Attachment E

Yass Valley Council												
10 Year Financial Plan for the Years ending 30 June 2025												
INCOME STATEMENT - GENERAL FUND	Actuals	Current Year					Projected	Years				
Scenario: Base Case	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	7,132,000	7,338,485	7,526,903	7,852,312	8,191,844	8,546,111	8,915,754	9,301,439	9,703,863	10,123,752	10,561,864	11,018,990
User Charges & Fees	4,712,000	1,919,988	1,840,889	1,881,746	1,928,165	1,975,744	2,034,266	2,094,544	2,156,631	2,220,579	2,286,447	2,354,290
Interest & Investment Revenue	901,000	735,655	389,935	389,935	389,935	389,935	389,935	389,935	389,935	389,935	389,935	389,935
Other Revenues	383,000	4,767,629	4,628,935	4,730,611	4,846,126	4,964,529	5,110,165	5,260,170	5,414,675	5,573,815	5,737,730	5,906,561
Grants & Contributions provided for Operating Purposes	3,063,000	5,078,733	5,929,560	5,672,191	5,815,108	5,950,596	6,117,246	6,288,896	6,465,696	6,647,799	6,835,366	7,028,559
Grants & Contributions provided for Capital Purposes	4,116,000	3,182,555	2,188,330	1,377,976	1,570,210	1,611,271	1,661,289	1,712,964	1,766,368	1,813,361	1,878,393	1,937,322
Other Income:												
Net gains from the disposal of assets	294,000	-	-	-	-8	-	-:	E.		=	-	-
Joint Ventures & Associated Entities	-		-	-		_	-		-		-	-
Total Income from Continuing Operations	20,601,000	23,023,045	22,504,551	21,904,771	22,741,387	23,438,186	24,228,655	25,047,948	25,897,167	26,769,241	27,689,734	28,635,658
Expenses from Continuing Operations												
Employee Benefits & On-Costs	8,602,000	8,316,780	8,008,605	8,225,995	8,427,620	8,634,704	8,869,342	9,111,020	9,359,947	9,616,343	9,880,430	10,152,441
Borrowing Costs	338,000	269,960	188,893	159,069	125,383	90,722	53,966	15,023	-	-	-	-
Materials & Contracts	3,100,000	7,033,368	7,497,730	7,757,817	7,975,526	8,288,394	8,613,698	8,958,080	9,316,075	9,688,213	10,075,053	10,477,169
Depreciation & Amortisation	6,145,000	4,326,945	4,411,813	4,501,754	4,591,789	4,683,624	4,777,297	4,872,843	4,970,300	5,069,706	5,171,100	5,274,522
Impairment	-	-	-	-	-	-	-	_	-	-	-	-
Other Expenses	4,053,000	3,333,537	3,033,676	3,101,934	3,179,482	3,258,969	3,356,738	3,457,440	3,561,164	3,667,999	3,778,038	3,891,380
Interest & Investment Losses	_	_	-	_	-	· · · · · ·	-	-	-	-	-	-
Net Losses from the Disposal of Assets	- 10	_	=	T=	=	_		-	-	= 0	-	-
Joint Ventures & Associated Entities	-	-		1-	-9	_	-			-	-	
Total Expenses from Continuing Operations	22,238,000	23,280,590	23,140,717	23,746,568	24,299,800	24,956,413	25,671,042	26,414,406	27,207,486	28,042,260	28,904,621	29,795,511
Operating Result from Continuing Operations	(1,637,000)	(257,545)	(636,166)	(1,841,797)	(1,558,413)	(1,518,227)	(1,442,387)	(1,366,458)	(1,310,319)	(1,273,019)	(1,214,887)	(1,159,853)
Discontinued Operations - Profit/(Loss)	_		antige of the			<u>-</u>	- 1	<u>-</u>	-		-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	
Net Operating Result for the Year	(1,637,000)	(257,545)	(636,166)	(1,841,797)	(1,558,413)	(1,518,227)	(1,442,387)	(1,366,458)	(1,310,319)	(1,273,019)	(1,214,887)	(1,159,853)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(5,753,000)	(3,440,100)	(2,824,496)	(3,219,773)	(3,128,623)	(3,129,498)	(3,103,675)	(3,079,422)	(3,076,687)	(3,086,380)	(3,093,281)	(3,097,175)

nternal Surplus/(Deficit)	Iternal Loans - Interest Expense (paid to other Funds) Iternal Loans - Principal Repayment (paid to other Funds) Iternal Loans - New Loan provided (paid to other Funds) Iternal Loans - New Loan provided (paid to other Funds) Iternal Loans - New Loan provided (paid to other Funds) Imployee On-cost Expense (paid to other Funds) Ither Internal Expenditure - Operating Iternal Expenditure - Capitalised Iternal Expenditure - Capitalised	Iternal Income Iternal Loans - Interest Income (rec'd from other Funds) Iternal Loans - Principal Receipt (rec'd from other Funds) Iternal Loans - New Loan raised (rec'd from other Funds) Imployee On-cost Income (rec'd from other Funds) Ither Internal Income - Operating otal Internal Income	ransfer to Reserves otal Transfer to Reserves (Expenditure) let Reserve Surplus/(Deficit)	ransfer from Reserves (Income) Tansfer from Reserves Otal Transfer from Reserves (Income) Transfer to Reserves (Fxnenditure)	otal Capital Experiorure apital Surplus/(Deficit)	an Principal Repayments (External) inance Lease Repayments urchase of I.P&E urchase of I.P&E urchase of Investment Property urchase of Real Estate urchase of intangible assets letered Debtors & Advances Made onds & Deposits paid out LE Provisions utilised (paid out) ther Borrowings - Repayment ther Borrowings - Repayment ther Provisions - Utilised (Paid out) there Borrowings - Nepayment ontributions Paid to JV's & Associated Entities iontributions Paid to JV's & Associated Entities iontrobutions to Minority Interests increases of Index Septiment to Lagital Expenditure	otal Capital Income	apital Income apital Grants - Non-recurrent apital Grants - Non-recurrent apital Contributions - Recurrent - Developer Contributions apital Contributions - Non-recurrent - Developer Contributions apital Contributions - Non-recurrent - Other Contributions ew Loans raised - External ew Loans raised - External roceeds from Sale of Investment Property roceeds from Sale of Investments roceeds from Sale of investments roceeds from Sale of investments referred Debtor Receipt tle Provision Receipt (from other Councils) ther Provisions - Receipt ther Provisions - Receipt	perating Surplus/(Deficit)	tes - Special tes - Specific es & Charges - Statutory & Regulatory es & Charges - Specific es & Charges - Specific perating Cantributions - Specific - Developer Contributions perating Contributions - Specific - Developer Contributions perating Contributions - Specific - Developer Contributions terains from Disposal of I,PR&E t Gains from Disposal of Real Estate t Gains from Disposal of Investment Property t Gains from Disposal of Real Estate t Gains from Disposal of Investments that Operating Income t Gains from Disposal of Investments that Operating Income to test Gains from Disposal of Investments that Operating Income prolype Costs - Superannuation polype Costs - Workers Comp polype Costs - Workers Comp polype Costs - Other polype Costs - Other polype Costs - Other polype Costs - Capitalised proving Costs - Interest on Loans (External) proving Costs - Interest on Expenses trowing Costs - Interest on Loans (External) proving Costs - Interest on Contracts - Capitalised preciation - IPR&E preciation & Contracts - Contracts - Other molype Costs - Capitalised preciation - Intangible Assets aterials & Contracts - Contracts - Other molype Costs - Sulutiony & Regulatory ther Expenses - Other aterials & Contracts - Other aterial	June 2025 JUNEARY OF BUDGET OF ALL G/L ACCOUNTS - ENERAL FUND / Income & Expenditure type centric: Base Case
752,636		752,636 752,636	1,570,001 1,570,001 3,272,165	4,842,166 4,842,166	(382,312)	1,281,065 6,290,657 720,090	7,909,500	2,389,900 132,825 604,230 55,600 400,000	(4,192,736)	7,338,485 7,338,485 465,748 23,000 1,431,240 39,730 695,925 4,767,629 1,667,859 1,267,815 1,194,349 958,710 	Current Year 2014/15
777,104		777,104	830,470 830,470 1,682,762	2,513,232 2,513,232	1,159,841	510,450 4,931,523 -	6,601,814	1,884,000 100,000 149,998 54,332	(3,619,707)	7,526,903 7,526,903 24,000 24,000 1,376,688 39,935 350,000 4,628,935 1,667,859 1,447,359 1,447,359 1,447,359 1,447,359 1,447,359 1,447,359 1,447,359 1,447,359 1,447,359 1,619,99 1,619,99 1,619,99 1,619,99 1	2015/16 \$
794,232		794,232 794,232	722,982 722,982 365,685	1,088,667 1,088,667	2,778,234	539,956 2,714,990	6,033,179	1,320,811 (0) 156,283 54,332	(4,014,005)	7,852,312 450,082 24,000 1,407,664 39,935 350,000 4,730,611 1,656,849 1,153,534 1,194,349 1,656,449 1,194,349 1,656,449 1,194,349 1,656,449 1,194,349 1,656,449 1,194,349 1,656,449 1,194,349 1,656,449 1,194,349 1,656,449 1,194,349 1,656,449 1,194,349 1,656,449 1,194,349 1,656,449 1,194,349 1,656,449 1,194,349 1,656,449 1,194,349 1,666,449 1,194,349 1,194,	2016/17 \$
831,632		831,632 831,632	720,578 720,578 (155,915)	564,663 564,663	3,466,799	573.642 2.121.557	6,161,998	1,352,656 (0) 163,222 54,332	(3,960,255)	8,191,844 461,310 24,000 1,442,855 39,935 350,000 4,846,126 1,724,208 1,697,861 1,697,861 1,697,861 1,697,861 1,697,861 1,697,861 1,697,861 1,697,861 1,697,861 1,697,861 1,697,861 1,697,861 1,697,861 1,697,861 1,697,861 1,697,861 1,77,861 1,77,647 78,605 2,923,231	2017/18 \$
