Performance against WAMC Output Measures for 2019-20

This report details performance against the WAMC Output Measures for the 2019-20 period.

- 1. The relevant agency (The Department of Planning, Industry & Environment, the Natural Resources Access Regulator and WaterNSW (ie, the agencies that deliver water management services on behalf of WAMC) must report against these output measures for the 2019-20 period.
- 2. Provide a self-assessment of whether the agency has met the targets in the Agency column. The following table provides some guidance on how to complete this column.

Agency comment	Explanation
Targets have been met.	All targets detailed in the column 'Measures and Indicators' for the WAMC activity have been met.
Targets have been partially met.	One or more of the targets detailed in the column 'Measures and Indicators' for the WAMC activity have been met. Provide an explanation if the output measures and/or performance indicators have not met the target
Targets have not yet been met.	None of the targets detailed in the column 'Measures and Indicators' for the WAMC activity have yet been met. Provide an explanation if the output measures and/or performance indicators have not met the target
2019-20 data is yet to be reported by WaterNSW.	We do not expect there to be any outstanding data. Provide an explanation if this data is not available.
This WAMC activity does not have a target.	No target was specified for the WAMC activity.

Activity	Outputs	Measures and Indicators ¹	2019-20 Reported Data	Agency / IPART comment
wonton Surface water quantity monitoring The provision of a surface water quantity monitoring system; including design, station calibration, data collection, processing, encoding, quality assurance and archiving from the networks of water monitoring stations; the delivery of near real time height and/or flow data from all telemetered sites to the corporate database; and the maintenance and operation of surface water monitoring stations.	A maintained monitoring network of hydrometric stations providing the necessary data for surface water management. Provision of validated water data from the network of surface water hydrometric stations.	Output measure (OM1) Number of stations for water management charges: Target: Dol Water: 430 BRC: 29 Performance indicator Number of visits per year per station: Target: average 5	Reported by WaterNSW DPE – 346, Dual Funded sites - 80 Reported by WaterNSW DPE - 346, Dual Funded sites - 80 Reported by WaterNSW BRC - 30	Targets have been met.
W01-02 Surface water data management and reporting of surface water quantity, quality and biological information; including compilation, secure storage, management and publishing of data to customers, stakeholders and the general public.	Surface water quantity and quality information compiled, securely stored, managed and published to stakeholders and the public.	Output measure (OM2) Number of surface water sites subject to data management meeting specific criteria: Target: 1,245 Performance indicators Percentage telemetered sites with data available on internet 9am each day: Target: 95% Percentage of Dol Water² funded sites telemetered Target: 90%	Reported by WaterNSW 1009 DPE Surface Water sites 1292 Including dual funded sites ■ 93% - 341 days where 90% + sites available ■ 100% (some sites do not have telemetry as it is not specified as required)	Targets have been partially met. WaterNSW comment: The target of 1245 sites has not been supported by a confirmed 'Roles and Responsibilities Agreement' (RRA) schedule with DPE. A final list is expected to be confirmed with the signing of the RRA schedules in 2022. WaterNSW comment: The W01-02 response is calculated to best represent the data available at 9am i.e. what % of sites had current data available on the RTD at 9am. We note that the measure is poorly defined as it fails to properly consider the multiple steps in the telemetry and water data systems process. Common issues associated with delayed data include environmental conditions, instrument failures, communications and system level issues it is also worth noting that the % of available data fluctuates throughout the day. We note that the 9am W01-02 & W02-03 output measure has been revoked by IPART in its latest 2021 WAMC Determination.

Where timeframes for achievement of output measures or targets (formerly 'forecasts') have not been listed, the targets relate to the last year of the 2016 Determination, 2019-20 (refer IPART, Review of prices for the Water Administration Ministerial Corporation – Final Report, June 2016, p 194).

² Department of Industry (DoI) – Water is now the Department of Planning, Industry and Environment (DPIE)

Activity	Outputs	Measures and Indicators ¹	2019-20 Reported Data	Agency / IPART comment
	Provision of validated water	Output measure (OM3)	Reported by WaterNSW	Targets have been met.
monitoring	quality test information.	Number of tests per year:	▼ DPE-Water: 35,226	3
The provision of a surface		▼ Target:	▼ Murray Darling Basin Authority (MDBA): 5,587	
vater quality monitoring		 Dol Water: 30,120 per year 	▼ Border Rivers Commission (BRC): 5,209	
rogram; including design,		 Murray Darling Basin 		
ample collection, laboratory		Authority (MDBA): 5,144		
esting and analysis, test result		per year		
uality assurance to accepted		 Border Rivers Commission 		
tandards, and test result		(BRC): 4,800 per year		
encoding to make it available		(-, ,,		
or data management and		Performance indicators		
eporting.		Tests meeting quality standards		
		(percentage acceptable tests/total		
		tests):	▼ 100%	
		▼ Target: 90%	10076	
		Speed of reporting of results		
		(percentage of tests taken,		
		processed, quality assurance		
		approved and coded for		
		publication within 90 days):		
		▼ Target: 90%		
		(2.11)	▼ 100%	
/01-04 Surface water algal	Provision of algal data on the		Reported by WaterNSW	Targets have been met.
nonitoring	presence and extent of	Number of sites monitored and	▼ 83.16 average samples collected per month for RACC	
he provision of a surface vater algal monitoring	potentially toxic algal blooms.	tested for blue green algae: Target: average 73 sites		
program; including design,		per month (Dol Water		
sample collection, laboratory		and MDBA). Increased		
analysis, algal identification		frequency when		
and enumeration to accepted		conditions require.		
standards, and result encoding		oonaliiono roquiro.		
or provision to regional		Performance indicator		
coordinating committees.		Percentage of samples collected		
J		and analysed according to current		
		standards and within agreed		
		timeframe:		
		▼ Target: 95%	▼ 100%	
V01-05 Surface water	Provision of the information	Output measure (OM5)	Reported by DPE	Targets have been met.
ecological condition	for the six components of the	River condition index updated:	Output measure	
nonitoring	River Condition Index:	▼ Target: an updated	▼ Completed RCI incorporating the updated input layers from the previous five years completed and	Target has been met.
The provision of a surface	▼ Hydrology	report completed each	published on DPE website.	River Styles mapping product is
vater ecological condition	▼ Geomorphology	year, outlining the	▼ River Styles mapping products published on DPE website, including River Style, geomorphic	published on DPE website. RCI was updated 100% in 2016. RCI is
nonitoring system to assess ne health of water sources;	▼ Riparian▼ Biota	attributes updated and the proportion of the	condition, recovery potential, and stream fragility.	undergoing revision at present.
ncluding design and	▼ Disturbance	state/water sources		undergoing revision at present.
pplication based on the River	▼ Disturbance▼ Water quality.	covered.		
Condition Index for rivers, flood	water quality.	oovoicu.		
plains and wetlands.		Performance indicator	Performance indicator	
		Percentage of the state for which	The following updates were undertaken to cover 10% of the RCI:	
		the River Condition Index (RCI) is	Revision and update of coastal HEVAE commenced and updated hydrology, and catchment	
		completed in current year:	disturbance index layers for NSW.	
		▼ Target:	and the second s	Target has been met.
		 10% completed each year. 		Coastal HEVAE developed in
		 10% completed each year. 100% of all RCI completed 		alignment with Risk Assessment rep
		for the state by the end of		timeframes for WSP remakes.
		10 years.		

