



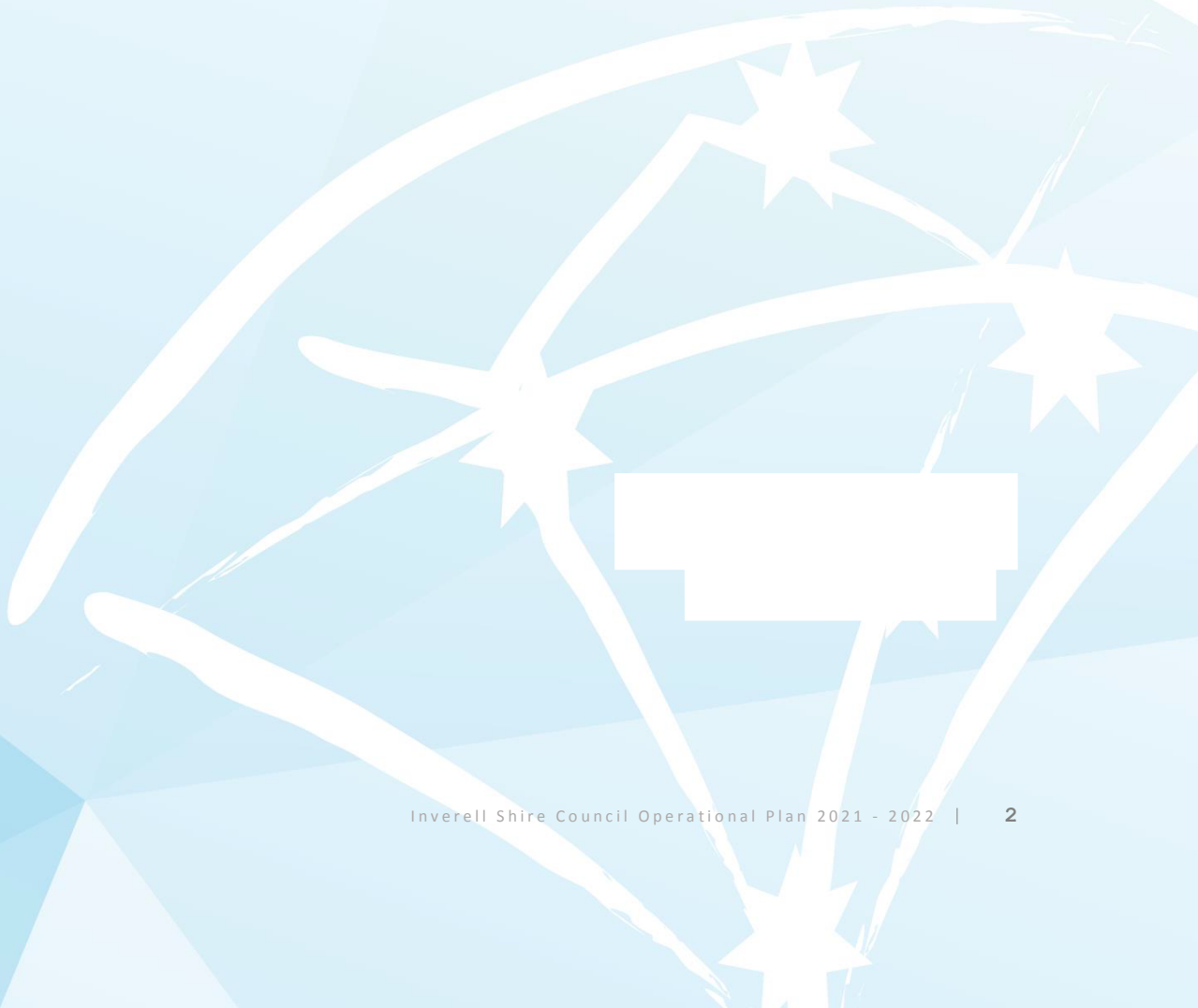
INVERELL
SHIRE COUNCIL

Operational Plan

2021-2022



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Message from the Mayor



I have pleasure in presenting to you Council's draft Operational Plan and Budget for 2021/2022. These documents are aimed at ensuring the continued financial sustainability and growth of the Shire Community. The draft Operational Plan and Budget have been prepared in accordance with the NSW Integrated Planning and Reporting Guidelines, 2013 and Council's Long Term Financial Plan (LTFP).

Council has a clear vision for the maintenance and enhancement of the Shire as a strong, vibrant, self-sustaining Community. The strategies and objectives detailed in Council's 2021/2022 Operational Plan and Budget support this Vision.

Council is conscious, as in past financial years, of the need to carefully match income, (which is largely contained by rate pegging) with expenditure where Council is seeking to meet the expectations of the community. This task is now more important than ever, given the multiple challenges currently being faced by our community.

The Budget contains significant funding for Road Asset Infrastructure maintenance and renewal activities in the Rural Area. The 2021/2022 budget provides \$14.23M for Road Maintenance and Renewal to ensure existing service and infrastructure levels are met, which will be a major benefit to the Community. Over 81% of the Roads Budget will be spent in the Rural Area and around 19% in the Urban Areas.

Again, a large Capital Works and Infrastructure Renewal Program is planned. The Budget provides \$1504K for Water Fund Asset Renewals and Upgrades, \$838K for Sewerage Fund Asset Renewals, \$2.46M for Plant Purchases and Workshop Upgrades, and \$200K for Bushfire Equipment Upgrades.

The goal of ensuring that the existing service and infrastructure levels are maintained and that Council meets the State Government Performance Benchmarks can only be achieved by the ongoing implementation of Council's Long Term Financial Plan.

Financial Modeling indicates that in each of the next five (5) years a Balanced Budget will be achieved. Ten year financial modeling as included in Council's Long Term Financial Plan, provides Council with the capacity to maintain and upgrade existing services and facilities.

I commend Council's draft 2021/2022 Operational Plan and Budget to you.



Cr Paul Harmon
Mayor

General Manager's Introduction

The 2021/2022 draft Operational Plan and Budget makes provision for the continued delivery of a wide range of services and new infrastructure to the Inverell Shire Community.

The Budget has been prepared on the basis of Council's ongoing implementation of our Long Term Financial Plan

A financially and operationally sound "Balanced Budget" is delivered in all funds (that is the continuation of all Council's existing Programs and Services, at the existing Service Levels, with no service or infrastructure cuts).



In developing Council's Long Term Financial Plan and this Operational Plan and Budget, particular attention has been paid to the need to ensure long term financial sustainability across all Council's functions, and at the same time deliver quality core Local Government Services which optimise whole-of-Community outcomes.

Each year Council traditionally allocates funds to special Strategic Capital Infrastructure Projects. This Budget allocates \$515K for this purpose. This includes \$515K contribution towards the proposed Inverell Swimming pool redevelopment.

The Plan also allocates \$15.63M for asset renewal works in the General, Water and Sewer Funds. These projects are funded from ordinary revenues and grants. No new loan borrowings are proposed in 2021/2022.

The Budget has been prepared on the basis of Council applying the maximum permissible 2% General Rate Peg increase against increases in Council's fixed costs. In this regard it is noted that the maximum permissible increase in general rates generates \$287K for 2021/2022. This additional revenue has been applied against fixed cost increases, such as insurance, electricity, compliance costs, wages and contracts.

