,403	620,559	661,917
<b>4,690,759</b>	<b>4,896,984</b>			<b>Total Operating Expenditure</b>	<b>4,397,852</b>	<b>-6.2%</b>	<b>4,399,558</b>	<b>4,523,549</b>	<b>4,660,861</b>
<b>(2,293,178)</b>	<b>(2,269,596)</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>(2,084,639)</b>	<b>-9.1%</b>	<b>(2,018,081)</b>	<b>(2,078,571)</b>	<b>(2,150,659)</b>
<b>(1,511,278)</b>	<b>(1,487,696)</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(1,512,730)</b>	<b>0.1%</b>	<b>(1,446,092)</b>	<b>(1,482,393)</b>	<b>(1,511,714)</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	15,300		15,609	15,927	16,255
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	2,500		2,500	12,500	2,500
				Add: Transfer from Restricted Assets	104,000		0	9,072	0
				Less: Asset Acquisition	258,663		159,505	202,992	171,568
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	0		0	0	0
				Less: Transfer to Restricted Assets	15,299		15,609	0	16,255
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(152,162)</b>		<b>(157,005)</b>	<b>(165,493)</b>	<b>(169,068)</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(1,664,892)</b>		<b>(1,603,098)</b>	<b>(1,647,887)</b>	<b>(1,680,783)</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Library Services (including RUCRL)**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
<b>Operating Revenue</b>									
<b>Public Libraries Revenue</b>									
43,400	43,580	220010	0530	Grant - Library - Disability & Geog Adj	43,580	0.4%	44,887	46,234	47,621
42,000	42,086	220010	0540	Grant - Library - Per Capita Subsidy	42,086	0.2%	43,349	44,649	45,989
<b>Richmond Upper-Clarence Regional Library Revenue</b>									
1,000	1,000	230010	0050	Book Borrowing Freight Fee	1,000	0.0%	1,030	1,061	1,093
300	300	230010	0070	Borrowers Card Replacement Fees	300	0.0%	309	318	328
1,400	1,400	230010	0200	Coffee Machine Fees	1,600	14.3%	1,648	1,697	1,748
263,714	263,714	230010	0230	Contributions - Kyogle Council	267,762	1.5%	275,813	281,907	288,134
1,000	1,000	230010	0290	Contributions - Other	1,030	3.0%	1,061	1,093	1,126
526,383	526,383	230010	0310	Contributions - R/Valley Council	538,463	2.3%	554,699	566,834	579,227
528	528	230010	0340	Contributions - Staff Vehicles	2,257	327.5%	2,325	2,394	2,466
400	400	230010	0390	Damaged Book Fees	412	3.0%	424	437	450
1,200	1,200	230010	0450	Faxing Charges	1,236	3.0%	1,273	1,311	1,351
500	500	230010	0460	Fees - Other	1,000	100.0%	1,030	1,061	1,093
1,700	1,700	230010	0480	Fines	1,700	0.0%	1,751	1,804	1,858
123,000	123,275	230010	0590	Grant Revenue	123,275	0.2%	125,741	128,255	130,820
400	400	230010	0720	Inter Library Loan Income	412	3.0%	424	437	450
20,000	20,000	230010	0730	Interest Income	18,000	-10.0%	18,540	19,096	19,669
200	200	230010	0760	Laminating Fees	206	3.0%	212	219	225
200	200	230010	0780	Library Bag Sales	206	3.0%	212	219	225
900	900	230010	0810	Lost Book Fees	900	0.0%	927	955	983
4,000	4,000	230010	0860	Printing Fees	4,120	3.0%	4,244	4,371	4,502
<b>1,032,225</b>	<b>1,032,766</b>			<b>Total Operating Revenue</b>	<b>1,049,545</b>	<b>1.7%</b>	<b>1,079,899</b>	<b>1,104,352</b>	<b>1,129,358</b>
<b>Operating Expenditure</b>									
<b>Casino Library</b>									
1,700	1,700	220100	3330	Internal Expenses	1,950	14.7%	2,020	2,092	2,167
9,000	9,000	220100	3375	M & R - Buildings	8,809	-2.1%	9,034	9,268	9,499
1,800	1,800	220100	3395	M & R - Grounds	1,800	0.0%	1,845	1,891	1,938
2,000	2,000	220100	3400	M & R - Other	2,000	0.0%	2,050	2,101	2,154
38,200	38,200	220100	3455	Operating Expenses	43,700	14.4%	45,305	46,975	48,713
<b>Coraki Library</b>									
1,000	1,000	220200	3375	M & R - Buildings	1,000	0.0%	1,025	1,051	1,077
500	500	220200	3400	M & R - Other	500	0.0%	513	525	538
3,000	3,000	220200	3455	Operating Expenses	3,505	16.8%	3,609	3,716	3,827
<b>Evans Head Library</b>									
1,000	1,000	220300	3375	M & R - Buildings	1,000	0.0%	1,025	1,051	1,077
1,000	1,000	220300	3400	M & R - Other	1,000	0.0%	1,025	1,051	1,077
2,400	2,400	220300	3455	Operating Expenses	2,460	2.5%	2,522	2,585	2,649
<b>Regional Library</b>									
620,512	620,778	220400	3455	Operating Expenses	625,052	0.7%	643,742	658,405	673,404
<b>Indirect Costs</b>									
27,044	27,044	220991	3998	Activity Based Costing - Expense	24,694	-8.7%	25,763	26,705	27,168
51,000	51,000	220990	3999	Depreciation	38,579	-24.4%	39,484	40,447	40,449
<b>Richmond Upper-Clarence Regional Library</b>									
27,050	29,050	230010	3025	Administration Expenses	27,726	2.5%	28,419	29,130	29,858
521,374	521,374	230010	3185	Employee Costs	545,815	4.7%	556,309	566,985	577,849
185,752	185,752	230010	3195	Employee Leave Entitlements	170,483	-8.2%	174,744	179,112	183,590
23,000	23,000	230010	3270	Fleet Expenses	29,020	26.2%	29,828	30,660	31,518
81,950	79,950	230010	3455	Operating Expenses	82,431	0.6%	84,584	86,795	89,066
200	200	230010	3665	Recruitment Expenses	205	2.5%	210	215	221
23,000	23,000	230991	3998	Activity Based Costing - Expense	23,575	2.5%	24,164	24,768	25,388
119,000	119,000	230990	3999	Depreciation	135,000	13.4%	119,000	119,000	119,000
<b>1,741,482</b>	<b>1,741,748</b>			<b>Total Operating Expenditure</b>	<b>1,770,304</b>	<b>1.7%</b>	<b>1,796,218</b>	<b>1,834,528</b>	<b>1,872,226</b>
<b>(709,257)</b>	<b>(708,982)</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>(720,759)</b>	<b>1.6%</b>	<b>(716,320)</b>	<b>(730,176)</b>	<b>(742,868)</b>
<b>(539,257)</b>	<b>(538,982)</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(547,180)</b>	<b>1.5%</b>	<b>(557,836)</b>	<b>(570,729)</b>	<b>(583,419)</b>
<b>Capital Movements</b>									
				Add: Capital Grants & Contributions	15,300		15,609	15,927	16,255
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	2,500		2,500	12,500	2,500
				Add: Transfer from Restricted Assets	0		0	9,072	0
				Less: Asset Acquisition	87,125		95,904	133,301	100,759
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	0		0	0	0
				Less: Transfer to Restricted Assets	15,299		15,609	0	16,255
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(84,624)</b>		<b>(93,404)</b>	<b>(95,802)</b>	<b>(98,259)</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(631,803)</b>		<b>(651,240)</b>	<b>(666,531)</b>	<b>(681,679)</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Emergency Management**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
				<b>Operating Revenue</b>					
				<b>Fire Control</b>					
222,700	194,126	240010	0230	Contributions - Kyogle Council	242,000	8.7%	249,260	256,738	264,440
273,800	244,307	240010	0250	Contributions - Lismore City Council	239,200	-12.6%	246,376	253,767	261,380
744,226	677,172	240010	0550	Grant - RFS Subsidy	677,172	-9.0%	697,487	718,412	739,964
300	300	240010	1180	Rental Income	309	3.0%	318	328	338
0	90,000	240012	0550	LCC Station Upgrades - Dunoon	0	0.0%	0	0	0
0	32,180	240015	0550	LCC Station Upgrades - Tullera	0	0.0%	0	0	0
0	232,207	240016	0550	Kyogle Station Upgrades - Tabulam	0	0.0%	0	0	0
				<b>Emergency Services</b>					
28,531	28,531	250000	0290	Contributions - Other	20,000	-29.9%	20,600	21,218	21,855
<b>1,269,557</b>	<b>1,498,823</b>			<b>Total Operating Revenue</b>	<b>1,178,681</b>	<b>-7.2%</b>	<b>1,214,041</b>	<b>1,250,463</b>	<b>1,287,977</b>
				<b>Operating Expenditure</b>					
				<b>Fire Control Centre</b>					
17,500	39,500	240040	3025	Administration Expenses	39,500	125.7%	40,488	41,500	42,537
6,800	6,800	240040	3435	M & R - Stations (RFS)	6,800	0.0%	6,970	7,144	7,323
18,000	15,000	240040	3415	M & R - Paging System (RFS)	15,000	-16.7%	15,375	15,759	16,153
28,000	0	240040	3420	M & R - Radio Site	0	-100.0%	0	0	0
29,663	31,000	240040	3455	Operating Expenses	31,000	4.5%	32,195	33,440	34,737
				<b>Fire Control - RVC Zone</b>					
17,307	11,500	240050	3025	Administration Expenses	11,500	-33.6%	11,788	12,082	12,384
2,000	2,000	240050	3110	Community Education Programs	2,000	0.0%	2,050	2,101	2,154
62,200	62,200	240050	3270	Fleet Expenses	62,200	0.0%	63,755	65,349	66,983
16,534	16,534	240050	3435	M & R - Stations (RFS)	16,534	0.0%	16,947	17,371	17,805
2,714	2,714	240050	3380	M & R - CABA (RFS)	2,714	0.0%	2,782	2,851	2,923
775	775	240050	3410	M & R - Pagers (RFS)	775	0.0%	794	814	835
13,500	13,500	240050	3425	M & R - Radios	13,500	3.8%	13,838	14,183	14,538
7,030	6,530	240050	3455	Operating Expenses	6,530	-7.1%	6,783	7,047	7,322
2,240	3,000	240050	3780	Training - Brigades (RFS)	3,000	33.9%	3,075	3,152	3,231
1,000	0	240050	3785	Training - First Aid (RFS)	0	-100.0%	0	0	0
				<b>Fire Control - RVC Zone Non Claimable</b>					
10,000	10,000	240150	3020	Additional Items (RFS)	10,000	0.0%	10,250	10,506	10,769
7,400	7,400	240150	3330	Internal Expenses	10,200	37.8%	10,706	11,238	11,798
83,268	83,268	240991	3998	Activity Based Costing - Expense	84,899	2.0%	88,303	91,714	93,132
216,000	216,000	240990	3999	Depreciation	171,555	-20.6%	177,254	184,795	195,052
				<b>Fire Control - LCC Zone</b>					
16,955	6,500	240300	3025	Administration Expenses	6,500	-61.7%	6,663	6,829	7,000
2,000	2,000	240300	3110	Community Education Programs	2,000	0.0%	2,050	2,101	2,154
64,000	64,000	240300	3270	Fleet Expenses	64,000	0.0%	65,600	67,240	68,921
23,333	23,333	240300	3435	M & R - Stations (RFS)	23,333	0.0%	23,916	24,514	25,127
2,072	2,072	240300	3380	M & R - CABA (RFS)	2,072	0.0%	2,124	2,177	2,231
592	592	240300	3410	M & R - Pagers (RFS)	592	0.0%	607	622	638
13,500	13,500	240300	3425	M & R - Radios	13,500	0.0%	13,838	14,183	14,538
20,044	21,737	240300	3455	Operating Expenses	21,737	8.4%	22,525	23,345	24,197
2,240	3,000	240300	3780	Training - Brigades (RFS)	3,000	33.9%	3,075	3,152	3,231
1,000	0	240300	3785	Training - First Aid (RFS)	0	-100.0%	0	0	0
				<b>LCC Station Upgrades</b>					
0	90,000	240310	3455	Dunoon Station Upgrade	0	0.0%	0	0	0
0	32,180	240311	3455	Tullera Station Upgrade	0	0.0%	0	0	0
				<b>Fire Control - Kyogle Zone</b>					
17,238	9,000	240400	3025	Administration Expenses	9,000	-47.8%	9,225	9,456	9,692
2,000	2,000	240400	3110	Community Education Programs	2,000	0.0%	2,050	2,101	2,154
41,900	41,900	240400	3270	Fleet Expenses	41,900	0.0%	42,948	44,021	45,122
23,333	23,333	240400	3435	M & R - Stations (RFS)	23,333	0.0%	23,916	24,514	25,127
2,214	2,214	240400	3380	M & R - CABA (RFS)	2,214	0.0%	2,269	2,326	2,384
633	633	240400	3410	M & R - Pagers (RFS)	633	0.0%	649	665	682
11,000	11,000	240400	3425	M & R - Radios	11,000	0.0%	11,275	11,557	11,846
15,763	16,733	240400	3455	Operating Expenses	16,733	6.2%	17,336	17,963	18,615
2,240	3,000	240400	3780	Training - Brigades (RFS)	3,000	33.9%	3,075	3,152	3,231
1,000	0	240400	3785	Training - First Aid (RFS)	0	-100.0%	0	0	0
				<b>Kyogle Station Upgrades</b>					
0	232,207	240405	3455	Tabulam Station Upgrade	0	0.0%	0	0	0
				<b>Contributions</b>					
				<b>NSW Fire &amp; Rescue</b>					
98,000	98,000	240500	3455	Operating Expenses	99,000	1.0%	101,475	104,012	106,612
270,000	227,377	240505	3455	Operating Expenses	290,000	7.4%	297,250	304,681	312,298
273,800	244,307	240510	3455	Operating Expenses	239,200	-12.6%	245,180	251,310	257,592
222,700	194,126	240515	3455	Operating Expenses	242,000	8.7%	248,050	254,251	260,608
85,500	73,191	240520	3455	Operating Expenses	73,191	-14.4%	75,021	76,896	78,819
85,500	73,191	240525	3455	Operating Expenses	73,191	-14.4%	75,021	76,896	78,819
				<b>Emergency Services Levy</b>					
40,000	40,000	250005	3455	Operating Expenses	36,000	-10.0%	36,900	37,823	38,768

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16  
Focus Activity: Emergency Management (continued)**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
<b>Operating Expenditure (continued)</b>									
<b>Casino SES</b>									
500	500	250010	3025	Administration Expenses	0	-100.0%	0	0	0
3,000	3,000	250010	3270	Fleet Expenses	3,300	10.0%	3,384	3,470	3,558
1,000	1,000	250010	3330	Internal Expenses	1,100	10.0%	1,136	1,173	1,212
2,500	2,500	250010	3375	M & R - Buildings	2,524	1.0%	2,588	2,655	2,721
1,100	1,100	250010	3455	Operating Expenses	1,400	27.3%	1,442	1,485	1,530
<b>Broadwater SES</b>									
1,800	1,800	250020	3270	Fleet Expenses	2,100	16.7%	2,154	2,209	2,266
2,900	2,900	250020	3330	Internal Expenses	3,200	10.3%	3,338	3,481	3,632
1,000	1,000	250020	3375	M & R - Buildings	1,068	6.8%	1,096	1,124	1,153
500	500	250020	3405	M & R - Other Structures	500	0.0%	513	525	538
700	700	250020	3455	Operating Expenses	900	28.6%	927	955	983
<b>Coraki SES</b>									
2,400	2,400	250030	3270	Fleet Expenses	2,700	12.5%	2,769	2,840	2,912
900	900	250030	3330	Internal Expenses	2,450	172.2%	2,546	2,646	2,751
1,000	1,000	250030	3375	M & R - Buildings	1,068	6.8%	1,096	1,124	1,153
500	500	250030	3405	M & R - Other Structures	500	0.0%	513	525	538
600	600	250030	3455	Operating Expenses	800	33.3%	824	849	874
<b>Coraki SES</b>									
2,800	2,800	250040	3270	Fleet Expenses	3,200	14.3%	3,282	3,366	3,452
4,100	4,100	250040	3330	Internal Expenses	7,875	92.1%	8,251	8,645	9,060
1,500	1,500	250040	3375	M & R - Buildings	1,468	-2.1%	1,506	1,545	1,583
2,000	2,000	250040	3405	M & R - Other Structures	1,904	-4.8%	1,954	2,008	2,058
1,500	1,500	250040	3455	Operating Expenses	1,600	6.7%	1,648	1,697	1,748
<b>Other Emergency Services Expenditure</b>									
<b>Emergency Committee</b>									
1,500	1,500	250090	3455	Operating Expenses	1,518	1.2%	1,559	1,603	1,643
<b>Indirect Expenditure</b>									
11,400	11,400	250991	3998	Activity Based Costing - Expense	11,989	5.2%	12,575	13,095	13,263
67,900	67,900	250990	3999	Depreciation	22,265	-67.2%	22,805	23,362	24,062
<b>1,993,088</b>	<b>2,191,947</b>			<b>Total Operating Expenditure</b>	<b>1,862,265</b>	<b>-6.6%</b>	<b>1,913,293</b>	<b>1,967,221</b>	<b>2,022,770</b>
<b>(723,531)</b>	<b>(693,124)</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>(683,584)</b>	<b>-5.5%</b>	<b>(699,252)</b>	<b>(716,758)</b>	<b>(734,794)</b>
<b>(439,631)</b>	<b>(409,224)</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(489,764)</b>	<b>11.4%</b>	<b>(499,192)</b>	<b>(508,600)</b>	<b>(515,680)</b>
<b>Capital Movements</b>									
				Add: Capital Grants & Contributions	0		0	0	0
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	0		0	0	0
				Add: Transfer from Restricted Assets	100,000		0	0	0
				Less: Asset Acquisition	100,000		0	0	0
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	0		0	0	0
				Less: Transfer to Restricted Assets	0		0	0	0
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(489,764)</b>		<b>(499,192)</b>	<b>(508,600)</b>	<b>(515,680)</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Social Planning**

Original Budget	Revised Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2014/2015	31-Dec-14	Project	Activity	Description	2015/2016	2014/2015	2016/2017	2017/2018	2018/2019
13,287	13,287	260100	0510	<b>Operating Revenue</b>					
				Grant - DADHC Grant	0	-100.0%	0	0	0
<b>13,287</b>	<b>13,287</b>			<b>Total Operating Revenue</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>	<b>0</b>
				<b>Operating Expenditure</b>					
				<b>Social Planning</b>					
4,400	4,400	260100	3025	Administration Expenses	4,178	-5.1%	4,282	4,389	4,499
126,500	126,500	260100	3185	Employee Costs	110,357	-12.8%	25,243	25,946	26,595
500	500	260100	3270	Fleet Expenses	500	0.0%	513	525	538
0	3,000	260100	3503	Project Exp - AMS Dentistry Program	0	0.0%	0	0	0
7,100	16,900	260100	3504	Project Exp - Aboriginal Programs	7,100	0.0%	7,278	7,459	7,646
4,000	4,000	260100	3507	Project Exp - Community Projects	4,100	2.5%	4,203	4,308	4,415
1,000	1,000	260100	3514	Project Exp - Public Transport	1,000	0.0%	1,025	1,051	1,077
2,500	2,500	260100	3518	Project Exp - Aged & Disability	2,500	0.0%	2,563	2,627	2,692
10,000	10,000	260100	3520	Project Exp - Social Plan	10,000	0.0%	0	0	0
1,000	1,000	260100	3522	Project Exp - Sports & Education	1,025	2.5%	1,051	1,077	1,104
5,000	5,000	260100	3524	Project Exp - Volunteers	5,000	0.0%	5,125	5,253	5,384
3,000	3,000	260100	3528	Project Exp - Youth	3,000	0.0%	3,075	3,152	3,231
53,023	53,023	260991	3998	Activity Based Costing - Expense	43,449	-18.1%	43,762	44,917	46,215
500	500	260990	3999	Depreciation	513	2.5%	525	538	552
<b>218,523</b>	<b>231,323</b>			<b>Total Operating Expenditure</b>	<b>192,721</b>	<b>-11.8%</b>	<b>98,643</b>	<b>101,242</b>	<b>103,948</b>
<b>(205,236)</b>	<b>(218,036)</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>(192,721)</b>	<b>-6.1%</b>	<b>(98,643)</b>	<b>(101,242)</b>	<b>(103,948)</b>
<b>(204,736)</b>	<b>(217,536)</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(192,209)</b>	<b>-6.1%</b>	<b>(98,117)</b>	<b>(100,703)</b>	<b>(103,396)</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	0		0	0	0
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	0		0	0	0
				Add: Transfer from Restricted Assets	0		0	0	0
				Less: Asset Acquisition	0		0	0	0
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	0		0	0	0
				Less: Transfer to Restricted Assets	0		0	0	0
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(192,209)</b>		<b>(98,117)</b>	<b>(100,703)</b>	<b>(103,396)</b>



**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Community Facilities & Public Halls**

Original Budget	Revised Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2014/2015	31-Dec-14	Project	Activity	Description	2015/2016	2014/2015	2016/2017	2017/2018	2018/2019
				<b>Operating Revenue</b>					
				<b>Casino Band Hall</b>					
103	103	270010	1180	Rental Income	106	3.0%	109	113	116
				<b>Casino Civic Hall</b>					
14,626	14,626	270020	1180	Rental Income	15,065	3.0%	15,517	15,982	16,462
				<b>Casino Community &amp; Cultural Centre</b>					
41,921	41,921	270030	0460	Fees - Other	43,179	3.0%	44,474	45,808	47,182
25,450	25,450	270030	1180	Rental Income	26,214	3.0%	27,000	27,810	28,644
				<b>Casino Historical Museum</b>					
103	103	270050	1180	Rental Income	106	3.0%	109	113	116
				<b>Casino Lions Club</b>					
206	206	270075	1180	Rental Income	212	3.0%	219	225	232
				<b>Casino Rotary Club</b>					
103	103	270085	1180	Rental Income	106	3.0%	109	113	116
<b>82,512</b>	<b>82,512</b>			<b>Total Operating Revenue</b>	<b>84,987</b>	<b>3.0%</b>	<b>87,537</b>	<b>90,163</b>	<b>92,868</b>
				<b>Operating Expenditure</b>					
				<b>Casino Band Hall</b>					
500	500	270010	3260	Fire Safety Inspections	513	2.5%	525	538	552
900	900	270010	3330	Internal Expenses	1,100	22.2%	1,136	1,173	1,212
2,000	2,000	270010	3375	M & R - Buildings	2,024	1.2%	2,076	2,130	2,183
1,700	1,700	270010	3455	Operating Expenses	1,725	1.5%	1,772	1,820	1,869
				<b>Casino Civic Hall</b>					
500	500	270020	3260	Fire Safety Inspections	513	2.5%	525	538	552
7,200	7,200	270020	3330	Internal Expenses	8,250	14.6%	8,599	8,964	9,346
5,100	5,100	270020	3375	M & R - Buildings	5,004	-1.9%	5,132	5,265	5,396
1,500	1,500	270020	3400	M & R - Other	1,500	0.0%	1,538	1,576	1,615
18,600	18,600	270020	3455	Operating Expenses	20,828	12.0%	21,526	22,250	23,000
				<b>Casino Community and Cultural Centre</b>					
2,000	2,000	270030	3025	Administration Expenses	1,300	-35.0%	1,333	1,366	1,400
48,900	48,900	270030	3185	Employee Costs	33,800	-30.9%	39,252	40,351	41,360
500	500	270030	3260	Fire Safety Inspections	513	2.5%	525	538	552
6,200	6,200	270030	3330	Internal Expenses	4,550	-26.6%	4,757	4,974	5,202
900	900	270030	3370	M & R - Air Conditioner	900	0.0%	923	946	969
9,900	9,900	270030	3375	M & R - Buildings	9,832	-0.7%	10,092	10,367	10,627
39,800	39,800	270030	3455	Operating Expenses	45,300	13.8%	47,018	48,806	50,669
				<b>Casino Early Childhood Centre</b>					
2,800	2,800	270040	3330	Internal Expenses	2,800	0.0%	2,916	3,036	3,163
700	700	270040	3455	Operating Expenses	900	28.6%	927	955	983
				<b>Casino Historical Museum</b>					
500	500	270050	3260	Fire Safety Inspections	513	2.5%	525	538	552
2,600	2,600	270050	3330	Internal Expenses	3,050	17.3%	3,179	3,315	3,456
1,500	1,500	270050	3375	M & R - Buildings	1,500	0.0%	1,538	1,576	1,615
2,900	2,900	270050	3455	Operating Expenses	3,400	17.2%	3,526	3,657	3,793
				<b>Casino Indoor Sports Centre</b>					
1,200	1,200	270060	3025	Administration Expenses	0	-100.0%	0	0	0
500	500	270060	3260	Fire Safety Inspections	513	2.5%	525	538	552
5,900	5,900	270060	3330	Internal Expenses	0	-100.0%	0	0	0
3,600	3,600	270060	3375	M & R - Buildings	3,580	-0.6%	3,671	3,765	3,859
2,000	2,000	270060	3395	M & R - Grounds	2,000	0.0%	2,050	2,101	2,154
13,975	13,975	270060	3455	Operating Expenses	12,128	-13.2%	12,485	12,854	13,234
				<b>Casino Neighbourhood Centre</b>					
7,400	7,400	270070	3330	Internal Expenses	7,550	2.0%	0	0	0
1,300	1,300	270070	3455	Operating Expenses	1,600	23.1%	0	0	0
				<b>Casino Lions Club</b>					
0	0	270075	3330	Internal Expenses	1,300	0.0%	1,366	1,436	1,509
				<b>Casino Playgroup Hall</b>					
1,000	1,000	270080	3375	M & R - Buildings	1,000	0.0%	1,025	1,051	1,077
900	900	270080	3455	Operating Expenses	0	-100.0%	0	0	0

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Community Facilities & Public Halls (continued)**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
<b>Operating Expenditure (continued)</b>									
500	500	270090	3260	<b>Casino Scout Hall</b>					
				Fire Safety Inspections	513	2.5%	525	538	552
1,000	1,000	270090	3375	M & R - Buildings	1,000	0.0%	1,025	1,051	1,077
<b>Broadwater Community Hall</b>									
0	0	270200	3025	Administration Expenses	400	0.0%	410	420	431
500	500	270200	3260	Fire Safety Inspections	513	2.5%	525	538	552
1,000	1,000	270200	3330	Internal Expenses	1,350	35.0%	1,399	1,449	1,501
2,000	2,000	270200	3375	M & R - Buildings	2,024	1.2%	2,076	2,130	2,183
500	500	270200	3395	M & R - Grounds	500	0.0%	513	525	538
2,400	2,400	270200	3455	Operating Expenses	2,800	16.7%	2,883	2,968	3,056
<b>Clovass Community Centre</b>									
0	0	270250	3330	Internal Expenses	50	0.0%	51	53	54
800	800	270250	3455	Operating Expenses	1,000	25.0%	1,030	1,061	1,093
<b>Coraki Baby Health Centre</b>									
2,700	2,700	270300	3330	Internal Expenses	4,675	73.1%	4,899	5,133	5,380
200	200	270300	3455	Operating Expenses	200	0.0%	206	212	219
<b>Coraki Youth Hall</b>									
500	500	270310	3260	Fire Safety Inspections	513	2.5%	525	538	552
3,400	3,400	270310	3330	Internal Expenses	3,850	13.2%	4,005	4,167	4,336
2,000	2,000	270310	3375	M & R - Buildings	2,012	0.6%	2,063	2,115	2,168
1,000	1,000	270310	3395	M & R - Grounds	1,068	6.8%	1,096	1,124	1,153
1,300	1,300	270310	3455	Operating Expenses	2,800	115.4%	2,883	2,968	3,056
<b>Evans Head Recreation Hall</b>									
500	500	270400	3260	Fire Safety Inspections	513	2.5%	525	538	552
1,000	1,000	270400	3330	Internal Expenses	1,250	25.0%	1,294	1,339	1,385
5,200	5,200	270400	3375	M & R - Buildings	5,160	-0.8%	5,292	5,429	5,565
2,200	2,200	270400	3455	Operating Expenses	2,800	27.3%	2,884	2,971	3,060
<b>Evans Head Scout Hall</b>									
500	500	270410	3260	Fire Safety Inspections	513	2.5%	525	538	552
1,700	1,700	270410	3330	Internal Expenses	0	-100.0%	0	0	0
1,500	1,500	270410	3375	M & R - Buildings	1,524	1.6%	1,563	1,604	1,644
500	500	270410	3395	M & R - Grounds	500	0.0%	513	525	538
1,000	1,000	270410	3455	Operating Expenses	1,400	40.0%	1,441	1,483	1,527
<b>Evans Head Senior Citizens Hall</b>									
500	500	270420	3260	Fire Safety Inspections	513	2.5%	525	538	552
2,000	2,000	270420	3375	M & R - Buildings	2,024	1.2%	2,076	2,130	2,183
2,700	2,700	270420	3455	Operating Expenses	3,400	25.9%	3,502	3,607	3,715
<b>Fairy Hill Hall</b>									
500	500	270500	3260	Fire Safety Inspections	513	2.5%	525	538	552
1,900	1,900	270500	3330	Internal Expenses	550	-71.1%	579	609	641
1,500	1,500	270500	3375	M & R - Buildings	1,468	-2.1%	1,506	1,545	1,583
500	500	270500	3395	M & R - Grounds	500	0.0%	513	525	538
1,300	1,300	270500	3455	Operating Expenses	1,700	30.8%	1,750	1,801	1,854
<b>Leeville Hall</b>									
500	500	270550	3260	Fire Safety Inspections	513	2.5%	525	538	552
1,500	1,500	270550	3375	M & R - Buildings	1,468	-2.1%	1,506	1,545	1,583
500	500	270550	3395	M & R - Grounds	500	0.0%	513	525	538
1,600	1,600	270550	3455	Operating Expenses	1,800	12.5%	1,865	1,933	2,003
<b>Rappville Hall</b>									
500	500	270700	3260	Fire Safety Inspections	513	2.5%	525	538	552
100	100	270700	3330	Internal Expenses	2,900	2800.0%	3,004	3,113	3,227
1,500	1,500	270700	3375	M & R - Buildings	1,468	-2.1%	1,506	1,545	1,583
500	500	270700	3395	M & R - Grounds	500	0.0%	513	525	538
2,000	2,000	270700	3455	Operating Expenses	2,400	20.0%	2,483	2,569	2,658
<b>Rileys Hill Community Centre</b>									
500	500	270800	3260	Fire Safety Inspections	513	2.5%	525	538	552
3,100	3,100	270800	3330	Internal Expenses	3,600	16.1%	3,762	3,932	4,110
1,500	1,500	270800	3375	M & R - Buildings	1,468	-2.1%	1,506	1,545	1,583
2,500	2,500	270800	3395	M & R - Grounds	2,436	-2.6%	2,499	2,564	2,628
700	700	270800	3455	Operating Expenses	1,000	42.9%	1,029	1,059	1,090
<b>Woodburn Hall</b>									
500	500	270850	3260	Fire Safety Inspections	513	2.5%	525	538	552
2,000	2,000	270850	3375	M & R - Buildings	2,024	1.2%	2,076	2,130	2,183
800	800	270850	3395	M & R - Grounds	768	-4.0%	788	809	830
2,600	2,600	270850	3455	Operating Expenses	3,800	46.2%	3,913	4,029	4,149
<b>Woodview Hall</b>									
500	500	270900	3260	Fire Safety Inspections	513	2.5%	525	538	552
500	500	270900	3330	Internal Expenses	550	10.0%	579	609	641
2,000	2,000	270900	3375	M & R - Buildings	2,024	1.2%	2,076	2,130	2,183
500	500	270900	3395	M & R - Grounds	500	0.0%	513	525	538
1,500	1,500	270900	3455	Operating Expenses	2,200	46.7%	2,265	2,332	2,401
<b>Yorklea Community Centre</b>									
500	500	270910	3260	Fire Safety Inspections	513	2.5%	525	538	552
2,500	2,500	270910	3455	Operating Expenses	3,000	20.0%	3,090	3,183	3,278

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16  
Focus Activity: Community Facilities & Public Halls (continued)**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
				<b>Operating Expenditure (continued)</b>					
				<b>Major Maintenance</b>					
41,500	35,800	270930	3375	M & R - Buildings	0	-100.0%	0	0	0
				<b>Indirect Expenditure</b>					
97,991	97,991	270991	3998	Activity Based Costing - Expense	102,009	4.1%	108,263	113,552	114,235
327,500	327,500	270990	3999	Depreciation	203,997	-37.7%	212,920	228,035	259,829
<b>737,666</b>	<b>731,966</b>			<b>Total Operating Expenditure</b>	<b>572,562</b>	<b>-22.4%</b>	<b>591,403</b>	<b>620,559</b>	<b>661,917</b>
<b>(655,154)</b>	<b>(649,454)</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>(487,575)</b>	<b>-25.6%</b>	<b>(503,866)</b>	<b>(530,396)</b>	<b>(569,049)</b>
<b>(327,654)</b>	<b>(321,954)</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(283,578)</b>	<b>-13.5%</b>	<b>(290,946)</b>	<b>(302,361)</b>	<b>(309,219)</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	0		0	0	0
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	0		0	0	0
				Add: Transfer from Restricted Assets	4,000		0	0	0
				Less: Asset Acquisition	71,538		63,601	69,691	70,809
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	0		0	0	0
				Less: Transfer to Restricted Assets	0		0	0	0
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(67,538)</b>		<b>(63,601)</b>	<b>(69,691)</b>	<b>(70,809)</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(351,116)</b>		<b>(354,547)</b>	<b>(372,052)</b>	<b>(380,028)</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16  
Focus Area: Recreation & Open Space - Budget Summary**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
				<b>Operating Revenue</b>					
0	0			Pools	0	0.0%	0	0	0
130,707	145,707			Sports Grounds, Parks & Reserves	149,628	14.5%	154,117	158,741	163,503
<b>130,707</b>	<b>145,707</b>			<b>Total Operating Revenue</b>	<b>149,628</b>	<b>14.5%</b>	<b>154,117</b>	<b>158,741</b>	<b>163,503</b>
				<b>Operating Expenditure</b>					
742,168	742,168			Pools	630,915	-15.0%	648,467	671,269	691,716
2,263,028	2,260,581			Sports Grounds, Parks & Reserves	2,114,809	-6.5%	2,168,078	2,254,647	2,303,176
<b>3,005,196</b>	<b>3,002,749</b>			<b>Total Operating Expenditure</b>	<b>2,745,725</b>	<b>-8.6%</b>	<b>2,816,546</b>	<b>2,925,916</b>	<b>2,994,892</b>
<b>(2,874,489)</b>	<b>(2,857,042)</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>(2,596,096)</b>	<b>-9.7%</b>	<b>(2,662,429)</b>	<b>(2,767,176)</b>	<b>(2,831,389)</b>
<b>(1,967,289)</b>	<b>(1,949,842)</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(1,921,931)</b>	<b>-2.3%</b>	<b>(1,947,032)</b>	<b>(2,002,202)</b>	<b>(2,045,546)</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	359,538		107,588	108,153	108,732
				Add: Loan Funds Used	100,000		120,000	341,935	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	0		0	0	0
				Add: Transfer from Restricted Assets	277,837		3,140	84,023	0
				Less: Asset Acquisition	1,419,138		1,047,589	1,367,254	638,733
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	146,200		162,400	196,300	204,700
				Less: Transfer to Restricted Assets	0		0	0	0
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(827,964)</b>		<b>(979,261)</b>	<b>(1,029,443)</b>	<b>(734,701)</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(2,749,895)</b>		<b>(2,926,293)</b>	<b>(3,031,644)</b>	<b>(2,780,247)</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Pools**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
				<b>Operating Revenue</b>					
0	0	280000	0290	Contributions - Other	0	0.0%	0	0	0
<b>0</b>	<b>0</b>			<b>Total Operating Revenue</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>	<b>0</b>
				<b>Operating Expenditure</b>					
				<b>Casino Swimming Pool</b>					
1,900	1,900	280010	3330	Internal Expenses	2,100	10.5%	2,163	2,228	2,295
5,000	5,000	280010	3375	M & R - Buildings	5,016	0.3%	5,145	5,279	5,411
5,500	5,500	280010	3405	M & R - Other Structures	5,472	-0.5%	5,613	5,759	5,903
114,600	114,600	280010	3455	Operating Expenses	117,378	2.4%	120,350	123,398	126,523
				<b>Coraki Swimming Pool</b>					
1,500	1,500	280020	3330	Internal Expenses	1,800	20.0%	1,881	1,966	2,055
2,000	2,000	280020	3375	M & R - Buildings	1,924	-3.8%	1,973	2,025	2,075
2,500	2,500	280020	3405	M & R - Other Structures	2,380	-4.8%	2,441	2,504	2,567
37,100	37,100	280020	3455	Operating Expenses	38,013	2.5%	38,966	39,943	40,945
				<b>Evans Head Aquatic Centre</b>					
2,500	2,500	280030	3375	M & R - Buildings	2,380	-4.8%	2,441	2,504	2,567
2,500	2,500	280030	3405	M & R - Other Structures	2,380	-4.8%	2,441	2,504	2,567
227,600	227,600	280030	3455	Operating Expenses	232,090	2.0%	238,893	245,914	253,162
				<b>Woodburn Swimming Pool</b>					
1,700	1,700	280040	3330	Internal Expenses	1,950	14.7%	2,041	2,136	2,236
2,500	2,500	280040	3375	M & R - Buildings	2,380	-4.8%	2,441	2,504	2,567
2,500	2,500	280040	3405	M & R - Other Structures	2,380	-4.8%	2,441	2,504	2,567
45,900	45,900	280040	3455	Operating Expenses	47,013	2.4%	48,195	49,407	50,649
				<b>Indirect Expenditure</b>					
62,668	62,668	280991	3998	Activity Based Costing - Expense	62,912	0.4%	67,573	71,300	71,343
224,200	224,200	280990	3999	Depreciation	103,349	-53.9%	103,470	109,393	116,283
<b>742,168</b>	<b>742,168</b>			<b>Total Operating Expenditure</b>	<b>630,915</b>	<b>-15.0%</b>	<b>648,467</b>	<b>671,269</b>	<b>691,716</b>
<b>(742,168)</b>	<b>(742,168)</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>(630,915)</b>	<b>-15.0%</b>	<b>(648,467)</b>	<b>(671,269)</b>	<b>(691,716)</b>
<b>(517,968)</b>	<b>(517,968)</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(527,566)</b>	<b>1.9%</b>	<b>(544,997)</b>	<b>(561,876)</b>	<b>(575,433)</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	0		0	0	0
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	0		0	0	0
				Add: Transfer from Restricted Assets	0		0	0	0
				Less: Asset Acquisition	0		25,000	70,000	0
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	0		0	0	0
				Less: Transfer to Restricted Assets	0		0	0	0
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>0</b>		<b>(25,000)</b>	<b>(70,000)</b>	<b>0</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(527,566)</b>		<b>(569,997)</b>	<b>(631,876)</b>	<b>(575,433)</b>



**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Sports Grounds, Parks and Reserves**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
				<b>Operating Revenue</b>					
				<b>Sports Grounds Revenue</b>					
1,545	1,545	290000	0290	Contributions - Other	1,591	3.0%	1,639	1,688	1,739
33,269	33,269	290000	0460	Fees - Other	34,267	3.0%	35,295	36,354	37,445
103	103	290000	1180	Rental Income	106	3.0%	109	113	116
				<b>Parks &amp; Gardens Revenue</b>					
47,586	47,586	300010	0260	Contributions - LPMA/NCAT	49,014	3.0%	50,484	51,999	53,558
1,030	1,030	300010	0460	Fees - Other	1,061	3.0%	1,093	1,126	1,159
0	15,000	300010	0590	Natural Disaster Funding	0	0.0%	0	0	0
12,875	12,875	300010	1180	Rental Income	13,261	3.0%	13,659	14,069	14,491
				<b>Coraki Caravan Park</b>					
0	0	300310	0085	Caravan Park - Short Term Powered Site	9,500	0.0%	9,785	10,079	10,381
0	0	300310	0086	Caravan Park - Short Term Unpowered Site	5,500	0.0%	5,665	5,835	6,010
				<b>Casino Showground Revenue</b>					
1,957	1,957	310010	0020	Advertising Fees	2,016	3.0%	2,076	2,138	2,203
4,429	4,429	310010	0320	Contributions - Race Club Electricity Fees	4,562	3.0%	4,699	4,840	4,985
618	618	310010	0460	Fees - Other	637	3.0%	656	675	696
3,296	3,296	310010	1180	Rental Income	3,395	3.0%	3,497	3,602	3,710
				<b>Evans Head Surf Club Revenue</b>					
20,806	20,806	310030	0260	Contributions - LPMA/NCAT	21,430	3.0%	22,073	22,735	23,417
3,193	3,193	310030	1180	Rental Income	3,289	3.0%	3,387	3,489	3,594
<b>130,707</b>	<b>145,707</b>			<b>Total Operating Revenue</b>	<b>149,628</b>	<b>14.5%</b>	<b>154,117</b>	<b>158,741</b>	<b>163,503</b>
				<b>Operating Expenditure</b>					
				<b>Sports Grounds - Casino</b>					
				<b>Albert Park</b>					
1,900	1,900	290100	3330	Internal Expenses	1,850	-2.6%	1,924	2,000	2,080
500	500	290100	3375	M & R - Buildings	500	0.0%	513	525	538
1,900	1,900	290100	3455	Operating Expenses	2,200	15.8%	2,282	2,367	2,456
500	500	290100	3470	Other Activities	500	0.0%	513	525	538
5,800	5,800	290100	4311	Mowing	5,708	-1.6%	5,856	6,011	6,162
4,100	4,100	290100	4415	BBQ Cleaning	4,076	-0.6%	4,184	4,299	4,407
				<b>Colley Park</b>					
80,900	40,453	290110	3070	Borrowing Costs	55,300	-31.6%	50,100	45,100	39,300
500	500	290110	3260	Fire Safety Inspections	513	2.5%	525	538	552
3,600	3,600	290110	3330	Internal Expenses	10,600	194.4%	11,026	11,470	11,933
1,700	1,700	290110	3375	M & R - Buildings	1,724	1.4%	1,768	1,814	1,860
4,400	4,400	290110	3455	Operating Expenses	4,300	-2.3%	4,429	4,562	4,699
1,700	1,700	290110	3470	Other Activities	1,743	2.5%	1,786	1,831	1,876
16,700	16,700	290110	4311	Mowing	16,512	-1.1%	16,941	17,390	17,824
				<b>Jubilee Park</b>					
600	600	290120	3330	Internal Expenses	1,200	100.0%	1,241	1,283	1,327
500	500	290120	3375	M & R - Buildings	500	0.0%	513	525	538
100	100	290120	3455	Operating Expenses	200	100.0%	206	212	219
500	500	290120	3470	Other Activities	500	0.0%	513	525	538
3,800	3,800	290120	4311	Mowing	3,772	-0.7%	3,870	3,973	4,072
				<b>McDonald Park</b>					
0	0	290130	3455	Operating Expenses	200	0.0%	205	210	215
2,000	2,000	290130	3470	Other Activities	2,004	0.2%	2,057	2,113	2,165
1,500	1,500	290130	4311	Mowing	1,480	-1.3%	1,519	1,559	1,598
				<b>QE Park No. 1</b>					
500	500	290140	3260	Fire Safety Inspections	513	2.5%	525	538	552
17,800	17,800	290140	3330	Internal Expenses	18,200	2.2%	19,076	19,995	20,958
1,600	1,600	290140	3375	M & R - Buildings	1,568	-2.0%	1,608	1,650	1,691
12,600	12,600	290140	3455	Operating Expenses	13,800	9.5%	14,240	14,695	15,164
5,300	5,300	290140	3470	Other Activities	5,300	0.0%	5,433	5,568	5,708
2,700	2,700	290140	4311	Mowing	2,704	0.1%	2,774	2,848	2,919
				<b>QE Park No. 2</b>					
500	500	290150	3330	Internal Expenses	750	50.0%	788	827	868
2,000	2,000	290150	3375	M & R - Buildings	2,024	1.2%	2,076	2,130	2,183
2,800	2,800	290150	3455	Operating Expenses	2,700	-3.6%	2,793	2,889	2,989
1,000	1,000	290150	3470	Other Activities	1,036	3.6%	1,064	1,093	1,121
6,800	6,800	290150	4311	Mowing	6,676	-1.8%	6,849	7,031	7,207
				<b>QE Park No. 3 &amp; 4</b>					
5,900	5,900	290160	3375	M & R - Buildings	5,816	-1.4%	5,965	6,119	6,272
1,400	1,400	290160	3455	Operating Expenses	1,600	14.3%	1,648	1,697	1,748
1,400	1,400	290160	3470	Other Activities	1,468	4.9%	1,506	1,545	1,583
21,200	21,200	290160	4311	Mowing	21,052	-0.7%	21,599	22,171	22,726
				<b>QE Park Outer</b>					
7,300	7,300	290170	4311	Mowing	7,288	-0.2%	7,477	7,675	7,867
				<b>QE Riverbank Maintenance</b>					
4,100	4,100	290172	3400	M & R - Other	0	-100.0%	0	0	0
				<b>Riverview Park</b>					
500	500	290180	3330	Internal Expenses	400	-20.0%	419	438	459
500	500	290180	3375	M & R - Buildings	500	0.0%	513	525	538
400	400	290180	3455	Operating Expenses	500	25.0%	515	530	546
500	500	290180	3470	Other Activities	500	0.0%	513	525	538
5,800	5,800	290180	4311	Mowing	5,708	-1.6%	5,856	6,011	6,162
				<b>Tennis Club</b>					
500	500	290190	3260	Fire Safety Inspections	513	2.5%	525	538	552
300	300	290190	3330	Internal Expenses	0	-100.0%	0	0	0
1,000	1,000	290190	3375	M & R - Buildings	1,000	0.0%	1,025	1,051	1,077
2,400	2,400	290190	3455	Operating Expenses	2,000	-16.7%	2,060	2,122	2,185

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Sports Grounds, Parks and Reserves (continued)**

