



INVERELL
SHIRE COUNCIL

Long Term Financial Plan

2021-2031



Contents

Introduction	3
Financial Objectives.....	4
Structure of the LTFP	6
SECTION 1	8
Current Financial and Operational Position of Council	8
Matters impacting Council's current and estimated future Financial Position:	10
SECTION 2	13
Performance Measures	13
Service Levels and Existing Infrastructure Assets	16
Risk Management.....	16
SECTION 3	18
Financial Assumptions.....	18
Revenue Assumptions	18
Expenditure Assumptions	20
SECTION 4	24
Financial Position.....	24
Key Financial Reports from Applying the Financial Assumptions for the Combined General, Water and Sewer Funds.....	25
Cash Flow Statement	27
Financial Performance Indicators	28
Financial Results – Combined Funds (General, Water and Sewer)	29
Key Financial Reports from Applying the Financial Assumptions for the General Fund Only	30
Balance Sheet	31
Financial Performance Indicators	33
Financial Results – General Fund	34
Sensitivity Analysis	35
Long Term Financial Plan Review	35
SECTION 5	37
Key Financial Reports from Applying the Financial Assumptions for the Combined General, Water and Sewer Funds by Function and Sub-function	37
Summary of Budget Position by Function - 10 Year Financial Projections	37
Summary of Budget Position by Sub-Function – 10 Year Financial Projections	38

Introduction

The preparation of a Long Term Financial Plan (LTFP) is a requirement under the NSW Office of Local Government's, Integrated Planning and Reporting Guidelines, 2013.

The LTFP supports Council's Community Strategic Plan and Delivery Program, and forms part of Council's Resourcing Strategy, along with Council's Asset Management Plan and Workforce Management Plan. The LTFP covers the 10 year period commencing 1 July, 2021 with the purpose of making clear the financial direction of Council, as well as the impact of that direction on achieving priorities set out in the Community Strategic Plan.

This LTFP has been prepared on the basis of Council's Delivery Program and the Draft 2021/2022 Operational Plan and Budget which is the base year of the LTFP. The future year's budget allocations in the LTFP are based on a range of forecasted assumptions used to determine:

- Future revenue and expenditure (Income Statement)
- A projection for a range of key Benchmarks as required under the State Government's Local Government, and also key Financial Indicators as developed by the NSW Treasury Corporation (TCorp) review into the Financial Sustainability of NSW Councils (January 2013)
- Balance sheet and Cash Flow statements

The main purpose of the LTFP is to guide and inform decision making in the resourcing of Council's Service and Infrastructure Delivery. The LTFP establishes the framework for sound financial decisions and to provide an insight as to the long term financial sustainability of the Council over the 10 year planning period. In addition to the presentation of financial results, information is provided in respect of:

- Financial planning assumptions used
- An analysis of the factors and/or assumptions that are most likely to affect the plan
- Methods of monitoring financial performance
- Compliance with State Government's Performance Benchmarks

Financial planning over a 10-year horizon is difficult and obviously relies on a variety of assumptions that may be subject to change and revision during this period. The LTFP will therefore be closely monitored, and regularly revised by Council, to reflect changing circumstances.

The LTFP has been developed with regard to the current operating, political and legislative environment in which Council operates. Changes in government, and government policy and legislation have the potential to have a major influence on this LTFP. Should changes eventuate, Council will consider the impact of those changes and develop further financial models to assist in decision making.

The LTFP will be reviewed and updated annually as part of the development of the annual Operational Plan and four-year Delivery Program.

Financial Objectives

In preparing the LTFP, a number of key objectives have been considered. These objectives are:

1. Balanced Budgets

Council has a strong commitment to adopting annually a “balanced budget” (that is expenditure match revenues) in the General, Water and Sewerage Funds. Where a small surplus is generated in a Fund, this amount will be directed towards the Internally Restricted Asset accounts of that Fund to fund future strategic capital works or service delivery (it is noted that Water, Sewerage and Waste funding can only be utilised for those purposes and not other activities or works).

This is consistent with Council’s objective to maintain the prudent financial management of its finances, and to allocate financial surpluses towards key strategic issues and to reduce, where possible, the need to increase rates above the Rate Peg allowance in the General Fund and to generally limit increases in the Water and Sewerage Funds to increase in the Consumer Price Index (CPI).

2. Continuous Financial and Operational Improvement

Council has a longstanding commitment to reviewing and reducing its Operating, Service Delivery and Infrastructure Costs, while maintaining, and where possible, increasing existing “service levels” to meet identified community needs.

This commitment requires ongoing support towards;

- A general freeze, subject to Asset Management and Risk Management needs, on any non-fixed cost operational expenditures unless Rate Income, Grants and/or Fees and Charges can support an increase. Increases in these budgets are only considered after all options have been explored;
- Evaluation on a periodic basis of Council’s activities, services and infrastructure to ensure these meet the needs of the community and can be delivered in a financially sustainable way in the short, medium and long terms;
- To review Council’s existing capital investment and cost structures in respect of Technology, Plant and Equipment and Information Management Systems; and
- A continued focus on the delivery of Council’s core Local Government services and infrastructure, limiting Council’s financial exposure to non-local government issues.

This Efficiency and Effectiveness Program has:

- Identified and put in place a wide range of efficiencies making substantial efficiency gains for the community. An assessment of Council’s Service and Infrastructure Delivery Benchmarks will show that Council’s operations are efficient and effective, and as noted by TCorp in their 2013 review of Council that *“the Council has been well managed over the review period”*;
- Has reviewed Council’s Fees and Charges and where possible introduced new charges and increased existing charges, considering the community’s capacity to pay;
- Gained a high level of non-recurrent grant funding to assist with the delivery of services and infrastructure to the community; and
- Reviewed Council’s Investments, Council’s Investment performance and its Internally Restricted Assets, and re-purposed funds Asset Renewal activities.

3. Achieve & Maintain Performance Benchmarks

The NSW Office of Local Government requires that all NSW Councils meet Performance Benchmarks. Council has reviewed its Long Term Financial Plan against these indicators as part of assessing the long term financial health of the organisation and its capacity to fund the proposed delivery program.

Structure of the LTFP

The LTFP consists of four (4) main sections.

Section 1 - Provides a brief introduction to the LTFP, the objectives it aims to meet and the service structure and costs of Council;

Section 2 - Details the performance measures, being the financial performance indicators as developed by NSW TCorp, used to assess Council's long term financial sustainability, details of expenditure and revenue reviews, service levels/asset management and risk management matters;

Section 3 - Details the financial assumptions used in preparing the LTFP.

Section 4 - Draws conclusions from the financial modeling and presents the LTFP data.

This Section sets out:

- Key financial reports from applying the financial assumptions for the combined General, Water and Sewer Funds;
- Financial results based on the above reports;
- Key financial reports from applying the financial assumptions for the General Fund only;
- Financial results based on the above reports; and
- Sensitivity analysis.

Section 5 – Provides financial reports by Function and Sub-function.



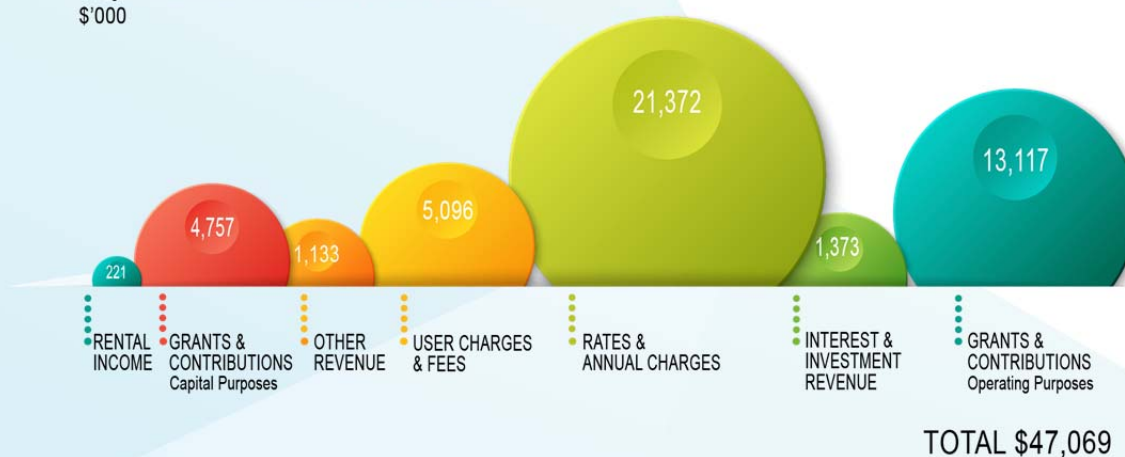
SECTION 1

Current Financial and Operational Position of Council

Council has on a continuing basis operated from a sound financial position by maintaining strict control over Council's incomes and expenditures. It is, however, becoming increasingly difficult to match Council's revenues and expenditures, with expenditures now outgrowing revenues.

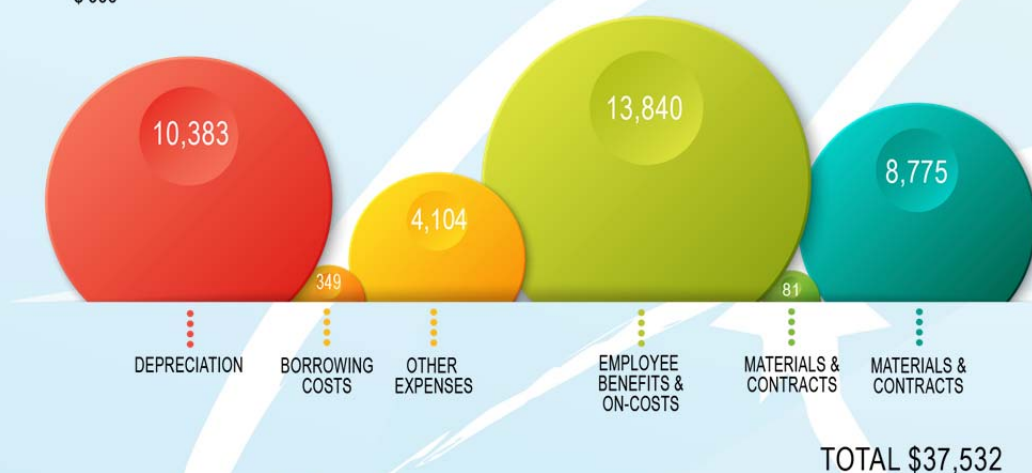
The Audited Annual Financial Statements for 2019/2020 reported that Council's total Operating Income was \$47.07M which included \$4.757M of grants and contributions provided for capital purposes.

Figure 1:
Major Sources of Income 2019-2020
\$'000



The Audited Annual Financial Statements for 2019/2020 reported that Council's Operating Expenditure was \$37.53M while Capital Expenditure totaled \$17.2M plus an additional \$43.7M transferred from Armidale Regional Council as a result of the Tingha Boundary Adjustment.

Figure 2:
Operating Expenditure 2019-2020
\$'000



This saw Council record a net Operating Surplus for 2019/2020 of \$9.5M and a net operating surplus before Capital Grants and Contributions of \$4.8M. This Operating Surplus was allocated in its entirety and is required on a recurrent basis, to fund Asset Renewals and Upgrades.

The Audited Annual Financial Statements for 2019/2020 reported that Council's Combined Fund held total Cash and Investments of \$65M. As advised to Council on a continuing basis, and as noted by Council's External Auditor, significant restrictions exist over Council's Funds and the expenditure of those funds. The following is advised:

LOCAL GOVERNMENT ACT 1993 - SECT 409

- (1) *All money and property received by a council must be held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.*
- (2) *Money and property held in the council's Consolidated Fund may be applied towards any purpose allowed by this or any other Act.*
- (3) *However:*
 - (a) *money that has been received as a result of the levying of a special rate or charge may not be used otherwise than for the purpose for which the rate or charge was levied, (ie WATER, SEWERAGE AND WASTE) and*
 - (b) *money that is subject to the provisions of this or any other Act (being provisions that state that the money may be used only for a specific purpose) may be used only for that purpose, and*
 - (c) *money that has been received from the Government or from a public authority by way of a specific purpose advance or grant may not, except with the consent of the Government or public authority, be used otherwise than for that specific purpose.*

To assist in understanding Council's actual available Cash Position, the following table represents a dissection of Council's audited Investment Portfolio as at 30 June, 2020:

TOTAL AUDITED INVESTMENTS 30 JUNE 2020		\$000
<i>as per Note 7</i>		65,080
LESS EXTERNALLY RESTRICTED ASSETS		
Water Funds	Note 7c	12,517
Sewer Funds	Note 7c	6,933
Unexpended Sewerage Loan Funds		153
Waste Management Funds (Includes unspent loan funds)		4,552
Grants & Contributions (FAGS), Bonds & Securities	Note 7c	5,162
Accounts Payable	Note 14	2,979
Contract Liabilities (unspent grants)	Note 12	1,976
Revotes for Works in Progress as at 30 June 2020		5,838
sub-total - Externally Restricted Assets		40,110
LESS INTERNALLY RESTRICTED ASSETS		
Plant Replacement (Funded from Depreciation)		3,155
Building Renewals (Funded from Depreciation)		3,026
Industrial Development (Rifle Range Road subdivision costs)		288
Economic Development/Growth Assets		
(Highway Intersections / and Chester Street upgrades, Oliver Street, Jardine Road)		5,596
ELE, Workers Compensation, Insurance, Employee Training		2,826
Interest Equalisation		650
Inverell Pool Redevelopment		4,000
Computer Systems Renewals/Upgrades		1,541
Other (Land, Industrial Dev, SES etc)		2,233
sub-total - Internally Restricted Assets		23,315
Plus EOFY Grants accrued		1,500
NET CASHFLOW/WORKING CAPITAL		3,155

Council carries a significant quantum of cash and investments on a continuing basis. There is a view that Council should be spending all of these funds prior to Council seeking any increase in its revenues. A review of the above table clearly shows that while Council held \$65M in Cash and Investments at 30 June, 2020 (the last Audited Result), the large majority of these funds were restricted, either externally or

internally by legislation or otherwise, as to the purpose for which they can be used. It is noted that Water, Sewerage and Waste Funds cannot be utilised for any other purpose and that Grants Funds held, but as yet unspent, can only ever be utilised for the purpose of the Grant. As shown in the above table, after all adjustments have been made for the Internal and External Restrictions, only limited funds remain, with the majority of these being held to fund Council's Working Capital/Cashflow needs.

Matters impacting Council's current and estimated future Financial Position:

The following matters are highlighted as impacting Council's Financial Position, its short, medium and long term sustainability, and its ability to deliver the required services and infrastructure for the Inverell Shire Community to be a strong, resilient, healthy and growing regional Community:

- A. **Increases in Council Costs above the annual rate peg** – The McKell Institute Report - September, 2016 states that local government expenditure has increased **7.3%** per annum for the past 20 years (146% cumulative). The average Rate Peg over the same period has been only **2.94%** per annum (58.8% cumulative) - **Difference 87.2%**

The McKell Institute recommend that *"Rate Pegging be abandoned as a matter of priority and recognise that it is unreasonable to believe that the solution is larger intergovernmental grants as other level of Government struggle with their own funding issues. The report finds that the taxation limits (i.e. rate capping) which now operate in New South Wales and Victoria have a number of harmful effects, as they lower levels of efficiency, lower rates of infrastructure renewals, increase debt and increase levels of inter-jurisdictional inequity"*

The IPART approved Rate Peg for 2021/2022 is only 2%.

The IPART determined Rate Peg - Local Government Cost Index (LGCI) calculation (2010) disadvantages Rural Council's that have a substantial Road Network and a low Population Density. Inverell, being a Group 11 Council, has a population density of 2 people per square km being 50% of the Group 11 average of 4, Council has 2,134 km of Roads being 47% more Roads, than the Group 11 Council average of 1,451 km

- B. **Freeze on the indexation of Council's Finance and Assistance Grants (FAGs)** – the Federal Government 3 year freeze on the indexation of Council's FAGs Grants was implemented in 2014/2015. The cost to the 2016/2017 Budget is \$436K. This is an annual ongoing cost to Council's Annual Budgets. The cumulative cost to the end of 2016/2017 will be \$891K. The National total is \$1B.
- C. **Reduction in Interest on Investment Income** - flowing from historic record low interest rates, forecast Interest revenue has been reduced to \$498K in 2021/22 (down from \$1.1M in 2019/2020). A further \$225K reduction is forecast in 2022/2023. The interest income funds a portion of the Works Budget. This is treated as recurrent funding and the short fall has to be found from savings elsewhere or service levels reduced to reflect the reduced available funds.
- D. **Council's decision in 1987 not to take the 3.0% Rate Peg** - Council following the 1987 Council Election where the newly formed Inverell Ratepayers Association gained control of the Council, declined to take the 3.0% Rate Peg during a time of high inflation. This decision has cost Council \$9.0M in foregone Rate Revenue since 1987. The Office of Local Government in their 1992 Review of Council, were highly critical of this decision by the then Council. This 1987 decision will cost Council \$536K in foregone Rate Income in 2021/2022. While this happened a long time ago it illustrates the cumulative, compounding effect foregoing the rate peg increase has on Council's long term financial sustainability.

- E. ***Cost Shifting from the State and Federal Government*** as advised by Local Government NSW, is now estimated to be costing Council \$2M p.a. or 6% of its Total Revenue

Pensioner Rate Rebates - It is noted that over a number of years the eligibility requirements for access to Pensioner Rate Rebates have also been changed by the Federal Government increasing the number of eligible Ratepayers. This has come at a cost to Council with Pensioner Rebates now costing the General Fund \$200K per annum after the State Government Subsidy, or 1.4% of Council's General Rate Income



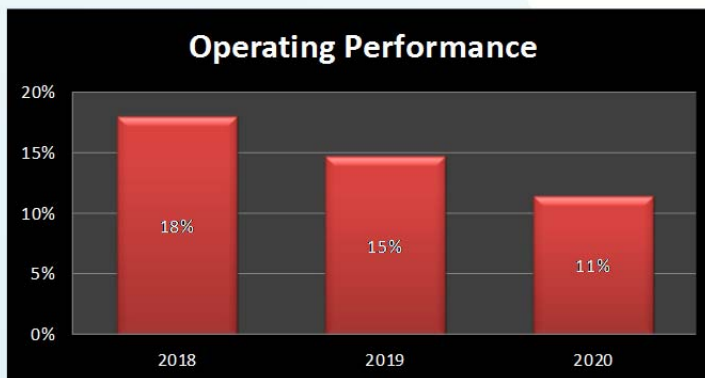
SECTION 2

Performance Measures

To assess Council's long term financial sustainability, Council will, in addition to the required NSW Government Performance Benchmarks, utilise the NSW TCorp Financial Performance Indicators developed for NSW Councils. These indicators provide a benchmark for Council's performance that compliment the NSW State Government Benchmarks. The indicators to be measured are detailed in the table below:

Ratio	Calculation	What is being measured	Sustainable Target
Operating Performance	Total operating revenue (excluding capital grants and contributions) less total operating expenditure divided by continuing operating revenue	Does the Council have a balanced budget?	Greater than zero
Own Source Operating Revenue	Total continuing operating revenue (excluding capital grants and contributions) divided by continuing operating revenue	Indicates the level of Council's self-sufficiency.	Greater than 60%
Buildings and Infrastructure Asset Renewal Ratio	Asset renewal expenditure divided by depreciation	Is asset renewal expenditure sufficient to maintain assets in the long-term?	Greater than 100%
Infrastructure Backlog Ratio	Estimated cost to bring assets to a satisfactory condition divided by total value of infrastructure, building and other structures	Is the asset backlog manageable?	Less than 2%
Asset Maintenance Ratio	Actual asset maintenance divided by required asset maintenance	Are the assets being adequately maintained?	Greater than or equal to 100%
Debt Service Ratio	Interest expense divided by operating revenue	Indicates whether Council has excessive debt servicing costs relative to operating revenue	Greater than 0% and less than or equal to 20%
Real Operating expenditure per capita	Operating expenditure divided by population	Operating efficiency of the Council	Declining trend over time
Debt Service Cover Ratio	Operating Result before capital (excluding Interest & Depreciation) divided by Principal & Interest Repayments	Measure of the cash flow available to pay current debt obligations	Greater than 2
Cash Expense Cover Ratio	Cash and Cash equivalents divided by Total expense (less deprecation & interest costs) multiplied by 12	Indicates the number of months Council can pay for its operations without additional cash flow	Greater than 3 months

Council, as part of its financial reporting obligations, prepares a number of performance indicators based on its audited annual financial statements. The results of these calculations for 2019/20 financial year are listed below:



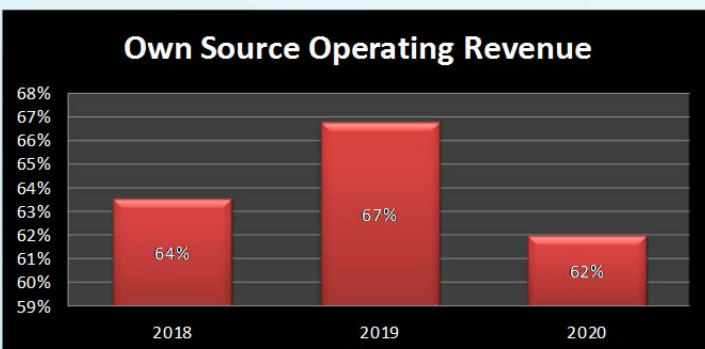
Purpose of ratio

This ratio measures Council's achievement of containing operating expenditure within operating revenues

Commentary on 2019/20 result

2019/20 ratio: 11.43%

This ratio indicates that Council's operating revenue, excluding capital grants, are sufficient to cover operating expenditures. The Tcorp benchmark for this ratio is to have a result of better than -4% each year. The State Government benchmark is break even or better over a three year period which Council has achieved for the combined fund.



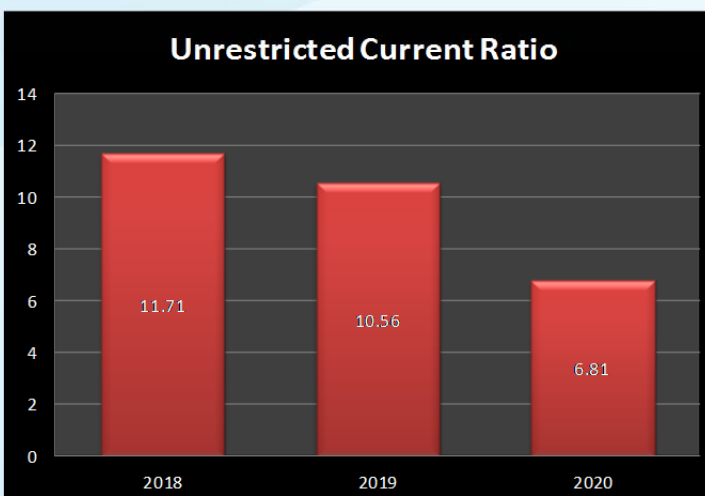
Purpose of ratio

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.

Commentary on 2019/20 result

2019/20 ratio: 62.00%

Council's own source revenue ratio has remained above the Tcorp benchmark of greater than 60% over the last three years. The State Government benchmark requires Council's own source operating revenue to be greater than 60% over a three year average, which Council has achieved for the combined fund.



Purpose of ratio

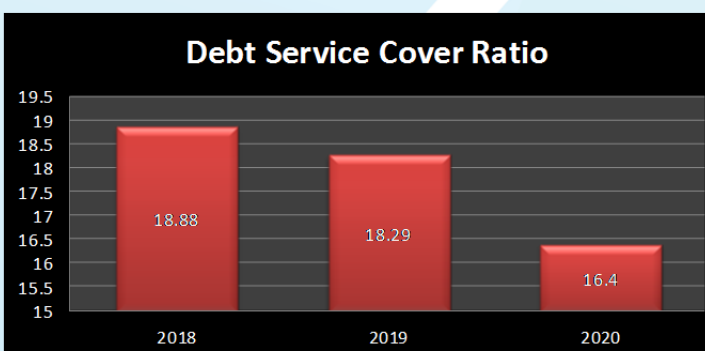
To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.

Commentary on 2019/20 result

2019/20 ratio: 6.81x

This ratio indicates that Council currently project to have \$6.81 (excluding externally restricted funds) available to service every \$1.00 of debt as it falls due. 6.81:1 is above the Tcorp benchmark of 1.5:1, and demonstrates Council's ability to satisfy short term obligations.

This ratio reduced due to a decrease in Current Assets, now shown as Non-Current Asset, due to an increase in long term investments.



Purpose of ratio

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.

Commentary on 2019/20 result

2019/20 ratio: 16.40x

The debt service cover ratio of 16.40 times indicates that Council has \$16.40 before interest and depreciation to pay each \$1.00 of interest and principal repayments on current borrowings. Council's ability to generate sufficient cash to cover its debt payment is sound and is in excess of the Tcorp benchmark 2.0 times.