Increases in Water, Sewerage, and Waste Management Charges are in line with the significant expenditure needs of those Funds, but are limited to providing sufficient funds to meet the operational and capital costs of these functions, and to ensure their long term sustainability.

I submit that the 2021/2022 draft Operational Plan and Budget is a vehicle for ensuring Inverell Shire is well placed to meet the challenges of the next twelve months and to achieve all the required Fit for the Future Benchmarks established by the State Government.



Paul J Henry PSM
General Manager

Our Community

Inverell Shire is a dynamic and creative Community that provides an opportunity for its citizens to enjoy a quality lifestyle. The area is endowed with natural resources and citizens who adopt a progressive and inclusive approach to life. These values are encapsulated in the Shire's Vision – "A Community for Everyone".

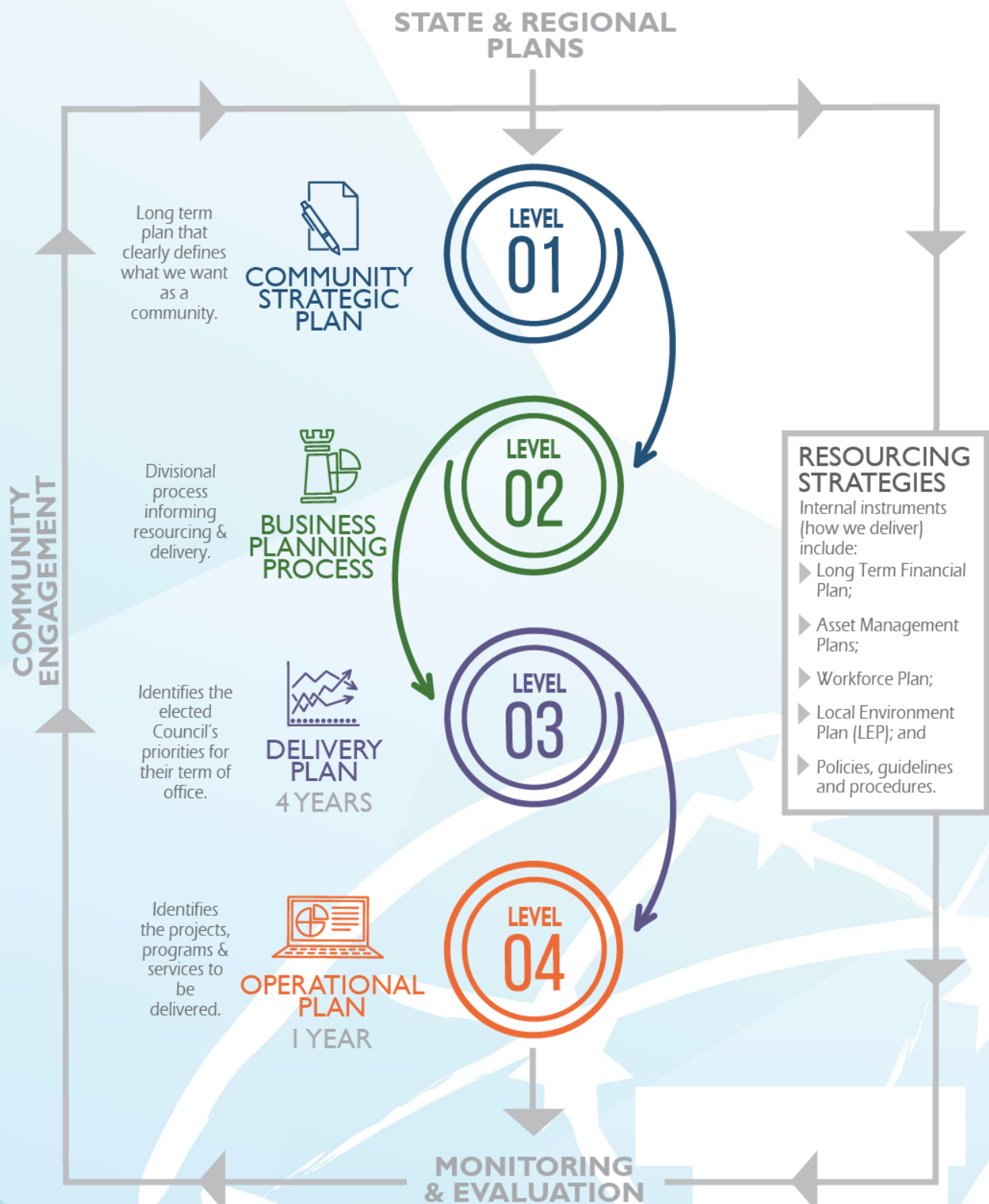
In the future, it is inevitable that the Community will be faced with challenges that must be addressed. As a Community we must be vigilant to the early warning signs that these challenges are approaching and then be prepared to act decisively in response.

In responding to these challenges Inverell Shire needs to take control of its own destiny. While acknowledging that the Shire is part of a Region and that an integrated approach to challenges is required, the Shire will not be constrained from celebrating and strengthening its own identity.

The Operational Plan is one of Council's three (3) major Strategic Planning documents and has been developed to respond to and manage the challenges facing Inverell Shire. The Community Strategic Plan outlines where we wish to be as a Community - our Destinations. The Operational Plan details the strategies to be pursued as a means of making progress towards our Destinations over the next 12 months. The plan recognises that our citizens seek to live in a healthy and safe Community that has access to lifelong learning opportunities and which is supported by sound infrastructure and services.

The Operational Plan embraces the "Vision" established in Council's 20 year Community Strategic Plan, and the "Destinations" (Aspirational Goals) it establishes. This Operational Plan continues the process of addressing the "Term Achievements" as detailed in Council's four (4) year Delivery Plan.

How it all fits together



Community Strategic Plan

20 years

Delivery Plan

Term Achievements

5 x 4-years

Operational Plan

Operational Achievements

20 x 1-year

Destination 1: A recognised leader in the broader context (Code R)

R.01

Inverell Shire is promoted and distinguished regionally, nationally and internationally.

R.01.01

Inverell is recognised locally and throughout the New England area, as a vibrant, innovative and attractive rural centre, with a range of services and experiences complemented by those available in Armidale and Tamworth.

R.01.01.01

Increase marketing programs that present Inverell Shire as the attractive, vibrant rural centre of the New England North West, designed to distinguish it from other parts of New England and attract visitors.

Destination 2: A community that is healthy, educated and sustained (Code C)

C.01

Facilitate the provision of a broad range of services and opportunities which aid the long-term sustainability of the community.

C.01.01

Advocate on behalf of the community for the provision of services which meet community needs and expectations.

C.01.01.01

To provide leadership and advocate to ensure the community is provided with a broad range of services and opportunities commensurate with other large regional councils.

Destination 3: An environment that is protected and sustained (Code E)

E.01

Promote sustainable agricultural activities.

E.01.01

Environmental community impact management.

E.01.01.01

To establish measures and processes to protect the built environment and safety of the residents of the Shire through both direct control and education.

Destination 4: A strong local economy (Code B)

B.01

Business, institutions and Council are working cooperatively towards agreed initiatives to strengthen and expand the Shire's economic base.

B.01.01

Planning instruments and policies compliance.

B.01.01.01

To ensure the physical development of the Shire is in accordance with community needs and expectations, adopted planning instruments and policies.

Destination 5: The communities are supported by sustainable services and infrastructure (Code S)

S.01

Sound Local Government administration, governance and financial management are provided.