Original Budget	Revised Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2014/2015	31-Dec-14	Project	Activity	Description	2015/2016	2014/2015	2016/2017	2017/2018	2018/2019
				<b>Operating Expenditure (continued)</b>					
				<b>Sports Grounds - Casino (continued)</b>					
				<b>Windsor Park</b>					
500	500	290300	3330	Internal Expenses	0	-100.0%	0	0	0
1,000	1,000	290300	3375	M & R - Buildings	1,000	0.0%	1,025	1,051	1,077
3,000	3,000	290300	3455	Operating Expenses	2,800	-6.7%	2,894	2,991	3,092
1,000	1,000	290300	3470	Other Activities	1,000	0.0%	1,025	1,051	1,077
8,500	8,500	290300	4311	Mowing	8,356	-1.7%	8,573	8,800	9,020
				<b>Sports Grounds - Evans Head</b>					
				<b>Paddon/Coast Guard Park</b>					
16,300	16,300	290400	3330	Internal Expenses	15,700	-3.7%	16,382	17,097	17,847
500	500	290400	3375	M & R - Buildings	500	0.0%	513	525	538
2,200	2,200	290400	3455	Operating Expenses	2,200	0.0%	2,290	2,384	2,482
4,800	4,800	290400	4311	Mowing	4,740	-1.3%	4,863	4,992	5,117
4,600	4,600	290400	4415	BBQ Cleaning	4,488	-2.4%	4,607	4,734	4,852
				<b>Paddon/Coast Guard Park Maintenance (RSV 14/15)</b>					
0	0	290401	3455	Operating Expenses	0	0.0%	0	0	0
				<b>Boat Harbour Dog Park Maintenance (RSV 14/15)</b>					
0	0	290402	3455	Operating Expenses	0	0.0%	0	0	0
				<b>Stan Payne Oval</b>					
500	500	290410	3025	Administration Expenses	450	-10.0%	461	473	485
500	500	290410	3260	Fire Safety Inspections	513	2.5%	525	538	552
16,900	16,900	290410	3330	Internal Expenses	16,800	-0.6%	17,464	18,156	18,877
1,000	1,000	290410	3375	M & R - Buildings	1,000	0.0%	1,025	1,051	1,077
11,700	11,700	290410	3455	Operating Expenses	12,500	6.8%	13,009	13,540	14,094
4,400	4,400	290410	3470	Other Activities	4,304	-2.2%	4,414	4,529	4,642
15,500	15,500	290410	4311	Mowing	15,344	-1.0%	15,743	16,160	16,564
				<b>Stan Payne Oval - Meter Box Repairs</b>					
0	0	290412	3405	M & R - Other Structures	0	0.0%	0	0	0
				<b>Waterfront Structures</b>					
2,400	2,400	290420	3455	Operating Expenses	2,460	2.5%	2,522	2,585	2,649
				<b>Sports Grounds - Rappville</b>					
				<b>Rappville Showground</b>					
800	800	290700	3330	Internal Expenses	900	12.5%	948	999	1,052
2,000	2,000	290700	3375	M & R - Buildings	2,024	1.2%	2,076	2,130	2,183
2,500	2,500	290700	3455	Operating Expenses	2,600	4.0%	2,696	2,796	2,899
2,400	2,400	290700	3470	Other Activities	2,400	0.0%	2,460	2,522	2,585
				<b>Tennis Club</b>					
500	500	290710	3260	Fire Safety Inspections	513	2.5%	525	538	552
500	500	290710	3375	M & R - Buildings	500	0.0%	513	525	538
700	700	290710	3455	Operating Expenses	600	-14.3%	618	637	656
2,300	2,300	290710	3470	Other Activities	2,300	0.0%	2,358	2,416	2,477
				<b>Sports Grounds - Woodburn</b>					
				<b>Woodburn Oval</b>					
2,600	2,600	290850	3330	Internal Expenses	3,100	19.2%	3,215	3,335	3,459
3,000	3,000	290850	3375	M & R - Buildings	3,036	1.2%	3,114	3,195	3,274
9,300	9,300	290850	3455	Operating Expenses	8,500	-8.6%	8,855	9,226	9,613
12,600	12,600	290850	4311	Mowing	12,540	-0.5%	12,866	13,207	13,537
				<b>Woodburn Oval Maintenance (RSV 14/15)</b>					
0	0	290851	3455	Operating Expenses	0	0.0%	0	0	0
				<b>Topsoil (RSV 08/09)</b>					
20,000	20,000	290900	3775	Topdressing, Coring & Thatching	0	-100.0%	20,000	20,000	20,000
				<b>Indirect Expenditure</b>					
218,693	218,693	290991	3998	Activity Based Costing - Expense	213,545	-2.4%	194,403	201,315	204,773
338,000	338,000	290990	3999	Depreciation	299,407	-11.4%	307,784	323,639	335,534
				<b>Parks - Casino</b>					
				<b>Coronation Park</b>					
2,600	2,600	300100	3330	Internal Expenses	5,700	119.2%	5,930	6,170	6,420
1,300	1,300	300100	3455	Operating Expenses	1,300	0.0%	1,339	1,379	1,421
10,600	10,600	300100	4311	Mowing	10,448	-1.4%	10,719	11,003	11,278
				<b>Crawford Square</b>					
2,000	2,000	300110	3330	Internal Expenses	1,750	-12.5%	1,819	1,890	1,964
3,800	3,800	300110	3375	M & R - Buildings	3,748	-1.4%	3,844	3,944	4,043
1,500	1,500	300110	3455	Operating Expenses	1,800	20.0%	1,854	1,910	1,967
4,700	4,700	300110	3470	Other Activities	4,672	-0.6%	4,793	4,918	5,041
9,200	9,200	300110	4311	Mowing	9,124	-0.8%	9,361	9,609	9,849
4,200	4,200	300110	4415	BBQ Cleaning	4,076	-3.0%	4,184	4,299	4,407
				<b>Elsmer Jones Park</b>					
900	900	300120	3330	Internal Expenses	1,100	22.2%	1,136	1,173	1,212
600	600	300120	3375	M & R - Buildings	600	0.0%	615	630	646
100	100	300120	3455	Operating Expenses	200	100.0%	206	212	219
1,000	1,000	300120	3470	Other Activities	968	-3.2%	993	1,019	1,045
9,500	9,500	300120	4311	Mowing	9,480	-0.2%	9,726	9,984	10,234
				<b>Jabiru Wetlands</b>					
1,000	1,000	300130	3375	M & R - Buildings	1,000	0.0%	1,025	1,051	1,077
3,200	3,200	300130	3470	Other Activities	3,172	-0.9%	3,255	3,342	3,426
4,800	4,800	300130	4311	Mowing	4,740	-1.3%	4,863	4,992	5,117

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Sports Grounds, Parks and Reserves (continued)**

Original Budget	Revised Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2014/2015	31-Dec-14	Project	Activity	Description	2015/2016	2014/2015	2016/2017	2017/2018	2018/2019
				<b>Operating Expenditure (continued)</b>					
				<b>Parks - Casino (continued)</b>					
				<b>McAuliffe Park</b>					
200	200	300140	3330	Internal Expenses	250	25.0%	263	276	289
200	200	300140	3455	Operating Expenses	200	0.0%	206	212	219
5,200	5,200	300140	4311	Mowing	5,096	-2.0%	5,228	5,367	5,501
				<b>McAuliffe Riverbank Maintenance</b>					
5,000	5,000	300142	3400	M & R - Other	1,500	-70.0%	0	0	0
				<b>Casino Riverbank Presentation (RSV 14/15)</b>					
50,000	50,000	300145	3400	M & R - Other	50,000	0.0%	50,000	50,000	50,000
				<b>Savins Park</b>					
200	200	300150	3330	Internal Expenses	150	-25.0%	158	165	174
200	200	300150	3455	Operating Expenses	200	0.0%	206	212	219
3,700	3,700	300150	4311	Mowing	3,672	-0.8%	3,768	3,868	3,964
				<b>Webb Park</b>					
1,600	1,600	300160	3330	Internal Expenses	1,750	9.4%	1,819	1,890	1,964
0	0	300160	3375	M & R - Buildings	0	0.0%	0	0	0
400	400	300160	3455	Operating Expenses	400	0.0%	412	424	437
0	0	300160	3470	Other Activities	0	0.0%	0	0	0
6,200	6,200	300160	4311	Mowing	6,064	-2.2%	6,222	6,386	6,546
				<b>Parks - Broadwater</b>					
				<b>Broadwater Memorial Park</b>					
3,100	3,100	300200	3330	Internal Expenses	1,100	-64.5%	1,136	1,173	1,212
500	500	300200	3375	M & R - Buildings	500	0.0%	513	525	538
1,600	1,600	300200	3455	Operating Expenses	1,200	-25.0%	1,250	1,302	1,357
800	800	300200	3470	Other Activities	800	0.0%	820	841	862
3,300	3,300	300200	4311	Mowing	3,316	0.5%	3,402	3,493	3,580
				<b>Broadwater Toilets Lighting</b>					
0	1,000	300201	3375	M & R - Buildings	0	0.0%	0	0	0
				<b>Broadwater Memorial Park Maintenance (RSV 14/15)</b>					
0	0	300202	3455	Operating Expenses	0	0.0%	0	0	0
				<b>Parks - Coraki</b>					
				<b>Coraki Riverside Park</b>					
900	900	300300	3025	Administration Expenses	600	-33.3%	615	630	646
5,300	5,300	300300	3330	Internal Expenses	8,150	53.8%	8,472	8,806	9,156
3,200	3,200	300300	3375	M & R - Buildings	3,136	-2.0%	3,216	3,300	3,382
4,900	4,900	300300	3455	Operating Expenses	5,178	5.7%	5,317	5,460	5,607
6,400	6,400	300300	3470	Other Activities	6,360	-0.6%	6,522	6,690	6,857
12,200	12,200	300300	4311	Mowing	12,028	-1.4%	12,341	12,667	12,984
3,000	3,000	300300	4415	BBQ Cleaning	2,940	-2.0%	3,018	3,101	3,178
				<b>Coraki Riverside Park - Natural Disaster Works</b>					
0	7,500	300305	3455	Operating Expenses	0	0.0%	0	0	0
				<b>Coraki Caravan Park</b>					
0	100	300310	3260	Fire Safety Inspections	0	0.0%	0	0	0
0	0	300310	3330	Internal Expenses	4,500	0.0%	4,699	4,907	5,125
0	500	300310	3375	M & R - Buildings	0	0.0%	0	0	0
0	12,500	300310	3395	M & R - Grounds	0	0.0%	0	0	0
0	8,000	300310	3455	Operating Expenses	20,000	0.0%	21,000	22,050	23,153
0	900	300310	4311	Mowing	0	0.0%	0	0	0
				<b>Parks - Evans Head</b>					
				<b>Airforce Beach</b>					
3,100	3,100	300400	3330	Internal Expenses	2,500	-19.4%	2,601	2,706	2,816
1,400	1,400	300400	3375	M & R - Buildings	1,390	-0.7%	1,426	1,462	1,499
300	300	300400	3455	Operating Expenses	400	33.3%	412	424	437
500	500	300400	3470	Other Activities	500	0.0%	513	525	538
1,600	1,600	300400	4311	Mowing	1,580	-1.3%	1,621	1,664	1,706
				<b>Evans Head Foreshore Reserve</b>					
2,600	2,600	300410	3375	M & R - Buildings	2,524	-2.9%	2,588	2,655	2,721
100	100	300410	3455	Operating Expenses	100	0.0%	103	106	109
2,900	2,900	300410	3470	Other Activities	2,936	1.2%	3,011	3,089	3,167
12,200	12,200	300410	4311	Mowing	12,240	0.3%	12,551	12,872	13,193
				<b>Evans Head Surf Club &amp; Foreshore Maintenance (RSV 14/15)</b>					
0	0	300411	3455	Operating Expenses	0	0.0%	0	0	0
				<b>Evans Head Memorial Reserve</b>					
500	500	300420	3375	M & R - Buildings	500	0.0%	513	525	538
200	200	300420	3455	Operating Expenses	100	-50.0%	103	106	109
500	500	300420	3470	Other Activities	500	0.0%	513	525	538
2,000	2,000	300420	4311	Mowing	1,936	-3.2%	1,986	2,039	2,090
				<b>Evans Head Memorial Reserve Maintenance Works (RSV 14/15)</b>					
0	0	300421	3455	Operating Expenses	0	0.0%	0	0	0
				<b>Mangrove Street Rec Maintenance Works (RSV 14/15)</b>					
0	0	300422	3455	Operating Expenses	0	0.0%	0	0	0
				<b>Kalimna Park</b>					
700	700	300430	3330	Internal Expenses	800	14.3%	840	882	926
300	300	300430	3375	M & R - Buildings	300	0.0%	308	315	323
1,500	1,500	300430	3455	Operating Expenses	1,300	-13.3%	1,359	1,421	1,485
800	800	300430	3470	Other Activities	800	0.0%	820	841	862
3,200	3,200	300430	4311	Mowing	3,160	-1.3%	3,242	3,328	3,411
4,600	4,600	300430	4415	BBQ Cleaning	4,488	-2.4%	4,607	4,734	4,852

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Sports Grounds, Parks and Reserves (continued)**

Original Budget	Revised Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2014/2015	31-Dec-14	Project	Activity	Description	2015/2016	2014/2015	2016/2017	2017/2018	2018/2019
				<b>Operating Expenditure (continued)</b>					
				<b>Parks - Evans Head (continued)</b>					
				<b>Lilli Pilli PI Reserve</b>					
700	700	300440	3375	M & R - Buildings	700	0.0%	718	735	754
0	0	300440	3417	M & R - Playgrounds	0	0.0%	0	0	0
400	400	300440	3455	Operating Expenses	200	-50.0%	206	212	219
1,600	1,600	300440	4311	Mowing	1,580	-1.3%	1,621	1,664	1,706
				<b>Razorback Lookout</b>					
5,600	5,600	300450	3330	Internal Expenses	6,150	9.8%	6,434	6,731	7,043
2,000	2,000	300450	3375	M & R - Buildings	2,024	1.2%	2,076	2,130	2,183
2,300	2,300	300450	3455	Operating Expenses	2,000	-13.0%	2,084	2,172	2,263
3,700	3,700	300450	4311	Mowing	3,672	-0.8%	3,768	3,868	3,964
4,600	4,600	300450	4415	BBQ Cleaning	4,488	-2.4%	4,607	4,734	4,852
				<b>Razorback Lookout Maintenance (RSV 14/15)</b>					
0	0	300451	3455	Operating Expenses	0	0.0%	0	0	0
				<b>Shark Bay</b>					
1,500	1,500	300460	3330	Internal Expenses	1,350	-10.0%	1,399	1,449	1,501
2,000	2,000	300460	3375	M & R - Buildings	2,024	1.2%	2,076	2,130	2,183
600	600	300460	3455	Operating Expenses	500	-16.7%	515	530	546
800	800	300460	3470	Other Activities	800	0.0%	820	841	862
3,200	3,200	300460	4311	Mowing	3,160	-1.3%	3,242	3,328	3,411
4,600	4,600	300460	4415	BBQ Cleaning	4,488	-2.4%	4,607	4,734	4,852
				<b>Shark Bay Maintenance (RSV 14/15)</b>					
0	0	300461	3455	Operating Expenses	0	0.0%	0	0	0
				<b>Parks - Woodburn</b>					
				<b>Woodburn Riverside Park</b>					
500	500	300850	3260	Fire Safety Inspections	513	2.5%	525	538	552
11,700	11,700	300850	3330	Internal Expenses	14,650	25.2%	15,226	15,825	16,450
1,000	1,000	300850	3375	M & R - Buildings	1,000	0.0%	1,025	1,051	1,077
3,400	3,400	300850	3455	Operating Expenses	3,500	2.9%	3,619	3,742	3,870
4,700	4,700	300850	3470	Other Activities	4,704	0.1%	4,824	4,949	5,073
13,800	13,800	300850	4311	Mowing	13,608	-1.4%	13,962	14,331	14,690
8,300	8,300	300850	4415	BBQ Cleaning	8,564	3.2%	8,792	9,033	9,259
				<b>Woodburn Riverside Park Additional Mtce (RSV 08/09)</b>					
0	7,500	300851	3400	M & R - Other	0	0.0%	10,000	0	5,000
				<b>Woodburn Riverside Park Maintenance (RSV 14/15)</b>					
0	0	300852	3455	Operating Expenses	0	0.0%	0	0	0
				<b>Woodburn Helipad Maintenance (RSV 14/15)</b>					
0	0	300853	3455	Operating Expenses	0	0.0%	0	0	0
				<b>Parks Other</b>					
				<b>Coastal Reserve Biodiversity</b>					
20,800	20,800	300942	3400	M & R - Other	21,320	2.5%	21,853	22,399	22,959
				<b>Landcare Groups</b>					
4,000	4,000	300944	3115	Community Projects	4,100	2.5%	4,203	4,308	4,415
				<b>Landcare Trailer Maintenance</b>					
1,000	1,000	300945	3115	Community Projects	1,000	0.0%	1,025	1,051	1,077
				<b>New Year's Eve</b>					
0	0	300946	3455	Operating Expenses	0	0.0%	0	0	0
				<b>Parks Other - Key Audit (RSV 08/09)</b>					
0	0	300940	3455	Operating Expenses	5,400	0.0%	0	5,000	0
				<b>Parks Other - Termite Inspections (RSV 08/09)</b>					
5,000	5,000	300960	3455	Operating Expenses	0	-100.0%	5,000	0	5,000
				<b>Parks Other - Reserves Litter Removal (RSV 08/09)</b>					
12,500	12,500	300961	3455	Operating Expenses	12,500	0.0%	12,500	12,500	12,500
				<b>Parks Other - Riverbank Litter Collection (RSV 08/09)</b>					
10,500	10,500	300962	3455	Operating Expenses	14,000	33.3%	14,000	14,000	14,000
				<b>Parks Other - Fed Govt Training Program (RSV 08/09)</b>					
4,000	4,000	300963	3455	Operating Expenses	0	-100.0%	4,000	4,000	4,000
				<b>Parks Other - Replace Non-Compliant Playground Equip/Softfall (RSV 08/09)</b>					
10,000	10,000	300964	3455	Operating Expenses	0	-100.0%	0	0	0
				<b>Parks Other - Playground Maintenance (RSV 14/15)</b>					
15,000	15,000	300965	3455	Operating Expenses	15,000	0.0%	15,000	15,000	15,000
				<b>Parks Other Expenditure</b>					
23,000	23,000	300950	3330	Internal Expenses	33,300	44.8%	34,785	36,340	37,971
4,000	4,000	300950	3375	M & R - Buildings	3,936	-1.6%	4,036	4,140	4,244
2,000	2,000	300950	3390	M & R - Grazing Leases	1,960	-2.0%	2,012	2,067	2,119
5,400	5,400	300950	3455	Operating Expenses	5,150	-4.6%	5,328	5,513	5,705
12,400	12,400	300950	3470	Other Activities	12,336	-0.5%	12,654	12,985	13,310
10,000	10,000	300950	3850	Vandalism Repairs	9,904	-1.0%	10,154	10,413	10,673
2,700	2,700	300950	4113	Inspections - Playground Equipment	2,684	-0.6%	2,755	2,831	2,902
36,400	36,400	300950	4311	Mowing	36,140	-0.7%	37,079	38,062	39,013
				<b>Indirect Costs</b>					
5,880	5,880	300990	3070	Borrowing Costs	8,400	42.9%	13,200	27,000	24,500
205,329	205,329	300991	3998	Activity Based Costing - Expense	202,555	-1.4%	184,874	190,336	194,558
178,000	178,000	300990	3999	Depreciation	164,293	-7.7%	195,357	218,799	215,059
				<b>Showground Casino</b>					
500	500	310010	3260	Fire Safety Inspections	513	2.5%	525	538	552
14,200	14,200	310010	3330	Internal Expenses	14,200	0.0%	14,766	15,356	15,971
9,600	9,600	310010	3375	M & R - Buildings	9,608	0.1%	9,854	10,109	10,362
12,200	12,200	310010	3395	M & R - Grounds	12,068	-1.1%	12,386	12,721	13,039
9,100	9,100	310010	3400	M & R - Other	9,040	-0.7%	9,271	9,510	9,747
5,700	5,700	310010	3405	M & R - Other Structures	5,624	-1.3%	5,774	5,932	6,080
44,600	44,600	310010	3455	Operating Expenses	46,200	3.6%	48,011	49,897	51,864

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Sports Grounds, Parks and Reserves (continued)**

Original Budget	Revised Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2014/2015	31-Dec-14	Project	Activity	Description	2015/2016	2014/2015	2016/2017	2017/2018	2018/2019
				<b>Operating Expenditure (continued)</b>					
				<b>Showground Casino (continued)</b>					
5,000	5,000	310010	3735	Showground Course Proper Expenses	0	-100.0%	0	0	0
9,100	9,100	310010	3740	Showground Ring & Yards	8,976	-1.4%	9,207	9,447	9,683
2,700	2,700	310010	4321	Garden Maintenance	2,684	-0.6%	2,755	2,831	2,902
				<b>Showground - Painting of Structures (RSV 08/09)</b>					
5,000	5,000	310015	3455	Operating Expenses	0	-100.0%	0	0	0
				<b>Evans Head Surf Club</b>					
500	500	310030	3260	Fire Safety Inspections	513	2.5%	525	538	552
22,500	22,500	310030	3330	Internal Expenses	15,200	-32.4%	15,820	16,467	17,142
14,700	14,700	310030	3375	M & R - Buildings	14,965	1.8%	15,341	15,728	16,121
10,100	10,100	310030	3455	Operating Expenses	11,200	10.9%	11,556	11,924	12,303
				<b>Other Sport &amp; Recreation Indirect Expenses</b>					
116,326	116,326	310991	3998	Activity Based Costing - Expense	117,114	0.7%	107,581	111,361	113,255
167,000	167,000	310990	3999	Depreciation	107,116	-35.9%	108,785	113,143	118,967
<b>2,263,028</b>	<b>2,260,581</b>			<b>Total Operating Expenditure</b>	<b>2,114,809</b>	<b>-6.5%</b>	<b>2,168,078</b>	<b>2,254,647</b>	<b>2,303,176</b>
<b>(2,132,321)</b>	<b>(2,114,874)</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>(1,965,181)</b>	<b>-7.8%</b>	<b>(2,013,961)</b>	<b>(2,095,907)</b>	<b>(2,139,674)</b>
<b>(1,616,321)</b>	<b>(1,598,874)</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(1,394,365)</b>	<b>-13.7%</b>	<b>(1,402,035)</b>	<b>(1,440,326)</b>	<b>(1,470,114)</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	359,538		107,588	108,153	108,732
				Add: Loan Funds Used	100,000		120,000	341,935	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	0		0	0	0
				Add: Transfer from Restricted Assets	277,837		3,140	84,023	0
				Less: Asset Acquisition	1,419,138		1,022,589	1,297,254	638,733
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	146,200		162,400	196,300	204,700
				Less: Transfer to Restricted Assets	0		0	0	0
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(827,964)</b>		<b>(954,261)</b>	<b>(959,443)</b>	<b>(734,701)</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(2,222,328)</b>		<b>(2,356,296)</b>	<b>(2,399,768)</b>	<b>(2,204,814)</b>



**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16  
Focus Area: Rural & Urban Development - Budget Summary**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
580,234	576,734			<b>Operating Revenue</b>					
				Planning & Development Services	597,161	2.9%	629,596	648,004	666,964
<b>580,234</b>	<b>576,734</b>			<b>Total Operating Revenue</b>	<b>597,161</b>	<b>2.9%</b>	<b>629,596</b>	<b>648,004</b>	<b>666,964</b>
				<b>Operating Expenditure</b>					
2,158,038	2,190,238			Planning & Development Services	2,100,794	-2.7%	2,156,321	2,211,200	2,269,359
<b>2,158,038</b>	<b>2,190,238</b>			<b>Total Operating Expenditure</b>	<b>2,100,794</b>	<b>-2.7%</b>	<b>2,156,321</b>	<b>2,211,200</b>	<b>2,269,359</b>
<b>(1,577,804)</b>	<b>(1,613,504)</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>(1,503,633)</b>	<b>-4.7%</b>	<b>(1,526,725)</b>	<b>(1,563,196)</b>	<b>(1,602,395)</b>
<b>(1,575,404)</b>	<b>(1,611,104)</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(1,501,173)</b>	<b>-4.7%</b>	<b>(1,524,204)</b>	<b>(1,560,611)</b>	<b>(1,599,746)</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	190,000		190,000	190,000	190,000
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	0		0	0	0
				Add: Transfer from Restricted Assets	0		0	0	0
				Less: Asset Acquisition	0		0	0	0
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	0		0	0	0
				Less: Transfer to Restricted Assets	190,000		190,000	190,000	190,000
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(1,501,173)</b>		<b>(1,524,204)</b>	<b>(1,560,611)</b>	<b>(1,599,746)</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Planning & Development Services**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
<b>Operating Revenue</b>									
<b>Planning &amp; Development Services</b>									
31,415	31,415	320100	0020	Advertising Fees	32,357	3.0%	33,328	34,328	35,358
10,506	10,506	320100	0040	Archive Fee	10,821	3.0%	11,146	11,480	11,825
6,386	6,386	320100	0140	Certificates - Building Certificates	6,578	3.0%	6,775	6,978	7,187
77,765	77,765	320100	0150	Certificates - Building Construction	80,098	3.0%	85,001	87,551	90,177
60,873	60,873	320100	0170	Certificates - S149	62,699	3.0%	67,080	69,093	71,165
10,506	10,506	320100	0190	Certificates - S735A	10,821	3.0%	11,146	11,480	11,825
2,060	2,060	320100	0210	Complying Development Fees	2,122	3.0%	2,185	2,251	2,319
15,244	15,244	320100	0410	Drainage Diagram Fees	15,701	3.0%	16,172	16,658	17,157
178,190	178,190	320100	0460	Fees - Other	183,536	3.0%	194,042	199,863	205,859
5,150	5,150	320100	0640	Inspection Fees - Accessways	5,305	3.0%	5,464	5,628	5,796
97,850	97,850	320100	0650	Inspection Fees - Building Compliance	100,786	3.0%	108,809	112,073	115,436
46,350	46,350	320100	0680	Inspection Fees - Pools	47,741	3.0%	49,173	50,648	52,167
3,399	3,399	320100	0690	Inspection Fees - Sewer Connection	3,501	3.0%	3,606	3,714	3,826
4,120	4,120	320100	0790	Linen Plan Signing Fees	4,244	3.0%	4,371	4,502	4,637
2,575	2,575	320100	0800	Long Service Levy Commission Revenue	2,652	3.0%	2,732	2,814	2,898
1,545	1,545	320100	1220	Rural Road Numbering Fees	1,591	3.0%	1,639	1,688	1,739
10,300	10,300	320100	1480	Subdivision Fees	10,609	3.0%	10,927	11,255	11,593
<b>Planning Project - Heritage Advisory</b>									
7,500	3,500	320220	0590	Grant Revenue	7,500	0.0%	7,500	7,500	7,500
<b>Planning Project - Heritage Small Grants</b>									
8,500	9,000	320225	0590	Grant Revenue	8,500	0.0%	8,500	8,500	8,500
<b>580,234</b>	<b>576,734</b>			<b>Total Operating Revenue</b>	<b>597,161</b>	<b>2.9%</b>	<b>629,596</b>	<b>648,004</b>	<b>666,964</b>
<b>Operating Expenditure</b>									
<b>Planning &amp; Development Services</b>									
32,300	32,300	320100	3025	Administration Expenses	29,590	-8.4%	30,330	31,088	31,865
758,700	758,700	320100	3185	Employee Costs	840,562	10.8%	862,971	886,829	908,749
44,000	44,000	320100	3270	Fleet Expenses	41,000	-6.8%	42,025	43,076	44,153
2,000	1,700	320100	3385	M & R - Equipment	2,000	0.0%	2,050	2,101	2,154
45,000	45,000	320100	3455	Operating Expenses	46,125	2.5%	47,278	48,460	49,672
1,500	1,500	320100	3690	Rural Road Numbering Expenses	1,500	0.0%	1,538	1,576	1,615
997,638	997,638	320991	3998	Activity Based Costing - Expense	883,232	-11.5%	901,931	923,031	949,756
2,400	2,400	320990	3999	Depreciation	2,460	2.5%	2,522	2,585	2,649
<b>DA Tracker</b>									
0	2,000	320105	3455	Operating Expenses	0	0.0%	0	0	0
<b>Planning &amp; Development Assets</b>									
208,700	208,700	320175	3185	Employee Costs	212,900	2.0%	218,611	224,732	230,351
<b>Planning Project - Reclassify Land</b>									
5,000	5,000	320200	3455	Operating Expenses	0	-100.0%	0	0	5,000
<b>Planning Project - RVC LEP (Advertising)</b>									
0	0	320215	3455	Operating Expenses	0	0.0%	5,000	0	0
<b>Planning Project - RVC LEP DCP Review (Advertising)</b>									
0	0	320216	3455	Operating Expenses	0	0.0%	0	5,000	0
<b>Planning Project - Heritage Advisory</b>									
15,800	11,800	320220	3455	Operating Expenses	15,800	0.0%	15,800	15,800	15,800
<b>Planning Project - Heritage Small Grants</b>									
25,000	25,000	320225	3455	Operating Expenses	25,625	2.5%	26,266	26,922	27,595
<b>Planning Proj - Plans of Management</b>									
0	0	320250	3455	Operating Expenses	0	0.0%	0	0	0
<b>Planning Proj - Local Growth Strategy</b>									
20,000	20,000	320255	3455	Operating Expenses	0	-100.0%	0	0	0

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16  
Focus Activity: Planning & Development Services (continued)**

Original Budget	Revised Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2014/2015	31-Dec-14	Project	Activity	Description	2015/2016	2014/2015	2016/2017	2017/2018	2018/2019
				<b>Operating Expenditure (continued)</b>					
0	34,500	320260	3455	<b>Planning Proj - Koala Survey &amp; Habitat</b>					
				Operating Expenses	0	0.0%	0	0	0
0	0	320265	3455	<b>Planning Proj - Flying Fox Management Plan</b>					
				Operating Expenses	0	0.0%	0	0	0
<b>2,158,038</b>	<b>2,190,238</b>			<b>Total Operating Expenditure</b>	<b>2,100,794</b>	<b>-2.7%</b>	<b>2,156,321</b>	<b>2,211,200</b>	<b>2,269,359</b>
<b>(1,577,804)</b>	<b>(1,613,504)</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>(1,503,633)</b>	<b>-4.7%</b>	<b>(1,526,725)</b>	<b>(1,563,196)</b>	<b>(1,602,395)</b>
<b>(1,575,404)</b>	<b>(1,611,104)</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(1,501,173)</b>	<b>-4.7%</b>	<b>(1,524,204)</b>	<b>(1,560,611)</b>	<b>(1,599,746)</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	190,000		190,000	190,000	190,000
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	0		0	0	0
				Add: Transfer from Restricted Assets	0		0	0	0
				Less: Asset Acquisition	0		0	0	0
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	0		0	0	0
				Less: Transfer to Restricted Assets	190,000		190,000	190,000	190,000
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(1,501,173)</b>		<b>(1,524,204)</b>	<b>(1,560,611)</b>	<b>(1,599,746)</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Area: Transport & Infrastructure - Budget Summary**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
				<b>Operating Revenue</b>					
287,576	287,576			Cemeteries	296,203	3.0%	345,089	374,242	423,669
0	0			Public Toilets	0	0.0%	0	0	0
210,000	253,000			Stormwater Drainage	215,250	2.5%	220,631	226,147	231,801
1,037,126	1,039,126			Roads and Transport Services	1,027,140	-1.0%	1,053,248	1,080,061	1,107,320
4,207,000	4,207,692			RMS Works	3,557,175	-15.4%	3,646,104	3,737,257	3,830,688
7,560,638	7,396,147			Sewerage Services	7,745,945	2.5%	7,976,839	8,216,167	8,463,891
5,405,780	5,405,780			Water Supplies	5,560,433	2.9%	5,833,439	6,121,659	6,425,431
1,123,600	1,123,600			Quarries	1,157,308	3.0%	1,392,027	1,527,788	1,764,622
<b>19,831,720</b>	<b>19,712,921</b>			<b>Total Operating Revenue</b>	<b>19,559,455</b>	<b>-1.4%</b>	<b>20,467,378</b>	<b>21,283,321</b>	<b>22,247,422</b>
				<b>Operating Expenditure</b>					
349,391	349,391			Cemeteries	341,424	-2.3%	352,485	364,184	375,535
235,047	235,047			Public Toilets	231,373	-1.6%	236,253	244,492	250,619
864,645	907,645			Stormwater Drainage	879,179	1.7%	895,007	926,434	942,481
9,389,387	9,391,387			Roads and Transport Services	8,993,637	-4.2%	8,760,716	9,248,979	9,461,245
4,137,000	4,137,692			RMS Works	3,387,175	-18.1%	3,476,104	3,567,257	3,660,688
6,909,710	6,810,110			Sewerage Services	6,763,342	-2.1%	6,918,269	7,086,225	7,125,781
5,202,501	5,321,501			Water Supplies	5,293,072	1.7%	5,593,436	5,836,796	6,024,529
1,123,799	1,017,299			Quarries	1,026,176	-8.7%	1,058,991	1,092,374	1,125,615
<b>28,211,480</b>	<b>28,170,072</b>			<b>Total Operating Expenditure</b>	<b>26,915,378</b>	<b>-4.6%</b>	<b>27,291,262</b>	<b>28,366,740</b>	<b>28,966,494</b>
<b>(8,379,760)</b>	<b>(8,457,151)</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>(7,355,923)</b>	<b>-12.2%</b>	<b>(6,823,884)</b>	<b>(7,083,419)</b>	<b>(6,719,072)</b>
<b>(2,063,560)</b>	<b>(2,140,951)</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>692,969</b>	<b>-133.6%</b>	<b>971,238</b>	<b>(415,978)</b>	<b>1,800,209</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	1,826,620	0.0%	1,528,433	1,531,576	1,534,776
				Add: Loan Funds Used	1,140,000	0.0%	1,140,000	1,140,000	1,000,000
				Add: Deferred Debtor Repayments	0	0.0%	0	0	0
				Add: Asset Sales	2,375,000	0.0%	0	0	0
				Add: Transfer from Restricted Assets	2,777,073	0.0%	604,370	2,581,834	2,164,411
				Less: Asset Acquisition	10,765,465	0.0%	8,495,867	10,157,912	12,107,734
				Less: Deferred Debtor Advances	0	0.0%	0	0	0
				Less: Loan Repayments	1,190,700	0.0%	1,336,600	1,491,300	1,641,300
				Less: Transfer to Restricted Assets	2,815,044	0.0%	688,129	110,171	739,516
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(6,652,517)</b>	<b>0.0%</b>	<b>(7,247,793)</b>	<b>(6,505,973)</b>	<b>(9,789,363)</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(5,959,548)</b>	<b>0.0%</b>	<b>(6,276,554)</b>	<b>(6,921,952)</b>	<b>(7,989,154)</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Cemeteries**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
				<b>Operating Revenue</b>					
				<b>Casino Cemetery</b>					
61,800	61,800	330010	0090	Cemeteries - Reservation Fees	63,654	3.0%	65,564	67,531	69,556
113,300	113,300	330010	0100	Cemeteries - Burial Fees	116,699	3.0%	120,200	123,806	127,520
37,080	37,080	330010	0110	Cemeteries - Perpetual Maintenance Fees	38,192	3.0%	39,338	40,518	41,734
515	515	330010	0120	Cemeteries - Grazing Rights	530	3.0%	546	563	580
1,545	1,545	330010	0130	Cemeteries - Other Fees	1,591	3.0%	1,639	1,688	1,739
0	0	330010	0460	New Business	0	0.0%	40,000	60,000	100,000
				<b>Coraki Cemetery</b>					
10,712	10,712	330020	0090	Cemeteries - Reservation Fees	11,033	3.0%	11,364	11,705	12,056
13,390	13,390	330020	0100	Cemeteries - Burial Fees	13,792	3.0%	14,205	14,632	15,071
4,120	4,120	330020	0110	Cemeteries - Perpetual Maintenance Fees	4,244	3.0%	4,371	4,502	4,637
309	309	330020	0130	Cemeteries - Other Fees	318	3.0%	328	338	348
				<b>Evans Head Cemetery</b>					
12,360	12,360	330030	0090	Cemeteries - Reservation Fees	12,731	3.0%	13,113	13,506	13,911
23,690	23,690	330030	0100	Cemeteries - Burial Fees	24,401	3.0%	25,133	25,887	26,663
8,240	8,240	330030	0110	Cemeteries - Perpetual Maintenance Fees	8,487	3.0%	8,742	9,004	9,274
515	515	330030	0130	Cemeteries - Other Fees	530	3.0%	546	563	580
<b>287,576</b>	<b>287,576</b>			<b>Total Operating Revenue</b>	<b>296,203</b>	<b>3.0%</b>	<b>345,089</b>	<b>374,242</b>	<b>423,669</b>
				<b>Operating Expenditure</b>					
				<b>Casino Lawn Cemetery</b>					
91,600	91,600	330010	3185	Employee Costs	102,200	11.6%	104,910	107,848	110,544
0	0	330010	3270	Fleet Expenses	700	0.0%	721	743	765
4,130	4,130	330010	3375	M & R - Buildings	4,179	1.2%	4,286	4,397	4,507
68,800	68,800	330010	3455	Operating Expenses	68,800	0.0%	70,520	72,283	74,090
				<b>Coraki Cemetery</b>					
30,000	30,000	330020	3455	Operating Expenses	30,750	2.5%	31,519	32,307	33,114
				<b>Evans Head Lawn Cemetery</b>					
30,000	30,000	330030	3455	Operating Expenses	30,750	2.5%	31,519	32,307	33,114
				<b>Woodburn Cemetery</b>					
15,000	15,000	330040	3455	Operating Expenses	15,375	2.5%	15,759	16,153	16,557
				<b>Other Expenses</b>					
4,500	4,500	330090	3185	Employee Costs	4,622	2.7%	4,746	4,879	5,001
3,600	3,600	330090	3330	Internal Expenses	5,000	38.9%	5,230	5,471	5,723
1,400	1,400	330090	3455	Operating Expenses	1,100	-21.4%	1,133	1,167	1,202
				<b>Indirect Costs</b>					
83,361	83,361	330991	3998	Activity Based Costing - Expense	67,675	-18.8%	68,584	70,488	72,229
17,000	17,000	330990	3999	Depreciation	10,273	-39.6%	13,558	16,141	18,687
<b>349,391</b>	<b>349,391</b>			<b>Total Operating Expenditure</b>	<b>341,424</b>	<b>-2.3%</b>	<b>352,485</b>	<b>364,184</b>	<b>375,535</b>
<b>(61,815)</b>	<b>(61,815)</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>(45,221)</b>	<b>-26.8%</b>	<b>(7,396)</b>	<b>10,058</b>	<b>48,135</b>
<b>(44,815)</b>	<b>(44,815)</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(34,948)</b>	<b>-22.0%</b>	<b>6,162</b>	<b>26,199</b>	<b>66,822</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	0		0	0	0
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	0		0	0	0
				Add: Transfer from Restricted Assets	29,077		17,549	0	4,355
				Less: Asset Acquisition	80,000		70,000	40,000	60,000
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	0		0	0	0
				Less: Transfer to Restricted Assets	0		0	14,024	0
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(50,923)</b>		<b>(52,451)</b>	<b>(54,024)</b>	<b>(55,645)</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(85,871)</b>		<b>(46,289)</b>	<b>(27,825)</b>	<b>11,177</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Public Toilets**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
				<b>Operating Revenue</b>					
0	0			<b>Total Operating Revenue</b>	0	0.0%	0	0	0
				<b>Operating Expenditure</b>					
				<b>Casino</b>					
3,700	3,700	340010	3330	Internal Expenses	3,800	2.7%	3,933	4,071	4,214
4,500	4,500	340010	3375	M & R - Buildings	4,404	-2.1%	4,517	4,634	4,750
5,000	5,000	340010	3455	Operating Expenses	5,000	0.0%	5,230	5,471	5,723
39,300	39,300	340010	4421	Toilets - Cleaning	38,944	-0.9%	39,964	41,035	42,061
13,100	13,100	340010	4422	Toilets - Repairs	13,000	-0.8%	13,341	13,698	14,041
				<b>Broadwater</b>					
500	500	340200	3375	M & R - Buildings	500	0.0%	513	525	538
1,200	1,200	340200	4421	Toilets - Cleaning	1,124	-6.3%	1,153	1,184	1,214
7,200	7,200	340200	4426	Toilets - Contract Cleaning	7,380	2.5%	7,565	7,754	7,947
				<b>Coraki</b>					
500	500	340300	3375	M & R - Buildings	500	0.0%	513	525	538
1,000	1,000	340300	4421	Toilets - Cleaning	1,024	2.4%	1,051	1,079	1,106
13,800	13,800	340300	4426	Toilets - Contract Cleaning	14,145	2.5%	14,499	14,861	15,233
				<b>Evans Head</b>					
5,700	5,700	340400	3375	M & R - Buildings	5,672	-0.5%	5,818	5,969	6,118
16,400	16,400	340400	4421	Toilets - Cleaning	16,132	-1.6%	16,558	17,006	17,431
5,600	5,600	340400	4422	Toilets - Repairs	5,600	0.0%	5,748	5,904	6,051
7,200	7,200	340400	4426	Toilets - Contract Cleaning	7,380	2.5%	7,565	7,754	7,947
				<b>Woodburn</b>					
5,100	5,100	340850	3375	M & R - Buildings	5,116	0.3%	5,247	5,384	5,518
200	200	340850	3455	Operating Expenses	200	0.0%	206	212	219
2,000	2,000	340850	4421	Toilets - Cleaning	2,004	0.2%	2,057	2,113	2,165
43,100	43,100	340850	4426	Toilets - Contract Cleaning	44,178	2.5%	45,282	46,414	47,574
				<b>Additional Maintenance (RSV 14/15)</b>					
15,000	15,000	340120	4421	Toilets - Cleaning	15,000	0.0%	15,000	15,000	15,000
				<b>Indirect Costs</b>					
0	0	340990	3070	Borrowing Costs	1,500	0.0%	3,000	4,700	4,200
43,647	43,647	340991	3998	Activity Based Costing - Expense	36,582	-16.2%	34,752	35,591	36,534
1,300	1,300	340990	3999	Depreciation	2,188	68.3%	2,745	3,609	4,495
235,047	235,047			<b>Total Operating Expenditure</b>	231,373	-1.6%	236,253	244,492	250,619
(235,047)	(235,047)			<b>Operating Result - Surplus/(Deficit)</b>	(231,373)	-1.6%	(236,253)	(244,492)	(250,619)
(233,747)	(233,747)			<b>Operating Cash Result - Surplus/(Deficit)</b>	(229,185)	-2.0%	(233,508)	(240,883)	(246,124)
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	0		0	0	0
				Add: Loan Funds Used	40,000		40,000	40,000	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	0		0	0	0
				Add: Transfer from Restricted Assets	0		0	0	0
				Less: Asset Acquisition	40,000		40,000	40,000	40,000
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	3,100		6,300	10,200	10,600
				Less: Transfer to Restricted Assets	0		0	0	0
				<b>Capital Cash Result - Surplus/(Deficit)</b>	(3,100)		(6,300)	(10,200)	(50,600)
				<b>Program Cash Result - Surplus/(Deficit)</b>	(232,285)		(239,808)	(251,083)	(296,724)



**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Stormwater Drainage**

Original Budget	Revised Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2014/2015	31-Dec-14	Project	Activity	Description	2015/2016	2014/2015	2016/2017	2017/2018	2018/2019
				<b>Operating Revenue</b>					
210,000	210,000	350010	0030	<b>Stormwater Revenue</b>	215,250	2.5%	220,631	226,147	231,801
0	43,000	350012	0590	Annual Charges	0	0.0%	0	0	0
				Natural Disaster Funding					
<b>210,000</b>	<b>253,000</b>			<b>Total Operating Revenue</b>	<b>215,250</b>	<b>2.5%</b>	<b>220,631</b>	<b>226,147</b>	<b>231,801</b>
				<b>Operating Expenditure</b>					
55,000	55,000	350100	4540	<b>Casino</b>	54,496	-0.9%	55,918	57,408	58,843
4,000	4,000	350100	4555	Drainage - Routine Maintenance	3,884	-2.9%	3,985	4,092	4,194
				Drainage - GPT Maintenance					
0	28,000	350105	4540	<b>Casino Natural Disaster Works</b>	0	0.0%	0	0	0
0	11,000	350106	4540	Kent Street Site 1	0	0.0%	0	0	0
0	4,000	350107	4540	Kent Street Site 2	0	0.0%	0	0	0
				Foy Street					
6,700	6,700	350200	4540	<b>Broadwater</b>	6,588	-1.7%	6,760	6,940	7,113
				Drainage - Routine Maintenance					
21,100	21,100	350300	4540	<b>Coraki</b>	20,888	-1.0%	21,433	22,004	22,554
				Drainage - Routine Maintenance					
28,500	28,500	350400	4540	<b>Evans Head</b>	28,244	-0.9%	28,981	29,753	30,497
17,000	17,000	350400	4553	Drainage - Routine Maintenance	16,804	-1.2%	17,243	17,702	18,144
7,000	7,000	350400	4555	Drainage - Wetlands Maintenance	7,000	0.0%	7,183	7,374	7,559
				Drainage - GPT Maintenance					
15,800	15,800	350850	4540	<b>Woodburn</b>	15,624	-1.1%	16,031	16,458	16,870
				Drainage - Routine Maintenance					
165,545	165,545	350991	3998	<b>Indirect Expenditure</b>	162,630	-1.8%	160,346	172,329	169,796
544,000	544,000	350990	3999	Activity Based Costing - Expense	563,021	3.5%	577,127	592,374	606,911
				Depreciation					
<b>864,645</b>	<b>907,645</b>			<b>Total Operating Expenditure</b>	<b>879,179</b>	<b>1.7%</b>	<b>895,007</b>	<b>926,434</b>	<b>942,481</b>
<b>(654,645)</b>	<b>(654,645)</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>(663,929)</b>	<b>1.4%</b>	<b>(674,376)</b>	<b>(700,287)</b>	<b>(710,681)</b>
<b>(110,645)</b>	<b>(110,645)</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(100,908)</b>	<b>-8.8%</b>	<b>(97,249)</b>	<b>(107,913)</b>	<b>(103,770)</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	0		0	0	0
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	0		0	0	0
				Add: Transfer from Restricted Assets	0		0	0	0
				Less: Asset Acquisition	200,000		200,000	200,000	200,000
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	0		0	0	0
				Less: Transfer to Restricted Assets	15,250		20,631	26,147	31,801
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(215,250)</b>		<b>(220,631)</b>	<b>(226,147)</b>	<b>(231,801)</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(316,158)</b>		<b>(317,880)</b>	<b>(334,060)</b>	<b>(335,570)</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Roads and Transport Services**