870,705		870,705	707,463 707,463 (128,558)	578,905 578,905	3,511,872	608,303 2,174,721	6,294,896	1,386,470 (0) 170,469 54,332	(4,000,203)	8,546,111 472,817 24,000 1,478,927 39,935 350,000 4,964,529 1,725,294 1,203,181 1,254,813 1,740,307 21,826,915 7,078,856 401,193 341,227 813,428 90,722 90,722 90,722 182,634 9,029,883 4,683,624 4,683,624 182,088 80,570 2,996,311	2018/19 \$
911,528		911,528 911,528	704,346 704,346 (149,687)	554,659 554,659	3,595,178	2,198,349 2,843,408	6,438,585	1,428,066 (0) 178,891 54,332	(4,015,203)	8,915,754 486,972 24,000 1,523,295 39,935 350,000 5,110,165 1,804,863 1,792,516 1,792,516 7,291,222 413,229 351,463 813,428 53,966 53,966 53,966 1,77,297 100,558 24,343 9,391,079 4,777,297 1,87,550 187,550 82,987 3,086,201	Projected 2019/20
947,912		947,912 947,912	700,089 700,089 (128,791)	571,298 571,298	3,814,485	507,022 2,264,300 	6,585,807	1,470,905 (0) 187,728 54,332	(4,027,334)	9,301,439 9,301,439 501,551 24,000 1,568,993 39,935 360,000 5,260,170 1,846,292	Years 2020/21 \$
985,906		985,906 985,906	694,613 694,613 (106,176)	588,437 588,437	4,404,439	2,332,229	6,736,668	1,515,035 (0) 197,002 54,332	(4,062,593)	9,703,863 9,703,863 516,567 24,000 1,616,063 39,935 350,000 5,414,675 1,917,78 1,278,068 1,371,169 1,901,680 1,901,680 1,901,880 1,372,868 813,428 813,428 813,428 813,428 813,428 813,428 813,428 813,428 813,428 813,428 813,428	2021/22 \$
1,025,589		1,025,589	687,834 687,834 (81,743)	606,091 606,091	4,493,247	2,389,820	6,883,067	1,552,296 (0) 206,734 54,332	(4,111,969)	10,123,752 532,034 24,000 1,664,545 39,935 350,000 5,573,815 1,972,222 1,412,304 1,958,731	2022/23 \$
1,067,035		1,067,035	679,666 679,666 (55,392)	624,274 624,274	4,575,602	2,473,891	7,049,493	1,607,115 (0) 216,946 54,332	(4,160,316)	10.561,864 10.561,864 24,000 1,714,481 39,935 350,000 5,737,730 2,031,389 1,331,811 1,454,673 2,017,493 2,017,493 2,017,493 2,017,493 2,017,493 1,342,673 8,206,334 465,093 395,575 813,428 813,428 10,986,234 5,171,100 93,403 3,473,546	2023/24 \$
1,110,328		1,110,328 1,110,328	670,016 670,016 (27,015)	643,001 643,001	4,663,739	2,548,106	7,211,844	1,655,327 (0) 227,663 54,332	(4,207,503)	11,018,990 1,765,916 39,935 35,000 5,596,561 2,092,331 1,359,898 1,498,313 2,078,018 8,452,524 479,046 407,442 813,428 813,428 813,428 813,428 813,428 813,428 813,428 813,428 813,428 813,428 813,428 813,428 813,428 813,428 813,428 813,428 813,428 813,428 813,428	2024/25 \$

Yass Valley Council												
10 Year Financial Plan for the Years ending 30 June 2025							During to d	V				
INCOME STATEMENT - GENERAL FUND	Actuals	Current Year					Projected		0004/00	0000/00	2023/24	2024/25
Scenario: 2 - Rural Road Maintenance	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23		2024/25
	\$	\$ 1	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:											10.001.000	10 770 101
Rates & Annual Charges	7,132,000	7,338,485	7,526,903	8,302,186	9,157,634	10,101,534	11,143,034	11,625,384	12,128,667	12,653,792	13,201,708	13,773,404
User Charges & Fees	4,712,000	1,919,988	1,840,889	1,881,746	1,928,165	1,975,744	2,034,266	2,094,544	2,156,631	2,220,579	2,286,447	2,354,290
Interest & Investment Revenue	901,000	735,655	389,935	389,935	389,935	389,935	389,935	389,935	389,935	389,935	389,935	389,935
Other Revenues	383,000	4,767,629	4,628,935	4,730,611	4,846,126	4,964,529	5,110,165	5,260,170	5,414,675	5,573,815	5,737,730	5,906,561
Grants & Contributions provided for Operating Purposes	3,063,000	5,078,733	5,929,560	5,672,191	5,815,108	5,950,596	6,117,246	6,288,896	6,465,696	6,647,799	6,835,366	7,028,559
Grants & Contributions provided for Capital Purposes	4,116,000	3,182,555	2,188,330	2,877,976	1,570,210	1,611,271	1,661,289	1,712,964	1,766,368	1,813,361	1,878,393	1,937,322
Other Income:												
Net gains from the disposal of assets	294,000	-	-	-	= 8	-	-		-	-	=	- 6
Joint Ventures & Associated Entities	-		-	-		-	-		-			
Total Income from Continuing Operations	20,601,000	23,023,045	22,504,551	23,854,645	23,707,177	24,993,609	26,455,935	27,371,893	28,321,971	29,299,282	30,329,578	31,390,072
Expenses from Continuing Operations												