S.01.01

Communication Strategic Plan.

S.01.01.01

To ensure communities have cost effective access to communication services.

Council's Strategic Plans

As indicated above, Inverell Shire Council's planned future direction is divided into three (3) separate documents, each interdependent:

- Inverell Shire Council Community Strategic Plan,
- Inverell Shire Council Delivery Plan,
- Inverell Shire Council Operational Plan.

The Community Strategic Plan is our primary strategic document. It sets out our shared goals and aspirations (Destinations) for the future as well as the Council's mission and purpose. The way we bring those aspirations and goals into reality is outlined in our Delivery Plan. The Delivery Plan is a four (4) year plan, outlining the 'Term Achievements', which align directly with the Destinations defined in the Strategic Plan. The Delivery Plan provides greater detail on the strategies to be used in the construction of the Operational Plan.

The Delivery Plan is reviewed annually to establish which objectives set out in the Community Strategic Plan can be achieved within Council's available resources and an Operational Plan of actions for the coming year is created. Each Operational Plan action relates to a Delivery Program strategy, which is then linked to a priority in the Community Strategic Plan, Key Performance Indicators (KPI's) and measurable expected outcomes.

The KPI's and activities contained in the Operational Plan are to fulfill the Operational Achievements that support the Term Achievements and therefore assist in making progress towards the Destinations contained in the Community Strategic Plan.

This integrated planning process ensures that Council's long-term planning is consistent with the current and future needs of the community. The below legend is used across the Community Strategic Plan, Delivery Plan and Operational Plan.

Throughout the documents, the colour associated with the relevant Destination has been used to provide for easy use and understanding of the activities listed as well as illustrating links to Term Achievements (Delivery Plan) and actions outlined in the Operational Plan.





PART A – STRATEGIC COMPONENT

Introduction – The 2021/2022 to 2025/2026 Operational Plan

The Operational Plan is the core corporate and strategic document that Council applies in determining its resourcing priorities and direction for the 2021/2022 year in accordance with its Four Year Delivery Program.

The Operational Plan provides a program aimed at meeting the needs of the Inverell Shire Community to the highest possible standard. The Plan states Council's Mission Statement, Customer Commitment, Value Statement, principal activities and strategic objectives, providing an indication of Council's goals for the coming 12 months. To ensure Council's long term financial sustainability, financial modeling has been undertaken for the next 10 years based on Council maintaining its existing Service and Infrastructure Levels and where relevant, five (5) year financial planning figures are included in the Operational Plan.

The Operational Plan is required to be placed on public exhibition for a period of 28 days, (as required by Section 405 of the *Local Government Act, 1993*), to enable the Community to examine, make comments and recommendations, which reflect their needs and expectations.

Understanding the Operational Plan

The Operational Plan is divided into five (5) components:

- Strategic Component
- Principal Activities and Other Activities
- Revenue Policy
- Operating Plan and Budget
- Fees and Charges

Strategic Component

This part of the Operational Plan document includes information on the Council's profile, clearly identifying the business in which Council is engaged (its mission statement), the service nature of that business as reflected in Council's customer commitment and how Council proposes to conduct that business (Statement of Values).

Principal Activities and Other Activities

This part of the Operational Plan identifies the Principal Activities and associated strategic objectives in which Council is engaged, framed in the context of Council's operational services.

Statement of Revenue Policy

In accordance with the provisions of Section 404 of the Local Government Act, this section provides details of the way in which Council proposes to raise the revenue required to meet the expenditure on various works, services and facilities detailed in the Operational Plan. The major source of revenue is identified as sourced through the levy of various rates and charges.

Operating Plan and Budget

Council's Principal Activities are composed of several service functions, which are undertaken to achieve identified outcomes and objectives. This section deals with the Annual Operating Plans and Budgets associated with the delivery of each Council service.

Fees and Charges

This part of the Operational Plan provides the detail of the individual rates and charges to be applied by Council in the financial year ending 30 June, 2022.

Strategic Direction

Vision

A community for everyone.

Mission Statement

To work with the community in providing and facilitating the provision of services that enhance the quality of life for all residents.

Customer Commitment

Inverell Shire Council is a service-based organisation and will conduct itself accordingly. Its customers, both internal and external to the organisation, can reasonably expect the highest possible standards of service. Council Staff will make every effort to ensure that their response reflects the Council's commitment to providing a quality service.

Value Statement

Council seeks to devote itself to the corporate values made explicit in its Management Plan.

Responsiveness

Council is committed to being responsive and accessible to the public and to work in a fair and equitable manner with the organisations and individuals with whom it interacts.

Excellence of Service

Council is committed to achieving excellence in its work. Council expects a quality service to be delivered to its customers and high productivity in all areas of Council operations.

Respect for Staff

In return for a commitment to Council values, Council is committed to fostering and utilising the skills of its staff and offering an equitable and safe work environment.

These values are fundamental to Council's Management and Business Plans as they underpin the setting of objectives and delivery of Council Services.

Consultation

Council recognises the importance of consulting with its Community on a continual basis. Consultation is carried out in a variety of ways. This includes direct consultation by individual elected Councillors, Councillor and community representation on a wide range of Council and community committees, the public forum session at the monthly Ordinary Meetings of Council, My Inverell My Say website, Community Public Meetings and via electronic media. Council also actively participates and encourages participation in a number of Community Village Precinct Committees. Contact Council for details on 02 6728 8288.

Comment on the Operational Plan

Council welcomes comment and submissions from the Community, and the Communities input into this Operational Plan. Comments and Submissions should be forwarded in writing to the General Manager at PO Box 138, Inverell NSW 2360, by email to council@inverell.nsw.gov.au, or facsimile to 02 6728 8277. Alternatively, direct contact can be made by visiting Council's Administration Centre at 144 Otho Street, Inverell or by phoning Council on 02 6728 8288.

This Draft Operational Plan and Budget will be placed before Council for adoption on Wednesday, 24 June, 2021. Black and white copies of the Operational Plan are available free of charge by contacting Council.

Our Shire Profile

Area

9,420 km²

Population

17,446

Climate

Mean minimum temperature
7.4° C

Mean maximum temperature
23.9° C

Elevation

584m

Rainfall

780mm

Labour force

6,570

Businesses

1,604

Economy

Inverell Shire is unique in that it continues to experience sound growth. Inverell itself is an emerging Major Regional Centre.

Inverell features diverse retail, manufacturing, professional services, construction and agricultural sectors. They are all major contributors to the local economy. Tourism, in particular, is a growing industry in the region contributing \$60.7M p.a. to the local economy.

Environment

The Inverell Shire has a unique natural environment consisting of two (2) major river systems, two (2) major water storage dams, Copeton and Pindari, two (2) National Parks (Kwiambal and Kings Plains), ten (10) State Forests, as well as wilderness areas.

Inverell Shire Council faces the challenge to ensure that the environment is protected and enhanced, facilitating a healthy and safe lifestyle for all and to promote biodiversity. This aim must be achieved while ensuring an equitable balance between the environment and social and economic development. Council has recently upgraded 7 of its major buildings to solar energy and has installed LED Street lighting across the Shire in its commitment to the environment.

History

Before the arrival of European settlers in 1827, the Inverell district was inhabited by the people of the Anaiwan and Kamilaroi nations.

By 1835, squatters had moved into the district, establishing large sheep and cattle stations. The 1870s brought the discovery of tin deposits, followed by silver, diamonds and sapphires.