Activity	Outputs	Measures and Indicators ¹	2019-20 Reported Data	Agency / IPART comment
W02-01 Groundwater quantity monitoring The provision of a groundwater level, pressure and flow monitoring system; including	A maintained network of monitoring bores providing the data necessary for groundwater management.	Output measure (OM6) The number of pipes from which data are collected (in the last 2 years): Target: 4,800	Reported by WaterNSW ▼ Pipes monitored 4751	Targets have not been met. WaterNSW Comment: The target of 4800 pipes has not been
design, site calibration, data collection, entry, audit, quality assurance, archiving, and information provision; and the maintenance and operation of groundwater monitoring bores.	Provision of validated quantity and other physical resource data from groundwater monitoring bores.	raigot. 1,000		supported by a confirmed 'Roles and Responsibilities Agreement' (RRA) schedule with DPE. A final list is expected to be confirmed with the signing of the RRA schedules in 2022. Monitoring frequency reduced due to
		Performance indicator Percentage of pipes monitored according to their scheduled frequency: 90%	▼ Average frequency 83%	flood events limiting access to sites.
W02-02 Groundwater quality monitoring The provision of validated groundwater quality monitoring program including design, sample collection, laboratory	The provision of validated groundwater quality information.	Output measure (OM7) The number of pipes from which water quality data are collected (in the last 2 years): Target: 495	Reported by WaterNSW ▼ Number of pipes visited 649	Targets have been met.
testing and analysis, test result quality assurance to accepted standards, and test result encoding to make it available for data management and reporting.		Performance indicator Percentage of pipes monitored according to their scheduled frequency: Target: 90%	▼ Scheduled Frequency 98%	
W02-03 Groundwater data management and reporting	Groundwater quantity and quality information compiled,	Output measure (OM8) Number of active pipes subject to	Reported by WaterNSW	Targets have been partially met.
The data management and reporting of groundwater quantity and quality information; including compilation, secure storage, management and publishing of data to customers, stakeholders and the general	securely stored, managed and published to stakeholders and general public.	data management: ▼ Target: 5,000	▼ Number of active pipes 4376	WaterNSW Comment: 5000 pipes has not been supported by a confirmed 'Roles and Responsibilities Agreement' (RRA) schedule with DPE. A final list is expected to be confirmed with the signing of the RRA schedules in 2022.
public.		Performance indicator Percentage of active sites subject to data management: Target: 98%	▼ 98%	
W03-01 Water take data collection The electronic and manual collection, transmission and initial recording of water take	Government owned meters operated and maintained. Volume of water take is collected.	Output measure (OM9) Number of government owned and maintained meters: Target: 1,200 Unregulated river: 600	Reported by WaterNSW Number of government owned and maintained meters: Unregulated river: actual 870 Groundwater: actual 588	Targets have been partially met. WaterNSW comment: We note that the W03-01 and W03-02
data from licence holders for unregulated and groundwater sources; and the operation and maintenance of government owned meter and telemetry facilities.		- Unregulated river: 600 - Groundwater: 600 Number of sites with agency water take reading/ assessments charged: ▼ Target: 3,300 - Unregulated river: 200	Number of sites with agency water take reading/ assessments charged: Unregulated river: actual 133 Groundwater: actual 2099	output measure has been superseded by IPART (2021 WAMC Determination) and is no longer relevant in the context of the implementation of the Government's non-urban metering reforms.
		- Groundwater: 3,100 Performance indicator		

Activity	Outputs	Measures and Indicators ¹	2019-20 Reported	d Data						Agency / IPART comment
		Percentage government owned meters operational: Target: 95%	Noting this target a assets have been			nsferred from	DPI to Water	NSW in 2016, r	o additional	
		▼ Target: 95%	There are 870 meters on unregulated streams. Of these meters 117 are part of the Southern Catchment and 826 are part of the Hawkesbury/Nepean (incorporating Bega and Bemboka) system (H/N System). The unregulated meters in the Southern catchment would be essentially operational. However, of the remaining 826 meters that form part of the H/N system, 550 have been conditioned assessed. The remaining 276 meters (includes all meters above and below the 100mm threshold) are expected to have their conditions assessed in FY21. Of the 550 meters that have been assessed, 347 have been identified as needing either replacing, requiring some type of maintenance or their condition is unknown. A further inspection of all meters in planned to be completed as part of understanding the work required to ensure all meters are deemed compliant by the agreed compliance dates under the water market reforms. There are 588 groundwater meters which are predominantly located in the Southern Catchment (ie Lower Darling, Murray and Murrumbidgee Rivers). These meters are managed by Comdain under a maintenance agreement and accordingly essentially all of these meters would be operational (noting that some would be under rectification and or correction as per the maintenance agreement and any one time).							
W03-02 Water take data	Water take measurement	Output measure (OM10)	Reported by Wate	erNSW						Targets have been partially met.
management and reporting The data management and	information quality assured, compiled, managed and	Issued entitlement metered: Target: 3,495,000	Total metered shar		sed on the 20°	19/20 water	years billing re	econciliation rep	orts:	, and a second
reporting of water take for	made available to	 Unregulated river: 	Unregulate	ed: 2,121,024 M	LS					WaterNSW comment:
unregulated and groundwater sources including compilation, secure storage, management and publishing of data to authorised parties.	stakeholders.	2,017,000 shares - Groundwater: 1,478,000 shares The number of licence holders switching from a 1-part to a 2-part tariff each year (and the number of licence holder in total, subject to each tariff type), by water source.	▼ Groundwa	ter: 1,238,576 N	ILs					We note that the W03-01 and W03-02 output measure has been superseded by IPART (2021 WAMC Determination) and is no longer relevant in the context of the implementation of the Government's non-urban metering reforms.
		Performance indicator Percentage of issued entitlement metered: Target: 70%	Percentage of issued entitlement metered: Unregulated river: 65% Groundwater: 63%							
		Unregulated river: 65%Groundwater: 78%	The above is based on the Meter billing report out of Water Accounting System with all "ACTIVE" meters and their linked licence entitlement. Including both private and government owned meters. Tables below are the total number of licenses that received the 2-part tariff for the 2019/20 water year (compared to prior years). This is broken down by valley and based on reported usage in WAS. The performance indicator is based on the total entitlement that was billed under the 2-part tariff; this was lower compared to the same time last year due to a lower number of customers returning their usage data to WaterNSW. This is due to the ongoing dry conditions.							
			Unregulate	d						
			Valley	2019-20	2018-19	2017-18	2016-17	2015-16	†	