Employee Benefits & On-Costs	8,602,000	8,316,780	8,008,605	8,375,995	8,656,370	8,944,173	9,188,095	9,439,335	9,698,112	9,964,653	10,239,190	10,521,962
Borrowing Costs	338,000	269,960	188,893	204,069	210,309	168,539	124,242	77,299	53,788	44,783	35,230	25,095
Materials & Contracts	3,100,000	7,033,368	7,497,730	8,307,817	8,544,776	8,880,414	9,229,399	9,598,409	9,982,017	10,380,792	10,795,336	11,226,263
Depreciation & Amortisation	6,145,000	4,326,945	4,411,813	4,501,754	4,591,789	4,683,624	4,777,297	4,872,843	4,970,300	5,069,706	5,171,100	5,274,522
Impairment	- 1	-	-	-	-	-	-	-	-	-	-	=
Other Expenses	4,053,000	3,333,537	3,033,676	2,901,934	2,774,482	2,643,844	2,723,160	2,804,854	2,889,000	2,975,670	3,064,940	3,156,888
Interest & Investment Losses	-	-	-	_	-	-	-	-	-	-		-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	1-	
Joint Ventures & Associated Entities	<u>- 10</u>	-	-	_	=	_	=	•		-	-	
Total Expenses from Continuing Operations	22,238,000	23,280,590	23,140,717	24,291,568	24,777,726	25,320,594	26,042,193	26,792,740	27,593,217	28,435,604	29,305,795	30,204,731
Operating Result from Continuing Operations	(1,637,000)	(257,545)	(636,166)	(436,923)	(1,070,549)	(326,985)	413,743	579,153	728,754	863,678	1,023,783	1,185,340
Discontinued Operations - Profit/(Loss)	_ 10	THE PROPERTY OF THE PARTY OF TH									-	-
Net Profit/(Loss) from Discontinued Operations	-		-	-	-	-	-	-	-	-	=	-
Net Operating Result for the Year	(1,637,000)	(257,545)	(636,166)	(436,923)	(1,070,549)	(326,985)	413,743	579,153	728,754	863,678	1,023,783	1,185,340
Net Operating Result before Grants and Contributions provided for Capital Purposes	(5,753,000)	(3,440,100)	(2,824,496)	(3,314,899)	(2,640,759)	(1,938,256)	(1,247,546)	(1,133,811)	(1,037,614)	(949,683)	(854,610)	(751,982)

Internal Surplus/(Deficit)		Internal Income Internal Loans - Interest Income (rec'd from other Funds) Internal Loans - Principal Receipi (rec'd from other Funds) Internal Loans - New Loan raised (rec'd from other Funds) Employee On-cost Income (rec'd from other Funds) Other Internal Income - Operating Total Internal Income Internal Expenditure Internal Expenditure	Total Transfer to Reserves (Expenditure) Net Reserve Surplus/(Deficit)	Transfer from Reserves (Income) Transfer from Reserves Total Transfer from Reserves (Income) Transfer to Reserves (Expenditure)	Capital Surplus/(Deficit)	Capital Expenditure Loan Principal Repayments (External) Finance Lease Repayments Purchase of In-P&E Purchase of In-P&E Purchase of In-P&E Purchase of In-P&E Purchase of Investment Property Purchase of Intengible assets Deterred Debtors & Advances Made Bonds & Deposits paid out ELE Provisions utilised (paid out) Reinstatement Provisions utilised (paid out) Other Borrowings - Repayment Other Provisions - Utilised (Paid out) Purchase of Interests in JV's & Associated Entities Contributions Paid to JV's & Associated Entities Non-cash Income contra Expense Total Capital Expenditure	Other non-cash Expenses contra income Total Capital Income	Capital Income Capital Grants - Recurrent Capital Grants - Recurrent Capital Grants - Non-recurrent - Developer Contributions Capital Contributions - Recurrent - Developer Contributions Capital Contributions - Non-recurrent - Developer Contributions Capital Contributions - Recurrent - Other Contributions Capital Contributions - Recurrent - Other Contributions New Loans raised - External Proceeds from Sale of Investment Property Proceeds from Sale of Investment Property Proceeds from Sale of Investment Property Proceeds from Sale of Investments Deferred Debtor Receipt End Provision Receipt ELE Provisions Receipt ELE Provisions - Receipt Other Borrowings - New raised Other Provisions - Receipt Distributions from JV's & Associated Entities Depreciation (non-cash) contra Income Non-cash ILE Contral Income	Operating Surplus/(Deficit)	SUMMARY OF BUDGET OF ALL G/L ACCOUNTS - GENERAL FUND by Income & Expenditure type Scenario: 2 - Rural Road Maintenance Operating Income Rates - Special Rates - Special Variation Annual Charges User Charges - Statutory & Regulatory Fees & Charges - Other Interest & Investment Revenues - o's Rates & Annual Charges Interest & Investment Revenues - Other Operating Grants - Specific Purpose Operating Contributions - Specific - Developer Contributions Operating Contributions - Specific - Developer Contributions Operating Contributions - Specific - Developer Contributions Net Gains from Disposal of Assets "held for sale" Net Gains from Disposal of Assets "held for sale" Net Gains from Disposal of Investments Ret Gains from Disposal of Investments Sain on Share of Interest in JV's & Associated Entities Employee Costs - Capitalised Deprating Expenditure Operating Expenditure Employee Costs - Vorkers Comp Employee Costs - Salaries Employee Costs - Superannuation Employee Costs - Superannuation Employee Costs - Superannuation Employee Costs - Capitalised Borrowing Costs - Interest on Loans (External) Borrowing Costs - Interest on Finance Leases Employee Costs - Salaries Employee Costs - Salaries Employee Costs - Salaries Employee Costs - Capitalised Materials & Contracts - Cother Employee Costs - Salaries Employee Costs - Salari	he Years end
752,636		752,636 752,636	3,272,165	4,842,166 4,842,166	(382,312)	1,281,065 6,290,657 720,090	7,909,500	2,389,900 132,825 604,230 55,600 400,000	(4,192,736)	Current Year 2014/15 \$ 7,338,485 7,338,485 7,338,485 23,000 1,431,240 39,730 695,925 4,767,629 1,667,829 1,667,829 1,667,829 1,257,815 1,194,349 958,710 4,326,945 269,960 7,616,004 4,326,945 119,969 74,272 3,139,296	
777,104		777,104 777,104	1,682,762	2,513,232 2,513,232	1,159,841	510,450 4,931,523	6,601,814	1,884,000 100,000 149,998 54,332	(3,619,707)	2015/16 \$ 7,526,903 24,000 1,376,688 39,935 350,000 4,628,935 1,667,859 1,447,352 1,194,349 1,619,999 1,447,352 1,194,349 1,619,999 1,447,352 1,194,349 1,619,999 1,447,352 1,194,349 1,619,999 1,447,352 1,194,349 1,619,999 1,411,813 325,000 315,938 813,428 207,000 8,157,834 4,411,813 4,411,813 169,500 27,000 2,789,176	
794,232		794,232 794,232	722,982 365,685	1,088,667 1,088,667	3,764,912	653,278 3,614,990	8,033,179	1,320,811 (0) 156,283 54,332 1,500,000 500,000	(4,152,456)	2016/17 \$ 8,302,186 450,082 24,000 1,407,664 39,935 350,000 4,730,611 1,667,869 1,153,534 1,194,349 1,656,449 20,976,669 8,887,757 6,887,757 6,887,757 8,267 324,784 813,428 247,394 4,501,754 4,501,754 76,688 2,2,455 8,981,466 4,501,754 173,314 76,688 2,651,932 26,51,932	
831,632		831,632 831,632	720,578	564,663 564,663	2,924,076	693,865 3,044,057	6,661,998	1,352,656 (0) 163,222 54,332 500,000	(3,468,889)	2017/18 \$ 9,157,634 461,310 1,442,855 350,000 0,4,846,126 1,799,555 1,183,484 1,224,208 1,697,861 1,697,861 7,134,95	
870,705	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	870,705 870,705	707,463	578,905 578,905	2,438,764	735,848 3,120,283	6,294,896	1,386,470 (0) 170,469 54,332	(2,805,247)	2018/19 \$ 10,101,534 10,101,534 10,472,817 24,000 1,478,927 350,000 4,964,529 1,752,294 1,203,181 1,254,813 1,254,81	
911,528	50	911,528 911,528	704,346 (149,687)	554,659 554,659	2,485,936	780,370 3,172,279	6,438,585	1,428,066 (0) 178,891 54,332	(2,155,133)	Projected 2019/20 2019/20 \$ 11.143,034 11.143,035 1.523,295 350,000 5,110,165 1.804,863 350,000 1,297,409 1,292,516 1,792,516 1,792,516 24,794,647 7,609,974 413,229 351,463 813,428 120,302 24,794,647 100,558 24,343 10,006,780 4,777,297 4,777,297 1,7550 187,550 187,550 82,987 2,452,622 26,949,780	
947,912		947,912 947,912	700,089	571,298 571,298	2,667,785	3,267,447	6,585,807	1,470,905 (0) 187,728 54,332	(2,064,041)	Years 2020/21 2020/21 \$ 11.625,384 11.625,384 1.501,551 24,000 1,568,993 39,893 350,000 5,260,170 1,859,009 1,262,364 1,331,23 1,846,292	
985,906	085	985,906 985,906	694,613	588,437 588,437	3,218,902	152,295 3,365,471	6,736,668	1,515,035 (0) 197,002 54,332	(2,019,084)	2021/22 \$ 12,128,667 24,000 1,616,063 39,936 350,000 5,444,675 1,914,779 1,278,068 1,371,169 1,371,169 1,371,680 26,555,603 26,555,603 272,868 813,422 438,395 372,868 813,422 438,395 372,868 813,422 49,352 10,001 108,763 25,825 10,823,333 4,970,300 4,970,900 4,970,90	
1,025,589	1000 1000 1000 1000 1000 1000 1000 100	1,025,589 1,025,589	(81,743)	606,091 606,091	3,267,438	161,570 3,454,059	6,883,067	1,552,296 (0) 206,734 54,332	(1,970,567)	\$ 12,653,792 12,653,792 - 532,034 24,000 1,664,645 39,935 350,000 5,573,815 1,972,222 1,412,304 1,958,731 1,958,731 - 27,485,921 27,485,921 8,315,625 451,547 384,054 813,428 40,078 - 10,401 113,114 26,600 11,256,266 5,069,706 5,069,706 204,941 90,682 2,680,046	