<div><h3>Rates & Annual Charges Outstanding %</h3><table><tr><th>Year</th><th>Ratio</th></tr><tr><td>2018</td><td>5.69%</td></tr><tr><td>2019</td><td>5.66%</td></tr><tr><td>2020</td><td>6.03%</td></tr></table></div>	Year	Ratio	2018	5.69%	2019	5.66%	2020	6.03%	<div><p>Purpose of ratio</p><p>To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.</p></div>	<div><p>Commentary on 2019/20 result</p><p>2019/20 ratio: 6.03%</p><p>This ratio indicates the percentage of rates and annual charges outstanding at the end of the financial year and is a measure of how well Council is managing debt recovery. Council's ratio of 6.03% is satisfactory and is better than the Tcorp benchmark of less than 10%. The impact of COVID-19 and the Tingha Boundary Adjustment has seen this ratio increase from 2019.</p></div>
Year	Ratio									
2018	5.69%									
2019	5.66%									
2020	6.03%									
<div><h3>Cash Expense Cover Ratio</h3><table><tr><th>Year</th><th>Ratio</th></tr><tr><td>2018</td><td>26.6</td></tr><tr><td>2019</td><td>22.71</td></tr><tr><td>2020</td><td>23.15</td></tr></table></div>	Year	Ratio	2018	26.6	2019	22.71	2020	23.15	<div><p>Purpose of ratio</p><p>This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.</p></div>	<div><p>Commentary on 2019/20 result</p><p>2019/20 ratio: 23.15 mths</p><p>As indicated with a ratio of 23.15 months, Council's ability to continue paying for its immediate expenses without additional cash inflow is sound and exceeds the Tcorp benchmark of 3 months.</p></div>
Year	Ratio									
2018	26.6									
2019	22.71									
2020	23.15									
<div><h3>Buildings and Infrastructure Renewals Ratio</h3><table><tr><th>Year</th><th>Ratio</th></tr><tr><td>2018</td><td>115%</td></tr><tr><td>2019</td><td>152%</td></tr><tr><td>2020</td><td>93.92%</td></tr></table></div>	Year	Ratio	2018	115%	2019	152%	2020	93.92%	<div><p>Purpose of ratio</p><p>To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating</p></div>	<div><p>Commentary on 2019/20 result</p><p>2019/20 ratio: 93.92%</p><p>Council's long term objective is to match spending on infrastructure renewals with their systematic deterioration. This requires the renewal ratio to approach 100% over the long term. This year council achieved 93.92% which is marginally lower than the required benchmark of 100%. However, Councils long term infrastructure renewals exceeds the benchmark on average over recent years.</p></div>
Year	Ratio									
2018	115%									
2019	152%									
2020	93.92%									
<div><h3>Infrastructure Backlog Ratio</h3><table><tr><th>Year</th><th>Ratio</th></tr><tr><td>2018</td><td>0.860%</td></tr><tr><td>2019</td><td>0.840%</td></tr><tr><td>2020</td><td>1.000%</td></tr></table></div>	Year	Ratio	2018	0.860%	2019	0.840%	2020	1.000%	<div><p>Purpose of ratio</p><p>This ratio shows what proportion the backlog is against the total value of Council's infrastructure.</p></div>	<div><p>Commentary on 2019/20 result</p><p>2019/20 ratio: 1.00%</p><p>Council completed an independent review of its Road Infrastructure Asset Class in 2015 & 2020. The results of this review have been utilised to determine Council's actual Infrastructure Backlog.</p><p>The benchmark is less 2%</p></div>
Year	Ratio									
2018	0.860%									
2019	0.840%									
2020	1.000%									
<div><h3>Asset Maintenance Ratio</h3><table><tr><th>Year</th><th>Ratio</th></tr><tr><td>2018</td><td>94%</td></tr><tr><td>2019</td><td>101%</td></tr><tr><td>2020</td><td>100%</td></tr></table></div>	Year	Ratio	2018	94%	2019	101%	2020	100%	<div><p>Purpose of ratio</p><p>Compares actual vs. required annual asset maintenance. A ratio above 1.0 indicates Council is investing enough funds to stop the infrastructure backlog growing.</p></div>	<div><p>Commentary on 2019/20 result</p><p>2019/20 ratio: 100.53%</p><p>Council's Asset Maintenance Ratio of 100.53% is marginally higher than the required benchmark of greater than 100%, which indicates that the level of expenditure on the maintenance of infrastructure is sufficient to prevent the infrastructure backlog from growing</p></div>
Year	Ratio									
2018	94%									
2019	101%									
2020	100%									

Projections of the above indicators for the 10 year LTFP have been provided in Section 4 below.

Service Levels and Existing Infrastructure Assets

Council's future financial position has been forecast on the basis of a continuance of 'normal' operations'. This is difficult to define but can be regarded as the provision of services to the community at levels of service that they have come to expect on a regular basis. Levels of service however may not remain the same given changes in community expectations in future years of the plan.

Council's existing infrastructure assets are generally in good condition, and Council is in a position whereby it can maintain the current levels of service and budget allocation towards asset maintenance and renewal expenditure. Service levels for asset-based classes are of particular importance to Council's long-term planning. These service levels are discussed in more detail within Council's Asset Management Strategy.

Risk Management

Council considered 'Risk Management' and 'Risk Mitigation' issues in the preparation of the Long Term Financial Plan (LTFP) in respect of Council's service levels. These two matters were the major factors in Council not seeking to reduce services levels in preparing this LTFP.

While it may in theory be easy to say that Council can reduce service levels, for example the frequency of grading on gravel roads, the failure to adequately maintain these Assets exposes Council, its staff and the community to significant public safety and insurance risks.

Council also needs to consider that not providing adequate funding for Asset Maintenance and Renewal also exposes Council to significant financial risk. It is a known fact that failing to maintain Assets to a sound functional standard results in faster Asset deterioration substantially increasing Asset Renewal costs as "asset useful lives" are shortened. For example, failing to reseal bitumen roads in an appropriate timeframe leads to water ingress and rapid road pavement failure resulting in higher annual Road Renewal/Rehabilitation Costs. A poorly maintained roads useful life can be half that of an appropriately maintained road.



SECTION 3

Financial Assumptions

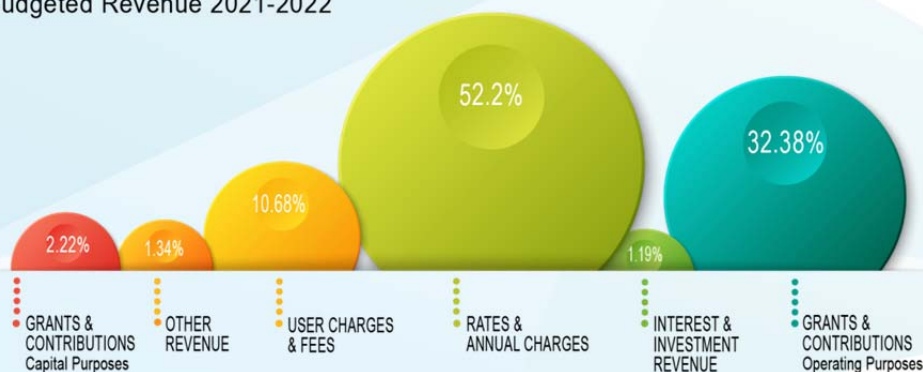
The model has been prepared at the lowest accounting level within the Council's general ledger system. At this level, certain accounts were coded for manual adjustment rather than global percentage increases. For example, Council election expenses are larger in the year of election compared with the other years and as such a budget allocation is made in the election year. It is therefore not possible to simply multiply the previous year's base by a percentage and achieve the same outcomes as presented.

A number of assumptions have been made for the indexation of the various revenue and expenditure items that form Council's budget. These assumptions are outlined below.

Revenue Assumptions

The below chart represents Council's budgeted revenue for the 2021/2022 financial year displayed as a percentage.

Figure 3:
Budgeted Revenue 2021-2022



The above results are based on the following key revenue assumptions:

Rates and Annual Charges – the approved rate peg increase for 2021/2022 as set by IPART is 2% which has been applied to the calculations of rates income, and then 2% has been applied to 2022/23 to 2024/2025, then 2.5% each year for the remainder of the LTFP, being the indicative increase advised by IPART.

Growth in ratable properties has slowed considerably since 2008/09. There continues to be little developer activity in the local area that would indicate that there will be significant growth in new ratable properties in the foreseeable future and a significant number of subdivisions already exist which can service growth needs. Any growth in ratable property numbers will also be largely offset by an equivalent increase in Council's Costs. As such no allowance has been made for a net gain in revenues flowing from growth in ratable properties in the financial modeling.

Annual Charges have been projected to increase by the following amounts in 2021/2022:

- Sewer 5%
- Water 3%
- Stormwater 0% (set by State Government)

From 2022/2023 on, these annual charges have been projected to increase by:

	2022/2023	From 2023/24 to 2024/25	From 2025/26
• Sewer	4%	2.5%	2.5%
• Water	2%	2%	2.5%
• Stomwater	0%	0%	0%

User Charges & Fees and Charges - These revenues for the next 12 months are detailed in Council's Fees and Charges Schedule and Statement of Revenue Policy, which form part of Council's Operational Plan and Budget. This model generally provides for a small 2% increase per annum for these revenue sources across the life of the LTFP. It is noted that regulatory fees and charges have shown little movement over the last 10 years, being set by State Government, while discretionary fees represent a small component of total revenue.

Interest on Investments – This model assumes that Council will continue to have a level of invested funds similar to that currently under investment. It is anticipated that there will be little to no growth in interest income across the 10 years of the LTFP due to the current economic conditions and historic low cash rates. The LTFP provides for re-investment of existing term deposits at 0.4%

Other Revenues – Miscellaneous revenue is obtained from a variety of sources including insurance recoveries, infringement notices, parking fines, legal costs, property rentals etc. It is anticipated that other revenues will be maintained at current levels with no adjustments in future years.

General and Specific Purpose Operating Grants - These grants represent a significant proportion of Council's operating revenue. They include the Financial Assistance Grant from the Federal Government which is affected by movements in the Consumer Price Index and Estimated Resident Population.

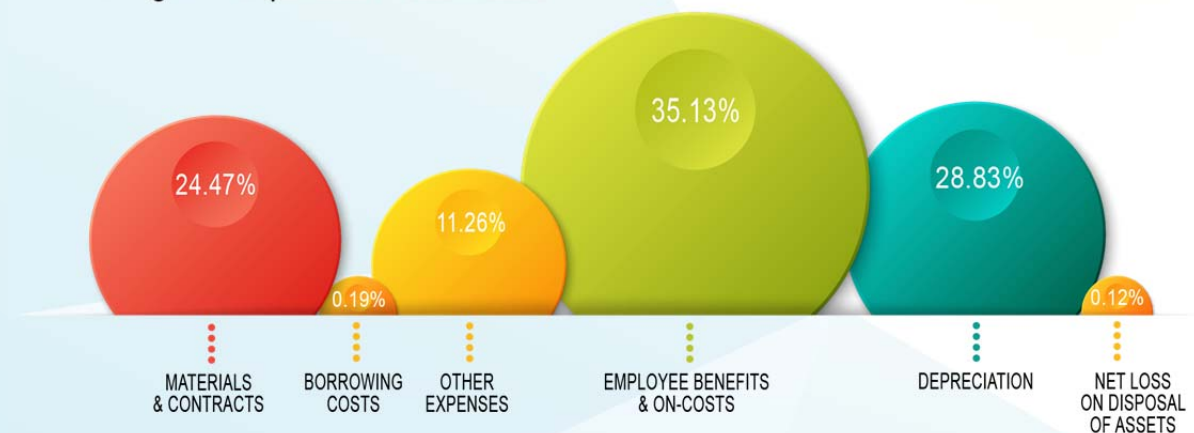
This model forecasts that Council will continue to receive a similar level of grant income to that which presently applies. This model generally provides for a 2% increase per annum for these revenue sources across the life of the LTFP.

Council has also increased some operational grants on a case by case basis where the continuation of funding is highly likely.

Expenditure Assumptions

The below chart represents Council's budgeted expenditure (excluding capital expenditure) for the 2021/2022 financial year displayed as a percentage:

Figure 4:
Budgeted Expenditure 2021-2022



The above results are based on the following key expenditure assumptions:

Employee Benefits & On-costs - Employee costs for 2021/22 and future years have been indexed to take into account anticipated Local Government Award movements and Salary System Performance Review progressions. The LTFP reflects an annualised wage increase of 2% from 2021/22 to 2023/24, then 2.5% for the life of the LTFP.

It is noted that Council makes an annual allocation for staff progression within the Salary System as a result of employee performance reviews. However an increasing number of staff are reaching the maximum salary system level (topping out) for their position and will no longer be entitled to any further increase in salary other than those imposed by the Local Government Award. As such, no increase has been allowed for staff movements within the salary system for the life of the LTFP.

This model is based on the current staff structure, however only reflects those positions that have actually been filled or approved for recruitment.

Council's commitment to meet its Superannuation obligations was to increase from 1 July, 2013 following the previous Federal Government's decision to increase the superannuation guarantee from 9% to 12% by 2019/2020. However the 2014/2015 Federal Budget froze those increases. The current requirements see superannuation paid at a rate of 9.5% until 1 July, 2021 at which time it will increase by 0.5% per year until it reaches 12% in 2025/26..

Council has also reviewed its commitment for those staff who are members of the Local Government Retirement Superannuation Scheme - a defined benefits scheme. This has led to a reduction in the overall superannuation cost as older staff retire and the commitment by Council to this scheme falls away and new staff are engaged under the current 9.5% arrangements increasing to 12% in 2025/26

Borrowings – Council's current borrowing strategy to date has been to borrow for ten years at a fixed rate of interest repaying principal and interest. This has enabled a degree of certainty regarding the expected repayments over the ensuing ten years.

It has been Council's established practice to use loan funds to assist in funding significant capital projects which will benefit future generations or to acquire assets that are income producing or assets that hold strategic value. The beneficiaries of these future projects will assist in their funding as their rates will be

applied in part to repaying the loans.

No provision for the movement in Loan Interest Rate has been provided for within the life of the LTFP as all of the above loans are fixed interest loans.

Council is currently developing a scope of works for the redevelopment of Inverell Swimming Pool Complex. A vital component part of the funding matrix for these potential works will be loan borrowings. No provisions have been made in the current budget or Long Term Financial Plan (LTFP). However, the LTFP will be updated once the quantum of funding required is established following community consultation

Materials & Contracts – This is one of the largest items on Council's Income Statement. It covers all materials used in operational activities along with major ongoing operational contracts such as the Cleaning Contracts.

Budgets in the operational plan reflect all known information in relation to materials & contracts and the LTFP assumes a 2.5% increase in these expenses across the life of the LTFP from 2022/2023. Actual cost increases may in fact be greater than the inflation index.

Depreciation & Amortisation – Council has completed the process of valuing all of its assets classed at "Fair Value" and is now on the "Re-valuation Cycle", where Asset values are reassessed on a regular basis.

It is recognised that the depreciation expense will change over the life of this LTFP. Proposed changes to accounting standards, valuation and depreciation methods are likely to impact on the current estimate of depreciation across the term of the LTFP. Given the level of uncertainty that exists as a result of these proposed changes and the ongoing work being undertaken by Council to increase the accuracy and reliability of its recorded asset data on which depreciation is calculated. Only a small increase in depreciation charge has been included across the life of the LTFP.

Other Expenses – This category includes a number of expense items including electricity costs, water and sewerage charges, waste charges etc. In general, the LTFP provides for increases in known fixed costs during 2021/2022 and nominal increases for other items. The LTFP then provides that these expenses will increase each year by 2.5% from 2022/2023 (in line with the IPART Rate Peg estimate advice).

No allowance has been made within the LTFP for any new charges in relation to an emissions trading scheme or carbon tax.

Capital Expenditure - This represents expenditure towards both the creation of new infrastructure assets and the renewal of existing assets (i.e. roads, drainage, footpaths and sportsgrounds). This expenditure category also includes capital purchases (i.e. Information Technology, Fleet and Plant assets).

Council's capital works program for 2021/2022 totaled \$15.63M which is funded by rates, grants, restricted asset funding and/or a current year operational surplus. Consistent with the 2021/2022 capital works allocation, the future years of this Plan have been predicated on providing an equivalent level of capital expenditure.

The capital works program prioritises projects based on asset condition, risk and community need. Over shorter periods, some areas of the Shire may require more capital works than others to reflect short term needs and opportunities.

Council's 10 year capital works budget is presented below.

EXPENDITURE 2022-2031

CAPITAL EXPENDITURE													
PROGRAM	LEDGER NUMBER	DESCRIPTION	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	
			ORIGINAL CAPITAL BUDGET SECTION TOTAL	ORIGINAL CAPITAL BUDGET SECTION TOTAL	ORIGINAL CAPITAL BUDGET SECTION TOTAL	ORIGINAL CAPITAL BUDGET SECTION TOTAL	ORIGINAL CAPITAL BUDGET SECTION TOTAL	ORIGINAL CAPITAL BUDGET SECTION TOTAL	ORIGINAL CAPITAL BUDGET SECTION TOTAL	ORIGINAL CAPITAL BUDGET SECTION TOTAL	ORIGINAL CAPITAL BUDGET SECTION TOTAL	ORIGINAL CAPITAL BUDGET SECTION TOTAL	
ADMINISTRATIVE SERVICES	15040-000	OFFICE ACQUISITION & EQUIPMENT/DESKS, CHAIRS	5,300	5,300	5,300	5,300	5,300	5,300	5,300	5,300	5,300	5,300	
	15040-100	EQUIPMENT OF ART PRICE	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	
	160470-000	ART GALLERY REFURBISHMENTS	14,700	14,700	14,700	14,700	14,700	14,700	14,700	14,700	14,700	14,700	
	160800-1100	ENGINEERS INSTRUMENTS & EQUIPMENT	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	
	169141-000	EQUIPMENT ISSUES	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	
	132851-4450	SES BUILDING UPGRADE	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	
	130101-0000	COMPUTER EQUIPMENT	44,290	44,290	44,290	44,290	44,290	44,290	44,290	44,290	44,290	44,290	
	130101-4910	COMPUTER EQUIPMENT - NEW PRINTING EQUIPMENT	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	
	130111-5130	COMPUTER EQUIPMENT - NEW HARDWARE	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	
	130111-5162	COMPUTER EQUIPMENT - NEW HARDWARE	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	
SPORTING FACILITIES	160800-1100	SPORTS GROUND IMPROVEMENT-SPORT OHL	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	
	134129-000	EQUESTRIAN CENTRE UPGRADE	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	
	136391-4450	CEMETERY	15,000	15,300	15,610	15,920	16,320	16,730	17,150	17,580	18,020	18,470	
	160160-1100	LIBRARY-CORPORATE SERVICE COLLECTION	1,520	1,520	1,550	1,590	1,630	1,670	1,710	1,750	1,790	1,830	
	160190-0000	LIBRARY BOOKS	62,390	63,610	64,880	66,500	68,360	69,860	71,610	73,400	75,240	77,120	
	160200-0000	LIBRARY BOOKS - CO-OPERATIVE CONTRIBUTION	22,190	22,650	23,160	24,720	25,340	26,390	27,670	28,620	29,970	30,970	
	160240-0000	LIBRARY BOOKS - VIDEO CASSETTES ETC.	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	
	160245-0000	LIBRARY - OFFICE EQUIPMENT	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	
	160270-0000	LIBRARY SECURITY EQUIPMENT	2,390	2,430	2,480	2,540	2,600	2,670	2,740	2,800	2,860	2,930	
	160395-0000	LIBRARY SPECIAL GRANT PROJECT	26,500	128,130	26,500	134,740	137,390	26,500	140,110	26,500	146,770	26,500	
SCF	141899-0000	STRATEGIC CAPITAL INFRASTRUCTURE PROGRAM	515,000	530,000	550,000	570,000	590,000	610,000	635,000	665,000	695,000	665,000	
	126381-0000	MINOR COMMUNITY INFRASTRUCTURE ASSETS	100,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	
	159772-0000	ENERGY EFFICIENCY PROGRAM	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	
	161590-0000	SMALL PLANT	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	
	161610-0000	WORKSHOP EQUIPMENT	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	
	161600-0000	LIGHT CAR/TRUCKS	860,000	860,000	860,000	801,000	1,043,160	473,000	1,210,000	1,054,522	2,382,866	918,000	
	161620-0000	HEAVY PLANT	1,468,344	1,749,618	2,188,456	1,038,291	2,303,180	1,511,472	2,104,472	2,384,522	1,372,160	2,416,236	
	TOTAL		3,654,314	3,594,478	4,387,656	3,195,391	4,725,320	3,398,752	3,694,022	3,759,320	3,759,320	3,804,466	
	SEWERAGE	90770-1000	OTHER EQUIPMENT - Sewer Flooding Equip, Gas Detectors	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000
		90710-1000	MAINS RELINING PROGRAM	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000
90720-1000		PUMPING STATIONS UPGRADES	318,000	333,860	337,470	345,910	372,510	383,420	391,370	398,150	405,000	411,800	
906841-1100		PIPELINES AND INSTALLATIONS	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	
90720-3070		SEWER TREATMENT WORKS	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	
907240-1000		CAPITAL INFRASTRUCTURE WORKS	198,500	202,500	205,500	244,500	415,000	453,500	458,500	463,500	468,500	473,500	
TOTAL			838,100	860,700	869,300	940,250	1,222,050	1,147,130	1,173,960	1,232,620	1,232,620	1,263,900	
WATER		813220-1100	MAINS REPLACEMENT - INVERELL	118,460	120,830	123,250	125,720	128,960	132,080	135,380	138,760	142,230	145,760
		813230-3100	MINOR MAINS EXTENSIONS-INVERELL	53,840	54,920	56,020	57,140	58,270	59,430	60,630	61,870	63,150	64,460
		813285-0000	BACKFLOW PREVENTION WORKS	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
	813286-0000	PUMP STATION UPGRADES	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	
	813290-3100	OTHER EQUIPMENT	11,000	11,460	11,890	12,300	12,690	13,080	13,470	13,860	14,250	14,640	
	813300-3100	SEWERAGE MAINS	295,000	300,000	305,000	310,000	315,000	320,000	325,000	330,000	335,000	340,000	
	813342-0000	RESERVOIRS	235,000	238,000	241,000	244,000	247,000	250,000	253,000	256,000	259,000	262,000	
	813360-3100	METERING - INVERELL	73,000	75,380	76,890	78,430	80,000	81,600	83,230	84,890	86,570	88,270	
	813180-0000	CAPITAL INFRASTRUCTURE WORKS	620,000	658,000	696,000	734,000	772,000	810,000	848,000	886,000	924,000	962,000	
	TOTAL		1,504,200	1,563,190	1,594,400	1,625,840	1,657,910	1,689,740	1,721,870	1,754,200	1,786,730	1,819,410	
ROADS	135960-3100	URBAN DRAINAGE RECONSTRUCTION-Construction Costs	146,770	146,770	146,770	146,770	146,770	146,770	146,770	146,770	146,770	146,770	
	136270-0000	URBAN WORKS PROGRAM	538,150	598,920	609,890	671,090	685,370	700,000	730,370	746,130	762,290	778,800	
	146590-0000	CYCLEWAY/FOOTPATH (P&M)	46,800	47,730	48,660	49,600	50,550	51,500	52,460	53,430	54,400	55,380	
	137561-0000	BIKEWAY GRANT WORKS	714,356	739,462	764,360	789,160	813,760	838,160	862,360	886,560	910,760	934,960	
	139730-4000	ROADSIDE GRANT WORKS	1,949,800	1,989,800	2,029,800	2,069,800	2,109,800	2,149,800	2,189,800	2,229,800	2,269,800	2,309,800	
	139890-0000	ROADSIDE GRANT WORKS (P&H/3003,143004)	1,089,986	1,099,986	1,109,986	1,119,986	1,129,986	1,139,986	1,149,986	1,159,986	1,169,986	1,179,986	
	138400-0000	ROADS TO RECOVERY PROGRAM WORKS	1,402,655	1,402,655	1,402,655	1,402,655	1,402,655	1,402,655	1,402,655	1,402,655	1,402,655	1,402,655	
	141331-4450	GID WORKS	19,090	19,470	19,850	20,260	20,710	21,160	21,610	22,060	22,510	22,960	
	139120	VILLAGES DEVELOPMENT WORKS	45,540	46,330	47,120	47,910	48,700	49,490	50,280	51,070	51,860	52,650	
	138200-0000	BIOMASS BIOMASS RESEALS	25,350	25,860	26,370	26,890	27,400	27,910	28,420	28,930	29,440	29,950	



SECTION 4

Financial Position

The following pages of this document provide an Income Statement, Balance Sheet and Cash Flow Statement and Financial Indicators for Councils Combined Funds (General Water and Sewer) and the General Fund only. The financial predictions are based on the key financial assumptions outlined above.