The early 1900s saw the disaggregation of large land holdings into productive family farms and Inverell developed into a regional centre by 1950. The establishment of Copeton Dam in the 1970s assured Inverell a reliable long-term water supply and provided a strong platform for sustainable economic and population growth.

Map of Inverell Shire



Our Councillors

The Inverell Shire Council consists of nine (9) Councillors, who elect the Mayor and Deputy Mayor from this body for the ensuing two (2) years. The Councillors are elected by residents and ratepayers of the Shire every four (4) years. The next general election will be held in September, 2021.



Cr Paul Harmon
Mayor



Cr Anthony Michael
Deputy Mayor



Cr Di Baker



Cr Paul King



Cr Kate Dight



Cr Mal Peters



Cr Stewart Berryman



Cr Neil McCosker

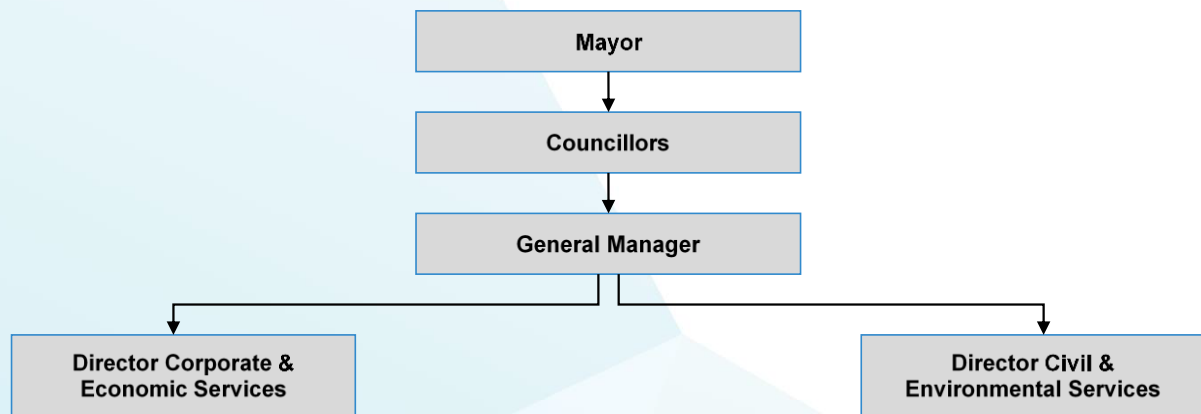


Cr Jacki Watts



Organisational Structure

The overall structure of the Inverell Shire Council is demonstrated in the chart below. The organisation consists of the Elected Members, the General Manager and two (2) divisional Directorates.



Role of the Major Players

The Mayor

- To provide leadership and guidance to the community
- To exercise policy-making functions between meetings of the Council
- To preside at meetings of the Council
- To represent Council at civic and ceremonial functions
- To facilitate communication between the community and the Council by way of correspondence, telephone, face to face meetings and inspections.

The Councillors

- To represent the interests of the residents and ratepayers
- To provide leadership and guidance to the community
- To facilitate communication between the community and the Council
- To attend meetings of the Council.

The Council

- To determine Council policies and objectives
- To direct and control the affairs of the Council in accordance with the Local Government Act
- To review the performance of the Council and its delivery of services, and the management plans and revenue policies of the Council
- To represent at all times the needs of the community as a whole.

General Manager

Paul Henry PSM

The General Manager is Council's principal staff officer and is responsible for the efficient and effective operation of the Council's organisation and for ensuring the implementation of decisions of the Council without delay. His role is:



- The day-to-day management of the organisation
- To exercise the functions of the Council as are delegated by the Council
- To appoint, direct and dismiss Council employees
- The implementation of Council decisions
- To report to the Council on the contractual conditions of senior staff
- To exercise good corporate governance by clearly demonstrating leadership and commitment
- To ensure compliance with the Local Government Act and other relevant State and Commonwealth Law
- Legal
- Governance
- Communications/Media
- Industry Development.

Director Civil and Environmental Services

Brett McInnes

Civil and Environmental Services is responsible for the following activities:



- Statutory and Strategic Planning
- Environmental and Public Health
- Building Control
- Waste Management Services
- Public and Private Swimming Pools
- Caravan Park Supervision
- Cemetery Operations
- Regulatory Services and Compliance
- Heritage Matters
- Survey & Design
- Works Branch Operations
- Major Drainage
- Fleet Operations
- Private Works
- Weight of Loads
- Sporting Facilities Services
- Parks & Reserves Services
- Local Emergency Management
- Water Services
- Sewerage Services
- Traffic Management Services
- Bridges Maintenance & Constructions
- Roads Maintenance Services
- Roads Construction Services.

Director Corporate and Economic Services

Paul Pay



Corporate and Economic Services is responsible for the following activities:

- Corporate/Strategic Planning and Development
- Corporate/Administrative Services
- Economic Development
- Property Development
- Financial Services
- Information Services
- Human Resource Management
- Asset Management
- Rural Addressing
- Procurement and Contracts
- Depot Services
- Fleet Management Services
- Library Services
- Tourism Services
- Cultural Development
- Community/Social Development
- Community Services
- Aerodrome Services
- Rural Fire Service and State Emergency Service liaison.

How Your Council Functions

Council consists of nine (9) Councillors and is the ultimate decision-making body for the organisation. Council receives and acts upon advice from Council officers, advisory sub-committees and terminating committee / working parties.

The elected members should reflect the views of the community and are primarily responsible for making decisions on policy matters and the allocation of funds for Council services.

The *Local Government Act 1993* authorises for the General Manager to exercise the day-to-day management of Council.

Advisory Sub-Committees:

These particular committees address specialist issues under their jurisdiction. They consist of Councillors and public representatives and are requested to advise only on matters relating to the appropriate function/s. Advisory Sub-Committees report to Council on a regular basis making recommendations in relation to policy and planning.

Current Advisory Sub-Committees include:

- Local Emergency Management;
- Conduct Review;
- Precinct Committees – Ashford, Yetman and Delungra; and
- Traffic.

Terminating Committees/Working Groups:

These Committees are appointed where any matter before Council or a Committee requires detailed investigation. Meetings are held on an “as required” basis and terminate once the matter under investigation is reported to Council for determination.

Section 355 Committees:

Section 355 Committees are formed under this section of the *Local Government Act, 1993* to ‘care, control and manage appropriate functions’. These Committees operate under authorities delegated by Council and report annually to Council. These include the Sapphire City Festival and Inverell Sports Council.

Management Team

The Council's Senior Management Team consists of the General Manager and the two (2) Directors of Council's Divisional Directorates, Corporate and Economic Services and Civil and Environmental Services.

In carrying out its responsibilities in the community, Council provides a range of services and related functions known as activities. Each activity is the responsibility of one (1) of the two (2) Directors.

Objectives of the Corporate and Economic Services Division

To develop a structure within the organisation that will coordinate and achieve all community, Council and Government needs in an efficient and cost-effective manner. This involves the necessary action to ensure that:

- a) the decisions of Council are promptly and efficiently implemented,
- b) an accounting and information system is in place that provides adequate and accurate financial information to enable the decision-making process of Council and the Divisional Officers to be carried out,
- c) a system is in place to ensure that firm budgetary provisions are made for all income, expenditure and capital items so as to provide a clear indication of Council's overall financial planning,
- d) public confidence in the Council and its officers is promoted,
- e) economic, cultural and social development is facilitated within the Shire, and
- f) Council's resources are utilised appropriately and in accordance with Council Policy and Procedures and Legislative and Regulatory requirements.