1,067,035	1 067 035	1,067,035 1,067,035	679,666 (55,392)	624,274 624,274	3,308,027	171,409 3,570,057	7,049,493	1,607,115 (0) 216,946 54,332	(1,916,652)	2023/24 \$ 13,201,708 13,201,708 24,000 1,714,481 39,935 350,000 5,737,730 2,031,389 1,331,811 1,454,673 2,017,493 2,017,493 2,017,493 2,017,493 1,331,811 1,454,673 2,017,494	
1,110,328	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1,110,328 1,110,328	670,016 (27,015)	643,001 643,001	3,352,840	181,848 3,677,157	7,211,844	1,655,327 (0) 227,663 54,332	(1,857,013)	2024/25 \$ 13,773,404 -564,374 -24,000 1,765,916 39,935 350,000 5,906,561 2,092,331 1,498,313 2,078,018 -479,046 407,442 813,428 11,250 12,174,777 5,274,522 -12,174,777 5,274,522 96,205 2,843,261 -217,422 96,205 2,843,261	

10 Year Financial Plan for the Years ending 30 June 2025	Astuals	Comment Veen					Projected	Voors				
INCOME STATEMENT - GENERAL FUND	Actuals	Current Year	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Scenario: 3 - Sustainable	2013/14	2014/15	2015/16 \$	2016/17 \$	2017/18	2010/19	2019/20 \$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	7,132,000	7,338,485	7,526,903	8,377,165	9,323,847	10,377,883	11,551,446	12,858,092	13,414,874	13,995,821	14,601,981	15,234,448
User Charges & Fees	4,712,000	1,919,988	1,840,889	1,881,746	1,928,165	1,975,744	2,034,266	2,094,544	2,156,631	2,220,579	2,286,447	2,354,290
nterest & Investment Revenue	901,000	735,655	389,935	389,935	389,935	389,935	389,935	389,935	389,935	389,935	389,935	389,935
Other Revenues	383,000	4,767,629	4,628,935	4,730,611	4,846,126	4,964,529	5,110,165	5,260,170	5,414,675	5,573,815	5,737,730	5,906,561
Grants & Contributions provided for Operating Purposes	3,063,000	5,078,733	5,929,560	5,672,191	5,815,108	5,950,596	6,117,246	6,288,896	6,465,696	6,647,799	6,835,366	7,028,559
Grants & Contributions provided for Capital Purposes	4,116,000	3,182,555	2,188,330	2,877,976	2,570,210	1,611,271	1,661,289	1,712,964	1,766,368	1,813,361	1,878,393	1,937,322
Other Income:	1,110,000	0,102,000	_,,	_,,,,	_,,	.,-	, , , , , , , , , , , , , , , , , , , ,					
Net gains from the disposal of assets	294,000	_ [6]	_	j -	-	_	4	-	-	-	=	-
Joint Ventures & Associated Entities	- 1	- 88	_	_	2		_	_	-	-	-	
Total Income from Continuing Operations	20,601,000	23,023,045	22,504,551	23,929,624	24,873,391	25,269,958	26,864,347	28,604,601	29,608,178	30,641,311	31,729,851	32,851,116
Francisco francisco Continuina Oneretione												
Expenses from Continuing Operations	0.000.000	0.040.700	0.000.005	0.405.005	0.707.000	0.000.704	0.040.000	0.405.005	0.755.515	10,023,777	10,300,088	10,584,687
Employee Benefits & On-Costs	8,602,000	8,316,780	8,008,605	8,425,995	8,707,620	8,996,704	9,242,202	9,495,065 77,299	9,755,515 53,788	44,783	35,230	25,095
Borrowing Costs	338,000	269,960	188,893	204,069	210,309	168,539	124,242	C. C	10,284,718	10,695,601	11,122,737	11,566,761
Materials & Contracts	3,100,000	7,033,368	7,497,730	8,557,817	8,803,526	9,149,514	9,509,263	9,889,467	4,970,300	5,069,706	5,171,100	5,274,522
Depreciation & Amortisation	6,145,000	4,326,945	4,411,813	4,501,754	4,591,789	4,683,624	4,777,297	4,872,843	F-101(1910) 570-1910(1910)	5,069,706	5,171,100	3,214,322
mpairment				-		- 0.40.044	0.700.400	0.004.054	- 000 000	2,975,670	3,064,940	3,156,888
Other Expenses	4,053,000	3,333,537	3,033,676	2,901,934	2,774,482	2,643,844	2,723,160	2,804,854	2,889,000	2,975,670	3,064,940	3,130,000
nterest & Investment Losses	-	-	=		-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	- 100	-	V 	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-		-	-	-	-	-	07.400.500		28,809,537	29,694,095	30,607,954
Total Expenses from Continuing Operations	22,238,000	23,280,590	23,140,717	24,591,568	25,087,726	25,642,226	26,376,164	27,139,529	27,953,320	28,809,537	29,694,095	30,607,954
Operating Result from Continuing Operations	(1,637,000)	(257,545)	(636,166)	(661,944)	(214,335)	(372,268)	488,183	1,465,072	1,654,859	1,831,773	2,035,757	2,243,163
Discontinued Operations - Profit/(Loss)	_	55:01:57:37:37:32:5								-	-	
Net Profit/(Loss) from Discontinued Operations	· -	-	-	=	-		-	-	-	-	-	N.