Key Financial Reports from Applying the Financial Assumptions for the Combined General, Water and Sewer Funds

Income Statement

ESTIMATES FOR	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
EXPENSES FROM ORDINARY ACTIVITIES										
Employee Benefits & On Costs	15,106	15,459	15,822	16,247	16,723	17,327	17,740	18,128	18,609	19,089
Borrowing Costs	82	53	32	16	6	-	-	-	-	-
Materials & Contracts	10,523	8,920	8,355	8,617	8,834	9,059	9,265	9,528	9,745	9,977
Depreciation	12,396	12,433	12,471	12,501	12,531	12,561	12,592	12,622	12,652	12,683
Other Expenses	4,844	4,947	5,054	5,184	5,305	5,428	5,554	5,683	5,815	5,951
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	42,951	41,813	41,734	42,565	43,399	44,376	45,151	45,960	46,821	47,700
REVENUE FROM ORDINARY ACTIVITIES										
Rates & Annual Charges	(23,067)	(23,608)	(24,102)	(24,673)	(25,287)	(25,916)	(26,560)	(27,221)	(27,898)	(28,593)
User Charges & Fees	(4,721)	(4,791)	(4,871)	(4,980)	(5,069)	(5,149)	(5,228)	(5,306)	(5,389)	(5,470)
Interest & Investment Revenue	(527)	(301)	(295)	(295)	(295)	(295)	(295)	(295)	(295)	(295)
Other Revenue	(590)	(592)	(595)	(597)	(600)	(604)	(607)	(611)	(614)	(618)
Grants & Contributions provided for operating purposes	(14,307)	(12,883)	(12,267)	(12,520)	(12,780)	(13,049)	(13,324)	(13,606)	(13,939)	(14,235)
Net Gain/Loss on Disposal of Assets	50	143	(25)	236	(103)	181	0	93	58	112
TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(43,162)	(42,033)	(42,155)	(42,830)	(44,135)	(44,832)	(46,015)	(46,947)	(48,078)	(49,099)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(211)	(220)	(421)	(265)	(736)	(456)	(864)	(987)	(1,257)	(1,399)
Grants & contributions provided for Capital Purposes	(979)	(980)	(995)	(996)	(998)	(1,000)	(1,016)	(1,018)	(1,020)	(1,022)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS	(1,190)	(1,199)	(1,416)	(1,261)	(1,734)	(1,456)	(1,880)	(2,004)	(2,276)	(2,421)
Extraordinary Items										
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES	(1,190)	(1,199)	(1,416)	(1,261)	(1,734)	(1,456)	(1,880)	(2,004)	(2,276)	(2,421)
ADD BACK NON-CASH ITEMS										
Depreciation	(12,396)	(12,433)	(12,471)	(12,501)	(12,531)	(12,561)	(12,592)	(12,622)	(12,652)	(12,683)
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	(695)	(697)	(698)	(700)	(702)	(703)	(705)	(707)	(709)	(711)
TOTAL NON-CASH ITEMS	(13,091)	(13,130)	(13,169)	(13,201)	(13,233)	(13,265)	(13,297)	(13,329)	(13,361)	(13,393)
CAPITAL AMOUNTS										
Repayment by Deferred Debtors	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	15,628	14,708	14,660	13,575	15,374	13,992	14,498	14,702	14,950	15,174
Principal Loan Repayments	653	616	442	399	227	-	-	-	-	-
TOTAL CAPITAL AMOUNTS	16,281	15,324	15,102	13,974	15,601	13,992	14,498	14,702	14,950	15,174
CONSOLIDATED NET (PROFIT)/LOSS	2,001	995	517	(488)	635	(728)	(678)	(631)	(688)	(640)
INTERNALLY RESTRICTED ASSET MOVEMENTS										
Net Transfers to/From Internally Restricted Assets	(2,007)	(1,001)	(526)	483	(640)	720	668	625	680	634
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(6)	(6)	(9)	(5)	(6)	(8)	(10)	(6)	(8)	(6)

Balance Sheet

	Audited Actual 2020 \$'000	Estimated 2021 \$'000	Estimated 2022 \$'000	Estimated 2023 \$'000	Estimated 2024 \$'000	Estimated 2025 \$'000	Estimated 2026 \$'000	Estimated 2027 \$'000	Estimated 2028 \$'000	Estimated 2029 \$'000	Estimated 2030 \$'000	Estimated 2031 \$'000
ASSETS												
CURRENT ASSETS												
Cash and Cash Equivalents	5,482	4,955	2,158	2,586	2,711	3,050	2,376	3,113	3,790	3,418	3,101	2,728
Investments	27,501	27,501	27,001	24,001	22,251	21,751	19,751	18,751	18,251	18,751	18,751	18,251
Receivables	4,066	4,068	4,070	4,073	4,074	4,076	4,078	4,080	4,082	4,084	4,086	4,088
Inventories	485	485	485	485	485	485	485	485	485	485	485	485
Contract Assets	1,394	1,394	1,294	1,194	1,104	1,024	954	884	824	764	704	654
Other	224	224	224	224	224	224	224	224	224	224	224	224
Non-Current assets classified as held for sale	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT ASSETS	39,152	38,627	35,232	32,563	30,849	30,610	27,868	27,537	27,656	27,726	27,351	26,430
NON - CURRENT ASSETS												
Investments	32,097	32,097	32,597	33,597	34,347	34,847	36,847	37,847	38,347	38,847	39,847	41,347
Receivables	673	671	669	666	665	663	661	659	657	655	653	651
Infrastructure, Property, Plant and Equipment	765,899	773,361	775,898	777,476	778,967	779,341	781,482	782,210	783,411	784,784	786,373	788,153
Investment Property	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280
TOTAL NON - CURRENT ASSETS	801,949	809,409	812,444	815,019	817,259	818,131	822,270	823,996	825,695	827,566	830,153	833,431
TOTAL ASSETS	841,101	848,036	847,676	847,582	848,108	848,741	850,138	851,533	853,351	855,292	857,504	859,861
LIABILITIES												
CURRENT LIABILITIES												
Payables	3,049	2,994	2,938	2,881	2,823	2,764	2,704	2,643	2,581	2,518	2,454	2,390
Income Received in Advance	0	0	0	0	0	0	0	0	0	0	0	0
Contract Liabilities	2,070	2,070	1,230	610	220	50	0	0	0	0	0	0
Borrowings	626	653	617	443	399	227	0	0	0	0	0	0
Provisions	4,753	4,753	4,753	4,753	4,753	4,753	4,753	4,753	4,753	4,753	4,753	4,753
TOTAL CURRENT LIABILITIES	10,498	10,470	9,538	8,687	8,195	7,794	7,457	7,396	7,334	7,271	7,207	7,143
NON - CURRENT LIABILITIES												
Payables	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	2,338	1,685	1,067	625	227	0	0	0	0	0	0	0
Provisions	6,781	6,781	6,781	6,781	6,781	6,781	6,781	6,781	6,781	6,781	6,781	6,781
TOTAL NON - CURRENT LIABILITIES	9,119	8,466	7,848	7,406	7,008	6,781	6,781	6,781	6,781	6,781	6,781	6,781
TOTAL LIABILITIES	19,617	18,936	17,386	16,093	15,203	14,575	14,238	14,177	14,115	14,052	13,988	13,924
NET ASSETS	821,484	829,100	830,290	831,489	832,905	834,166	835,900	837,356	839,236	841,240	843,516	845,937
EQUITY												
Retained Earnings	581,508	589,124	590,314	591,513	592,929	594,190	595,924	597,380	599,260	601,264	603,540	605,961
Revaluation Reserves	239,976	239,976	239,976	239,976	239,976	239,976	239,976	239,976	239,976	239,976	239,976	239,976
Council equity interest	821,484	829,100	830,290	831,489	832,905	834,166	835,900	837,356	839,236	841,240	843,516	845,937
Minority equity interest	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUITY	821,484	829,100	830,290	831,489	832,905	834,166	835,900	837,356	839,236	841,240	843,516	845,937

Cash Flow Statement

ESTIMATES FOR	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts										
Rates & Annual Charges	(23,067)	(23,608)	(24,102)	(24,673)	(25,287)	(25,916)	(26,560)	(27,221)	(27,898)	(28,593)
User Charges & Fees	(4,721)	(4,791)	(4,871)	(4,980)	(5,069)	(5,149)	(5,228)	(5,306)	(5,389)	(5,470)
Interest & Investment Revenue	(527)	(301)	(295)	(295)	(295)	(295)	(295)	(295)	(295)	(295)
Other Revenue	(590)	(592)	(595)	(597)	(600)	(604)	(607)	(611)	(614)	(618)
Grants & Contributions provided for operating purposes	(14,307)	(12,883)	(12,267)	(12,520)	(12,780)	(13,049)	(13,324)	(13,606)	(13,939)	(14,235)
Grants & Contributions-Capital	(979)	(980)	(995)	(996)	(998)	(1,000)	(1,016)	(1,018)	(1,020)	(1,022)
Payments										
Employee Benefits & On Costs	15,106	15,459	15,822	16,247	16,723	17,327	17,740	18,128	18,609	19,089
Borrowing Costs	82	53	32	16	6	-	-	-	-	-
Materials & Contracts	10,523	8,920	8,355	8,617	8,834	9,059	9,265	9,528	9,745	9,977
Other Expenses	4,844	4,947	5,054	5,184	5,305	5,428	5,554	5,683	5,815	5,951
Suspense / Disbursement Accounts	-	-	-	-	-	-	-	-	-	-
Net Cash provided by (or used in) operating activities	(13,635)	(13,775)	(13,862)	(13,998)	(14,162)	(14,199)	(14,472)	(14,719)	(14,986)	(15,216)
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Sale of investments										
Sale of Real Estate Assets										
Sale of Property, Plant & Equipment	(645)	(554)	(723)	(464)	(805)	(522)	(705)	(614)	(651)	(599)
Sale of interest in joint ventures/associates										
Other										
Payments										
Purchase of Investments										
Purchase of Property, Plant & Equipment	15,628	14,708	14,660	13,575	15,374	13,992	14,498	14,702	14,950	15,174
Purchase of Real Estate										
Other										
Net cash provided by (or used in) investing activities	14,983	14,154	13,937	13,111	14,569	13,470	13,793	14,088	14,299	14,576
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Other										
Payments										
Borrowings & Advances	653	616	442	399	227	-	-	-	-	-
Lease Liabilities										
Other										
Net cash provided by (or used in) financing activities	653	616	442	399	227	-	-	-	-	-
Net (Increase)/decrease in cash assets held	2,001	995	517	(488)	635	(728)	(678)	(631)	(688)	(640)

Financial Performance Indicators

RATIO	BENCHMARK	ACTUALS							CURRENT BUDGET	PROPOSED BUDGET									
		2014	2015	2016	2017	2018	2019	2020	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
Debt Service Cover Ratio	Greater than 2	16.40	25.28	24.49	19.29	18.88	18.29	14.84	14.84	17.34	19.18	27.18	31.41	56.44	0.00	0.00	0.00	0.00	0.00
Own Source Operating Revenue Ratio	Greater than 60% average over 3 years	68.50%	62.83%	62.51%	61.28%	63.57%	66.78%	62.00%	61.07%	65.41%	67.88%	69.25%	69.32%	69.40%	69.47%	69.51%	69.57%	69.57%	69.63%
Operating Performance Ratio	Greater or equal to break even average over 3 years	0.03	0.07	0.19	0.20	0.18	0.14	0.11	0.00	0.01	0.01	0.01	0.01	0.01	0.01	0.02	0.02	0.03	0.03
Cash Expense Cover Ratio	Greater than or equal to 3 months	20.05	20.68	24.77	25.14	26.60	22.71	25.13	25.13	23.75	24.08	23.96	23.50	22.76	22.52	22.26	21.96	21.67	21.36
Building & Infrastructure Asset Renewal Ratio	Greater than 100% average over 3 years	106.13%	67.40%	186.07%	192.22%	115.27%	152.66%	93.92%	163.73%	128.88%	128.76%	138.60%	126.88%	142.63%	128.42%	132.86%	134.25%	136.36%	138.23%
Infrastructure Backlog Ratio	Less than 2%	6.21%	1.10%	1.09%	1.10%	0.86%	0.84%	1.00%	0.86%	0.74%	0.63%	0.54%	0.46%	0.40%	0.34%	0.29%	0.23%	0.18%	0.12%
Asset Maintenance Ratio	Greater than 100% average over 3 years	103.00%	101.00%	103.00%	106.16%	94.05%	100.53%	100.82%	101.50%	101.50%	102.00%	100.50%	100.50%	101.00%	101.50%	102.00%	102.00%	101.50%	101.00%
Real Operating Expenditure Per Capita Result	A decrease in Real Operating Expenditure per capita over time	1.6600	1.6390	1.4358	1.4684	1.4403	1.5610	1.5142	1.4910	1.6269	1.5347	1.4842	1.4668	1.4491	1.4357	1.4154	1.3961	1.3781	1.3603
Debt Service Ratio	Greater than 0% and less than or equal to 20% average over 3 years	2.00%	1.00%	1.63%	1.85%	1.89%	1.78%	2.24%	1.92%	1.70%	1.59%	1.13%	0.96%	0.53%	0.00%	0.00%	0.00%	0.00%	0.00%

Meets Benchmark	Does Not Meet Benchmark
------------------------	--------------------------------

Financial Results – Combined Funds (General, Water and Sewer)

The Income Statement result over the 10 year period predicts a surplus for both the Net Operating Result and the Net Operating Result before Grants and Contributions provided for Capital Purposes. These results are within acceptable financial sustainability levels but must be considered in context of moderate increases to operational expenses and revenue. Any variation to these moderate increases and/or changes to the 'normal operations' level of service may impact on the surplus forecasted.

The Balance Sheet result over the 10 year period for the Combined Fund maintains equity, liabilities and non current assets within acceptable levels. The level of cash and cash equivalents decrease over the period of the LTFP which is a direct result of the large capital expenditure on Council's asset replacement.

The Cash Flow Statement is within acceptable levels and shows a small increase in cash levels over the life of the LTFP.

In addition to the key financial statement reports above, Council compares itself to the NSW TCorp Financial Performance Indicators. Council, as shown above, meets all of the NSW Government Benchmarks except for the Debt Service Cover Ratio and the Debt Service Ratio from 2026/27 as Council will have no outstanding loans from 2026/27.

Key Financial Reports from Applying the Financial Assumptions for the General Fund Only

Income Statement

ESTIMATES FOR	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
EXPENSES FROM ORDINARY ACTIVITIES										
Employee Benefits & On Costs	13,337	13,645	13,963	14,333	14,732	15,287	15,650	15,987	16,415	16,844
Borrowing Costs	31	25	19	12	6	-	-	-	-	-
Materials & Contracts	9,058	7,426	6,831	7,055	7,233	7,419	7,584	7,804	7,979	8,167
Depreciation	9,723	9,754	9,785	9,808	9,832	9,855	9,879	9,902	9,926	9,950
Other Expenses	2,147	2,197	2,234	2,281	2,329	2,377	2,427	2,478	2,530	2,583
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	34,297	33,048	32,832	33,489	34,131	34,938	35,540	36,171	36,850	37,544
REVENUE FROM ORDINARY ACTIVITIES										
Rates & Annual Charges	(17,676)	(18,036)	(18,403)	(18,845)	(19,313)	(19,792)	(20,284)	(20,788)	(21,304)	(21,833)
User Charges & Fees	(1,790)	(1,811)	(1,833)	(1,877)	(1,904)	(1,930)	(1,951)	(1,973)	(1,995)	(2,018)
Interest & Investment Revenue	(422)	(226)	(226)	(226)	(226)	(226)	(226)	(226)	(226)	(226)
Other Revenue	(564)	(566)	(569)	(571)	(574)	(578)	(581)	(585)	(588)	(592)
Grants & Contributions provided for operating purposes	(14,216)	(12,798)	(12,189)	(12,450)	(12,712)	(12,981)	(13,256)	(13,538)	(13,871)	(14,167)
Net Gain/Loss on Disposal of Assets	50	143	(25)	236	(103)	181	0	93	58	112
TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(34,618)	(33,294)	(33,244)	(33,733)	(34,833)	(35,325)	(36,298)	(37,016)	(37,926)	(38,724)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(321)	(247)	(413)	(244)	(701)	(387)	(758)	(845)	(1,076)	(1,179)
Grants & contributions provided for Capital Purposes	(814)	(815)	(830)	(831)	(833)	(835)	(851)	(853)	(855)	(857)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS	(1,134)	(1,062)	(1,243)	(1,075)	(1,535)	(1,222)	(1,609)	(1,697)	(1,930)	(2,036)
Extraordinary Items										
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES	(1,134)	(1,062)	(1,243)	(1,075)	(1,535)	(1,222)	(1,609)	(1,697)	(1,930)	(2,036)
ADD BACK NON-CASH ITEMS										
Depreciation	(9,723)	(9,754)	(9,785)	(9,808)	(9,832)	(9,855)	(9,879)	(9,902)	(9,926)	(9,950)
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	(695)	(697)	(698)	(700)	(702)	(703)	(705)	(707)	(709)	(711)
TOTAL NON-CASH ITEMS	(10,418)	(10,451)	(10,483)	(10,508)	(10,533)	(10,559)	(10,584)	(10,609)	(10,635)	(10,660)
CAPITAL AMOUNTS										
Repayment by Deferred Debtors	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	13,286	12,274	12,024	10,877	12,480	11,058	11,522	11,679	11,883	12,060
Principal Loan Repayments	202	209	215	221	227	-	-	-	-	-
TOTAL CAPITAL AMOUNTS	13,488	12,483	12,239	11,099	12,707	11,058	11,522	11,679	11,883	12,060
CONSOLIDATED NET (PROFIT)/LOSS	1,935	970	513	(485)	639	(723)	(671)	(628)	(682)	(637)
INTERNALLY RESTRICTED ASSET MOVEMENTS										
Net Transfers to/From Internally Restricted Assets	(1,937)	(972)	(514)	483	(640)	720	668	625	680	634
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(2)	(2)	(2)	(2)	(1)	(2)	(3)	(3)	(2)	(3)

Balance Sheet

	Audited Actual 2020 \$'000	Estimated 2021 \$'000	Estimated 2022 \$'000	Estimated 2023 \$'000	Estimated 2024 \$'000	Estimated 2025 \$'000	Estimated 2026 \$'000	Estimated 2027 \$'000	Estimated 2028 \$'000	Estimated 2029 \$'000	Estimated 2030 \$'000	Estimated 2031 \$'000
ASSETS												
CURRENT ASSETS												
Cash and Cash Equivalents	3,398	3,909	1,616	1,880	1,909	2,024	1,746	2,347	2,416	2,560	2,168	2,001
Investments	16,501	15,501	15,501	14,001	13,251	13,451	12,951	12,951	13,451	13,851	14,851	15,601
Receivables	3,155	3,160	3,170	3,171	3,172	3,173	3,174	3,175	3,176	3,177	3,178	3,179
Inventories	348	348	348	348	348	348	348	348	348	348	348	348
Contract Asset	1,394	1,394	1,304	1,194	1,094	1,004	924	854	784	724	664	604
Other	224	224	224	224	224	224	224	224	224	224	224	224
Non-Current assets classified as held for sale	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL CURRENT ASSETS	25,020	24,536	22,163	20,818	19,998	20,224	19,367	19,899	20,399	20,884	21,433	21,957
NON - CURRENT ASSETS												
Investments	25,578	25,578	25,578	25,578	25,578	25,578	25,578	25,578	25,578	25,578	25,578	25,578
Receivables	673	668	658	657	656	655	654	653	652	651	650	649
Infrastructure, Property, Plant and Equipment	630,455	638,961	641,829	643,652	645,193	645,562	647,508	648,008	648,946	650,016	651,264	652,663
Investment Property	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280
TOTAL NON - CURRENT ASSETS	659,986	668,487	671,345	673,167	674,707	675,075	677,020	677,519	678,456	679,525	680,772	682,170
TOTAL ASSETS	685,006	693,023	693,508	693,985	694,705	695,299	696,387	697,418	698,855	700,409	702,205	704,127
LIABILITIES												
CURRENT LIABILITIES												
Payables	3,033	2,978	2,922	2,865	2,807	2,748	2,688	2,627	2,565	2,502	2,438	2,374
Contract Liabilities	1,976	1,976	1,586	1,266	1,016	816	656	526	416	336	266	216
Borrowings	196	202	209	215	221	227	-	-	-	-	-	-
Provisions	4,285	4,285	4,285	4,285	4,285	4,285	4,285	4,285	4,285	4,285	4,285	4,285
TOTAL CURRENT LIABILITIES	9,490	9,441	9,002	8,631	8,329	8,076	7,629	7,438	7,266	7,123	6,989	6,875
NON - CURRENT LIABILITIES												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,075	873	663	449	228	-	-	-	-	-	-	-
Provisions	6,781	6,781	6,781	6,781	6,781	6,781	6,781	6,781	6,781	6,781	6,781	6,781
TOTAL NON - CURRENT LIABILITIES	7,856	7,654	7,444	7,230	7,009	6,781	6,781	6,781	6,781	6,781	6,781	6,781
TOTAL LIABILITIES	17,346	17,095	16,446	15,861	15,338	14,857	14,410	14,219	14,047	13,904	13,770	13,656
NET ASSETS	667,660	675,928	677,062	678,124	679,367	680,442	681,977	683,199	684,808	686,505	688,435	690,471
EQUITY												
Retained Earnings	534,370	542,638	543,772	544,834	546,077	547,152	548,687	549,909	551,518	553,215	555,145	557,181
Revaluation Reserves	133,290	133,290	133,290	133,290	133,290	133,290	133,290	133,290	133,290	133,290	133,290	133,290
Council equity interest	667,660	675,928	677,062	678,124	679,367	680,442	681,977	683,199	684,808	686,505	688,435	690,471
Minority equity interest	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL EQUITY	667,660	675,928	677,062	678,124	679,367	680,442	681,977	683,199	684,808	686,505	688,435	690,471

Cash Flow Statement

ESTIMATES FOR	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts										
Rates & Annual Charges	(17,676)	(18,036)	(18,403)	(18,845)	(19,313)	(19,792)	(20,284)	(20,788)	(21,304)	(21,833)
User Charges & Fees	(1,790)	(1,811)	(1,833)	(1,877)	(1,904)	(1,930)	(1,951)	(1,973)	(1,995)	(2,018)
Interest & Investment Revenue	(422)	(226)	(226)	(226)	(226)	(226)	(226)	(226)	(226)	(226)
Other Revenue	(564)	(566)	(569)	(571)	(574)	(578)	(581)	(585)	(588)	(592)
Grants & Contributions provided for operating purposes	(14,216)	(12,798)	(12,189)	(12,450)	(12,712)	(12,981)	(13,256)	(13,538)	(13,871)	(14,167)
Grants & Contributions-Capital	(814)	(815)	(830)	(831)	(833)	(835)	(851)	(853)	(855)	(857)
Payments										
Employee Benefits & On Costs	13,337	13,645	13,963	14,333	14,732	15,287	15,650	15,987	16,415	16,844
Borrowing Costs	31	25	19	12	6	-	-	-	-	-
Materials & Contracts	9,058	7,426	6,831	7,055	7,233	7,419	7,584	7,804	7,979	8,167
Other Expenses	2,147	2,197	2,234	2,281	2,329	2,377	2,427	2,478	2,530	2,583
Suspense / Disbursement Accounts	-	-	-	-	-	-	-	-	-	-
Net Cash provided by (or used in) operating activities	(10,908)	(10,958)	(11,003)	(11,120)	(11,263)	(11,258)	(11,488)	(11,693)	(11,914)	(12,098)
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Sale of investments										
Sale of Real Estate Assets										
Sale of Property, Plant & Equipment	(645)	(554)	(723)	(464)	(805)	(522)	(705)	(614)	(651)	(599)
Sale of interest in joint ventures/associates										
Other										
Payments										
Purchase of Investments										
Purchase of Property, Plant & Equipment	13,286	12,274	12,024	10,877	12,480	11,058	11,522	11,679	11,883	12,060
Purchase of Real Estate										
Other										
Net cash provided by (or used in) investing activities	12,641	11,720	11,301	10,413	11,675	10,536	10,817	11,065	11,232	11,461
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Other										
Payments										
Borrowings & Advances	202	209	215	221	227	-	-	-	-	-
Lease Liabilities										
Other										
Net cash provided by (or used in) financing activities	202	209	215	221	227	-	-	-	-	-
Net (Increase)/decrease in cash assets held	1,935	970	513	(485)	639	(723)	(671)	(628)	(682)	(637)

Financial Performance Indicators

Indicator	Benchmark	Actuals								Current Budget	Proposed Budget									
		2014	2015	2016	2017	2018	2019	2020	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	
Debt Service Cover Ratio	Greater than 2	94.31	105.78	109.84	40.09	38.25	36.61	38.56	37.32	43.31	43.50	43.60	44.06	44.76	0.00	0.00	0.00	0.00	0.00	
Own Source Operating Revenue Ratio	Greater than 60% average over 3 years	62.10%	56.54%	55.13%	54.28%	56.10%	60.84%	55.31%	53.53%	57.64%	60.26%	61.76%	61.84%	61.91%	61.98%	62.03%	62.09%	62.09%	62.15%	
Operating Performance Ratio	Greater or equal to break even average over 3 years	0.01	0.05	0.19	0.22	0.21	0.18	0.14	0.03	0.01	0.01	0.01	0.01	0.02	0.02	0.02	0.03	0.03	0.03	
Cash Expense Cover Ratio	Greater than or equal to 3 months	18.34	18.96	23.10	23.26	24.28	21.80	23.20	22.28	20.68	21.17	21.02	20.61	19.70	19.56	19.38	19.18	18.99	18.78	
Building & Infrastructure Asset Renewal Ratio	Greater than 100% average over 3 years	106.10%	142.00%	143.06%	223.16%	167.55%	177.78%	130.86%	212.20%	143.94%	142.61%	153.37%	136.64%	155.56%	135.72%	141.31%	142.68%	145.08%	147.10%	
Infrastructure Backlog Ratio	Less than 2%	8.66%	1.48%	1.46%	1.44%	1.08%	1.07%	1.22%	1.05%	0.90%	0.76%	0.65%	0.55%	0.49%	0.42%	0.35%	0.28%	0.22%	0.15%	
Asset Maintenance Ratio	Greater than 100% average over 3 years	103.00%	101.00%	104.00%	106.00%	90.09%	98.78%	100.90%	102.50%	101.50%	102.00%	100.50%	100.50%	101.00%	101.50%	102.00%	102.00%	101.50%	101.00%	
Real Operating Expenditure Per Capita Result	A decrease in Real Operating Expenditure per capita over time	1.3400	1.3600	1.1513	1.1578	1.1010	1.1524	1.1682	1.1557	1.2991	1.2129	1.1676	1.1540	1.1396	1.1304	1.1141	1.0987	1.0846	1.0707	
Debt Service Ratio	Greater than 0% and less than or equal to 20% average over 3 years	0.00%	0.00%	0.94%	0.72%	0.75%	0.72%	0.73%	0.77%	0.67%	0.70%	0.70%	0.69%	0.67%	0.00%	0.00%	0.00%	0.00%	0.00%	

Meets Benchmark	Does Not Meet Benchmark
------------------------	--------------------------------

Financial Results – General Fund

The Income Statement result over the 10 year period predicts a surplus for both the Net Operating Result and the Net Operating Result before Grants and Contributions provided for Capital Purposes.

The Balance Sheet result over the 10 year period maintains equity, liabilities and non current assets within acceptable levels.

The Cash Flow Statement is within acceptable levels and sees an overall increase in the cash level reported at the end of the LTFP period. The large majority of this increase, however, is in Restricted Funds as shown in the Income Statement, specifically in funds held for Heavy and Light Plant replacement in future periods.

In addition to the key financial statement reports above, Council compares itself to the NSW TCorp Financial Performance Indicators. Council, as shown above, meets all of the Benchmarks except Own Source Revenue during 2021/22, Debt Service Cover Ratio from 2026/27 and Debt Service Ratio from 2028/29.

Own Source Revenue ratio is negatively impacted by additional operating grants for the SH12/Tingha Bridge Roundabout.

The Debt Service Cover Ratio and Debt Service Ratio are impacted as Council will be debt free from 2026/27 onwards. This provides Council with an opportunity to fund the future proposed Inverell Swimming Pool Redevelopment with loan funding following community consultation.

Sensitivity Analysis

Long Term Financial Plans contain a range of assumptions, including assumptions about interest rates and the potential effect of inflation on revenues and expenditure. Some of these assumptions have a relatively limited impact, while others can have a major impact on future financial plans. If the assumptions above are found to require update due to unforeseen events, it will be necessary for Council to reconsider current strategies on expenditure and revenue and realign the LTFP to fund any changes in costs or revenues.

1. Rates and Annual Charges

At the present time, based on IPART advice, the growth in rate revenue from 2022/2023 is projected to increase at the rate of 2.5% per annum. It should be noted that the 2% 'rate peg' as announced by the IPART for 2021/2022 is slightly lower than IPART recommended increase

By way of example, each 1.0% of Rate Reg below the estimate equates to approximately \$147K per annum, or \$1.47M over the life of the LTFP.