Activity	Outputs	Measures and Indicators ¹	2019-20 Reported	l Data					Agency / IPART comment
			Border	47	55	88	10	4	
			Gwydir	16	25	59	4	3	
			Namoi	45	52	91	17	9	
			Peel	15	21	58	4	1	
			Lachlan	37	45	120	19	6	
			Macquarie	120	164	337	54	26	
			Far West	93	69	110	65	58	
			Murray	70	79	110	51	70	
			Murrumbidgee	99	140	279	64	19	
			North Coast	353	372	622	63	43	
			Hunter	111	158	488	32	25	
			South Coast	790	805	1065	582	522	
			Total	1796	1985	3427	965	786	
			Groundwate						
			Valley	2019-20	2018-19	2017-18	2016-17	2015-16	
			Border/	922	918	977	739	1049	
			Gwydir/Namoi/ Peel						
			Lachlan	380	373	353	260	344	
			Macquarie	347	365	343	271	323	
			Far West	11	15	9	9	7	
			Murray	497	495	463	341	402	
			Murrumbidgee	548	502	485	310	349	
			North Coast	35	53	148	8	1	
			Hunter	125	167	237	19	3	
			South Coast	43	96	166	3	0	
			Total	2908	2984	3181	1960	2478	
							·		
D4-01 Surface water odelling e development, upgrade and plication of surface water source management models, use in water planning and assess performance in ms of statutory quirements, interstate reements, regional water pply optimisation and third-rty impacts on NSW akeholders.	conceptualisation	Output measure (OM11) Number of models/analyses annually:	deploymer excess of Performance indic The percentage of assessments: Current: Regulated Unregulated Forecast:	analyses an available, mont of stochas 10,000 mode cators surface water river: 100%	nany of which I tic modelling n el runs will hav er share compo	nethods meant e been underta	t the number o aken for strate	Source model softwood fruns increased segic planning purposted to an odels subject to an	significantly. In oses.

Activity	Outputs	Measures and Indicators ¹	2019-20 Reported Data	Agency / IPART comment
	availability for entitlement types. Time series and statistical analysis of river flows and floodplain/wetland watering. On-farm water management. Daily stream salinity. Modelling to support water planning at a regional scale, including hydrologic/economic optimisation models for regional water strategies and metro water planning.		▼ Unregulated river: 80%	
W04-02 Groundwater modelling The development and upgrade and use of groundwater resource water sharing and management applications, and for resource impact and balance assessments.	Regional groundwater models for groundwater sources covered by water management plans that are capable of providing: Long-term sustainable extraction limits. Details of aquifer	Output measure (OM12) Number of models/major aquifer analyses annually: Target: 22/2,200	Reported by DPE Output measure Number of models/major aquifer analyses annually: ■ DPE Water has a library of 22 groundwater models. Of these, 13 are actively used and maintained. ■ Number of runs that produce usable results for planning purposes is of the order of 100. However, there thousands of runs done to prepare the model for the final analysis.	Targets have been met. Target has been met. However, more suitable outputs and indicators have been set for the 2021 IPART determination period.
	interference. Local water table details. Water balance details. Technical assessment of development proposals.	Performance indicator Percentage of volume of groundwater share component subject to modelling assessment annually: Target: 50%	Performance indicator Percentage of volume of groundwater share component subject to modelling assessment annually: ▼ 50% (maintained for 2019-20)	Target has been met. Achieved update and provided assessment on 8 out of 8 models.
W04-03 Water resource accounting The development and update of water resource accounts and information on NSW water sources, for use by external stakeholders, and for internal water planning, management and evaluation processes.	 ▼ General purpose water accounting reports. ▼ Reporting and analysis of water resource accounting obligations. ▼ Miscellaneous analysis and reporting. 	Output measure (OM13) Number of outputs for water accounting reports, reporting obligations and required ad hoc:	Reported by DPE Output measure Specific series of reports/products being produced and published: ▼ The requirements of this function changed since the original submission with an increasing requirement for a much broader range of information provision to support policy, planning, management, and reporting obligations. The following were produced in 2019-20: ▼ General Purpose Water Accounting Reports covering 11 regulated water sources and water balances for 8 major groundwater alluvial water sources ▼ Update of environmental water register ▼ Maintenance of online water information dashboards (including water trading, usage, allocations, GW compliance) ▼ 15 miscellaneous analysis reports	Targets have been partially met. Target has been partially met. Target has changed. Measures amended for 2021/22 reporting period.
		Performance indicators Percentage of entitlement by water type covered by the water accounting reports:	Performance indicators Percentage of entitlement by water type for which detailed water accounting information/reports is provided. ▼ Regulated river: 100%	Target has been met.