Objectives of the Civil and Environmental Services Division

To encourage the continued development and growth of the Inverell Shire in an environmentally sensitive manner. This is achieved through the implementation of local environmental plans, development control plans and health and building policies. These are designed to ensure that development occurs in a manner, which conforms to the requirements of all government bodies and environmental guidelines and which are aesthetically pleasing.

To provide safe, effective, affordable and sustainable technology-based services and infrastructure to the community, and to Council's internal and external clients as well as the management of the civil infrastructure of the Shire.

PART B – OPERATIONAL COMPONENT

Principal Activities / Other Activities

For the purposes of the Operational Plan and Budget, the following summary identifies the principal activities and their associated services which support Council's Community Strategic Plan, Delivery Plan, and subsequently this Operational Plan.

Corporate Activities

Strategic Objective: To provide sound and accountable management for the resources of Council, responsive and representative government, adherence to statutory requirements and the timely and cost-efficient provision of services to the organisation as a whole.

Principal Activity	Budget Program	Responsible Division
Corporate	Administrative Services	Corporate and Economic Services
	Financial Services	Corporate and Economic Services
	Information Services	Corporate and Economic Services
	Stores/Purchasing	Corporate and Economic Services
	Corporate Planning	Corporate and Economic Services
	Depots	Corporate and Economic Services

Community Activities

Strategic Objective: To foster and encourage the development of a wide range of high quality services and facilities to meet the social, recreational, educational, cultural and safety needs of the community.

Principal Activity	Budget Program	Responsible Division
Community	Library Services	Corporate and Economic Services
	Cultural Services	Corporate and Economic Services
	Social Services	Corporate and Economic Services
	Sporting Facilities Services	Civil and Environmental Services
	Parks and Reserves	Civil and Environmental Services
	Local Emergency Management	Civil and Environmental Services
	Fire Control	Corporate and Economic Services
	Cemetery Operations	Civil and Environmental Services
	Community Services	Civil and Environmental Services

Economic Activities

Strategic Objective: To encourage sustainable economic growth, such that it enhances the standard of living of all residents, through the operation of key economic business activities and the ongoing promotion of a wide range of development opportunities.

Principal Activity	Budget Program	Responsible Division
Economic	Industrial and Business Development and Promotion	Corporate and Economic Services
	Property Development	Corporate and Economic Services
	Tourism Operations	Corporate and Economic Services
	Private Works	Civil and Environmental Services
	Aerodrome Operations	Corporate and Economic Services
	Caravan Park Services	Civil and Environmental Services

Transport and Infrastructure Activities

Strategic Objective: To provide a transport infrastructure system that satisfies both urban and rural requirements for safe, convenient and reliable access to destinations through pedestrian and vehicular movement

Principal Activity	Budget Program	Responsible Division
Transport and Infrastructure	Works Branch Operations	Civil and Environmental Services
	Major Drainage	Civil and Environmental Services
	Weight of Loads	Civil and Environmental Services
	Traffic Management Services	Civil and Environmental Services
	Bridge Maintenance and Construction	Civil and Environmental Services
	Roads Construction	Civil and Environmental Services
	Roads Maintenance	Civil and Environmental Services
	Fleet Management Services	Corporate and Economic Services, Civil and Environmental Services
	Survey and Design	Civil and Environmental Services

Health and Development Activities

Strategic Objective: To provide a safe and healthy human environment with access to a high standard of facilities and services as a result of careful planning and responsible development that is mindful of, and compatible with, the natural and built environment

Principal Activity	Budget Program	Responsible Division
Health and Development	Planning Services	Civil and Environmental Services
	Health Services	Civil and Environmental Services
	Building Services	Civil and Environmental Services
	Waste Management Services	Civil and Environmental Services
	Ordinance Services	Civil and Environmental Services
	Water Services	Civil and Environmental Services
	Sewerage Services	Civil and Environmental Services
	Onsite Sewage Management	Civil and Environmental Services

Other Significant Activities

Business and Commercial Activities

Council conducts a number of activities, which are operated on a commercial basis and are, consequently, categorised in accordance with the requirements of the NSW Government's Policy Statement on the "Application of National Competition Policy to Local Government".

Under these guidelines Council conducts two (2) Category 1 business activities (turnover >\$2M pa), being:

- Water Supply Activities
- Waste Water/Sewerage Activities.

The following actions have been taken in regard to these business activities:

- The principles of "Competitive Neutrality" have been applied to Council's Sewerage and Water Funds.
- The Business Activities have been separately identified within Council's operations.
- A "separate Internal Accounting and Reporting Framework" has been established in respect of these activities.
- "Private Sector Pricing Factors" including, tax equivalent payments, debt guarantee fees, rate of return on capital invested and dividend payments have been included in pricing calculations for the setting of charges.

Business Activity Subsidies:

- No theoretical non-cash subsidy is provided to each property ratable to the water charges in respect of private sector pricing factors.

Human Resource Activities

Council is committed to maintaining high quality human resources and, as explicitly stated in Council's 'Statement of Values', is further committed to fostering and utilising the skills of its staff in an equitable and safe work environment. Council has prepared a 10 Year Workforce Management Plan. Council has identified six (6) key components of its human resource activities.

Recruitment Philosophy

The importance of recruiting and selecting the "best" staff in the "best" possible way cannot be underestimated.

Council expressly seeks to make use of the best talent available, (as this ensures the best performance to the organisation and the community), whilst taking into account modern management practices and complying with regulations and legislation covering the hiring of staff.

The recruitment process focuses on the assessment of applicants for both competency (knowledge, skills and attitude) and preference (activities that they like doing) thereby achieving the "best fit," a process that is consistently applied through the operation of Council's recruitment panel.

Training

To ensure that appropriate training is provided to enhance the skills and knowledge of employees in a manner that is mutually beneficial.

Intra Organisational Communication

To provide employees with relevant information and feedback and promote communication across all levels.

Work Health and Safety

To provide a safe working environment for all employees, by adhering to all the requirements of the *Work Health and Safety Act, 2011*, in particular, the continued operation of Council's Risk Management Committee.

Workers' Compensation and Rehabilitation

To ensure that all employees injured at work are compensated under the *Workers' Compensation Act* and are provided with supportive rehabilitation programs.

Industrial Relations

To promote open and consultative communication between management, employees and industrial unions.

Equal Employment Opportunity Activities

Council is committed to ensuring that the talents and resources of all employees are fully recognised and that no employee or job applicant regardless of ethnicity, sex, marital status, pregnancy, physical and intellectual impairment, sexuality or age receives less favorable treatment by condition or requirements which cannot be shown to be relevant to performance. Furthermore, Council is unequivocally committed to promoting Equal Employment Opportunity (EEO) for all employees.

Council's EEO Program aims to ensure that all current and prospective employees receive fair and equitable treatment when applying for employment, training or promotion by providing selection criteria based on experience, qualifications and merit.

Council's EEO Policy reinforces the position that Equal Employment Opportunity is a right to fair and unbiased conduct, practices and decisions in all employment related activities and is based on the principle of merit expounded in Council's EEO Program.