Original Budget	Revised Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2014/2015	31-Dec-14	Project	Activity	Description	2015/2016	2014/2015	2016/2017	2017/2018	2018/2019
				<b>Operating Revenue</b>					
				<b>Roads Urban Maintenance</b>					
51,500	51,500	370000	0480	Fines	53,045	3.0%	54,636	56,275	57,964
75,420	75,420	370000	0590	Grant Revenue	74,600	-1.1%	76,034	77,530	78,813
				<b>Roads Sealed Rural Local</b>					
11,000	11,000	390010	0300	Contributions - Quarry Roads	11,330	3.0%	11,670	12,020	12,381
				<b>Roads Sealed Rural Local - Nat Dis Feb 13 Budget</b>					
30,000	30,000	390100	0590	Grant Revenue	0	-100.0%	0	0	0
				<b>Roads Sealed Rural Regional</b>					
764,580	766,580	410010	0590	Grant Revenue	780,400	2.1%	799,910	819,908	840,405
				<b>Footpath Maintenance - Casino - Ops</b>					
4,017	4,017	450010	1180	Rental Income	4,138	3.0%	4,262	4,389	4,521
				<b>Aerodromes - Casino</b>					
2,163	2,163	460010	0440	Events Revenue	2,228	3.0%	2,295	2,364	2,434
1,854	1,854	460010	0770	Landing Fees	1,910	3.0%	1,967	2,026	2,087
1,030	1,030	460010	1180	Rental Income	1,061	3.0%	1,093	1,126	1,159
				<b>Aerodromes - Evans Head</b>					
2,060	2,060	460020	0440	Events Revenue	2,122	3.0%	2,185	2,251	2,319
1,030	1,030	460020	0460	Fees - Other	1,061	3.0%	1,093	1,126	1,159
1,030	1,030	460020	0770	Landing Fees	1,061	3.0%	1,093	1,126	1,159
1,442	1,442	460020	1180	Rental Income	1,485	3.0%	1,530	1,576	1,623
				<b>Street Lighting</b>					
90,000	90,000	470100	0590	Grant Revenue	92,700	3.0%	95,481	98,345	101,296
<b>1,037,126</b>	<b>1,039,126</b>			<b>Total Operating Revenue</b>	<b>1,027,140</b>	<b>-1.0%</b>	<b>1,053,248</b>	<b>1,080,061</b>	<b>1,107,320</b>
				<b>Operating Expenditure</b>					
				<b>Street Cleaning</b>					
				<b>Casino CBD</b>					
56,500	56,500	360010	4308	Sweeping - Mechanical	48,568	-14.0%	49,822	51,129	52,407
22,000	22,000	360010	4304	Sweeping - Hand	25,368	15.3%	26,040	26,748	27,417
25,000	25,000	360010	4305	Sweeping - Footpath Scrubber	41,772	67.1%	42,844	43,957	45,056
40,000	40,000	360010	4306	Bins - Collection	36,000	-10.0%	36,900	37,823	38,768
4,000	4,000	360010	4307	Bins - Swapping, Cleaning & Repairs	8,516	112.9%	8,740	8,976	9,200
				<b>Casino Urban Streets</b>					
11,300	11,300	360020	4308	Sweeping - Mechanical	15,572	37.8%	15,973	16,390	16,800
				<b>Broadwater</b>					
6,800	6,800	360200	4308	Sweeping - Mechanical	6,640	-2.4%	6,811	6,988	7,163
800	800	360200	4306	Bins - Collection	900	12.5%	923	946	969
				<b>Coraki</b>					
3,400	3,400	360300	4308	Sweeping - Mechanical	4,760	40.0%	4,882	5,009	5,134
4,500	4,500	360300	4304	Sweeping - Hand	6,200	37.8%	6,363	6,534	6,697
5,000	5,000	360300	4306	Bins - Collection	4,000	-20.0%	4,100	4,203	4,308
1,700	1,700	360300	4307	Bins - Swapping, Cleaning & Repairs	2,060	21.2%	2,115	2,172	2,227
				<b>Evans Head</b>					
10,200	10,200	360400	4308	Sweeping - Mechanical	11,880	16.5%	12,186	12,505	12,818
13,000	13,000	360400	4304	Sweeping - Hand	15,600	20.0%	16,013	16,450	16,861
18,700	18,700	360400	4306	Bins - Collection	19,000	1.6%	19,475	19,962	20,461
2,500	2,500	360400	4307	Bins - Swapping, Cleaning & Repairs	3,608	44.3%	3,704	3,805	3,900
				<b>Woodburn</b>					
7,100	7,100	360850	4308	Sweeping - Mechanical	8,920	25.6%	9,149	9,388	9,622
3,300	3,300	360850	4304	Sweeping - Hand	5,944	80.1%	6,100	6,264	6,421
10,600	10,600	360850	4306	Bins - Collection	14,000	32.1%	14,350	14,709	15,076
1,500	1,500	360850	4307	Bins - Swapping, Cleaning & Repairs	5,200	246.7%	5,338	5,483	5,620
				<b>Indirect Expenditure</b>					
53,920	53,920	360991	3998	Activity Based Costing - Expense	52,560	-2.5%	53,450	54,837	56,235
				<b>Urban Roads</b>					
				<b>Casino</b>					
13,300	13,300	370010	3330	Internal Expenses	15,800	18.8%	16,552	17,340	18,167
77,500	77,500	370010	4201	Pothole Repair	77,695	0.3%	79,698	81,784	83,829
13,600	13,600	370010	4221	Formation Grading	13,508	-0.7%	13,859	14,226	14,582
14,700	14,700	370010	4250	Heavy Patching	0	-100.0%	0	0	0
44,700	44,700	370010	4311	Mowing	44,353	-0.8%	45,505	46,710	47,878
30,400	30,400	370010	4320	Mowing - Town Entrances	30,140	-0.9%	30,929	31,758	32,552
50,600	50,600	370010	4321	Garden Maintenance	67,600	33.6%	69,399	71,302	73,085
35,900	35,900	370010	4323	Street Tree Maintenance	45,020	25.4%	46,199	47,435	48,621
4,700	4,700	370010	4600	Roadside Furniture - Maintenance	4,675	-0.5%	4,797	4,924	5,047
30,800	30,800	370010	4614	Signs - Maintenance	6,200	-79.9%	6,305	6,474	6,636
7,900	7,900	370010	4650	Road Markings - Maintenance	10,862	37.5%	11,142	11,434	11,719
3,800	3,800	370010	4714	Kerb and Gutter - Maintenance	3,800	0.0%	3,898	4,001	4,101
				<b>Broadwater</b>					
6,000	6,000	370020	4201	Pothole Repair	5,995	-0.1%	6,150	6,311	6,468
3,700	3,700	370020	4221	Formation Grading	3,700	0.0%	3,796	3,896	3,994
2,800	2,800	370020	4250	Heavy Patching	0	-100.0%	0	0	0
15,200	15,200	370020	4311	Mowing	15,126	-0.5%	15,519	15,930	16,328
14,200	14,200	370020	4320	Mowing - Town Entrances	13,968	-1.6%	14,334	14,718	15,085
1,000	1,000	370020	4321	Garden Maintenance	3,760	276.0%	3,857	3,958	4,057
1,000	1,000	370020	4323	Street Tree Maintenance	3,360	236.0%	3,447	3,538	3,627
700	700	370020	4600	Roadside Furniture - Maintenance	718	2.5%	735	754	773
3,600	3,600	370020	4614	Signs - Maintenance	700	-80.6%	686	704	722
1,000	1,000	370020	4650	Road Markings - Maintenance	976	-2.5%	1,001	1,027	1,053

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Roads and Transport Services (continued)**

Original Budget	Revised Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2014/2015	31-Dec-14	Project	Activity	Description	2015/2016	2014/2015	2016/2017	2017/2018	2018/2019
				<b>Operating Expenditure (continued)</b>					
				<b>Urban Roads (continued)</b>					
				<b>Coraki</b>					
21,900	21,900	370030	4201	Pothole Repair	21,883	-0.1%	22,447	23,034	23,610
3,400	3,400	370030	4221	Formation Grading	3,441	1.2%	3,530	3,624	3,715
6,700	6,700	370030	4250	Heavy Patching	0	-100.0%	0	0	0
25,400	25,400	370030	4311	Mowing	25,243	-0.6%	25,899	26,584	27,249
4,400	4,400	370030	4321	Garden Maintenance	5,188	17.9%	5,325	5,469	5,606
3,900	3,900	370030	4323	Street Tree Maintenance	4,560	16.9%	4,677	4,799	4,919
1,800	1,800	370030	4600	Roadside Furniture - Maintenance	1,849	2.7%	1,897	1,947	1,996
5,200	5,200	370030	4614	Signs - Maintenance	1,000	-80.8%	1,051	1,079	1,106
5,200	5,200	370030	4650	Road Markings - Maintenance	5,136	-1.2%	5,269	5,409	5,544
				<b>Evans Head</b>					
26,800	26,800	370040	4201	Pothole Repair	26,800	0.0%	27,490	28,210	28,915
2,300	2,300	370040	4221	Formation Grading	2,310	0.4%	2,369	2,432	2,493
8,000	8,000	370040	4250	Heavy Patching	0	-100.0%	0	0	0
35,100	35,100	370040	4311	Mowing	34,904	-0.6%	35,811	36,759	37,678
16,200	16,200	370040	4321	Garden Maintenance	23,040	42.2%	23,644	24,278	24,885
8,500	8,500	370040	4323	Street Tree Maintenance	17,300	103.5%	17,748	18,216	18,671
4,000	4,000	370040	4600	Roadside Furniture - Maintenance	4,058	1.5%	4,164	4,274	4,381
9,800	9,800	370040	4614	Signs - Maintenance	1,900	-80.6%	1,941	1,993	2,043
5,200	5,200	370040	4650	Road Markings - Maintenance	5,136	-1.2%	5,269	5,409	5,544
				<b>Rileys Hill</b>					
3,000	3,000	370060	4311	Mowing	2,912	-3.0%	2,987	3,066	3,143
				<b>Woodburn</b>					
11,900	11,900	370070	4201	Pothole Repair	11,890	-0.1%	12,197	12,516	12,829
2,100	2,100	370070	4221	Formation Grading	2,107	0.3%	2,162	2,219	2,275
4,400	4,400	370070	4250	Heavy Patching	0	-100.0%	0	0	0
18,200	18,200	370070	4311	Mowing	18,037	-0.9%	18,506	18,996	19,471
13,200	13,200	370070	4320	Mowing - Town Entrances	13,100	-0.8%	13,443	13,803	14,148
4,400	4,400	370070	4321	Garden Maintenance	4,620	5.0%	4,742	4,870	4,992
3,900	3,900	370070	4323	Street Tree Maintenance	5,560	42.6%	5,702	5,849	5,996
2,000	2,000	370070	4600	Roadside Furniture - Maintenance	1,951	-2.5%	2,002	2,055	2,106
5,200	5,200	370070	4614	Signs - Maintenance	1,000	-80.8%	1,051	1,079	1,106
4,200	4,200	370070	4650	Road Markings - Maintenance	4,161	-0.9%	4,269	4,382	4,491
				<b>Weed Spraying</b>					
20,000	20,000	370100	4313	Weed Control	20,000	0.0%	20,000	20,000	20,000
				<b>Bus Shelters</b>					
5,200	5,200	370105	4660	Bus Shelter Maintenance	5,140	-1.2%	5,273	5,412	5,548
				<b>Parking Casino</b>					
4,700	4,700	370200	3330	Internal Expenses	5,250	11.7%	5,501	5,764	6,041
2,300	2,300	370200	4201	Pothole Repair	2,292	-0.3%	2,351	2,414	2,474
				<b>Parking Evans Head</b>					
2,300	2,300	370240	4201	Pothole Repair	2,292	-0.3%	2,351	2,414	2,474
				<b>Additional Maintenance (S94A)</b>					
0	0	370900	3455	Operating Expenses	0	0.0%	30,000	30,000	30,000
				<b>Indirect Expenditure</b>					
314,223	314,223	370991	3998	Activity Based Costing - Expense	310,600	-1.2%	327,908	354,878	347,678
1,000,000	1,000,000	370990	3999	Depreciation	1,022,765	2.3%	973,984	1,027,932	1,024,457
				<b>Urban Bridges</b>					
				<b>Rileys Hill</b>					
5,000	5,000	380060	4686	Bridge Maintenance - Timber	4,989	-0.2%	5,120	5,257	5,388
				<b>Indirect Expenditure</b>					
75,000	75,000	380990	3999	Depreciation	76,660	2.2%	78,880	80,355	81,858
				<b>Sealed Rural Roads</b>					
				<b>Rural Local Roads</b>					
49,024	49,024	390010	3070	Borrowing Costs	76,000	55.0%	113,100	146,300	180,500
429,163	429,163	390991	3998	Activity Based Costing - Expense	431,224	0.5%	467,870	508,321	496,337
1,200,000	1,200,000	390990	3999	Depreciation	1,261,961	5.2%	1,323,818	1,434,014	1,493,512
5,200	5,200	390010	4115	Traffic Counters	5,148	-1.0%	5,148	5,292	5,424
192,400	192,400	390010	4201	Pothole Repair	192,773	0.2%	192,773	197,818	202,764
15,700	15,700	390010	4241	Shoulder Grading	15,504	-1.2%	15,504	15,919	16,317
95,100	95,100	390010	4250	Heavy Patching	0	-100.0%	0	0	0
121,800	121,800	390010	4311	Mowing	120,648	-0.9%	120,648	123,843	126,940
5,000	5,000	390010	4312	Trim Tree	4,964	-0.7%	4,964	5,097	5,224
15,700	15,700	390010	4313	Weed Control	15,504	-1.2%	15,504	15,919	16,317
10,700	10,700	390010	4511	Surface Drains - Cleaning	10,803	1.0%	10,803	11,079	11,356
10,700	7,600	390010	4513	Clean Culvert	10,803	1.0%	10,803	11,079	11,356
10,500	10,500	390010	4600	Roadside Furniture - Maintenance	10,598	0.9%	10,598	10,869	11,141
21,700	21,700	390010	4614	Signs - Maintenance	21,546	-0.7%	21,546	22,123	22,676
0	3,100	390053	4312	Trim Tree	0	0.0%	0	0	0
				<b>Quarry Roads</b>					
10,600	10,600	390012	4250	Heavy Patching	10,496	-1.0%	10,763	11,040	11,316
				<b>Rural Roads Drainage (RSV 14/15)</b>					
50,000	50,000	390050	4511	Surface Drains - Cleaning	50,000	0.0%	50,000	50,000	50,000
				<b>Roadside Vegetation Plan Update (RSV 08/09)</b>					
10,000	10,000	390052	3455	Operating Expenses	0	-100.0%	0	0	0
				<b>Nat Dis Feb 13 Budget</b>					
30,000	0	390100	7520	Roads - Site Establishment	0	-100.0%	0	0	0
0	15,000	390101	7520	Roads - Site Establishment	0	0.0%	0	0	0
0	15,000	390103	7520	Roads - Site Establishment	0	0.0%	0	0	0

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Roads and Transport Services (continued)**

Original Budget	Revised Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2014/2015	31-Dec-14	Project	Activity	Description	2015/2016	2014/2015	2016/2017	2017/2018	2018/2019
				<b>Operating Expenditure (continued)</b>					
				<b>Sealed Rural Bridges</b>					
				<b>Bridge Maintenance</b>					
180,000	180,000	400990	3999	Depreciation	186,002	3.3%	202,289	210,773	216,851
12,600	12,600	400010	4686	Bridge Maintenance - Timber	12,816	1.7%	13,141	13,478	13,815
18,800	8,800	400010	4687	Bridge Inspections	18,688	-0.6%	19,162	19,652	20,144
				<b>Broadwater Bridge</b>					
0	10,000	400020	4685	Bridge Maintenance - Concrete	0	0.0%	0	0	0
				<b>Sealed Rural Regional Roads</b>					
				<b>Rural Regional</b>					
101,468	101,468	410991	3998	Activity Based Costing - Expense	98,881	-2.5%	96,418	105,562	102,417
400,000	400,000	410990	3999	Depreciation	457,422	14.4%	537,611	632,026	686,004
79,600	79,600	410010	4201	Pothole Repair	81,909	2.9%	87,255	87,079	90,102
20,400	20,400	410010	4204	Minor Pavement Patch	20,467	0.3%	20,992	21,537	22,075
10,600	10,600	410010	4241	Shoulder Grading	10,440	-1.5%	10,713	11,001	11,276
188,032	190,032	410010	4250	Heavy Patching	0	-100.0%	0	0	0
55,200	55,200	410010	4311	Mowing	54,744	-0.8%	56,167	57,655	59,096
2,400	2,400	410010	4312	Trim Tree	2,372	-1.2%	2,435	2,502	2,564
7,400	7,400	410010	4513	Clean Culvert	7,284	-1.6%	7,470	7,664	7,856
6,600	6,600	410010	4611	Guide Posts - Maintenance	6,686	1.3%	6,858	7,038	7,214
9,200	9,200	410010	4614	Signs - Maintenance	9,042	-1.7%	9,278	9,525	9,763
26,500	26,500	410010	4650	Road Markings - Maintenance	26,500	0.0%	27,163	27,842	28,538
				<b>Sealed Rural Regional Bridges</b>					
				<b>Bridge Maintenance</b>					
45,000	45,000	420990	3999	Depreciation	40,083	-10.9%	41,566	42,343	43,135
				<b>Unsealed Grading - Lower River</b>					
359,400	359,400	430008	4221	Formation Grading	357,164	-0.6%	357,164	366,453	375,614
				<b>Unsealed Grading - Rural West</b>					
359,400	359,400	430009	4221	Formation Grading	357,164	-0.6%	357,164	366,453	375,614
				<b>Unsealed Rural Local Roads</b>					
0	0	430010	3070	Borrowing Costs	3,900	0.0%	8,000	11,900	10,700
244,568	244,568	430991	3998	Activity Based Costing - Expense	242,696	-0.8%	244,486	257,973	258,221
1,550,000	1,550,000	430990	3999	Depreciation	1,283,485	-17.2%	851,495	871,236	869,228
60,000	60,000	430010	4222	Formation Resheeting	60,978	1.6%	62,514	64,095	65,698
7,800	7,800	430010	4311	Mowing	7,800	0.0%	8,003	8,215	8,420
31,500	31,500	430010	4511	Surface Drains - Cleaning	32,024	1.7%	32,634	33,668	34,510
5,000	5,000	430010	4611	Guide Posts - Maintenance	5,091	1.8%	5,222	5,359	5,493
5,300	5,300	430010	4614	Signs - Maintenance	5,192	-2.0%	5,327	5,470	5,606
				<b>Unsealed Rural Local Bridges</b>					
60,000	60,000	440990	3999	Depreciation	56,635	-5.6%	57,912	58,995	60,098
10,600	10,600	440010	4686	Bridge Maintenance - Timber	10,549	-0.5%	10,820	11,103	11,381
16,000	16,000	440010	4687	Bridge Inspections	15,740	-1.6%	16,154	16,589	17,004
				<b>Footpaths</b>					
				<b>Casino</b>					
37,600	37,600	450010	4337	Footpath Maintenance	18,700	-50.3%	19,118	19,616	20,106
				<b>Broadwater</b>					
3,200	3,200	450020	4337	Footpath Maintenance	3,200	0.0%	3,223	3,311	3,394
				<b>Coraki</b>					
5,200	5,200	450030	4337	Footpath Maintenance	5,200	0.0%	5,273	5,412	5,548
				<b>Evans Head</b>					
15,600	15,600	450040	4337	Footpath Maintenance	7,900	-49.4%	7,990	8,201	8,406
				<b>Woodburn</b>					
3,700	3,700	450050	4337	Footpath Maintenance	3,700	0.0%	3,812	3,913	4,011
				<b>Indirect Expenditure</b>					
61,564	61,564	450991	3998	Activity Based Costing - Expense	60,785	-1.3%	62,048	66,460	65,693
215,000	215,000	450990	3999	Depreciation	260,080	21.0%	185,102	190,240	194,721
				<b>Aerodromes</b>					
				<b>Casino</b>					
700	700	460010	3030	Aerodromes - Closure Expenses	718	2.5%	735	754	773
8,700	8,700	460010	3395	M & R - Grounds	8,664	-0.4%	8,887	9,118	9,346
2,100	2,100	460010	3430	M & R - Runways & Taxiways	2,036	-3.0%	2,089	2,144	2,197
				<b>Evans Head</b>					
500	500	460020	3025	Administration Expenses	513	2.5%	525	538	552
14,600	14,600	460020	3330	Internal Expenses	17,200	17.8%	18,101	19,050	20,051
4,000	4,000	460020	3375	M & R - Buildings	3,924	-1.9%	4,023	4,126	4,229
14,000	14,000	460020	3395	M & R - Grounds	13,948	-0.4%	14,307	14,681	15,048
2,300	2,300	460020	3400	M & R - Other	2,292	-0.3%	2,351	2,414	2,474
5,600	5,600	460020	3405	M & R - Other Structures	5,636	0.6%	5,779	5,926	6,074
3,900	3,900	460020	3430	M & R - Runways & Taxiways	3,804	-2.5%	3,902	4,004	4,104
5,100	5,100	460020	3455	Operating Expenses	5,525	8.3%	5,686	5,851	6,021
				<b>Evans Head Fly In</b>					
7,000	7,000	460030	3455	Operating Expenses	6,928	-1.0%	7,105	7,289	7,471
				<b>Aerodromes Indirect Expenditure</b>					
76,828	76,828	460991	3998	Activity Based Costing - Expense	75,390	-1.9%	61,573	63,710	64,836
63,400	63,400	460990	3999	Depreciation	63,667	0.4%	62,228	45,736	46,808

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16  
Focus Activity: Roads and Transport Services (continued)**

Original Budget	Revised Budget				Estimate	Original Budget	Estimate	Estimate	Estimate
2014/2015	31-Dec-14	Project	Activity	Description	2015/2016	2014/2015	2016/2017	2017/2018	2018/2019
				<b>Operating Expenditure (continued)</b>					
				<b>Street Lighting</b>					
				<b>Casino</b>					
120,000	120,000	470010	3455	Operating Expenses	120,000	0.0%	123,000	126,075	129,227
				<b>Broadwater</b>					
9,000	9,000	470020	3455	Operating Expenses	9,000	0.0%	9,225	9,456	9,692
				<b>Coraki</b>					
13,000	13,000	470030	3455	Operating Expenses	13,000	0.0%	13,325	13,658	14,000
				<b>Evans Head</b>					
27,000	27,000	470040	3455	Operating Expenses	29,000	7.4%	29,725	30,468	31,230
				<b>Rappville</b>					
2,000	2,000	470050	3455	Operating Expenses	2,000	0.0%	2,050	2,101	2,154
				<b>Woodburn</b>					
10,000	10,000	470060	3455	Operating Expenses	10,000	0.0%	10,250	10,506	10,769
				<b>Traffic Route</b>					
110,000	110,000	470100	3455	Operating Expenses	110,000	0.0%	112,750	115,569	118,458
				<b>Other</b>					
100	100	470200	3455	Operating Expenses	200	100.0%	205	210	215
				<b>Indirect Expenditure</b>					
17,097	17,097	470991	3998	Activity Based Costing - Expense	16,812	-1.7%	16,829	17,264	17,707
<b>9,389,387</b>	<b>9,391,387</b>			<b>Total Operating Expenditure</b>	<b>8,993,637</b>	<b>-4.2%</b>	<b>8,760,716</b>	<b>9,248,979</b>	<b>9,461,245</b>
<b>(8,352,261)</b>	<b>(8,352,261)</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>(7,966,497)</b>	<b>-4.6%</b>	<b>(7,707,468)</b>	<b>(8,168,918)</b>	<b>(8,353,924)</b>
<b>(3,563,861)</b>	<b>(3,563,861)</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(3,257,737)</b>	<b>-8.6%</b>	<b>(3,392,583)</b>	<b>(3,575,268)</b>	<b>(3,637,252)</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	1,576,620		1,278,433	1,281,576	1,284,776
				Add: Loan Funds Used	1,100,000		1,100,000	1,100,000	1,000,000
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	2,375,000		0	0	0
				Add: Transfer from Restricted Assets	0		239,972	281,821	255,700
				Less: Asset Acquisition	4,897,265		4,932,867	5,431,912	6,411,734
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	176,500		272,700	373,100	468,200
				Less: Transfer to Restricted Assets	2,151,793		0	0	0
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(2,173,938)</b>		<b>(2,587,161)</b>	<b>(3,141,615)</b>	<b>(4,339,459)</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>(5,431,675)</b>		<b>(5,979,745)</b>	<b>(6,716,883)</b>	<b>(7,976,711)</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: RMS Works**

Original Budget	Revised Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2014/2015	31-Dec-14	Project	Activity	Description	2015/2016	2014/2015	2016/2017	2017/2018	2018/2019
				<b>Operating Revenue</b>					
375,000	375,000	480010	0460	<b>RMCC Routine Services - HW16</b> Fees - Other	356,400	-5.0%	365,310	374,443	383,804
825,000	825,000	480020	0460	<b>RMCC Routine Services - MR83</b> Fees - Other	783,600	-5.0%	803,190	823,270	843,851
500,000	500,000	480100	0460	<b>RMCC Ordered Works - HW16</b> Fees - Other	440,000	-12.0%	451,000	462,275	473,832
2,500,000	2,500,000	480500	0460	<b>RMCC Ordered Works - MR83</b> Fees - Other	1,970,000	-21.2%	2,019,250	2,069,731	2,121,475
7,000	7,692	480900	0460	<b>RMS - Safety Banners</b> Fees - Other	7,175	2.5%	7,354	7,538	7,727
<b>4,207,000</b>	<b>4,207,692</b>			<b>Total Operating Revenue</b>	<b>3,557,175</b>	<b>-15.4%</b>	<b>3,646,104</b>	<b>3,737,257</b>	<b>3,830,688</b>
				<b>Operating Expenditure</b>					
326,100	326,100	480010	3075	<b>RMCC Routine Services - HW16</b> Budget Allocation	309,900	-5.0%	317,700	325,600	333,700
717,400	717,400	480020	3075	<b>RMCC Routine Services - MR83</b> Budget Allocation	681,400	-5.0%	698,400	715,900	733,800
444,400	444,400	480100	3075	<b>RMCC Ordered Works - HW16</b> Budget Allocation	391,100	-12.0%	400,900	410,900	421,200
2,346,320	2,346,320	480500	3075	<b>RMCC Ordered Works - MR83</b> Budget Allocation	1,706,653	-27.3%	1,758,321	1,806,250	1,855,544
7,000	7,692	480900	3455	<b>RMS - Safety Banners</b> Operating Expenses	7,175	2.5%	7,354	7,538	7,727
295,780	295,780	480991	3998	<b>Indirect Expenditure</b> Activity Based Costing - Expense	290,947	-1.6%	293,429	301,069	308,718
<b>4,137,000</b>	<b>4,137,692</b>			<b>Total Operating Expenditure</b>	<b>3,387,175</b>	<b>-18.1%</b>	<b>3,476,104</b>	<b>3,567,257</b>	<b>3,660,688</b>
<b>70,000</b>	<b>70,000</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>170,000</b>	<b>142.9%</b>	<b>170,000</b>	<b>170,000</b>	<b>170,000</b>
<b>70,000</b>	<b>70,000</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>170,000</b>	<b>142.9%</b>	<b>170,000</b>	<b>170,000</b>	<b>170,000</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	0		0	0	0
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	0		0	0	0
				Add: Transfer from Restricted Assets	0		0	0	0
				Less: Asset Acquisition	0		0	0	0
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	0		0	0	0
				Less: Transfer to Restricted Assets	70,000		70,000	70,000	70,000
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(70,000)</b>		<b>(70,000)</b>	<b>(70,000)</b>	<b>(70,000)</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>100,000</b>		<b>100,000</b>	<b>100,000</b>	<b>100,000</b>



**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Sewerage Services**

Original Budget	Revised Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2014/2015	31-Dec-14	Project	Activity	Description	2015/2016	2014/2015	2016/2017	2017/2018	2018/2019
				<b>Operating Revenue</b>					
				<b>Rates &amp; Charges</b>					
5,842,400	5,842,400	500001	1900	Sewer Charges - Residential	6,037,500	3.3%	6,218,622	6,405,222	6,597,366
47,500	47,500	500001	1910	Sewer Charges - Residential Nth Woodburn	55,000	15.8%	56,650	58,350	60,100
983,400	983,400	500001	1920	Sewer Charges - Non-Residential	1,168,800	18.9%	1,203,864	1,239,980	1,277,179
72,100	72,100	500001	1930	Sewer Charges - Trade Waste	50,000	-30.7%	51,500	53,045	54,636
41,200	41,200	500040	0730	Interest Income	42,436	3.0%	43,709	45,020	46,371
				<b>Interest Revenue</b>					
414,491	250,000	500050	0730	Interest Income	226,000	-45.5%	232,780	239,763	246,956
				<b>Other Income</b>					
3,914	3,914	500070	1180	Rental Income	4,031	3.0%	4,152	4,277	4,405
515	515	500070	1940	Sewer - Effluent Sales	530	3.0%	546	563	580
27,295	27,295	500070	1950	Sewer - Liquid Septic Waste Fees	28,114	3.0%	28,957	29,826	30,721
				<b>Grants</b>					
84,975	84,975	500080	0590	Grant Revenue	87,900	3.4%	90,600	93,300	96,100
				<b>Contributions</b>					
0	0	500090	0290	Contributions - Other	1,500	0.0%	0	0	1,250
				<b>Private Works</b>					
42,848	42,848	502000	0870	Private Works Revenue	44,133	3.0%	45,457	46,821	48,226
<b>7,560,638</b>	<b>7,396,147</b>			<b>Total Operating Revenue</b>	<b>7,745,945</b>	<b>2.5%</b>	<b>7,976,839</b>	<b>8,216,167</b>	<b>8,463,891</b>
				<b>Operating Expenditure</b>					
				<b>Administration Expenditure</b>					
1,209,505	1,209,505	505010	3998	Activity Based Costing - Expense	1,428,198	18.1%	1,497,413	1,561,400	1,581,083
				<b>Engineering Expenditure</b>					
16,800	16,800	505020	3025	Administration Expenses	16,115	-4.1%	16,518	16,931	17,354
0	0	505020	3080	Business Plan Expenses	15,000	0.0%	0	0	0
455,925	511,225	505020	3185	Employee Costs	555,902	21.9%	624,599	641,993	658,043
45,000	45,000	505020	3270	Fleet Expenses	50,000	11.1%	51,250	52,531	53,845
55,900	55,900	505020	3330	Internal Expenses	76,950	37.7%	80,162	83,517	87,023
500	500	505020	3385	M & R - Equipment	513	2.5%	525	538	552
57,900	121,600	505020	3455	Operating Expenses	92,523	59.8%	70,437	72,405	74,428
0	0	505020	3830	Valuation	0	0.0%	20,000	0	0
0	0	505020	5524	Sewer - DSP Review	0	0.0%	0	30,000	0
0	0	505020	5587	Sewer - Relining Evaluation	0	0.0%	10,000	10,000	10,000
0	0	505020	5588	Sewer - Risk Management Strategy	5,000	0.0%	0	0	0
15,000	15,000	505020	5597	Sewer - Servicing Strategies New Development Areas	0	-100.0%	0	20,000	0
				<b>Mains Operations</b>					
				<b>Casino</b>					
81,305	81,305	505100	5520	Sewer - CCTV Inspections	82,552	1.5%	84,708	86,966	89,140
35,480	35,480	505100	5530	Sewer - Mains Blocks & Chokes	36,066	1.7%	37,007	37,994	38,944
				<b>Coraki</b>					
12,772	12,772	505110	5520	Sewer - CCTV Inspections	12,903	1.0%	13,240	13,592	13,932
5,068	5,068	505110	5530	Sewer - Mains Blocks & Chokes	5,150	1.6%	5,284	5,425	5,561
				<b>Evans Head</b>					
30,007	30,007	505115	5520	Sewer - CCTV Inspections	30,546	1.8%	31,344	32,179	32,984
5,068	5,068	505115	5530	Sewer - Mains Blocks & Chokes	5,150	1.6%	5,284	5,425	5,561
				<b>Rileys Hill</b>					
2,432	2,432	505120	5520	Sewer - CCTV Inspections	2,441	0.4%	2,505	2,572	2,636
1,013	1,013	505120	5530	Sewer - Mains Blocks & Chokes	1,006	-0.7%	1,032	1,059	1,086
				<b>Woodburn</b>					
5,170	5,170	505125	5520	Sewer - CCTV Inspections	5,313	2.8%	5,452	5,598	5,738
2,027	2,027	505125	5530	Sewer - Mains Blocks & Chokes	2,071	2.2%	2,125	2,182	2,237
				<b>Mains Maintenance</b>					
				<b>Casino</b>					
76,030	76,030	505130	5540	Sewer - Mains Maintenance	77,176	1.5%	79,191	81,302	83,334
				<b>Coraki</b>					
12,165	12,165	505140	5540	Sewer - Mains Maintenance	12,432	2.2%	12,757	13,097	13,424
				<b>Evans Head</b>					
15,205	15,205	505145	5540	Sewer - Mains Maintenance	15,509	2.0%	15,914	16,338	16,747
				<b>Rileys Hill</b>					
5,068	5,068	505150	5540	Sewer - Mains Maintenance	5,150	1.6%	5,284	5,425	5,561
				<b>Woodburn</b>					
6,895	6,895	505155	5540	Sewer - Mains Maintenance	7,016	1.8%	7,200	7,392	7,576
				<b>Infiltration Survey/Inspection</b>					
78,500	78,500	505160	5532	Sewer - Infiltration Survey/Inspection	25,000	-68.2%	0	0	0
				<b>Pump Station Operations</b>					
116,897	116,897	505200	4111	Inspections - Routine	159,608	36.5%	195,018	231,524	268,512
				<b>Pump Station Energy Costs</b>					
120,000	120,000	505225	3200	Energy Costs - W & S	115,000	-4.2%	120,750	126,788	133,127

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Sewerage Services (continued)**

Original Budget	Revised Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2014/2015	31-Dec-14	Project	Activity	Description	2015/2016	2014/2015	2016/2017	2017/2018	2018/2019
				<b>Operating Expenditure (continued)</b>					
				<b>Pump Station Maintenance</b>					
153,025	153,025	505250	3455	Operating Expenses	155,949	1.9%	159,949	164,103	168,206
10,378	10,378	505250	4311	Mowing	10,568	1.8%	10,847	11,141	11,420
26,390	26,390	505250	5590	Sewer - RTU/PLC Maintenance	26,753	1.4%	27,454	28,190	28,895
				<b>T/Plant Casino Operations</b>					
4,200	4,200	505300	3025	Administration Expenses	1,800	-57.1%	1,845	1,891	1,938
149,462	149,462	505300	3455	Operating Expenses	151,654	1.5%	155,624	159,790	163,785
12,448	12,448	505300	5510	Sewer - Biosolids Management	12,733	2.3%	13,055	13,388	13,723
5,200	5,200	505300	5560	Sewer - NATA Lab Testing	5,330	2.5%	5,463	5,600	5,740
10,840	10,840	505300	5580	Sewer - Process Monitoring & Testing	10,878	0.4%	11,170	11,479	11,766
				<b>T/Plant Casino Energy Costs</b>					
60,000	60,000	505320	3200	Energy Costs - W & S	60,000	0.0%	63,000	66,150	69,458
				<b>T/Plant Casino Maintenance</b>					
3,730	3,730	505350	3375	M & R - Buildings	3,876	3.9%	3,976	4,079	4,181
25,605	25,605	505350	3385	M & R - Equipment	21,833	-14.7%	22,378	22,938	23,511
20,630	20,630	505350	3455	Operating Expenses	21,005	1.8%	21,549	22,117	22,670
25,947	25,947	505350	4311	Mowing	26,346	1.5%	27,042	27,775	28,469
30,000	30,000	505350	5523	Sewer - Condition & Process Capacity Assessments	0	-100.0%	0	0	0
20,000	20,000	505350	5529	Sewer - Investigations - Reuse	0	-100.0%	0	0	0
200,000	200,000	505350	5535	Sewer - Long Term Upgrade Strategy & Catchment	0	-100.0%	0	0	0
15,600	15,600	505350	5595	Sewer - Safety Equipment M & R	15,990	2.5%	16,390	16,799	17,219
				<b>T/Plant Coraki Operations</b>					
300	300	505400	3025	Administration Expenses	500	66.7%	513	525	538
7,700	7,700	505400	3100	Chemical Costs	7,893	2.5%	8,090	8,292	8,499
55,108	55,108	505400	3455	Operating Expenses	55,789	1.2%	57,259	58,805	60,276
3,177	3,177	505400	5510	Sewer - Biosolids Management	3,119	-1.8%	3,204	3,293	3,376
4,100	4,100	505400	5560	Sewer - NATA Lab Testing	4,203	2.5%	4,308	4,415	4,526
2,050	2,050	505400	5580	Sewer - Process Monitoring & Testing	2,134	4.1%	2,192	2,253	2,309
				<b>T/Plant Coraki Energy Costs</b>					
6,000	6,000	505420	3200	Energy Costs - W & S	6,000	0.0%	6,300	6,615	6,946
				<b>T/Plant Coraki Maintenance</b>					
2,020	2,020	505450	3375	M & R - Buildings	2,050	1.5%	2,103	2,158	2,212
5,200	5,200	505450	3385	M & R - Equipment	5,330	2.5%	5,463	5,600	5,740
5,265	5,265	505450	3455	Operating Expenses	5,292	0.5%	5,430	5,574	5,713
6,208	6,208	505450	4311	Mowing	6,280	1.2%	6,446	6,620	6,786
10,000	10,000	505450	5523	Sewer - Condition & Process Capacity Assessments	0	-100.0%	0	0	0
110,000	110,000	505450	5535	Sewer - Long Term Upgrade Strategy & Catchment	0	-100.0%	0	0	0
				<b>T/Plant Evans Head Operations</b>					
2,000	2,000	505500	3025	Administration Expenses	2,400	20.0%	2,460	2,522	2,585
35,700	35,700	505500	3100	Chemical Costs	36,593	2.5%	37,507	38,445	39,406
49,732	49,732	505500	3455	Operating Expenses	50,311	1.2%	51,637	53,034	54,360
6,000	6,000	505500	5500	Sewer - Beachwatch Program	6,150	2.5%	6,304	6,461	6,623
102,125	102,125	505500	5510	Sewer - Biosolids Management	104,515	2.3%	107,138	109,832	112,578
9,600	9,600	505500	5560	Sewer - NATA Lab Testing	9,840	2.5%	10,086	10,338	10,597
27,595	27,595	505500	5580	Sewer - Process Monitoring & Testing	27,913	1.2%	28,660	29,452	30,188
				<b>T/Plant Evans Head Energy Costs</b>					
80,000	80,000	505520	3200	Energy Costs - W & S	75,000	-6.3%	78,750	82,688	86,822
				<b>T/Plant Evans Head Maintenance</b>					
0	0	505550	3100	Chemical Costs	0	0.0%	0	0	0
6,123	6,123	505550	3375	M & R - Buildings	6,315	3.1%	6,475	6,640	6,806
55,412	55,412	505550	3385	M & R - Equipment	56,541	2.0%	57,989	59,491	60,978
10,595	10,595	505550	3455	Operating Expenses	10,711	1.1%	10,995	11,294	11,577
8,100	8,100	505550	4311	Mowing	8,205	1.3%	8,418	8,641	8,857
130,000	130,000	505550	5596	Sewer - Salty Lagoon Monitoring	0	-100.0%	0	0	0
				<b>T/Plant Rileys Hill Operations</b>					
200	200	505600	3025	Administration Expenses	400	100.0%	410	420	431
1,000	1,000	505600	3100	Chemical Costs	1,025	2.5%	1,051	1,077	1,104
19,093	19,093	505600	3455	Operating Expenses	19,430	1.8%	19,940	20,476	20,987
1,532	1,532	505600	5510	Sewer - Biosolids Management	1,519	-0.9%	1,559	1,602	1,642
4,100	4,100	505600	5560	Sewer - NATA Lab Testing	4,203	2.5%	4,308	4,415	4,526
6,858	6,858	505600	5580	Sewer - Process Monitoring & Testing	6,979	1.8%	7,166	7,366	7,550
				<b>T/Plant Rileys Hill Energy Costs</b>					
9,000	9,000	505620	3200	Energy Costs - W & S	8,000	-11.1%	8,400	8,820	9,261
				<b>T/Plant Rileys Hill Maintenance</b>					
1,012	1,012	505650	3375	M & R - Buildings	1,004	-0.8%	1,030	1,058	1,084
4,220	4,220	505650	3385	M & R - Equipment	4,305	2.0%	4,415	4,527	4,641
3,138	3,138	505650	3455	Operating Expenses	3,119	-0.6%	3,200	3,284	3,366
1,527	1,527	505650	4311	Mowing	1,559	2.1%	1,600	1,644	1,685
				<b>Other Maintenance Casino</b>					
5,000	5,000	505750	5525	Sewer - Electrical Tooling	5,125	2.5%	5,253	5,384	5,519
42,120	42,120	505750	5550	Sewer - Manhole Maintenance	42,832	1.7%	43,945	45,110	46,238
4,680	4,680	505750	5600	Sewer - Vent Stack Maintenance	2,912	-37.8%	2,988	3,067	3,144

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Sewerage Services (continued)**

Original Budget	Revised Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2014/2015	31-Dec-14	Project	Activity	Description	2015/2016	2014/2015	2016/2017	2017/2018	2018/2019
<b>Operating Expenditure (continued)</b>									
<b>Other Maintenance Coraki</b>									
21,060	21,060	505760	5550	Sewer - Manhole Maintenance	21,333	1.3%	21,888	22,468	23,030
2,040	2,040	505760	5600	Sewer - Vent Stack Maintenance	2,052	0.6%	2,107	2,164	2,219
<b>Other Maintenance Evans Head</b>									
21,060	21,060	505765	5550	Sewer - Manhole Maintenance	21,333	1.3%	21,888	22,468	23,030
2,040	2,040	505765	5600	Sewer - Vent Stack Maintenance	2,052	0.6%	2,107	2,164	2,219
<b>Other Maintenance Rileys Hill</b>									
5,265	5,265	505770	5550	Sewer - Manhole Maintenance	5,292	0.5%	5,430	5,574	5,713
<b>Other Maintenance Woodburn</b>									
21,060	21,060	505775	5550	Sewer - Manhole Maintenance	21,333	1.3%	21,888	22,468	23,030
2,035	2,035	505775	5600	Sewer - Vent Stack Maintenance	1,272	-37.5%	1,305	1,340	1,373
<b>Interest Expense</b>									
1,552,300	1,333,700	505976	3070	Borrowing Costs	1,263,900	-18.6%	1,193,000	1,118,200	1,039,300
<b>Depreciation</b>									
1,156,000	1,156,000	505990	3999	Depreciation	1,421,666	23.0%	1,457,208	1,493,638	1,530,979
<b>Private Works</b>									
42,173	42,173	506000	3500	Private Works Expenses	42,607	1.0%	43,720	44,886	46,008
<b>6,909,710</b>	<b>6,810,110</b>			<b>Total Operating Expenditure</b>	<b>6,763,342</b>	<b>-2.1%</b>	<b>6,918,269</b>	<b>7,086,225</b>	<b>7,125,781</b>
<b>650,928</b>	<b>586,037</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>982,603</b>	<b>51.0%</b>	<b>1,058,570</b>	<b>1,129,942</b>	<b>1,338,110</b>
<b>1,806,928</b>	<b>1,742,037</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>2,404,269</b>	<b>33.1%</b>	<b>2,515,777</b>	<b>2,623,580</b>	<b>2,869,089</b>
<b>Capital Movements</b>									
				Add: Capital Grants & Contributions	100,000		100,000	100,000	100,000
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	0		0	0	0
				Add: Transfer from Restricted Assets	2,635,031		312,823	895,420	1,194,411
				Less: Asset Acquisition	4,128,200		1,871,000	2,511,000	3,001,000
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	1,011,100		1,057,600	1,108,000	1,162,500
				Less: Transfer to Restricted Assets	0		0	0	0
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(2,404,269)</b>		<b>(2,515,777)</b>	<b>(2,623,580)</b>	<b>(2,869,089)</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Water Supplies**

Original Budget	Revised Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2014/2015	31-Dec-14	Project	Activity	Description	2015/2016	2014/2015	2016/2017	2017/2018	2018/2019
<b>Operating Revenue</b>									
<b>Rates &amp; Charges</b>									
733,320	733,320	490001	1800	Water Access Charge - Residential	757,400	3.3%	795,285	835,079	876,798
310,485	310,485	490001	1810	Water Access Charge - Non-Residential	282,600	-9.0%	296,730	311,567	327,145
2,220,960	2,220,960	490001	1820	Water Usage Charge - Residential	2,320,400	4.5%	2,436,420	2,558,241	2,686,153
1,837,290	1,837,290	490001	1830	Water Usage Charge - Non-Residential	1,938,000	5.5%	2,034,900	2,136,645	2,243,477
25,750	25,750	490040	0730	Interest Income	26,500	2.9%	27,295	28,114	28,957
<b>Interest Revenue</b>									
90,000	90,000	490050	0730	Interest Income	46,000	-48.9%	47,380	48,801	50,265
<b>Other Income</b>									
5,665	5,665	490070	0460	Fees - Other	6,000	5.9%	6,180	6,365	6,556
27,192	27,192	490070	1180	Rental Income	36,400	33.9%	37,492	38,617	39,775
27,295	27,295	490070	1840	Water - Connection Fees	10,000	-63.4%	10,300	10,609	10,927
<b>Grants</b>									
84,975	84,975	490080	0590	Grant Revenue	91,500	7.7%	96,000	100,800	105,900
<b>Contributions</b>									
0	0	490090	0290	Contributions - Other	1,500	0.0%	0	0	1,250
<b>Private Works</b>									
42,848	42,848	492000	0870	Private Works Revenue	44,133	3.0%	45,457	46,821	48,226
<b>5,405,780</b>	<b>5,405,780</b>			<b>Total Operating Revenue</b>	<b>5,560,433</b>	<b>2.9%</b>	<b>5,833,439</b>	<b>6,121,659</b>	<b>6,425,431</b>
<b>Operating Expenditure</b>									
<b>Administration Expenditure</b>									
1,253,526	1,253,526	495010	3998	Activity Based Costing - Expense	1,234,710	-1.5%	1,291,423	1,343,560	1,363,497
<b>Engineering Expenditure</b>									
20,300	20,300	495020	3025	Administration Expenses	20,775	2.3%	21,294	21,827	22,372
20,000	20,000	495020	3080	Business Plan Expenses	20,500	2.5%	21,013	21,538	22,076
2,300	2,300	495020	3110	Community Education Programs	2,358	2.5%	2,416	2,477	2,539
451,313	506,613	495020	3185	Employee Costs	477,466	5.8%	534,219	549,082	562,809
45,000	45,000	495020	3270	Fleet Expenses	50,000	11.1%	51,250	52,531	53,845
29,500	29,500	495020	3330	Internal Expenses	37,500	27.1%	39,229	41,044	42,949
56,727	120,427	495020	3455	Operating Expenses	92,397	62.9%	94,860	97,389	99,983
0	0	495020	3830	Valuation	0	0.0%	20,000	0	0
0	0	495020	5005	Water - DSP Review	0	0.0%	25,000	0	0
0	0	495020	5022	Water - Integrated Water Cycle Management	5,000	0.0%	0	0	0
15,000	15,000	495020	5122	Water - Servicing Strategies New Development Areas	0	-100.0%	0	20,000	0
10,200	10,200	495020	5130	Water Reduction Programs	10,455	2.5%	10,716	10,984	11,259
<b>Dams &amp; Weirs Maintenance</b>									
5,073	5,073	495090	3455	Operating Expenses	5,108	0.7%	5,242	5,382	5,517
<b>Mains Operations</b>									
<b>Casino</b>									
20,695	20,695	495100	5020	Water - Hydrants & Valves Inspections	20,967	1.3%	21,516	22,091	22,643
50,938	50,938	495100	5030	Water - Mains Cleaning	51,568	1.2%	52,934	54,377	55,737
<b>Broadwater</b>									
3,447	3,447	495105	5020	Water - Hydrants & Valves Inspections	3,508	1.8%	3,600	3,696	3,788
4,280	4,280	495105	5030	Water - Mains Cleaning	4,309	0.7%	4,424	4,544	4,658
<b>Coraki</b>									
4,870	4,870	495110	5020	Water - Hydrants & Valves Inspections	5,006	2.8%	5,137	5,275	5,406
4,280	4,280	495110	5030	Water - Mains Cleaning	4,309	0.7%	4,424	4,544	4,658
<b>Evans Head</b>									
10,958	10,958	495115	5020	Water - Hydrants & Valves Inspections	11,181	2.0%	11,474	11,781	12,075
6,315	6,315	495115	5030	Water - Mains Cleaning	6,403	1.4%	6,573	6,752	6,920
<b>Rileys Hill</b>									
1,015	1,015	495120	5020	Water - Hydrants & Valves Inspections	1,067	5.1%	1,095	1,124	1,152
2,037	2,037	495120	5030	Water - Mains Cleaning	1,990	-2.3%	2,042	2,098	2,150
<b>Woodburn</b>									
3,448	3,448	495125	5020	Water - Hydrants & Valves Inspections	3,508	1.7%	3,600	3,696	3,788
3,260	3,260	495125	5030	Water - Mains Cleaning	3,284	0.7%	3,371	3,463	3,550
<b>Mains Maintenance</b>									
<b>Casino</b>									
65,317	65,317	495130	5040	Water - Mains Maintenance	66,326	1.5%	68,060	69,878	71,625
93,278	93,278	495130	5120	Water - Services M & R	94,704	1.5%	97,186	99,791	102,286
<b>Broadwater</b>									
2,027	2,027	495135	5040	Water - Mains Maintenance	2,071	2.2%	2,125	2,182	2,237
4,365	4,365	495135	5120	Water - Services M & R	4,370	0.1%	4,484	4,605	4,720
<b>Coraki</b>									
11,258	11,258	495140	5040	Water - Mains Maintenance	11,489	2.0%	11,789	12,104	12,407
10,355	10,355	495140	5120	Water - Services M & R	10,505	1.5%	10,781	11,070	11,347
<b>Evans Head</b>									
27,790	27,790	495145	5040	Water - Mains Maintenance	28,188	1.4%	28,925	29,698	30,440
15,530	15,530	495145	5120	Water - Services M & R	15,777	1.6%	16,191	16,625	17,040

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Water Supplies (continued)**