Activity	Outputs	Measures and Indicators ¹	2019-20 Reported Data	Agency / IPART comment
		 Groundwater: 95% 	 Unregulated river: 100% Groundwater: 100% 	
W05-01 Systems operation and water availability management	Implementation procedures and systems.	Output measure (OM14) Annual compliance review on WaterNSW work approval	Reported by DPE Output measure Annual compliance review on WaterNSW work approval conditions:	Targets have been partially met. Target has been met.
The preparation and implementation of the procedures and systems required to deliver the provisions of water management plans; and operational oversight to ensure plan compliance, the available water determinations and the assessment of compliance with long term extraction limits.	 Water availability determinations. WaterNSW operations compliance monitoring and annual reporting. Audit of Water Sharing Plan operations. 	conditions.	 Annual compliance review underway. Each year, as a condition of their work approvals, WaterNSW submit Annual Compliance Reports for review to NRAR. DPE Water provides advice to NRAR regarding the compliance reports and whether the conditions of the work approvals are being met. The annual compliance data and reviews are received by NRAR in two parts: WaterNSW Metro and WaterNSW Rural. The 2019-20 WaterNSW Metro data was received by NRAR 11 December 2020 and the review was completed on 21 May 2021. The 2019-20 WaterNSW Rural data was received by NRAR on 13 July 2021 and is currently being reviewed. 	
		Available Water Determinations (AWD) issued: Target: Regulated river: at least monthly AWD for all licence categories for all water sources Unregulated river and groundwater: annual AWD for each water source Performance indicator	 ■ Available Water Determinations (AWD) issued: ■ DPE Water issued water allocations to all regulated river, groundwater and unregulated river licence categories on 1 July 2019. ■ DPE Water provided a spreadsheet to WaterNSW of allocation determinations to allow automated upload of 1 July allocations to its accounting system. ■ Where a full allocation was not possible, conditions were monitored, and allocations incremented by DPE Water as soon as water became available during the year. ■ Over 1,600 allocations were determined in 2019-20 (most on 1 July). ■ Water availability outlooks were provided in the NSW Murray and Murrumbidgee valleys to assist water users to plan their seasons. ■ All water allocations were determined in accordance with the rules in respective water sharing plans. Performance indicator 	Target has been met.
		Annual compliance review on WaterNSW submitted within 3 months of receiving input data from Dol Water.	The 2018-2019 compliance review will be conducted in the first half of 2020. Not all Annual Compliance Reports have been received from WaterNSW.	Target has not been met.
		Timeliness of AWDs: ▼ Target: 100%	Timeliness of AWDs: ▼ Regulated 95% ▼ Groundwater 95% ▼ Unregulated 95% 95% of AWD were issued within the timeframe. For Regulated AWDs on some occasions (such as delayed access to data) AWDs are issued 1-2 days later than committed. In all but extreme seasons Unregulated and GW will only get a single allocation on 1 July.	Target has not been met.
W05-02 Blue-green algae management The provision of an algal risk management system; including oversight, coordination and training, the issue of algal alerts and the development of algal risk management plans.	 Algal risk management framework for fresh and marine waters managed appropriately. Issue of algal alerts as required, provision of regular updates to stakeholders and maintenance of the algal website and information line. 	Output measure (OM15) Algal risk management plans for each region are implemented: Target: All risk management plans reviewed and updated as required Performance indicator Percentage of reports meeting weekly timeframe to regional algal coordinating committees and state algal coordinator of alert levels based on algal data: Target: 100%	Reported by WaterNSW Review of risk management plans not required for 2019-20. Last updated in 2018-19. The next review will be during RACC meetings which will be held before 2020-21 summer. 100% of updates provided to stakeholders and State algal Coordinator. Frequency of updates	Targets have been met.
		U .	reduced in some regions during offseason. All relevant stakeholders including State Coordinator were notified and there were no objections.	

Activity	Outputs	Measures and Indicators ¹	2019-20 Reported Data	Agency / IPART comment
	·	Actions implemented in accordance with algal risk management plan and guidelines: Target: 100%	100% of actions implemented in accordance with defined timeframes. A total of 93 Red Alerts were recorded for 2019-20.	
W05-03 Environmental water management The development and collaborative governance of environmental flow strategies and assessments; and the use of environmental water to achieve environmental outcomes.	 Collaborative management of planned environmental water in regulated and unregulated rivers. Collaborative management of adaptive and held environmental water in regulated rivers. Measurement of the outcomes of environmental water delivery (in selected valley(s). 	Output measure (OM16) Delivery of Snowy and Snowy Mountain River increased flows. Conditions on major dam work approvals to implement environmental watering plans and to mitigate cold water pollution impacts on receiving waters. Monitor and evaluate water resource plans to determine environmental outcomes.	Reported by DPE Output measures Snowy River flow reporting transferred to DPE Environment Energy and Science (EES). Conditions are on works approvals to mitigate the impacts of Cold-Water Pollution (CWP).	Targets have been met.
	 Snowy River and Murray River increased flows. Cold Water Pollution (CWP) management and science development. 	, , , , , , , , , , , , , , , , , , , ,	Performance indicator Snowy River flow for 2019-20 will be reported by DPE Environment Energy and Science (EES) in the Water Operations Report. Snowy River and Snowy Mountain River Increased Flows (SRIF, SMRIF) successfully delivery with flow targets met above 98% of the time. There was one day were the daily releases was outside the daily target by more than the 20% tolerance.	
W05-04 Water plan performance assessment and evaluation The assessment, audit and evaluation of the water	 Performance and assessment strategy document. Identification of key knowledge gaps 	Output measure (OM17) Number of valleys being assessed under the performance and assessment strategy: Target: 24	Reported by DPE Output measure Number of valleys being assessed under the performance and assessment strategy: As at 30 June 2020, 27 valleys were assessed under the performance and assessment strategy.	Targets have been partially met. Number of valleys being assessed under the performance and assessment strategy:
management plans' appropriateness, efficiency and effectiveness in achieving economic, social and environmental objectives.	related to assessment of plan management rules, followed by an integrated research program to resolve the knowledge gap. Publication of ecosystem response	(5 yearly): Target: 32 Number of plan evaluations completed: Target: 17	Number of Section 44 plan audits completed (5 yearly): ▼ As at 30 June 2020, 50 S44 audits on water sharing plans were completed. Number of plan evaluations completed: ▼ As at 20 June 2020, 13 plan evaluations were completed.	▼ Target has been met Number of plan audits completed (5 yearly): ▼ Target has been met. This output measure no longer applies as DPE Water no longer has responsibility for S44 audits of water management plans.
	conceptual models and preliminary reports that describe ecology/flow management outcomes and provide adequate advice. Assessment of water			Number of plan evaluations completed Target has been met. This target changed over the course of the 2016 Determination period. Since 2018-19, WSP evaluations are clustered into 2 reports covering 13 WSPs. DPE consider this target has been met.
	plan amendment provisions. Outputs – evaluation. Assessment of level of plan achievement of: Economic objectives	Performance indicators Percentage of plans incorporated into ecological performance and assessment programs: Target: 100%	Performance indicators Percentage of plans incorporated into ecological performance and assessment programs: ▼ We do not have 'ecological performance and assessment programs' per se. We do have a NSW Monitoring and Evaluation Reporting (MER) Framework, and valley-specific Monitoring Evaluation and Reporting Plans. These documents coordinated monitoring and evaluation activities for surface water and groundwater throughout the inland valleys. DPE-Water will be developing similar MER Plans for coastal regions over the next few years. ▼ Current for 2019-20: 73%	Percentage of plans incorporated into ecological performance and assessment programs: Target has not been met
	Environmental objectives		Percentage of plans audited within statutory requirement:	Percentage of plans audited within statutory requirement:

Activity	Outputs	Measures and Indicators ¹	2019-20 Reported Data	Agency / IPART comment
	 Social/cultural objectives ✓ Audit and 	Percentage of plans audited within statutory requirement: Target: 100%	▼ Current for 2019-20: 76%	▼ Target has not been met
	assessment of the level of implementation of provisions in plans. Taking and the provisions in plans. Each WSP audited	Percentage plans evaluated that have come to term: Target: 100%	Percentage plans evaluated that have come to term: ▼ Current for 2019-20: 0%	Percentage plans evaluated that have come to term: Target has not been met Inland WSP areas are well covered
	every 5 years to determine if its provisions are being actioned. Completion of evaluation reports for the WSPs as they expire.			with MER programs, coastal WSP areas need further MER activity development. This is progressing with Floodplain harvesting MER project and other research project initiatives.
wo6-01 Water plan development (coastal) The development, review, amendment, and extension or replacement of water management plans, and the consultation activities associated with developing these plans for the coastal water sources.	 ▼ WSPs completed for all non-MDB water sources. ▼ Implementation of the WSP ecosystem performance and assessment strategy. ▼ Review and remake or extension of each WSP as it expires. 	Output measure (OM18) 5 WSPs will be reviewed and replaced/extended. 7 WSPs will be reviewed. 1 WSP will be reviewed and merged into an existing WSP.	Reported by DPE Output measure WSPs reviewed and replaced/extended: Final NRC review report and approval by Minister for extension of plan in order to undertake plan replacement:	Targets have been partially met. WSPs reviewed and replaced/extended:
		Performance indicator	Performance indicators ▼ Final NRC review report and approval by Minister for extension of plan in order to undertake plan replacement: 100%	Commencement of plan: 2 plans were commenced in 2019-20.