Environmental Activities

Council is committed to a holistic approach in its operational planning process and its Operational Plans are considered against a background of environmental planning. Council monitors and reports on the State of the Environment on an annual basis considering a broad spectrum of environmental issues including:

- The Atmosphere
- Land
- Aquatic Systems
- Waste Management

- Biodiversity
- Noise
- Heritage
- Built Environment.

Council's environmental reporting and assessment is represented in a dynamic document which changes and evolves as environmental issues, large or small, are resolved and other issues arise. As Council acts for the Community in this matter, it places great emphasis on the involvement of the general public in its role of identifying issues that affect the environment. The Community is further involved in the formulation of policies and plans that play a role in rectifying and preventing damage to the environment, now and in the future.

Aims and Objectives of the Plan

1. To provide comprehensive information on the current state of the environment within the Shire.
2. To provide information to help government departments and the community to gain a comprehensive picture of the local environment and to assist in decision making, education and identifying future needs.
3. To ensure that the environment is protected and enhanced, facilitating a healthy and safe lifestyle for all, and to promote biodiversity. This aim, however, must be achieved while ensuring an equitable balance between the environment and social and economic development.
4. To provide the necessary foundation for strategic environmental planning and the development of environmental rehabilitation, restoration and protection initiatives.

Environmental planning considerations underpin Council's management planning philosophy, to form an integral part of the operational plans of Council whilst also separately identified in the State of the Environment Report as a support document to Council's Operational Plan.

Onsite Sewage Management

Council has prepared an Onsite Sewage Management Strategy (OSSMS) which details its approach to the ongoing management of on-site sewage management installations within the Council area. This strategy is designed to ensure that Council follows appropriate guidelines to ensure that the onsite sewerage management systems within the Council area are operating efficiently and safely.

The results of Council's activities throughout any particular year are required to be reported on within the annual State of the Environment Report for that particular year.

Local Environmental Plan

Council is required to develop and implement a Local Environmental Plan (LEP). An LEP is the principal legal document for controlling the development of land at the council level. The zoning provisions detailed in the LEP establish the permissibility of uses and standards and regulate the extent of development on Land in the Shire area. LEP's are prepared by councils and approved by the Minister (after public exhibition). Council's LEP was prepared in 2012.

Water and Sewerage Business

Water Supply Business

Inverell Shire is well serviced for water and has not experienced the supply difficulties and restrictions faced by other communities. Council owns and operates three (3) water supply schemes providing treated water to over 13,500 people. The schemes are known as:

1. Copeton Water Supply Scheme – supplying treated water to Inverell, Delungra, Gilgai and Tingha. (Water Supplied from Copeton Dam which is three times the size of Sydney Harbour).
2. Ashford Water Supply Scheme – supplying treated water to Ashford. (Water supplied from the Severn River below Pindari Dam. A new Water Treatment Plant was completed in 2016).
3. Yetman Water Supply Scheme – supplying treated water to Yetman from bores.

Council also provides non-potable supplies in Bonshaw and Graman. It manages the schemes as a single water supply fund. The extent of capital investment in the infrastructure associated with Council's water supply requires an extensive knowledge of the system as it is now and the maintenance and capital upgrades it will need in the future. The plan is part of a mechanism of ensuring continuity of supply of treated water to National Health and Medical Research Council standards for the best dollar value.

The Business Plan identifies the means of managing the existing infrastructure identified in Council's Water Assets Register and future assets using the framework of Total Asset Management. Inverell Shire Council recognises the role of government is that of a service and facility provider and this role must be undertaken in the most cost efficient and effective manner. Council also recognises the responsibility to determine natural service areas and communities of interest, without regard to artificial and historical Local Government boundaries while prompting the responsible use of its natural resources.

Sewerage Business

Council owns and operates five (5) sewerage schemes, which serve approximately 12,000 people.

These schemes are at:

- Inverell;
- Ashford;
- Delungra;
- Gilgai; and
- Tingha.

The schemes are managed as a single sewerage fund and are operated in an environmentally sensitive manner. A major upgrade and expansion of the Inverell Sewerage Treatment Plant was completed in 2018.

Access and Social Equity Activities

Social Planning

The 1996 NSW Social Justice Directions Statement “Fair Go, Fair Share, Fair Say” committed the NSW Government and the Division of Local Government to promoting a more inclusive Community by ensuring that government services are responsive to Community needs and diversity. To this end, Inverell Shire Council has addressed these matters in Council’s Strategic Plan. The overriding principles that have been applied in the development of Council’s Strategic Plan in this matter are:

- The need to promote fairness in the distribution of resources, particularly for those most in need,
- The need to promote and recognise people’s rights and improve the accountability of decision makers,
- The need to ensure that people have fairer access to the economic resources and services essential to meeting their basic needs and improving their quality of life; and
- The need to give people better opportunities for genuine participation and consultation about decisions affecting their lives.

The Strategic Plan now serves a crucial role in documenting identified community needs and providing a clear direction for recommending remedial action to address prioritised service shortfalls. As a consequence, the Strategic Plan serves as an effective tool allowing Council to formulate its management and business plans across the range of Council functions, ensuring that its services, facilities and processes are, as far as possible, accessible and responsive to all members of the community.

In considering the specific needs of the community in the development of the Community Strategic Plan, Council identified six (6) major target groups as a result of detailed scrutiny of demographic data and anecdotal evidence. These include children; young people; women; older people; disabled people and Aboriginal people. Council, in considering the needs of the community, has not identified people from linguistically and culturally diverse backgrounds as requiring individual attention due to their ability to integrate within the community.

Access Planning

Council’s Inclusion (Disability) Action Plan is underpinned by the philosophy that it operates as a tool to assist in the management of Council facilities and services in a manner that facilitates access to and use of those facilities and services by all members of the community.

Specifically, the goals of Council’s Inclusion (Disability) Action Plan are to:

- Improve services and facilities to existing consumers, customers and elected representatives;
- Maintain Inverell Shire Council’s image as a leader in the field of inclusive access;
- Allow for a planned and managed change in business or services;
- Allow public consultation for inclusion and access issues;
- Break down the physical, attitudinal and communication barriers associated with disabled access;
- To undertake a bi-annual review of Council’s Inclusion (Disability) Action Plan to ensure compliance to current standards and changing needs of the community;
- To ensure progressive training and education of Council staff to address the goals of the Inclusion (Disability) Action Plan.

These goals are taken into consideration in the development of Council’s infrastructure renewal and upgrade programs in the Operational Plan. Over recent years Council has undertaken infrastructure upgrade works in the Inverell Central Business District and Lake Inverell to improve access. Council has also provided improved all abilities access at Copeton Dam Northern Foreshores to provide inclusive recreational opportunities.

Fraud Control

Council takes its duty to effectively and efficiently manage the communities' resources and facilities entrusted to it seriously. Council has established a Fraud Control Policy and also utilises internal and external audit functions to ensure the correct use of Council's resources. This function is conducted in accordance with industry best practice.

Cultural Development

The development of the Shire's cultural assets is underpinned by the definition of culture adopted from the Local Government NSW as *"the aspirations and activities practiced and utilised by Local Government in the Community to reflect and celebrate the past, current and future identity, character, spirit and sense of place. For Local Government, cultural development is the purposeful pursuit of Council functions that enrich local identity, a sense of place and quality of life."*

The development and implementation of the Community Strategic Plan in respect of cultural matters is informed by the following key principles: *Identity, Diversity, Economy, Activity, and Heritage*.