Original Budget	Revised Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2014/2015	31-Dec-14	Project	Activity	Description	2015/2016	2014/2015	2016/2017	2017/2018	2018/2019
<b>Operating Expenditure (continued)</b>									
<b>Rileys Hill</b>									
3,042	3,042	495150	5040	Water - Mains Maintenance	3,138	3.2%	3,220	3,306	3,389
1,015	1,015	495150	5120	Water - Services M & R	1,067	5.1%	1,095	1,124	1,152
<b>Woodburn</b>									
2,638	2,638	495155	5040	Water - Mains Maintenance	2,606	-1.2%	2,674	2,746	2,814
3,247	3,247	495155	5120	Water - Services M & R	3,303	1.7%	3,390	3,480	3,567
<b>Reservoir Operations</b>									
0	0	495170	3078	Building Demolition	0	0.0%	0	0	0
13,000	13,000	495170	3200	Energy Costs - W & S	13,000	0.0%	13,650	14,333	15,049
1,538	1,538	495170	3455	Operating Expenses	1,580	2.7%	1,622	1,668	1,709
<b>Reservoir Maintenance</b>									
36,807	36,807	495180	3455	Operating Expenses	37,516	1.9%	38,488	39,502	40,490
8,548	8,548	495180	4311	Mowing	8,639	1.1%	8,867	9,108	9,336
35,000	35,000	495180	5105	Water - Reservoir Cleaning	0	-100.0%	0	0	35,000
<b>Pump Station Energy Costs</b>									
145,000	145,000	495225	3200	Energy Costs - W & S	150,000	3.4%	157,500	165,375	173,644
<b>Pump Station Maintenance</b>									
0	0	495250	3385	M & R - Equipment	0	0.0%	0	0	0
35,477	35,477	495250	3455	Operating Expenses	35,936	1.3%	36,866	37,835	38,781
2,548	2,548	495250	4311	Mowing	2,586	1.5%	2,654	2,727	2,795
<b>T/Plant Casino Operations</b>									
2,400	2,400	495300	3025	Administration Expenses	3,300	37.5%	3,383	3,467	3,554
122,400	122,400	495300	3100	Chemical Costs	125,460	2.5%	128,597	131,811	135,107
124,500	124,500	495300	3200	Energy Costs - W & S	110,000	-11.6%	115,500	121,275	127,339
87,000	87,000	495300	3330	Internal Expenses	87,300	0.3%	91,665	96,248	101,061
105,492	105,492	495300	3455	Operating Expenses	106,369	0.8%	109,176	112,132	114,935
15,758	15,758	495300	5010	Water - Fluoride System	16,101	2.2%	16,517	16,950	17,374
83,000	83,000	495300	5065	Water - NATA Lab Testing	85,075	2.5%	87,202	89,382	91,616
15,000	15,000	495300	5070	Water - PAC Costs	15,375	2.5%	15,759	16,153	16,557
10,667	10,667	495300	5080	Water - Potassium Permanganate System	10,888	2.1%	11,166	11,454	11,740
42,162	42,162	495300	5090	Water - Process Monitoring & Testing	42,927	1.8%	44,030	45,177	46,306
<b>T/Plant Casino Maintenance</b>									
10,735	10,735	495350	3375	M & R - Buildings	10,913	1.7%	11,197	11,495	11,782
52,520	52,520	495350	3385	M & R - Equipment	53,493	1.9%	54,874	56,312	57,720
10,330	10,330	495350	3405	M & R - Other Structures	10,545	2.1%	10,819	11,107	11,384
31,427	31,427	495350	3455	Operating Expenses	32,012	1.9%	32,831	33,681	34,523
5,298	5,298	495350	4311	Mowing	5,439	2.7%	5,583	5,735	5,879
5,157	5,157	495350	5110	Water - RTU/PLC Maintenance	5,169	0.2%	5,303	5,443	5,579
<b>Other Operations Expenses</b>									
1,000	1,000	495400	3200	Energy Costs - W & S	1,000	0.0%	1,050	1,103	1,158
1,025	1,025	495400	3455	Operating Expenses	1,053	2.7%	1,081	1,111	1,139
50,080	50,080	495400	5050	Water - Meter Reading	50,545	0.9%	51,889	53,311	54,644
<b>Other Maintenance Expenses</b>									
10,600	10,600	495420	3385	M & R - Equipment	10,865	2.5%	11,137	11,415	11,700
5,000	5,000	495420	5008	Water - Electrical Tooling	5,125	2.5%	5,253	5,384	5,519
10,515	10,515	495420	5110	Water - RTU/PLC Maintenance	10,707	1.8%	10,984	11,273	11,555
5,000	5,000	495420	5400	Water - Water Loss Program	5,125	2.5%	5,253	5,384	5,519
<b>Other</b>									
985,000	985,000	495500	5100	Water - Purchase of Water	1,009,625	2.5%	1,034,866	1,060,737	1,087,256
<b>Private Works Expenses</b>									
42,173	42,173	496000	3500	Private Works Expenses	42,815	1.5%	43,932	45,104	46,231
<b>Depreciation</b>									
826,000	826,000	499990	3999	Depreciation	869,674	5.3%	937,971	1,057,741	1,114,153
<b>5,202,501</b>	<b>5,321,501</b>			<b>Total Operating Expenditure</b>	<b>5,293,072</b>	<b>1.7%</b>	<b>5,593,436</b>	<b>5,836,796</b>	<b>6,024,529</b>
<b>203,279</b>	<b>84,279</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>267,361</b>	<b>31.5%</b>	<b>240,003</b>	<b>284,863</b>	<b>400,902</b>
<b>1,029,279</b>	<b>910,279</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>1,137,035</b>	<b>10.5%</b>	<b>1,177,974</b>	<b>1,342,604</b>	<b>1,515,055</b>
<b>Capital Movements</b>									
				Add: Capital Grants & Contributions	150,000		150,000	150,000	150,000
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	0		0	0	0
				Add: Transfer from Restricted Assets	112,965		34,026	422,396	709,945
				Less: Asset Acquisition	1,400,000		1,362,000	1,915,000	2,375,000
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	0		0	0	0
				Less: Transfer to Restricted Assets	0		0	0	0
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(1,137,035)</b>		<b>(1,177,974)</b>	<b>(1,342,604)</b>	<b>(1,515,055)</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>0</b>		<b>0</b>	<b>(0)</b>	<b>0</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Quarries**

Original Budget	Revised Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2014/2015	31-Dec-14	Project	Activity	Description	2015/2016	2014/2015	2016/2017	2017/2018	2018/2019
				<b>Operating Revenue</b>					
				<b>Other Quarries Operating Revenue</b>					
				<b>Stockpiles - Casino Depot</b>					
				Quarry Sales - 7mm Aggregate	36,050	3.0%	37,132	38,245	39,393
35,000	35,000	510010	0880	Quarry Sales - Coldmix	49,440	3.0%	50,923	52,451	54,024
48,000	48,000	510010	0920	Quarry Sales - Metal Dust	6,180	3.0%	6,365	6,556	6,753
6,000	6,000	510010	0950	Quarry Sales - Roadbase	3,090	3.0%	3,183	3,278	3,377
3,000	3,000	510010	1040	Quarry Sales - Roadbase Blend	10,300	3.0%	10,609	10,927	11,255
10,000	10,000	510010	1060	Quarry Sales - Sand	6,180	3.0%	6,365	6,556	6,753
6,000	6,000	510010	1090	Quarry Sales - Topsoil	4,120	3.0%	4,244	4,371	4,502
4,000	4,000	510010	1130						
				<b>Stockpiles - Evans Head Depot</b>					
				Quarry Sales - Metal Dust	2,060	3.0%	2,122	2,185	2,251
2,000	2,000	510020	0950	Quarry Sales - Roadbase Blend	1,030	3.0%	1,061	1,093	1,126
1,000	1,000	510020	1060	Quarry Sales - Sand (Bedding)	1,030	3.0%	1,061	1,093	1,126
1,000	1,000	510020	1100						
				<b>Petersons Quarry Operating Revenue</b>					
				<b>Council Sales</b>					
				Quarry Sales - 7mm Aggregate	5,150	3.0%	5,305	5,464	5,628
5,000	5,000	520010	0880	Quarry Sales - 19mm Aggregate	3,090	3.0%	3,183	3,278	3,377
3,000	3,000	520010	0910	Quarry Sales - Flood Repair Blend	61,800	3.0%	63,654	65,564	67,531
60,000	60,000	520010	0940	Quarry Sales - Metal Dust	8,240	3.0%	8,487	8,742	9,004
8,000	8,000	520010	0950	Quarry Sales - Precoat 7mm Aggregate	41,200	3.0%	42,436	43,709	45,020
40,000	40,000	520010	0990	Quarry Sales - Precoat 10mm Aggregate	61,800	3.0%	63,654	65,564	67,531
60,000	60,000	520010	1000	Quarry Sales - Precoat 14mm Aggregate	10,300	3.0%	10,609	10,927	11,255
10,000	10,000	520010	1010	Quarry Sales - Roadbase	61,800	3.0%	63,654	65,564	67,531
60,000	60,000	520010	1040	Quarry Sales - Roadbase Blend	103,000	3.0%	106,090	109,273	112,551
100,000	100,000	520010	1060	Quarry Sales - Screenings Oversize	10,300	3.0%	10,609	10,927	11,255
10,000	10,000	520010	1110	Quarry Sales - Select Fill	5,150	3.0%	5,305	5,464	5,628
5,000	5,000	520010	1120						
				<b>Private Sales</b>					
				New Business	0	0.0%	200,000	300,000	500,000
0	0	520050	0460	Quarry Sales - 7mm Aggregate	8,755	3.0%	9,018	9,288	9,567
8,500	8,500	520050	0880	Quarry Sales - 10mm Aggregate	6,180	3.0%	6,365	6,556	6,753
6,000	6,000	520050	0890	Quarry Sales - 14mm Aggregate	3,605	3.0%	3,713	3,825	3,939
3,500	3,500	520050	0900	Quarry Sales - 19mm Aggregate	15,450	3.0%	15,914	16,391	16,883
15,000	15,000	520050	0910	Quarry Sales - Metal Dust	20,600	3.0%	21,218	21,855	22,510
20,000	20,000	520050	0950	Quarry Sales - Minus 30mm	2,060	3.0%	2,122	2,185	2,251
2,000	2,000	520050	0960	Quarry Sales - Precoat 7mm Aggregate	2,060	3.0%	2,122	2,185	2,251
2,000	2,000	520050	0990	Quarry Sales - Precoat 14mm Aggregate	1,030	3.0%	1,061	1,093	1,126
1,000	1,000	520050	1010	Quarry Sales - Roadbase	10,300	3.0%	10,609	10,927	11,255
10,000	10,000	520050	1040	Quarry Sales - Roadbase Blend	10,300	3.0%	10,609	10,927	11,255
10,000	10,000	520050	1110	Quarry Sales - Screenings Oversize	4,120	3.0%	4,244	4,371	4,502
4,000	4,000	520050	1120	Quarry Sales - Select Fill	618	3.0%	637	656	675
600	600	520050	1180	Rental Income					
				<b>Woodview Quarry Operating Revenue</b>					
				<b>Council Sales</b>					
				Quarry Sales - 7mm Aggregate	10,300	3.0%	10,609	10,927	11,255
10,000	10,000	530010	0880	Quarry Sales - 19mm Aggregate	5,150	3.0%	5,305	5,464	5,628
5,000	5,000	530010	0910	Quarry Sales - Metal Dust	10,300	3.0%	10,609	10,927	11,255
10,000	10,000	530010	0950	Quarry Sales - Minus 30mm	15,450	3.0%	15,914	16,391	16,883
15,000	15,000	530010	0960	Quarry Sales - Overburden	4,120	3.0%	4,244	4,371	4,502
4,000	4,000	530010	0970	Quarry Sales - Precoat 7mm Aggregate	20,600	3.0%	21,218	21,855	22,510
20,000	20,000	530010	0990	Quarry Sales - Precoat 10mm Aggregate	30,900	3.0%	31,827	32,782	33,765
30,000	30,000	530010	1000	Quarry Sales - Precoat 14mm Aggregate	30,900	3.0%	31,827	32,782	33,765
30,000	30,000	530010	1010	Quarry Sales - Precoat 19mm Aggregate	5,150	3.0%	5,305	5,464	5,628
5,000	5,000	530010	1020	Quarry Sales - Roadbase	51,500	3.0%	53,045	54,636	56,275
50,000	50,000	530010	1040	Quarry Sales - Roadbase Blend	61,800	3.0%	63,654	65,564	67,531
60,000	60,000	530010	1060	Quarry Sales - Roadbase Blend (RMS Spec)	123,600	3.0%	127,308	131,127	135,061
120,000	120,000	530010	1070	Quarry Sales - Screenings Oversize	15,450	3.0%	15,914	16,391	16,883
15,000	15,000	530010	1110	Quarry Sales - Select Fill	5,150	3.0%	5,305	5,464	5,628
5,000	5,000	530010	1120	Quarry Sales - Woodview Flood Blend	103,000	3.0%	106,090	109,273	112,551
100,000	100,000	530010	1140						
				<b>Private Sales</b>					
				Quarry Sales - 7mm Aggregate	5,150	3.0%	5,305	5,464	5,628
5,000	5,000	530050	0880	Quarry Sales - 10mm Aggregate	5,150	3.0%	5,305	5,464	5,628
5,000	5,000	530050	0890	Quarry Sales - 14mm Aggregate	5,150	3.0%	5,305	5,464	5,628
5,000	5,000	530050	0900	Quarry Sales - Metal Dust	20,600	3.0%	21,218	21,855	22,510
20,000	20,000	530050	0950	Quarry Sales - Overburden	2,060	3.0%	2,122	2,185	2,251
2,000	2,000	530050	0970	Quarry Sales - Precoat 7mm Aggregate	4,120	3.0%	4,244	4,371	4,502
4,000	4,000	530050	0990	Quarry Sales - Precoat 10mm Aggregate	5,150	3.0%	5,305	5,464	5,628
5,000	5,000	530050	1000	Quarry Sales - Precoat 14mm Aggregate	5,150	3.0%	5,305	5,464	5,628
5,000	5,000	530050	1010	Quarry Sales - Precoat 19mm Aggregate	4,120	3.0%	4,244	4,371	4,502
4,000	4,000	530050	1020	Quarry Sales - Roadbase	5,150	3.0%	5,305	5,464	5,628
5,000	5,000	530050	1040	Quarry Sales - Roadbase Blend	10,300	3.0%	10,609	10,927	11,255
10,000	10,000	530050	1110	Quarry Sales - Screenings Oversize	5,150	3.0%	5,305	5,464	5,628
5,000	5,000	530050	1120	Quarry Sales - Select Fill	10,300	3.0%	10,609	10,927	11,255
10,000	10,000	530050	1180	Rental Income					
				<b>Total Operating Revenue</b>	<b>1,157,308</b>	<b>3.0%</b>	<b>1,392,027</b>	<b>1,527,788</b>	<b>1,764,622</b>
<b>1,123,600</b>	<b>1,123,600</b>								



**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Quarries (continued)**

Original Budget	Revised Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2014/2015	31-Dec-14	Project	Activity	Description	2015/2016	2014/2015	2016/2017	2017/2018	2018/2019
				<b>Operating Expenditure</b>					
				<b>Other Quarries Operating Expenditure</b>					
				<b>Stockpiles - Casino Depot</b>					
28,000	28,000	510010	3535	Quarry Expense - 7mm Aggregate	28,605	2.2%	29,324	30,063	30,815
38,400	38,400	510010	3545	Quarry Expense - Coldmix	39,262	2.2%	40,247	41,258	42,289
4,800	4,800	510010	3555	Quarry Expense - Metal Dust	4,868	1.4%	4,991	5,117	5,245
2,400	2,400	510010	3585	Quarry Expense - Roadbase DGB20	2,410	0.4%	2,471	2,533	2,596
8,000	8,000	510010	3587	Quarry Expense - Roadbase Blend	8,206	2.6%	8,412	8,625	8,840
4,800	4,800	510010	3600	Quarry Expense - Sand	4,920	2.5%	5,043	5,169	5,298
900	900	510010	3610	Quarry Expense - Screenings Oversize	923	2.5%	946	969	993
3,200	3,200	510010	3620	Quarry Expense - Topsoil	3,280	2.5%	3,362	3,446	3,532
				<b>Stockpiles - Evans Head Depot</b>					
1,600	1,600	510020	3555	Quarry Expense - Metal Dust	1,640	2.5%	1,681	1,723	1,766
800	800	510020	3587	Quarry Expense - Roadbase Blend	820	2.5%	841	862	883
800	800	510020	3600	Quarry Expense - Sand	820	2.5%	841	862	883
				<b>Stockpiles - Other</b>					
1,000	1,000	510090	3330	Internal Expenses	1,200	20.0%	1,266	1,336	1,409
				<b>Indirect Expenditure</b>					
16,003	16,003	510991	3998	Activity Based Costing - Expense	16,086	0.5%	16,474	16,896	17,333
				<b>Petersons Quarry Operating Expenditure</b>					
				<b>Administration Expenses</b>					
1,500	1,500	520100	3025	Administration Expenses	2,038	35.8%	2,088	2,141	2,194
21,100	21,100	520100	3070	Borrowing Costs	21,628	2.5%	22,168	22,722	23,290
22,551	22,551	520100	3185	Employee Costs	22,662	0.5%	23,274	23,926	24,524
3,200	3,200	520100	3270	Fleet Expenses	3,200	0.0%	3,280	3,362	3,446
12,300	12,300	520100	3330	Internal Expenses	13,200	7.3%	13,841	14,515	15,223
3,617	3,617	520100	3375	M & R - Buildings	3,720	2.9%	3,815	3,913	4,011
7,128	7,128	520100	3395	M & R - Grounds	7,150	0.3%	7,331	7,518	7,706
9,900	9,900	520100	3455	Operating Expenses	9,243	-6.6%	9,551	9,870	10,202
				<b>Production Expenses</b>					
2,500	2,500	520200	3400	M & R - Other	2,500	0.0%	2,563	2,627	2,692
98,600	98,600	520200	3535	Quarry Expense - 7mm Aggregate	0	-100.0%	0	106,200	0
86,700	86,700	520200	3536	Quarry Expense - 10mm Aggregate	0	-100.0%	0	93,400	0
134,300	134,300	520200	3537	Quarry Expense - 14mm Aggregate	0	-100.0%	0	144,600	0
41,650	41,650	520200	3538	Quarry Expense - 19mm Aggregate	0	-100.0%	0	44,900	0
150,000	150,000	520200	3550	Quarry Expense - Flood Repair Blend	0	-100.0%	0	161,500	0
25,000	25,000	520200	3585	Quarry Expense - Roadbase DGB20	0	-100.0%	0	26,900	0
150,000	150,000	520200	3586	Quarry Expense - Roadbase RMS	0	-100.0%	0	161,500	0
10,000	10,000	520200	3630	Quarry Product Testing Expenses	10,000	0.0%	10,250	10,506	10,769
(545,000)	(545,000)	520200	3635	Quarry Stockpile Adjustments	146,000	-126.8%	153,000	(580,000)	165,000
7,000	7,000	520200	3640	Quarry Stockpile Survey Expenses	7,240	3.4%	7,433	7,639	7,830
1,500	1,500	520200	4313	Weed Control	1,500	0.0%	1,538	1,576	1,615
				<b>Loading Expenses</b>					
200	200	520300	3535	Quarry Expense - 7mm Aggregate	200	0.0%	205	211	216
200	200	520300	3536	Quarry Expense - 10mm Aggregate	200	0.0%	205	211	216
200	200	520300	3537	Quarry Expense - 14mm Aggregate	200	0.0%	205	211	216
1,700	1,700	520300	3538	Quarry Expense - 19mm Aggregate	1,724	1.4%	1,768	1,814	1,860
18,500	18,500	520300	3550	Quarry Expense - Flood Repair Blend	18,360	-0.8%	18,838	19,338	19,821
3,300	3,300	520300	3555	Quarry Expense - Metal Dust	3,248	-1.6%	3,332	3,419	3,504
700	700	520300	3560	Quarry Expense - Minus 30mm	712	1.7%	730	750	768
2,700	2,700	520300	3570	Quarry Expense - Precoat 7mm Agg	2,748	1.8%	2,819	2,894	2,966
2,700	2,700	520300	3571	Quarry Expense - Precoat 10mm Agg	2,736	1.3%	2,806	2,879	2,951
3,500	3,500	520300	3572	Quarry Expense - Precoat 14mm Agg	3,548	1.4%	3,639	3,734	3,827
1,400	1,400	520300	3573	Quarry Expense - Precoat 19mm Agg	1,368	-2.3%	1,403	1,440	1,476
1,100	1,100	520300	3585	Quarry Expense - Roadbase DGB20	1,168	6.2%	1,198	1,230	1,260
4,500	4,500	520300	3587	Quarry Expense - Roadbase Blend	4,404	-2.1%	4,517	4,634	4,750
7,000	7,000	520300	3610	Quarry Expense - Screenings Oversize	6,920	-1.1%	7,099	7,286	7,468
500	500	520300	3615	Quarry Expense - Select Fill	500	0.0%	513	526	539
				<b>Indirect Expenditure</b>					
79,061	79,061	520991	3998	Activity Based Costing - Expense	79,527	0.6%	81,434	83,617	85,698
30,000	30,000	520990	3999	Depreciation	25,987	-13.4%	26,946	28,173	28,884
				<b>Woodview Quarry Operating Expenditure</b>					
				<b>Administration Expenses</b>					
1,500	1,500	530100	3025	Administration Expenses	1,538	2.5%	1,576	1,615	1,656
16,900	16,900	530100	3070	Borrowing Costs	17,323	2.5%	17,756	18,199	18,654
22,550	22,550	530100	3185	Employee Costs	21,840	-3.1%	22,430	23,058	23,634
4,800	4,800	530100	3270	Fleet Expenses	4,800	0.0%	4,920	5,043	5,169
7,000	7,000	530100	3330	Internal Expenses	8,100	15.7%	8,546	9,016	9,511
500	500	530100	3375	M & R - Buildings	500	0.0%	513	525	538
3,217	3,217	530100	3395	M & R - Grounds	3,124	-2.9%	3,203	3,285	3,367
2,500	2,500	530100	3455	Operating Expenses	1,838	-26.5%	1,885	1,934	1,984
				<b>Production Expenses</b>					
98,600	98,600	530200	3535	Quarry Expense - 7mm Aggregate	0	-100.0%	0	106,200	0
86,700	86,700	530200	3536	Quarry Expense - 10mm Aggregate	0	-100.0%	0	93,400	0
134,300	134,300	530200	3537	Quarry Expense - 14mm Aggregate	0	-100.0%	0	144,600	0
41,650	41,650	530200	3538	Quarry Expense - 19mm Aggregate	0	-100.0%	0	44,900	0
				<b>Production Expenses (continued)</b>					
25,000	25,000	530200	3585	Quarry Expense - Roadbase DGB20	0	-100.0%	0	26,900	0
262,500	262,500	530200	3586	Quarry Expense - Roadbase RMS	0	-100.0%	0	282,700	0
150,000	150,000	530200	3625	Quarry Expense - Woodview Flood Blend	0	-100.0%	0	161,500	0
10,000	10,000	530200	3630	Quarry Product Testing Expenses	10,000	0.0%	10,250	10,506	10,769
(561,000)	(561,000)	530200	3635	Quarry Stockpile Adjustments	247,000	-144.0%	256,000	(595,000)	275,000
7,000	7,000	530200	3640	Quarry Stockpile Survey Expenses	7,240	3.4%	7,433	7,639	7,830

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16  
Focus Activity: Quarries (continued)**

Original Budget	Revised Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2014/2015	31-Dec-14	Project	Activity	Description	2015/2016	2014/2015	2016/2017	2017/2018	2018/2019
				<b>Operating Expenditure (continued)</b>					
				<b>Woodview Quarry Operating Expenditure (continued)</b>					
				<b>Loading Expenses</b>					
1,300	1,300	530300	3535	Quarry Expense - 7mm Aggregate	1,368	5.2%	1,403	1,440	1,476
500	500	530300	3536	Quarry Expense - 10mm Aggregate	512	2.4%	525	540	553
500	500	530300	3537	Quarry Expense - 14mm Aggregate	512	2.4%	525	540	553
500	500	530300	3538	Quarry Expense - 19mm Aggregate	512	2.4%	525	540	553
5,600	5,600	530300	3555	Quarry Expense - Metal Dust	5,560	-0.7%	5,702	5,849	5,996
1,700	1,700	530300	3560	Quarry Expense - Minus 30mm	1,724	1.4%	1,768	1,814	1,860
3,200	3,200	530300	3565	Quarry Expense - Overburden	3,404	6.4%	3,492	3,584	3,673
2,800	2,800	530300	3570	Quarry Expense - Precoat 7mm Agg	2,836	1.3%	2,909	2,984	3,059
4,000	4,000	530300	3571	Quarry Expense - Precoat 10mm Agg	3,948	-1.3%	4,049	4,154	4,258
5,600	5,600	530300	3572	Quarry Expense - Precoat 14mm Agg	5,516	-1.5%	5,657	5,804	5,949
12,300	12,300	530300	3585	Quarry Expense - Roadbase DGB20	12,212	-0.7%	12,526	12,852	13,173
12,300	12,300	530300	3587	Quarry Expense - Roadbase Blend	12,212	-0.7%	12,526	12,852	13,173
19,400	19,400	530300	3588	Quarry Expense - Roadbase Blend RMS	19,260	-0.7%	19,760	20,283	20,790
3,900	3,900	530300	3610	Quarry Expense - Screenings Oversize	3,904	0.1%	4,004	4,109	4,212
1,700	1,700	530300	3615	Quarry Expense - Select Fill	1,736	2.1%	1,781	1,829	1,874
16,300	16,300	530300	3625	Quarry Expense - Woodview Flood Blend	16,240	-0.4%	16,658	17,094	17,522
				<b>Indirect Expenditure</b>					
78,972	78,972	530991	3998	Activity Based Costing - Expense	79,377	0.5%	81,221	83,357	85,467
21,500	21,500	530990	3999	Depreciation	15,373	-28.5%	15,759	16,193	16,555
<b>1,123,799</b>	<b>1,017,299</b>			<b>Total Operating Expenditure</b>	<b>1,026,176</b>	<b>-8.7%</b>	<b>1,058,991</b>	<b>1,092,374</b>	<b>1,125,615</b>
<b>(199)</b>	<b>106,301</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>131,132</b>	<b>-65995.3%</b>	<b>333,036</b>	<b>435,414</b>	<b>639,006</b>
<b>(1,016,699)</b>	<b>(910,199)</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>604,442</b>	<b>-159.5%</b>	<b>824,665</b>	<b>(654,298)</b>	<b>1,166,390</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	0		0	0	0
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	0		0	0	0
				Add: Transfer from Restricted Assets	0		0	982,197	0
				Less: Asset Acquisition	20,000		20,000	20,000	20,000
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	0		0	0	0
				Less: Transfer to Restricted Assets	578,001		597,498	0	637,715
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(598,001)</b>		<b>(617,498)</b>	<b>962,197</b>	<b>(657,715)</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>6,441</b>		<b>207,167</b>	<b>307,899</b>	<b>508,675</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Area: Governance & Process - Budget Summary**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
				<b>Operating Revenue</b>					
15,794,905	15,689,235			Governance & Financial Services	15,952,716	1.0%	16,668,183	17,368,973	18,153,404
77,539	111,055			Corporate Support Services	92,268	19.0%	88,341	90,992	93,721
26,500	26,500			Engineering Support, Stores & Depots	79,045	198.3%	27,959	28,798	34,662
4,753,450	4,753,450			Fleet Management	4,538,500	-4.5%	4,668,990	4,809,060	4,955,831
<b>20,652,394</b>	<b>20,580,240</b>			<b>Total Operating Revenue</b>	<b>20,662,529</b>	<b>0.0%</b>	<b>21,453,473</b>	<b>22,297,822</b>	<b>23,237,619</b>
				<b>Operating Expenditure</b>					
2,002,206	2,002,206			Governance & Financial Services	2,258,268	12.8%	2,431,312	2,398,354	2,433,829
192,637	372,903			Corporate Support Services	183,700	-4.6%	260,952	225,245	229,073
26,500	26,500			Engineering Support, Stores & Depots	79,045	198.3%	27,959	28,798	34,662
4,173,432	4,173,432			Fleet Management	3,916,092	-6.2%	4,017,540	4,120,928	4,227,018
<b>6,394,775</b>	<b>6,575,041</b>			<b>Total Operating Expenditure</b>	<b>6,437,105</b>	<b>0.7%</b>	<b>6,737,763</b>	<b>6,773,325</b>	<b>6,924,583</b>
<b>14,257,619</b>	<b>14,005,199</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>14,225,424</b>	<b>-0.2%</b>	<b>14,715,710</b>	<b>15,524,498</b>	<b>16,313,037</b>
<b>15,524,019</b>	<b>15,271,599</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>15,427,444</b>	<b>-0.6%</b>	<b>15,952,349</b>	<b>16,794,433</b>	<b>17,615,150</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	0		0	0	0
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	1,300		1,300	1,300	1,300
				Add: Asset Sales	550,000		550,000	550,000	550,000
				Add: Transfer from Restricted Assets	928,500		110,000	40,000	40,000
				Less: Asset Acquisition	2,900,000		2,105,000	2,035,000	2,035,000
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	0		0	0	0
				Less: Transfer to Restricted Assets	346,858		510,543	620,878	700,635
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(1,767,058)</b>		<b>(1,954,243)</b>	<b>(2,064,578)</b>	<b>(2,144,335)</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>13,660,386</b>		<b>13,998,106</b>	<b>14,729,855</b>	<b>15,470,814</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Governance & Financial Services**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
<b>Operating Revenue</b>									
<b>Governance</b>									
0	0	540010	0215	Constitutional Recognition of Local Govt	0	0.0%	0	0	0
<b>Corporate Administration</b>									
4,200	4,200	560010	0010	Activity Based Costing - Income	4,300	2.4%	4,429	4,562	4,699
20,000	20,000	560010	0260	Contributions - LPMA/NCAT	20,600	3.0%	21,218	21,855	22,510
103	103	560010	0290	Contributions - Other	106	3.0%	109	113	116
1,339	1,339	560010	0460	Fees - Other	1,379	3.0%	1,421	1,463	1,507
0	61,685	560010	0700	Insurance Claims Received	0	0.0%	0	0	0
0	49,758	560010	0710	Insurance Rebates & Discounts	30,000	0.0%	50,900	52,427	54,000
240,000	240,000	560010	1235	Salary Efficiency Dividend	300,000	25.0%	309,000	318,270	327,818
<b>Financial Services</b>									
14,700	14,700	570010	0010	Activity Based Costing - Income	15,200	3.4%	15,656	16,126	16,609
27,000	27,000	570010	0180	Certificates - S603	27,810	3.0%	28,644	29,504	30,389
65,000	65,000	570010	0400	Debtors Summons Fees	66,950	3.0%	68,959	71,027	73,158
500	500	570010	0460	Fees - Other	515	3.0%	530	546	563
300	300	570010	1210	Rous Water Agency Fees	309	3.0%	318	328	338
<b>General Purpose Revenue</b>									
5,064,100	4,938,965	580010	0590	Grant Revenue	4,887,497	-3.5%	4,901,897	4,974,144	5,107,287
931,079	839,101	580010	0730	Interest Income	636,350	-31.7%	755,440	791,007	817,052
6,057,683	6,057,683	580010	1150	Rates Revenue - Residential	6,407,194	5.8%	6,759,584	7,131,358	7,523,555
1,876,674	1,876,674	580010	1151	Rates Revenue - Farmland	1,982,894	5.7%	2,091,950	2,206,942	2,328,307
1,492,227	1,492,227	580010	1152	Rates Revenue - Business	1,571,612	5.3%	1,658,128	1,749,302	1,845,496
<b>15,794,905</b>	<b>15,689,235</b>			<b>Total Operating Revenue</b>	<b>15,952,716</b>	<b>1.0%</b>	<b>16,668,183</b>	<b>17,368,973</b>	<b>18,153,404</b>
<b>Operating Expenditure</b>									
<b>Governance</b>									
49,000	49,000	540010	3025	Administration Expenses	50,225	2.5%	51,481	52,768	54,087
0	0	540010	3117	Community Survey	27,500	0.0%	0	29,000	0
146,600	146,600	540010	3135	Councillor Expenses	152,865	4.3%	156,687	160,604	164,619
61,100	61,100	540010	3155	Donations	62,608	2.5%	64,217	65,870	67,566
0	0	540010	3178	Election Expenses	0	0.0%	120,000	0	0
14,000	14,000	540010	3270	Fleet Expenses	18,200	30.0%	18,655	19,121	19,599
11,900	11,900	540010	3670	Regional Arts Board Contribution	12,198	2.5%	12,502	12,815	13,135
5,900	5,900	540010	3745	Staff Christmas Party	6,048	2.5%	6,199	6,354	6,512
2,000	2,000	540010	3855	Vandalism Rewards	2,050	2.5%	2,101	2,154	2,208
1,077,205	1,077,205	540991	3998	Activity Based Costing - Expense	1,129,889	4.9%	1,162,000	1,188,519	1,222,254
<b>General Managers Office</b>									
6,000	6,000	550100	3025	Administration Expenses	6,200	3.3%	6,355	6,514	6,677
375,900	375,900	550100	3185	Employee Costs	381,727	1.6%	391,978	402,928	413,002
22,000	22,000	550100	3270	Fleet Expenses	22,700	3.2%	23,268	23,849	24,445
61,800	61,800	550100	3325	Internal Audit	61,800	0.0%	63,345	64,929	66,552
35,659	35,659	550991	3998	Activity Based Costing - Expense	57,791	62.1%	58,297	60,080	61,762
<b>Corporate Administration</b>									
101,700	101,700	560010	3025	Administration Expenses	99,043	-2.6%	101,519	104,057	106,658
5,000	5,000	560010	3079	Business Continuity Plan	5,125	2.5%	5,253	5,384	5,519
476,700	476,700	560010	3185	Employee Costs	557,956	17.0%	572,953	588,974	603,698
22,000	22,000	560010	3270	Fleet Expenses	20,800	-5.5%	21,320	21,853	22,399
0	0	560010	3320	Integrated Planning & Reporting	0	0.0%	10,000	0	0
1,000	1,000	560010	3385	M & R - Equipment	1,000	0.0%	1,025	1,051	1,077
431,600	431,600	560010	3455	Operating Expenses	449,485	4.1%	462,895	476,706	490,929
1,600	1,600	560990	3999	Depreciation	1,640	2.5%	1,681	1,723	1,766
<b>Indirect Costs</b>									
(1,013,958)	(1,013,958)	560991	3998	Activity Based Costing - Expense	(1,078,663)	6.4%	(1,098,569)	(1,119,328)	(1,149,214)
<b>Project Management Office</b>									
0	0	565010	3185	Employee Costs	99,300	0.0%	102,043	104,900	107,522
<b>Financial Services</b>									
342,100	342,100	570010	3025	Administration Expenses	350,765	2.5%	359,534	368,522	377,736
946,200	946,200	570010	3185	Employee Costs	1,067,944	12.9%	1,093,787	1,124,398	1,152,508
16,000	16,000	570010	3270	Fleet Expenses	16,000	0.0%	16,400	16,810	17,230
1,000	1,000	570010	3385	M & R - Equipment	1,000	0.0%	1,025	1,051	1,077
54,000	54,000	570010	3455	Operating Expenses	55,350	2.5%	56,734	58,152	59,606
5,000	5,000	570990	3999	Depreciation	5,125	2.5%	5,253	5,384	5,519
(1,256,800)	(1,256,800)	570991	3998	Activity Based Costing - Expense	(1,385,400)	10.2%	(1,418,626)	(1,456,787)	(1,492,619)
<b>2,002,206</b>	<b>2,002,206</b>			<b>Total Operating Expenditure</b>	<b>2,258,268</b>	<b>12.8%</b>	<b>2,431,312</b>	<b>2,398,354</b>	<b>2,433,829</b>
<b>13,792,699</b>	<b>13,687,029</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>13,694,447</b>	<b>-0.7%</b>	<b>14,236,871</b>	<b>14,970,619</b>	<b>15,719,575</b>
<b>13,799,299</b>	<b>13,693,629</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>13,701,212</b>	<b>-0.7%</b>	<b>14,243,805</b>	<b>14,977,727</b>	<b>15,726,860</b>
<b>Capital Movements</b>									
				Add: Capital Grants & Contributions	0		0	0	0
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	1,300		1,300	1,300	1,300
				Add: Asset Sales	0		0	0	0
				Add: Transfer from Restricted Assets	0		0	0	0
				Less: Asset Acquisition	0		0	0	0
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	0		0	0	0
				Less: Transfer to Restricted Assets	196,200		301,000	349,700	365,700
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(194,900)</b>		<b>(299,700)</b>	<b>(348,400)</b>	<b>(364,400)</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>13,506,312</b>		<b>13,944,105</b>	<b>14,629,327</b>	<b>15,362,460</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Corporate Support Services**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
				<b>Operating Revenue</b>					
				<b>Council Offices</b>					
515	515	590010	0460	Fees - Other	530	3.0%	546	563	580
8,549	8,549	590010	1180	Rental Income	8,805	3.0%	9,070	9,342	9,622
				<b>Information Services</b>					
4,100	4,100	600010	0010	Activity Based Costing - Income	4,075	-0.6%	4,197	4,323	4,453
				<b>Human Resources</b>					
3,090	3,090	610010	0220	Contributions - Early Reporting Incentive	3,183	3.0%	3,278	3,377	3,478
15,965	15,060	610010	0330	Contributions - Risk Mgmt Incentive	16,444	3.0%	16,937	17,445	17,969
32,960	47,895	610010	0360	Contributions - WHS Incentive Payments	40,000	21.4%	41,200	42,436	43,709
0	19,486	610010	0710	Insurance Rebates/Discounts	0	0.0%	0	0	0
12,360	12,360	610010	0830	Paid Parental Leave Revenue	12,731	3.0%	13,113	13,506	13,911
				<b>Customer Service</b>					
0	0	630100	0290	Contributions - Other	6,500	0.0%	0	0	0
<b>77,539</b>	<b>111,055</b>			<b>Total Operating Revenue</b>	<b>92,268</b>	<b>19.0%</b>	<b>88,341</b>	<b>90,992</b>	<b>93,721</b>
				<b>Operating Expenditure</b>					
				<b>Council Offices - Casino</b>					
3,800	3,800	590100	3270	Fleet Expenses	3,800	0.0%	3,895	3,992	4,092
10,200	10,200	590100	3330	Internal Expenses	12,350	21.1%	12,850	13,372	13,918
10,400	10,400	590100	3370	M & R - Air Conditioner	10,400	0.0%	10,660	10,927	11,200
30,527	30,527	590100	3375	M & R - Buildings	29,480	-3.4%	30,233	31,015	31,790
1,000	1,000	590100	3385	M & R - Equipment	1,000	0.0%	1,025	1,051	1,077
2,835	2,835	590100	3395	M & R - Grounds	2,642	-6.8%	2,711	2,782	2,852
214,300	214,300	590100	3455	Operating Expenses	199,888	-6.7%	207,525	215,483	223,775
				<b>Council Offices - Casino Annex</b>					
4,700	4,700	590105	3330	Internal Expenses	2,450	-47.9%	2,560	2,674	2,795
2,015	2,015	590105	3375	M & R - Buildings	1,952	-3.1%	2,002	2,054	2,105
1,521	1,521	590105	3395	M & R - Grounds	1,390	-8.6%	1,426	1,464	1,501
5,600	5,600	590105	3455	Operating Expenses	5,600	0.0%	5,868	6,149	6,444
				<b>Council Offices - Evans Head</b>					
16,400	16,400	590110	3330	Internal Expenses	18,500	12.8%	19,400	20,346	21,341
7,960	7,960	590110	3375	M & R - Buildings	7,570	-4.9%	7,763	7,964	8,163
1,000	1,000	590110	3385	M & R - Equipment	1,000	0.0%	1,025	1,051	1,077
2,835	2,835	590110	3395	M & R - Grounds	2,642	-6.8%	2,711	2,782	2,852
24,000	24,000	590110	3455	Operating Expenses	25,553	6.5%	26,425	27,330	28,269
				<b>Indirect Expenditure</b>					
162,200	162,200	590990	3999	Depreciation	127,766	-21.2%	130,919	134,517	136,361
(492,229)	(492,229)	590991	3998	Activity Based Costing - Expense	(444,645)	-9.7%	(459,381)	(475,048)	(489,409)
				<b>Information Technology</b>					
143,500	143,500	600010	3025	Administration Expenses	123,288	-14.1%	126,370	129,529	132,767
467,500	467,500	600010	3185	Employee Costs	567,360	21.4%	582,662	598,961	613,935
15,000	15,000	600010	3270	Fleet Expenses	17,200	14.7%	17,630	18,071	18,523
20,000	20,000	600010	3385	M & R - Equipment	20,000	0.0%	20,500	21,013	21,538
715,200	715,200	600010	3455	Operating Expenses	750,250	4.9%	820,769	816,288	861,696
1,600	1,600	600990	3999	Depreciation	1,640	2.5%	1,681	1,723	1,766
(1,358,700)	(1,358,700)	600991	3998	Activity Based Costing - Expense	(1,475,663)	8.6%	(1,565,415)	(1,581,261)	(1,645,772)
				<b>Tech One - P&amp;R Salaries</b>					
0	102,600	600015	3455	Operating Expenses	0	0.0%	0	0	0
				<b>IT Innovation Fund (RSV 14/15)</b>					
40,000	0	600020	3455	Operating Expenses	0	-100.0%	80,000	40,000	40,000
				<b>IT iFerret Prototype</b>					
0	5,000	600021	3455	Operating Expenses	0	0.0%	0	0	0
				<b>Human Resources</b>					
10,200	10,200	610010	3025	Administration Expenses	9,905	-2.9%	10,153	10,406	10,667
6,600	6,600	610010	3125	Consultative Committee	7,176	8.7%	7,370	7,576	7,766
192,900	192,900	610010	3185	Employee Costs	478,877	148.3%	361,986	372,115	381,418
20,000	20,000	610010	3270	Fleet Expenses	32,300	61.5%	13,108	13,435	13,771
15,800	15,800	610010	3280	General Staff Meetings	13,800	-12.7%	14,173	14,569	14,934
1,000	1,000	610010	3385	M & R - Equipment	1,000	0.0%	1,025	1,051	1,077
5,100	5,100	610010	3460	Organisational Development	4,416	-13.4%	4,535	4,662	4,779
74,000	74,000	610010	3665	Recruitment Expenses	75,998	2.7%	78,050	80,235	82,241
15,000	15,000	610010	3743	Staff Appraisals	12,972	-13.5%	13,322	13,695	14,038
6,600	6,600	610010	3955	WHS Committee	7,176	8.7%	7,370	7,576	7,766
800	800	610990	3999	Depreciation	820	2.5%	841	862	883
(539,400)	(539,400)	610991	3998	Activity Based Costing - Expense	(847,383)	57.1%	(720,320)	(740,321)	(758,829)
				<b>Human Resources - WHS</b>					
2,000	2,000	610020	3025	Administration Expenses	2,050	2.5%	2,101	2,154	2,208
2,000	2,000	610020	3180	Emergency Preparedness	2,000	0.0%	2,050	2,101	2,154
163,900	163,900	610020	3185	Employee Costs	175,100	6.8%	179,850	184,886	189,508
1,200	1,200	610020	3385	M & R - Equipment	1,200	0.0%	1,230	1,261	1,292
2,000	2,000	610020	3455	Operating Expenses	2,050	2.5%	2,101	2,154	2,208
5,500	5,500	610020	3958	WHS - Drug & Alcohol Awareness	5,500	0.0%	5,638	5,778	5,923
5,100	5,100	610020	3960	WHS Equipment	5,100	0.0%	5,228	5,358	5,492
3,000	3,000	610020	3965	WHS Manual Handling Training	3,075	2.5%	3,152	3,231	3,311
6,700	6,700	610020	3970	WHS Training, Catering & Venue Hire	6,868	2.5%	7,039	7,215	7,396
				<b>Human Resources - ELE</b>					
0	112,666	610030	3025	Administration Expenses	0	0.0%	0	0	0
4,428,000	4,428,000	610030	3195	Employee Leave Entitlements	4,464,700	0.8%	4,585,247	4,713,634	4,831,475

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Corporate Support Services (continued)**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
				<b>Operating Expenditure (continued)</b>					
				<b>Human Resources (continued)</b>					
				<b>Oncosts</b>					
(4,428,000)	(4,428,000)	610900	3450	Oncost Credits	(4,464,700)	0.8%	(4,585,247)	(4,713,634)	(4,831,475)
				<b>Communications &amp; Marketing</b>					
103,100	103,100	620100	3025	Administration Expenses	104,928	1.8%	107,551	110,239	112,995
170,100	170,100	620100	3185	Employee Costs	179,452	5.5%	184,293	189,450	194,186
15,500	15,500	620100	3270	Fleet Expenses	12,200	-21.3%	12,505	12,818	13,138
21,000	21,000	620100	3455	Operating Expenses	21,375	1.8%	21,909	22,457	23,019
10,200	2,000	620100	3950	Web Site Development	10,455	2.5%	10,716	10,984	11,259
0	8,200	620100	3951	Whispir Communications Platform	0	0.0%	0	0	0
(180,427)	(180,427)	620991	3998	Activity Based Costing - Expense	(164,620)	-8.8%	(169,836)	(174,931)	(180,179)
				<b>Customer Service</b>					
1,500	1,500	630100	3025	Administration Expenses	1,538	2.5%	1,576	1,615	1,656
1,113,538	1,113,538	630100	3185	Employee Costs	893,415	-19.8%	917,529	943,217	966,797
12,000	12,000	630100	3270	Fleet Expenses	0	-100.0%	0	0	0
2,000	2,000	630100	3455	Operating Expenses	2,050	2.5%	2,101	2,154	2,208
600	600	630990	3999	Depreciation	615	2.5%	630	646	662
				<b>Indirect Costs</b>					
(1,129,638)	(1,129,638)	630991	3998	Activity Based Costing - Expense	(891,118)	-21.1%	(921,837)	(947,632)	(971,323)
<b>192,637</b>	<b>372,903</b>			<b>Total Operating Expenditure</b>	<b>183,700</b>	<b>-4.6%</b>	<b>260,952</b>	<b>225,245</b>	<b>229,073</b>
<b>(115,098)</b>	<b>(261,848)</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>(91,432)</b>	<b>-20.6%</b>	<b>(172,610)</b>	<b>(134,254)</b>	<b>(135,352)</b>
<b>50,102</b>	<b>(96,648)</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>39,409</b>	<b>-21.3%</b>	<b>(38,539)</b>	<b>3,494</b>	<b>4,321</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	0		0	0	0
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	0		0	0	0
				Add: Transfer from Restricted Assets	760,000		10,000	10,000	10,000
				Less: Asset Acquisition	760,000		10,000	10,000	10,000
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	0		0	0	0
				Less: Transfer to Restricted Assets	0		0	0	0
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>39,409</b>		<b>(38,539)</b>	<b>3,494</b>	<b>4,321</b>