Activity	Outputs	Measures and Indicators ¹	2019-20 Reported Data	Agency / IPART comment
W06-02 Water plan development (inland) The development, review, amendment, and extension or replacement of water management plans; the development of additional planning instruments to comply with the Commonwealth Water Act; and the consultation activities associated with developing these plans for the inland water sources.	 ■ Water Resource Plans development for MDB water sources. ■ Implementation of the WSP Ecosystem Performance and Assessment Strategy. ■ Each WSP audited every 5 years to determine its provisions are being actioned. ■ Completion of evaluation reports for the WSPs as they expire. ■ Remake or extension of each WSP as it expires. ■ WRP assessment 	Cumulative percentage of forecast WSPs reviewed, replaced/extended or merged: Target: 100% Output measure (OM19) 8 WSPs will be reviewed and replaced/extended. 2 WSPs will be reviewed. 3 WSPs will be reviewed and merged into an existing WSP. 22 WRPs will be completed.	 ▼ DPE Internal rule development: 40% ▼ Public exhibition: 100% ▼ Submission to Minister for approval to commence 100% ▼ Commencement of plan: 100% Reported by DPE	Agency / IPART comment Cumulative percentage of forecast WSPs reviewed, replaced/extended or merged: Target has not yet been met Targets have been partially met. WSPs reviewed and replaced/extended: Target has not been met. 2 WSPs have been reviewed and replaced/extended cumulatively to 2019-20. WSPs reviewed: In 2019-20 there were 32 WSPs in progressive levels of development. In 2016-17 the review of 32 WSPs was delayed to coincide with development of WRPs. DPE consider plans submitted to Minister for approval satisfies this target. Target has been met. 24 WSP submitted to Minister in 2019-20 and 24 submitted cumulatively.
	▼ WRP assessment tasks.	Performance indicators Cumulative percentage of forecast WSPs reviewed,	WSPs reviewed and merged: ▼ 19 Groundwater WSPs were merged into 8 consolidated WSPs in 2019-20 WRPs completed Submission to the Minister for provision to MDBA for accreditation assessment: ▼ 20 WRPs in 2019-20, 20 plans cumulatively Note: the number of WRPs has reduced to 20 in total.	cumulatively. WSPs reviewed and merged:
		replaced/extended or merged: Target: 100% Cumulative percentage of forecast WRPs completed: Target: 100%	Final NRC review report and approval by Minister for extension of plan in order to undertake plan replacement: v n/a DPE Internal rule development: v 100% Public exhibition: v 100%	wsrs reviewed, replaced/extended of merged: Target has been partially met While only 25% of WSPs were replaced or extended, the remaining plans were reviewed and submitted to the Minister for approval.

Activity	Outputs	Measures and Indicators ¹	2019-20 Reported Data						Agency / IPART comment
, touring	Curpute	model of the mercero	Submission to Minister for approval to 100% Submission to the Minister for provision 100% Commencement of plans:			editation asse	essment	:	Cumulative percentage of forecast WRPs completed: Target has been met.
						The number of Water Resource Plans (WRPs) has reduced to 20. All plans were submitted on 30 June 2020 to the Murray Darling Basin Authority (MDBA) for assessment for accreditation. MDBA provided subsequent recommendations and the 20 WRPs have been updated accordingly and are expected to be resubmitted for			
									accreditation assessment of 30 June 2022.
W06-03 Floodplain management plan development The development, review, amendment and extension or replacement of Floodplain	 Floodplain Management Plan (FMP) development. Remake of each FMP as it expires. 	Output measure (OM20) Number of FMP completed or remade: 5 new FMPs will be developed	Reported by DPE Output measure The number of FMPs has incomeasure. As at 30 June 2020 and one partially complete.						Targets have been partially met. Target has not yet been met.
Management Plans in collaboration with OEH.			Progress made on licensing,	but no lic	ensing issu	ued in 2019-2	20		Target has been met.
Collaboration with OEH.		Progress in implementing floodplain harvesting licensing.	Floodplain harvesting – progress update (percentage (%) completed)				FMP for the: Gwydir Valley Floodplain:		
			Actions	Gwydir	Border Rivers		arwon- arling	Namoi	commenced on 12 August 2016.
			ROI's invited and assessment of eligibility completed	100%		100%	100%	100%	Barwon Darling Valley
			IBQ's completed	100%	100%	100%	100%	97%	Floodplain: commenced on 30 June 2017.
			3. Modelling completed	100%	100%	80%	80%	50%	▼ Upper Namoi Valley Floodplain: commenced on 7
			Draft FPH entitlements Process completed	80%	80%	60%	80%	30%	June 2019. As of 30 June 2020, FMPs for
			Draft WIP process completed	100%	100%	70%	90%	50%	the Lower Namoi Valley Floodplain and Border Rivers Valley Floodplain were largely
			6. WSWAs issued*	60%	60%	40%	60%	10%	complete (both commenced 11 September 2020). Work on
			7. Revision of floodplain harvesting policy completed	100%	100%	100%	100%	100%	Macquarie Valley Floodplain FMP commenced.
			Revised floodplain harvesting entitlements released	0%	0%	0%	0%	0%	We have reported progress
			Floodplain harvesting entitlements finalised	0%	0%	0%	0%	0%	towards each floodplain harvesting action to be consistent with the
			Floodplain harvesting access licences issued	0%	0%	0%	0%	0%	reporting approach in previous years.
			Percentage (%) completed	64%	64%	55%	61%	44%	years.
			*DPE did not issue any WSWA's within this WSWAs	period, the	percentages	represent progre	ess toward	ls issuing	
		Performance indicator	Performance indicators ▼ Greater than 60% of target m ▼ Lower Namoi and Border Riv				0		Target has been met. 3 (of 6) FMPs complete and 2 other FMPs, Lower Namoi and Border