2. Grants and Contributions for Operating Purposes

Grants and Contributions for Operating Purposes are a significant revenue component of the annual budget totaling \$14,307K in 2021/2022. Council's LTFP provides for a 2 – 2.5% increase in these operating grants over the life of the plan.

While these grants have historically increased by CPI each year, the Federal Government's freeze on the Finance and Assistance Grants in 2014-2017 now costs Council \$436K per year and compounding.

By way of example, each 0.5% of indexation below the estimated 2% equates to approximately \$72K per annum, or \$720K over the life of the LTFP.

3. Employee Costs

Employee costs are a significant component of the annual budget and these costs are highly sensitive to changes in rates of pay through Local Government State Award negotiations. Council's LTFP provides for a 2% per annum wage increase during 2021/22, 2022/23 and then 2.5% over the life of the LTFP. This increase represents the industry average of recent wage increases. It is noted that a new award commenced from 2019/2020 financial year. Should the negotiated wage increase exceed our estimate in future years, it will be necessary to revise this major driver in the LTFP.

By way of example, each 0.5% of additional wage increase above the estimate equates to approximately \$76K per annum, or \$760K over the life of the LTFP.

4. Interest Revenue

Interest from Investment remains static over the life of this plan due to the consistent level of investments and the projected low interest rates environment. The interest rate for investment to be applied over the life of the plan is 0.4%.

By way of example, each 0.1% of additional interest rate above the estimate equates to approximately \$62K per annum, or \$620K over the life of the LTFP.

Long Term Financial Plan Review

The LTFP will be reviewed and updated on an annual basis in conjunction with the preparation of the Annual Operational Plan and Budget.



SECTION 5

Key Financial Reports from Applying the Financial Assumptions for the Combined General, Water and Sewer Funds by Function and Sub-function

Summary of Budget Position by Function - 10 Year Financial Projections

<i>FUNCTIONS</i>	<i>2020/2021 Current Budget</i>	<i>2021/2022</i>	<i>2022/2023</i>	<i>2023/2024</i>	<i>2024/2025</i>	<i>2025/2026</i>	<i>2026/2027</i>	<i>2027/2028</i>	<i>2028/2029</i>	<i>2029/2030</i>	<i>2030/2031</i>
Administration	(12,197,056)	(13,015,637)	(13,223,207)	(12,918,393)	(14,218,572)	(13,407,734)	(14,687,811)	(14,997,498)	(15,356,134)	(15,770,400)	(16,103,115)
Community Services & Education	81,090	71,210	72,730	74,260	76,240	78,260	80,310	82,420	84,590	86,830	89,110
Economic Affairs	1,206,900	1,142,360	1,157,010	1,184,118	1,218,196	1,252,726	1,286,217	1,318,267	1,351,087	1,384,777	1,419,267
Environment	672,040	656,670	671,120	685,980	704,430	723,500	741,560	760,100	779,090	798,540	818,520
Goverance	253,750	259,120	278,950	285,010	292,580	300,360	307,570	314,960	322,560	330,350	338,340
Health	(279,205)	(269,130)	(273,350)	(277,600)	(283,260)	(289,030)	(295,720)	(302,570)	(309,630)	(316,830)	(324,210)
Housing & Community Amentities	760,575	781,160	803,190	825,800	853,550	882,120	909,720	938,040	966,990	996,710	1,024,640
Mining Manufacturing & Construction	281,490	287,270	292,215	301,240	312,380	323,890	334,290	344,950	355,880	367,090	378,580
Public Order & Safety	298,950	1,038,231	1,087,202	569,734	1,598,669	507,000	1,664,598	1,648,358	1,641,844	1,734,350	1,726,684
Recreation & Culture	2,683,885	2,798,125	2,859,040	2,921,390	2,999,570	3,079,680	3,155,060	3,232,350	3,311,530	3,392,610	3,475,750
Sewerage Services	(1,675)	(2,265)	(1,660)	(2,700)	(1,910)	(1,970)	(3,590)	(4,050)	(790)	(1,980)	(2,070)
Transport & Communication	6,236,470	6,249,020	6,273,100	6,346,690	6,444,690	6,547,975	6,501,825	6,658,070	6,849,140	6,993,740	7,153,290
Water Supplies	(1,160)	(2,295)	(2,440)	(4,390)	(1,250)	(2,290)	(2,350)	(3,310)	(2,310)	(3,400)	(1,260)
Grand Total	(3,946.00)	(6,161.00)	(6,100.00)	(8,861.00)	(4,687.00)	(5,513.00)	(8,321.00)	(9,913.00)	(6,153.00)	(7,613.00)	(6,474.00)

The following schedules provide a detailed view of the above summary.

Summary of Budget Position by Sub-Function – 10 Year Financial Projections

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Administration Administration	CURRENT BUDGET	PROPOSED BUDGET									
		2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		3,163,570	3,213,725	3,311,190	3,412,990	3,532,360	3,657,140	3,747,580	3,840,270	3,935,290	4,032,660	4,132,470
Materials - General		40,140	40,140	40,930	41,740	42,790	43,870	44,980	46,120	47,270	48,460	49,660
Contracts - Electrical		500	500	510	520	540	560	580	600	620	640	660
Contracts - Cleaning		10,000	10,300	10,510	10,720	10,990	11,270	11,550	11,840	12,140	12,450	12,760
Insurance - Public Liability		203,180	222,400	226,850	231,390	237,180	243,110	249,190	255,420	261,810	268,360	275,070
Insurance - Property		3,250	3,440	3,510	3,580	3,670	3,760	3,850	3,940	4,030	4,130	4,230
Other Expenses - Electricity		8,200	8,300	8,470	8,640	8,860	9,080	9,300	9,530	9,760	10,000	10,240
Other Expenses - Telephone		23,580	23,580	24,060	24,540	25,160	25,800	26,450	27,110	27,780	28,480	29,190
Donations - Cultural Activities		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Other Expenses - Other-Advertising		8,500	8,500	8,670	8,840	9,060	9,290	9,520	9,760	10,000	10,250	10,500
Other Expenses - Other-Postage & Freight		690	690	700	710	730	750	770	790	810	830	850
Other Expenses - Other-Printing Stationary		3,070	3,070	3,130	3,190	3,290	3,390	3,490	3,590	3,700	3,810	3,920
Other Expenses - Other-Council Rates		3,270	3,430	3,500	3,570	3,660	3,750	3,840	3,930	4,030	4,130	4,240
Other Expenses - Other-Council Water Usage		550	550	560	570	580	590	600	620	640	660	680
Depreciation		2,600	3,600	3,610	3,620	3,630	3,640	3,650	3,660	3,670	3,680	3,690
Total Expenses from Ordinary Activities												
		3,486,100	3,557,225	3,661,200	3,769,620	3,897,500	4,031,000	4,130,350	4,232,180	4,336,550	4,443,540	4,553,160
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities												
		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts												
		3,486,100	3,557,225	3,661,200	3,769,620	3,897,500	4,031,000	4,130,350	4,232,180	4,336,550	4,443,540	4,553,160
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes												
		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts												
		3,486,100	3,557,225	3,661,200	3,769,620	3,897,500	4,031,000	4,130,350	4,232,180	4,336,550	4,443,540	4,553,160
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		(680,500)	(645,000)	(554,000)	(723,000)	(464,000)	(805,000)	(522,000)	(705,000)	(614,000)	(651,000)	(598,500)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100
Total Capital Amounts												
		(678,400)	(642,900)	(551,900)	(720,900)	(461,900)	(802,900)	(519,900)	(702,900)	(611,900)	(648,900)	(596,400)
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(2,600)	(3,600)	(3,610)	(3,620)	(3,630)	(3,640)	(3,650)	(3,660)	(3,670)	(3,680)	(3,690)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items												
		(2,600)	(3,600)	(3,610)	(3,620)	(3,630)	(3,640)	(3,650)	(3,660)	(3,670)	(3,680)	(3,690)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>												
		2,805,100	2,910,725	3,105,690	3,045,100	3,431,970	3,224,460	3,606,800	3,525,620	3,720,980	3,790,960	3,953,070
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>												
		2,805,100	2,910,725	3,105,690	3,045,100	3,431,970	3,224,460	3,606,800	3,525,620	3,720,980	3,790,960	3,953,070

Division Civil and Environmental Services Branch(Dept): Civil Engineering Services Function: Environment Sub Function Street Cleaning	CURRENT BUDGET	PROPOSED BUDGET									
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	268,950	271,510	277,900	284,480	292,570	300,930	308,460	316,180	324,090	332,180	340,490
Materials - General	129,650	129,650	132,240	134,890	138,260	141,720	145,260	148,880	152,610	156,430	160,340
Other Expenses - Other-Council Water Usage	3,000	3,000	3,060	3,120	3,200	3,280	3,360	3,440	3,530	3,620	3,710
Internal Plant Charges	41,290	41,290	42,120	42,960	44,030	45,130	46,260	47,420	48,610	49,830	51,080
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	442,890	445,450	455,320	465,450	478,060	491,060	503,340	515,920	528,840	542,060	555,620
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Fees - Water Usage	9,160	9,960	10,160	10,360	10,560	10,830	11,100	11,380	11,660	11,950	12,250
Total Revenue from Ordinary Activities	9,160	9,960	10,160	10,360	10,560	10,830	11,100	11,380	11,660	11,950	12,250
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	452,050	455,410	465,480	475,810	488,620	501,890	514,440	527,300	540,500	554,010	567,870
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	452,050	455,410	465,480	475,810	488,620	501,890	514,440	527,300	540,500	554,010	567,870
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	452,050	455,410	465,480	475,810	488,620	501,890	514,440	527,300	540,500	554,010	567,870
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	452,050	455,410	465,480	475,810	488,620	501,890	514,440	527,300	540,500	554,010	567,870

Division Civil and Environmental Services Branch(Dept): Civil Engineering Services Function: Environment Sub Function Stormwater Management	CURRENT BUDGET	PROPOSED BUDGET									
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	30,820	31,440	32,070	32,710	33,530	34,370	35,230	36,110	37,010	37,940	38,890
Materials - General	20,310	20,710	21,120	21,540	22,080	22,630	23,200	23,780	24,370	24,980	25,600
Other Expenses - Other-Council Rates	2,890	2,930	2,990	3,050	3,130	3,210	3,290	3,370	3,450	3,540	3,630
Depreciation	317,000	374,400	375,340	376,280	377,220	378,160	379,110	380,060	381,010	381,960	382,910
Total Expenses from Ordinary Activities	371,020	429,480	431,520	433,580	435,960	438,370	440,830	443,320	445,840	448,420	451,030
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Fees - Storm Water	(146,000)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)
Total Revenue from Ordinary Activities	(146,000)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	225,020	282,710	284,750	286,810	289,190	291,600	294,060	296,550	299,070	301,650	304,260
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	225,020	282,710	284,750	286,810	289,190	291,600	294,060	296,550	299,070	301,650	304,260
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	146,000	146,770	146,770	146,770	146,770	146,770	146,770	146,770	146,770	146,770	146,770
Total Capital Amounts	146,000	146,770	146,770	146,770	146,770	146,770	146,770	146,770	146,770	146,770	146,770
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(317,000)	(374,400)	(375,340)	(376,280)	(377,220)	(378,160)	(379,110)	(380,060)	(381,010)	(381,960)	(382,910)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(317,000)	(374,400)	(375,340)	(376,280)	(377,220)	(378,160)	(379,110)	(380,060)	(381,010)	(381,960)	(382,910)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	54,020	55,080	56,180	57,300	58,740	60,210	61,720	63,260	64,830	66,460	68,120
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	54,020	55,080	56,180	57,300	58,740	60,210	61,720	63,260	64,830	66,460	68,120

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Recreation & Culture	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
Sub Function	Sporting Grounds and Venues											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		255,835	281,545	290,260	299,400	310,040	321,190	329,090	337,190	345,500	354,000	362,720
Materials - General		74,420	74,420	75,910	77,440	79,360	81,340	83,360	85,430	87,580	89,780	92,030
Contracts - Cleaning		1,600	1,700	1,730	1,760	1,800	1,850	1,900	1,950	2,000	2,050	2,100
Contracts - Security		1,300	1,300	1,330	1,360	1,390	1,420	1,460	1,500	1,540	1,580	1,620
Insurance - Property		21,080	23,720	24,190	24,680	25,300	25,940	26,580	27,240	27,920	28,610	29,320
Other Expenses - Electricity		4,360	1,260	1,280	1,290	1,320	1,360	1,400	1,430	1,450	1,470	1,510
Other Expenses - Gas		1,000	1,000	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270
Other Expenses - Telephone		2,510	2,770	2,830	2,880	2,960	3,040	3,120	3,200	3,280	3,370	3,460
Other Expenses - Other-Council Rates		8,900	10,580	10,800	11,020	11,300	11,580	11,870	12,160	12,450	12,750	13,060
Other Expenses - Other-Council Water Usage		50,510	50,510	51,520	52,560	53,880	55,220	56,590	58,000	59,450	60,940	62,470
Other Expenses - Other-Security		6,100	6,100	6,100	6,100	6,100	6,100	6,100	6,100	6,100	6,100	6,100
Other Expenses-Small Plant Charged to Other Funds		28,130	28,840	29,420	30,010	30,760	31,530	32,320	33,130	33,960	34,810	35,680
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		455,745	483,745	496,400	509,560	525,300	541,690	554,940	568,510	582,440	596,700	611,340
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Other-Others		(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)
Contrib-Operating-Other-Sport & Recreation		(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Total Revenue from Ordinary Activities		(41,730)	(41,730)	(41,730)	(41,730)	(41,730)	(41,730)	(41,730)	(41,730)	(41,730)	(41,730)	(41,730)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		414,015	442,015	454,670	467,830	483,570	499,960	513,210	526,780	540,710	554,970	569,610
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		414,015	442,015	454,670	467,830	483,570	499,960	513,210	526,780	540,710	554,970	569,610
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
Total Capital Amounts		24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		438,015	466,015	478,670	491,830	507,570	523,960	537,210	550,780	564,710	578,970	593,610
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		438,015	466,015	478,670	491,830	507,570	523,960	537,210	550,780	564,710	578,970	593,610

Division Civil and Environmental Services		CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Recreation & Culture											
Sub Function	Parks & Gardens (lakes)	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		189,600	203,505	207,640	211,740	216,980	222,390	227,920	233,640	239,470	245,460	251,560
Materials - General		244,940	249,940	254,920	259,990	266,510	273,150	279,970	286,960	294,120	301,460	308,970
Contracts - Sport & Recreational Facilities		5,200	21,900	22,340	22,790	23,360	23,940	24,540	25,150	25,780	26,420	27,080
Insurance - Property		8,090	8,600	8,740	8,890	9,100	9,310	9,520	9,730	9,940	10,150	10,380
Other Expenses - Electricity		24,250	23,050	23,510	23,980	24,590	25,220	25,860	26,510	27,180	27,860	28,550
Other Expenses - Other-Council Rates		18,070	18,870	19,270	19,670	20,150	20,660	21,180	21,710	22,240	22,780	23,330
Other Expenses - Other-Council Water Usage		17,610	18,560	18,930	19,300	19,770	20,240	20,720	21,220	21,720	22,220	22,760
Other Expenses-Small Plant Charged to Other Funds		23,590	24,180	24,660	25,150	25,780	26,420	27,080	27,760	28,450	29,160	29,890
Depreciation		330,600	338,000	338,000	338,000	338,000	338,000	338,000	338,000	338,000	338,000	338,000
Total Expenses from Ordinary Activities		861,950	906,605	918,010	929,510	944,240	959,330	974,790	990,680	1,006,900	1,023,510	1,040,520
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		861,950	906,605	918,010	929,510	944,240	959,330	974,790	990,680	1,006,900	1,023,510	1,040,520
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		861,950	906,605	918,010	929,510	944,240	959,330	974,790	990,680	1,006,900	1,023,510	1,040,520
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(330,600)	(338,000)	(338,000)	(338,000)	(338,000)	(338,000)	(338,000)	(338,000)	(338,000)	(338,000)	(338,000)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(330,600)	(338,000)	(338,000)	(338,000)	(338,000)	(338,000)	(338,000)	(338,000)	(338,000)	(338,000)	(338,000)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		531,350	568,605	580,010	591,510	606,240	621,330	636,790	652,680	668,900	685,510	702,520
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		531,350	568,605	580,010	591,510	606,240	621,330	636,790	652,680	668,900	685,510	702,520

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Mining Manufacturing & Construction	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
Sub Function	Building Control											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		386,030	391,810	396,595	405,460	416,390	427,680	437,860	448,300	459,010	469,970	481,210
Materials - General		3,640	3,640	3,710	3,780	3,870	3,970	4,070	4,170	4,270	4,380	4,490
Other Expenses - Telephone		1,540	1,540	1,570	1,600	1,640	1,680	1,720	1,760	1,800	1,850	1,900
Other Expenses - Other-Advertising		2,880	2,880	2,940	3,000	3,080	3,160	3,240	3,320	3,400	3,490	3,580
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		394,090	399,870	404,815	413,840	424,980	436,490	446,890	457,550	468,480	479,690	491,180
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Building Services - Other		(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)
Income-Fees-Planning & Building Regulatory		(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)
Income-Other Revenue-Commissions & Agency Fees		(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Income-Other Revenue-Other-Building Specifications		(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)
Income-Other Revenue-Other-Others		(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)
Total Revenue from Ordinary Activities		(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		281,490	287,270	292,215	301,240	312,380	323,890	334,290	344,950	355,880	367,090	378,580
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		281,490	287,270	292,215	301,240	312,380	323,890	334,290	344,950	355,880	367,090	378,580
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		281,490	287,270	292,215	301,240	312,380	323,890	334,290	344,950	355,880	367,090	378,580
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		291,490	297,270	302,215	311,240	322,380	333,890	344,290	354,950	365,880	377,090	388,580

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Mining Manufacturing & Construction	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
Sub Function	Other Mining,Manufacturing & Construction											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		12,535	13,085	13,360	13,630	13,970	14,320	14,670	15,040	15,420	15,810	16,210
Materials - General		64,945	64,945	66,240	67,560	69,250	70,980	72,760	74,570	76,440	78,350	80,310
Other Expenses - Other-Council Rates		12,520	11,970	12,210	12,450	12,760	13,080	13,410	13,750	14,090	14,440	14,800
Depreciation		111,500	129,000	131,580	134,210	134,550	134,890	135,230	135,570	135,910	136,250	136,590
Total Expenses from Ordinary Activities		201,500	219,000	223,390	227,850	230,530	233,270	236,070	238,930	241,860	244,850	247,910
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Quarry / Gravel Pits		(100,000)	(100,000)	(101,810)	(103,640)	(105,980)	(108,380)	(110,840)	(113,360)	(115,950)	(118,600)	(121,320)
Total Revenue from Ordinary Activities		(100,000)	(100,000)	(101,810)	(103,640)	(105,980)	(108,380)	(110,840)	(113,360)	(115,950)	(118,600)	(121,320)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		101,500	119,000	121,580	124,210	124,550	124,890	125,230	125,570	125,910	126,250	126,590
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		101,500	119,000	121,580	124,210	124,550	124,890	125,230	125,570	125,910	126,250	126,590
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(111,500)	(129,000)	(131,580)	(134,210)	(134,550)	(134,890)	(135,230)	(135,570)	(135,910)	(136,250)	(136,590)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(111,500)	(129,000)	(131,580)	(134,210)	(134,550)	(134,890)	(135,230)	(135,570)	(135,910)	(136,250)	(136,590)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Transport & Communication	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
Sub Function	Urban Roads (UR) - Local - Sealed											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		254,540	259,675	264,890	270,210	276,980	283,930	291,020	298,300	305,780	313,420	321,270
Materials - General		476,040	476,805	486,330	496,050	508,470	521,200	534,240	547,620	561,310	575,340	589,710
Other Expenses-Small Plant Charged to Other Funds		26,980	27,670	28,220	28,780	29,500	30,240	31,000	31,780	32,570	33,390	34,230
Depreciation		667,500	890,100	892,330	894,560	896,800	899,040	901,290	903,540	905,800	908,060	910,330
Total Expenses from Ordinary Activities		1,425,060	1,654,250	1,671,770	1,689,600	1,711,750	1,734,410	1,757,550	1,781,240	1,805,460	1,830,210	1,855,540
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		1,425,060	1,654,250	1,671,770	1,689,600	1,711,750	1,734,410	1,757,550	1,781,240	1,805,460	1,830,210	1,855,540
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		1,425,060	1,654,250	1,671,770	1,689,600	1,711,750	1,734,410	1,757,550	1,781,240	1,805,460	1,830,210	1,855,540
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Urban Works Program		521,680	538,150	598,920	609,890	671,090	685,370	700,000	715,000	730,370	746,130	762,290
Acquisition of Assets - PAMP												
Acquisition of Assets - Tingha Bridge Roundabout (SH12/MR73)			2,020,500	1,086,000								
Acquisition of Assets - ACRD Program		217,570	221,070	225,490	230,000	234,590	240,460	246,470	252,630	258,950	265,420	272,060
Acquisition of Assets - CBD Works		19,090	19,090	19,470	19,860	20,260	20,770	21,290	21,820	22,370	22,930	23,500
Acquisition of Assets - Village Development Works		45,450	45,540	46,430	47,320	48,260	49,470	50,730	51,990	53,300	54,610	55,970
Acquisition of Assets - Village Bitumen Reseals		25,350	25,350	25,860	26,380	26,910	27,580	28,270	28,980	29,700	30,440	31,200
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		829,140	2,869,700	2,002,170	933,450	1,001,110	1,023,650	1,046,760	1,070,420	1,094,690	1,119,530	1,145,020
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(667,500)	(890,100)	(892,330)	(894,560)	(896,800)	(899,040)	(901,290)	(903,540)	(905,800)	(908,060)	(910,330)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(667,500)	(890,100)	(892,330)	(894,560)	(896,800)	(899,040)	(901,290)	(903,540)	(905,800)	(908,060)	(910,330)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		1,586,700	3,633,850	2,781,610	1,728,490	1,816,060	1,859,020	1,903,020	1,948,120	1,994,350	2,041,680	2,090,230
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	(2,040,000)	(1,000,000)	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		1,586,700	1,593,850	1,781,610	1,728,490	1,816,060	1,859,020	1,903,020	1,948,120	1,994,350	2,041,680	2,090,230

Division Civil and Environmental Services Branch(Dept): Civil Engineering Services Function: Transport & Communication Sub Function Sealed Rural Roads (SRR)-Local	CURRENT BUDGET	PROPOSED BUDGET									
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	182,250	185,930	189,650	193,460	198,310	203,270	208,370	213,590	218,920	224,390	230,000
Materials - General	711,090	713,500	749,780	790,190	867,440	902,970	934,790	946,890	1,010,440	1,024,480	1,050,080
Contributions - Road Weigh Limit Control	25,390	25,390	25,900	26,420	27,080	27,760	28,450	29,160	29,890	30,640	31,410
Other Expenses-Small Plant Charged to Other Funds	15,720	16,130	16,450	16,780	17,200	17,630	18,080	18,530	18,990	19,470	19,960
Depreciation	1,090,000	2,184,000	2,189,460	2,194,930	2,200,420	2,205,920	2,211,430	2,216,960	2,222,500	2,228,060	2,233,630
Total Expenses from Ordinary Activities	2,024,450	3,124,950	3,171,240	3,221,780	3,310,450	3,357,550	3,401,120	3,425,130	3,500,740	3,527,040	3,565,080
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Contrib-Operating-Other-RoadWorks/Bridges	(5,640)	(5,640)	(5,780)	(5,920)	(6,070)	(6,220)	(6,380)	(6,540)	(6,700)	(6,870)	(7,040)
Grants - Financial Assistance Grant	(2,221,815)	(2,257,800)	(2,302,950)	(2,349,010)	(2,395,990)	(2,455,890)	(2,517,290)	(2,580,225)	(2,644,730)	(2,710,850)	(2,778,620)
Total Revenue from Ordinary Activities	(2,227,455)	(2,263,440)	(2,308,730)	(2,354,930)	(2,402,060)	(2,462,110)	(2,523,670)	(2,586,765)	(2,651,430)	(2,717,720)	(2,785,660)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(203,005)	861,510	862,510	866,850	908,390	895,440	877,450	838,365	849,310	809,320	779,420
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(203,005)	861,510	862,510	866,850	908,390	895,440	877,450	838,365	849,310	809,320	779,420
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Roads to Recovery	2,103,082	1,402,055	1,402,055	1,402,055	1,444,120	1,444,120	1,444,120	1,444,120	1,444,120	1,487,450	1,487,450
Acquisition of Assets - ACRD Program	580,560	589,870	601,670	613,690	625,970	641,620	657,670	674,120	690,970	708,230	725,940
Total Capital Amounts	2,683,642	1,991,925	2,003,725	2,015,745	2,070,090	2,085,740	2,101,790	2,118,240	2,135,090	2,195,680	2,213,390
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(1,090,000)	(2,184,000)	(2,189,460)	(2,194,930)	(2,200,420)	(2,205,920)	(2,211,430)	(2,216,960)	(2,222,500)	(2,228,060)	(2,233,630)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(1,090,000)	(2,184,000)	(2,189,460)	(2,194,930)	(2,200,420)	(2,205,920)	(2,211,430)	(2,216,960)	(2,222,500)	(2,228,060)	(2,233,630)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	1,390,637	669,435	676,775	687,665	778,060	775,260	767,810	739,645	761,900	776,940	759,180
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	1,390,637	669,435	676,775	687,665	778,060	775,260	767,810	739,645	761,900	776,940	759,180