**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Engineering Support, Stores & Depots**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
				<b>Operating Revenue</b>					
				<b>Engineering Support Services</b>					
5,000	5,000	640010	0290	Contributions - Other	54,400	988.0%	5,150	5,305	10,464
4,000	4,000	640010	0460	Fees - Other	4,120	3.0%	4,244	4,371	4,502
4,000	4,000	640010	0840	Plan Check Fees	4,120	3.0%	4,244	4,371	4,502
13,000	13,000	640010	1180	Rental Income	13,390	3.0%	13,792	14,205	14,632
500	500	640010	1250	Sale of Old Materials	515	3.0%	530	546	563
				<b>Asset Management</b>					
0	0	650010	0290	Contributions - Other	2,500	0.0%	0	0	0
<b>26,500</b>	<b>26,500</b>			<b>Total Operating Revenue</b>	<b>79,045</b>	<b>198.3%</b>	<b>27,959</b>	<b>28,798</b>	<b>34,662</b>
				<b>Operating Expenditure</b>					
				<b>Engineering Support</b>					
70,200	70,200	640010	3025	Administration Expenses	69,840	-0.5%	71,586	73,376	75,210
1,982,100	1,982,100	640010	3185	Employee Costs	1,742,470	-12.1%	1,786,450	1,836,282	1,882,189
69,000	69,000	640010	3190	Employee Costs - Team Meetings	70,863	2.7%	72,776	74,814	76,684
200,000	200,000	640010	3270	Fleet Expenses	205,000	2.5%	210,125	215,378	220,763
9,200	9,200	640010	3385	M & R - Equipment	9,200	0.0%	9,430	9,666	9,907
6,900	6,900	640010	3425	M & R - Radios	6,900	0.0%	7,073	7,249	7,431
60,605	60,605	640010	3455	Operating Expenses	54,378	-10.3%	55,742	57,141	58,574
5,600	5,600	640990	3999	Depreciation	5,740	2.5%	5,884	6,031	6,181
				<b>Indirect Expenditure</b>					
(2,377,105)	(2,377,105)	640991	3998	Activity Based Costing - Expense	(2,087,846)	-12.2%	(2,191,106)	(2,251,138)	(2,302,278)
				<b>Asset Management</b>					
6,200	6,200	650010	3025	Administration Expenses	5,178	-16.5%	5,307	5,440	5,576
76,000	10,000	650010	3035	Asset Data Collection	10,000	-86.8%	10,000	10,000	10,000
50,000	50,000	650010	3040	Asset Management System	25,000	-50.0%	25,000	25,000	25,000
0	0	650010	3158	Drive II Video Update	0	0.0%	0	110,000	0
557,800	623,800	650010	3185	Employee Costs	685,941	23.0%	704,478	724,187	742,292
14,200	14,200	650010	3270	Fleet Expenses	20,000	40.8%	20,500	21,013	21,538
500	500	650010	3385	M & R - Equipment	500	0.0%	513	525	538
1,000	1,000	650010	3455	Operating Expenses	1,025	2.5%	1,051	1,077	1,104
55,000	55,000	650010	3830	Valuation	6,000	-89.1%	20,000	46,000	41,500
3,177	3,177	650010	4100	Inspections - Footpaths	2,898	-8.8%	2,976	3,060	3,136
3,600	3,600	650010	4113	Inspections - Playground Equipment	3,600	0.0%	3,690	3,782	3,877
4,203	4,203	650010	4114	Inspections - Trees	0	-100.0%	0	0	0
				<b>Indirect Expenditure</b>					
(771,680)	(771,680)	650991	3998	Activity Based Costing - Expense	(757,642)	-1.8%	(793,514)	(950,084)	(854,561)
				<b>Works Depot - Casino</b>					
4,200	4,200	660100	3025	Administration Expenses	2,200	-47.6%	2,255	2,311	2,369
35,100	35,100	660100	3330	Internal Expenses	38,150	8.7%	39,726	41,372	43,094
15,900	15,900	660100	3375	M & R - Buildings	15,840	-0.4%	16,248	16,674	17,091
4,000	4,000	660100	3395	M & R - Grounds	3,932	-1.7%	4,037	4,149	4,252
48,400	48,400	660100	3455	Operating Expenses	52,425	8.3%	54,213	56,075	57,986
16,900	16,900	660100	3870	Washdown Bay Maintenance	16,920	0.1%	17,349	17,793	18,237
				<b>Works Depot - Coraki</b>					
4,300	4,300	660200	3330	Internal Expenses	3,350	-22.1%	3,496	3,648	3,808
1,500	1,500	660200	3375	M & R - Buildings	1,524	1.6%	1,563	1,604	1,644
500	500	660200	3385	M & R - Equipment	500	0.0%	513	525	538
4,000	4,000	660200	3455	Operating Expenses	3,000	-25.0%	3,125	3,256	3,392
				<b>Works Depot - Evans Head</b>					
5,300	5,300	660300	3025	Administration Expenses	4,400	-17.0%	4,510	4,623	4,738
8,400	8,400	660300	3270	Fleet Expenses	8,400	0.0%	8,610	8,825	9,046
5,300	5,300	660300	3375	M & R - Buildings	5,304	0.1%	5,439	5,580	5,719
4,100	4,100	660300	3395	M & R - Grounds	4,028	-1.8%	4,133	4,242	4,348
19,300	19,300	660300	3455	Operating Expenses	22,078	14.4%	22,870	23,695	24,548
				<b>Indirect Expenditure</b>					
92,000	92,000	660990	3999	Depreciation	51,253	-44.3%	57,160	60,660	64,143
(269,200)	(269,200)	660991	3998	Activity Based Costing - Expense	(233,304)	-13.3%	(245,247)	(255,033)	(264,956)
<b>26,500</b>	<b>26,500</b>			<b>Total Operating Expenditure</b>	<b>79,045</b>	<b>198.3%</b>	<b>27,959</b>	<b>28,798</b>	<b>34,662</b>
<b>0</b>	<b>0</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0.0%</b>	<b>(0)</b>	<b>0</b>	<b>0</b>
<b>97,600</b>	<b>97,600</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>56,993</b>	<b>-41.6%</b>	<b>63,043</b>	<b>66,691</b>	<b>70,324</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	0		0	0	0
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	0		0	0	0
				Add: Transfer from Restricted Assets	168,500		100,000	30,000	30,000
				Less: Asset Acquisition	150,000		105,000	35,000	35,000
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	0		0	0	0
				Less: Transfer to Restricted Assets	0		0	0	0
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>18,500</b>		<b>(5,000)</b>	<b>(5,000)</b>	<b>(5,000)</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>75,493</b>		<b>58,043</b>	<b>61,691</b>	<b>65,324</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16**  
**Focus Activity: Fleet Management**

Original Budget 2014/2015	Revised Budget 31-Dec-14	Project	Activity	Description	Estimate 2015/2016	Original Budget % +/- 2014/2015	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
				<b>Operating Revenue</b>					
				<b>Workshops</b>					
0	0	670000	0290	Contributions - Other	5,500	0.0%	0	0	2,500
				<b>Plant Operations</b>					
0	0	680010	0290	Contributions - Other	0	0.0%	0	0	0
149,350	149,350	680010	0340	Contributions - Staff Vehicles	123,000	-17.6%	126,690	130,491	134,405
72,100	72,100	680010	0590	Grant Revenue	110,000	52.6%	113,300	116,699	120,200
4,532,000	4,532,000	680010	0850	Plant Hire Charges	4,300,000	-5.1%	4,429,000	4,561,870	4,698,726
<b>4,753,450</b>	<b>4,753,450</b>			<b>Total Operating Revenue</b>	<b>4,538,500</b>	<b>-4.5%</b>	<b>4,668,990</b>	<b>4,809,060</b>	<b>4,955,831</b>
				<b>Operating Expenditure</b>					
				<b>Workshops- Casino</b>					
2,000	2,000	670010	3025	Administration Expenses	1,400	-30.0%	1,435	1,471	1,508
13,400	13,400	670010	3185	Employee Costs	13,195	-1.5%	13,551	13,931	14,279
15,700	15,700	670010	3270	Fleet Expenses	15,700	0.0%	16,093	16,495	16,907
8,600	8,600	670010	3375	M & R - Buildings	8,512	-1.0%	8,733	8,965	9,189
2,000	2,000	670010	3385	M & R - Equipment	2,000	0.0%	2,050	2,101	2,154
40,500	40,500	670010	3455	Operating Expenses	40,516	0.0%	41,544	42,601	43,678
				<b>Workshops- Coraki Fabrication</b>					
1,500	1,500	670020	3025	Administration Expenses	2,400	60.0%	2,460	2,522	2,585
10,000	10,000	670020	3185	Employee Costs	9,828	-1.7%	10,093	10,376	10,635
9,200	9,200	670020	3270	Fleet Expenses	10,000	8.7%	10,250	10,506	10,769
3,000	3,000	670020	3330	Internal Expenses	3,350	11.7%	3,500	3,657	3,823
7,500	7,500	670020	3375	M & R - Buildings	7,456	-0.6%	7,651	7,854	8,051
15,500	15,500	670020	3385	M & R - Equipment	15,500	0.0%	15,888	16,285	16,692
17,700	17,700	670020	3395	M & R - Grounds	17,696	0.0%	18,143	18,605	19,070
18,700	18,700	670020	3455	Operating Expenses	17,800	-4.8%	18,454	19,135	19,843
				<b>Workshops- Evans Head</b>					
1,500	1,500	670030	3025	Administration Expenses	700	-53.3%	718	735	754
8,700	8,700	670030	3185	Employee Costs	8,515	-2.1%	8,745	8,990	9,215
12,000	12,000	670030	3270	Fleet Expenses	12,300	2.5%	12,608	12,923	13,246
6,100	6,100	670030	3375	M & R - Buildings	6,064	-0.6%	6,222	6,386	6,546
3,000	3,000	670030	3385	M & R - Equipment	3,000	0.0%	3,075	3,152	3,231
30,300	30,300	670030	3455	Operating Expenses	30,480	0.6%	31,317	32,179	33,064
				<b>Indirect Expenditure</b>					
47,000	47,000	670990	3999	Depreciation	33,672	-28.4%	34,497	35,343	36,209
(273,900)	(273,900)	670991	3998	Activity Based Costing - Expense	(260,084)	-5.0%	(267,025)	(274,210)	(281,445)
				<b>Plant Operations</b>					
8,100	8,100	680010	3025	Administration Expenses	6,600	-18.5%	6,765	6,934	7,107
141,600	141,600	680010	3185	Employee Costs	149,100	5.3%	153,068	157,354	161,288
2,331,550	2,331,550	680010	3270	Fleet Expenses	2,111,200	-9.5%	2,165,291	2,221,125	2,277,316
21,700	21,700	680010	3455	Operating Expenses	12,000	-44.7%	12,300	12,608	12,923
720,482	720,482	680991	3998	Activity Based Costing - Expense	663,442	-7.9%	682,022	699,861	719,762
950,000	950,000	680990	3999	Depreciation	973,750	2.5%	998,094	1,023,046	1,048,622
<b>4,173,432</b>	<b>4,173,432</b>			<b>Total Operating Expenditure</b>	<b>3,916,092</b>	<b>-6.2%</b>	<b>4,017,540</b>	<b>4,120,928</b>	<b>4,227,018</b>
<b>580,018</b>	<b>580,018</b>			<b>Operating Result - Surplus/(Deficit)</b>	<b>622,408</b>	<b>7.3%</b>	<b>651,450</b>	<b>688,132</b>	<b>728,813</b>
<b>1,577,018</b>	<b>1,577,018</b>			<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>1,629,830</b>	<b>3.3%</b>	<b>1,684,041</b>	<b>1,746,521</b>	<b>1,813,644</b>
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions	0		0	0	0
				Add: Loan Funds Used	0		0	0	0
				Add: Deferred Debtor Repayments	0		0	0	0
				Add: Asset Sales	550,000		550,000	550,000	550,000
				Add: Transfer from Restricted Assets	0		0	0	0
				Less: Asset Acquisition	1,990,000		1,990,000	1,990,000	1,990,000
				Less: Deferred Debtor Advances	0		0	0	0
				Less: Loan Repayments	0		0	0	0
				Less: Transfer to Restricted Assets	150,658		209,543	271,178	334,935
				<b>Capital Cash Result - Surplus/(Deficit)</b>	<b>(1,590,658)</b>		<b>(1,649,543)</b>	<b>(1,711,178)</b>	<b>(1,774,935)</b>
				<b>Program Cash Result - Surplus/(Deficit)</b>	<b>39,172</b>		<b>34,497</b>	<b>35,343</b>	<b>38,709</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16  
Capital Revenue 2014/2015 - 2017/2018  
Scenario: Rates Special Variation Approved**

Description	Estimate	Estimate	Estimate	Estimate
	2015/2016	2016/2017	2017/2018	2018/2019
<b>Capital Grants &amp; Contributions</b>				
<b><u>Local Economy</u></b>				
Northern Rivers Livestock Exchange Capital Works Levy	55,000	55,000	55,000	55,000
<b>Total Northern Rivers Livestock Exchange Capital Grants &amp; Contributions</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>
<b>Total Local Economy Capital Grants &amp; Contributions</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>
<b><u>Community &amp; Culture</u></b>				
Library Services - Richmond Upper Clarence Regional Library Contribution to Vehicle Replacement - Richmond Valley Council Contribution to Vehicle Replacement - Kyogle Council Contribution to Mobile Library Replacement - Richmond Valley Council Contribution to Mobile Library Replacement - Kyogle Council	3,346 1,654 4,617 5,683	3,346 1,654 4,756 5,853	3,346 1,654 4,899 6,029	3,346 1,654 5,046 6,209
<b>Total Library Services - (RUCRL) Capital Grants &amp; Contributions</b>	<b>15,300</b>	<b>15,609</b>	<b>15,927</b>	<b>16,255</b>
<b>Total Community &amp; Culture Capital Grants &amp; Contributions</b>	<b>15,300</b>	<b>15,609</b>	<b>15,927</b>	<b>16,255</b>
<b><u>Recreation &amp; Open Space</u></b>				
Sports Grounds, Parks & Reserves Casino Junior Rugby League Association - QE Pavilion Parks Capital Grants NCAT Tennis Courts Relocation Evans Head NCAT Surf Club Capital Improvements Grant Casino Showground - Mens Shed Contribution	112,500 0 200,000 22,038 25,000	0 85,000 0 22,588 0	0 85,000 0 23,153 0	0 85,000 0 23,732 0
<b>Total Sports Grounds, Parks &amp; Reserves Capital Grants &amp; Contributions</b>	<b>359,538</b>	<b>107,588</b>	<b>108,153</b>	<b>108,732</b>
<b>Total Recreation &amp; Open Space Capital Grants &amp; Contributions</b>	<b>359,538</b>	<b>107,588</b>	<b>108,153</b>	<b>108,732</b>
<b><u>Rural &amp; Urban Development</u></b>				
Planning & Development Services Developer Contributions - S94A Developer Contributions - S94 Rural Development Heavy Haulage	150,000 40,000	150,000 40,000	150,000 40,000	150,000 40,000
<b>Total Planning &amp; Development Services</b>	<b>190,000</b>	<b>190,000</b>	<b>190,000</b>	<b>190,000</b>
<b>Total Rural &amp; Urban Development Capital Grants &amp; Contributions</b>	<b>190,000</b>	<b>190,000</b>	<b>190,000</b>	<b>190,000</b>
<b><u>Transport &amp; Infrastructure</u></b>				
Roads & Transport Services  <b><u>Urban Local Roads &amp; Bridges</u></b> RMS PAMP Program Roads to Recovery Grant	20,000 52,544	20,000 151,272	20,000 0	20,000 89,272
<b>Total Urban Local Roads &amp; Bridges Capital Grants &amp; Contributions</b>	<b>72,544</b>	<b>171,272</b>	<b>20,000</b>	<b>109,272</b>
<b><u>Sealed Rural Local Roads &amp; Bridges</u></b> Roads to Recovery Grant Roads Capital Grants	1,350,000 0	550,000 400,000	701,272 400,000	612,000 400,000
<b>Total Sealed Rural Local Roads &amp; Bridges Capital Grants &amp; Contributions</b>	<b>1,350,000</b>	<b>950,000</b>	<b>1,101,272</b>	<b>1,012,000</b>
<b><u>Sealed Rural Regional Roads &amp; Bridges</u></b> RMS REPAIR Program Grant	154,076	157,161	160,304	163,504
<b>Total Sealed Rural Regional Roads &amp; Bridges Capital Grants &amp; Contributions</b>	<b>154,076</b>	<b>157,161</b>	<b>160,304</b>	<b>163,504</b>
<b>Total Roads &amp; Transport Services Capital Grants &amp; Contributions</b>	<b>1,576,620</b>	<b>1,278,433</b>	<b>1,281,576</b>	<b>1,284,776</b>
<b><u>Sewerage Services</u></b> Developer Contributions - S64 Contributions	100,000	100,000	100,000	100,000
<b>Total Sewerage Services Capital Grants &amp; Contributions</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
<b><u>Water Supplies</u></b> Developer Contributions - S64 Contributions	150,000	150,000	150,000	150,000
<b>Total Water Supplies Capital Grants &amp; Contributions</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>
<b>Total Transport &amp; Infrastructure Capital Grants &amp; Contributions</b>	<b>1,826,620</b>	<b>1,528,433</b>	<b>1,531,576</b>	<b>1,534,776</b>
<b>Total Capital Grants &amp; Contributions</b>	<b>2,446,458</b>	<b>1,896,630</b>	<b>1,900,656</b>	<b>1,904,763</b>
<b>Loan Funds Utilised</b>				
<b><u>Recreation &amp; Open Space</u></b>				
Sports Grounds, Parks & Reserves Capital Renewal Borrowings	100,000	120,000	341,935	0
<b>Total Sports Grounds, Parks &amp; Reserves Loan Funds Utilised</b>	<b>100,000</b>	<b>120,000</b>	<b>341,935</b>	<b>0</b>
<b>Total Recreation &amp; Open Space Loan Funds Utilised</b>	<b>100,000</b>	<b>120,000</b>	<b>341,935</b>	<b>0</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16  
Capital Revenue 2014/2015 - 2017/2018  
Scenario: Rates Special Variation Approved**

Description	Estimate	Estimate	Estimate	Estimate
	2015/2016	2016/2017	2017/2018	2018/2019
<b>Loan Funds Utilised continued</b>				
<b><u>Transport &amp; Infrastructure</u></b>				
<b>Public Toilets</b>				
Capital Renewal Borrowings	40,000	40,000	40,000	0
<b>Total Public Toilets Loan Funds Utilised</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>0</b>
<b>Roads &amp; Transport Services</b>				
<b><u>Sealed Rural Local Roads &amp; Bridges</u></b>				
Capital Renewal Borrowings	1,000,000	1,000,000	1,000,000	1,000,000
<b>Total Sealed Rural Local Roads &amp; Bridges Loan Funds Utilised</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>
<b><u>Unsealed Rural Local Roads &amp; Bridges</u></b>				
Capital Renewal Borrowings	100,000	100,000	100,000	0
<b>Total Unsealed Rural Local Roads &amp; Bridges Loan Funds Utilised</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>
<b>Total Roads &amp; Transport Services Loan Funds Utilised</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>1,000,000</b>
<b>Total Transport &amp; Infrastructure Loan Funds Utilised</b>	<b>1,140,000</b>	<b>1,140,000</b>	<b>1,140,000</b>	<b>1,000,000</b>
<b>Total Loan Funds Utilised</b>	<b>1,240,000</b>	<b>1,260,000</b>	<b>1,481,935</b>	<b>1,000,000</b>
<b>Deferred Debtor Repayments</b>				
<b><u>Governance &amp; Process</u></b>				
<b>Governance &amp; Financial Services</b>				
Pacific Coast Rail	1,300	1,300	1,300	1,300
<b>Total Deferred Debtor Repayments</b>	<b>1,300</b>	<b>1,300</b>	<b>1,300</b>	<b>1,300</b>
<b>Proceeds from the Sale of Assets</b>				
<b><u>Natural Environment</u></b>				
<b>Waste Management Plant Sales</b>				
Plant 159 - Replace Casino Street Bin Truck	0	69,000	0	0
Plant 162 - Replace Hooklift Truck	0	70,000	0	0
Plant 166 - Replace Namoonna Garbage Truck	0	0	28,000	0
Waste - Plant 317 - Replace Namoonna Landfill Compactor	0	0	0	25,000
Plant 351 - Replace Yanmar Mini Excavator	0	0	8,000	0
Plant 424 - Replace Hustler Mower	10,000	0	0	0
Plant 425 - Replace Kubota Mower	10,000	0	0	0
<b>Total Waste Management Plant Sales</b>	<b>20,000</b>	<b>139,000</b>	<b>36,000</b>	<b>25,000</b>
<b>Total Natural Environment Asset Sales</b>	<b>20,000</b>	<b>139,000</b>	<b>36,000</b>	<b>25,000</b>
<b><u>Local Economy</u></b>				
<b>Real Estate &amp; Other Property</b>				
Settlers Subdivision Casino	1,144,000	0	0	0
Evans Head Residential Subdivision	1,500,000	0	0	0
<b>Total Real Estate &amp; Other Property Asset Sales</b>	<b>2,644,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Local Economy Asset Sales</b>	<b>2,644,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Community &amp; Culture</u></b>				
<b>Library Services - Richmond Upper Clarence Regional Library</b>				
Library Book Sales	2,500	2,500	2,500	2,500
Library Car Trade-in	0	0	10,000	0
<b>Total Library Services - (RUCRL) Asset Sales</b>	<b>2,500</b>	<b>2,500</b>	<b>12,500</b>	<b>2,500</b>
<b>Total Community &amp; Culture Asset Sales</b>	<b>2,500</b>	<b>2,500</b>	<b>12,500</b>	<b>2,500</b>
<b><u>Transport &amp; Infrastructure</u></b>				
<b>Roads and Transport Services - Aerodromes</b>				
Evans Head Airpark	2,375,000	0	0	0
<b>Total Roads and Transport Services - Aerodromes Asset Sales</b>	<b>2,375,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Transport &amp; Infrastructure Asset Sales</b>	<b>2,375,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Governance &amp; Process</u></b>				
<b>Fleet Management</b>				
Plant Sales	550,000	550,000	550,000	550,000
<b>Total Fleet Management Asset Sales</b>	<b>550,000</b>	<b>550,000</b>	<b>550,000</b>	<b>550,000</b>
<b>Total Governance &amp; Process Asset Sales</b>	<b>550,000</b>	<b>550,000</b>	<b>550,000</b>	<b>550,000</b>
<b>Total Proceeds from the Sale of Assets</b>	<b>5,591,500</b>	<b>691,500</b>	<b>598,500</b>	<b>577,500</b>
<b>Total Capital Income</b>	<b>9,279,258</b>	<b>3,849,430</b>	<b>3,982,391</b>	<b>3,483,563</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16  
Capital Works Program 2015/2016 - 2018/2019**

Description	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
<b>Natural Environment Capital Expenditure</b>				
<b>Waste Management</b>				
<i>Plant Purchases</i>				
Plant 159 - Replace Casino Street Bin Truck	0	180,000	0	0
Plant 162 - Replace Hooklift Truck	0	340,000	0	0
Plant 166 - Replace Namoono Garbage Truck	0	0	400,000	0
Plant 194 - Replace Box Trailer	0	4,000	0	0
Plant 317 - Replace Namoono Landfill Compactor	0	0	0	550,000
Plant 351 - Replace Yanmar Mini Excavator	0	0	60,000	0
Plant 424 - Replace Hustler Mower	38,000	0	0	0
Plant 425 - Replace Kubota Mower	38,000	0	0	0
<b>Other Waste Capital Expenditure</b>				
<i>Namoono Landfill</i>				
Waste - Namoono - Impound Shelter	0	0	15,000	0
Waste - Namoono - Green Waste Processing	100,000	0	0	0
Waste - Namoono - Capping plan for Cells 1,2,3 & 4	150,000	0	0	0
Waste - Namoono - Capping (Staged)	0	100,000	50,000	50,000
Waste - Namoono - Electrical Upgrade	20,000	0	0	0
Waste - Namoono - Landfill Lids	160,000	0	0	0
<i>Bora Ridge Landfill</i>				
Waste - Bora Ridge - Closure Plan	100,000	0	0	0
Waste - Bora Ridge - Capping and maintenance	0	100,000	20,000	10,000
Waste - Bora Ridge - Greenwaste storage	30,000	0	0	0
<i>Evans Head Transfer Station</i>				
Waste - Evans - Greenwaste storage	30,000	0	0	0
<i>Rappville Landfill</i>				
Waste - Rappville - Transfer Station Upgrade	35,000	0	0	0
<b>Total Waste Management Capital Expenditure</b>	<b>701,000</b>	<b>724,000</b>	<b>545,000</b>	<b>610,000</b>
<b>Total Natural Environment Capital Expenditure</b>	<b>701,000</b>	<b>724,000</b>	<b>545,000</b>	<b>610,000</b>
<b>Local Economy Capital Expenditure</b>				
<b>Northern Rivers Livestock Exchange</b>				
Pavement/Roadway Repair	0	60,000	0	0
Septic System Upgrade	20,000	20,000	0	0
Capacity Improvements	3,000,000	0	0	0
<b>Total Northern Rivers Livestock Exchange Capital Expenditure</b>	<b>3,020,000</b>	<b>80,000</b>	<b>0</b>	<b>0</b>
<b>Local Economy Capital Expenditure</b>	<b>3,020,000</b>	<b>80,000</b>	<b>0</b>	<b>0</b>
<b>Community and Culture Capital Expenditure</b>				
<b>Library Services - Richmond Upper Clarence Regional Library</b>				
Library Book Purchases	82,000	90,651	92,917	95,240
Furniture & Fittings	5,125	5,253	5,384	5,519
Library Car Replacement	0	0	35,000	0
<b>Total Library Services - Richmond Upper Clarence Regional Library Capital Expenditure</b>	<b>87,125</b>	<b>95,904</b>	<b>133,301</b>	<b>100,759</b>
<b>Emergency Management</b>				
Coraki SES Relocation	100,000	0	0	0
<b>Total Emergency Management Capital Expenditure</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Community Facilities and Public Halls</b>				
<b>Casino Community &amp; Cultural Centre</b>				
Footpath from Carpark to Back Door	4,000	0	0	0
<b>Asset Renewals</b>				
Asset Renewals - to be allocated	42,538	43,601	44,691	45,809
<b>Other</b>				
Cultural & Art Facilities (RSV 14/15)	25,000	20,000	25,000	25,000
<b>Total Community Facilities and Public Halls Capital Expenditure</b>	<b>71,538</b>	<b>63,601</b>	<b>69,691</b>	<b>70,809</b>
<b>Total Community and Culture Capital Expenditure</b>	<b>258,663</b>	<b>159,505</b>	<b>202,992</b>	<b>171,568</b>
<b>Recreation and Open Space Capital Expenditure</b>				
<b>Pools</b>				
Coraki Pool - Shade Sail Replacement (RSV 08/09)	0	25,000	0	0
Future Renewals	0	0	70,000	0
<b>Total Pools Capital Expenditure</b>	<b>0</b>	<b>25,000</b>	<b>70,000</b>	<b>0</b>
<b>Sports Grounds, Parks and Reserves</b>				
<b>Sports Grounds Capital Expenditure</b>				
<b>Casino</b>				
Casino Skatepark (RSV 14/15)	240,000	0	0	0
QE Park - Rugby League Pavilion	150,000	0	0	0
<b>Evans Head</b>				
Stan Payne Oval - Tennis Courts Reloc (part RSV 08/09)	355,000	0	0	0
Stan Payne Oval - Shade for Playground (S94A)	0	30,000	0	0
Evans Boat Ramp 2 - Shelter & Table (S94A)	0	20,000	0	0

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16  
Capital Works Program 2015/2016 - 2018/2019**

Description	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
<b>Recreation and Open Space Capital Expenditure (continued)</b>				
<i>Woodburn</i>				
Woodburn Oval Playground Upgrade (RSV 08/09)	0	15,000	0	0
<i>All Areas</i>				
Sports Grounds Light Pole Replacement Program (RSV 08/09)	0	10,000	0	10,000
<b>Total Sports Grounds Capital Expenditure</b>	<b>745,000</b>	<b>75,000</b>	<b>0</b>	<b>10,000</b>
<i>Parks &amp; Gardens Capital Expenditure</i>				
<i>Casino</i>				
Coronation Park Playground Upgrade (RSV 08/09)	0	0	0	35,000
Casino Riverfront Amphitheatre & Footbridge inc. Footpath through QE Park (RSV 14/15)	150,000	650,000	400,000	0
Crawford Square Regional Park (RSV 14/15)	0	0	150,000	0
<i>Coraki</i>				
Coraki Riverfront (RSV 14/15)	0	0	0	355,000
Coraki Riverside Park - Playground Replacement (RSV 08/09)	0	40,000	0	0
<i>Woodburn</i>				
Woodburn Riverfront (RSV 14/15)	0	0	500,000	0
<i>All Areas</i>				
Facility Upgrades Shelters, Seats, BBQ's (RSV 08/09)	0	10,000	19,100	10,000
Replace Non-Compliant Playground Equipment (RSV 08/09)	2,100	5,000	5,000	5,000
Playground Replacement (All Areas) (RSV 14/15)	20,000	20,000	0	0
Renewals at various Facilities & Parks (RSV 14/15)	100,000	185,000	185,000	185,000
<b>Total Parks &amp; Gardens Capital Expenditure</b>	<b>272,100</b>	<b>910,000</b>	<b>1,259,100</b>	<b>590,000</b>
<i>Casino Showground Capital Expenditure</i>				
Replace Boundary Fence (RSV 08/09)	0	0	10,000	10,000
Mens Shed Construction (Grant \$160k, \$25k Mens Shed, \$15k RSV 14/15)	200,000	0	0	0
Southern Access Upgrade (RSV 14/15 \$45k)	45,000	0	0	0
Campdraft Shelters & Amenities (RSV \$40k)	135,000	0	0	0
Painting of Structures (RSV 08/09)	0	5,000	0	5,000
External Canteen (Arena & Woodchop) (RSV 08/09)	0	10,000	0	0
BBQ Area Upgrade (RSV 08/09)	0	0	5,000	0
<b>Total Casino Showground Capital Expenditure</b>	<b>380,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>
<i>Other Sport &amp; Recreation Capital Expenditure</i>				
<i>Evans Head Surf Club</i>				
Evans Head Surf Club - Upgrades	22,038	22,589	23,154	23,733
<b>Total Other Sport &amp; Recreation Capital Expenditure</b>	<b>22,038</b>	<b>22,589</b>	<b>23,154</b>	<b>23,733</b>
<b>Total Sports Grounds, Parks &amp; Reserves Capital Expenditure</b>	<b>1,419,138</b>	<b>1,022,589</b>	<b>1,297,254</b>	<b>638,733</b>
<b>Total Recreation &amp; Open Space Capital Expenditure</b>	<b>1,419,138</b>	<b>1,047,589</b>	<b>1,367,254</b>	<b>638,733</b>
<b>Transport and Infrastructure Capital Expenditure</b>				
<b>Cemeteries</b>				
<i>Casino Lawn Cemetery</i>				
Concrete Strips	15,000	15,000	15,000	15,000
Columbarium Walls	10,000	0	0	10,000
Expansion Earthworks	20,000	0	0	0
Expansion Infrastructure	0	20,000	0	0
Memorial Garden	10,000	10,000	10,000	10,000
<i>Evans Head Lawn Cemetery</i>				
Concrete Strips	5,000	5,000	5,000	5,000
Columbarium Wall	0	10,000	0	0
Infant Burial Area	10,000	10,000	10,000	10,000
Expansion Infrastructure	10,000	0	0	10,000
<b>Total Cemeteries Capital Expenditure</b>	<b>80,000</b>	<b>70,000</b>	<b>40,000</b>	<b>60,000</b>
<b>Public Toilets</b>				
Public Toilets - Refurbishments (RSV 14/15)	40,000	40,000	40,000	40,000
<b>Total Public Toilets Capital Expenditure</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>
<b>Stormwater Drainage</b>				
<i>Casino</i>				
Drainage Casino - Sheppard St GPT	5,000	5,000	5,000	5,000
Drainage Casino - Improvements	10,000	10,000	10,000	10,000
119 North Street Casino - Replace Existing drainage pipes (Asset ID 74744,74745,74746)	25,000	0	0	0
Replace concrete pipes (Canterbury/ Hickey) (Asset ID- 74848)	0	0	15,000	0
Replace Concrete pipes- 61 Hickey St (74905)	20,000	0	0	0
Replace concrete pipes- 62 Hickey St (74910)	40,000	0	0	0
Replace concrete pipes -72 Hickey St (74971)	0	25,000	0	0
Replace concrete pipes -48 Johnston St (74986)	0	25,000	0	0
Replace concrete pipes - Dyraaba St/ Walker St (75039)	0	0	15,000	0
Replace concrete pipes - Dyraaba St/ Walker St (75040)	0	0	15,000	0
Replace concrete pipes -94 Hickey St (74046)	0	0	15,000	0
Replace concrete pipes -96 Hickey St (74049)	0	0	15,000	0
Replace concrete pipes -29 Johnston St (75098)	0	0	0	50,000
Investigate Stormwater Treatment on the East St Outlet	0	0	0	15,000
<i>Coraki</i>				
Drainage Coraki - Strategy Works Stg 4	90,000	0	0	0



**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16  
Capital Works Program 2015/2016 - 2018/2019**

Description	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
<b>Transport and Infrastructure Capital Expenditure (continued)</b>				
<i>Evans Head</i>				
Cell 1- Evans Head Drainage design	10,000	0	0	0
Cell 2- Evans Head Drainage design	0	10,000	0	0
Park Lane Drainage Works	0	65,000	0	0
Waratah Lane Drainage Works	0	60,000	0	0
Ash Ln Drainage Improvements	0	0	0	55,000
Yarran Ln Drainage Improvements	0	0	0	65,000
Poplar Lane Drainage Improvements ( dish drain either side of lane )	0	0	50,000	0
Increase Drainage Points in Ash St & Fern Pl	0	0	60,000	0
<b>Total Stormwater Drainage Capital Expenditure</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>
<b>Roads and Transport Services</b>				
<i>Urban Local Roads &amp; Bridges</i>				
<b>Roads to Recovery Program</b>				
<i>Casino</i>				
Farley street Walker to Hickey (Condition 3 , Rehab)	52,544	0	0	0
West St Barker to Canterbury ( Road requires Rehabilitation)	0	151,272	0	0
Wesley Ave (Condition 3- Rehab)	0	0	0	49,272
Jersey Street (Condition 3 -Rehab)	0	0	0	40,000
<i>Casino (RSV 14/15)</i>				
South Casino Town Improvements	25,000	0	0	0
Acacia Ave Casino (Condition 4 Need Rehab)	88,500	0	0	0
North St Casino - Hickey St to East St (Cond 4 - Rehab)	140,500	0	0	0
High Street Casino	135,000	0	0	0
Lennox St Casino - East St to Boundary - Condition 3 Rehab	0	91,000	0	0
1st Ave (Rehab)	0	60,000	0	0
2nd Ave(Rehab Draiange issue; water ponding)	0	65,000	0	0
McElroy round corner to west ( Need rehab at bend)	0	0	30,000	0
Churchill cres Qld to Hotham (Rehab)	0	0	98,000	0
JASMINE ST(Hotham St-Boronia) (Rehab)	0	0	35,000	0
BOX LN(Simpson St-Centre Sr) (Rehab)	0	0	20,000	0
Kissane Ln (From Simpsons Pd to EOB)	0	0	0	45,000
Farley St West to Colches (From house number 26 to Jersey Steet require heavy patching)	0	0	0	115,000
Lennox st East to Adams (Rehab)	0	0	0	80,000
McCONNELL LN(Cooper St-Whyaratha)	0	0	0	35,000
Casino Rds - Carparking (RSV 14/15)	0	30,000	160,000	130,000
Casino Carparking - Little Walker Street	145,000	0	0	0
Casino Carparking - Tatts	115,000	0	0	0
Seal Unsealed Rds (RSV 14/15) - Raphael Pde Centre to West	75,000	0	0	0
Seal Unsealed Rds (RSV 14/15) - Alcock Ln - Centre to West (Stage 1)	0	75,000	0	0
Seal Unsealed Rds (RSV 14/15) - Alcock Ln - Centre to West (Stage 2)	0	0	75,000	0
Seal Unsealed Rds (RSV 14/15) - Country Ln - Foy to Kent St (Stage 1)	0	0	0	75,000
<i>All Areas</i>				
Tree Program - Town Entries	75,000	0	0	0
<b>Other Urban Roads Capital Expenditure</b>				
<b>Kerb &amp; Gutter Replacement Program - All Areas (RSV 14/15)</b>				
Kerb & Gutter Replacement Program - All Areas	102,000	164,000	183,500	100,000
<b>Urban Road Sign Renewals</b>				
Casino	24,700	25,400	26,100	26,700
Broadwater	2,900	3,000	3,100	3,100
Coraki	4,200	4,300	4,400	4,500
Evans Head	7,800	8,000	8,200	8,400
Woodburn	4,200	4,300	4,400	4,500
<i>Evans Head</i>				
CBD & Environs Carparking & Ext Park St (RSV 14/15)	0	0	0	470,000
<b>Urban Local Roads &amp; Bridges Capital Expenditure (continued)</b>				
<b>Public Wi-Fi in Casino CBD, Woodburn &amp; Evans Head (RSV 14/15)</b>				
Public Wi-Fi in Casino CBD, Woodburn & Evans Head	0	100,000	0	0
<b>Urban Reseal Program</b>				
Casino	236,385	241,113	245,935	250,854
Broadwater	15,759	16,074	16,396	16,724
Coraki	26,265	26,790	27,326	27,873
Evans Head	89,301	91,087	92,909	94,767
Woodburn	21,012	21,432	21,861	22,298
<b>Urban Heavy Patching Program</b>				
Casino	15,000	15,375	15,759	16,153
Broadwater	3,000	3,075	3,152	3,231
Coraki	7,000	7,175	7,354	7,538
Evans Head	8,000	8,200	8,405	8,615
Woodburn	4,500	4,613	4,728	4,846
<b>PAMP Program</b>				
PAMP Program Works	40,000	40,000	40,000	40,000
<b>Total Urban Local Roads &amp; Bridges Capital Expenditure</b>	<b>1,463,566</b>	<b>1,256,206</b>	<b>1,131,525</b>	<b>1,679,370</b>
<b>Sealed Rural Local Roads &amp; Bridges</b>				
<b>Roads to Recovery Program</b>				
Old Tenterfield Rd - (Richards mill 000) to Wyan Rd CH 1000-2400 (Rehab requires)	550,000	0	0	0
Mongogarie Rd 1km from highway to No 225 (Rehab required)	300,000	0	0	0
Naughtons Gap road Scotts to Manifold	0	0	151,272	0

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16  
Capital Works Program 2015/2016 - 2018/2019**

Description	Estimate	Estimate	Estimate	Estimate
	2015/2016	2016/2017	2017/2018	2018/2019
<b>Transport and Infrastructure Capital Expenditure (continued)</b>				
<b>Roads to Recovery Program (continued)</b>				
Manifold road last 1000m up hill (CH 4650 to 5550)	0	0	0	362,000
Rambaldinis Bridge	0	550,000	0	0
J. T. R. small Bridge (Four Mile Creek Bridge)	0	0	550,000	0
Tatham Bridge Stage 2	0	0	0	250,000
<b>Other Sealed Rural Local Roads &amp; Bridges (RSV 14/15)</b>				
Broadwater-Evans Head Rd CH 340-780 (Rehab)	134,000	0	0	0
Broadwater-Evans Head Rd CH 7400-7700	115,000	0	0	0
Broadwater-Evans Head Rd CH 8300-8800	150,000	0	0	0
Tatham- Ellangowana Road (From MR 145) (Ch 300 to 700)	135,000	0	0	0
Fogwells Rd - CH 2200-2400 (Rehab)	0	70,000	0	0
Spring Grove Road (200m Eastwards from Battistuzzi Road to 400m Eastwards)	0	100,000	0	0
Reynolds Rd CH 900-1800 (Rehab not whole section; combination of rehab and reseal)	0	250,000	0	0
Wyan Rd from Old Tenterfield - 1km (Rehab + 1m shoulder, narrow road)	0	200,000	0	0
Tomki Tatham Rd from MR145 - EOB (Reseal +Rehab required)	0	0	380,000	0
Rappville Road CH 5500-6500 (Reseal 3+ years)	0	0	253,500	0
Sextonville Road ( From CH 00 to CH 280) Buxner Highway to CH280	0	0	0	125,000
Tatham Bridge Stage 1	0	0	0	500,000
<b>Capital Grants Works</b>				
Capital Grants Works	0	400,000	400,000	400,000
<b>Heavy Patching</b>				
Sealed Rural Rds - Heavy Patching	95,000	97,375	99,809	102,305
<b>Rural Roads Drainage</b>				
Rural Drainage - Replace Steel Culverts	33,409	34,077	34,759	35,454
<b>Guardrail Replacement Program</b>				
Guardrail - Budget Allocation	70,000	70,000	70,000	70,000
<b>Rural Reseal Program</b>				
Reseals - Rural Local Roads (RTR \$500K in 15/16)	865,613	882,925	900,584	918,595
<b>Total Sealed Rural Local Roads &amp; Bridges Capital Expenditure</b>	<b>2,448,022</b>	<b>2,654,377</b>	<b>2,839,924</b>	<b>2,763,354</b>
<b>Sealed Rural Regional Roads &amp; Bridges</b>				
Reg Rds - MR145 Casino-Coraki (Ranns Rd) CH8.46-8.96 REPAIR	308,152	0	0	0
Reg Rds - MR145 Casino-Coraki (Ranns Rd) CH7.968.46-8.46 REPAIR	0	314,322	0	0
Reg Rds - MR544 Bentley Rd (Manifold Rd) CH19.34-19.845 REPAIR	0	0	320,608	0
Reg Rds - MR148 Casino-Coraki Rd CH10-10.5 REPAIR	0	0	0	327,008
Reseal Program - Regional Roads	108,000	108,000	108,000	108,000
Regional Roads - Heavy Patching	200,000	210,000	214,200	228,000
<b>Total Sealed Rural Regional Roads &amp; Bridges</b>	<b>616,152</b>	<b>632,322</b>	<b>642,808</b>	<b>663,008</b>
<b>Unsealed Rural Local Roads &amp; Bridges</b>				
Gravel Resheets	51,250	52,531	362,845	853,270
Additional Gravel Resheets (RSV 14/15)	114,675	105,730	91,710	157,932
Additional Gravel Resheets (RSV 08/09)	0	35,400	140,400	99,500
<b>Total Unsealed Rural Local Roads &amp; Bridges Capital Expenditure</b>	<b>165,925</b>	<b>193,661</b>	<b>594,955</b>	<b>1,110,702</b>
<b>Footpaths</b>				
<b>Casino</b>				
Casino - Renewals to be allocated	18,800	19,200	19,600	20,000
Casino - Centre street - Hare to Stapleton crossing + lines and signs	25,000	0	0	0
Casino - West Street- Colley park shared path to Dyraaba st (western)	45,000	0	0	0
Casino - West Street Dyraaba street to Rail crossing ( western)	0	20,000	0	0
Casino - Hotham Street - North to Canterbury ( western )	0	0	0	35,000
Casino - Frederick Street - Queensland road to Sandilands (western) S94A)	0	0	0	33,000
Casino - Frederick Street - Sandilands to McDougal (western) (S94A)	0	0	0	31,000
Casino - McDougal Street - Frederick to West (southern)	0	0	0	35,000
Broadwater - Little Pitt Street - Highway to Community centre ( north) S94A)	0	0	0	13,000
Broadwater - Pacific Highway - 7 Pacific Highway to Rileys Hill Road ( western) S94A)	0	0	20,000	0
Coraki - Martin Street - Adams to Grenfell	0	0	35,000	0
Coraki - Martin Street Grenfell to Allwood	0	0	35,000	0
Coraki - Martin Street - Allwood to Minto (S94A)	0	0	35,000	0
Evans Head - Renewals to be allocated	7,800	8,000	8,100	8,300
Evans Head - Booyong Street - Park street to Stan Payne oval ( S94A)	0	0	0	20,000
Evans Head - Woodburn Street - Cypress to Booyong ( western) (S94A)	0	35,000	0	0
Evans Head - Woodburn Street Wattle to Booyong ( western) (S94A)	0	35,000	0	0
Evans Head - Ash Street - Beech to Stan payne 200m ( southern) (S94A)	0	0	32,500	0
Woodburn - Woodburn Coraki Rd Highway ped crossing to School	0	50,000	0	0
Woodburn - Cedar Street - Redwood lane to Wagner Street ( eastern) (S94A)	0	0	32,500	0
Cycleway Signage (RSV 08/09)	0	5,000	0	0
<b>Total Footpaths Capital Expenditure</b>	<b>96,600</b>	<b>172,200</b>	<b>217,700</b>	<b>195,300</b>
<b>Aerodromes</b>				
<b>Casino</b>				
Line Marking Runway (RSV 08/09)	5,000	9,100	0	0
Install Windsocks & Notice Board (RSV 08/09)	2,000	0	0	0
<b>Evans Head</b>				
Reseal Runway	100,000	0	0	0
Formal Carpark	0	15,000	0	0
Formal Visitor Camping Area	0	0	5,000	0
<b>Total Aerodromes Capital Expenditure</b>	<b>107,000</b>	<b>24,100</b>	<b>5,000</b>	<b>0</b>
<b>Total Roads and Transport Services Capital Expenditure</b>	<b>4,897,265</b>	<b>4,932,867</b>	<b>5,431,912</b>	<b>6,411,734</b>

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16  
Capital Works Program 2015/2016 - 2018/2019**

Description	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
<b>Transport and Infrastructure Capital Expenditure (continued)</b>				
<b>Sewerage Services</b>				
<i>All Areas - to be allocated</i>				
Mains Repairs to be allocated	30,000	30,000	30,000	30,000
Junction Repairs to be allocated	35,000	35,000	35,000	35,000
Manhole Repairs to be allocated	10,000	10,000	10,000	10,000
Relining Program	700,000	0	800,000	0
Future Sewer Renewals	0	1,000,000	1,000,000	1,000,000
<b>Sewerage Pump Stations</b>				
<b>Casino</b>				
PS1 Upgrade	250,000	0	0	0
PS4 Upgrade	0	0	0	220,000
PS10 Upgrade	0	260,000	0	0
PS14 Upgrade	0	0	80,000	0
PS Wall Level Transducer Installation	50,000	0	0	0
SCADA Renewal	70,000	20,000	20,000	20,000
<b>Sewerage Services Capital Expenditure (continued)</b>				
<b>Evans Head</b>				
PS2 Upgrade	271,000	0	0	0
PS3 Upgrade	294,000	0	0	0
PS7 Upgrade	438,000	0	0	0
<b>Sewerage Treatment Plants</b>				
<b>Casino</b>				
Inlet Works Upgrade	400,000	0	0	0
Relocate Golf Course re-use offtake	0	30,000	0	0
Sewerage System Improvements	0	0	100,000	0
Renewals to be specified	0	100,000	100,000	100,000
Chemical P Removal (Hydroscience Report)	0	200,000	0	0
Biosolids Management Investigations	0	0	50,000	0
Provide Sewer to New Release Areas	0	0	0	1,500,000
Long Term Upgrade Strategy STP and Catchment	160,000	0	0	0
Sludge Tank Mixers x 2	35,600	0	0	0
Concrete sludge lagoon bases	80,000	0	0	0
Replace Diffuser Fins & Decant Apron	20,000	0	0	0
Baffle Plate for EAT Tank	10,000	0	0	0
Repair Trickle Filter Base Seals	15,000	0	0	0
PLC re-program & DO Control on Blowers	21,000	0	0	0
Replace ABB DO Probes with Royce	15,500	0	0	0
X2 Safety Showers	3,500	0	0	0
Walkway at end of EAT	10,000	0	0	0
Shelter over Digester Transfer Channels	5,000	0	0	0
<b>Coraki</b>				
New Inlet Works	750,000	0	0	0
Long Term Upgrade Strategy	80,000	0	0	0
Chemical P Removal & Sludge Handling	0	0	200,000	0
<b>Evans Head</b>				
EAT Tank Conversion to Holding Tank	150,000	0	0	0
Beachwatch	6,000	6,000	6,000	6,000
Salty Lagoon Rehabilitation Program	110,000	150,000	50,000	50,000
Refurbish Knife Valves - Catch/Balance Tank	15,000	0	0	0
Generator Shed	20,000	0	0	0
PLC Programming to remove issues and include DO Probe	30,200	0	0	0
<b>Sewerage Services Capital Expenditure (continued)</b>				
<b>Rileys Hill</b>				
Enclose Clarifiers, Sludge Thickener & PS	40,000	0	0	0
<b>Plant &amp; Equipment</b>				
Plant & Equipment	3,400	30,000	30,000	30,000
<b>Total Sewerage Services Capital Expenditure</b>	<b>4,128,200</b>	<b>1,871,000</b>	<b>2,511,000</b>	<b>3,001,000</b>
<b>Water Supplies</b>				
<b>Mains Replacements</b>				
Casino Mains - to be allocated	350,000	350,000	350,000	350,000
Coraki Mains - to be allocated	110,000	60,000	45,000	45,000
Evans Head Mains - to be allocated	60,000	70,000	70,000	70,000
<b>Water Meter Replacement Program</b>				
Meter Replacement Program - Planned	10,000	10,000	10,000	10,000
Meter/Service Installations	10,000	10,000	10,000	10,000
<b>Water Reservoirs - Casino</b>				
North Res 1 - Repaint/fix leaks in Existing	150,000	0	0	0
<b>Water Treatment Plants</b>				
Jabour Weir Fishway Replace Rockbolts	540,000	0	0	0
Emergency Source Design & Construction	0	200,000	500,000	0
<b>Other</b>				
Supply System Improvements Casino	0	0	200,000	0
Supply System Improvements Lower River	0	0	200,000	0
Provide Water to new release areas Casino	0	0	0	1,500,000
Provide Water to new release areas Lower River	0	192,000	0	0
Water Renewals to be allocated	0	340,000	390,000	260,000
Future Water Renewals	0	100,000	100,000	100,000