Activity	Outputs	Measures and Indicators ¹					Agency / IPART comment			
			Cumulative percentage of plans completed: 92% (90% in 2018-19)					Rivers, almost complete as at 30 June 2020		
			Actions	Gwydir	Barwon Darling	Upper Namoi	Lower Namoi	Border Rivers	Macquarie	2020
			Has been to Targeted Consultation		Durning	Humor	Numor	KIVCIS		
			Has IRP approval to go to Public Exhibition							
			3. Has been to Public Exhibition						60%	
			Has Interagency Regional Panel approval to commence							
			5. Commenced	100%	6 100%	100%	95%	95%		
W06-04 Drainage plan development The development, review, amendment, and extension or replacement of Drainage Management Plans, to address water quality problems associated with drainage systems.	 ▼ Drainage Management Plan (DMP) development. ▼ Remake of each DMP as it expires. 	Output measure (OM21) Number of DMPs completed or remade: • 0 new DMPs will be developed. Performance indicator • N/A	Reported by DPE Output measure During the 2016 regulatory programework that will meet the through Stage 1 of DPI's May From 2020-21 to 2024-25 we plans for priority areas that we Seven plans will be developed management plans under the one plan with rules that applicate catchments — will be developed the outcomes. The framework is being developed and DPI Fisheries. State age priority catchments for actions.	objectives rine Estate e propose vill improve ed if catchi e WMA co y across a ped, or and eloped in cencies and	s outlined as a Manager to finalise the mana ment-level insidered tell seven capther more conjunction will cover	above. This ment Strateon that framew agement of planning is the best tool atchments — appropriate with the oti	work has I gy (MEMS ork and po coastal floo necessary to deliver and possi tool or se	argely been been been been been been been bee	en funded iver up to seven ainage impacts. hage rovements; if not, coastal used to achieve as listed above	No target for this measure or indicator.
W06-05 Regional planning and management strategies The development, evaluation and review of regional water strategies, metropolitan water plans and other planning instruments, including the associated stakeholder engagement.	 Development of regional water strategies, which integrate and set priorities for related special-purpose plans (for example water sharing plans). Evaluation and ongoing adaptive management of the metropolitan water plans for greater Sydney and the lower Hunter. Development, assessment and review of planning instruments. 	Output measures (OM22) ✓ 2 regional water strategies (metropolitan water plans) will be reviewed. ✓ 6 new regional water strategies will be completed.	Reported by DPE Output measure Metropolitan Water Lower Hunter Water Plan re In March 2020, an update to actions from the lessons lea The water strategy for Great plan for Greater Sydney's lowater plan. Regional Water 1 Regional Water Strategy (Compared Regional Water Strategies (Lachlan, Infollowing exhibition, finalisate preferred option portfolios are Draft of Far North Coast and Planning, research, inter-age	the metro ant during a er Sydney ng-term wa Greater Hu trategies F Macquarie ion will inv id recomm South Co	politan wa the recent is being d ater securi unter RWS Program es , Gwydir R volve using nendations ast signific	drought in Seveloped in ty and resiling a complete stablished. WS) complete geconomic acantly advar	Sydney. collaboratence. It with and in imported and awdecision from the collaboration of the	tion with re Il replace t lementation raiting pub amework to eing revie	elevant utilities to he metropolitan on phase. olic consultation. to develop wed by agencies.	Target has been met. Metro Water ✓ Reviews of both Lower Hunter Water Plan and Metropolitan Water Plan were complete in the FY 2019-20. Target has not yet been met. Regional Water ✓ One regional strategy complete and in implementation phase The Regional Water Strategies program has been expanded from 6 plans to 12. The scope of the strategies has also expanded to include best practice climate modelling and Aboriginal water outcomes. As outlined in the DPE/NRAR 2020 WAMC price submission, the expanded scope has changed the timeline that was established in the 2016 price review. All 12 regional water strategies are expected to be finalised by end of 2022.

Activity	Outputs	Measures and Indicators ¹	2019-20 Reported Data	Agency / IPART comment
W06-06 Development of	▼ Developed,	Performance indicator Cumulative percentage of forecast metropolitan water plans being reviewed:	Performance indicators Metropolitan Water ▼ Review of Lower Hunter Water Plan was complete in FY 2019-20. ▼ The MWP review was 100% completed in March 2020. The development of the Greater Sydney Water Strategy is underway. Regional water Completed: ▼ 17% of deliverables Substantially complete (due for completion first half 2021): ▼ 50% of deliverables for period Under development (due second half 2021): ▼ 33% of deliverables for period Under development - additional to deliverables identified for period Reported by DPE	Cumulative percentage of forecast metropolitan water plans being reviewed: Target has been met. Cumulative percentage of forecast regional water strategies completed: Target has not been met Targets have not yet been met.
water planning and regulatory framework The development of the operational and regulatory requirements and rules for water access.	amended and refined regulatory instruments and policies putting in place an improved regulatory framework for water management planning. Requirements for issuing new water licences clearly defined and understood by users. Requirements for equitable water take defined and improved.	Number of regulatory instruments and policies developed or amended according to an annual forecast: Target: forecast on an annual basis	Dutput measure Delivered: ▼ work to progress regulatory instruments, plans or policies. Progress to date outlined below: ▼ Ran controlled allocation tender process in October 2019, including responding to stakeholder inquiries and matters arising through the implementation of the controlled allocation process. ▼ Assessed and responded to multiple requests from the Clean Energy Regulator for comment/endorsement of plantation forestry projects submitted under the Commonwealth's Emissions Reduction Fund. ▼ Continued planning and policy input into the Water Renewal Taskforce's work to implement the Water Reform Action Plan. ▼ Amendments to the Water Management (General) Regulation 2018 made and published on NSW Legislation website delivering water access licence exemptions for temporary dewatering activities in certain water sources and a state-wide exemption for the incidental take of groundwater of 3ML or less per project per water source per year. ▼ Completed draft amendments and remakes of all relevant water sharing plans to support the development of 20 water resource plans within the Murray-Darling Basin. ▼ Commenced policy work relating to regulating areas that are experiencing intensive new irrigation development (particularly the Murray Lower Darling) to help satisfy NSW's obligations under the Basin Salinity Management Strategy 2030. ▼ Commenced work on reviewing the Aquifer Interference Policy 2012 and development of related regulatory initiatives such as Managed Groundwater Recharge policy. ▼ Progressed the review of coastal harvestable rights in preparation for a public consultation phase in the first half of 2020. ▼ Development of a prioritisation framework to ensure that resources in the Water Policy branch are directed towards the highest priority planning and regulatory needs. ▼ Significant input into the development and implementation of the Water Supply (Critical Needs) Act 2019. ▼ Review of the WaterNSW operating licence.	Target has not been met. No annual forecasts made.
		Performance indicator Percentage of annual forecast frameworks and regulatory instruments delivered according to schedule: Target: 100%	No schedule was in place in 2019-20 due to development of prioritisation framework.	Target has not been met. No schedule set due to continued development of prioritisation framework and a move to new reporting performance reporting system for W06-06 as negotiated during recent IPART determination process.
W06-07 Cross border and national commitments The development of interstate water sharing arrangements and the implementation of operational programs to meet national and interstate commitments.	 Development and implementation of operational programs to meet NWI commitments. Biennial assessments on progress with 	Output measure (OM24) Full participation in interstate processes to manage water.	Reported by DPE Output measure NSW actively and fully participates in the relevant interstate processes to manage water according to the key interstate agreements. This includes participation in inter-jurisdictional committees to progress interstate water sharing arrangements and water reform initiatives, which includes: Murray-Darling Ministerial Council Basin Officials Committee National Water Reform Committee	Targets have been met. Target has been met.