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Civil and Environmental Services</div> <div>Civil Engineering Services</div> <div>Transport & Communication</div> <div>Sealed Rural Roads (SRR)-Regional</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	629,435	642,190	655,130	668,210	684,920	702,060	719,580	737,550	755,970	774,860	794,310
Materials - General	1,233,978	1,234,402	1,259,090	1,284,260	1,316,360	1,349,320	1,383,030	1,417,580	1,453,010	1,489,360	1,526,570
Other Expenses - Other-Internal Plant Charges	1,540	1,540	1,570	1,600	1,640	1,680	1,720	1,760	1,800	1,850	1,900
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	1,864,953	1,878,132	1,915,790	1,954,070	2,002,920	2,053,060	2,104,330	2,156,890	2,210,780	2,266,070	2,322,780
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Contrib-Operating-RTA (Regional / Local Block Grant)	(2,912,000)	(2,970,240)	(3,029,645)	(3,090,240)	(3,167,500)	(3,246,690)	(3,327,860)	(3,411,060)	(3,496,340)	(3,583,750)	(3,673,340)
Total Revenue from Ordinary Activities	(2,912,000)	(2,970,240)	(3,029,645)	(3,090,240)	(3,167,500)	(3,246,690)	(3,327,860)	(3,411,060)	(3,496,340)	(3,583,750)	(3,673,340)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(1,047,047)	(1,092,108)	(1,113,855)	(1,136,170)	(1,164,580)	(1,193,630)	(1,223,530)	(1,254,170)	(1,285,560)	(1,317,680)	(1,350,560)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(1,047,047)	(1,092,108)	(1,113,855)	(1,136,170)	(1,164,580)	(1,193,630)	(1,223,530)	(1,254,170)	(1,285,560)	(1,317,680)	(1,350,560)
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Block Grant	658,495	714,395	739,492	751,600	784,360	817,870	852,340	873,705	909,895	946,935	984,865
Acquisition of Assets - 3x4 Grant Program	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000
Acquisition of Assets - Repair Grant Program	1,111,664	1,089,986	1,089,986	1,117,240	1,117,240	1,117,240	1,117,240	1,145,170	1,145,170	1,145,170	1,145,170
Total Capital Amounts	1,930,159	1,964,381	1,989,478	2,028,840	2,061,600	2,095,110	2,129,580	2,178,875	2,215,065	2,252,105	2,290,035
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	883,112	872,273	875,623	892,670	897,020	901,480	906,050	924,705	929,505	934,425	939,475
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	883,112	872,273	875,623	892,670	897,020	901,480	906,050	924,705	929,505	934,425	939,475

Division Civil and Environmental Services Branch(Dept): Civil Engineering Services Function: Transport & Communication Sub Function Unsealed Rural Roads (URR)-Local	CURRENT BUDGET	PROPOSED BUDGET									
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	749,650	723,930	738,635	753,630	772,520	788,470	808,240	827,470	847,160	867,320	888,020
Materials - General	1,183,320	1,243,875	1,269,205	1,295,030	1,327,450	1,354,130	1,388,140	1,420,930	1,454,560	1,489,030	1,524,340
Depreciation	790,000	825,000	827,060	829,130	831,200	833,280	835,360	837,450	839,540	841,640	843,740
Total Expenses from Ordinary Activities	2,722,970	2,792,805	2,834,900	2,877,790	2,931,170	2,975,880	3,031,740	3,085,850	3,141,260	3,197,990	3,256,100
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Grants-Operating-Special Purpose-Transport (3x3,Flood,R2R	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)
Total Revenue from Ordinary Activities	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	2,562,970	2,632,805	2,674,900	2,717,790	2,771,170	2,815,880	2,871,740	2,925,850	2,981,260	3,037,990	3,096,100
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
-	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	2,562,970	2,632,805	2,674,900	2,717,790	2,771,170	2,815,880	2,871,740	2,925,850	2,981,260	3,037,990	3,096,100
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Gravel Resheeting Program	188,310	188,310	190,530	192,790	195,100	198,040	201,050	226,330	231,990	237,800	243,740
Acquisition of Assets - ACRD Program	1,112,920	1,130,740	1,153,360	1,176,430	1,199,960	1,229,950	1,260,700	1,292,220	1,324,520	1,357,640	1,391,580
Total Capital Amounts	1,301,230	1,319,050	1,343,890	1,369,220	1,395,060	1,427,990	1,461,750	1,518,550	1,556,510	1,595,440	1,635,320
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(790,000)	(825,000)	(827,060)	(829,130)	(831,200)	(833,280)	(835,360)	(837,450)	(839,540)	(841,640)	(843,740)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(790,000)	(825,000)	(827,060)	(829,130)	(831,200)	(833,280)	(835,360)	(837,450)	(839,540)	(841,640)	(843,740)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	3,074,200	3,126,855	3,191,730	3,257,880	3,335,030	3,410,590	3,498,130	3,606,950	3,698,230	3,791,790	3,887,680
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	3,074,200	3,126,855	3,191,730	3,257,880	3,335,030	3,410,590	3,498,130	3,606,950	3,698,230	3,791,790	3,887,680

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET										
	Civil Engineering Services		2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
	Transport & Communication												
	Bridges on UR-Local												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>													
Employee Benefits & On Costs			1,670	1,705	1,740	1,770	1,810	1,860	1,910	1,960	2,010	2,060	2,110
Materials - General			2,900	2,900	2,960	3,020	3,100	3,180	3,260	3,340	3,420	3,510	3,600
Depreciation			-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities			4,570	4,605	4,700	4,790	4,910	5,040	5,170	5,300	5,430	5,570	5,710
<u>REVENUE FROM ORDINARY ACTIVITIES</u>													
			-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities			-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts			4,570	4,605	4,700	4,790	4,910	5,040	5,170	5,300	5,430	5,570	5,710
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>													
			-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes			-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts			4,570	4,605	4,700	4,790	4,910	5,040	5,170	5,300	5,430	5,570	5,710
<u>CAPITAL AMOUNTS</u>													
Repayment of Loans			-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets			-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used			-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets			-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts			-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>													
Depreciation			-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items			-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>			4,570	4,605	4,700	4,790	4,910	5,040	5,170	5,300	5,430	5,570	5,710
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>													
Net Transfers to/(from) Internally Restricted Assets			-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>			4,570	4,605	4,700	4,790	4,910	5,040	5,170	5,300	5,430	5,570	5,710

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET										
	Civil Engineering Services		2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
	Transport & Communication												
	Bridges on URR-Local												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>													
Employee Benefits & On Costs			10,050	10,255	10,460	10,670	10,940	11,210	11,490	11,780	12,070	12,370	12,680
Materials - General			22,785	22,785	23,240	23,700	24,290	24,900	25,520	26,150	26,810	27,480	28,160
Depreciation			1,309,500	1,481,200	1,484,910	1,488,620	1,492,340	1,496,070	1,499,810	1,503,560	1,507,320	1,511,090	1,514,860
Total Expenses from Ordinary Activities			1,342,335	1,514,240	1,518,610	1,522,990	1,527,570	1,532,180	1,536,820	1,541,490	1,546,200	1,550,940	1,555,700
<u>REVENUE FROM ORDINARY ACTIVITIES</u>													
			-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities			-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts			1,342,335	1,514,240	1,518,610	1,522,990	1,527,570	1,532,180	1,536,820	1,541,490	1,546,200	1,550,940	1,555,700
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>													
			-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes			-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts			1,342,335	1,514,240	1,518,610	1,522,990	1,527,570	1,532,180	1,536,820	1,541,490	1,546,200	1,550,940	1,555,700
<u>CAPITAL AMOUNTS</u>													
Repayment of Loans			-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets			-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used			-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets			-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts			-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>													
Depreciation			(1,309,500)	(1,481,200)	(1,484,910)	(1,488,620)	(1,492,340)	(1,496,070)	(1,499,810)	(1,503,560)	(1,507,320)	(1,511,090)	(1,514,860)
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items			(1,309,500)	(1,481,200)	(1,484,910)	(1,488,620)	(1,492,340)	(1,496,070)	(1,499,810)	(1,503,560)	(1,507,320)	(1,511,090)	(1,514,860)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>			32,835	33,040	33,700	34,370	35,230	36,110	37,010	37,930	38,880	39,850	40,840
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>													
Net Transfers to/(from) Internally Restricted Assets			-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>			32,835	33,040	33,700	34,370	35,230	36,110	37,010	37,930	38,880	39,850	40,840

Division: Civil and Environmental Services		CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept): Civil Engineering Services												
Function: Transport & Communication		2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
Sub Function: Parking Areas												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		1,120	1,145	1,170	1,190	1,220	1,250	1,280	1,310	1,340	1,370	1,400
Materials - General		9,940	9,940	10,140	10,340	10,600	10,870	11,140	11,420	11,710	12,000	12,300
Other Expenses - Electricity		1,100	1,100	1,120	1,140	1,170	1,200	1,230	1,260	1,290	1,320	1,350
Other Expenses - Other-Council Rates		63,560	65,690	67,000	68,340	70,050	71,800	73,600	75,440	77,330	79,260	81,240
Other Expenses - Other-Council Water Usage		1,000	1,000	1,020	1,040	1,070	1,100	1,130	1,160	1,190	1,220	1,250
Depreciation		42,500	60,800	60,950	61,100	61,250	61,400	61,550	61,700	61,850	62,000	62,160
Total Expenses from Ordinary Activities		119,220	139,675	141,400	143,150	145,360	147,620	149,930	152,290	154,710	157,170	159,700
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		119,220	139,675	141,400	143,150	145,360	147,620	149,930	152,290	154,710	157,170	159,700
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		119,220	139,675	141,400	143,150	145,360	147,620	149,930	152,290	154,710	157,170	159,700
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(42,500)	(60,800)	(60,950)	(61,100)	(61,250)	(61,400)	(61,550)	(61,700)	(61,850)	(62,000)	(62,160)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(42,500)	(60,800)	(60,950)	(61,100)	(61,250)	(61,400)	(61,550)	(61,700)	(61,850)	(62,000)	(62,160)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		76,720	78,875	80,450	82,050	84,110	86,220	88,380	90,590	92,860	95,170	97,540
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		76,720	78,875	80,450	82,050	84,110	86,220	88,380	90,590	92,860	95,170	97,540

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET										
	Civil Engineering Services		2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
	Transport & Communication												
	Footpaths												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>													
Employee Benefits & On Costs		47,470	48,430	49,400	50,390	51,650	52,940	54,260	55,620	57,010	58,430	59,900	
Materials - General		111,940	121,940	124,370	126,850	130,030	133,280	136,610	140,020	143,530	147,100	150,780	
Depreciation		75,000	110,000	110,280	110,560	110,840	111,120	111,400	111,680	111,960	112,240	112,520	
Total Expenses from Ordinary Activities		234,410	280,370	284,050	287,800	292,520	297,340	302,270	307,320	312,500	317,770	323,200	
<u>REVENUE FROM ORDINARY ACTIVITIES</u>													
		-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		234,410	280,370	284,050	287,800	292,520	297,340	302,270	307,320	312,500	317,770	323,200	
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>													
		-	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		234,410	280,370	284,050	287,800	292,520	297,340	302,270	307,320	312,500	317,770	323,200	
<u>CAPITAL AMOUNTS</u>													
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - PAMP		49,000	46,800	47,730	48,690	49,660	50,900	52,180	53,480	54,820	56,190	57,590	
Total Capital Amounts		49,000	46,800	47,730	48,690	49,660	50,900	52,180	53,480	54,820	56,190	57,590	
<u>ADD BACK NON-CASH ITEMS</u>													
Depreciation		(75,000)	(110,000)	(110,280)	(110,560)	(110,840)	(111,120)	(111,400)	(111,680)	(111,960)	(112,240)	(112,520)	
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(75,000)	(110,000)	(110,280)	(110,560)	(110,840)	(111,120)	(111,400)	(111,680)	(111,960)	(112,240)	(112,520)	
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		208,410	217,170	221,500	225,930	231,340	237,120	243,050	249,120	255,360	261,720	268,270	
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>													
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		208,410	217,170	221,500	225,930	231,340	237,120	243,050	249,120	255,360	261,720	268,270	

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Transport & Communication											
Sub Function	Other Transport & Communication	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		332,784	324,790	331,290	337,910	346,350	355,000	363,880	372,980	382,310	391,870	401,670
Materials - General		86,973	2,557,545	813,810	91,600	93,900	96,240	98,640	101,090	103,620	106,200	108,860
Insurance - Property		970	1,140	1,160	1,180	1,210	1,240	1,270	1,300	1,330	1,360	1,390
Other Expenses - Other-Internal Plant Charges		8,410	8,410	8,580	8,750	8,970	9,190	9,420	9,660	9,900	10,150	10,400
Other Expenses - Street Lighting		172,000	164,000	167,280	170,620	174,890	179,260	183,740	188,340	193,050	197,880	202,830
Internal Plant Charges		2,263	2,260	2,310	2,360	2,420	2,480	2,540	2,600	2,670	2,740	2,810
Depreciation		8,000	8,000	8,020	8,040	8,060	8,080	8,100	8,120	8,140	8,160	8,180
Total Expenses from Ordinary Activities		611,400	3,066,145	1,332,450	620,460	635,800	651,490	667,590	684,090	701,020	718,360	736,140
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Grants - Street Lighting - Operating Grant		(57,420)	(62,000)	(63,240)	(64,500)	(65,790)	(67,430)	(69,120)	(70,850)	(72,620)	(74,440)	(76,300)
Income-Fees-RTA Works (State Roads not Controlled by Council		(400,000)	(390,920)	(398,750)	(406,720)	(416,890)	(427,300)	(437,980)	(448,930)	(460,160)	(471,670)	(483,450)
Income-Other Revenue-Other-Others		(820)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
Grants-Operating-Special Purpose-Transport (3x3,Flood,R2R		(106,878)	(3,852,055)	(2,212,055)	(1,402,055)	(1,444,120)	(1,444,120)	(1,444,120)	(1,444,120)	(1,444,120)	(1,487,450)	(1,487,450)
Total Revenue from Ordinary Activities		(565,118)	(4,307,975)	(2,677,045)	(1,876,275)	(1,929,800)	(1,941,850)	(1,954,220)	(1,966,900)	(1,979,900)	(2,036,560)	(2,050,200)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		46,282	(1,241,830)	(1,344,595)	(1,255,815)	(1,294,000)	(1,290,360)	(1,286,630)	(1,282,810)	(1,278,880)	(1,318,200)	(1,314,060)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Grants-Capital-Special Purpose-Transport		(1,996,204)	-	-	-	-	-	-	-	-	-	-
Contrib-Capital-RTA (Regional/Local Block Grant-Repair Prgm)		(555,832)	(544,993)	(544,993)	(558,620)	(558,620)	(558,620)	(558,620)	(572,585)	(572,585)	(572,585)	(572,585)
Contrib-Capital-Other-RoadWorks/Bridges		(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)
Total Grants and Contributions Provided for Capital Purposes		(2,552,836)	(545,793)	(545,793)	(559,420)	(559,420)	(559,420)	(559,420)	(573,385)	(573,385)	(573,385)	(573,385)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(2,506,554)	(1,787,623)	(1,890,388)	(1,815,235)	(1,853,420)	(1,849,780)	(1,846,050)	(1,856,195)	(1,852,265)	(1,891,585)	(1,887,445)
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Road Backlog Stabilisation		875,500	816,070	595,000	535,000	351,500	-	-	-	-	-	-
Acquisition of Assets - Road Backlock Prevention		130,000	135,000	250,000	250,000	250,000	400,000	200,000	200,000	200,000	200,000	200,000
Acquisition of Assets - New Bitumen Seals/ New Growth Assets		-	-	-	-	40,000	200,000	200,000	200,000	200,000	200,000	200,000
Acquisition of Assets - Special Roads Projects		341,055	341,055	300,880	308,400	316,110	324,015	332,115	340,415	348,930	357,650	366,590
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		1,346,555	1,292,125	1,145,880	1,093,400	957,610	924,015	732,115	740,415	748,930	757,650	766,590
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(8,000)	(8,000)	(8,020)	(8,040)	(8,060)	(8,080)	(8,100)	(8,120)	(8,140)	(8,160)	(8,180)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(8,000)	(8,000)	(8,020)	(8,040)	(8,060)	(8,080)	(8,100)	(8,120)	(8,140)	(8,160)	(8,180)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		(1,167,999)	(503,498)	(752,528)	(729,875)	(903,870)	(933,845)	(1,122,035)	(1,123,900)	(1,111,475)	(1,142,095)	(1,129,035)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		(1,167,999)	(503,498)	(752,528)	(729,875)	(903,870)	(933,845)	(1,122,035)	(1,123,900)	(1,111,475)	(1,142,095)	(1,129,035)

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Economic Affairs											
Sub Function	Camping Areas and caravan parks	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		1,660	1,700	1,740	1,770	1,810	1,850	1,900	1,950	2,000	2,050	2,100
Materials - General		17,040	17,040	17,380	17,730	18,180	18,630	19,100	19,580	20,070	20,570	21,090
Contracts - Cleaning		32,010	32,310	32,960	33,620	34,460	35,320	36,200	37,110	38,030	38,980	39,950
Contracts - Other		30,000	30,000	30,600	31,210	31,990	32,790	33,610	34,450	35,310	36,190	37,090
Insurance - Property		1,660	1,760	1,800	1,840	1,890	1,940	1,990	2,040	2,090	2,140	2,190
Other Expenses - Electricity		22,300	18,500	18,870	19,240	19,720	20,220	20,730	21,240	21,760	22,310	22,870
Other Expenses - Telephone		1,615	1,615	1,650	1,680	1,730	1,780	1,830	1,880	1,930	1,980	2,030
Other Expenses - Other-Council Rates		4,015	4,550	4,640	4,740	4,860	4,980	5,100	5,230	5,360	5,500	5,640
Other Expenses - Other-Council Water Usage		3,500	3,750	3,830	3,910	4,010	4,110	4,210	4,310	4,410	4,510	4,620
Depreciation		19,750	24,250	24,300	24,350	24,400	24,450	24,500	24,550	24,600	24,650	24,700
Total Expenses from Ordinary Activities		133,550	135,475	137,770	140,090	143,050	146,070	149,170	152,340	155,560	158,880	162,280
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Caravan Parks		(63,025)	(73,025)	(73,030)	(73,030)	(73,030)	(73,030)	(73,030)	(73,030)	(73,030)	(73,030)	(73,030)
Total Revenue from Ordinary Activities		(63,025)	(73,025)	(73,030)	(73,030)	(73,030)	(73,030)	(73,030)	(73,030)	(73,030)	(73,030)	(73,030)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		70,525	62,450	64,740	67,060	70,020	73,040	76,140	79,310	82,530	85,850	89,250
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		70,525	62,450	64,740	67,060	70,020	73,040	76,140	79,310	82,530	85,850	89,250
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(19,750)	(24,250)	(24,300)	(24,350)	(24,400)	(24,450)	(24,500)	(24,550)	(24,600)	(24,650)	(24,700)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(19,750)	(24,250)	(24,300)	(24,350)	(24,400)	(24,450)	(24,500)	(24,550)	(24,600)	(24,650)	(24,700)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		50,775	38,200	40,440	42,710	45,620	48,590	51,640	54,760	57,930	61,200	64,550
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		50,775	38,200	40,440	42,710	45,620	48,590	51,640	54,760	57,930	61,200	64,550

Division Civil and Environmental Services Branch(Dept): Civil Engineering Services Function: Economic Affairs Sub Function Other Economic Affairs	CURRENT BUDGET	PROPOSED BUDGET									
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	37,760	38,330	39,090	39,870	40,880	41,900	42,950	44,020	45,120	46,250	47,400
Materials - General	84,930	84,930	86,630	88,350	90,560	92,830	95,160	97,550	99,990	102,490	105,050
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	122,690	123,260	125,720	128,220	131,440	134,730	138,110	141,570	145,110	148,740	152,450
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Fees-Private Works	(111,900)	(112,400)	(114,600)	(116,840)	(119,720)	(122,670)	(125,700)	(128,800)	(131,970)	(135,220)	(138,540)
Total Revenue from Ordinary Activities	(111,900)	(112,400)	(114,600)	(116,840)	(119,720)	(122,670)	(125,700)	(128,800)	(131,970)	(135,220)	(138,540)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	10,790	10,860	11,120	11,380	11,720	12,060	12,410	12,770	13,140	13,520	13,910
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	10,790	10,860	11,120	11,380	11,720	12,060	12,410	12,770	13,140	13,520	13,910
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	10,790	10,860	11,120	11,380	11,720	12,060	12,410	12,770	13,140	13,520	13,910
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	10,790	10,860	11,120	11,380	11,720	12,060	12,410	12,770	13,140	13,520	13,910

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Development Services Community Services & Education Administration & Education	CURRENT BUDGET	PROPOSED BUDGET									
		2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		-	-	-	-	-	-	-	-	-	-	-
Materials - General		18,130	9,620	9,810	10,000	10,260	10,520	10,780	11,050	11,330	11,620	11,910
Donations - Cultural Activities		2,100	-	-	-	-	-	-	-	-	-	-
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		20,230	9,620	9,810	10,000	10,260	10,520	10,780	11,050	11,330	11,620	11,910
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		20,230	9,620	9,810	10,000	10,260	10,520	10,780	11,050	11,330	11,620	11,910
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		20,230	9,620	9,810	10,000	10,260	10,520	10,780	11,050	11,330	11,620	11,910
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		20,230	9,620	9,810	10,000	10,260	10,520	10,780	11,050	11,330	11,620	11,910
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		20,230	9,620	9,810	10,000	10,260	10,520	10,780	11,050	11,330	11,620	11,910

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Development Services											
Function:	Community Services & Education	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
Sub Function	Aged Person & Disabled											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		-	-	-	-	-	-	-	-	-	-	-
Materials - General		16,370	16,370	16,700	17,030	17,450	17,880	18,320	18,770	19,240	19,730	20,230
Insurance - Property		1,870	1,290	1,310	1,330	1,360	1,390	1,420	1,450	1,480	1,510	1,540
Donations - Aged Disabled Youth & Community Service		1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060
Other Expenses - Other-Council Rates		590	3,370	3,440	3,510	3,600	3,690	3,780	3,870	3,970	4,070	4,170
Other Expenses - Other-Council Water Usage		17,000	13,500	13,770	14,040	14,390	14,750	15,120	15,500	15,880	16,270	16,680
Depreciation		39,000	30,000	30,090	30,180	30,270	30,360	30,450	30,540	30,630	30,720	30,810
Total Expenses from Ordinary Activities		75,890	65,590	66,370	67,150	68,130	69,130	70,150	71,190	72,260	73,360	74,490
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Other-Aged Disables Youth & Community S		(23,120)	(21,820)	(21,820)	(21,820)	(21,820)	(21,820)	(21,820)	(21,820)	(21,820)	(21,820)	(21,820)
Total Revenue from Ordinary Activities		(23,120)	(21,820)	(21,820)	(21,820)	(21,820)	(21,820)	(21,820)	(21,820)	(21,820)	(21,820)	(21,820)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		52,770	43,770	44,550	45,330	46,310	47,310	48,330	49,370	50,440	51,540	52,670
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		52,770	43,770	44,550	45,330	46,310	47,310	48,330	49,370	50,440	51,540	52,670
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(39,000)	(30,000)	(30,090)	(30,180)	(30,270)	(30,360)	(30,450)	(30,540)	(30,630)	(30,720)	(30,810)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(39,000)	(30,000)	(30,090)	(30,180)	(30,270)	(30,360)	(30,450)	(30,540)	(30,630)	(30,720)	(30,810)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		13,770	13,770	14,460	15,150	16,040	16,950	17,880	18,830	19,810	20,820	21,860
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		13,770	13,770	14,460	15,150	16,040	16,950	17,880	18,830	19,810	20,820	21,860

Division	Civil and Environmental Services	CURRENT	PROPOSED BUDGET									
Branch(Dept):	Development Services	BUDGET										
Function:	Community Services & Education	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
Sub Function	Childrens Services											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		-	-	-	-	-	-	-	-	-	-	-
Materials - General		23,470	23,120	23,580	24,050	24,650	25,270	25,900	26,550	27,210	27,890	28,580
Insurance - Property		4,930	5,700	5,820	5,940	6,090	6,240	6,390	6,550	6,720	6,890	7,060
Donations - Donation Program		3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Donations - Aged Disabled Youth & Community Service		14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150
Other Expenses - Other-Council Rates		2,550	2,610	2,660	2,710	2,780	2,850	2,920	2,990	3,060	3,140	3,220
Other Expenses - Other-Council Water Usage		250	500	510	520	530	540	550	560	570	580	590
Depreciation		9,500	12,250	12,280	12,310	12,340	12,370	12,400	12,430	12,460	12,490	12,520
Total Expenses from Ordinary Activities		57,850	61,330	62,000	62,680	63,540	64,420	65,310	66,230	67,170	68,140	69,120
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Grants-Operating-Special Purpose-Other Aged Disabled Youth &		(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)
Total Revenue from Ordinary Activities		(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		56,590	60,070	60,740	61,420	62,280	63,160	64,050	64,970	65,910	66,880	67,860
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		56,590	60,070	60,740	61,420	62,280	63,160	64,050	64,970	65,910	66,880	67,860
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(9,500)	(12,250)	(12,280)	(12,310)	(12,340)	(12,370)	(12,400)	(12,430)	(12,460)	(12,490)	(12,520)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(9,500)	(12,250)	(12,280)	(12,310)	(12,340)	(12,370)	(12,400)	(12,430)	(12,460)	(12,490)	(12,520)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		47,090	47,820	48,460	49,110	49,940	50,790	51,650	52,540	53,450	54,390	55,340
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		47,090	47,820	48,460	49,110	49,940	50,790	51,650	52,540	53,450	54,390	55,340