Net Operating Result for the Year	(1,637,000)	(257,545)	(636,166)	(661,944)	(214,335)	(372,268)	488,183	1,465,072	1,654,859	1,831,773	2,035,757	2,243,163
et Operating Result before Grants and Contributions provided for apital Purposes	(5,753,000)	(3,440,100)	(2,824,496)	(3,539,920)	(2,784,545)	(1,983,539)	(1,173,105)	(247,892)	(111,509)	18,412	157,363	305.84

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Internal Surplus/(Deficit)	Total Internal Expenditure	Internal Expenditure Internal Loans - Interest Expense (paid to other Funds) Internal Loans - Principal Repayment (paid to other Funds) Internal Loans - New Loan provided (paid to other Funds) Rates & Annual Charges paid on Council owned properties Employee On-cost Expense (paid to other Funds) Other Internal Expenditure - Operating Internal Expenditure - Capitalised	Internal Income Internal Loans - Interest Income (rec'd from other Funds) Internal Loans - Principal Receipt (rec'd from other Funds) Internal Loans - New Loan raised (rec'd from other Funds) Employee On-cost Income (rec'd from other Funds) Other Internal Income - Operating Total Internal Income	Transfer to Reserves Total Transfer to Reserves (Expenditure) Net Reserve Surplus/(Deficit)	Transfer from Reserves (Income) Transfer from Reserves Total Transfer from Reserves (Income) Transfer to Reserves (Expenditure)	Total Capital Expenditure Capital Surplus/(Deficit)	Bonds & Deposits paid out ELE Provisions utilised (paid out) Reinstalement Provisions utilised (paid out) Other Borrowings - Repayment Other Provisions - Utilised (Paid out) Purchase of Interests in JV's & Associated Entities Contributions Paid to JV's & Associated Entities Distributions to Minority Interests Distributions to Minority Interests	Capital Expenditure Loan Principal Repayments (External) Finance Lease Repayments Furchase of I,PP&E Purchase of Investment Property Purchase of Real Estate Purchase of intangible assets Deferred Debtors & Advances Made	Proceeds from Sale of Real Estate Proceeds from Sale of Real Estate Proceeds from Sale of assets "held for sale" Proceeds from Sale of intangible assets Proceeds from Sale of investments Deferred Debtor Receipt Bonds & Deposits Receipt ELE Provision Receipt (from other Councils) Other Borrowings - New raised Other Provisions - Receipt Distributions from JV's & Associated Entities Depreciation (non-cash) contra Income Non-cash ELE contra Income Other non-cash Expenses contra Income Other non-cash Expenses contra Income	Capital Income Capital Grants - Recurrent Capital Grants - Non-recurrent Capital Contributions - Recurrent - Developer Contributions Capital Contributions - Non-recurrent - Developer Contributions Capital Contributions - Recurrent - Other Contributions Capital Contributions - Non-recurrent - Other Contributions Capital Contributions - Non-recurrent - Other Contributions Capital Contributions - Non-recurrent - Other Contributions New Loans raised - External Proceeds from Sale of I, IPP&E Deceaded From Sale of I, IPP&E	Rates - Special Rates - Special Variation Rese & Charges - Statutory & Regulatory Fees & Charges - Statutory & Regulatory Interest & Investment Revenues - Investments Interest & Investment Revenues - Other Operating Grants - Specific Purpose Operating Contributions - Specific - Developer Contributions Operating Contributions - Specific - Other Contributions Operating Expenditure Imployee Costs - Specific - Other Contributions Net Gains from Disposal of Investment Net Gains from Disposal of Investment Operating Expenditure Operating Expenses - Other Materials & Contracts - Capitalised Operating Expenses - Justices Operating Expenses - Justices Operating Expenses - Justices Other Expenses - Statutory & Regulatory Other Expenses - Justices Other Expenses - Jus	30 June 2025 SUMMARY OF BUDGET OF ALL G/L ACCOUNTS - GENERAL FUND by Income & Expenditure type Scenario: 3 - Sustainable Operating Income