The Community Strategic Plan includes an expression of the Community's objectives and needs for cultural services and facilities. The communities of the Shire are actively involved in a wide array of cultural and artistic activities.

The Operational Plan and Budget provide for a continuation of Council's financial support of the Inverell Art Gallery, being a major cultural and tourism asset of the Shire.

The Community Strategic Plan considers the following principles:

- To facilitate the use of appropriate facilities, advocating where necessary for improved infrastructure development.
- Encourage the promotion of local events and activities; promote the value of participation; promote local sponsorship of activities and events; explore opportunities for improved networking.
- To collaborate with and support the efforts of local service providers to enhance the scope of opportunities and to encourage community participation.
- To ensure more efficient utilisation of existing resources and opportunities.
- To ensure community needs and expectations are met.
- To enhance the economic potential of Inverell's cultural appeal.
- To maximise the return on Inverell's rich cultural history and heritage, whilst preserving its value.
- To build on Inverell Shire's reputation as a 'desirable destination'.
- To promote equality of access and cultural experience for the whole community.

Economic Development

Council recognises the importance of facilitating a healthy, vibrant, innovative and proactive community. The prosperity of a region's future depends on the health of its supporting economic base. Council's Community Strategic Plan requires the *"giving of priority to economic and employment growth and the attraction of visitors"*. Inverell Shire is now the fastest growing Shire in the New England/North West and Inverell is one of the fastest growing regional centres in New South Wales with an annual growth rate of 2.79%.

Council's Strategic objectives in respect of a strong economy are:

- Businesses, Institutions and Council are working cooperatively towards agreed initiatives to strengthen and expand the Shires economic base;
- Plan for and promote the clustering of specific businesses and industry sectors in commercially appropriate locations;
- Facilitate access to services and infrastructure including education, training and research for business;
- Develop and promote the Shire as a place for business establishment;
- Assist business to integrate with the Community and natural environment;
- Plan for and promote private and commercial businesses and residential, industrial and commercial development;
- Promote a competitive, dynamic and progressive business environment that improves market value;
- Promote the Shire as a destination for visitors; and
- Generate economic benefits to the Shire by increasing visitation from domestic, regional, national and international market sectors.

Council has successfully and continues to demonstrate leadership in these strategic areas. Key results to date include:

- Redevelopment and beautification of the Inverell CBD and Cultural Precinct.
- Direct financial and in-kind assistance to Business and the Inverell Chamber of Commerce and Industry.
- Growth and promotion of Inverell's tourism industry through the Visitor Information Centre and provision of comprehensive promotional materials. Tourism is worth in excess of \$63.7M a year to the local economy.
- Facilitation of business development seminars with the State Government.
- Facilitation of the bi-annual Inverell Careers Expo.
- Co-ordination of Inverell Business, Tourism and Community websites.
- Facilitation and participation in regional national and international events promoting Inverell.
- The provision of Financial Assistance to Businesses through its Industry Assistance Programs.
- Provision of the Rifle Range Road Stage 2 Industrial Land Subdivision.
- Redevelopment of Copeton Northern Foreshores

Council participates in the NSW Government's "Small Business Friendly Council" Program. During 2018/2019 Council conducted major promotional activities with the Inverell Chamber of Commerce and Industry, reviewing its Policies which impact Small Business and, as noted, completing Stage 2 of its Rifle Range Road Industrial Subdivision. The Community's need for industrial land is not currently being met by the private market.



PART C – STATEMENT OF REVENUE POLICY

Rates

Categorisation of Land – General Rates

Council has adopted the following categories of land for utilisation as the basis of Council's rating system for General rates:

- Farmland
- Residential
- Mining
- Business

NOTE: All individual parcels of land in the Shire will be initially placed in one of these categories.

Council has also decided to utilise a system of sub-categories as a mechanism to achieve a more equitable distribution of the rate burden within the Shire. The sub-categories are:

CATEGORY	SUB-CATEGORY
Residential	Inverell Rural (2 ha to 40 ha) Ashford village Delungra village Gilgai village Yetman village Tingha Village General
Business	Inverell Commercial/Industrial Other

Rating Structure

Council has chosen to utilise a rating structure that involves the use of a base amount to which an ad valorem amount is added. The base amount and the ad valorem amount may vary from year to year, depending on the total amount of rate income Council chooses to raise and the land value determined by the Valuer General for each individual parcel of land in the Shire.

Non-Rateable Lands – Annual Charges

Some land within the Shire is exempt from paying general rates – these lands are called 'non-rateable' land. However, annual charges for water services, sewerage services, domestic waste services and other waste services are charged on these lands.

Details of these charges are shown elsewhere in Council's Operational Plan.

Type of Fees

Section 608 of the *Local Government Act, 1993* permits fees to be charged for services provided by Council. An approved fee may be charged for the following services provided under the Local Government Act or any other Act or the Regulations:

- Supplying a service, product or commodity.
- Giving information.
- Providing a service in connection with the exercise of Council's regulatory functions including receiving an application for approval, granting an approval, making an inspection and issuing a certificate.
- Allowing admission to any building or enclosure.

In particular, Council may charge an approved fee for inspecting premises that are reasonably required to be inspected in the exercise of its functions, whether or not the inspection is requested or agreed to by the owner or occupier of the premises.

The details of each fee proposed to be charged, the type of fee, and the amount of the fee are set out in full in the attached Schedule of Fees and Charges for the financial year 2021/2022.

Annual Charges

Council proposes to levy annual charges for the following:

- Water Supply Services
- Sewerage Services
- Waste Management, Domestic Waste Management Services and Other Waste Management Services
- Stormwater Management Services

Water Supply Service (Category 1 – Business Activity)

Council has adopted the principle of 'competitive neutrality' to its Water Supply business activities as part of the National Competition Policy that is being applied throughout Australia at all levels of government. The framework for its application is set out in the June 1996 Government Policy statement on the 'Application of National Competition Policy to Local Government'. The 'Pricing & Costing for Council Businesses – A Guide to Competitive Neutrality' issued by the Department of Local Government in July 1997 has also been adopted.

The pricing and costing guidelines outline the process for identifying and allocating costs to activities and provides standard of disclosure requirements. These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents; Council subsidies; return on investments (rate of return); and dividends paid.

The water charge is levied upon:

- a) Land that is supplied with water from Council mains, and
- b) Vacant land situated within 225 metres of a Council water main, whether or not the property is connected to Council's water supply, provided it is possible to supply water to the property if requested by the owner of the land.

The level of the annual water charge is set to generate sufficient funds to operate and maintain a water supply service. Council's policy is to levy a 'standard' water charge to all serviced areas of the Shire in order to provide equitable access to the service.

Sewerage Charges (Category 1 – Business Activity)

Council has adopted the principle of 'competitive neutrality' to its Sewerage Service business activities as part of the National Competition Policy that is being applied throughout Australia at all levels of government. The framework for its application is set in the Government Policy statement on the 'Application of National Competition Policy to Local Government'. The 'Pricing and Costing for

Council Businesses A Guide to Competitive Neutrality' issued by the Office of Local Government has also been adopted.

The pricing and costing guidelines outline the process for identifying and allocating costs to activities and provides standard of disclosure requirements.

These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents; Council subsidies; return on investments (rate of return); and dividends paid.