Activity	Outputs	Measures and Indicators ¹	2019-20 Reported Data	Agency / IPART comment
	implementing NWI agreements on water reform agenda. ▼ Participation in relevant interstate committees progressing NWI and COAG water reform initiatives. ▼ Development of interstate water sharing arrangements through MDB and Border Rivers agreements, and Snowy and ACT	The solution in the solution in interestate less and the solution of the solution of the solution of water and solutions. The solution in the		Target has been met.
W07-01 Water management works	arrangements. Water management works to mitigate resource impacts:	Output measure (OM25) High priority areas of erosion	Reported by DPE Output measure	Targets have been met.
The undertaking of water management works to reduce the impacts arising from water use or remediate water courses.	Riverbank protection Salt interception schemes.	identified and remediated:	This is a cumulative target (target to be achieved by 2020/21). ▼ 90% of high priority areas of erosion identified as per the Management Plan have been remediated This included: ▼ Tumut Riverbank rock work − 942 metres ▼ Tumut Riverbank re: vegetation − 2,095 metres ▼ Willow Management ▼ Snag management To date, 7.6km of the estimated 8.4km of high priority erosion works (as identified in the Management Plan - developed in 2010) have been completed. NSW maintained a credit balance on the Salinity Register in 2019-20 (-32.3EC). The operation and maintenance of the three Salt Interception Schemes in NSW generates 19.4EC in salinity credits that are shared between the Basin States and the Commonwealth, contributing to meeting the Basin Salinity Target (<800 EC at Morgan, 95% of the time) as prescribed in Schedule B of the Murray-Darling Basin Agreement. Performance indicator	
			Channel output capacity at Tumut was maintained at 9,200 ML/day.	Target has been met.
W08-01 Regulation systems management The management, operation, development and maintenance of the register for access licences, approvals, trading and environmental water.	Systems development: ▼ Online tools ▼ Online applications	▼ Target: 2,500 Performance indicator Percentage of all applications received online:	Reported by WaterNSW ▼ 4,401 applications received online.	Targets have been met. Target has been met.
	 Online payments Smart phone tracking of applications. 	▼ Target: 42%	▼ 53%	
W08-02 Consents management and licence conversion The transcribing of water sharing provisions into licence conditions and the conversion of licences to the Water Management Act.	 Licences cleansed for conversion to WMA. Volumetric licence conversions. Water sharing provisions 	Output measure (OM27) Annual number of licences recorded on the public register plus number of access licence and approvals with updated conditions: Target: All licences recorded on public	Reported by DPE and Water NSW Output measure (DPE) It is not possible to determine the number of access licences and approvals recorded on the public register at a historic point in time. The register only displays the access licences and approvals currently recorded. In the reporting period: ✓ 2 water sharing plans had outstanding conditions to be updated. This occurred for one of the plans.	Targets have been partially met. DPE: Target has not been met. Updating conditions for the Water Sharing Plan for the Lower North Coast Porous and Fractured Rock Groundwater Sources was on hold due to conversion issues.

Activity	Outputs	Measures and Indicators ¹	2019-20 Reported Data	Agency / IPART comment
	transcribed into licence conditions. Development of discretionary conditions.	register – the number varies from year to year. Performance indicator	 1 water sharing plan was remade which required access licences and approvals in the plan area to have conditions updated. This did not occur in the reporting period. Output measure (WaterNSW) Total number of WAL's as 30/06/2020 is 38,170 Performance indicator (DPE) 	DPE:
		Percentage of access licences and changes to licence details recorded on the public register within two months of implementation or update of sharing plan: Target: 90%	One water sharing plan remade in the reporting period was not met. Performance Indicator (WaterNSW) Percentage of access licences and changes to licence details recorded on the public register within two months of implementation or update of sharing plan – 100%, noting this is only for plans implemented in 2019/2020.	Target has not been met The timing of this work has been affected by organisational changes, and the transfer of responsibilities from NRAR to DPE Water. WaterNSW: Target has been met.
W08-03 Compliance management The on-ground and remote monitoring activities (including investigations and taking	Compliance education, monitoring and breach management/ enforcement/ investigation.	Output measure (OM28) Number of breach reports received: Target: 600	Reported by NRAR Output measure Breach reports received 2,107	Targets have been partially met. Target has been met.
statutory actions) to ensure compliance with legislation, including licence and approval conditions.		Performance indicators ▼ Percentage of non-basic landholder rights approvals audited each year: 2%	Performance indicator ▼ 2.4% of approvals (including flood works, use approval, works approval) audited by NRAR.	Percentage of non-basic landholder rights approvals audited each year: Target has been met.
		Percentage of properties audited that are in compliance with licence and approval conditions (excluding those audited as part of investigating an alleged breach): 90%	▼ 89% properties audited in compliance.	Percentage of properties audited that are in compliance with licence and approval conditions (excluding those audited as part of investigating an alleged breach): Target has not been met.
		Percentage of breach reports risk assessed within 14 days of receipt: 90%	▼ 88% public reports triaged within 14 days.	Percentage of breach reports risk assessed within 14 days of receipt: Target has not been met.
		Percentage of all cases finalised within 6 months: 70%	68% of all cases were closed within 6 months (High only 68%).	Percentage of all cases finalised within 6 months Target has not been met.
W08-99 Water consents overhead The administrative overhead costs associated with water consent transactions, which are passed on to customers in the water management tariff.	Overhead support and facilities for consent transactions.	(OM29) – Overhead charge associated with consent transactions.	Reported by Water NSW WaterNSW has applied its own methodology of apportioning corporate wide and WAMC specific overhead to the WAMC cost codes, which does not require the creation of a specific cost code for water consents overhead.	No target for this measure or indicator.
W09-01 Water consents transactions Transactions undertaken on a fee for service basis; including dealings, assessments, changes to conditions and new	 ▼ Water consents transactions processed. ▼ Licences in compliance with regulatory. 	Output measure (OM30) Number of applications processed:	Reported by NRAR and Water NSW Output measure (NRAR) Number of applications processed: ▼ 384 Work approval and licences received ▼ 357 Work Approval & Licences issued	Targets have been partially met. NRAR: Target has not been met.
applications for water licences and approvals.	regulatory requirements.		Output measure (WaterNSW) ▼ 7,794 applications received ▼ 8,021 applications were processed (determined)	WaterNSW: Target has been met.
		Performance indicators	Performance indicator (NRAR)	NRAR:

Activity	Outputs	Measures and Indicators ¹	2019-20 Reported Data	Agency / IPART comment
		 ▼ Percentage of applications for licence dealings assignment of shares (71Q) processed within 20 days: 90% ▼ Percentage of applications for new access licences processed within 40 days: 80% ▼ Percentage of applications for water management work and use approvals processed within 60 days: 80% ▼ Percentage of applications to extend a 	 ▼ Percentage of applications for licence dealings assignment of shares (71Q) processed within 20 days: NA for NRAR ▼ Percentage of applications for new access licences processed within 40 days: 52% ▼ Percentage of applications for water management work and use approvals processed within 60 days: 32% ▼ Percentage of applications to extend a water management work approval processed within 20 days: 71% Note NRAR is not responsible for reporting against the fifth and sixth performance indicator of OM30. Percentage of applications for licence dealings assignment of shares (71Q) processed within 20 days: 96% ▼ Percentage of applications for new access licences processed within 40 days: 97% ▼ Percentage of applications for water management work and use approvals processed within 60 days: 85% 	Percentage of applications for licence dealings assignment of shares (71Q) processed within 20 days: N/A. Percentage of applications for new access licences processed within 40 days: Target has not been met. Percentage of applications for water management work and use approvals processed within 60 days Target has not been met Percentage of applications to extend a water management work approval processed within 20 days: Target has not been met. WaterNSW: Percentage of applications for licence dealings assignment of shares (71Q) processed within 20 days: Target has been met. Percentage of applications for new access licences processed within 40 days Target has been met. Percentage of applications for water management work and use approvals processed within 60 days: Target has been met Percentage of applications to extend a water management work approval processed within 20 days: Target has not been met. Percentage of applications for an approval for a bore for domestic and stock rights processed within 10 days: Target has not been met.
W10-01 Customer management All customer liaison activities; including responding to calls to licensing and compliance information lines; and producing communication and education materials such as website content and participation in customer forums.	Timely responses to customer enquiries.	Output measure (OM31) Number of enquiries: ▼ Target: 10,000	Reported by NRAR and Water NSW Output measure (NRAR) Number of enquiries ▼ 6,733 enquiries through call centre Output measure (WaterNSW) There were 27,624 incoming WAMC-related Customer Contacts in 2019-20: ▼ 22,691 by phone ▼ 4,933 via other contact methods. Tens of thousands of contacts via outgoing communication material were sent to unregulated and groundwater customers, including email and letter campaigns for: ▼ annual newsletters with customer bills, ▼ monthly e-newsletters ▼ weekly water availability reports ▼ licencing mailouts for water sharing plans ▼ Murrumbidgee IVT notifications ▼ other various education items e.g. metering reform.	Targets have been met.

Activity	Outputs	Measures and Indicators ¹	2019-20 Reported Data	Agency / IPART comment
, contract the second s		Performance indicator Percentage of enquiries directly responded to at the time of the call/email: ▼ Target: Maintain or improve on 90%	Our call centre received 45,382 calls in 2019-20. Historically half of these are WAMC-related. Future training of contact centre staff is planned for 20-21 to provide improved customer service (for callers who select the incorrect subject queue) by minimising the need to transfer customers to alternate staff. An additional 4,933 electronic requests (emails, fax, webforms) were received that were WAMC-related. This request type receives either an answer to their query, or their query is forwarded to a more qualified colleague. Over 90% of emails are responded to in one of these two ways within two days of being received. The complex matters are usually referred to local water regulation officers whose specialised local knowledge is required to assist the customer. Depending on the complexity of the matter, these enquiries can take longer to resolve. Customers are made aware of this at the time they are referred to the local office. We are constantly measuring our performance against these metrics to improve the customer experience. Performance indicator (NRAR) 100% of enquiries are responded to at time of contact providing the customer with a reference number and acknowledgement letter and refer to the appropriate team in NRAR. Performance indicator (Water NSW) Our performance indicator for WAMC related calls was 91.2% for the 2019-20 water year.	
W10-02 Business governance and support The business systems and processes that support organisation-wide activities; including asset management, annual reporting and pricing submissions to IPART.	Business systems, processes and administration for commercial operation of government monopoly water services.	Output measure (OM32) ▼ Annual reporting to IPART and ACCC. ▼ Annual performance reporting to customers.	nnual reporting to PART and ACCC. nnual performance Output measure (DPE) Financial reporting submitted to ACCC. Financial reporting to IPART at WAMC activity code level as part of the price proposal for the	
		Performance indicators Annual reporting within agreed timeline from end of financial year: ▼ Reporting to IPART and ACCC: 4 months. ▼ Reporting to customers: 6 months.	Performance indicator (DPE) ▼ DPE Water Annual reporting to ACCC completed on 12 December 2020. ▼ DPE Water provided financial reporting to IPART as part of the DPE and NRAR price proposal to the WAMC price review on 30 June 2020, with updated actual figures in October 2020. ▼ Reporting to customers: 2020-21 OMR deferred due to price review. Will be reported to customers in early 2022 to meet the new submission date agreed with IPART. Performance indicator (Water NSW) For IPART Reporting: ▼ Water NSW GS AIR – Response not required by IPART ▼ Water NSW Rural AIR – Sent to IPART 16 October 2020 as agreed with IPART ▼ WAMC AIR - Sent to IPART 16 October 2020 as agreed with IPART For ACCC reporting: ▼ ACCC Water Monitoring Report Bulk RFI FY20 - Submitted on 26 November 2020 ▼ ACCC WPM Information Request FY20 – Submitted on 11 March 2021	DPE: Target has been met. DPE Water reporting to IPART and ACCC was completed within the agreed timeframes. The ACCC request annual financial reporting be completed by December, which is outside of the 4 months specified in the performance indicator. As such, DPE considers this performance indicator has been met. Water NSW: Target has been met.
W10-03 Billing management The management of billing requirements and subcontracted billing, revenue collection and debtor management service delivery, and responding to queries on billing activities.	Water billing and payment processing.	Output measure (OM33) Number of bills issued:	Reported by Water NSW Water NSW issue a total of 71,689 water licences invoices that had part or all WAMC charges. This is for Regulated (Q1-4) + Unregulated/Groundwater for the 2019/20 water year. The total percentage of revenue collected within three months was 99% based on 12 months' worth of revenue and collections data.	Targets have been met.