**Richmond Valley Council Delivery Program 2015/19 & Operational Plan 2015/16  
Capital Works Program 2015/2016 - 2018/2019**

Description	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018	Estimate 2018/2019
<b>Transport and Infrastructure Capital Expenditure (continued)</b>				
<b>Water Supplies (continued)</b>				
<i>Other (continued)</i>				
Replace Flocc Mixers	20,000	0	0	0
Overhaul Water Softners	23,000	0	0	0
PLC Programming to remove issues WTP & RWPS	47,000	0	0	0
Refurbish Actuated Filter Valves	30,000	0	0	0
Water Loss Program	10,000	10,000	10,000	10,000
<b>Plant &amp; Equipment</b>				
Plant & Equipment	10,000	10,000	10,000	10,000
SCADA Renewal	30,000	10,000	20,000	10,000
<b>Total Water Supplies Capital Expenditure</b>	<b>1,400,000</b>	<b>1,362,000</b>	<b>1,915,000</b>	<b>2,375,000</b>
<b>Quarries</b>				
<b>Petersons Quarry</b>				
Rehabilitation & Revegetation	10,000	10,000	10,000	10,000
<b>Total Petersons Quarry Capital Expenditure</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Woodview Quarry</b>				
Rehabilitation & Revegetation	10,000	10,000	10,000	10,000
<b>Total Woodview Quarry Capital Expenditure</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Total Quarries Capital Expenditure</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Total Transport and Infrastructure Capital Expenditure</b>	<b>10,765,465</b>	<b>8,495,867</b>	<b>10,157,912</b>	<b>12,107,734</b>
<b>Governance and Process Capital Expenditure</b>				
<b>Corporate Support Services - Council Offices</b>				
Office Furniture	10,000	10,000	10,000	10,000
Evans Head Office/Library- Office Modifications	750,000	0	0	0
<b>Total Corporate Support Services - Council Offices Capital Expenditure</b>	<b>760,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Engineering Support, Stores and Depots</b>				
<b>Engineering Support Services</b>				
Office Furniture	5,000	5,000	5,000	5,000
<b>Total Engineering Support Services Capital Expenditure</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Works Depots</b>				
<b>Casino Works Depot</b>				
Fencing & Improvements	50,000	20,000	20,000	20,000
Pavement Rehabilitation & Sealing	0	70,000	0	0
Awnings for Vehicle Storage	15,000	0	0	0
<b>Coraki Works Depot</b>				
Renewal Augmentation of fabrication workshop	30,000	0	0	0
<b>Evans Head Works Depot</b>				
Bulk Material Concrete Storage Bins	15,000	0	0	0
Improvements (Fencing/Sealing/Storage)	35,000	10,000	10,000	10,000
<b>Total Works Depots Capital Expenditure</b>	<b>145,000</b>	<b>100,000</b>	<b>30,000</b>	<b>30,000</b>
<b>Total Engineering Support, Stores and Depots</b>	<b>150,000</b>	<b>105,000</b>	<b>35,000</b>	<b>35,000</b>
<b>Fleet Management</b>				
<b>Workshops</b>				
Plant Purchases	30,000	30,000	30,000	30,000
<b>Total Workshops Capital Expenditure</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>
<b>Plant Operations</b>				
Plant Purchases	1,960,000	1,960,000	1,960,000	1,960,000
<b>Total Plant Operations Capital Expenditure</b>	<b>1,960,000</b>	<b>1,960,000</b>	<b>1,960,000</b>	<b>1,960,000</b>
<b>Total Fleet Management Capital Expenditure</b>	<b>1,990,000</b>	<b>1,990,000</b>	<b>1,990,000</b>	<b>1,990,000</b>
<b>Total Governance and Process Capital Expenditure</b>	<b>2,900,000</b>	<b>2,105,000</b>	<b>2,035,000</b>	<b>2,035,000</b>
<b>Total Capital Expenditure</b>	<b>19,064,266</b>	<b>12,611,961</b>	<b>14,308,158</b>	<b>15,563,035</b>

**Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15  
Restricted Assets Schedule (All Funds)**

Description	2015/2016			2016/2017			2017/2018			2018/2019			
	Opening Balance 01-Jul-14	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30-Jun-15	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30-Jun-16	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30-Jun-17	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30-Jun-18
<b>General Fund</b>													
<b>External Restrictions</b>													
Unexpended Grant - Evans Head Landcare	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0	4,000
Unexpended Grant - RMS Natural Disaster Dec 10/Jan 11	79,100	0	0	79,100	0	0	79,100	0	0	79,100	0	0	79,100
Unexpended Grant - RMS Woodburn Bus Bay	3,400	0	0	3,400	0	0	3,400	0	0	3,400	0	0	3,400
Unexpended Grant - Industry & Investment NSW Manyweathers Weir	4,400	0	0	4,400	0	0	4,400	0	0	4,400	0	0	4,400
Unexpended Grant - Richmond Valley Floodplain Risk Management Plan	6,800	0	0	6,800	0	0	6,800	0	0	6,800	0	0	6,800
Unexpended Grant - NSW Env Trust Organics Collection Systems	219,300	0	0	219,300	0	0	219,300	0	0	219,300	0	0	219,300
Unexpended Grant - NSW RFS Subsidy Northern Rivers Zone	149,400	0	0	149,400	0	0	149,400	0	0	149,400	0	0	149,400
Unexpended Grant - NSW RFS Subsidy Northern Rivers Zone	200	0	0	200	0	0	200	0	0	200	0	0	200
Unexpended Grant - Dept Families Volunteer Grants Evans Head Rec Hall	5,200	0	0	5,200	0	0	5,200	0	0	5,200	0	0	5,200
Unexpended Grant - Library Council - Revitalising Regional Libraries	10,000	15,300	0	25,300	15,609	0	40,909	0	(9,073)	31,836	16,255	0	48,091
Unexpended Contribution - RUCRL Vehicle Replacement Fund	300	0	0	300	0	0	300	0	0	300	0	0	300
Unexpended Contribution - Casino Basketball Association (Colley Park, ISC)	10,300	0	0	10,300	0	0	10,300	0	0	10,300	0	0	10,300
Unexpended Contribution - Hannigan DA 2005/188 Bennis Road	134,600	0	0	134,600	0	0	134,600	0	0	134,600	0	0	134,600
Unexpended Contribution - Statecover OH&S Incentive Works	10,000	0	0	10,000	0	0	10,000	0	0	10,000	0	0	10,000
Unexpended Contribution - Parks & Wildlife Fire Fighting Infrastructure	90,000	0	0	90,000	0	0	90,000	0	0	90,000	0	0	90,000
Unexpended Contribution - Broadwater Sugar Mill DA 2002/292 Bridge Approaches	42,000	0	0	42,000	0	0	42,000	0	0	42,000	0	0	42,000
Unexpended Contribution - Insurance Claim - Woodburn Visitor Centre	3,000,000	(3,000,000)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Loan - Northern Rivers Livestock Exchange	1,966,977	17,635	49,200	2,033,812	345,809	0	2,430,421	380,817	66,800	2,878,038	473,598	86,300	3,437,936
Domestic Waste Management	33,831	0	0	166,781	35,445	0	202,226	37,124	0	239,350	38,868	0	278,218
On-Site Sewerage Fees	51,900	15,250	0	67,150	20,631	0	87,781	26,147	0	113,928	31,801	0	145,729
Stormwater Management Service Charge	2,200	0	0	2,200	0	0	2,200	0	0	2,200	0	0	2,200
Section 94 - Infrastructure	48,400	0	1,200	49,600	0	0	50,800	0	1,400	52,200	0	1,600	53,800
Section 94 - Community Services	97,900	0	2,400	100,300	0	0	102,800	0	2,800	105,600	0	3,200	108,800
Section 94 - Road Network (new)	20,300	834	0	21,134	907	0	22,041	980	0	23,020	1,064	0	24,085
Section 94 - Quarry Road Contributions	77,200	0	1,900	79,100	0	0	81,000	0	2,200	83,300	0	2,500	85,800
Section 94 - Ex Copmanhurst Roads	4,100	0	100	4,200	0	0	4,300	0	100	4,400	0	100	4,500
Section 94 - Ex Copmanhurst Community Facilities	8,300	0	200	8,500	0	0	8,700	0	200	8,900	0	300	9,200
Section 94 - Ex Copmanhurst Bushfire	108,100	40,000	2,700	150,800	40,000	3,800	194,600	40,000	5,400	240,000	40,000	7,200	287,200
Section 94 - Rural Development Heavy Haulage	(35,932)	0	0	(35,932)	0	0	(35,932)	0	0	(35,932)	0	0	(35,932)
Contributions to Kerb & Guttering	3,700	0	0	3,700	0	0	3,700	0	0	3,700	0	0	3,700
Contributions to Roadworks	104,000	0	0	104,000	0	0	104,000	0	0	104,000	0	0	104,000
Controlled Trust Funds	47,500	0	0	47,500	0	0	47,500	0	0	47,500	0	0	47,500
Bonds & Deposits (General Fund)	346,400	0	0	346,400	0	0	346,400	0	0	346,400	0	0	346,400
<b>Total External Restrictions</b>	<b>6,752,995</b>	<b>(2,877,151)</b>	<b>57,700</b>	<b>3,933,544</b>	<b>458,401</b>	<b>60,600</b>	<b>4,452,545</b>	<b>475,995</b>	<b>78,900</b>	<b>5,007,440</b>	<b>624,567</b>	<b>101,200</b>	<b>5,733,227</b>
<b>Internal Restrictions</b>													
Employee Leave Entitlements - Richmond Valley Council	730,700	0	18,300	749,000	0	0	767,300	0	0	788,800	0	23,700	812,500
Employee Leave Entitlements - Richmond Upper Clarence Regional Library	43,100	0	1,100	44,200	0	0	45,300	0	1,200	46,500	0	1,400	47,900
Richmond Upper Clarence Regional Library	372,038	(2)	9,300	381,337	0	9,500	390,837	0	10,700	401,538	0	12,000	413,538
Unexpended Rates Special Variation	39,263	32,163	0	71,426	46,860	0	118,286	(84,023)	0	34,263	(59,764)	0	34,263
Evans Head Memorial Aerodrome Fund	(116,438)	95,959	0	(20,479)	(70,879)	0	(91,357)	(62,801)	0	(154,158)	(66,000)	0	(213,922)
Insurance Reserve	87,300	0	2,200	89,500	0	0	91,700	0	2,500	94,200	0	2,800	97,000
Plant Replacement	76,618	5,658	1,900	84,176	109,543	2,100	195,820	241,178	5,400	442,398	304,935	13,300	760,633
Real Estate and Infrastructure	1,407,689	3,245,665	35,200	4,688,564	(667,120)	117,200	4,138,644	(666,208)	113,800	3,586,236	(665,845)	107,600	3,027,990
Petersons Quarry	145,193	240,193	3,600	388,986	248,239	9,700	646,925	(497,647)	17,800	181,975	284,827	5,500	452,302
Woodview Quarry	48,711	339,608	1,200	389,519	351,059	9,700	750,278	(482,750)	20,600	273,231	374,688	8,200	656,119
Quarry Rehabilitation	79,200	(1,800)	2,000	79,400	(1,800)	7,900	79,600	(1,800)	2,200	80,600	1,800	2,400	80,600
Northern Rivers Livestock Exchange	234,586	75,124	5,900	315,610	20,599	7,900	344,109	103,000	9,500	456,609	107,684	13,700	577,993
Other Waste Management	1,043,600	(309,000)	26,100	760,700	(120,000)	19,000	659,700	(57,000)	18,100	620,800	(36,000)	18,600	603,400
Other Waste Management - Plant Reserve	818,415	384,000	20,500	1,222,915	66,000	30,600	1,319,515	38,275	36,300	1,394,090	(51,168)	41,800	1,384,722
Public Cemeteries Perpetual Maintenance Reserve	439,540	(29,077)	11,000	421,463	(17,549)	10,500	414,414	14,024	11,400	439,839	(4,355)	13,200	448,684
Revolving Energy and Sustainability Fund - RUCRL	8,000	0	200	8,200	0	0	8,400	0	200	8,600	0	300	8,900
Carry Over Works	86,900	(23,500)	0	63,400	0	0	63,400	0	0	63,400	0	0	63,400
<b>Total Internal Restrictions</b>	<b>5,544,425</b>	<b>4,054,993</b>	<b>138,500</b>	<b>9,737,918</b>	<b>(65,048)</b>	<b>240,400</b>	<b>9,943,270</b>	<b>(1,455,750)</b>	<b>270,800</b>	<b>8,758,319</b>	<b>233,202</b>	<b>264,500</b>	<b>9,256,021</b>
<b>Total General Fund Restrictions</b>	<b>12,297,420</b>	<b>1,177,842</b>	<b>196,200</b>	<b>13,671,462</b>	<b>423,353</b>	<b>301,000</b>	<b>14,395,815</b>	<b>(979,755)</b>	<b>349,700</b>	<b>13,765,760</b>	<b>857,788</b>	<b>365,700</b>	<b>14,989,248</b>

**Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15  
Restricted Assets Schedule (All Funds)**

Description	2015/2016			2016/2017			2017/2018			2018/2019			
	Opening Balance 01-Jul-14	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30-Jun-15	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30-Jun-16	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30-Jun-17	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30-Jun-18
<b>Sewerage Fund</b>													
<b>External Restrictions</b>													
Section 64 Headworks Contributions	2,402,300	(444,200)	54,200	2,012,300	(463,500)	63,500	1,612,300	(454,700)	54,700	1,212,300	(448,500)	48,500	812,300
Infrastructure Replacement	7,607,737	(2,416,831)	171,800	5,362,706	(82,103)	169,280	5,449,883	(660,483)	185,063	4,954,463	(992,868)	198,456	4,160,052
<b>Total Sewerage Fund Restrictions</b>	<b>10,010,037</b>	<b>(2,861,031)</b>	<b>226,000</b>	<b>7,375,006</b>	<b>(545,603)</b>	<b>232,780</b>	<b>7,062,183</b>	<b>(1,135,183)</b>	<b>239,763</b>	<b>6,166,763</b>	<b>(1,441,368)</b>	<b>246,956</b>	<b>4,972,352</b>
<b>Water Fund</b>													
<b>External Restrictions</b>													
Section 64 Contributions	1,372,300	(683,200)	33,200	722,300	(19,200)	19,200	722,300	(20,100)	20,100	722,300	(427,300)	27,300	322,300
Infrastructure Replacement	527,579	524,235	12,800	1,064,614	(62,206)	28,180	1,030,589	(451,097)	28,701	608,193	(332,911)	22,965	298,247
<b>Total Water Fund Restrictions</b>	<b>1,899,879</b>	<b>(158,965)</b>	<b>46,000</b>	<b>1,786,914</b>	<b>(81,406)</b>	<b>47,380</b>	<b>1,752,889</b>	<b>(471,197)</b>	<b>48,801</b>	<b>1,330,493</b>	<b>(760,211)</b>	<b>50,265</b>	<b>620,547</b>
<b>Total Restrictions (All Funds)</b>	<b>24,207,336</b>	<b>(1,842,154)</b>	<b>468,200</b>	<b>22,833,382</b>	<b>(203,655)</b>	<b>581,160</b>	<b>23,210,887</b>	<b>(2,566,136)</b>	<b>638,265</b>	<b>21,263,016</b>	<b>(1,343,790)</b>	<b>662,922</b>	<b>20,582,147</b>







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## Introduction

Richmond Valley Council is governed by the provisions of the Local Government Act 1993. Section 8 of the Local Government Act 1993 outlines the Council's charter which provides for Council to 'raise funds for local purposes by the fair imposition of rates, charges and fees, by income earned from investments and, where appropriate by borrowings and grants.'

This Revenue Policy which is part of Council's Operational Plan provides details of the following in accordance with Clause 201 of The Local Government (General) Regulation 2005:

- Estimated Income and Expenditure
- Ordinary rates and special rates
- Proposed fees and charges
- Proposed pricing policy/methodology
- Proposed borrowings

In accordance with Clause 205 of The Local Government (General) Regulation, the statement of fees and structure of the pricing methodology does not include information that could confer a commercial advantage on a competitor of the Council.

## Pricing policy

1. All fees and charges not subject to regulatory control are to be reviewed on an annual basis in conjunction with the annual estimates.
2. In reviewing fees and charges, consideration will be given to a full cost recovery principle on a fee for service basis. This principle will only be applied where the cost of the service provision can be accurately determined and the end user accurately identified.
3. Where full cost recovery cannot be applied to determine the price or charge, the alternative price will be based on:
  - The cost to Council.
  - The suggested price for that service published by any relevant body.
  - The importance of the service to the community (Community Service Obligation).
  - The projected Consumer Price Index (CPI) for the period.
  - The competitiveness of fees and charges with those charged by other organisations.
4. Where the fee or charge relates to Council businesses that are classified Category 1 or Category 2 in accordance with National Competition Policy guidelines, the fee or charge will be based on full cost recovery. If the fee or charge is not based on full cost recovery then any subsidy granted to the business by the Council will be disclosed.

## Goods and services tax (GST)

Council is required to include Goods and Services Tax (GST) on its fees and charges. All prices listed for Council's fees and charges are inclusive of GST except where indicated. Some fees and charges levied by Council are exempt from GST in accordance with the Federal Treasurer's Determination under Section 81-5 of A New Tax System (GST) Act 1999. Each fee and charge levied by Council has been reviewed with respect to its GST status and at time of publication of this document is correct. However, if a fee or charge is shown as being subject to GST and is subsequently proven not to be subject to GST, then the fee will be amended by reducing the GST to nil. Conversely if Council is advised that a fee which is shown as not subject to GST becomes subject to GST then the fee will be increased but only to the extent of the GST. To assist in determining the GST status of the fees and charges published in this document, the following legend is used to indicate GST status for each fee or charge in the column titled 'GST Included':

Y = Deemed to be taxable and fee/charge includes GST

N = Deemed to be non taxable and fee/charge excludes GST

## Pricing categories

Where applicable each fee or charge has been categorised with the following legend that demonstrates on what basis each fee or charge has been determined in accordance with Council's revenue policy:

PRICING CATEGORY	DESCRIPTION
A	<b>Significant Partial Cost Pricing</b> - The price for this good/service is set to make a significant contribution towards the cost of providing the good/service. The remainder of the costs is met from general purpose revenue.
B	<b>Regulatory Pricing</b> - The price charged for this good/service is a regulatory charge set by government regulation.
C	<b>Minimal Partial Cost Pricing</b> - The price for this good/service is set to make a minimal contribution to the annual operating and maintenance costs of the facility. The remainder of the costs are met from general purpose revenue.
D	<b>Rate of Return Pricing</b> - The price for this service is set to make a contribution towards the cost of replacing the infrastructure assets utilised in the provision of the good/service.
E	<b>Full Cost Recovery Pricing</b> - The price for this good/service is based on the full cost of providing the good/service.
F	<b>Reference Pricing</b> - The price for this good/service is set by reference to prices charged for similar goods/services provided by like Councils.

# Statement of rates, charges, fees and loan borrowings

## Statement of rates

In accordance with Section 492 and 493 of the Local Government Act 1993, Richmond Valley Council proposes to levy general land rates for the following categories:

- Residential
- Rural Residential
- Farmland
- Business

For the 2015/2016 financial year, Council will be continuing a unified rate structure for all rating categories of Residential, Rural Residential, Farmland and Business.

All general land rates within all categories will be made/levied on the basis of a base amount plus an ad valorem rate for 2015/2016.

Council will also apply land values for the purposes of calculating rates that have been supplied by the NSW Valuer General. Council is required by the provisions of the Valuation of Land Act 1916 to apply these valuations and the base date of the land valuations is 1 July 2014.

The Independent Pricing and Regulatory Tribunal of NSW has announced a rate peg amount of 2.4% for the 2015/2016 financial year. Council also made an application to the Independent Pricing and Regulatory Tribunal of NSW in accordance with Section 508(2) of the Local Government Act 1993 to increase the overall general land rate yield up to 3.1% for the 2015/2016 financial year. This application has been approved which will equate to a 5.5% increase in general rate yield inclusive of the rate peg amount. Council proposes to apply the following rates structure for 2015/2016:

RATE CATEGORY	ASSESS	BASE AMOUNT \$	YIELD FROM BASE AMOUNT %	AD VALOREM AMOUNT \$	ESTIMATED YIELD \$	GST INCLUDED
Residential	7,672	310.00	36.96%	0.00468	6,435,448	N
Sub Category - Rural Residential	592	240.00	35.30%	0.00306	402,546	N
Business	666	360.00	15.24%	0.01389	1,573,012	N
Farmland	1,520	360.00	26.98%	0.00330	2,028,294	N
<b>Total</b>	<b>10,450</b>				<b>10,439,300</b>	



## **Statement of charges**

In accordance with Section 496, 496A, 501, and 552 of the Local Government Act 1993, Council will levy annual charges for the following services:

- Sewerage
- Water
- Domestic Waste Management
- Non Domestic Waste Management
- Drainage (Stormwater Management Service Charge)

In accordance with Section 502 of the Local Government Act 1993, Council will levy charges for actual use for the following services:

- Sewerage
- Water
- Non Domestic Waste Management

Water, Sewerage and Non-Domestic Waste Management Charges relating to non-rateable properties will be charged in accordance with Section 502 of the Local Government Act 1993. For the purpose of charging these properties that actually use these services, the charges to apply are the same as those charged to rateable properties as the charges are representative of use.

## Statement sewerage and water charges

For the 2015/2016 financial year, Council will continue a uniform charging regime for sewerage and water across the entire Richmond Valley Council area. The charging regime is based on the requirement by the NSW Office of Water to promote best practice pricing and for Council to comply with the requirements of National Competition Policy. The rationale for best practice pricing is to provide:

- Fair pricing to equitably share the cost of service provision and remove significant cross subsidies.
- Appropriate pricing signals which enable customers to balance the benefits and costs of using the services, thereby promoting efficient use and reduced wastage.
- Full cost recovery.

### Sewerage charges

Sewerage Charges to be implemented for 2015/2016 are based on the following formula in accordance with the best practice pricing guidelines:

$$\text{SDF} \times (\text{AC} + \text{C} \times \text{UC})$$

Where:

- SDF = Sewerage discharge factor
- AC = Water meter access charge based on size of water meter
- C = Water consumption measured in kilolitres
- UC = Sewerage usage charge per kilolitre

In accordance with the best practice guidelines, Council's sewerage charging structure for 2015/2016 is as follows:

SEWERAGE CHARGE CATEGORY	SERVICES	CHARGE \$	ESTIMATED YIELD \$	GST INCLUDED
Vacant charge **	174	918.00	159,732	N
Residential charge	6,577	918.00	6,037,686	N
Non-Residential Charge***	648		1,168,798	N
20mm Water Service		$(133.00 + (2.02 \times C)) \times \text{SDF}$		N
25mm Water Service		$(209.00 + (2.02 \times C)) \times \text{SDF}$		N
32mm Water Service		$(341.00 + (2.02 \times C)) \times \text{SDF}$		N
40mm Water Service		$(534.00 + (2.02 \times C)) \times \text{SDF}$		N
50mm Water Service		$(834.00 + (2.02 \times C)) \times \text{SDF}$		N
65mm Water Service		$(1,408.00 + (2.02 \times C)) \times \text{SDF}$		N
80mm Water Service		$(2,133.00 + (2.02 \times C)) \times \text{SDF}$		N
100mm Water Service		$(3,333.00 + (2.02 \times C)) \times \text{SDF}$		N
200mm Water Service		$(13,333.00 + (2.02 \times C)) \times \text{SDF}$		N
<b>Total</b>	<b>7,399</b>		<b>7,366,216</b>	

\*\* The vacant charge may be applied to all vacant land that is not connected to the sewerage system but is within 75 metres of a sewerage main and considered capable of being serviced.

In the above table C = water consumption measured in kilolitres and SDF = sewerage discharge factor that represents the amount of water consumed returned to the sewerage system.

In calculation of the above charges, the following sewerage discharge factors (SDF) are to be utilised:

**For non residential customers                      0.95**

Council also reserves the right to amend the sewerage discharge factor on an annual basis to represent actual water returned to the sewerage system for non residential customers in consultation with those users. If the actual discharge to the sewerage system is proven by a non residential consumer to be less than the standard guideline discharge factor, Council will charge on the basis of the proven discharge factor. As an example, if a non residential customer demonstrates only five percent of the water consumed is returned to the sewerage system, then the discharge factor will be five percent.

\*\*\* The minimum charge for any allotment is equivalent to the residential charge including individual allotments that have been amalgamated for rating purposes.

It should also be noted that in the application of the best practice pricing guidelines for sewerage charges, the following is to apply in respect of strata title units/flats and properties rated as one rate assessment but containing multiple flats/units known as multiple occupancies:

- In terms of residential strata unit/flats, the sewerage charge equivalent to the residential sewerage charge will be applied to each strata unit/flat.
- In terms of multiple occupancy residential units/flats the sewerage charge levied to the assessment will be based on the number of units/flats contained in the multiple occupancy multiplied by the multiple occupancy sewerage charge.
- If the residential strata/unit/flats or multiple occupancy residential units/flats are within 75 metres of the nearest sewerage main but not connected to the sewerage system then the number of units/flats contained in the strata title or multiple occupancy will be multiplied by the sewerage vacant charge.

## Water charges

In accordance with best practice guidelines, Council will continue with a user pays water system comprising of a two part tariff for residential customers that includes a fixed access charge based on the size of the water meter connected and consumption charges based on water consumed measured in kilolitres. Council's water charging structure for 2015/2016 is as follows:

WATER CHARGE CATEGORY	SERVICES	CHARGE \$	ESTIMATED YIELD \$	GST INCLUDED
Residential consumption charges		\$2.03 a kilolitre for the first 200kl \$3.07 a kilolitre greater than 200kl	2,320,400	N
Non-residential consumption charges		2.03 per kilolitre	917,700	N
NCMC consumption access charge		\$0.91 per kilolitre	1,020,300	N
20mm water service	7,502	133.00	997,766	N
25mm water service	159	159.00	25,281	N
32mm water service	48	331.00	15,888	N
40mm water service	57	517.00	29,986	N
50mm water service	45	808.00	36,360	N
65mm water service	1	1,365.00	1,365	N
80mm water service	6	2,067.00	22,737	N
100mm water service	16	3,229.00	51,664	N
200mm water service	1	12,634.00	25,268	N
<b>Total</b>	<b>7,835</b>		<b>5,464,715</b>	

Where a property that is located within 225 metres of a water main and is a vacant property then that property may be charged an access charge equivalent to the access charge for a 20mm water service.

Where a water meter is installed to service a fire service and only a fire service, the access charge to be levied will be nil. Where a property increases a water meter or meters to a larger size due to installation of a fire service in conjunction with normal water use, the access charge will be charged based on the size of the meter replaced. For example if an existing 100mm meter is replaced by a 150mm meter to cater for fire service provision in addition to normal water use, then the access charge to be charged will be the 100mm meter access charge.

In regard to a situation where a water meter is proven not to record correct water consumption, the provision of clause 158 of the Local Government (General) Regulation 2005 is to apply in terms of determining billable consumption. In this regard consumption will be determined on the basis of daily consumption equal to the

average daily consumption during the corresponding meter reading period of the previous year.

It should also be noted that in the application of the best practice pricing guidelines for water charges, the following is to apply in respect of strata title units/flats and properties rated as one rate assessment but containing multiple flats/units known as multiple occupancies:

- In terms of residential strata unit/flats, the water availability charge equivalent to the residential 20mm connection size access charge will be applied to each strata unit/flat. Water consumption charges will be charged to the body corporate of the strata title.
- In terms of multiple occupancy residential units/flats the water availability charge levied to the assessment will be based on the number of units/flats contained in the multiple occupancy multiplied by the residential 20mm connection size access charge. In addition to this water consumption charges will also apply.
- If the residential strata/unit/flats or multiple occupancy residential units/flats are within 225 metres of the nearest water main but not connected to the water system then the number of units/flats contained in the strata title or multiple occupancy will be multiplied by the residential 20mm connection size.

## **Statement waste management charges**

In accordance with Section 496 of the Local Government Act 1993, Council will charge an annual Domestic Waste charge for all customers provided with a domestic waste collection service throughout the Richmond Valley Council area. Where a domestic waste service is available but not used by a customer, that customer will be charged a waste levy.

In accordance with Section 501 and Section 502 of the Local Government Act 1993, Council will charge an annual Non Domestic Waste charge for all customers throughout the Richmond Valley Council area provided with a waste collection service not of a domestic nature.

It should be noted that waste charges are annual charges whether the service is used weekly or not. However, in relation to both domestic and non domestic waste charges any notification of changes to services and the charge applicable will be calculated on a pro-rata per rates instalment basis.

Additionally charges for both domestic waste and non domestic waste are a per service charge. A service is defined as one red lidded residual waste bin collected on a weekly basis, and one yellow lidded co-mingled recycling bin collected on a fortnightly basis, and one green lidded green and garden waste bin collected on a fortnightly basis. Non Domestic/Commercial services may also utilise additional co-mingled services only at a separate non-domestic recycling only charge. If a property has multiple bins or collection per week than the charge levied is adjusted accordingly.



Council at its discretion may implement an additional domestic/non domestic waste charge in accordance with Section 502 of the Local Government Act 1993 known as the Evans Head & Surrounding Area Special Waste Collection. These charges will apply to the Evans Head area during the Christmas/New Year holiday period and Easter holiday period and will be charged on the basis of those customers whom wish to use the service. The service will be provided for a fixed period and relevant bins will only be collected if they display the appropriate sticker purchased before the service is commenced.

The proposed waste management charges to be applied by Richmond Valley Council for 2015/2016 are as follows:

WASTE MANAGEMENT CHARGE CATEGORY	SERVICES	CHARGE \$	ESTIMATED YIELD \$	GST INCLUDED
Domestic waste	7,336	405.00	2,971,080	N
Non-domestic waste	995	446.00	443,770	Y
Waste levy	476	120.00	57,120	N
Non-domestic 2 x weekly	88	892.00	78,496	Y
Domestic waste		66.00 per service		Y
Non-domestic waste		88.00 per service		Y
Special event service		4.00 Per week rental (or part thereof) per bin plus 10.00 per service per bin.		Y N
Domestic recycling and greenwaste additional service	0	130.00	0.00	N
Non domestic recycling and greenwaste additional service	2	130.00	260	Y
<b>Total</b>	<b>8,897</b>		<b>3,550,726</b>	

## **Statement stormwater service management charge**

The Local Government (General) Amendment (Stormwater) Regulation 2006 commenced on the 13 April 2006. This regulation now allows all Councils in New South Wales to raise an annual charge for Stormwater Management Services. The Stormwater Management Service charge is designed to fund the management of the quantity and quality of stormwater that flows off land and includes a service to manage the re-use of stormwater for any purpose.

This charge is to apply for all properties within urban areas that are rated residential or business except vacant land (land not containing a building or impervious surfaces) for which Council provides a stormwater management service. The charge can only be raised when Council is to provide additional or a higher level of stormwater management service to eligible land than currently provided from general income.

Department of Housing properties and non-rateable properties are exempt from the Stormwater Service Management Charge. Expenditure of the Stormwater Management Service Charge can be both either recurrent or capital expenditure on the following services:

- Planning, construction and maintenance of drainage systems including pipes, channels, retarding basins and waterways receiving urban stormwater.
- Planning, construction and maintenance of stormwater treatment measures, including gross pollutant traps and constructed wetlands.
- Planning, construction and maintenance of stormwater harvesting and reuse projects.
- Planning and undertaking of community and industry stormwater pollution education campaigns.
- Inspection of commercial and industrial premises for stormwater pollution prevention.
- Cleaning up of stormwater pollution incidents.
- Water quality and aquatic ecosystem health monitoring of waterways, to assess the effectiveness of stormwater pollution controls.
- Monitoring of flows in drains and creeks, to assess the effectiveness for flow management (flooding) controls.
- Non-permanent staff specifically appointed to work on stormwater management projects(s).

The Stormwater Management Service Charge is charged on the following basis being the lower of:

- \$25.00 per residential property per annum (maximum).
- \$12.50 per residential unit per annum multiple occupancy premises (maximum).
- \$12.50 per residential strata unit per annum (maximum).
- \$25.00 per business property per 350 square metres or part thereof for properties exceeding 350 square metres.
- \$25.00 per business strata property per 350 square metres or part thereof then divided by the unit entitlement.
- For business properties where land area exceeds 4,200 square metres or in exceptional circumstances the area for purposes of the stormwater charge is calculated to be the impervious area divided by 0.9. This is derived from the assumption on page 10 of the Department of Local Government Stormwater Management Service Charge Guidelines that a business lot is 90% impervious.
- The cost of providing the additional stormwater management services.
- There is no statutory pensioner reduction available to the Stormwater Service Management Charge nor any voluntary pension rebate from Council.

To implement the Stormwater Management Service Charge, Council must ensure the following information is disclosed in the Operational Plan:

- Proposed stormwater management services that are to be funded by the annual stormwater management plan.
- Proposed stormwater management services to be funded from sources other than the stormwater management charge.
- Proposed stormwater management services to be funded from both the stormwater management service charge and other sources noting the proportion funded from other sources.
- Proposed total expenditure for the provision of stormwater management services.

The proposed stormwater service management charges to be applied by Richmond Valley Council for 2015/2016 are as follows:

<b>STORMWATER SERVICE CHARGE MANAGEMENT CATEGORY</b>	<b>ASSESS/ UNITS</b>	<b>CHARGE \$</b>	<b>ESTIMATED YIELD \$</b>	<b>GST INCLUDED</b>
Dwellings	4,864	25.00	121,600	N
Strata units	748	12.50	9,350	N
Multiple occupancies	152/466	12.50	5,825	N
Business Strata Units	78	Various (Avg \$16.28)	1,292	N
Business 350m2 – 700m2	97	50.00	4,850	N
Business 700m2 – 1,050m2	81	75.00	6,075	N
Business 1,050m2 – 1,400m2	53	100.00	5,300	N
Business 1,400m2 – 1,750m2	29	125.00	3,625	N
Business 1,750m2 – 2,100m2	30	150.00	4,500	N
Business 2,100m2 – 2,450m2	11	175.00	1,925	N
Business 2,450m2 – 2,800m2	16	200.00	3,200	N
Business 2,800m2 – 3,150m2	8	225.00	1,800	N
Business 3,150m2 – 3,500m2	16	250.00	4,000	N
Business 3,500m2 – 3,850m2	3	275.00	825	N
Business 3,850m2 – 4,200m2	11	300.00	3,300	N
Business 4,200m2 – 4,550m2	3	325.00	975	N
Business 4,550m2 – 4,900m2	2	350.00	700	N
Business 4,900m2 – 5,250m2	4	375.00	1,500	N
Business 5,250m2 – 5,600m2	4	400.00	1,600	N
Business 5,600m2 – 5,950m2	6	425.00	2,550	N
Business 5,950m2 – 6,300m2	1	450.00	450	N
Business 7,000m2 – 7,350m2	3	525.00	1,575	N
Business 7,700m2 – 8,050m2	2	575.00	1,150	N
Business 8,050m2 – 8,400m2	2	600.00	1,200	N
Business 9,100m2 – 9,450m2	1	675.00	675	N
Business 9,800m2 – 10,150m2	2	725.00	1,450	N
Business 10,850m2 – 11,200m2	1	800.00	800	N
Business 11,900m2 – 12,250m2	2	875.00	1,750	N
Business 12,600m2 – 12,950m2	1	925.00	925	N
Business 17,150m2 – 17,500m2	1	1,250.00	1,250	N
Business 20,300m2 – 20,650m2	1	1,475.00	1,475	N
Business 23,450m2 – 23,800m2	3	1,700.00	5,100	N
Business 30,800m2 – 31,150m2	1	2,225.00	2,225	N
<b>Total</b>	<b>6,551</b>		<b>204,817</b>	

## Statement of rates and charges summary

In summary, Council will levy and collect the following revenue from rates, charges and pay for use charges excluding general fees and charges for 2015/2016.

RATES OR CHARGE CATEGORY	ASSESSMENT/ SERVICES	ESTIMATED YIELD \$	GST INCLUDED
<b>Rates</b>			
Residential	7,672	6,435,448	N
Rural Residential	592	402,546	N
Business	666	1,573,012	N
Farmland	1,520	2,028,294	N
<b>Total Rates</b>	<b>10,450</b>	<b>10,439,300</b>	
<b>Sewerage</b>			
Vacant Charge	174	159,732	N
Residential	6,577	6,037,686	N
Non Residential	648	1,168,798	N
<b>Total Sewerage</b>	<b>7,399</b>	<b>7,366,216</b>	
<b>Water</b>			
Consumption Charges		4,258,400	N
Access Charges	7,835	1,206,315	N
<b>Total Water</b>	<b>7,835</b>	<b>5,464,715</b>	
<b>Stormwater Management Service Charge</b>			
Residential	6,078	136,775	N
Business	473	68,042	N
<b>Total Stormwater Management</b>	<b>6,551</b>	<b>204,817</b>	
<b>Waste Management</b>			
Domestic Waste	7,336	2,971,080	N
Non Domestic Waste	995	443,770	N
Waste Levy	476	57,120	N
Non Domestic 2 x weekly	88	78,496	
Non Domestic Recycling Service	2	260	
<b>Total Waste Management</b>	<b>8,897</b>	<b>3,550,726</b>	
<b>Totals</b>	<b>41,220</b>	<b>27,025,774</b>	

## Payment schedule of rates and charges excluding general fees and charges

Rates and charges excluding general fees and charges will continue to be paid in four quarterly instalments as follows:

INSTALMENT	ISSUED	DUE DATE
First	31 July 2015	31 August 2015
Second	31 October 2015	30 November 2015
Third	31 January 2016	28 February 2016
Fourth	30 April 2016	31 May 2016

During the year in accordance with the Local Government Act 1993, a supplementary levy may be issued which will affect the number of instalments paid by the ratepayer. The rates and charges are apportioned over the instalment due dates that remain after the supplementary levy is applied. In an attempt to alleviate hardship that may arise in this situation, consideration will be given to the formulation of an agreement with the ratepayer under Section 564 of the Local Government Act 1993 for the payment of rates and charges and the waiving of interest penalties if the agreement is adhered to.

### Ratepayers experiencing hardship generally

Ratepayer experiencing financial hardship in respect of payment of Council rates and charges can apply to Council for alternative payment options to assist the alleviation of such hardship. Should you be experiencing financial hardship, please contact Council's Revenue Officer who will discuss options in confidence and advise what can be done to assist ratepayers with the payment of rates and charges.

### Interest on rates and charges excluding general fees and charges

The NSW Minister for Local Government announces in accordance with Section 566(3) of the Local Government Act 1993 the maximum amount of interest that can be levied on overdue rates and charges. For the 2015/2016 financial year, the NSW Minister for Local Government has set the interest rates at 8.5% per annum. Council will apply the interest rate for 2015/2016 as determined by the NSW Minister for Local Government.



## **Statement of loan borrowings**

Council has \$1,240,000.00 of planned borrowing in General Fund in the 2015/2016 financial year; these borrowing will be spent on Infrastructure backlog.

## **General fees and charges**

Section 608 of the Local Government Act 1993 authorises Council to charge and recover an approved fee for any service it provides other than a service it provides on an annual basis for which it is authorised or required to make an annual charge under Section 496 or 501 of the Local Government Act 1993. In determining fees under Section 608, Council is required to take into consideration the following factors as required by Section 610(D) of the Local Government Act 1993:

- The cost to Council of providing the service.
- The price suggested for that service by any relevant industry body or in any schedule of charges published, from time to time, by the Department.
- The importance of the service to the community.
- Any factors specified in the regulations.

Section 610 of the Local Government Act 1993 prohibits Council from determining a fee that is inconsistent with a fee determined by another Act, Council charging a fee in addition to the fee determined by another Act or charging a fee under the Local Government Act 1993 if the fee is prohibited from being charged under another Act.

Council's organisational structure for the purposes of fees and charges is based on the Departments of Corporate and Community and Infrastructure and Environment. The following schedules of fees and charges are listed in respect to the Departments responsible for setting the fee or charge.

# Fees and charges – Corporate and Community 2015/2016

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/ CHARGE LEVIED \$	2015/16 FEE/ CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Council Offices</b>						
Hire of Rooms – Evans Head Office	GL	33.85	34.87	Per hour	Y	A
Hire of Rooms – Evans Head Office	GL	168.35	173.40	Per day	Y	A
Hire of Committee Room – Casino Office	GL	33.85	34.87	Per hour	Y	A
Hire of Committee Room – Casino Office	GL	168.35	173.40	Per day	Y	A
Hire of Council Chambers – Casino Office	GL	48.70	50.16	Per hour	Y	A
Hire of Council Chambers – Casino Office	GL	201.20	207.24	Per day	Y	A
Hire of Council Chambers/Committee Room combined – Casino Office	GL	78.40	80.75	Per hour	Y	A
Hire of Council Chambers/Committee Room combined – Casino Office	GL	355.75	366.42	Per day	Y	A
Hire of Library Meeting Room – Casino	GL	22.25	22.92	Per hour	Y	A
Hire of Library Meeting Room – Casino	GL	67.60	69.63	Per day	Y	A
Hire of Library Meeting Room - Community Groups – Casino	GL	0.00	0.00	Per day	N	A
Tear/Coffee/Biscuits (All other consumables requirements at cost)	GL	5.70	5.87	Per head	Y	A
<b>Governance and Finance</b>						
Section 603 Certificates -	Cert	70.00	75.00	Per certificate	N	B
Section 603 Certificates - within 24 hours	Cert	140.00	150.00	Per certificate	N	B&A
Rates Information - Standard Information ^ - Non Owner *	GL	12.20	12.20	Per assessment	N	A
Real Estate Agents Report	GL	81.40	81.40	Per report	N	A
Ad hoc research requests for Rates/Registers/Property Enquiries not stored electronically *	GL	43.20	43.20	Per ½ hour	N	A
Photocopying - A4	GL	0.20	0.20	Per copy	N	A
Photocopying - Maps, Plans, etc - A3	GL	0.40	0.40	Per copy	N	A
Photocopying – A4 colour	GL	1.00	1.00	Per copy	N	A
Photocopying – Maps, Plans, etc – A3 colour	GL	2.00	2.00	Per copy	N	A
Dishonoured Cheque Fee - First Dishonour	GL	15.00	15.00	Per copy	N	E
Dishonoured Cheque Fee - Subsequent Dishonour within 1 year	GL	20.00	20.00	Per copy	N	E

^ Standard Information is limited to name, address, valuation, area, property details and copy of deposited plan

\* Subject to the provisions of the Privacy Act

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/ CHARGE LEVIED \$	2015/16 FEE/ CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Governance and Finance</b>						
Use of Shredder up to 5 minutes - minimum charge	GL	7.40	7.50		Y	A
Use of Shredder 5 to 10 minutes	GL	8.65	8.70		Y	A
Use of Shredder 10 to 15 minutes	GL	9.90	10.00		Y	A
Use of Shredder 15 to 30 minutes	GL	23.60	23.80		Y	A
Use of Shredder 30 minutes to 1 hour	GL	28.10	28.20		Y	A
Fax usage - receiving faxes	GL	1.40	1.40	Per sheet	Y	A
Fax usage - sending faxes	GL	2.00	2.00	Per sheet	Y	A
Data projector hire	GL	247.00	250.00	Per day	Y	A
Projector screen hire	GL	25.10	25.10	Per day	Y	A
Survey Control Information Management System	GL	16.95	17.00	Per mark	Y	A
<b>Government Information (Public Access) Act Application *</b>						
Application fee (Application for access to agencies documents)	GL	30.00	30.00	Per application	N	B
Processing fee (Application for access to agencies documents)	GL			On application	N	B
Internal reviews application fee	GL	40.00	40.00	Per application	N	B
<b>Promotional Display Vans</b> - Users other than Council - community organisations/commercial organisations - utilising kerb parking space (Exemption at discretion of General Manager)						
	GL	37.00	37.00	Per day per 2 parking spaces	Y	A
<b>Petrol Pumps on Public Footpaths</b>						
For each single delivery pump	Plus	123.00	127.00	Per annum	Y	A
For each dual or double header pump	Plus	218.00	225.00	Per annum	Y	A
For each filling box	Plus	29.50	30.00	Per annum	Y	A
<b>Cellar Openings</b>						
On public footpaths	Plus	96.10	99.00	Per annum	Y	A

\* No processing fee applies for the first 20 hours of any application made by a natural person in respect of documents relating to his or her personal affairs. The application fee paid counts as a payment towards any processing charge payable by the applicant. There are no charges for photocopying but time taken to copy documents will be included in processing charges. There are no application fees or processing charges for applications for Access to Information under Part 2 of the Local Government Act 1993 but standard Council photocopying charges will apply if applicants wish to take copies of records with them.

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Richmond Upper Clarence Regional Library</b>						
Lost books	RUCRLLostBooks	GL At replacement cost	GL At replacement cost	Per book	N	E
Damaged books	RUCRLDamagedBooks	GL At replacement cost	GL At replacement cost	Per book	N	E
Freight on inter-library loan	RUCRLInterLibFreight	GL 5.00	GL 5.50	Per book	Y	E
Inter library loan charges	RUCRLInterLibCharges	GL At cost from other libraries – minimum \$13.30	GL At cost from other libraries – minimum \$13.30	Per book	Y	E
Fines and late returns	RUCRLFineLateReturns	GL 0.10	GL 0.10	Per day per item	N	F
Printing or photocopying – A4 black and white	RUCRLPrintCopy	GL 0.20	GL 0.20	Per page	Y	E
Printing or photocopying – A3 black and white	RUCRLPrintCopy	GL 0.40	GL 0.40	Per page	Y	E
Printing or photocopying – A4 colour	RUCRLPrintCopy	GL 1.00	GL 1.00	Per page	Y	E
Printing or photocopying – A3 colour	RUCRLPrintCopy	GL 2.00	GL 2.00	Per page	Y	E
Replacement of lost members cards	RUCRLReplaceMemCard	GL 3.00	GL 3.00	Per card	Y	E
Sale of library bags with RUCRL logo	RUCRLSaleofBags	GL 3.50	GL 3.50	Per bag	Y	E
Sale of library bags with @ your library logo	RUCRLSaleofBags	GL 2.00	GL 2.00	Per bag	Y	E
Fax service – send/receive first page	RUCRLFaxService	GL 3.00	GL 3.00	First page	Y	E
Fax service – send/receive subsequent pages	RUCRLFaxService	GL 1.00	GL 1.00	Each page	Y	E
Sale of books	RUCRLSaleofBooks	GL At cost	GL At cost	Per book	Y	E
Laminating service – A4 page	RUCRLLaminatingServ	GL 2.00	GL 2.00	Per page	Y	E
Laminating service – A3 page	RUCRLLaminatingServ	GL 4.00	GL 4.00	Per page	Y	E
Laminating service – express service (20 minutes)	RUCRLLaminatingServ	GL 1.00	GL 1.00	Per book	Y	E
Sale of headphones	RUCRLMiscellaneous	GL N/A	GL 3.00	Per set	Y	E

# Fees and charges – Infrastructure and Environment 2015/2016

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Regulatory Enforcement</b>						
<b>Animal Control – lifetime registration fees ^</b>						
Non desexed dog or cat	RegAnimalRegFee	100.00	103.00	Per certificate	N	B
Desexed dog or cat	RegAnimalRegFee	180.00	Actual cost of vet services	Per animal	N	E
Desexed dog or cat – pensioner	RegAnimalRegFee	18.00	18.00	Per animal/per day	N	A
Dogs owned by registered breeders	RegAnimalRegFee	40.00	41.00	Per animal	N	A
Dogs owned by registered breeders	RegAnimalRegFee	80.00	82.00	Per animal	N	A
Microchipping dog or cat by Council Officer	RegAnimalMiscFeeGST	50.00	51.50	Per animal	N	A
Assistance animals	RegAnimalRegFee	30.00	31.00	Per sign	Y	E
Farm working dogs (must reside on rural rated property) *	RegAnimalRegFee	45.00	46.50	Per collar	Y	E
	RegAnimalRegFee	100.00	103.00	Per deposit	N	E
	RegAnimalRegFee	10.00	10.50	Per usage	Y	E
	RegAnimalRegFee	at cost	at cost		N	E
<b>Stock Control</b>						
Administration fee (notification) or	RegImpoundMiscFee	20.00	20.50	Per head/impounding	N	A
Administration fee (notification) minimum charge	RegImpoundMiscFee	100.00	103.00	Per head/per km	N	A
Driving fee (walking of stock)	RegStockFee	1.00	1.05	Per head	N	A
Stock preparation for transport	RegAnimalMiscFee	55.00	56.50	At cost	N	E
Transport cost or damage charge	RegAnimalMiscFee	At cost	At cost	Per animal/per day	N	A
Pound sustenance charge	RegAnimalSustFee	18.00	19.00	Per head	N	A
Stock release fee	RegStockFee	100.00	103.00	Per head	N	A

\* Working dogs not residing on rural rated property must pay normal registration fees as above.