Division	Civil and Environmental Services	CURRENT	PROPOSED BUDGET									
Branch(Dept):	Development Services	BUDGET										
Function:	Housing & Community Amenities	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
Sub Function	Public Cemeteries											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		15,320	15,640	15,960	16,290	16,700	17,120	17,550	17,990	18,440	18,910	19,390
Materials - General		35,220	35,220	35,940	36,660	37,570	38,510	39,460	40,440	41,440	42,470	43,530
Contracts - Cemetery Maintenance/Grave Digging		91,220	93,220	95,080	96,990	99,410	101,900	104,450	107,070	109,740	112,490	115,300
Insurance - Property		370	230	230	230	230	230	230	230	230	230	230
Other Expenses - Other-Council Rates		760	1,350	1,380	1,410	1,440	1,480	1,520	1,560	1,600	1,640	1,680
Other Expenses - Other-Council Water Usage		750	750	770	790	810	830	850	870	890	910	930
Depreciation		25,000	20,400	20,410	20,420	20,430	20,440	20,450	20,460	20,470	20,480	20,490
Total Expenses from Ordinary Activities		168,640	166,810	169,770	172,790	176,590	180,510	184,510	188,620	192,810	197,130	201,550
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Rental Income-Property Leases		-	-	-	-	-	-	-	-	-	-	-
Income-Other Revenue-Other-Cemetery		(136,720)	(149,320)	(149,320)	(149,320)	(149,320)	(149,320)	(149,320)	(149,320)	(149,320)	(149,320)	(149,320)
Total Revenue from Ordinary Activities		(136,720)	(149,320)	(149,320)	(149,320)	(149,320)	(149,320)	(149,320)	(149,320)	(149,320)	(149,320)	(149,320)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		31,920	17,490	20,450	23,470	27,270	31,190	35,190	39,300	43,490	47,810	52,230
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		31,920	17,490	20,450	23,470	27,270	31,190	35,190	39,300	43,490	47,810	52,230
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Beams		10,250	15,000	15,300	15,610	15,920	16,320	16,730	17,150	17,580	18,020	18,470
Total Capital Amounts		10,250	15,000	15,300	15,610	15,920	16,320	16,730	17,150	17,580	18,020	18,470
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(25,000)	(20,400)	(20,410)	(20,420)	(20,430)	(20,440)	(20,450)	(20,460)	(20,470)	(20,480)	(20,490)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(25,000)	(20,400)	(20,410)	(20,420)	(20,430)	(20,440)	(20,450)	(20,460)	(20,470)	(20,480)	(20,490)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		17,170	12,090	15,340	18,660	22,760	27,070	31,470	35,990	40,600	45,350	50,210
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		17,170	12,090	15,340	18,660	22,760	27,070	31,470	35,990	40,600	45,350	50,210

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Civil and Environmental Services</div> <div>Development Services</div> <div>Housing & Community Amentities</div> <div>Public Conveniences</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	117,260	119,610	122,000	124,440	127,550	130,740	134,010	137,360	140,790	144,310	147,920
Materials - General	74,690	74,690	76,190	77,710	79,660	81,640	83,690	85,790	87,930	90,120	92,380
Contracts - Cleaning	166,100	170,500	174,330	178,240	182,700	187,260	191,940	196,740	201,660	206,700	209,310
Contracts - Security	9,900	9,900	10,100	10,300	10,560	10,820	11,090	11,370	11,650	11,940	12,240
Insurance - Property	3,650	4,210	4,290	4,370	4,480	4,590	4,700	4,820	4,940	5,060	5,180
Other Expenses - Electricity	18,000	18,000	18,360	18,730	19,200	19,680	20,170	20,670	21,180	21,710	22,260
Other Expenses - Other-Council Rates	2,990	2,920	2,980	3,040	3,110	3,180	3,260	3,350	3,440	3,530	3,620
Other Expenses - Other-Council Water Usage	1,800	1,800	1,840	1,880	1,930	1,980	2,030	2,080	2,130	2,180	2,230
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	394,390	401,630	410,090	418,710	429,190	439,890	450,890	462,180	473,720	485,550	495,140
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	394,390	401,630	410,090	418,710	429,190	439,890	450,890	462,180	473,720	485,550	495,140
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	394,390	401,630	410,090	418,710	429,190	439,890	450,890	462,180	473,720	485,550	495,140
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	394,390	401,630	410,090	418,710	429,190	439,890	450,890	462,180	473,720	485,550	495,140
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	394,390	401,630	410,090	418,710	429,190	439,890	450,890	462,180	473,720	485,550	495,140

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Development Services Housing & Community Amenities Town Planning	CURRENT BUDGET	PROPOSED BUDGET									
		2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		412,875	427,210	436,820	446,720	458,880	471,470	482,660	494,140	505,880	517,920	530,290
Materials - General		6,280	6,280	6,400	6,530	6,690	6,850	7,020	7,190	7,370	7,560	7,750
Other Expenses - Telephone		3,590	3,590	3,660	3,730	3,820	3,920	4,020	4,120	4,220	4,330	4,440
Donations - Heritage Assistance		51,400	51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000
Other Expenses - Other-Advertising		12,470	12,470	12,710	12,970	13,300	13,630	13,970	14,320	14,670	15,040	15,410
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		486,615	500,550	510,590	520,950	533,690	546,870	558,670	570,770	583,140	595,850	608,890
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Certificates - S149 Planning		(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)
Income-Fees-Planning & Building Regulatory		(100,900)	(100,900)	(100,900)	(100,900)	(100,900)	(100,900)	(100,900)	(100,900)	(100,900)	(100,900)	(100,900)
Income-Other Revenue-Other-Plan Printing Sale of Maps		(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)
Income-Other Revenue-Other-Others		(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Grants-Operating-Special Purpose-Other Heritage Grants		(15,500)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)
Total Revenue from Ordinary Activities		(151,550)	(147,550)	(147,550)	(147,550)	(147,550)	(147,550)	(147,550)	(147,550)	(147,550)	(147,550)	(147,550)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		335,065	353,000	363,040	373,400	386,140	399,320	411,120	423,220	435,590	448,300	461,340
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		335,065	353,000	363,040	373,400	386,140	399,320	411,120	423,220	435,590	448,300	461,340
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		335,065	353,000	363,040	373,400	386,140	399,320	411,120	423,220	435,590	448,300	461,340
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		335,065	353,000	363,040	373,400	386,140	399,320	411,120	423,220	435,590	448,300	461,340

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Development Services											
Function:	Housing & Community Amenities	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
Sub Function	Other Community Amenities											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		-	-	-	-	-	-	-	-	-	-	-
Materials - General		12,170	12,170	12,410	12,670	12,980	13,300	13,630	13,970	14,330	14,690	15,060
Insurance - Property		530	610	620	630	650	670	690	710	730	750	770
Other Expenses - Other-Council Rates		12,750	13,160	13,420	13,690	14,030	14,380	14,740	15,110	15,490	15,880	16,280
Depreciation		500	3,000	3,010	3,020	3,030	3,040	3,050	3,060	3,070	3,080	3,090
Total Expenses from Ordinary Activities		25,950	28,940	29,460	30,010	30,690	31,390	32,110	32,850	33,620	34,400	35,200
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Rental Income-Property Leases		(11,500)	(11,500)	(11,730)	(11,960)	(12,200)	(12,510)	(12,820)	(13,140)	(13,470)	(13,810)	(14,160)
Total Revenue from Ordinary Activities		(11,500)	(11,500)	(11,730)	(11,960)	(12,200)	(12,510)	(12,820)	(13,140)	(13,470)	(13,810)	(14,160)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		14,450	17,440	17,730	18,050	18,490	18,880	19,290	19,710	20,150	20,590	21,040
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		14,450	17,440	17,730	18,050	18,490	18,880	19,290	19,710	20,150	20,590	21,040
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(500)	(3,000)	(3,010)	(3,020)	(3,030)	(3,040)	(3,050)	(3,060)	(3,070)	(3,080)	(3,090)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(500)	(3,000)	(3,010)	(3,020)	(3,030)	(3,040)	(3,050)	(3,060)	(3,070)	(3,080)	(3,090)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		13,950	14,440	14,720	15,030	15,460	15,840	16,240	16,650	17,080	17,510	17,950
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		13,950	14,440	14,720	15,030	15,460	15,840	16,240	16,650	17,080	17,510	17,950

Division Civil and Environmental Services Branch(Dept): Development Services Function: Recreation & Culture Sub Function Community Centres and Halls	CURRENT BUDGET	PROPOSED BUDGET									
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	1,870	1,945	2,020	2,050	2,080	2,110	2,140	2,170	2,200	2,230	2,260
Materials - General	28,625	28,625	29,200	29,780	30,500	31,240	32,000	32,780	33,580	34,410	35,250
Contracts - Electrical	200	200	200	200	210	220	230	240	250	260	270
Contracts - Cleaning	4,100	4,100	4,180	4,260	4,370	4,480	4,590	4,700	4,820	4,940	5,060
Contracts - Other	4,540	4,540	4,630	4,720	4,840	4,960	5,080	5,210	5,340	5,470	5,610
Contracts - Security	2,300	2,300	2,350	2,400	2,460	2,520	2,590	2,660	2,730	2,800	2,870
Insurance - Public Liability	4,400	4,840	4,940	5,040	5,170	5,300	5,430	5,570	5,710	5,850	6,000
Insurance - Property	29,870	35,910	36,620	37,360	38,300	39,270	40,260	41,270	42,300	43,350	44,440
Other Expenses - Electricity	8,400	9,300	9,490	9,680	9,930	10,180	10,440	10,700	10,970	11,240	11,530
Other Expenses - Gas	250	300	310	320	330	340	350	360	370	380	390
Other Expenses - Telephone	1,540	1,025	1,050	1,070	1,100	1,130	1,160	1,190	1,220	1,250	1,280
Donations - Rating Relief	10,100	15,100	15,100	15,100	15,100	15,100	15,100	15,100	15,100	15,100	15,100
Other Expenses - Other-Council Rates	12,860	13,410	13,690	13,970	14,320	14,670	15,030	15,410	15,790	16,190	16,600
Other Expenses - Other-Council Water Usage	850	1,200	1,220	1,240	1,280	1,320	1,360	1,400	1,440	1,480	1,520
Depreciation	181,500	206,700	207,200	207,700	208,200	208,700	209,210	209,720	210,230	210,740	211,250
Total Expenses from Ordinary Activities	291,405	329,495	332,200	334,890	338,190	341,540	344,970	348,480	352,050	355,690	359,430
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Fees-Town Hall / Hall Hire	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)
Total Revenue from Ordinary Activities	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	282,345	320,435	323,140	325,830	329,130	332,480	335,910	339,420	342,990	346,630	350,370
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
-	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	282,345	320,435	323,140	325,830	329,130	332,480	335,910	339,420	342,990	346,630	350,370
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(181,500)	(206,700)	(207,200)	(207,700)	(208,200)	(208,700)	(209,210)	(209,720)	(210,230)	(210,740)	(211,250)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(181,500)	(206,700)	(207,200)	(207,700)	(208,200)	(208,700)	(209,210)	(209,720)	(210,230)	(210,740)	(211,250)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	100,845	113,735	115,940	118,130	120,930	123,780	126,700	129,700	132,760	135,890	139,120
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	100,845	113,735	115,940	118,130	120,930	123,780	126,700	129,700	132,760	135,890	139,120

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Civil and Environmental Services</div> <div>Development Services</div> <div>Recreation & Culture</div> <div>Swimming Pools</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	-	-	-	-	-	-	-	-	-	-	-
Borrowing Cost - Interest on Loans	-	-	-	-	-	-	-	-	-	-	-
Materials - General	96,480	121,480	123,890	126,360	129,520	132,750	136,070	139,470	142,950	146,530	150,190
Contracts - Sport & Recreational Facilities	136,000	150,600	153,620	156,700	160,610	164,620	168,740	172,960	177,290	181,720	186,260
Contracts - Electrical	400	400	400	400	420	440	460	480	500	520	540
Contracts - Security	1,300	1,300	1,330	1,360	1,390	1,420	1,460	1,500	1,540	1,580	1,620
Insurance - Property	10,300	11,890	12,120	12,370	12,680	13,000	13,330	13,660	14,000	14,360	14,720
Other Expenses - Electricity	75,700	91,600	93,430	95,300	97,680	100,120	102,620	105,180	107,810	110,510	113,270
Other Expenses - Gas	55,000	55,000	56,100	57,220	58,650	60,110	61,620	63,160	64,740	66,360	68,020
Other Expenses - Telephone	1,280	1,280	1,310	1,340	1,380	1,420	1,460	1,500	1,540	1,580	1,620
Other Expenses - Other-Council Rates	6,400	6,650	6,780	6,920	7,100	7,280	7,460	7,650	7,840	8,030	8,230
Other Expenses - Other-Council Water Usage	14,000	14,000	14,280	14,560	14,920	15,290	15,670	16,070	16,470	16,880	17,300
Depreciation	67,000	73,500	73,500	73,500	73,500	73,500	73,500	73,500	73,500	73,500	73,500
Total Expenses from Ordinary Activities	463,860	527,700	536,760	546,030	557,850	569,950	582,390	595,130	608,180	621,570	635,270
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Other Revenue-Rental Income-Property Leases	(9,460)	(9,460)	(9,650)	(9,840)	(10,040)	(10,290)	(10,550)	(10,810)	(11,080)	(11,360)	(11,640)
Total Revenue from Ordinary Activities	(9,460)	(9,460)	(9,650)	(9,840)	(10,040)	(10,290)	(10,550)	(10,810)	(11,080)	(11,360)	(11,640)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	454,400	518,240	527,110	536,190	547,810	559,660	571,840	584,320	597,100	610,210	623,630
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	454,400	518,240	527,110	536,190	547,810	559,660	571,840	584,320	597,100	610,210	623,630
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(67,000)	(73,500)	(73,500)	(73,500)	(73,500)	(73,500)	(73,500)	(73,500)	(73,500)	(73,500)	(73,500)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(67,000)	(73,500)	(73,500)	(73,500)	(73,500)	(73,500)	(73,500)	(73,500)	(73,500)	(73,500)	(73,500)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	387,400	444,740	453,610	462,690	474,310	486,160	498,340	510,820	523,600	536,710	550,130
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	387,400	444,740	453,610	462,690	474,310	486,160	498,340	510,820	523,600	536,710	550,130

Division Civil and Environmental Services Branch(Dept): Environmental Compliance Function: Public Order & Safety Sub Function Enforcement of Regs	CURRENT BUDGET	PROPOSED BUDGET									
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	5,030	5,135	5,240	5,340	5,470	5,610	5,750	5,890	6,040	6,190	6,340
Materials - General	1,120	1,120	1,140	1,160	1,190	1,220	1,250	1,280	1,310	1,340	1,370
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	6,150	6,255	6,380	6,500	6,660	6,830	7,000	7,170	7,350	7,530	7,710
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Other Revenue-Other Fines	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)
Income-Other Revenue-Other-Others	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)
Total Revenue from Ordinary Activities	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(4,150)	(4,045)	(3,920)	(3,800)	(3,640)	(3,470)	(3,300)	(3,130)	(2,950)	(2,770)	(2,590)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(4,150)	(4,045)	(3,920)	(3,800)	(3,640)	(3,470)	(3,300)	(3,130)	(2,950)	(2,770)	(2,590)
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	(4,150)	(4,045)	(3,920)	(3,800)	(3,640)	(3,470)	(3,300)	(3,130)	(2,950)	(2,770)	(2,590)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	(4,150)	(4,045)	(3,920)	(3,800)	(3,640)	(3,470)	(3,300)	(3,130)	(2,950)	(2,770)	(2,590)

Division Civil and Environmental Services Branch(Dept): Environmental Compliance Function: Public Order & Safety Sub Function Animal Control	CURRENT BUDGET	PROPOSED BUDGET									
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	254,650	262,720	268,920	275,300	283,150	291,260	298,540	306,010	313,670	321,500	329,540
Materials - General	70,010	67,010	68,350	69,720	71,460	73,240	75,070	76,950	78,860	80,810	82,840
Insurance - Property	340	340	350	360	370	380	390	400	410	420	430
Other Expenses - Telephone	2,050	2,050	2,090	2,130	2,180	2,230	2,290	2,350	2,410	2,470	2,530
Other Expenses - Other-Council Rates	2,070	2,110	2,150	2,190	2,240	2,300	2,360	2,420	2,480	2,540	2,600
Other Expenses - Other-Council Water Usage	250	250	260	270	280	290	300	310	320	330	340
Depreciation	2,300	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Total Expenses from Ordinary Activities	331,670	336,980	344,620	352,470	362,180	372,200	381,450	390,940	400,650	410,570	420,780
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Fees-Registration Fees	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)
Income-Other Revenue-Other Fines	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
Income-Other Revenue-Other-Sale Dogs.Animals/Microchipping	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)
Total Revenue from Ordinary Activities	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	322,260	327,570	335,210	343,060	352,770	362,790	372,040	381,530	391,240	401,160	411,370
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
-	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	322,260	327,570	335,210	343,060	352,770	362,790	372,040	381,530	391,240	401,160	411,370
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(2,300)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(2,300)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	319,960	325,070	332,710	340,560	350,270	360,290	369,540	379,030	388,740	398,660	408,870
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	319,960	325,070	332,710	340,560	350,270	360,290	369,540	379,030	388,740	398,660	408,870

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Civil and Environmental Services</div> <div>Environmental Compliance</div> <div>Environment</div> <div>Noxious Plants and Insect/Vermin Control</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	173,170	146,445	149,750	153,160	157,360	161,700	165,710	169,830	174,040	178,360	182,790
Materials - General	95,960	95,895	97,790	99,740	102,230	104,770	107,390	110,090	112,840	115,660	118,570
Other Expenses - Telephone	2,000	2,000	2,040	2,080	2,130	2,180	2,230	2,290	2,350	2,410	2,470
Internal Plant Charges	10,000	10,000	10,200	10,400	10,660	10,930	11,200	11,480	11,770	12,060	12,360
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	281,130	254,340	259,780	265,380	272,380	279,580	286,530	293,690	301,000	308,490	316,190
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Fees-Planning & Building Regulatory	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)
Grants-Operating-Special Purpose-Other Noxious Weeds	(112,000)	(105,000)	(107,100)	(109,230)	(111,960)	(114,760)	(117,630)	(120,570)	(123,580)	(126,680)	(129,840)
Total Revenue from Ordinary Activities	(112,400)	(105,400)	(107,500)	(109,630)	(112,360)	(115,160)	(118,030)	(120,970)	(123,980)	(127,080)	(130,240)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	168,730	148,940	152,280	155,750	160,020	164,420	168,500	172,720	177,020	181,410	185,950
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	168,730	148,940	152,280	155,750	160,020	164,420	168,500	172,720	177,020	181,410	185,950
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	168,730	148,940	152,280	155,750	160,020	164,420	168,500	172,720	177,020	181,410	185,950
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	168,730	148,940	152,280	155,750	160,020	164,420	168,500	172,720	177,020	181,410	185,950

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Environmental Engineering Services											
Function:	Administration	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
Sub Function	Administration											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		222,660	207,410	213,280	219,400	226,640	234,190	239,980	245,930	252,050	258,300	264,710
Materials - General		10,590	10,590	10,790	11,000	11,270	11,550	11,830	12,120	12,420	12,730	13,040
Other Expenses - Telephone		-	-	-	-	-	-	-	-	-	-	-
Other Expenses - Other-Printing Stationary		1,140	1,140	1,160	1,180	1,220	1,260	1,300	1,340	1,380	1,420	1,460
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		234,390	219,140	225,230	231,580	239,130	247,000	253,110	259,390	265,850	272,450	279,210
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		234,390	219,140	225,230	231,580	239,130	247,000	253,110	259,390	265,850	272,450	279,210
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		234,390	219,140	225,230	231,580	239,130	247,000	253,110	259,390	265,850	272,450	279,210
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		234,390	219,140	225,230	231,580	239,130	247,000	253,110	259,390	265,850	272,450	279,210
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		234,390	219,140	225,230	231,580	239,130	247,000	253,110	259,390	265,850	272,450	279,210

Division Civil and Environmental Services Branch(Dept): Environmental Engineering Services Function: Health Sub Function Health	CURRENT BUDGET	PROPOSED BUDGET									
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	158,510	194,505	198,870	203,390	208,920	214,630	219,710	224,910	230,220	235,680	241,280
Materials - General	17,150	17,150	17,500	17,860	18,300	18,760	19,220	19,700	20,190	20,690	21,210
Contracts - Waste Services	2,760	2,760	2,820	2,880	2,950	3,020	3,100	3,180	3,260	3,340	3,420
Legal - Other Services	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Other Expenses - Telephone	2,565	2,565	2,620	2,670	2,740	2,810	2,880	2,950	3,020	3,100	3,180
Other Expenses - Other-Advertising	1,140	1,140	1,160	1,180	1,210	1,240	1,270	1,300	1,330	1,360	1,390
Other Expenses - Internal Overheads Allocations	(432,080)	(454,000)	(463,070)	(472,330)	(484,130)	(496,240)	(508,650)	(521,360)	(534,400)	(547,750)	(561,440)
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	(248,955)	(234,880)	(239,100)	(243,350)	(249,010)	(254,780)	(261,470)	(268,320)	(275,380)	(282,580)	(289,960)
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Fees-Planning & Building Regulatory	(29,750)	(33,750)	(33,750)	(33,750)	(33,750)	(33,750)	(33,750)	(33,750)	(33,750)	(33,750)	(33,750)
Income-Other Revenue-Other-Sundry Health Services	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)
Total Revenue from Ordinary Activities	(30,250)	(34,250)	(34,250)	(34,250)	(34,250)	(34,250)	(34,250)	(34,250)	(34,250)	(34,250)	(34,250)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(279,205)	(269,130)	(273,350)	(277,600)	(283,260)	(289,030)	(295,720)	(302,570)	(309,630)	(316,830)	(324,210)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(279,205)	(269,130)	(273,350)	(277,600)	(283,260)	(289,030)	(295,720)	(302,570)	(309,630)	(316,830)	(324,210)
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	(279,205)	(269,130)	(273,350)	(277,600)	(283,260)	(289,030)	(295,720)	(302,570)	(309,630)	(316,830)	(324,210)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	(279,205)	(269,130)	(273,350)	(277,600)	(283,260)	(289,030)	(295,720)	(302,570)	(309,630)	(316,830)	(324,210)

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Engineering Services Environment Solid Waste Management	CURRENT BUDGET	PROPOSED BUDGET									
		2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		1,453,275	1,580,100	1,616,010	1,652,930	1,698,620	1,745,740	1,789,030	1,833,410	1,878,890	1,925,540	1,973,400
Borrowing Cost - Interest on Loans		36,910	30,940	24,780	18,440	11,900	5,160	-	-	-	-	-
Materials - General		453,300	465,800	474,500	483,370	494,700	506,330	518,230	530,430	542,950	555,780	568,890
Contracts - Waste Services		265,610	233,300	237,960	242,710	248,780	255,000	261,380	267,920	274,620	281,480	288,520
Contracts - Cleaning		4,600	4,600	4,700	4,800	4,920	5,040	5,160	5,280	5,420	5,560	5,700
Insurance - Property		4,790	5,110	5,210	5,310	5,440	5,570	5,710	5,850	5,990	6,140	6,290
Other Expenses - Electricity		9,400	8,900	9,080	9,260	9,500	9,740	9,990	10,240	10,500	10,760	11,030
Other Expenses - Telephone		5,715	5,715	5,840	5,950	6,110	6,270	6,430	6,600	6,770	6,940	7,110
Other Expenses - Internet		515	515	530	540	550	560	570	580	590	600	620
Other Expenses - Other-Council Rates		26,920	26,560	27,110	27,660	28,340	29,030	29,730	30,450	31,180	31,920	32,680
Other Expenses - Other-Council Water Usage		2,950	2,950	3,010	3,080	3,160	3,240	3,320	3,410	3,500	3,590	3,680
Other Expenses - Other-Internal Plant Charges		91,200	91,200	93,020	94,890	97,260	99,700	102,180	104,730	107,340	110,020	112,770
Other Expenses - Internal Overheads Allocations		520,610	572,970	584,430	596,120	611,020	626,300	641,950	658,000	674,460	691,320	708,610
Internal Plant Charges		587,580	587,580	599,330	611,320	626,610	642,270	658,320	674,780	691,650	708,940	726,670
Depreciation		272,800	379,200	385,400	391,720	392,700	393,680	394,660	395,650	396,640	397,630	398,620
Total Expenses from Ordinary Activities		3,736,175	3,995,440	4,070,910	4,148,100	4,239,610	4,333,630	4,426,660	4,527,330	4,630,500	4,736,220	4,844,590
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Fees - Waste Domestic		(2,442,415)	(2,575,770)	(2,627,290)	(2,679,830)	(2,733,420)	(2,801,750)	(2,871,800)	(2,943,600)	(3,017,200)	(3,092,620)	(3,169,940)
Fees - Waste Domestic		110,675	110,675	112,890	115,150	117,450	120,390	123,400	126,490	129,650	132,890	136,220
Fees - Waste Commercial		(720,000)	(764,940)	(780,240)	(795,840)	(811,760)	(832,050)	(852,850)	(874,170)	(896,020)	(918,420)	(941,380)
Other - Miscellaneous Other - Sundry Income		(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Income-User Charges - Domestic Waste Management Service		(1,200)	-	-	-	-	-	-	-	-	-	-
Income-User Charges -Waste Management Service (Not Domestic)		(835,755)	(800,795)	(810,410)	(820,560)	(849,230)	(861,150)	(870,800)	(875,800)	(880,800)	(885,800)	(890,800)
Income-Other Revenue-Other-Sulo Bin Sales		(12,000)	(14,000)	(14,000)	(14,000)	(14,000)	(14,000)	(14,000)	(14,000)	(14,000)	(14,000)	(14,000)
Income-Other Revenue-Other-Sales Old Materials		(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)
Grants-Operating-Special Purpose-Pension Rebate Subsidies-DW		(56,500)	(60,510)	(61,780)	(63,020)	(64,280)	(65,890)	(67,540)	(69,230)	(70,960)	(72,730)	(74,550)
Total Revenue from Ordinary Activities		(4,023,195)	(4,171,340)	(4,246,830)	(4,324,100)	(4,421,240)	(4,520,450)	(4,619,590)	(4,716,310)	(4,815,330)	(4,916,680)	(5,020,450)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		(287,020)	(175,900)	(175,920)	(176,000)	(181,630)	(186,820)	(192,930)	(188,980)	(184,830)	(180,460)	(175,860)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(287,020)	(175,900)	(175,920)	(176,000)	(181,630)	(186,820)	(192,930)	(188,980)	(184,830)	(180,460)	(175,860)
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		196,360	202,340	208,500	214,840	221,380	227,480	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		196,360	202,340	208,500	214,840	221,380	227,480	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(272,800)	(379,200)	(385,400)	(391,720)	(392,700)	(393,680)	(394,660)	(395,650)	(396,640)	(397,630)	(398,620)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(272,800)	(379,200)	(385,400)	(391,720)	(392,700)	(393,680)	(394,660)	(395,650)	(396,640)	(397,630)	(398,620)
CONSOLIDATED NET (PROFIT)/LOSS		(363,460)	(352,760)	(352,820)	(352,880)	(352,950)	(353,020)	(587,590)	(584,630)	(581,470)	(578,090)	(574,480)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		360,700	350,000	350,000	350,000	350,000	350,000	584,490	581,450	578,210	574,750	571,060
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		(2,760)	(2,760)	(2,820)	(2,880)	(2,950)	(3,020)	(3,100)	(3,180)	(3,260)	(3,340)	(3,420)