752,636			752,636 752,636	1,570,001 1,570,001 3,272,165	4,842,166 4,842,166	(382,312)		1,281,065 6,290,657 720,090	4,326,945 7,909,500	2,389,900 132,825 604,230 55,600 - 400,000	7,338,485 4,65,748 23,000 1,431,240 39,730 665,925 4,767,629 1,667,859 1,194,349 958,710 958,710 19,840,490 6,858,385 324,821 319,078 814,496 269,960 7,616,004 4,326,945 - 119,969 74,272 3,139,296	Current Year 2014/15
777,104			777,104 777,104	830,470 830,470 1,682,762	2,513,232 2,513,232	1,159,841	5 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	510,450 4,931,523	4,413,484 6,601,814	1,884,000 100,000 149,998 54,332	4,026,903 24,000 1,376,688 39,935 350,000 4,628,935 1,667,859 1,447,352 1,194,349 1,194,349 1,194,349 1,194,349 1,194,349 1,194,349 1,219,999 1,47352 1,194,349 1,219,999 1,47352 1,194,349 1,194,349 207,000 315,938 813,428 813,428 813,428 207,000 2	2015/16
794,232			794,232 794,232	722,982 722,982 365,685	1,088,667 1,088,667	3,564,912	0000	653,278 4,314,990	1,000,000	1,320,811 (0) 156,283 54,332 1,500,000	450,082 24,000 1,407,664 350,000 4,730,611 1,667,859 1,153,534 1,194,349 1,1	2016/17
831,632			831,632 831,632	720,578 720,578 (155,915)	564,663 564,663	3,706,576	A A A A A A A A A A A A A A A A A A A	693,865 3,761,557	1,000,000 - - - - - - - - - - - - - - - -	1,352,656 (0) 163,222 54,332 1,000,000	461,310 24,000 1,442,855 399,855 1,799,555 1,183,484 1,224,208 1,697,861 1,697,861 7,186,201 7,186,201 3,512,604 813,428 206,807 92,971 22,303,181 7,186,201	2017/18
870,705			870,705 870,705	707,463 707,463 (128,558)	578,905 578,905	2,703,327	A 7004 7700 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	735,848 3,855,721	1,000,000 - - - 4,683,624 - - 7,294,896	1,386,470 (0) 170,469 54,332	472.817 24,000 1,478,927 39,000 4,964,529 1,752,294 1,254,813 1,25	2018/19
911,528			911,528 911,528	704,346 704,346 (149,687)	554,659 554,659	1,728,436	4 740 450	780,370 3,929,779	4,777,297	1,428,066 (0) 178,891 54,332	24,000 1,52,95 39,93,295 39,93,395 350,000 5,110,165 1,804,863 1,292,458 1,792,516 1,7	Projected 2019/20 \$
947,912			947,912 947,912	700,089 700,089 (128,791)	571,298 571,298	1,887,559	A 6698	650,575 4,047,673	4,872,843	1,470,905 (0) 187,728 54,332	501,551 24,000 1,568,93 39,935 350,000 1,859,009 1,859,009 1,252,364 1,331,232 1,846,292 1,846,292 1,846,293 1,846,2	Years 2020/21 \$
985,906			985,906 985,906	694,613 694,613 (106,176)	588,437 588,437	2,415,270	4 327 328	152,295 4,169,103	4,970,300 6,736,668	1,515,035 (0) 197,002 54,332	516,567 24,000 1,616,663 39,935 350,000 5,414,675 1,914,779 1,278,068 1,371,169 1,901,680 27,841,810 27,841,810 8,130,824 438,395 372,868 813,428 813,428 49,352 110,001 108,763 25,825 11,126,034 4,970,300 198,972 198,972	2021/22
1,025,589			1,025,589 1,025,589	687,834 687,834 (81,743)	606,091 606,091	2,439,697	4 443 370	161,570 4,281,800	5,069,706	1,552,296 (0) 206,734 54,332	532,034 24,000 1,64,545 39,935 350,000 5,573,815 1,972,222 1,412,304 1,958,731 1,958,731 1,958,731 1,958,731 1,058,7	2022/23
1,067,035			1,067,035	679,666 679,666 (55,392)	624,274 624,274	2,455,453	4.594.040	171,409 4,422,631	5,171,100	1,607,115 (0) 216,946 54,332	547,966 24,000 1,714,481 39,935 350,000 5,737,730 2,031,389 1,331,811 1,454,673 2,017,493 2,017,493 2,017,493 2,017,493 2,017,493 1,331,811 1,454,673 395,575 813,428 8,625,991 465,093 395,575 813,428 117,639 27,398 117,639 27,398 12,033,918 5,171,100 211,090 93,403 2,760,448 5,7760,448	2023/24 \$
1,110,328			1,110,328 1,110,328	670,016 670,016 (27,015)	643,001 643,001	2,474,689	4737.155	181,848 4,555,307	5,274,522	1,655,327 (0) - 227,663 54,332	564,374 24,000 1,765,906,561 39,955 350,000 5,906,561 1,359,833 1,392,833 1,392,833 2,078,018 479,046 477,442 813,428 119,799 11,250 12,2344 28,234 28,234 28,234 28,234 28,234 28,234 28,234 28,234 28,234 28,234 28,234 28,234 28,234 28,234 28,234 28,234 28,234 28,234 28,234	2024/25 \$