^ Exemptions from lifetime registrations include greyhounds registered under Greyhounds Racing Authority Act and cats born prior to 1 July 1999.

~ Weekly hire cost deducted at \$10 per week when trap returned as per terms and conditions – any surplus refunded by cheque within 4 weeks.

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Regulatory Enforcement</b>						
<b>Stock Control</b>						
Veterinary charges	RegAnimalMiscFee	At cost	At cost		N	E
Removal of dead animals	RegAnimalMiscFee	77.00	79.50	Per animal	N	A
<b>Other Impounding Fees</b>						
Vehicle transportation fee	RegImpoundMiscFee	At cost	At cost		N	E
Other articles	RegImpoundMiscFee	At cost	At cost		N	E
Preparation and handling fee	RegImpoundMiscFee	55.00	56.50	Per impoundment	N	A
Storage fee	RegImpoundMiscFee	15.00	15.50	Per week	N	A
Notification and administration fee	RegImpoundMiscFee	55.00	56.50	Per impoundment	N	A
Release fee	RegImpoundMiscFee	185.00	190.50	Per impoundment	N	A
Supermarket trolleys – collection, impounding and release	RegImpoundMiscFee	35.00	36.00	Per trolley	N	A
Advertising in paper of impoundment	RegAnimalMiscFee	100.00	103.00	Per advertisement	N	A
<b>Footway Activities - Footpaths</b>						
Application to conduct footway activities *	PermStStIM	250.00	250.00	Per application	Y	
Application to conduct footway activity (one-off)	PermStStIO	115.00	115.00	Per application	Y	

\* An application is for a twelve month period whether it is for a single activity or multiple activities throughout the twelve months. Activities include merchandise, merchandising racks, trading tables and associated equipment, street stalls and other fundraising activities.

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Health Administration and Inspection</b>						
<b>Skin Penetration</b>						
General inspection fee		140.00	145.00	Per inspection	N	B
Skin penetration / hairdressers / beauty salons inspection fee	Plus	140.00	145.00	Per inspection	N	B
<b>Food Premises</b>						
General inspection fee – minimum of two inspections (P1 & P2 premises only)	Plus	121.00	125.00	Per inspection	N	B
General inspection fee – minimum of one inspection (P3 premises only)	Plus	77.00	79.50	Per inspection	N	B
Further inspection fee – deficiencies not rectified (P1 & P2 premises only)	Plus	154.00	159.00	Per inspection	N	E
Pre-purchase inspection – minimum fee	Plus	308.00	317.00	Per inspection	N	B
Food premises administration charge P1/P2/P3 premises	Plus			As Per Act	N	A
Improvement notice fee	Plus			As Per Act	N	A
Food Business Notification (by Council)	Plus	55.00	56.50	Per notification	N	A
<b>Other Premises Inspections</b>						
Motels, mortuaries, amusement centres, etc	Plus	154.00	159.00	Per inspection	N	B
Device application approval – inspection outside normal hours	RAMS	154.00	159.00	Per inspection	N	E
Device application approval – construction safety act	RAMS	27.50	28.50	Per device	N	B
Community halls	GL	154.00	159.00	Per inspection	N	B
Caravan parks – annual inspection	Plus	5.50	5.70	Per site/per inspection (min charge \$140.00)	N	A
Caravan Park – Compliance inspection (including construction permit applications)	Plus	165.00	170.00	Per inspection	N	A
Legionella inspections	Plus	154.00	159.00	Per inspection	N	E
Public pool inspections	Plus	154.00	159.00	Per inspection	Y	E
Public pool registration	Plus	60.50	62.50	Per annum	Y	E
Places of shared accommodation	Plus	154.00	159.00	Per inspection	N	E
POEO Act administration fee	Plus			As Per Act	N	E



FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Itinerant vendors licence</b> Mobile Food Vendors Roadside Stall (Fruit/Veg)	MobFoodL	270.00	278.00	Per annum	N	B
	RdStall	32.00	33.00	Per month	N	B
<b>Market food stall holders approval</b> Category 1 – on site preparation Category 2 – one-step preparation Category 3 – pre-wrapped and fruit and vegetables Category 4 – community groups and not for profit organisations Special event food stalls	TFonsite	121.00	124.50	Per stall per annum	N	E
	TFonestep	72.60	74.80	Per stall per annum	N	E
	TFpreFV	48.40	49.90	Per stall per annum	N	E
	N/A	0.00	0.00	Per stall per annum	N	E
	TFSpecEvt	60.50	62.50	Per stall per event	N	E
<b>Health administration and inspection professional staff</b> Professional staff fees Health and environment administration search fee	InchHthProfStaffFee	154.00	159.00	Per hour	Y	E
	InchHthAdminSearchFee	55.00	56.50	Per hour or part thereof	Y	A
<b>Onsite sewerage management systems</b> Inspection fee (when required) Renewal of approval for existing domestic system (issued on rate notice) Renewal of approved commercial system	OSSMInsp	154.00	159.00	Per hour	N	B
	RenDomSys	44.00	45.50	Per annum	N	B
	RenCommSys	1,100.00 + 11.00 per person over 10 persons	1,100.00 + 11.00 per person over 10 persons	Per annum	N	B
Application fee – new installation includes installation and final inspection Application fee – upgrade existing system, including installation inspection Application fee – modification to approval to install existing system (desktop) Application for sewerage management system facility Information (desktop only) OSMS pre-purchase inspections with report Transfer of approval to operate	OSSMNewFee	346.50	357.00		N	B
	OSSMQuotIM	214.50	221.00		N	B
	OSSMUpdFee	110.00	113.50		N	B
	OSSMModFee	66.00	68.00		N	A
	OSSMQuotIMM	275.00	283.00		N	A
	HthAdmAppSMSFacInfo	55.00	56.50		N	A
	OSSMFairf				N	A
	OSSMPPIIns				N	A
	TfrAppOp				N	A
	Sec68App	126.50	130.00		N	A

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Health Administration and Inspection</b>						
<b>Liquid trade waste</b>						
<b>Trade waste application fee - discharge category</b>						
Category 1	GL	121.00	125.00	Initial application	N	E
Category 1 Amended Application		346.50	81.00	Per application	N	E
Category 2		693.00	357.00	Per application	N	E
Category 2 Amended Application			231.00			
Category 3			714.00	Per application	N	E
Category 3 Amended Application			462.00			
<b>Annual trade waste fee – trade waste discharge category (including initial inspection)</b>						
Annual trade waste inspection fee (existing)						
Category 1 discharger		88.00	90.50	Per inspection	N	E
Category 2 discharger		162.80	167.70	Per inspection	N	E
Category 3 large discharger/industrial discharger		550.00	566.50	Per inspection	N	E
<b>Food waste disposal unit discharge – food waste disposal unit Charge</b>						
Charge		23.00	24.00	Per bed	N	E
<b>Re-inspection fee – trade waste discharge category</b>						
Category 1 discharger		154.00	159.00	Per hour or part thereof	N	E
Category 2 discharger		154.00	159.00	Per hour or part thereof	N	E
Category 3 large discharger/industrial discharger		154.00	159.00	Per hour or part thereof	N	E
<b>Trade waste usage charge – usage type</b>						
Category 1 – discharger with appropriate equipment *		0.00	0.00	Per Kilolitre	N	E
Category 1 – discharger without appropriate pre-treatment		1.57	1.62	Per Kilolitre	N	E
Category 2 – discharger with appropriate pre-treatment		1.57	1.62	Per Kilolitre	N	E
Category 2 – discharger without appropriate pre-treatment		14.43	14.86	Per Kilolitre	N	E

FEE/CHARGE DESCRIPTION	TECH ONE CODE		2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
Health Administration and Inspection	LTWAppFee						
Liquid Trade Waste			GL				
Excess Mass Charge – Contaminant							
Aluminium			0.72	0.74	Per kilogram	N	E
Ammonia			2.10	2.16	Per kilogram	N	E
Arsenic			70.80	72.90	Per kilogram	N	E
Barium			35.40	36.50	Per kilogram	N	E
Biochemical Oxygen Demand (BOD)			0.71	0.73	Per kilogram	N	E
Boron			0.71	0.73	Per kilogram	N	E
Bromine			14.16	14.60	Per kilogram	N	E
Cadmium			327.50	337.50	Per kilogram	N	E
Chloride			0.00	0.00	Per kilogram	N	E
Chlorinated Hydrocarbons			35.39	36.45	Per kilogram	N	E
Chlorinated Phenolics			1,415.75	1,458.00	Per kilogram	N	E
Chlorine			1.45	1.49	Per kilogram	N	E
Chromium			23.60	24.30	Per kilogram	N	E
Cobalt			14.40	14.85	Per kilogram	N	E
Copper			14.40	14.85	Per kilogram	N	E
Cyanide			70.81	72.95	Per kilogram	N	E
Flouride			3.55	3.65	Per kilogram	N	E
Formaldehyde			1.45	1.49	Per kilogram	N	E
Oil and Grease (Total O&G)			1.27	1.31	Per kilogram	N	E
Herbicides/Defoliants			708.43	729.70	Per kilogram	N	E
Iron			1.45	1.49	Per kilogram	N	E
Lead			35.40	36.50	Per kilogram	N	E
Lithium			7.10	7.31	Per kilogram	N	E
Manganese			7.10	7.31	Per kilogram	N	E
Mercaptans			70.80	72.95	Per kilogram	N	E
Mercury			2,359.59	2,430.00	Per kilogram	N	E
Methylene Blue Active Substances (MBAS)			0.71	0.73	Per kilogram	N	E
Molybdenum			0.71	0.73	Per kilogram	N	E

FEE/CHARGE DESCRIPTION	TECH ONE CODE		2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.			
Health Administration and Inspection	LTVAppFee		GL							
Liquid Trade Waste										
Excess Mass Charge – Contaminant Continued										
Nickel						23.60	24.30	Per kilogram	N	E
Nitrogen (as TKN)						0.18	0.19	Per kilogram	N	E
Organoarsenic compounds						708.45	729.70	Per kilogram	N	E
Pesticides general (excludes organochlorins and organophosphates)						708.45	729.70	Per kilogram	N	E
Petroleum Hydrocarbons						2.37	2.44	Per kilogram	N	E
Phenolic Compounds (non chlorinated)						7.10	7.31	Per kilogram	N	E
Phophorus (TP)						1.45	1.49	Per kilogram	N	E
Polynuclear aromatic hydrocarbons						14.43	14.86	Per kilogram	N	E
Selenium						49.83	51.33	Per kilogram	N	E
Silver						1.30	1.34	Per kilogram	N	E
Sulphate (SO4)						0.16	0.16	Per kilogram	N	E
Sulphide (S)						1.45	1.49	Per kilogram	N	E
Sulphite (SO3)						1.56	1.61	Per kilogram	N	E
Suspended Solids (SS)						0.91	0.94	Per kilogram	N	E
Thiosulphate		0.27	0.28	Per kilogram	N	E				
Tin		7.07	7.28	Per kilogram	N	E				
Total Dissolved Solids (TDS)		0.08	0.08	Per kilogram	N	E				
Uranium		7.07	7.28	Per kilogram	N	E				
Zinc		14.44	14.87	Per kilogram	N	E				

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Waste Management *</b>						
<b>Wheele bins</b>						
240 litre garbage bin (complete) – delivered	WasteWheelleBins	90.00	90.00	Per bin	Y	E
240 litre garbage bin – lid	WstBinSale	11.00	11.00	Per lid	Y	E
240 litre garbage bin – wheel		5.50	5.50	Per wheel	Y	E
240 litre garbage bin – axle		5.50	5.50	Per axle	Y	E
240 litre garbage bin – hinge pin		0.35	0.35	Per hinge pin	Y	E
360 litre garbage bin (complete) – delivered		138.00	138.00	Per bin	Y	E
360 litre garbage bin “swap” for 240 litres		50.00	50.00	Per bin	Y	E
<b>Landfill charges – all landfills</b>						
Small load x1 MGB or less (A)	WasteLandfillChgsNam	7.00	10.00	Per load	Y	E
Station wagons, domestic vans, car sedans (A)	WasteLandfillChgsBor	12.00	15.00	Per load	Y	E
Box trailer utility < 6x4 < 600mm side walls (B)	WasteLandfillChgsEHd	25.00	35.00	Per load	Y	E
Trailers < 8x5 (B)	WasteLandfillChgsRap	45.00	60.00	Per load	Y	E
Trailers – large tandem axle, vehicles < 3 tonne GVM (G)		75.00	85.00	Per load	Y	E
Approved charitable organisations		0.00	0.00	Up to \$50.00 per week	N	E
<b>Green waste</b>						
Station wagons, domestic vans, car sedans (A)	WasteGreenWstChgsNam	6.00	9.00	Per load	Y	E
Box trailer utility < 6x4 < 600mm side walls (B)	WasteGreenWstChgsBor	12.00	15.00	Per load	Y	E
Trailers < 8x5 (B)	WasteGreenWstChgsEHd	20.00	25.00	Per load	Y	E
Trailers – large tandem axle, vehicles < 3 tonne GVM (G)		35.00	40.00	Per load	Y	E
Vehicles > 3 tonne and < 5 tonne GVM (D)		70.00	80.00	Per load	Y	E
Vehicles > 5 tonne and < 8 tonne GVM (D)		140.00	155.00	Per load	Y	E
Vehicles > 8 tonne and < 15 tonne GVM (E)		300.00	320.00	Per load	Y	E
Vehicles > 15 tonne and < 20 tonne GVM (F)		400.00	450.00	Per load	Y	E
Vehicles > 20 tonne GVM (Truck/dog-semi tippers) (G)		450.00	500.00	Per load	Y	E
Weighbridge ticket		80.00	100.00	Per tonne	Y	E
<b>Cil and general domestic waste (excludes GW)</b>						
Vehicles > 3 tonne and < 5 tonne GVM (D)	WasteLandfillChgsNam	160.00	195.00	Per load	Y	E
Vehicles > 5 tonne and < 8 tonne GVM (D)	WasteLandfillChgsBor	485.00	600.00	Per load	Y	E
Vehicles > 8 tonne and < 15 tonne GVM (E)	WasteLandfillChgsEHd	970.00	1,200.00	Per load	Y	E
Vehicles > 15 tonne and < 20 tonne GVM (F)	WasteLandfillChgsRap	1,630.00	2,000.00	Per load	Y	E
Vehicles > 20 tonne GVM (Truck/Dog-Semi Tippers) (G)		1,950.00	2,400.00	Per load	Y	E

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Waste Management *</b>						
<b>Landfill charges – all landfills continued</b>						
Weighbridge ticket	GL GL GL GL	160.00	195.00	Per tonne	Y	E
<b>C/D waste</b>						
Vehicles > 3 tonne and < 5 tonne GVM (D)	GL	160.00	195.00	Per load	Y	E
Vehicles > 5 tonne and < 8 tonne GVM (D)	GL	485.00	600.00	Per load	Y	E
Vehicles > 8 tonne and < 15 tonne GVM (E)	GL	970.00	1,200.00	Per load	Y	E
Vehicles > 15 tonne and < 20 tonne GVM (F)	GL	1,630.00	2,000.00	Per load	Y	E
Vehicles > 20 tonne GVM (Truck/dog-semi tipper) (G)		1,950.00	2,400.00	Per load	Y	E
Weighbridge ticket		160.00	195.00	Per tonne	Y	E
<b>Separated/clean C/D waste (loads over 3 tonne)</b>						
Masonry only (brick/concrete/tile) NO plastics/timber/plasterboard/etc	GL	100.00	100.00	Per tonne	Y	E
Waste timber products (uncontaminated)	GL	100.00	100.00	Per tonne	Y	E
Clean Concrete	GL	60.00	60.00	Per tonne	Y	E
<b>Commercial waste vehicles</b>						
Compactor vehicle – single steer/single drive (H)	GL	600.00	600.00	Per load	Y	E
Compactor vehicle – single steer/bogey drive (I)	GL	1,200.00	1,200.00	Per load	Y	E
Compactor vehicle – twin steer/bogey drive (J)	GL	1,900.00	1,900.00	Per load	Y	E
Vehicles with weighbridge ticket	GL	160.00	195.00	Per tonne	Y	E
Car tyres including light truck to 16 inch		5.50	5.50	Per tyre	Y	E
Light truck tyres greater than 16 inch up to 17.5 inch		12.00	12.00	Per tyre	Y	E
Other truck up to super single		40.00	40.00	Per tyre	Y	E
Tractor, grader, heavy equipment by arrangement		By Arrangement	By Arrangement		Y	E
Animals – grown cattle, horses, sheep, goats etc		70.00	70.00	Per animal	Y	E
Small animals – dogs and cats		8.80	8.80	Per animal	Y	E
Clean fill – only quantities > 10 cubic metres by arrangement		0.00	0.00	Per tonne	Y	E
Recyclables (excluding green waste)	GL	0.00	0.00			E
<b>Other</b>						
Administration charge for copy of docket	GL	N/A	2.50	Per docket	Y	E
Administration charge for monthly account report	GL	N/A	2.50	Per report	Y	E

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Waste Management *</b>						
<b>Landfill charges – all landfills continued</b>						
Refrigerators/freezers/air conditioners certified degassed	N/A	0.00	0.00	Per item	Y	E
Refrigerators/freezers/air conditioners not degassed	WasteLandfillChgsNam WasteLandfillChgsBor WasteLandfillChgsEHd WasteLandfillChgsRap	20.00	20.00	Per item	Y	E
Garden mulch per cubic metres	WasteGreenWstChgsNam	12.00	15.00	Per cubic metre	Y	E
Garden mulch up to 6 x 4 trailer loaded	WasteGreenWstChgsBor	10.00	12.00	Per trailer	Y	E
Green waste for garden mulch swap 6 x 4 trailer loaded	WasteGreenWstChgsEHd	5.00	7.50	Per trailer	Y	E
Compost bins	WasteComBinWormFmNam WasteComBinWormFmBor WasteComBinWormFmEHd	66.00	66.00	Per bin	Y	E
Worm farms						
Bio solids > 100 tonne by arrangement only	WasteBioSolidsNam WasteBioSolidsBor	220.00+ plant costs over 1h	66.00	Per bin	Y	E
Extraordinary (CCA and asbestos and asbestos contaminated material, contaminated soil-must be certified )waste disposal – by arrangement only	WasteBioSolidsEHd WasteLandfillChgsNam WasteLandfillChgsBor WasteLandfillChgsEHd WasteLandfillChgsRap	220.00 + plant costs over 1h	250.00+ plant costs over 1h	Per tonne	Y	E
<b>Waste plant hire fees</b>						
Hook lift truck including bin and operator	See Finance	140.00	140.00	Per hour	Y	E
Side lift garbage truck including operator	See Finance	140.00	140.00	Per hour	Y	E
<b>Document shredding</b>						
240 litre bin						
Per cubic metre	WasteDocShreddingNam	50.00	50.00	Per min	Y	E
Document shredding service (includes bin hire/pick up)	WasteDocShreddingBor WasteDocShreddingEHd	200.00 70.00	200.00 70.00	Per m <sup>3</sup> Per service per "pick up"	Y	E
<b>Street/park bins</b>						
Street/park M/GB collection	WasteBinsNam WasteBinsBor WasteBinsEHd WasteBinsRap	3.50	3.50	Per lift	N	E

\* Please note when weighbridges are installed at Council's landfills, green Waste, C/I, general domestic & C/D waste charges will apply on a per tonne basis as per weighbridge ticket prices, not on gross vehicle mass prices. Gross vehicle mass prices will apply until the weighbridges are installed and operational.



FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Public Cemeteries</b>						
Lawn cemetery – Casino, Coraki, and Evans Head Reservation fee	CemCasLwnR CemCasWstR CemCorakiR CemEHeadR	900.00	930.00	Per plot	Y	A
New Grave (at need)	CemCasLwnR CemCasWstR CemCorakiR CemEHeadR	N/A	930.00	Per plot	Y	A
Burial fee	CemCasLwnB CemCasWstB CemCorakiB CemEHeadB	1,800.00	1,860.00	Per burial	Y	A
Perpetual maintenance fee (burials – once per grave)	CemCasLwnM CemCasWstM CemCorakiM CemEHeadM	500.00	515.00	Per plot	Y	A
<b>Ordinary cemetery – Coraki and Evans Head</b>						
Reservation fee (plot fee)	CemCorakiR CemEHeadR	900.00	930.00	Per plot	Y	A
Burial fee	CemCorakiB CemEHeadB	1,800.00	1,860.00	Per burial	Y	A
Perpetual maintenance fee (burials – once per grave)	CemCorakiM CemEHeadM	500.00	515.00	Per plot	Y	A
<b>Old cemetery – West Street, Casino</b>						
Burial fee (with existing reservation)	CemCasWstB	1,800.00	1,860.00	Per burial	Y	A
<b>All cemeteries – common fees</b>						
Interment of infants – casket < 1.3m	CemCasLwnB CemCasWstB CemCorakiB CemEHeadB	300.00	310.00	Per burial	Y	A

Opening grave – 2nd burial				980.00	1,010.00	Per instance	Y	A
Additional charge – burial after 4pm weekdays	CemCasLwnB CemCasWstB CemCorakiB CemEHeadB	Debtors Debtors Debtors Debtors		245.00	320.00	Per hour	Y	
Burial fee – weekends	CemCasLwnO CemCasWstO CemCorakiO CemEHeadO	Debtors Debtors Debtors Debtors		2,500.00	2,840.00	Per burial	Y	A
Burial fee – public holidays	CemCasLwnB CemCasWstB CemCorakiB CemEHeadB	Debtors Debtors Debtors Debtors		2,755.00	3,050.00	Per burial	Y	A
Burial of ashes into grave	CemCasLwnB CemCasWstB CemCorakiB CemEHeadB	Debtors Debtors Debtors Debtors		200.00	210.00	Per hour	Y	A
Exhumation – attendance/supervision	CemCasLwnO CemCasWstO CemCorakiO CemEHeadO	Debtors Debtors Debtors Debtors		150.00	155.00	Per hour	Y	A
Perpetual maintenance fee	CemCasLwnM CemCasWstM CemCorakiM CemEHeadM	Debtors Debtors Debtors Debtors		500.00	515.00	Per plot	Y	A
Perpetual maintenance fee – infant interments	CemCasLwnM CemCasWstM CemCorakiM CemEHeadM	Debtors Debtors Debtors Debtors		110.00	115.00	Per plot	Y	A
Memorial plaque placement/headstones	CemCasLwnO CemCasWstO CemCorakiOP CemEHeadO	Debtors Debtors Debtors Debtors		200.00	210.00	Per placement	Y	A

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Public Cemeteries</b>						
<b>Columbarium walls – Casino, Coraki and Evans Head</b>						
Old small niches (walls) – reservations only	CemCasLwnB	205.00	215.00		Y	A
	CemCasWstB					
	CemCorakiB					
	CemEHeadB					
Existing reserve – fee paid	CemCasLwnB	0.00	0.00		Y	A
	CemCasWstB					
	CemCorakiB					
	CemEHeadB					
Existing reserve – no fee paid	CemCasLwnB	300.00	310.00	Per interment	Y	A
	CemCasWstB					
	CemCorakiB					
	CemEHeadB					
New large niches (walls) – reservation including placement	CemCasLwnB	850.00	1,200.00	Per interment	Y	A
Top Row		850.00	1,000.00	Per interment	Y	A
2 <sup>nd</sup> Row		850.00	600.00	Per interment	Y	A
3 <sup>rd</sup> Row		850.00	400.00	Per interment	Y	A
4 <sup>th</sup> Row						
All niche walls perpetual maintenance	CemCasLwnM	150.00	155.00	Per interment	Y	A
	CemCasWstM					
	CemCorakiM					
	CemEHeadM					
Placement of memorial plaque – on closed niche walls (no ashes)	CemCasLwnO	100.00	105.00	Per interment	Y	A
	CemCasWstO					
	CemCorakiO					
	CemEHeadO					
<b>Cemeteries – general</b>						
Private cemetery approval and inspection	CemCasLwnS	300.00	310.00	Per approval	N	A
	CemCasWstS					
	CemCorakiS					
	CemEHeadS					
Search of cemetery register	CemCasLwnS	75.00	77.00	Per hour or part thereof	N	A
	CemCasWstS					
	CemCorakiS					
	CemEHeadS					
Copies of cemetery register	CemCasLwnS	1.00	1.00	Each	N	A

Ash urn for old niche walls – small container	CemCasWstS	Debtors	10.00	10.00	Each	Y	A
	CemCorakiS	Debtors					
	CemEHeadS	Debtors					
	CemCasLwnO	Debtors					
	CemCasWstO	Debtors					
	CemCorakiO	Debtors					
	CemEHeadO	Debtors					
<b>Cemeteries - miscellaneous</b> Old niche preservations (prior 1 July 2002) lettering (over 48 letters)	CemCasLwnO	Debtors	1.00	1.00	Per additional letter	Y	A
	CemCasWstO	Debtors					
	CemCorakiO	Debtors					
	CemEHeadO	Debtors					
	CemCasLwnO	Debtors	3.00	3.00	Per additional letter	Y	A
	CemCasWstO	Debtors					
	CemCorakiO	Debtors					
Monuments and plaques (prior 1 July 2002) lettering (over 48 letters)	CemEHeadO	Debtors					
	CemCasLwnO	Debtors	Price on Application	Price on Application		Y	A
	CemCasWstO	Debtors					
	CemCorakiO	Debtors					
	CemEHeadO	Debtors					
	CemCasLwnO	Debtors					
	CemCasWstO	Debtors					
Crosses and emblems	CemCorakiO	Debtors					
	CemEHeadO	Debtors					
	CemEHeadO	Debtors					

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Public halls – Casino Community and Cultural Centre</b> Contact Community & Cultural Centre direct on 02 6662 1080		On Application	On Application		Y	C
<b>Public halls – Casino Civic Hall</b>						
<b>Day hire (8am to 6pm)</b>						
Civic Hall day hire	HireCivic	26.00	27.00	Per hour	Y	C
Civic Hall day hire	HireCivic	345.00	355.00	Per day	Y	C
Hire of supper room	HireCivic	14.00	14.50	Per hour	Y	C
<b>Night hire (After 6pm)</b>						
Civic Hall or Stadium night hire	HireCivic	210.00	216.00		Y	C
Civic Hall or Stadium night hire additional charge after 11pm	HireCivic	40.00	41.00	Per hour	Y	C
Hire of supper room	HireCivic	20.00	21.00	Per hour	Y	C
<b>Sports other than carnivals including competition/practice/training</b>						
Civic Hall or Stadium – seniors	HireCivic	4.50	4.65	Per head/per game	Y	C
Civic Hall or Stadium – juniors	HireCivic	3.20	3.30	Per head/per game	Y	C
<b>Sporting organisations supplying own equipment, personnel, organise own competition, set up facilities and clean up afterwards</b>						
Civic Hall	HireCivic	26.00	27.00	Per hour	Y	C
Stadium	HireCivic	35.00	36.00	Per hour	Y	C
Ballet, dance, physical culture etc	HireCivic	4.50	4.65	Per person/per hour	Y	C

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Public Halls – Casino Civic Hall/Indoor Sports Complex</b>						
<b>Other Fees</b>						
Casino Civic Hall/Indoor Sports Complex cleaning deposit				Per booking	N	
Assistance fees – setup per 100 chairs	CivicBond	110.00	110.00			
Assistance fees – pack up per 100 chairs	ISCBond	14.00	14.50		Y	C
Assistance fees – cleaning	HireCivic	14.00	14.50		Y	C
Casino Civic Hall/Indoor Sports Complex booking deposit	HireCivic	65.00	67.00	Per booking	Y	C
Trestle table hire	CivicBond	25.00	26.00		N	
	ISCBond	1.40	1.50	Per table	Y	C
	HireCivic					
<b>Advertising signs payable to Council</b>						
Sign 0.9m x 1.2m	CivicAdv	140.00	145.00		Y	A
Sign 1.9m x 1.2m	CivicAdv	276.00	285.00		Y	A
Sign 3.6m x 1.2m	CivicAdv	552.00	570.00		Y	A
Installation costs						

**Casino Civic Hall/Indoor Sports Complex Hire Conditions**

Cleaning deposit is refundable if hall left in same condition as found including floor clean and swept, rubbish placed in bins provided, chairs stacked away in original position, all equipment to be removed from hall and any breakages paid for. Hall is hired empty with decorating and chair setting to be done by hirer in accordance with these conditions. Food preparation and kitchen hire by arrangement with Committee. Booking fee is required to confirm booking and is refunded if 28 days notice provided otherwise forfeited. Tuning of grand piano at cost. Additional fees may be payable for removal/replacement on stage. Civic Hall/Stadium chairs are not available for hire.

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Development Assessment</b>	LongSerLv	Calculated from Act	Calculated from Act			
Long Service Levy EP & A Act Sec 109F(1), or 81A(5) or 85A(10A)						
<u>Development Applications Fees (cl.246B of the EP&amp;A Regulations) *</u>						
<b>Development Fee Calculation Table</b>						
Estimated Cost ^ -						
Up to \$5,000	DevAppFee	110.00	110.00		N	B
\$5,001 to \$50,000, plus	DevAppFee	170.00+	170.00+		N	B
Additional fee for every \$1,000 or part thereof	DevAppFee	3.00	3.00		N	B
> \$5,001 and < \$50,000	DevAppFee	352.00+	352.00+		N	B
\$50,001 to \$250,000, plus	DevAppFee	3.64	3.64		N	B
Additional fee for every \$1,000 or part thereof	DevAppFee	1,160.00+	1,160.00+		N	B
> \$50,001 and < \$250,000	DevAppFee	2.34	2.34		N	B
\$250,001 to \$500,000, plus	DevAppFee	1,745.00+	1,745.00+		N	B
Additional fee for every \$1,000 or part thereof	DevAppFee	1.64	1.64		N	B
> \$500,001 and < \$500,000	DevAppFee	2,615.00+	2,615.00+		N	B
\$500,001 to \$1,000,000, plus	DevAppFee	1.44	1.44		N	B
Additional fee for every \$1,000 or part thereof	DevAppFee	15,875.00+	15,875.00+		N	B
> \$1,000,001 and < \$10,000,000	DevAppFee	1.19	1.19		N	B
\$1,000,001 to \$10,000,000	DevAppFee					
Additional fee for every \$1,000 or part thereof	DevAppFee					
> \$10,000,001	DevAppFee					
<b>Dwelling-houses &lt; \$100,000 (cl.247 of the EP&amp;A Regulations)</b>	DwellHouse	455.00	469.00		N	B
Dwelling-houses with estimated cost of construction \$100,000 or less	NoBldWrkFe	285.00	293.00		N	B
<b>Development Applications</b> not involving the erection of a building, the carry out of a work, the subdivision of land or the demolition of a work or building. (cl.250 of the EP&A Regulations)						

\* Development Applications involving the erection of a building, or the carrying out of work or the demolition of a building or work, as per the above table (cl.246B(1) of the EP&A Regs).  
^ If the estimated cost indicated in the development application is not considered genuine, the estimated cost will be determined by Council.



FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Development Assessment</b>						
<b>Subdivision of Land (cl.249 of the EP&amp;A Regulations)</b> Subdivision (other than strata subdivision) with opening of a public road, plus Fee for each additional lot created by the subdivision	SubRoad	665.00+ 65.00	665.00+ 65.00	Per additional lot	N N	B B
Subdivision (other than strata subdivision) not involving opening of a public road, plus Fee for each additional lot created by the subdivision	SubNoRoad	330.00+ 53.00	330.00+ 53.00	Per additional lot	N N	B B
Strata Subdivision, plus Fee for each additional lot created by the subdivision	SubStrata	330.00+ 65.00	330.00+ 65.00	Per additional lot	N N	B B
<b>Advertising signs/advertisements (cl.246B(2) of the EP&amp;A Regulations)</b> One advertising sign/advertisement, plus For each additional advertisement/sign Or fee calculated in accordance with the table to clause 246B(1) of the EP&A regulations, whichever is greater	AdvSign	285.00+ 93.00	285.00+ 93.00		N N N	B B B
<b>Swimming pools</b> Inflatable or demountable pools to a value of \$1,000.00 OR as per Development Fee Calculation Table (cl.246B(1) of the EP&A Regulations)	PoolFee	110.00	113.00	Per application	N	B
<b>Staged Development Applications (cl.246B of the EP&amp;A Regulations)</b> As per the fee that would be payable as if a single DA only was required for all the development on the site	DevAppFee					

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
Development Assessment						
Development application fees to be remitted to Director-General (cl.256A of EP&A Regulations)*						
<u>Additional DA Fees</u>						
Additional Application Fees (additional to Development Application Fees)						
Archiving fee						
Estimated cost of development:						
< \$20,000	DevArcCoun	22.00	22.50	Per application	Y	A
\$20,000 to \$1,000,000	DevArcCoun	36.00	37.00	Per application	Y	A
>\$1,000,000	DevArcCoun	50.00	51.50	Per application	Y	A
Designated Development (cl.251 of EP&A regulations)						
Purchase copy of designated development EIS (fee refundable to applicant) (sch.2 cl.6 of EP&A Regulations) (proceeds to be forwarded to responsible person)	DesDevMax	920.00	920.00		N	B
Integrated development (cl.253 of the EP&A Regulations)						
Council processing fee, plus	DesDevEISc	25.00	25.50		N	B
Additional integrated approval body fee <sup>^</sup>						
	Integrated	140.00+	145.00+	Per application	N	B
		320.00	320.00	Per approval body	N	B

\* For each development application lodged with a consent authority for development referred to in Clause 246B(1) having an estimated cost exceeding \$50,000, an amount calculated as follows is to be set aside for payment to the Director General for services rendered referred to in clause 246A (2) (g), (h) and (i):

$$P = ((0.64 \times E) / 1000) - 5$$

Where:

P represents the amount to be set aside, expressed in dollars rounded down to the nearest dollar, and E represents the estimated cost of the development, expressed in dollars rounded up to the nearest thousand dollars.

<sup>^</sup> Made payable to the respective approval authority.

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Development Assessment</b>						
Development requiring concurrence (cl.252A of EP&A Regulations) Council processing fee, plus Additional concurrence authority fee ^	Concurr	140.00+ 320.00	145.00+ 320.00	Per concurrence Authority	N N	B B
Residential flat development requiring referral to a design review panel under SEPP65 (cl.248 of EP&A Regulations) -	DADesRevP	760.00	760.00		N	B
State Significant Development and State Significant Infrastructure – fees calculated as per cl.256D of the EP&A Regulation 2000						
Advertising fees for developments requiring advertising/notifications (cl.252 of the EP&A regulations)						
Designated development *	DesDevAdv	2,220.00	2,220.00	Per application	N	B
Advertised development # - (includes a published notice, written notice and placing a sign on site, if required)	DevAdv	500.00	500.00	Per application	N	B
Prohibited development * - (additional to DA fee)	DevProhAdv	500.00	500.00	Per application	N	B
Local development – neighbour notification only (written notice)	DevDCPAdv Notificat	150.00	150.00	Per application	N	B
<b>Applications to Modify Consents – Section 96 (cl.258 of EP&amp;A Regulations)</b>						
Section 96(1) modification - minor (clerical)	S96ModCler	71.00	73.00		N	B
Section 96(1A) modification – Minimal Environmental Impact (substantial change to design/approval)	S96ModSub	645.00 or 50% of original fee whichever is lesser	645.00 or 50% of original fee whichever is lesser		N	B
Section 96(1A) modification – Minimal Environmental Impact (minor changes to design such as window relocation/change in wall height) (to be determined by Development Officer)	S96ModMin	170.00	175.00		N	A

^ Made payable to the respective concurrence authority.

- Made payable to the Department of Planning and Infrastructure.

\* Unexpended advertising fee to be refunded.

# Advertising development includes the following (cl.5): Nominated integrated development; Threatened Species Development; Class 1 Aquaculture Development; any other types of development identified within the DCP as advertised development.

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<p><b>Development Assessment</b></p> <p>Section 96(2) modification – not of minimal environmental impact (substantial change) – fee as per following:</p> <p>(a) If fee for original application was less than \$100.00</p> <p>(b) If fee for the original application was \$100.00 or more, then</p> <p>(i) DA not involving the erection of a building, carrying out of work or the demolition of a work or building</p> <p>(ii) DA involving the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less</p> <p>(iii) Any other development application – fee as set out below:</p> <p><b>S96(s) Fees</b></p> <p>Up to \$5,000</p> <p>\$5,001 to \$250,000, plus additional fee for every \$1,000 or part thereof &gt; \$5,001 and &lt; \$250,000</p> <p>\$250,001 to \$500,000, plus additional fee for every \$1,000 or part thereof &gt; \$250,001 and &lt; \$500,000</p> <p>\$500,001 to \$1,000,000, plus additional fee for every \$1,000 or part thereof &gt; \$500,001 and &lt; \$1,000,000</p> <p>\$1,000,001 to \$10,000,000, plus additional fee for every \$1,000 or part thereof &gt; \$1,000,001 and &lt; \$10,000,000</p> <p>More than \$10,000,000, plus additional fee for every \$1,000 or part thereof &gt; \$10,000,001</p> <p><b>Additional advertising fees for Section 96 modifications</b></p> <p>Where application requires notice to be given under S96(2) and/or S96AA(1)*</p>	<p>S96Mod100</p> <p>S96ModNotB</p> <p>S96ModBld</p> <p>S96ModOth</p> <p>S96ModOth</p> <p>S96ModOth</p> <p>S96ModOth</p> <p>S96ModOth</p> <p>S96ModOth</p> <p>S96ModOth</p> <p>S96ModOth</p> <p>S96ModOth</p> <p>S96ModOth</p> <p>S96ModOth</p> <p>S96ModOth</p> <p>S96ModOth</p> <p>S96ModAdv</p>	<p>RAMS</p> <p>RAMS</p> <p>RAMS</p> <p>RAMS</p> <p>RAMS</p> <p>RAMS</p> <p>RAMS</p> <p>RAMS</p> <p>RAMS</p> <p>RAMS</p> <p>RAMS</p> <p>RAMS</p> <p>RAMS</p> <p>RAMS</p> <p>RAMS</p>	<p>50% of original fee</p> <p>50% of original fee</p> <p>190.00</p> <p>55.00</p> <p>85.00</p> <p>1.50</p> <p>500.00</p> <p>0.85</p> <p>712.00</p> <p>0.50</p> <p>987.00</p> <p>0.40</p> <p>4,737.00</p> <p>0.27</p> <p>665.00</p>	<p></p> <p></p> <p></p> <p></p> <p></p> <p></p> <p></p> <p></p> <p></p> <p></p> <p></p> <p></p> <p></p> <p></p>	<p>N</p> <p>N</p> <p>N</p> <p>N</p> <p>N</p> <p>N</p> <p>N</p> <p>N</p> <p>N</p> <p>N</p> <p>N</p> <p>N</p> <p>N</p> <p>N</p>	<p>B</p> <p>B</p> <p>B</p> <p>B</p> <p>B</p> <p>B</p> <p>B</p> <p>B</p> <p>B</p> <p>B</p> <p>B</p> <p>B</p> <p>B</p> <p>B</p>

\*Unexpended advertising to be refunded

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Development Assessment</b>						
<b>Fee for review of s96 modification application (cl.258A of EP&amp;A Regulations)</b> The fee for an application under section 96AB (for a review of s96 decision)	S96ModRev	50% of the s96 application fee	50% of the s96 application fee	RAMS	N	B
<b>Extension of lapsing consents (to maximum 5 year consent period)</b>	DAEXConS	200.00	206.00	RAMS	N	F
<b>Request Section 82A review of development application determination (cl.257 of EP&amp;A Regulations)</b>	DAS82NotB	50% of original DA fee	50% of original DA fee	RAMS	N	B
(a) DA not involving the erection of a building, carrying out of work or the demolition of a work or building	DAS82Bld	190.00	190.00	RAMS	N	B
(b) DA involving the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less				RAMS		
(c) Any other development application, as set out below				RAMS		
<b>S82A Fees</b>						
Up to \$5,000	DAS82Other	55.00	55.00	RAMS	N	B
\$5,001 to \$250,000, plus	DAS82Other	85.00	85.00	RAMS	N	B
Additional fee for every \$1,000 or part thereof > \$5,001 and < \$250,000	DAS82Other	1.50	1.50	RAMS	N	B
\$250,001 to \$500,000, plus	DAS82Other	500.00	500.00	RAMS	N	B
Additional fee for every \$1,000 or part thereof > \$250,001 and < \$500,000	DAS82Other	0.85	0.85	RAMS	N	B
\$500,001 to \$1,000,000, plus	DAS82Other	712.00	712.00	RAMS	N	B
Additional fee for every \$1,000 or part thereof > \$500,001 and < \$1,000,000	DAS82Other	0.50	0.50	RAMS	N	B
\$1,000,001 to \$10,000,000, plus	DAS82Other	987.00	987.00	RAMS	N	B
Additional fee for every \$1,000 or part thereof > \$1,000,001 and < \$10,000,000	DAS82Other	0.40	0.40	RAMS	N	B
More than \$10,000,000, plus	DAS82Other	4,737.00	4,737.00	RAMS	N	B

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Development Assessment</b>						
<b>Additional advertising of S82A</b> (if required) Additional fee to notify application if required to be given under section 82A of the Act	DAS82AAadv	620.00	620.00		N	B
<b>Return incomplete Development Application (Postage &amp; Handling)</b>	DAReturn	36.00	37.00	Per Application	Y	A
<b>Fee for review of decision to reject a development application (cl.257A of EP&amp;A Regulations)</b>						
(a) where the estimated cost of the development is <\$100,000	DARReview	55.00	56.50		N	B
(b) where the estimated cost of the development is \$100,000 or more and less than or equal to \$1,000,000.	DARReview	150.00	155.00		N	B
(c) where the estimated cost of the development is more than \$1,000,000.	DARReview	250.00	255.00		N	B
<b>Bonds</b>						
<b>Development works bonding fee</b>						
Administration and acceptance fee (bank guarantees, mortgages, changes relating to development consents)	See Finance	125.00	125.00		N	F
<b>Landscaping bond fee</b>						
Administration fee	See Finance	125.00	125.00		N	F
Significant landscaping bond i.e. residential buildings/industrial development, subdivisions – refundable on satisfactory completion of work					N	F

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Development Assessment</b>						
<b>Construction Certificate fees *</b>						
<b>Construction certificate</b> Lodgement of a construction certificate and associated applications, as set out below:						
Not exceeding \$5,000, plus Fee for each \$100	DAConsCert DAConsCert	100.00 0.50	100.00 0.50		Y Y	F F
Exceeding \$5,000 but not exceeding \$100,000 Plus fee for each \$100 over \$5,000	DAConsCert DAConsCert	150.00 0.35	150.00 0.35		Y Y	F F
Exceeding \$100,000 but not exceeding \$250,000 Plus fee for each \$100 over \$100,000	DAConsCert DAConsCert	500.00 0.20	500.00 0.20		Y Y	F F
Exceeding \$250,000 Plus fee for each \$100 over \$250,000	DAConsCert DAConsCert	800.00 0.10	800.00 0.10		Y Y	F F
OR Construction certificate with construction value >\$2 Million	DAConsCert	As negotiated with Executive Manager of I&E	As negotiated with Executive Manager of I&E		Y	F
Minor amendments to construction certificates	DAMinAmend	50.00	50.00	Each	Y	F
Major substantial amendment to construction certificate	DAMajAmend	25% of original fee	25% of original fee		Y	F

\* Where there is no contract, the contract price will be the value determined by Council in accordance with current market guidelines. For minor residential and rural buildings such as carports, sheds, decks, pergolas and the like with a value not exceeding \$5,000 total fees for construction certificates will be \$70.00 (GST Free) and inspections as per fee schedule.



FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Development Assessment</b>						
<b>Additional Construction Certificate Fees</b>						
<b>Inspections ^</b>						
Site inspections – critical stage inspections (single dwelling or first unit/flat - \$840, additional flats/units \$420 per unit)	DAInspCC	130.00	135.00	Per inspection	Y	A
Site inspection – occupation certificate/final inspection for all applications including habitable floor space (BASIX assessments)	DAInspCC	150.00	150.00	Per inspection	Y	A
Site inspection – all other site Inspections *	DAInspCC	130.00	135.00	Per inspection	Y	A
<b>Registration and archiving fee ** (cl.263(2) of EP&amp;A Regulations)</b>						
Registration and Archiving of all Certificates including fire safety certificates	DARegoArch	36.00	36.00	Per certificate	N	B
Registration and archiving of all Certificates by Private PCA	DARegoArch	36.00	36.00	Per certificate	N	B
<b>Builders temporary toilet closet on construction site (inspection)</b>						
	DAInspToil	100.00	103.00	Per inspection	Y	A
<b>Site signage</b> where Council is the principal certifying authority						
	DASiteSign	25.00	26.00	Per sign	N	A
<b>Placing of hoardings</b> – barricades, scaffold, and the like within the road reserve/footpath area as part of building works						
	DAHoard	40.00	41.00	Per square m / month	N	F
<b>Reassessment of BASIX certificates</b>						
Final inspections for old approvals	DABASIX	120.00	123.00	Per inspection	N	A
<b>Building specifications</b>						
	DADwellHse	20.00	20.50	Per set	Y	A

^ Where Council officers are unable to undertake approval and certification of a development due to accreditation requirements, applications may be referred to a suitably qualified accredited private certifier. Fees will be determined at time of lodgement and will include and administration fee to Council.

\* Complying development (in accordance with SEPP Exempt and Complying Development Codes) – refer to development application fee.

\*\*\* If a combined DA and CC application is lodged only the DA archiving fee will apply.