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Civil and Environmental Services</div> <div>Environmental Engineering Services</div> <div>Water Supplies</div> <div>Water Supplies</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	1,142,585	1,162,045	1,190,760	1,220,410	1,256,410	1,293,690	1,325,290	1,357,700	1,390,910	1,424,920	1,459,770
Borrowing Cost - Interest on Overdraft	100	100	100	100	100	100	-	-	-	-	-
Borrowing Cost - Interest on Loans	31,120	18,620	5,120	-	-	-	-	-	-	-	-
Materials - General	935,460	937,625	956,350	975,440	999,830	1,024,830	1,050,430	1,076,650	1,103,590	1,131,170	1,159,500
Contracts - Electrical	5,300	5,300	5,410	5,520	5,660	5,800	5,940	6,080	6,220	6,360	6,520
Contracts - Security	5,500	5,500	5,610	5,720	5,860	6,010	6,160	6,310	6,470	6,630	6,800
Consultants - General	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Legal - General Advice	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Other Expenses - Bad & Doubtful Debts	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Insurance - Property	66,180	74,720	76,210	77,730	79,680	81,680	83,720	85,810	87,950	90,140	92,400
Other Expenses - Electricity	686,000	705,000	719,100	733,480	751,820	770,630	789,910	809,660	829,910	850,660	871,940
Other Expenses - Gas	2,500	3,750	3,830	3,910	4,010	4,110	4,210	4,320	4,430	4,540	4,650
Other Expenses - Telephone	13,515	13,515	13,790	14,070	14,430	14,800	15,170	15,550	15,940	16,350	16,770
Other Expenses - Internet	720	720	730	740	760	780	800	820	840	860	880
Donations - Other	500	500	500	500	500	500	500	500	500	500	500
Other Expenses - Other Levies	114,990	100,000	102,010	104,060	106,660	109,320	112,050	114,850	117,720	120,670	123,690
Other Expenses - Other-Advertising	2,000	2,000	2,040	2,080	2,130	2,180	2,240	2,300	2,360	2,420	2,480
Other Expenses - Other-Postage & Freight	8,120	8,120	8,280	8,440	8,700	8,960	9,230	9,510	9,800	10,100	10,400
Other Expenses - Other-Printing Stationary	1,120	1,120	1,140	1,160	1,190	1,230	1,270	1,310	1,350	1,390	1,430
Other Expenses - Other-Council Rates	18,230	19,470	19,860	20,260	20,760	21,280	21,810	22,360	22,920	23,490	24,080
Other Expenses - Other-Council Water Usage	6,700	6,700	6,830	6,960	7,140	7,320	7,510	7,700	7,890	8,090	8,300
Other Expenses - Internal Overheads Allocations	839,600	825,170	841,670	858,510	879,970	901,960	924,510	947,630	971,320	995,600	1,020,490
Other Expenses-Small Plant Charged to Other Funds	16,910	17,340	17,690	18,040	18,490	18,950	19,420	19,910	20,410	20,920	21,440
Internal Plant Charges	25,390	25,390	25,890	26,410	27,080	27,760	28,450	29,160	29,890	30,640	31,410
Depreciation	1,588,500	1,606,000	1,610,020	1,614,050	1,618,090	1,622,140	1,626,200	1,630,270	1,634,350	1,638,440	1,642,540
Total Expenses from Ordinary Activities	5,518,040	5,545,705	5,619,940	5,704,590	5,816,270	5,931,030	6,041,820	6,155,400	6,271,770	6,390,890	6,512,990
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Fees - Water Availability	(2,294,460)	(2,454,750)	(2,503,840)	(2,553,920)	(2,605,000)	(2,670,120)	(2,736,870)	(2,805,290)	(2,875,420)	(2,947,310)	(3,020,990)
Fees - Water Usage	(2,372,940)	(2,885,760)	(2,934,480)	(2,993,160)	(3,058,020)	(3,119,220)	(3,174,190)	(3,231,550)	(3,288,390)	(3,348,700)	(3,407,380)
Other - Lease Rental Income	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)
Income-Fees-Private Works	(27,000)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)
Income-Interest-Cash & Investments	(125,000)	(64,000)	(47,000)	(41,000)	(41,000)	(41,000)	(41,000)	(41,000)	(41,000)	(41,000)	(41,000)
Grants-Operating-Special Purpose-Pension Rebate Subsidies-Wa	(67,600)	(68,250)	(68,250)	(68,250)	(68,250)	(68,250)	(68,250)	(68,250)	(68,250)	(68,250)	(68,250)
Grants-Operating-Special Purpose-Water Supplies	(8,960)	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	(4,908,960)	(5,522,760)	(5,603,570)	(5,706,330)	(5,822,270)	(5,948,590)	(6,070,310)	(6,196,090)	(6,323,060)	(6,455,260)	(6,587,620)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	609,080	22,945	16,370	(1,740)	(6,000)	(17,560)	(28,490)	(40,690)	(51,290)	(64,370)	(74,630)

<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
Contrib-Capital-Section 64-Water	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)
Total Grants and Contributions Provided for Capital Purposes	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	474,080	(112,055)	(118,630)	(136,740)	(141,000)	(152,560)	(163,490)	(175,690)	(186,290)	(199,370)	(209,630)
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	229,060	241,560	190,020	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	884,200	1,504,200	1,553,190	1,746,400	1,757,840	1,772,410	1,787,340	1,802,650	1,818,330	1,834,410	1,850,910
Total Capital Amounts	1,113,260	1,745,760	1,743,210	1,746,400	1,757,840	1,772,410	1,787,340	1,802,650	1,818,330	1,834,410	1,850,910
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(1,588,500)	(1,606,000)	(1,610,020)	(1,614,050)	(1,618,090)	(1,622,140)	(1,626,200)	(1,630,270)	(1,634,350)	(1,638,440)	(1,642,540)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(1,588,500)	(1,606,000)	(1,610,020)	(1,614,050)	(1,618,090)	(1,622,140)	(1,626,200)	(1,630,270)	(1,634,350)	(1,638,440)	(1,642,540)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	(1,160)	27,705	14,560	(4,390)	(1,250)	(2,290)	(2,350)	(3,310)	(2,310)	(3,400)	(1,260)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	(30,000)	(17,000)	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	(1,160)	(2,295)	(2,440)	(4,390)	(1,250)	(2,290)	(2,350)	(3,310)	(2,310)	(3,400)	(1,260)

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Civil and Environmental Services</div> <div>Environmental Engineering Services</div> <div>Sewerage Services</div> <div>Sewerage Services</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	600,700	607,245	622,620	638,500	657,700	697,640	714,730	732,240	750,190	768,590	785,430
Borrowing Cost - Interest on Overdraft	100	100	100	100	100	100	-	-	-	-	-
Borrowing Cost - Interest on Loans	39,860	31,380	22,720	13,270	3,090	-	-	-	-	-	-
Materials - General	414,695	416,375	424,690	433,160	443,990	455,080	466,460	478,100	490,060	502,330	514,900
Contracts - Electrical	5,300	5,300	5,410	5,520	5,660	5,800	5,940	6,080	6,240	6,400	6,560
Consultants - General	6,000	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500
Legal - General Advice	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Insurance - Property	35,420	40,540	41,340	42,160	43,210	44,280	45,380	46,510	47,670	48,850	50,060
Other Expenses - Electricity	154,200	150,600	153,610	156,680	160,600	164,610	168,730	172,940	177,260	181,690	186,230
Other Expenses - Telephone	1,975	1,975	2,020	2,060	2,110	2,160	2,210	2,260	2,310	2,360	2,410
Other Expenses - Other-Postage & Freight	290	290	300	310	320	330	340	350	360	370	380
Other Expenses - Other-Council Rates	20,420	18,670	19,040	19,420	19,910	20,410	20,920	21,450	21,990	22,540	23,100
Other Expenses - Other-Council Water Usage	5,000	5,000	5,100	5,200	5,330	5,460	5,590	5,720	5,860	6,000	6,140
Other Expenses - Other-Internal Plant Charges	46,380	46,380	47,310	48,250	49,460	50,700	51,960	53,260	54,590	55,950	57,350
Other Expenses - Internal Overheads Allocations	688,750	682,880	696,530	725,460	756,290	775,190	794,580	814,440	834,810	855,680	877,080
Other Expenses-Small Plant Charged to Other Funds	16,910	17,340	17,690	18,040	18,490	18,950	19,420	19,910	20,410	20,920	21,440
Internal Plant Charges	13,240	13,240	13,500	13,770	14,120	14,470	14,830	15,200	15,580	15,970	16,370
Depreciation	1,008,000	1,066,500	1,069,160	1,071,830	1,074,510	1,077,190	1,079,880	1,082,580	1,085,280	1,087,990	1,090,710
Total Expenses from Ordinary Activities	3,058,240	3,108,315	3,145,640	3,198,230	3,259,390	3,336,870	3,395,470	3,455,540	3,517,110	3,580,140	3,642,660
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Fees - Sewer Availability	(2,775,365)	(2,935,760)	(3,068,190)	(3,144,900)	(3,223,510)	(3,304,100)	(3,386,710)	(3,471,400)	(3,558,180)	(3,647,150)	(3,738,320)
Other - Miscellaneous Other - Sundry Income	(11,200)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)
Income-Fees-Private Works	(4,700)	(8,100)	(8,100)	(8,100)	(8,100)	(8,100)	(8,100)	(8,100)	(8,100)	(8,100)	(8,100)
Income-Interest-Cash & Investments	(58,750)	(41,000)	(28,500)	(28,500)	(28,500)	(28,500)	(28,500)	(28,500)	(28,500)	(28,500)	(28,500)
Grants-Operating-Special Purpose-Sewerage Services	(30,100)	(23,650)	(16,950)	(9,840)	(1,310)	-	-	-	-	-	-
Total Revenue from Ordinary Activities	(2,880,115)	(3,021,510)	(3,134,740)	(3,204,340)	(3,274,420)	(3,353,700)	(3,436,310)	(3,521,000)	(3,607,780)	(3,696,750)	(3,787,920)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	178,125	86,805	10,900	(6,110)	(15,030)	(16,830)	(40,840)	(65,460)	(90,670)	(116,610)	(145,260)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
Contrib-Capital-Section 64-Sewer	-	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
Total Grants and Contributions Provided for Capital Purposes	-	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	178,125	56,805	(19,100)	(36,110)	(45,030)	(46,830)	(70,840)	(95,460)	(120,670)	(146,610)	(175,260)

<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	200,760	209,240	217,900	227,350	177,380	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	669,690	838,190	880,700	889,390	940,250	1,122,050	1,147,130	1,173,990	1,205,160	1,232,620	1,263,900
Total Capital Amounts	870,450	1,047,430	1,098,600	1,116,740	1,117,630	1,122,050	1,147,130	1,173,990	1,205,160	1,232,620	1,263,900
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(1,008,000)	(1,066,500)	(1,069,160)	(1,071,830)	(1,074,510)	(1,077,190)	(1,079,880)	(1,082,580)	(1,085,280)	(1,087,990)	(1,090,710)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(1,008,000)	(1,066,500)	(1,069,160)	(1,071,830)	(1,074,510)	(1,077,190)	(1,079,880)	(1,082,580)	(1,085,280)	(1,087,990)	(1,090,710)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	40,575	37,735	10,340	8,800	(1,910)	(1,970)	(3,590)	(4,050)	(790)	(1,980)	(2,070)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	(42,250)	(40,000)	(12,000)	(11,500)	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	(1,675)	(2,265)	(1,660)	(2,700)	(1,910)	(1,970)	(3,590)	(4,050)	(790)	(1,980)	(2,070)

Division	Corporate and Economic Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Business Services											
Function:	Administration	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
Sub Function	Administration											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		1,065,670	1,081,435	1,094,200	1,122,310	1,156,100	1,191,270	1,220,000	1,249,450	1,279,630	1,310,570	1,342,300
Materials - General		238,480	199,980	203,970	208,040	213,270	218,620	224,060	229,660	235,400	241,280	247,310
Contracts - Infrastructure		7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Contracts - Cleaning		71,100	72,500	73,950	75,430	77,320	79,250	81,230	83,260	85,340	87,470	89,660
Contracts - Security		4,800	4,800	4,900	5,000	5,130	5,260	5,390	5,520	5,660	5,800	5,950
Fleet - Operators Wages		51,500	51,500	52,530	53,580	55,080	56,620	58,210	59,840	61,520	63,240	65,010
Fleet - Mechanic Wages		329,115	333,979	340,660	347,470	357,200	367,200	377,480	388,050	398,920	410,090	421,570
Fleet - Repairs by Non Council Entities		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Fleet - Parts		700,000	750,000	765,000	780,300	799,810	819,810	840,310	861,320	882,850	904,920	927,540
Fleet - Tyres		250,000	250,000	255,000	260,100	266,600	273,270	280,100	287,100	294,280	301,640	309,180
Fleet - Oils		40,000	40,000	40,800	41,620	42,660	43,730	44,820	45,940	47,090	48,270	49,480
Fleet - Blades/Cutting Edges		50,000	50,000	51,000	52,020	53,320	54,650	56,020	57,420	58,860	60,330	61,840
Fleet - Miscellaneous		270,000	240,000	244,800	249,700	255,940	262,340	268,900	275,620	282,510	289,570	296,810
Fleet - Accident Expenses		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Fleet - Fuel Costs		900,000	850,000	867,000	884,340	906,450	929,110	952,340	976,150	1,000,550	1,025,560	1,051,200
Fleet - Vehicle Registration Costs		190,000	190,000	193,800	197,680	202,620	207,690	212,880	218,200	223,660	229,250	234,980
Fleet - Insurances		243,650	270,630	276,040	281,560	288,600	295,820	303,220	310,800	318,570	326,530	334,690
Legal - General Advice		24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
Legal - Other Services		-	-	-	-	-	-	-	-	-	-	-
Councillors - Election Expenses		135,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Insurance - Property		23,730	27,840	28,400	28,960	29,680	30,420	31,180	31,960	32,750	33,570	34,400
Insurance - Councillors & Officers		45,230	49,450	50,440	51,450	52,740	54,060	55,420	56,810	58,230	59,680	61,180
Insurance - Other		18,690	23,150	23,620	24,090	24,690	25,310	25,940	26,590	27,260	27,940	28,640
Other Expenses - Electricity		31,400	31,800	32,430	33,070	33,900	34,750	35,620	36,510	37,420	38,350	39,310
Other Expenses - Gas		9,500	10,900	11,120	11,340	11,620	11,910	12,200	12,510	12,830	13,150	13,480
Other Expenses - Telephone		83,305	68,405	69,780	71,170	72,950	74,770	76,630	78,540	80,490	82,510	84,580
Donations - Cultural Activities		4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Contributions - Other		3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300
Other Expenses - Other-Advertising		9,160	9,160	9,340	9,530	9,770	10,010	10,260	10,520	10,780	11,050	11,330
Other Expenses - Other-Postage & Freight		30,390	30,390	31,000	31,620	32,570	33,550	34,560	35,600	36,670	37,770	38,900
Other Expenses - Other-Printing Stationary		31,740	31,740	32,370	33,020	34,010	35,030	36,080	37,160	38,270	39,420	40,600
Other Expenses - Other-Subscriptions		36,450	39,700	39,700	39,700	39,700	39,700	39,700	39,700	39,700	39,700	39,700
Other Expenses - Other-Council Rates		22,070	22,920	23,380	23,850	24,450	25,060	25,680	26,320	26,980	27,660	28,350
Other Expenses - Other-Council Water Usage		2,000	2,500	2,550	2,600	2,670	2,740	2,810	2,880	2,950	3,020	3,100
Other Expenses - Other-Security		1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400
Other Expenses - Photocopier Costs		32,470	32,470	33,120	33,780	34,460	35,150	35,850	36,570	37,300	38,050	38,810
Other Expenses-Small Plant Charged to Other Funds		(138,870)	(142,400)	(145,250)	(148,160)	(151,860)	(155,660)	(159,550)	(163,540)	(167,630)	(171,820)	(176,120)
Internal Plant Charges		3,000	3,000	3,060	3,120	3,200	3,280	3,360	3,440	3,530	3,620	3,710
Depreciation		1,295,000	1,365,650	1,369,070	1,372,490	1,375,920	1,379,360	1,382,810	1,386,270	1,389,740	1,393,210	1,396,690
Total Expenses from Ordinary Activities		6,129,280	6,081,199	6,167,480	6,270,480	6,400,270	6,533,780	6,663,210	6,795,870	6,931,810	7,071,100	7,213,880

<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Other Revenue-Rental Income-Property Leases	(5,500)	(6,000)	(6,120)	(6,240)	(6,360)	(6,520)	(6,680)	(6,850)	(7,020)	(7,200)	(7,380)
Income-Other Revenue-Miscellaneous Sales	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)
Income-Other Revenue-Other-Book Sales	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)
Income-Other Revenue-Other-Others	-	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)
Internal - Plant Charges	(5,372,250)	(5,372,250)	(5,506,560)	(5,644,220)	(5,785,330)	(5,929,960)	(6,078,210)	(6,230,170)	(6,385,920)	(6,545,570)	(6,709,210)
Internal - Plant Charges - Private Usage	(5,000)	(5,000)	(5,130)	(5,260)	(5,390)	(5,520)	(5,660)	(5,800)	(5,950)	(6,100)	(6,250)
Total Revenue from Ordinary Activities	(5,383,400)	(5,386,600)	(5,521,160)	(5,659,070)	(5,800,430)	(5,945,350)	(6,093,900)	(6,246,170)	(6,402,240)	(6,562,220)	(6,726,190)
<u>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</u>	745,880	694,599	646,320	611,410	599,840	588,430	569,310	549,700	529,570	508,880	487,690
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
<u>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</u>	745,880	694,599	646,320	611,410	599,840	588,430	569,310	549,700	529,570	508,880	487,690
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	578,640	694,770	696,510	698,250	699,990	701,740	703,490	705,250	707,020	708,790	710,560
Acquisition of Assets - Fleet Purchases	3,026,000	2,461,344	2,403,618	3,174,456	1,959,291	3,466,180	2,104,472	2,384,522	2,382,866	2,412,160	2,454,236
Acquisition of Assets - Office Furniture & Equipment	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200
Acquisition of Assets - Art Prize	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500
Acquisition of Assets - Strategic Capital Infrastructure Program	360,000	515,000	530,000	550,000	570,000	590,000	610,000	635,000	665,000	665,000	665,000
Total Capital Amounts	3,974,340	3,680,814	3,639,828	4,432,406	3,238,981	4,767,620	3,427,662	3,734,472	3,764,586	3,795,650	3,839,496
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(1,295,000)	(1,365,650)	(1,369,070)	(1,372,490)	(1,375,920)	(1,379,360)	(1,382,810)	(1,386,270)	(1,389,740)	(1,393,210)	(1,396,690)
Carrying amount of Assets Sold	(578,640)	(694,770)	(696,510)	(698,250)	(699,990)	(701,740)	(703,490)	(705,250)	(707,020)	(708,790)	(710,560)
Total Non-Cash Items	(1,873,640)	(2,060,420)	(2,065,580)	(2,070,740)	(2,075,910)	(2,081,100)	(2,086,300)	(2,091,520)	(2,096,760)	(2,102,000)	(2,107,250)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	2,846,580	2,314,993	2,220,568	2,973,076	1,762,911	3,274,950	1,910,672	2,192,652	2,197,396	2,202,530	2,219,936
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	2,846,580	2,314,993	2,220,568	2,973,076	1,762,911	3,274,950	1,910,672	2,192,652	2,197,396	2,202,530	2,219,936

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Public Order & Safety Fire Serv Levy,Fire Protect,Emerg Serv	CURRENT BUDGET	PROPOSED BUDGET									
		2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Materials - General		350,670	362,870	369,840	375,610	382,980	390,510	398,230	406,140	414,270	422,580	431,080
Contracts - Electrical		200	200	200	200	210	220	230	240	250	260	270
Contracts - Cleaning		9,900	10,200	10,410	10,620	10,880	11,150	11,430	11,720	12,020	12,320	12,630
Contracts - Other		14,450	13,450	13,720	13,990	14,340	14,700	15,070	15,450	15,840	16,240	16,650
Contracts - Security		800	800	820	840	860	880	900	920	940	960	980
Insurance - Property		1,170	1,430	1,450	1,480	1,520	1,560	1,600	1,640	1,680	1,720	1,760
Other Expenses - Electricity		20,500	20,800	21,210	21,630	22,180	22,730	23,300	23,880	24,470	25,080	25,710
Other Expenses - Telephone		9,410	8,910	9,090	9,270	9,500	9,730	9,970	10,210	10,460	10,720	10,980
Other Expenses - Emergency Services Levy		405,000	558,550	569,720	581,110	595,630	610,520	625,780	641,420	657,450	673,890	690,740
Other Expenses - Other-Advertising		500	500	510	520	530	540	550	560	570	580	590
Other Expenses - Other-Printing Stationary		420	420	430	440	450	460	470	480	490	500	520
Other Expenses - Other-Council Rates		12,700	15,970	16,290	16,620	17,030	17,450	17,890	18,340	18,800	19,270	19,760
Other Expenses - Other-Council Water Usage		1,700	1,700	1,740	1,780	1,830	1,880	1,930	1,990	2,050	2,110	2,170
Depreciation		262,050	253,850	254,480	255,110	255,740	256,370	257,010	257,650	258,290	258,930	259,570
Total Expenses from Ordinary Activities		1,093,470	1,253,650	1,273,910	1,293,220	1,317,680	1,342,700	1,368,360	1,394,640	1,421,580	1,449,160	1,477,410
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Grants-Operating-Special Purpose-NSW Rural Fire Service		(173,530)	(182,650)	(185,920)	(187,920)	(190,480)	(193,080)	(195,780)	(198,530)	(201,360)	(204,270)	(207,240)
Total Revenue from Ordinary Activities		(173,530)	(182,650)	(185,920)	(187,920)	(190,480)	(193,080)	(195,780)	(198,530)	(201,360)	(204,270)	(207,240)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		919,940	1,071,000	1,087,990	1,105,300	1,127,200	1,149,620	1,172,580	1,196,110	1,220,220	1,244,890	1,270,170
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Grants-Capital-Special Purpose-NSW Rural Fire Service		(197,400)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
Total Grants and Contributions Provided for Capital Purposes		(197,400)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		722,540	871,000	887,990	905,300	927,200	949,620	972,580	996,110	1,020,220	1,044,890	1,070,170
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - RFS Equipment		197,400	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Acquisition of Assets - SES Equipment		7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150
Total Capital Amounts		204,550	207,150	207,150	207,150	207,150	207,150	207,150	207,150	207,150	207,150	207,150
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(262,050)	(253,850)	(254,480)	(255,110)	(255,740)	(256,370)	(257,010)	(257,650)	(258,290)	(258,930)	(259,570)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(262,050)	(253,850)	(254,480)	(255,110)	(255,740)	(256,370)	(257,010)	(257,650)	(258,290)	(258,930)	(259,570)
CONSOLIDATED NET (PROFIT)/LOSS		665,040	824,300	840,660	857,340	878,610	900,400	922,720	945,610	969,080	993,110	1,017,750
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		(681,900)	(107,094)	(82,248)	(624,366)	373,429	(750,220)	375,638	326,848	286,974	345,350	302,654
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		(16,860)	717,206	758,412	232,974	1,252,039	150,180	1,298,358	1,272,458	1,256,054	1,338,460	1,320,404

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Corporate and Economic Services	Business Services	Recreation & Culture	Other Cultural Services							
	CURRENT BUDGET	PROPOSED BUDGET									
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	820	845	870	900	930	960	990	1,020	1,050	1,080	1,110
Materials - General	10,980	10,980	11,210	11,440	11,730	12,030	12,330	12,640	12,950	13,270	13,600
Contracts - Cleaning	540	540	550	560	570	580	590	600	620	640	660
Insurance - Property	970	1,000	1,020	1,040	1,070	1,100	1,130	1,160	1,190	1,220	1,250
Other Expenses - Electricity	1,300	1,400	1,430	1,460	1,500	1,540	1,580	1,620	1,660	1,700	1,740
Donations - Donation Program	14,050	20,050	20,050	20,050	20,050	20,050	20,050	20,050	20,050	20,050	20,050
Donations - Cultural Activities	58,250	48,250	48,250	48,250	48,250	48,250	48,250	48,250	48,250	48,250	48,250
Donations - Sports Assistance Scheme	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500
General - Membership to Associations	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900
Depreciation	21,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000
Total Expenses from Ordinary Activities	140,310	126,465	126,780	127,100	127,500	127,910	128,320	128,740	129,170	129,610	130,060
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	140,310	126,465	126,780	127,100	127,500	127,910	128,320	128,740	129,170	129,610	130,060
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	140,310	126,465	126,780	127,100	127,500	127,910	128,320	128,740	129,170	129,610	130,060
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(21,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(21,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>											
	119,310	115,465	115,780	116,100	116,500	116,910	117,320	117,740	118,170	118,610	119,060
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>											
	119,310	115,465	115,780	116,100	116,500	116,910	117,320	117,740	118,170	118,610	119,060