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Development Assessment</b>						
Complying Development involving the erection of a building, or the carrying out of work or the demolition of a building or work, as set out below:						
<b>Complying Development Fee Calculation</b>						
Estimated Cost * - Up to %5,000	DACompDev	110.00	110.00	RAMS	Y	F
\$5,001 to \$50,000, plus Additional fee for every \$1,000 or part thereof > \$5,001 and < \$50,000	DACompDev	170.00+	170.00+	RAMS	Y	F
\$50,001 to \$250,000, plus Additional fee for every \$1,000 or part thereof > \$50,001 and < \$250,000	DACompDev	352.00+	352.00+	RAMS	Y	F
\$250,001 to \$500,000, plus Additional fee for every \$1,000 or part thereof > \$250,001 and < \$500,000	DACompDev	1,160.00+	1,160.00+	RAMS	Y	F
\$500,001 to \$1,000,000, plus Additional fee for every \$1,000 or part thereof > \$500,001 and < \$1,000,000	DACompDev	1,745.00	1,745.00	RAMS	Y	F
\$1,000,001 to \$10,000,000, plus Additional fee for every \$1,000 or part thereof > \$1,000,001 and < \$10,000,000	DACompDev	1.64	1.64	RAMS	Y	F
More than \$10,000,000, plus Additional fee for every \$1,000 or part thereof > \$10,000,001	DACompDev	2,615.00	2,615.00	RAMS	Y	F
Complying development not involving the erection of a building, the carry out of a work, the subdivision of land or the demolition of a work or building	DACompDev	15,875.00	15,875.00	RAMS	Y	F
<b>Dwelling-house &lt;\$100,000 – Complying Development</b>	DACompOth	150.00	150.00	RAMS	Y	F
Dwelling-houses with estimated cost of construction \$100,000 or less	DACompDwel	455.00	455.00	RAMS	Y	F

\* If the estimated cost indicated in the application is not considered genuine, the estimated cost will be determined by Council.

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Development Assessment</b>						
<b>Subdivision of Land – Complying Development</b> Strata Subdivision, plus Fee for each additional lot created by the subdivision	DACompSub	330.00 65.00	330.00 65.00	Per additional lot	N N	F F
<b>Additional Fees Complying Development Inspections *</b> Complying Development (in accordance with SEPP Exempt and Complying Development Codes) – refer to Development Application Fee	DACompAdd	130.00	135.00	Per inspection	Y	A
<b>Site Signage</b> (where there is building work) Council as Principal Certifying Authority	DACompSign	25.00	25.50	Per sign	N	A
<b>Pre-lodgement Assessment of Complying Development Application ^</b>	DACompPre	200.00	206.00	Per assessment	Y	F

\* Where Council Officers are unable to undertake approval and certification of a development due to accreditation requirements, applications may be referred to a suitably qualified accredited private certifier. Fees will be determined at time of lodgement and will include and administration fee to Council.

^ If the assessed CDC is lodged with Council, as the Certifier, then CDC application fee, as determined above, will be reduced by \$100.00.

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Development Assessment</b>						
<b>Other Certificates &amp; Compliance</b>						
Occupation Certificate (upon request) – Interim or final (includes 1 inspection)	DAOccCert	150.00	150.00	Per Certificate	N	A
Occupation Certificate – Development <\$100,000	DAOC<100k	100.00	103.00	Per Certificate	N	A
Additional Inspections	DAOCadInsp	120.00	123.00	Per Inspection	N	A
<b>Inspection and Certification of Sewerage/Plumbing Connection Plans</b>						
Sewer inspections – Private PCA – Notice of Works under Plumbing & Drainage Act (min. of 2 inspections per development)	DASwrInsp	130.00	135.00	Per inspection	N	A
Sewer inspections – Council PCA – Notice of Works under Plumbing & Drainage Act (2 <sup>nd</sup> inspection not charged as it is undertaken at Occupation Certificate inspection)	DASwrInsp	130.00	135.00	Per inspection	N	A
Additional sewer inspection fee – for commercial/industrial and multi unit (>2 units) and residential development with more than 2 WCs – charge per WC above the first 2 WCs	DASwrAdIns	25.00	25.50	Per WC/per inspection	N	A
Reinspection of non-compliant plumbing and drainage works	DASwrInsp	130.00	135.00	Per inspection	N	A
<b>Building certificates section 149B (cl.260 of EP&amp;A Regulations)</b>						
(a) In the case of a class 1 building (together with any class 10 building on the site) or a class 10 building – include initial inspection *	149DFee	250.00	250.00	Per dwelling on the lot	N	B
(b) Other building classes, as set out below						
<b>Building Certificate Fees ^</b>						
Not exceeding 200 sq metres floor area of building or part	149DFloor	250.00	250.00		N	B
Exceeding 200 sq metres but not exceeding 2,000 sq metres floor area of building or part	149DFloor	250.00 + 0.50 per sq metre over 200 sq/m	250.00 + 0.50 per sq metre over 200 sq/m		N	B
Exceeding 2,000 sq metres floor area of building or part	149DFloor	200 sq/m + 0.075 per sq metre over 2,000 sq/m	1165.00 + 0.075 per sq metre over 2,000 sq/m		N	B
(c) Application for part of a building and that part consists of an external wall only or does not otherwise have a floor area	149DFee	250.00	250.00		N	B

\* Reference to class 1 building includes reference to a class 2 building where it comprises 2 dwellings only

^ Additional Building Certificate Fee for "As Built" – charged to legitimise illegal building works. Fee charged as if illegal works were seeking DA/CC from Council (cl.260 of the EP&A Regulations). "As built" – fill in DA/CC application form and s149B Application Form.

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Development Assessment</b>						
Additional inspection fee – when insufficient/incorrect information supplied with initial certificate request and reinspection necessary	149DAAddIns	90.00	93.00		N	B
Building certificate (Urgent)*	149DFeeU	200.00	206.00	Additional per Cert	N	A
Copy of building certificate under S149G(3) (cl.261 of EP&A Regulations)	149Copy	13.00	13.50	Per Certificate	N	B
<b>Subdivision/Strata Certificate Application</b>						
Signing Fee for administration sheet, plus	DA SignFee	150.00	150.00	Per application	N	F
Additional fee per lot appearing on the linen plan, plus	DA SignFee	50.00	51.50	Per lot on plan	N	F
Inspection (minimum one inspection required) - Subdivision	DA InsSubd	120.00	130.00	Per inspection	N	F
Inspection (minimum one inspection required) - Strata	DA InsStrat	120.00	130.00	Per inspection	N	F
Reinspection of Subdivision Certificate	DA InsSubd	120.00	130.00	Per inspection	N	F
Reinspection of Strata Certificate	DA InsStrat	120.00	130.00	Per inspection	N	F
Recertification of administration sheet	DA ReSigFee	100.00	103.00	Per plan	N	F
Archiving fee – lodgement of subdivision or strata certificates by certifying authority (cl.263(2) of EP&A regulations)	DA ArchFee	36.00	37.00	Per certificate	N	B
<b>Street Numbers and/or Road Numbers for Subdivisions</b> ^ – Allocation of new addressing details for allotments appearing on plan						
Urban streets – per subdivision plan, plus	DASNoUrb SINumber	30.00	31.00	Per plan	N	A
Per lot	DASNoLot SINumber	5.00	5.50	Per lot on plan	N	A
Rural roads – including measuring number and supply reflective number plate	DASNoRu RuralRdNumber	65.00	67.00	Per lot	Y	A

\* Urgent fee is additional to the regulated fee, (S149(B)). Urgent items processed within 5 working days

^ See road naming fees under Engineering Support Services

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Development Assessment</b>						
<b>Section 149 Planning Certificates (cl.259 of EP&amp;A regulations)</b>						
Section 149 certificate (Part 2) normal fee	1492Fee	53.00	53.00	Per lot	N	B
Section 149 certificate (Part 2) urgent fee ^ (additional to normal fee)	1492FeeU	29.00	27.00	Per lot	N	A
Section 149 certificate (Part 5) normal – additional to (Part 2) normal fee	1495Fee	80.00	80.00	Per lot	N	B
Section 149 certificate (Part 5) urgent fee ^ – additional to (Part 2) urgent fee	1495FeeU	44.00	40.00	Per lot	N	A
Section 149 certificate (complying SEPP) normal fee	149ComFee	53.00	53.00	Per lot	N	B
Section 149 certificate (complying SEPP) urgent fee ^ (additional to normal fee)	149ComFeeU	29.00	27.00	Per lot	N	A
<b>S735A certificates</b>						
Section 735(A) certificate – outstanding notices – normal fee	735AFee	75.00	77.00		N	A
Section 735(A) certificate urgent fee ^ (additional to normal fee)	735AFeeU	55.00	57.00		N	A

^ Urgent items processed within 2 working days.

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
Development Assessment <u>Swimming Pools</u>						
Swimming Pools – Development Application – See development application fees						
Swimming Pools – Construction Certificate – See construction certificate fees						
Registration of Pool on NSW Pool Register *	DASwimPoolRegister	10.00	10.00	Per Swimming Pool	N	B
Section 22 exemption application under Swimming Pool Act (cl.13 of SP regulations)	DASwimPoolRegister	70.00	70.00	Per application	N	B
Swimming Pool Compliance Inspections under Swimming Pools Act						
Swimming pool compliance inspection fee	SwPoolComp SwPoolComp	150.00	150.00	Per Inspection	N	B
Swimming pool compliance re-inspection fee	SwPoolComR SwPoolComR	100.00	100.00	Per Inspection	N	B
Resuscitation signs for swimming pools (cost recovery)	DASwimPoolResusSigns	20.00	20.50	Each	Y	A

\* Where Council is used to register pool with Office of Local Government (Fee as per OLG Circular)



FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Development Assessment</b>						
<b>Miscellaneous</b>						
<b>Professional services</b>						
Pre-lodgement meeting with Development Assessment Panel (DAP)	DAPrelodge	0.00	0.00	Per hour or part thereof	Y	F
Site inspection by panel member	DAInsStaff	0.00	0.00	Per hour or part thereof	Y	F
Pre-lodgement inspection by technical staff	DAInsStaff	0.00	0.00	Per hour or part thereof	Y	F
Administration search fee	DAMiscFee	45.00	46.00	Per hour or part thereof	N	A
Reissue of receipt from PLD Register	DAMiscFeeGST	12.00	12.50	Per receipt	Y	A
Faxing charge for certified documents/certificates/consents and the like	DAMiscFee	20.00	20.50	Per document	N	A
Determination of existing use rights (written advice)	DAMiscFeeGST	150.00	150.00	Per hour	Y	A
Determination of possibility of current use (written advice)	DAMiscFeeGST	150.00	150.00	Per hour	Y	A
Advice on outstanding health and building notices and stage of building reached	DAMiscAdvice	150.00	150.00	Per hour	N	A
Administration Fee (for such things as seeking Council resolution to fix Council Seal)	DAMiscFee	150.00	150.00	Per report	N	A
Production of specialist maps from Council's GIS system	DAMiscFee	150.00	150.00	Per hour	N	A
Print templated specialist GIS maps *						
Colour A4	DAMiscFeeGST	10.00	10.00	Per map	Y	A
Colour A3	DAMiscFeeGST	20.00	20.00	Per map	Y	A
Other sizes	DAMiscFeeGST	Price on request	Price on request	Per map	Y	A
<b>Release of restrictive covenants ^</b>						
Processing fee for requests to release, vary or modify covenants, easements, rights of carriage, restrictions and the like, plus Additional fee where the Seal of Council is required (must be reported to Council for resolution)	DAMiscFee	120.00	123.00	Per request	N	A
<b>CODES SEPP – Exempt Development Assessment</b>						
Written advice regarding compliance with exempt development provisions	ExDevWAdv	150.00	150.00	Per request	Y	A

\* Copyright may restrict what information can be supplied

^ For restrictions to be released, varied or modified on Title, but only where Council is empowered to release, vary or modify the restriction.

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Development Assessment</b>						
Return of incomplete development application (postage & handling)	DARetInc	30.00	36.00	Per application	Y	A
<b>Administration – miscellaneous items</b>						
Property history extract (approvals)	DAMiscFeeGST	95.00	98.00	Per page	Y	A
Copies of building plan/s – A4 size only	DAAAdminCopyPlans	0.60	0.60		N	A
Other sizes as per plan printing charges per page						
Additional fee to certify copy of documents, maps or plans	DAAAdminCopyPlans	53.00	53.00		N	
<b>Rezoning application – amendments to LEP and or DCP</b>						
LEP Stage 1 – preliminary assessment of planning proposal	DALEPRezon	5,500.00	5,500.00	Per application	N	E
LEP Stage 2 – submission to gateway process including consultation	DALEPRezon	5,500.00	5,500.00	Per application	N	E
LEP Stage 3 – public exhibition through to notification	DALEPRezon	5,500.00	5,500.00	Per application	N	E
DCP Stage 1 – preliminary assessment – first Council report	DADCPRez1	2,000.00	2,000.00	Per application	N	E
DCP Stage 2 – prepare draft DCP – public exhibition	DADCPRez23	4,000.00	4,000.00	Per application	N	E
DCP Stage 3 – final report to Council – effective notice	DADCPRez23	4,000.00	4,000.00	Per application	N	E
<b>Miscellaneous Inspection Fees</b>						
Awning Inspection Fee	DAMiscInsp	140.00	145.00	Per hour or part thereof	N	E
Manufactured home (construction) inspection and certificate of completion	DAMiscInsp	140.00	145.00	Per hour or part thereof	N	E
Final inspection after 5 years	DAMiscFin	130.00	134.00		N	A
Order to be issued on behalf of Private PCA	DAPrivPCA	160.00	160.00		N	A
WorkCover inspection and report	DAInspRpt	120.00	130.00		N	A
Building inspection report	DAInspRpt	120.00	130.00		N	A
Reinspection fee (where a notice of intention and/or order has been served)	DARelInsp	330.00	330.00		N	A
<b>Alfresco footpath dining*</b>						
Footpath restaurant lease – all areas (per square m of usable area)	FpathLease	65.00	65.00	Per annum	Y	C
Footpath lease – signage display on footpath (per square m or part thereof)	FpathSign	8.80	8.80	Per month	Y	C
Kerbside dining licence application fee (one off)	FpathApp	N/A	150.00		Y	C

\* Development consent may also be required  
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FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Development Assessment</b>						
<b>Temporary occupation permit</b> Temporary occupation permit (as per Council policy) Application to occupy incomplete building, or temporary moveable dwelling on building site	DATempOcc DATempOcc	250.00 250.00	250.00 250.00	Per annum Per annum	Y Y	B B
<b>Dwelling Opportunity Searches</b> Dwelling Opportunity Search (records search and written advice) – for 1 to 3 contiguous lots in same ownership – normal fee, plus Additional fee per contiguous lot, in same ownership, above 3 lots Dwelling Opportunity Search Urgent fee (additional to normal fee)	DwellIOS  DwellIOS DwellIOSU	120.00  50.00 60.00	123.00  10.00 62.00	Per application (covering first 3 lots) Per lot (above first 3 lots) Per application	Y  Y Y	A  A A
<b>Request for sewer plans and internal drainage plans for a property</b> Supply sewer/drainage diagrams – normal fee Supply sewer/drainage diagrams – urgent fee (additional to normal fee) Extra copy of pre-paid sewer/drainage diagram Supply copy of internal Plumbing/Drainage plant or property ^ Additional fee – urgency fee	Drainage DrainageU DrainageC Drainage DrainageU	40.00 35.00 32.00 40.00 35.00	41.00 36.00 33.00 41.00 36.00	Per Diagram Per Diagram Per Diagram Per diagram Per diagram	N N N N N	A A A A A

^ Includes properties serviced by either sewer or OSMS. Diagram of private drainage lines within property

## Refunds

The Director Infrastructure and Environment hereunder may vary the requirements where in that person's opinion a variation is warranted due to the special circumstances of the case.

### 1. **Development applications**

- a) Where an application has been determined and no work has commenced, no refund of the development application fees or archival fee applies. Only fees and charges not rendered may be returned.
- b) Where an application is withdrawn and:
  - no work has been undertaken 100% refund of fee paid;
  - assessment not finalised, 50% of the fee paid; and
  - matter processed through Development Assessment Panel (DAP) or assessment undertaken, 25% of the fee paid.
- c) Where an application is withdrawn prior to notification and assessment process commencing, 75% of the building fee is refundable provided that Council retains a minimum of \$36.00 of the paid. Other fees and charges are also refundable except for the archive fee.

### 2. **Applications for building certificates, drainage diagrams, septic tanks, humus closets, other applications, authorisation and the like.**

Where an application is withdrawn or cancelled prior to a site inspection, or prior to the matter being investigated, Council retains an administration refund fee of \$36 to cover its administrative costs in this matter. Where a site inspection has been carried out or the matter has been investigated then no refund shall apply, except for septic tanks and humus closet applications where a maximum refund of \$53 shall apply.

### 3. **Construction certificate**

Where an application is withdrawn prior to determination the full construction fee will be refunded.

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Development Assessment</b>						
<b>Miscellaneous planning documents</b>						
Certified copy of document, map or plan	DAMiscFee	53.00	55.00	Per document	N	A
Certified extract from LEP (document, map or plan) under S150 (cl.262 of the EP&A regulations)	DAMiscFee	53.00	55.00	Per certified extract	N	B
Richmond Valley Local Environment Plan 2012*	DAMiscFeeGST	40.00	41.00	Each	Y	A
Richmond Local Environment Plan maps – individual map sheet – Colour A3 print size *	DAMiscFeeGST	10.00	10.50	Per map sheet	Y	A
Note: Complete set of map sheets per map type	DAMiscFeeGST	50.00	51.50	Capped per map type	Y	A
Local Environment Study * (Note. Excluding LES Appendices)	DAOtherFee	30.00	31.00	Each	Y	A
Richmond Valley Development Control Plan 2012*	DAOtherFee	0.65	0.20	Per page	Y	A
Note: residential chapters include density maps	DAOtherFee	10.00	0.20	Per page	Y	A
Section 94A Contributions Plan *	DAOtherFee	20.00	0.20	Per page	Y	A
State of Environment Report	DAOtherFee	30.00	0.20	Per page	Y	A
Urban Settlement Strategy *	DAMiscFeeGST	20.00	0.20	Per page	Y	A
Richmond Valley Heritage Study 2007 *	DAMiscFeeGST	20.00	0.20	Per page	Y	A
Richmond Valley Thematic History (Printed Book)	DAMiscFeeGST	20.00	20.00	Each	Y	A
These documents are available for download, free of charge, from Council website or can be provided in an electronic format on CDRom (for a fee based upon number of CD's required)	DAMiscFeeGST	12.00	12.50	Each CD	Y	A
Social Plan/Community Profile	DAOtherFee	30.00	31.00	Per district	Y	A
Statement of Environmental Effects – provided on CD	DAMiscFeeGST	12.00	12.50	Per CD	Y	A

\* These documents are available for download, free of charge, from Council website or can be provided in an electronic format on CDRom (for a fee based upon number of CD's required)

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Development Assessment</b>						
<b>Section 64 Local Government Act &amp; Water Management Act 2000 Levy Area – Casino</b>						
RVC Water Headworks	WatS64Hwks	8,252.58	8,500.15	Per ET	N	
RVC Sewerage Headworks	SewS64Hwks	8,000.00	8,000.00	Per ET	N	
Rous Water Headworks	Rous64Hwks	9,091.00	9,246.00	Per ET	N	
<b>Section 64 Local Government Act &amp; Water Management Act 2000 Levy Area – Evans Head, Woodburn and Broadwater</b>						
RVC Water Headworks	WatS64Hwks	1,924.23	1,981.95	Per ET	N	
RVC Sewerage Headworks	SewS64Hwks	8,000.00	8,000.00	Per ET	N	
Rous Water Headworks	Rous64Hwks	9,091.00	9,246.00	Per ET	N	
<b>Section 64 Local Government Act &amp; Water Management Act 2000 Levy Area – Coraki, Rileys Hill</b>						
RVC Water Headworks	WatS64Hwks	1,924.23	1,981.95	Per ET	N	
RVC Sewerage Headworks	SewS64Hwks	8,000.00	8,000.00	Per ET	N	
Rous Water Headworks	Rous64Hwks	9,091.00	9,246.00	Per ET	N	
<b>Section 94 Development Contributions Plan 2010 Environmental Planning and Assessment Act 1979 Levy Area – All Areas</b>						
Cost of development (\$0-\$100,000)	See Finance	0.00	0.00		N	
Cost of development (\$100,101-\$200,000)	See Finance	0.5% of cost	0.5% of cost		N	
Cost of development (>\$200,000)	See Finance	1.0% of cost	1.0% of cost		N	

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Engineering Support Services</b>						
<b>Traffic counters</b>						
To establish, record, report with up to 3 counters weekly AADT 85% speed; % heavy vehicle (plus installation and removal costs at Council private hire rates additional) 7 day count		Price on Application	Price on Application			
Each additional counter	ESSMiscFee	250.00	257.50		Y	E
Each additional day	ESSMiscFee	53.05	54.50		Y	E
Other reports on application	ESSMiscFee	26.55	27.00		Y	E
	ESSMiscFee	150.00	155.00	Per hour	Y	E
<b>Other engineering support services</b>						
Drafting/design work (includes plans, 3 copies, stationery, etc)	ESSMiscFee	150.00	155.00	Per hour	Y	E
Survey work (includes chairman, vehicle, pegs, etc)	ESSMiscFee	250.00	257.50	Per hour	Y	E
Traffic control plans designed	ESSMiscFee	300.00	309.00	Minimum charge	Y	E
Traffic control plans pre-designed	ESSMiscFee	250.00	257.50	Additional work \$150 per hour	Y	E
Oversize/overmass permits	ESSOverSMPerm	119.60 + 14.65 per vehicle	123.00 + 15.10 per vehicle		N	E
Urban tree planting application and inspection (includes all inspections)	ESSUrbanTreePlant	150.00	155.00	Per application	Y	E
Road naming application advertising fee	ESSRoadNameAdvFee	1,543.50	1,543.50	Part of DA assessment	Y	E
Road naming administration fee	ESSRoadNameAdmin	247.00	247.00	Part of DA assessment	Y	E
Notification charge	ESSRdNotificatChg	29.00	30.00	For excessive letters	Y	E
Public gate application fee including advertising	ESSPublicGateAppFee	203.00	210.00	Per application	N	C
Public road lease application including advertising	ESSPublicRoadLease	203.00	210.00	Per application	Y	C



FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Engineering Support Services</b>						
<b>Other engineering support services</b>						
Public road closing application for roadworks – advertising fee	ESSPublicRoadClose	199.00	210.00	Per application	N	C
Public road closing application for an event including advertising fee	ESSPublicRoadClose	199.00	210.00	Per application	N	C
Rural road number application and reflective plate	ESSRuralRdNumApp	75.00	77.00	Per number	Y	A
Rural road number – replacement signs	ESSRuralRdNumRep	35.00	36.00	Per number	Y	A
<b>Request for plans of Council infrastructure (by builders / plumbers etc)</b>						
Supply of sewerage plans	ESSWtrPlans	45.90	45.90		N	A
Supply of junction sheet	ESSWtrPlans	24.40	24.40		N	A
Supply of water diagram	ESSWtrPlans	45.60	45.60		N	A
Supply of stormwater diagram	ESSWtrPlans	45.60	45.60		N	A
Supply of combined sewer/water/stormwater diagrams	ESSWtrPlans	45.60	45.60		N	A
Supply of combined sewer/water/stormwater plans and diagrams – urgent*	ESSWtrPlans	40.30	40.30		N	B&A
Supply of junction sheet - urgent*	ESSWtrPlans	24.75	24.75		N	B&A
<b>Pipeline agreements</b>						
Application fee for approval to install private pipeline (irrigation etc) across a road reserve (includes inspection and guidepost with reflective sticker)	ESSPipelineAppFee	293.85	293.85	Per application	Y	E
S611 Local Government Act 1993 annual fee	N/A	0.00	0.00			

\* Urgent fee is normal fee + urgent fee

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Engineering Works</b>						
<b>Private property access *</b>						
Crossings and driveway apron bonds	KerGutCros	1,000.00	1,000.00	Each	N	A
Layback (integral with kerb and gutter)	KerGutCros	1,000.00	1,000.00	Each	N	A
Dish (isolated from kerb and gutter)	KerGutCros	1,000.00	1,000.00	Each	N	A
Pipe (to 450mm diameter including headwalls) – gravel o/lay no seal	KerGutCros	1,000.00	1,000.00	Each	N	A
Light duty aprons – single domestic	KerGutCros	2,000.00	2,000.00	Each	N	A
Heavy duty apron – commercial, industrial, multiple domestic units	KerGutHvy	By individual assessment	By individual assessment	Each	Y	A
Other cases and non standard crossings	KerGutOthC	See Private Works	See Private Works		Y	E
Crossing and driveway apron construction by Council	KerGutOthC					
Contract works – accessway inspection fees	ESSContractWkInsp	See Private Works	See Private Works	Per Issue	Y	E
Issue of levels						
Inspection prior to concrete pour and final inspection (2 of)	ESSInspPreConFin	149.00	130.00	Each	N	A
Inspection on completion of work for pipe crossings	ESSInspCompleteWk	74.00	130.00	Each	N	A
Additional inspection if required (due to failure of work, or a re-visit if works not ready at the arranged time)	ESSInspCompleteWk	74.00	130.00	Each	N	A
Inspection of works with no approval for first installation	ESSInspNoAppFirst	180.00	180.00	Each	N	A
Inspection of works with no approval for additional installations	ESSInspNoAppAdd	27.00	27.00	Each	N	A

\* Council requires all development applications to be assessed for suitable long term access to properties. Refer to Council's Information Sheet and Specification for the Construction of Vehicular Accessways for full details of accessway requirements (in particular insurance requirements for contractor constructed works).

## **Engineering works – private property access**

A bond or bank guarantee is to be lodged with Council equal to the amount set out in standard fees for that type of crossing or apron. For contractor constructed works, a refund of bond or bank guarantee, less level issue and inspection fees, will occur following satisfactory completion of the work. The bond or bank guarantee may be used by Council to rectify any faulty workmanship.

### **Payment conditions:**

1. Ratepayers, Non Ratepayers, Developers, Contractors (except Council's debtors with approved credit account – see Council policy) to pay in advance.
2. Bond/Payment amounts will be as per Council's fees and charges for the financial year in which payment is made.

### **Notes:**

1. Crossings longer than standard (5m/4.88m) to be calculated on a per metre rate for that type of crossing.
2. Aprons will need to be measured up (in field or off plan) to calculate fee.
3. Works carried out as part of kerb and gutter works shall be 0.75 times the standard fees.
4. Minor apron works up to 600mm width at the kerb and/or property boundary will be included in footpath works where a concrete/sealed driveway exists. Works in excess of this to be paid for as above.
5. Council may charge At cost any extraordinary works required in a particular situation.
6. Where works are carried out that involve a realignment of a gutter line being either and earth or constructed drain, then:-
  - a. Where a standard crossing or apron exists, Council is responsible for all works to match into the new gutter line.
  - b. Where no standard crossing or apron exists, the landowner has the option of accepting Council's standard rate for provision of same.
  - c. Where alterations in road levels by Council are such that in the Director of Works opinion a constructed crossing or apron is desirable, then Council will be responsible providing same.
7. Crossing/apron works outside a 15km radius from Casino or Evans Head depots will be individually priced to account for the additional distances.

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Engineering Works</b>						
<b>Restoration of road openings</b>	See Private Works					
Road/footpath restoration fees					Y	E
Road pavement – asphaltic concrete					Y	E
Road pavement – cement concrete					Y	E
Road pavement – bitumen					Y	E
Road pavement – gravel					Y	E
Footpaths/driveways – asphaltic or cement concrete					Y	E
Footpaths/driveways – bitumen					Y	E
Footpaths/driveways – gravel or natural					Y	E
Other – kerb and gutter					Y	E
Other – kerb only					Y	E
Other – gutter only					Y	E
Other – dish crossing (intersection)					Y	E
<b>Road footpath opening fees</b>						
Stormwater connection	EngWksRdFpathStrmCon	65.70	68.00	Per opening	Y	A
Road opening	EngWksRdFpathRdOpen	125.05	129.00	Per opening	Y	A
<b>Other Charges</b>						
Concrete cylinder tests (non NATA)	N/A	Price on application	Price on application		Y	E

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Engineering Works</b>						
<b>Civil assessment fees</b>						
Assessment of engineering plans and inspection during construction for assets that become Council's	RAMS					
Minimum fee for minor assets (where individual total < minimum fee)	RAMS					
Development < \$100,000	EngWksCivilAssFee	206.70	206.70		Y	A
Development > \$100,000	EngWksCivilAssFee	445.10	445.10		Y	A
Urban/rural Roads – per metre of centre line	GL	5.50	5.70	Per metre	Y	A
Kerb and gutter including road shoulder	GL	1.60	1.65	Per metre	Y	A
Stormwater drainage – Council infrastructure	GL	5.90	6.00	Per metre	Y	A
Sewer main	GL	6.30	6.50	Per metre	Y	A
Water main	GL	3.60	3.70	Per metre	Y	A
Sewer pumping station	GL	1% of cost	1% of cost		Y	A
Inter allotment drainage – private infrastructure	GL	3.00	3.10	Per metre	Y	A
Assessment in excess of two (2) preliminary plans and the final approved plans	GL	19.00	19.50	Per sheet per assessment	Y	A
Extraordinary inspections resulting from failed works, works not ready at arranged time etc	GL	111.00	130.00	Per inspection	N	A
Maintenance bond – held for a period of 12 months from the day of practical completion for assets that become Council's	BAGS	10% of cost	10% of cost		N	
Outstanding works bond (outstanding works)	BAGS	130.00	130.00		N	
Outstanding works bond administration fee	BAGS	291.50	291.50		N	A

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Sporting Grounds – Sporting Bodies</b>						
Albert Park – Casino Bulls Rugby Union (as per agreement)	Debtors	184.50	184.50	Per annum	Y	C
Netball Association		9.30	9.30	Per field/per week	Y	C
Soccer Association		25.70	25.70	Per field/per week	Y	C
Cricket Association – field and amenities block		18.50	18.50	Per field/per week	Y	C
Casino RSM Rugby League Junior/Senior Rugby League		4,557.00	4,557.00	Per annum	Y	C
Rugby Union (other than Casino Rugby Union)		25.70	25.70	Per field/per week	Y	C
Touch football		25.70	25.70	Per field/per week	Y	C
Hockey		20.30	20.30	Per field/per week	Y	C
Little Athletics		25.70	25.70	Per field/per week	Y	C
BMX track		503.00	503.00	Per annum	Y	C
Skate park Crawford Square		493.00	493.00	Per annum	Y	C
Archery		38.10	38.10	Per day	Y	C
Casino Baseball Club		201.40	201.40	Per annum	Y	C
Casino Junior Cricket Association – nets at QE Park No 3		18.50	18.50	Per field/per week	Y	C
Oxford Cricket Club practice nets at QE Park No 3		47.70	47.70	Per annum	Y	C
Evans Head Cricket Club practice nets		47.70	47.70	Per annum	Y	C
Casual use – admin booking fee	SptGdsOther	70.00	70.00	Per day	Y	C
Casual use – cleaning bond (refundable)	CleanBond	160.00	160.00	Per event	N	C
Track marking fee (QE Park No 2 Oval and Stan Payne Oval at Evans Head) #	SptGdsOther	191.00	191.00	Per annum	Y	C
Camping fees QE Park No 11 (no power sites)	SptGdsOther	10.00	10.00	Per night	Y	C
Other line marking at sporting fields	SptGdsOther	At cost	At cost	Per event	Y	C
Personal training/boot camp	SptGdsOther	20.00	20.00	Per field/per session	Y	C
Training (sports without user agreement)	SptGdsOther	20.00	20.00			
Use of lights (without user agreement)	SptGdsOther	20.00	20.00			

# Payable by all casual users





FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Sporting Grounds – Sporting Bodies</b>						
Casino Showground * – registered showground users group fees	See Finance	500.00	500.00	Per event	N	
Bond at the discretion of the Director Infrastructure & Environment	SHWPony	500.00	500.00	Per annum	Y	C
Casino Pony Club – does not include gymkhana & camping fees	SHWPonyGym	500.00	500.00	Per event	Y	C
Casino Pony Club – Gymkhana does not include camping fees	SHWRRRC	500.00	500.00	Per annum	Y	C
Richmond River Riding Club - does not include camping fees	SHWOther	150.00	150.00	Per Horse	Y	C
Harness Training				per annum		
Cutting Club	SHWCutClub	500.00	500.00	Per event	Y	C
Rodeo without the bar area (junior)	SHWRodeoJr	500.00	500.00	Per day	Y	C
Casino Show Society Annual Show	SHWAnnShow	2,000.00	2,000.00	Per day	Y	C
Beef Week Rodeo	ShwgdsRodeo	2,000.00	2,000.00	Per day	Y	C
Poultry pavilion	ShwgdsMisc	50.00	50.00	Per event	Y	C
Camping unpowered site including horse – must be part of an event	ShwgdsCamp	10.00	10.00	Per night	Y	C
Camping powered site including horse – must be part of an event	ShwgdsCamp	20.00	20.00	Per night	Y	C
Markets	EventsMarketFee	125.00	125.00	Per day	Y	C
	EventsMarketFee	25.00	25.00	Per extra day	Y	C

\* Please refer to Casino Racing Club for hire of the following venues:  
 Barbeque area – includes undercover area  
 Bar area - includes undercover area  
 Undercover area only (betting ring)  
 Show Society office

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Sporting Grounds – Sporting Bodies</b>						
<b>Casino Showground* – Casual Users</b>						
Bond at the discretion of the Director Infrastructure & Environment	See Finance	500.00	500.00	Per event	N	C
Junior rodeo practice day	ShgdHire	50.00	50.00	Per hour	Y	
Working Dog Trials	SHWHire					
Barbeque area – includes undercover area	ShgdHire	250.00	250.00	Per day	Y	C
Bar area – includes undercover area	SHWHire					
Grassed area around pavilion (triangle)	ShgdHire	250.00	250.00	Per day	Y	C
Centre Arena	SHWHire					
Markets	SHWBBQArea					
Other Organisations and users not listed	ShgdHire	250.00	250.00	Per day	Y	C
	SHWHire					
	ShgdHire	250.00	250.00	Per day	Y	C
	SHWHire					
	ShgdHire	250.00	250.00	Per day	Y	C
	SHWHire					
	ShgdHire	250.00	250.00	Per day	Y	C
	SHWHire					
	ShgdHire	50.00	50.00	Per extra day	Y	C
	SHWHire					
	ShgdHire	Price on Application	Price on Application		Y	A
	SHWHire					
Circus – deposit	See Finance	1,000.00	1,000.00	Per event	Y	C
Circus	ShgdHire	400.00	400.00	Per day first day	Y	C
	SHWHire					
Circus – extra day charge	ShgdHire	100.00	100.00	Per day	Y	C
	SHWHire					

\* Please refer to Casino Racing Club for hire of the following venues:

Barbeque area – includes undercover area

Bar area - includes undercover area

Undercover area only (betting ring)

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Aerodromes</b>						
Closing aerodrome – non-aerodrome event		See Private Works	See Private Works		Y	
<b>Landing fees – light aircraft based at Casino/Evans Head Resident Aircraft</b>						
General aviation (including stored hangar aircraft)	AeroLandFeeCas	225.00	231.75	Per annum per aircraft	Y	C
Ultra light and helicopters (including stored hangar aircraft)	AeroLandFeeEHead	150.00	154.50	Per annum per aircraft	Y	C
Commercial usage including flying schools		850.00	875.50	Per annum per aircraft	Y	C
Commercial aircraft fleets – up to 3 nominated aircraft		1,257.00	1,294.71	Per annum	Y	
Commercial aircraft fleets – up to 6 nominated aircraft		2,550.00	2,626.50	Per annum	Y	
Commercial aircraft fleets – up to 9 nominated aircraft		3,825.00	3,939.75	Per annum	Y	
Agricultural flights (i.e. crop dusting)		850.00	875.50	Per annum per aircraft	Y	C
Model aircraft club		225.00	231.75	Per annum/club membership	Y	C
<b>Visiting aircraft</b>						
General aviation	AeroCasAviation	15.00	15.75	Per Landing	Y	C
Commercial aviation	AeroEHeadAviation	25.00	25.75	Per Landing	Y	C
Ultra light and helicopters		8.00	8.24	Per Landing	Y	C
Parking aircraft overnight		5.00	5.15	Per Night	Y	C
Parking aircraft overnight		25.00	25.75	Per week	Y	C
Emergency services and defence force		0.00	0.00		N	
Registered charities		0.00	0.00		N	
Camping fees – Evans Head Fly In weekend or alike						
Unpowered sites – 1 person		32.00	32.96	Per weekend	Y	C
Unpowered sites – extra persons		11.00	11.33	Per weekend	Y	C

**General aerodrome notes:**  
Initial use of Evans Head requires user to pay \$150.00 heritage induction fee, \$100.00 key bond and \$80.00 induction fee for users above.  
Initial use of Casino requires user to pay \$100.00 key bond

FEE/CHARGE DESCRIPTION	TECH ONE CODE		2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Aerodromes</b>							
<b>Gate opening fee – Casino and Evans Head</b> Prearranged weekday within office hours (Minimum 2 days notice required) Weekday – after office hours/at request Pre-arranged weekend (Minimum 4 days notice required) Weekend at request	AeroCasGateFee AeroEHeadGateFee	GL GL	35.00 At cost est 180.00 At cost	36.05 At cost est 189.00 At cost	Open/closing	Y Y Y Y	C C C C
<b>Event hire (non-airside)</b> Event hire – Evans Head Aerodrome (subject to approval of aerodrome event application) including electricity. Day rate Hour rate	EHDDayNon EHDDay EHDHrNon EHDHr	Debtors/CRM/ G/L Debtors/CRM/ G/L	800.00 200.00	824.00 206.00	Per day Per hour	Y Y	C C
<b>Event hire (airside) ^</b> Event hire – Casino/Evans Head Aerodromes *  Event hire – Casino/Evans Head Aerodromes *	CasDay EHDDay AeroHireCasDay AeroHireEHDDay CasHr EHDHr AeroHireCasHr AeroHireEHDHr EHDSeptic AeroEHdSeptic EHDcanteen AeroEHdCanteen	Debtors/CRM Debtors/CRM G/L Debtors/CRM Debtors/CRM G/L Debtors/CRM G/L Debtors/CRM G/L Debtors/CRM G/L	1,200.00 220.00	1,236.00 226.60	Per day Per hour	Y Y	C C
Evans Head Aerodrome - additional fee for pump out of toilet septic tank if required for event Evans Head canteen hire			500.00 25.00	515.00 25.75	Per pump out Per day	Y Y	C C
Additional inspection fee or administration work associated for event	CasInsp EHDInsp AeroCasInsp AeroEHdInsp	Debtors/CRM Debtors/CRM G/L G/L	120.00	123.60	Per hour	N	C

\* Subject to approval of Aerodrome event application per day rate. This includes any aircraft landing fees for aircraft participating in fly-in type events.

^ Initial use of Evans Head requires user to pay \$150.00 Heritage Induction Fee, \$100.00 Key Bond and \$80.00 Induction Fee for users above.

Initial use of Casino requires user to pay \$100.00 Key Bond.

**General aerodromes notes:** Access to aerodrome for placement of facilities associated with event (e.g.: toilets, garbage bins) is permissible prior to event provided the facilities do not impact on the use of the aerodrome and is not considered as part of the hire period.

FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Richmond Valley Council Sewerage Fund</b>						
Cutting in sewer junctions	See Finance	Private Works Application	Private Works Application	Per job	Y	E
Septic tank, chemical toilets (for events) — disposal to sewer by special arrangement	SwrSepDisp	Private Works Application 49.30	Private Works Application 50.80	Per event	N	E
Septic tank disposal at Casino WWTW	SwrSepWst	1.05	1.08	Per kilolitre	Y	E
Effluent reuse Casino Waste Water Treatment Plant (Blue Dog Agriculture)	SwrEReuse			Per mega litre	N	A
Property levy (connection fee) for pressure sewer areas (includes pump well, pump/cable, boundary kit, control panel: Standard E-One units Low height E-One units Duplex E-One units	See Finance See Finance See Finance	6,670.00 8,152.00 13,448.00	6,670.00 8,152.00 13,448.00	Per unit Per unit Per unit	N N N	
Sewerage disconnection inspection fee	SwrDisInsp	206.00	206.00	Per inspection	N	E
<b>Richmond Valley Council Water Fund</b>						
Water Connection to a Property — Meter only (ie existing service)						
20mm meter	WatCon20Ex	220.50	227.00		N	E
25mm meter	WatCon25Ex	275.00	283.00		N	E
32mm meter	WatCon32Ex	426.00	439.00		N	E
Water connection to a Property — complete service and meter (<5 metres from main and excluding bore)						
20mm meter	WatCon20NE	604.00	622.00		N	E
25mm meter	WatCon25NE	659.00	679.00		N	E
32mm meter	WatCon32NE	939.00	967.00		N	E
Water connection to a Property — complete service and meter (>5 metres from main or connection requiring underbore or 40mm meter and above.	WatConNoEx	Private Works Application	Private Works Application		N	E
Water disconnection fee	WtrFdWtrDisConFee	142.00	146.00	Per disconnection	N	E
Water disconnection inspection fee	WtrFdWtrDisConIns	210.00	216.00	Per inspection	N	E
Special water meter readings	WaterRead	47.25	75.00	Per reading	N	E
Main pressure/flow rate test	WtrFqPresFlowTest	94.50	97.50	Per test	N	E

FEE/CHARGE DESCRIPTION	TECH ONE CODE		2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Richmond Valley Council Water Fund</b> Water meter testing (pay in advance and refund if over reading > 3%) Performance (NATA accredited lab) testing including report 20mm and 25mm meters 32mm and 40mm meters Larger than 40mm meters	WtrMeterTesting	GL	Price on application Price on application Price on application	Price on application Price on application Price on application	Per meter Per meter Per meter	N N N	E E E
Water meter testing (pay in advance and refund if over reading > 3%) Challenge test/strip test (NATA accredited lab) including report 20mm and 25mm meters 32mm and 40mm meters Larger than 40mm meters	WtrMeterTesting	GL	Price on application Price on application Price on application	Price on application Price on application Price on application	Per meter Per meter Per meter	N N N	E E E
Hire of metered standpipe (only in exceptional circumstances as fill stations are available at Casino and Woodburn - deposit refunded when standpipe is returned undamaged) Hire of metered standpipe per day (if approved) Sale of water from standpipes	WtrHireMtrdStandpipe WtrStdpipe WtrHireMtrdStandpipe WtrStdpipe WtrSaleWaterStdpipe WtrSaleWtr	GL Debtor GL Debtor GL Debtor	1,235.00 10.30 3.95 0.52 3.95	1,235.00 10.30 3.95 0.52 3.95	Per standpipe Per day Per KL Per transaction Per KL	N N N N N	E E E E E
Casino water filling station – transaction cost (payable to Rous Water) Casino water filling station – sale of water (payable to Rous Water) Water carriers permit – by application to Rous Water	See Finance See Finance See Finance		0.52 3.95	0.52 3.95	Per transaction Per KL	N N	E E
Internal water meter readings (strata properties) by request Reservoir site induction	See Finance WaterSundry	GL	38.30 233.00	38.30 233.00	Per assessment per q/t Per visit	N Y	E E

FEE/CHARGE DESCRIPTION	TECH ONE CODE		2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Plant Operations *</b>							
<b>Plant Rates - Private Works ^</b>							
Large gravel haul trucks	See Finance	GL	POA	POA	Per hour	Y	D
Large gravel haul trucks + dogs	See Finance	GL	POA	POA	Per hour	Y	D
Tractor and slasher	See Finance	GL	POA	POA	Per hour	Y	D
Ride on mower	See Finance	GL	POA	POA	Per hour	Y	D
Grader	See Finance	GL	POA	POA	Per hour	Y	D
Backhoe	See Finance	GL	POA	POA	Per hour	Y	D
Prime mover plant no. 156 and low loader plant no. 186	See Finance	GL	159.50	167.48	Per hour	Y	D
Prime mover plant no. 156, low loader plant no. 186 and dolly trailer plant no. 187	See Finance	GL	187.00	196.35	Per hour	Y	D
Prime mover plant no. 156 and drop deck trailer plant no. 188	See Finance	GL	159.50	167.48	Per hour	Y	D
Prime mover plant no. 156 and extendable trailer plant no. 189	See Finance	GL	159.50	167.48	Per hour	Y	D
Prime mover plant no. 156 and side tipping trailer plant no. 181	See Finance	GL	159.90	167.48	Per hour	Y	D
Erection of street banner – Casino and Evans Head (RVC community based/not for profit organisations exempt from fee whilst budget provides after meeting guidelines)	See Finance	GL	520.00	POA	Per pole	Y	D

\* All items of plant have a hire charge of which the details are contained within Council's Plant List maintained by the Infrastructure and Environment Directorate. The Director Infrastructure and Environment has the authority to vary rates in specific circumstances.

^ Where sit access is restricted - price on application.

Items of plant not listed are priced on application.

All rates are also inclusive of labour.

All Council plant must be hired with a Council operator.



FEE/CHARGE DESCRIPTION	TECH ONE CODE	2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Saleyards</b>						
Auctioneers/agents – permit	SYDAuctLic	3,584.91	3,692.46	Per annum	Y	D
Saleyard inductions (Minimum 10)	SyrdsInduction	129.97	134.00	Per person	Y	D
Grown cattle – vendors fees	SYDGmCat	7.83	9.90	Per head	Y	D
Capital works levy	SYDBulls	0.62	0.62	Per	Y	D
	SYDCapWxs			vealer/grown unit sold		
Horses – vendors fees	SYDHorses	7.83	9.90	Per head	Y	D
Bobby calves, sheep, goats and pigs - vendors fees	SYDBobbies	3.66	3.77	Per head	Y	D
Rollbacks, sale changes etc		60.05	61.85	Minimum charge	Y	D
<b>Special Weighs</b>						
Wednesday weekly sales	SYDSpcSale	7.83	9.90	Per head	Y	D
Special sales (only stock sold on day) – minimum charge or	SYDSpcSale	55.75	57.50		Y	D
Special sales (only stock sold on day) – per head charge	SYDSpcSale	1.05	1.08	Per head	Y	D
Any other day – minimum charge or	SYDSpcSale	55.80	5.50		Y	D
Any other day – per head charge	SYDSpcSale	1.05	1.08	Per head	Y	D
Scale testing fee	SYDSpcSale	247.20	247.20		Y	D
<b>General Fees</b>						
Yard usage fee all livestock	SYDUsage	1.55	1.60	Per head	Y	D
No sale charge	SYDNoSale	7.83	9.90	Per head per day	Y	D
Special sale booking	SYDSpcSale	132.97	137.00	Per day	Y	D
Special arrangements for stud or other sales	SYDSpcSale	Actual cost	Actual cost		Y	D
National vendor declaration – no fee if included in agent permit	See Finance	Actual cost	Actual cost		Y	D

FEE/CHARGE DESCRIPTION	TECH ONE CODE		2014/15 FEE/CHARGE LEVIED \$	2015/16 FEE/CHARGE LEVIED \$	UNIT	GST INC	PRICING CAT.
<b>Saleyards</b>							
Holding paddock charges (except permit paddocks)							
1 day minimum	SYDHoldng	Debtors	47.58	49.00		Y	D
2 days	SyrdsHoldPad	GL	66.48	68.50		Y	D
3 days			86.11	88.50		Y	D
4 days			104.65	108.00		Y	D
Weekly			132.97	137.00		Y	D
Monthly			177.16	182.50		Y	D
Annually			1,911.63	1,969.00		Y	D
<b>Railway holding paddocks</b>							
Weekly	SYDHoldRWY	Debtors	52.00	53.50		Y	D
Monthly			160.52	165.50		Y	D
Yearly	SyrdsHoldPad	GL	1,906.17	1,963.50		Y	D
<b>Truck wash (Avdata System)</b>							
Key purchase	SyrdsOther	GL	36.20	37.50		Y	D
Usage per minute	SyrdsAvdata	GL	0.67	0.70	Per minute pro rata	Y	D
Minimum charge	SyrdsAvdata	GL	3.76	3.87		Y	D
<b>Canteen hire – casual hirer (no lease)</b>							
Canteen hire – casual hirer bond (no lease)	SyrdsCanteenHire See Finance	GL BAGS	89.10 283.92	92.00 292.50	For each use For each use	Y N	D
<b>Advertising signs – quarter panel 1,200mm x 1,500mm</b>	SaleyardsAdvSigns	GL	189.93	195.50	Per sign	Y	D