Division	Corporate and Economic Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Business Services											
Function:	Recreation & Culture											
Sub Function	Other Sport & Recreation	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs	990	-	-	-	-	-	-	-	-	-	-	-
Materials - General	60,420	68,520	69,900	71,300	73,080	74,900	76,780	78,700	80,670	82,680	84,750	
Contracts - Sport & Recreational Facilities	-	-	-	-	-	-	-	-	-	-	-	
Insurance - Property	1,090	2,210	2,250	2,290	2,350	2,420	2,490	2,560	2,630	2,700	2,770	
Other Expenses - Electricity	9,900	9,900	10,100	10,300	10,560	10,820	11,090	11,370	11,650	11,940	12,240	
Other Expenses - Telephone	-	-	-	-	-	-	-	-	-	-	-	
Other Expenses - Internet	2,155	1,540	1,570	1,600	1,640	1,680	1,720	1,760	1,800	1,850	1,900	
Donations - Donation Program	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	
Other Expenses - Other-Council Rates	1,130	1,880	1,910	1,940	1,990	2,040	2,090	2,140	2,190	2,240	2,300	
Other Expenses - Other-Council Water Usage	5,180	6,000	6,120	6,240	6,400	6,560	6,720	6,890	7,060	7,240	7,420	
Depreciation	-	-	-	-	-	-	-	-	-	-	-	
Total Expenses from Ordinary Activities	84,865	94,050	95,850	97,670	100,020	102,420	104,890	107,420	110,000	112,650	115,380	
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Contrib-Operating-Other-Tourism	(62,545)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	
Total Revenue from Ordinary Activities	(62,545)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	22,320	24,050	25,850	27,670	30,020	32,420	34,890	37,420	40,000	42,650	45,380	
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Grants-Capital-Special Purpose-Other Sport & Recreation	(4,500,000)	-	-	-	-	-	-	-	-	-	-	
Total Grants and Contributions Provided for Capital Purposes	(4,500,000)	-	-	-	-	-	-	-	-	-	-	
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(4,477,680)	24,050	25,850	27,670	30,020	32,420	34,890	37,420	40,000	42,650	45,380	
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-	
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-	
Acquisition of Assets	4,500,000	-	-	-	-	-	-	-	-	-	-	
Total Capital Amounts	4,500,000	-	-	-	-	-	-	-	-	-	-	
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation	-	-	-	-	-	-	-	-	-	-	-	
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-	
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>												
	22,320	24,050	25,850	27,670	30,020	32,420	34,890	37,420	40,000	42,650	45,380	
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-	
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>												
	22,320	24,050	25,850	27,670	30,020	32,420	34,890	37,420	40,000	42,650	45,380	

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Corporate and Economic Services	Business Services	Transport & Communication	Aerodromes							
	CURRENT	PROPOSED BUDGET									
	BUDGET										
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	26,190	26,720	27,260	27,800	28,500	29,210	29,940	30,690	31,450	32,230	33,030
Materials - General	85,810	93,310	95,180	97,080	99,510	102,000	104,550	107,160	109,840	112,580	115,400
Contracts - Cleaning	10,900	11,100	11,320	11,550	11,840	12,140	12,440	12,750	13,070	13,400	13,740
Contracts - Security	1,600	1,600	1,630	1,660	1,700	1,740	1,780	1,820	1,870	1,920	1,970
Insurance - Property	2,280	2,630	2,680	2,730	2,800	2,870	2,940	3,010	3,080	3,150	3,230
Other Expenses - Electricity	3,400	3,700	3,770	3,850	3,950	4,050	4,150	4,260	4,370	4,480	4,590
Other Expenses - Telephone	5,125	5,125	5,230	5,330	5,460	5,600	5,740	5,880	6,030	6,180	6,330
Other Expenses - Other-Council Rates	10,980	11,830	12,060	12,300	12,610	12,930	13,250	13,580	13,920	14,270	14,620
Other Expenses - Other-Council Water Usage	1,000	400	410	420	430	440	450	460	470	480	490
Depreciation	231,500	232,500	233,080	233,660	234,250	234,840	235,430	236,020	236,610	237,200	237,790
Total Expenses from Ordinary Activities	378,785	388,915	392,620	396,380	401,050	405,820	410,670	415,630	420,710	425,890	431,190
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	378,785	388,915	392,620	396,380	401,050	405,820	410,670	415,630	420,710	425,890	431,190
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	378,785	388,915	392,620	396,380	401,050	405,820	410,670	415,630	420,710	425,890	431,190
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(231,500)	(232,500)	(233,080)	(233,660)	(234,250)	(234,840)	(235,430)	(236,020)	(236,610)	(237,200)	(237,790)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(231,500)	(232,500)	(233,080)	(233,660)	(234,250)	(234,840)	(235,430)	(236,020)	(236,610)	(237,200)	(237,790)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>											
	147,285	156,415	159,540	162,720	166,800	170,980	175,240	179,610	184,100	188,690	193,400
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>											
	147,285	156,415	159,540	162,720	166,800	170,980	175,240	179,610	184,100	188,690	193,400

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Economic Affairs Other Economic Affairs	CURRENT BUDGET	PROPOSED BUDGET									
		2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		398,235	404,710	414,440	424,480	436,720	449,400	460,420	471,730	483,320	495,210	507,380
Materials - General		554,090	481,500	478,820	488,188	499,646	511,396	523,467	533,567	543,937	554,587	565,487
Contracts - Cleaning		33,900	34,600	35,290	36,000	36,900	37,820	38,770	39,740	40,730	41,750	42,790
Contracts - Security		16,100	16,100	16,420	16,750	17,170	17,600	18,040	18,490	18,950	19,420	19,910
Insurance - Property		27,180	35,110	35,820	36,530	37,450	38,380	39,340	40,330	41,330	42,360	43,420
Other Expenses - Electricity		10,600	8,600	8,770	8,940	9,170	9,400	9,640	9,880	10,130	10,390	10,650
Other Expenses - Gas		2,000	2,000	2,040	2,080	2,130	2,180	2,240	2,300	2,360	2,420	2,480
Other Expenses - Telephone		5,690	5,690	5,810	5,920	6,060	6,220	6,380	6,540	6,710	6,880	7,050
Contributions - Other		21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600
Other Expenses - Other-Bank Fees		1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400
Other Expenses - Other-Advertising		2,100	2,100	2,140	2,180	2,230	2,290	2,350	2,410	2,470	2,530	2,590
Other Expenses - Other-Postage & Freight		290	290	300	310	320	330	340	350	360	370	380
Other Expenses - Other-Printing Stationary		1,440	1,440	1,470	1,500	1,550	1,600	1,650	1,700	1,750	1,800	1,850
Other Expenses - Other-Subscriptions		730	730	730	730	730	730	730	730	730	730	730
Other Expenses - Other-Council Rates		219,910	231,760	236,390	241,110	247,140	253,310	259,650	266,150	272,800	279,610	286,600
Other Expenses - Other-Council Water Usage		14,750	10,350	10,560	10,770	11,040	11,310	11,590	11,880	12,180	12,490	12,800
Other Expenses - Photocopier Costs		2,160	2,160	2,200	2,240	2,280	2,330	2,380	2,430	2,480	2,530	2,580
Depreciation		78,150	113,150	113,430	113,710	113,990	114,270	114,560	114,850	115,140	115,430	115,720
Total Expenses from Ordinary Activities		1,390,325	1,373,290	1,387,630	1,414,438	1,447,526	1,481,566	1,514,547	1,546,077	1,578,377	1,611,507	1,645,417
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Rental Income-Property Leases		(95,460)	(95,460)	(97,370)	(99,320)	(101,300)	(103,840)	(106,440)	(109,110)	(111,840)	(114,640)	(117,510)
Income-Other Revenue-Other-Tourism		(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)
Total Revenue from Ordinary Activities		(166,840)	(166,840)	(168,750)	(170,700)	(172,680)	(175,220)	(177,820)	(180,490)	(183,220)	(186,020)	(188,890)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		1,223,485	1,206,450	1,218,880	1,243,738	1,274,846	1,306,346	1,336,727	1,365,587	1,395,157	1,425,487	1,456,527
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		1,223,485	1,206,450	1,218,880	1,243,738	1,274,846	1,306,346	1,336,727	1,365,587	1,395,157	1,425,487	1,456,527
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(78,150)	(113,150)	(113,430)	(113,710)	(113,990)	(114,270)	(114,560)	(114,850)	(115,140)	(115,430)	(115,720)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(78,150)	(113,150)	(113,430)	(113,710)	(113,990)	(114,270)	(114,560)	(114,850)	(115,140)	(115,430)	(115,720)
CONSOLIDATED NET (PROFIT)/LOSS		1,145,335	1,093,300	1,105,450	1,130,028	1,160,856	1,192,076	1,222,167	1,250,737	1,280,017	1,310,057	1,340,807
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		1,145,335	1,093,300	1,105,450	1,130,028	1,160,856	1,192,076	1,222,167	1,250,737	1,280,017	1,310,057	1,340,807

<div>DivisionCorporate and Economic Services</div> <div>Branch(Dept):Executive Services</div> <div>Function:Governance</div> <div>Sub FunctionGovernance</div>		CURRENT BUDGET	PROPOSED BUDGET									
		2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		6,530	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
Materials - General		3,960	3,960	4,040	4,120	4,220	4,320	4,420	4,540	4,660	4,780	4,900
Councillors - Mayoral Fee		26,530	27,060	27,600	28,150	28,850	29,570	30,310	31,070	31,850	32,650	33,470
Councillors - Councillors Fees		109,390	112,000	129,130	132,430	136,480	140,660	144,180	147,780	151,480	155,270	159,160
Councillors - Councillors (include Mayor) Expenses		33,700	33,700	34,370	35,060	35,940	36,840	37,760	38,700	39,670	40,660	41,680
Councillors - Delegates Expenses		46,340	43,100	43,960	44,840	45,960	47,110	48,290	49,500	50,740	52,010	53,310
Councillors - Travelling & Accommodation		22,590	22,590	23,040	23,500	24,090	24,690	25,310	25,940	26,590	27,250	27,930
Other Expenses - Telephone		1,540	1,540	1,570	1,600	1,640	1,680	1,720	1,760	1,800	1,850	1,900
Other Expenses - Other-Advertising		1,870	1,870	1,910	1,950	2,000	2,050	2,100	2,150	2,200	2,260	2,320
Other Expenses - Other-Printing Stationary		1,300	1,300	1,330	1,360	1,400	1,440	1,480	1,520	1,570	1,620	1,670
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		253,750	259,120	278,950	285,010	292,580	300,360	307,570	314,960	322,560	330,350	338,340
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		253,750	259,120	278,950	285,010	292,580	300,360	307,570	314,960	322,560	330,350	338,340
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		253,750	259,120	278,950	285,010	292,580	300,360	307,570	314,960	322,560	330,350	338,340
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		253,750	259,120	278,950	285,010	292,580	300,360	307,570	314,960	322,560	330,350	338,340
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		253,750	259,120	278,950	285,010	292,580	300,360	307,570	314,960	322,560	330,350	338,340

Division Corporate and Economic Services		CURRENT	PROPOSED BUDGET									
Branch(Dept): Executive Services		BUDGET										
Function: Administration		2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
Sub Function Administration												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		1,339,925	1,343,300	1,349,890	1,373,160	1,402,000	1,431,740	1,459,290	1,487,550	1,516,530	1,546,190	1,576,610
Materials - General		16,120	16,120	16,440	16,770	17,190	17,620	18,060	18,510	18,970	19,440	19,920
Consultants - General		1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Insurance - Other		4,570	4,820	4,920	5,020	5,150	5,280	5,410	5,550	5,690	5,830	5,980
Other Expenses - Telephone		4,310	8,305	8,470	8,630	8,850	9,070	9,300	9,530	9,770	10,010	10,260
Donations - Donation Program		42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850
Donations - Other		2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Other Expenses - Other-Advertising		340	340	350	360	370	380	390	400	410	420	430
Other Expenses - Other-Postage & Freight		290	290	300	310	320	330	340	350	360	370	380
Other Expenses - Other-Printing Stationary		800	800	820	840	870	900	930	960	990	1,020	1,050
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		1,412,705	1,420,325	1,427,540	1,451,440	1,481,100	1,511,670	1,540,070	1,569,200	1,599,070	1,629,630	1,660,980
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Other-Workers Comp Premium Adjustment		-	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Total Revenue from Ordinary Activities		-	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		1,412,705	1,395,325	1,402,540	1,426,440	1,456,100	1,486,670	1,515,070	1,544,200	1,574,070	1,604,630	1,635,980
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		1,412,705	1,395,325	1,402,540	1,426,440	1,456,100	1,486,670	1,515,070	1,544,200	1,574,070	1,604,630	1,635,980
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Energy Efficiency Program		40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Acquisition of Assets - Minor Community Infrastructure Assets		180,000	100,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Total Capital Amounts		220,000	140,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		1,632,705	1,535,325	1,522,540	1,546,440	1,576,100	1,606,670	1,635,070	1,664,200	1,694,070	1,724,630	1,755,980
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		1,632,705	1,535,325	1,522,540	1,546,440	1,576,100	1,606,670	1,635,070	1,664,200	1,694,070	1,724,630	1,755,980

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services		PROPOSED BUDGET								
	Financial Services										
	Administration										
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	(666,275)	(727,500)	(720,840)	(749,940)	(803,230)	(839,880)	(661,600)	(684,380)	(743,200)	(720,090)	(707,020)
Borrowing Cost - Interest on Overdraft	500	500	500	500	500	500	-	-	-	-	-
Materials - General	44,660	44,660	45,560	46,460	47,620	48,800	50,020	51,280	52,550	53,860	55,190
Contracts - Electrical	400	400	410	420	430	440	450	460	470	480	490
Contracts - Cleaning	27,100	27,700	28,250	28,820	29,540	30,280	31,040	31,820	32,620	33,440	34,280
Contracts - Other	3,100	3,100	3,160	3,220	3,300	3,380	3,460	3,550	3,640	3,730	3,820
Contracts - Security	4,800	4,800	4,900	5,000	5,130	5,260	5,390	5,520	5,660	5,800	5,950
Consultants - General	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Audit Services-Audit Services	100,000	105,200	107,300	109,440	112,180	114,990	117,860	120,810	123,830	126,930	130,100
Other Expenses - Bad & Doubtful Debts	3,140	3,140	3,150	3,160	3,170	3,180	3,190	3,200	3,210	3,220	3,230
Insurance - Property	10,670	12,370	12,620	12,870	13,190	13,520	13,860	14,210	14,560	14,920	15,290
Other Expenses - Electricity	11,000	10,800	11,020	11,240	11,520	11,810	12,100	12,400	12,710	13,020	13,340
Other Expenses - Gas	500	500	510	520	530	540	550	560	570	580	590
Other Expenses - Telephone	8,200	6,150	6,280	6,400	6,560	6,720	6,890	7,070	7,250	7,430	7,610
Other Expenses - Other-Bank Fees	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050
Other Expenses - Other-Valuation Fees	70,010	71,500	72,930	74,390	76,250	78,160	80,110	82,110	84,160	86,260	88,420
Other Expenses - Other-Advertising	5,740	5,740	5,850	5,970	6,120	6,270	6,430	6,590	6,750	6,920	7,090
Other Expenses - Other-Postage & Freight	17,730	13,730	14,000	14,280	14,710	15,150	15,600	16,070	16,550	17,050	17,560
Other Expenses - Other-Printing Stationary	26,980	26,980	27,520	28,070	28,920	29,790	30,680	31,600	32,540	33,520	34,530
Other Expenses - Other-Council Rates	9,610	9,750	9,950	10,150	10,400	10,660	10,920	11,190	11,470	11,750	12,050
Other Expenses - Other-Council Water Usage	4,000	3,400	3,470	3,540	3,630	3,720	3,810	3,900	4,000	4,100	4,200
Other Expenses - Internal Overheads Allocations	(1,774,560)	(1,784,230)	(1,819,930)	(1,856,350)	(1,902,770)	(1,950,330)	(1,999,080)	(2,049,060)	(2,100,290)	(2,152,790)	(2,206,620)
Other Expenses-Small Plant Charged to Other Funds	10,630	10,900	11,120	11,340	11,620	11,910	12,210	12,520	12,830	13,150	13,480
Depreciation	409,150	410,850	411,870	412,890	413,910	414,930	415,960	417,000	418,040	419,080	420,120
Total Expenses from Ordinary Activities	(1,627,865)	(1,694,510)	(1,715,350)	(1,772,560)	(1,861,720)	(1,935,150)	(1,795,100)	(1,856,530)	(1,955,030)	(1,972,590)	(2,001,250)
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Fees-Certificates - 603 Certificates	(26,000)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)
Income-Other Revenue-Other-Plan Printing Sale of Maps	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)
Income-Other Revenue-Other-Sales Old Materials	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Income-Other Revenue-Other-Others	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)
Rates	(13,994,005)	(14,314,005)	(14,609,095)	(14,910,309)	(15,284,923)	(15,667,044)	(16,058,723)	(16,460,180)	(16,871,660)	(17,293,450)	(17,725,791)
Fees - Storm Water	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450
Interest - Ordinary Rates	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)
Other -Legal Fees Recovery	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)
Grants - Financial Assistance Grant	(4,134,046)	(4,280,000)	(4,389,700)	(4,477,500)	(4,564,240)	(4,678,350)	(4,795,310)	(4,915,190)	(5,038,070)	(5,164,020)	(5,293,120)
Grants - Pensioners Rebate Subsidy	(186,940)	(186,940)	(186,940)	(186,940)	(186,940)	(186,940)	(186,940)	(186,940)	(186,940)	(186,940)	(186,940)
Income-Interest-Cash & Investments	(655,405)	(394,000)	(197,900)	(197,900)	(197,900)	(197,900)	(197,900)	(197,900)	(197,900)	(197,900)	(197,900)
Total Revenue from Ordinary Activities	(19,027,846)	(19,235,795)	(19,444,485)	(19,833,499)	(20,294,853)	(20,791,084)	(21,299,723)	(21,821,060)	(22,355,420)	(22,903,160)	(23,464,601)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(20,655,711)	(20,930,305)	(21,159,835)	(21,606,059)	(22,156,573)	(22,726,234)	(23,094,823)	(23,677,590)	(24,310,450)	(24,875,750)	(25,465,851)

<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(20,655,711)	(20,930,305)	(21,159,835)	(21,606,059)	(22,156,573)	(22,726,234)	(23,094,823)	(23,677,590)	(24,310,450)	(24,875,750)
<u>CAPITAL AMOUNTS</u>										
Repayment of Loans	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>										
Depreciation	(409,150)	(410,850)	(411,870)	(412,890)	(413,910)	(414,930)	(415,960)	(417,000)	(418,040)	(419,080)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(409,150)	(410,850)	(411,870)	(412,890)	(413,910)	(414,930)	(415,960)	(417,000)	(418,040)	(419,080)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	(21,064,861)	(21,341,155)	(21,571,705)	(22,018,949)	(22,570,483)	(23,141,164)	(23,510,783)	(24,094,590)	(24,728,490)	(25,294,830)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>										
Net Transfers to/(from) Internally Restricted Assets	(123,595)	(150,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	(21,188,456)	(21,491,155)	(21,821,705)	(22,268,949)	(22,820,483)	(23,391,164)	(23,760,783)	(24,344,590)	(24,978,490)	(25,544,830)

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Corporate and Economic Services	Information Services	Administration	Administration	CURRENT BUDGET	PROPOSED BUDGET										
						2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>																
Employee Benefits & On Costs						529,415	562,590	576,030	589,910	606,910	624,500	639,980	655,860	672,140	688,810	705,890
Materials - General						520,450	520,450	530,840	541,450	554,980	568,860	583,080	597,670	612,600	627,920	643,630
Contracts - IT Maintenance & Support						174,400	174,400	177,890	181,450	185,990	190,640	195,410	200,300	205,310	210,440	215,700
Contracts - Security						1,120	1,120	1,140	1,160	1,190	1,220	1,250	1,280	1,310	1,340	1,370
Insurance - Property						30	30	30	30	30	30	30	30	30	30	30
Other Expenses - Telephone						30,960	30,965	31,590	32,220	33,020	33,850	34,700	35,560	36,440	37,350	38,290
Other Expenses - Internet						64,980	54,510	55,600	56,710	58,130	59,580	61,070	62,600	64,170	65,770	67,410
Other Expenses - Other-Postage & Freight						290	290	300	310	320	330	340	350	360	370	380
Other Expenses - Other-Printing Stationary						3,490	3,490	3,560	3,630	3,740	3,850	3,970	4,090	4,210	4,340	4,470
Depreciation						-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities						1,325,135	1,347,845	1,376,980	1,406,870	1,444,310	1,482,860	1,519,830	1,557,740	1,596,570	1,636,370	1,677,170
<u>REVENUE FROM ORDINARY ACTIVITIES</u>																
						-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities						-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts						1,325,135	1,347,845	1,376,980	1,406,870	1,444,310	1,482,860	1,519,830	1,557,740	1,596,570	1,636,370	1,677,170
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>																
						-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes						-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts						1,325,135	1,347,845	1,376,980	1,406,870	1,444,310	1,482,860	1,519,830	1,557,740	1,596,570	1,636,370	1,677,170
<u>CAPITAL AMOUNTS</u>																
Repayment of Loans						-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets						-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold						-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used						-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Computer Equipment						147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490
Total Capital Amounts						147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490
<u>ADD BACK NON-CASH ITEMS</u>																
Depreciation						-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold						-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items						-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>						1,472,625	1,495,335	1,524,470	1,554,360	1,591,800	1,630,350	1,667,320	1,705,230	1,744,060	1,783,860	1,824,660
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>																
Net Transfers to/(from) Internally Restricted Assets						-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>						1,472,625	1,495,335	1,524,470	1,554,360	1,591,800	1,630,350	1,667,320	1,705,230	1,744,060	1,783,860	1,824,660

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Corporate and Economic Services</div> <div>Information Services</div> <div>Recreation & Culture</div> <div>Public Libraries</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	585,135	572,785	586,620	600,900	618,290	636,290	651,830	667,760	684,110	700,860	718,020
Materials - General	105,495	107,045	109,190	111,350	114,140	117,000	119,940	122,940	126,020	129,170	132,400
Contracts - Cleaning	32,700	33,300	33,970	34,650	35,520	36,410	37,320	38,250	39,210	40,190	41,190
Contracts - IT Maintenance & Support	7,270	7,270	7,420	7,570	7,760	7,950	8,150	8,350	8,560	8,770	8,990
Contracts - Security	4,800	4,800	4,900	5,000	5,130	5,260	5,390	5,520	5,660	5,800	5,950
Insurance - Property	13,050	15,070	15,370	15,670	16,060	16,460	16,870	17,290	17,720	18,160	18,610
Other Expenses - Electricity	24,000	20,400	20,810	21,230	21,760	22,300	22,860	23,430	24,020	24,620	25,240
Other Expenses - Telephone	3,590	3,590	3,660	3,730	3,820	3,920	4,020	4,120	4,220	4,330	4,440
Other Expenses - Internet	2,565	2,565	2,620	2,670	2,740	2,810	2,880	2,950	3,020	3,100	3,180
Other Expenses - Other-Advertising	3,090	3,090	3,150	3,210	3,290	3,370	3,450	3,540	3,630	3,720	3,810
Other Expenses - Other-Postage & Freight	9,000	7,000	7,140	7,280	7,500	7,730	7,960	8,200	8,450	8,700	8,960
Other Expenses - Other-Printing Stationary	7,000	7,000	7,140	7,280	7,500	7,730	7,960	8,200	8,450	8,700	8,960
Other Expenses - Other-Council Rates	2,510	2,620	2,670	2,720	2,790	2,860	2,930	3,000	3,080	3,160	3,240
Other Expenses - Other-Council Water Usage	1,600	2,000	2,040	2,080	2,130	2,180	2,230	2,290	2,350	2,410	2,470
Other Expenses - Photocopier Costs	8,000	8,000	8,160	8,320	8,490	8,660	8,830	9,010	9,190	9,370	9,560
Other Expenses - Internal Overheads Allocations	157,680	157,210	160,350	163,560	167,650	171,840	176,140	180,540	185,050	189,680	194,420
Depreciation	178,700	180,500	180,950	181,400	181,850	182,300	182,760	183,220	183,680	184,140	184,600
Total Expenses from Ordinary Activities	1,146,185	1,134,245	1,156,160	1,178,620	1,206,420	1,235,070	1,261,520	1,288,610	1,316,420	1,344,880	1,374,040
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Other Revenue-Other-Library	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)
Total Revenue from Ordinary Activities	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	1,127,385	1,115,445	1,137,360	1,159,820	1,187,620	1,216,270	1,242,720	1,269,810	1,297,620	1,326,080	1,355,240
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
Grants - Library - Capital Grant	(66,270)	(67,770)	(69,130)	(70,510)	(71,920)	(73,720)	(75,560)	(77,450)	(79,390)	(81,380)	(83,420)
Total Grants and Contributions Provided for Capital Purposes	(66,270)	(67,770)	(69,130)	(70,510)	(71,920)	(73,720)	(75,560)	(77,450)	(79,390)	(81,380)	(83,420)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	1,061,115	1,047,675	1,068,230	1,089,310	1,115,700	1,142,550	1,167,160	1,192,360	1,218,230	1,244,700	1,271,820
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Books & Materials	126,720	128,130	130,120	132,150	134,740	137,390	140,110	142,910	145,770	148,700	151,700
Total Capital Amounts	126,720	128,130	130,120	132,150	134,740	137,390	140,110	142,910	145,770	148,700	151,700
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(178,700)	(180,500)	(180,950)	(181,400)	(181,850)	(182,300)	(182,760)	(183,220)	(183,680)	(184,140)	(184,600)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(178,700)	(180,500)	(180,950)	(181,400)	(181,850)	(182,300)	(182,760)	(183,220)	(183,680)	(184,140)	(184,600)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	1,009,135	995,305	1,017,400	1,040,060	1,068,590	1,097,640	1,124,510	1,152,050	1,180,320	1,209,260	1,238,920
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	1,009,135	995,305	1,017,400	1,040,060	1,068,590	1,097,640	1,124,510	1,152,050	1,180,320	1,209,260	1,238,920

Division	Corporate and Economic Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Information Services											
Function:	Recreation & Culture											
Sub Function	Art Galleries	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		70,260	64,960	66,520	68,130	70,130	72,190	74,000	75,850	77,750	79,680	81,670
Other Expenses - Gas		250	250	260	270	280	290	300	310	320	330	340
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		70,510	65,210	66,780	68,400	70,410	72,480	74,300	76,160	78,070	80,010	82,010
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		70,510	65,210	66,780	68,400	70,410	72,480	74,300	76,160	78,070	80,010	82,010
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		70,510	65,210	66,780	68,400	70,410	72,480	74,300	76,160	78,070	80,010	82,010
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Art Gallery Improvements		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Total Capital Amounts		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		75,510	70,210	71,780	73,400	75,410	77,480	79,300	81,160	83,070	85,010	87,010
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		75,510	70,210	71,780	73,400	75,410	77,480	79,300	81,160	83,070	85,010	87,010

END OF DOCUMENT

Contact details:

Inverell Shire Council
144 Otho Street
(PO Box 138)
Inverell NSW 2360
Telephone: 02 6728 8288
Email: council@inverell.nsw.gov.au
www.inverell.nsw.gov.au