Sewerage charges are levied upon:

- a) Land that is connected to Council's sewer mains, and
- b) Vacant land situated within 75 metres of the Council sewer main, whether or not the property is connected to the sewer main, provided it is possible for the land to be serviced if requested.

The level of the annual sewerage charge is set to generate sufficient funds to operate and maintain a sewerage supply service. Council's policy is to levy a 'standard' sewerage charge to all serviced areas of the Shire in order to provide equitable access to the service.

Private residences are levied the annual sewerage charge irrespective of the number of water closets connected to the sewerage system. Other premises, such as flats, motels, hotels etc. are levied multiple sewerage charges for all water closets in excess of two (2).

Waste Management Charge

The Waste Management Charge is levied on all rateable properties in the Shire.

Income from the Waste Management Charge is utilised to offset the costs associated with the management and maintenance of Council's Waste Depots and associated programs, which are not funded from Council's Domestic Waste and Other Waste Management Charges.

Domestic Waste Management Charge

This charge is levied on each property in a defined 'scavenging area' for Inverell, the villages and other areas which are provided with garbage service and a recycling service, utilising the 240 litre 'Sulo' bins. The waste collection service is provided by Council. Council significantly expanded the collection areas during 2013/2014 and 2014/2015 for both garbage and recycling services as part of its new Waste Management Strategy. Council partners with Glen Industries, a registered Australian Disability Enterprise, in the delivery of its recycling services.

Income from the Domestic Waste Management charge meets the cost of providing the service, partly funds the maintenance of waste depots and an amount is allocated to a reserve for development of future waste disposal sites and site restoration.

Waste Management Service (Commercial)

These waste and recycling collection charges are levied on commercial properties wishing to use the services. These are 'user pays' charges.

Stormwater Management Service Charge

This charge is levied on all urban land that falls within the residential or business categories for rating purposes (except vacant land) to which Stormwater services are provided in Inverell, Ashford, Delungra, Yetman and Gilgai. The level of the Charge is set by the State Government.

Loan Borrowings

Borrowings are funds that Council may obtain from external and internal sources either by overdraft, loan or by any other means approved by the Minister for Local Government.

The following borrowings are proposed over the next five (5) years.

YEAR	FUND	PURPOSE	AMOUNT	TOTAL
2021/2022	General	Capital Works	NIL	NIL
2022/2023	General	Capital Works	Nil	Nil
2023/2024	General	Capital Works	Nil	Nil
2024/2025	General	Capital Works	Nil	Nil
2025/2026	General	Capital Works	Nil	Nil

YEAR	FUND	PURPOSE	AMOUNT	TOTAL
2021/2022	Water	Capital Works	Nil	Nil
2022/2023	Water	Capital Works	Nil	Nil
2023/2024	Water	Capital Works	Nil	Nil
2024/2025	Water	Capital Works	Nil	Nil
2025/2026	Water	Capital Works	Nil	Nil

YEAR	FUND	PURPOSE	AMOUNT	TOTAL
2021/2022	Sewer	Capital Works	Nil	Nil
2022/2023	Sewer	Capital Works	Nil	Nil
2023/2024	Sewer	Capital Works	Nil	Nil
2024/2025	Sewer	Capital Works	Nil	Nil
2025/2026	Sewer	Capital Works	Nil	Nil

Council is currently developing a scope of works for the redevelopment of Inverell Swimming Pool Complex. A vital part of the funding matrix for these potential works will be loan borrowings. No provisions have been made in the current budget or Long Term Financial Plan (LTFP). However, the LTFP will be updated once the quantum of funding required is established.

Council is currently investigating the provision of additional infrastructure at the Inverell Waste Facility, which may require new borrowings in the short to medium term.

Council allocates a significant quantum of Funds to Capital Works each year and also hold funds as Internally Restricted Assets which are available to fund identified Capital Works.

Goods and Services Tax (GST)

Local Government is treated as a business and GST is payable on all goods and services supplied by Council at the prescribed rate as set by the Commonwealth Treasurer.

However, a number of taxes, fees and charges will be outside the scope of the GST. If a particular fee or charge levied by Council is listed on a determination made by the Commonwealth Treasurer, it will not be subject to GST.

PART D – OPERATING PLAN AND BUDGET

2021/2022 Budget Report

Introduction

The budgets for the three (3) Activities (General, Water and Sewerage) have been compiled utilising the following principles:

- (1) The sustainable provision of core Local Government Services and Infrastructure to the community.
- (2) Some votes have been reduced below the 2020/2021 level due to “special one off” expenditure being included in the votes in that year being excluded and also due to ongoing cost savings being identified.

The Budget has been predicated on the principle that the maintenance of existing facilities should be paramount and therefore maintenance votes in the works area have been maintained.

- (3) The continuation of Council’s “Strategic Capital Infrastructure and Projects Fund” as a vehicle for Council to be able to undertake strategic projects which enhance the amenity of the community and which provide Council with a capacity to attract grant funding (most grant funding now requires \$ for \$ matching contributions).
- (4) A “Balanced” Budget for all Activities is to be presented to the Committee for consideration.

Under these principles, a “Balanced” and “Operationally Sound” budget is to be delivered to Council for consideration. This means that this budget document provides for the continuation of all Council’s existing programs and services at the existing service levels with no service cuts. No “Surplus Funds” have been identified for allocation later in 2021/2022 as needs arise, with all revenues being matched to expenditures to maintain the Budget in balance.

The Budget provides substantial funding for the ongoing implementation of Council’s Asset Management Program, which is a major requirement of the State Government under the Integrated Planning and Reporting Guidelines, 2013.

Major Impacts on Budget

When preparing the Budget, it was necessary for the following external factors (beyond Council’s ability to control income/expenditure) to be taken into account. The factors include:

- Rate pegging limit – IPART has advised Council of the maximum permissible increase. The draft estimates have been prepared on the basis of Council utilising the full 2% increase in the General Activities rate income for 2021/2022. This is consistent with Council’s Long Term Financial Plan. The 2% increase yields Council additional revenue of \$287K additional rate income to that which was raised in 2021/22. It is recommended that Council again take the maximum permissible increase allowed. Failure to do so will negatively impact Council’s sustainability.
- Fixed Cost increases in the General Fund of \$475K, Sewer Fund of \$7K and Water Fund of \$32K.

- The electricity costs included in the draft Budget are \$451K General Fund, \$705K Water Fund and \$151K Sewer Fund for a total of \$1.307M being a reduction on previous years (due largely to Council's energy efficiency and solar generation initiatives).
- Wage and salary increases averaging 2% (Local Government State Award increases effective 1 July, 2020), have been allowed for, including increases in respect of staff movements within Council's Salary System. The Superannuation Guarantee Charge has been allowed for at the legislated 10% an increase of 0.5%. It is a fact that each year the Award Increase in salaries and wages has exceeded the Rate Peg approved for all NSW Councils. The inadequate 2021/22 Rate Peg index only provided for a 2% increase in wage and salary costs for which they did not include an explanation in the rate peg determination.
- Insurance Premiums increased across the three (3) Funds by \$99K.
- The Financial Assistance Grant has been included at \$4.28M, the ACRD Road Grant at \$2.26M, the Roads to Recovery Grant at \$1.4M, RMS Repair Program \$0.544M and the Regional Roads Block Grant at \$3.130M.
- The official Australia Cash Rate as set by the Reserve Bank (RBA) has remained at historic lows (0.10% at the time of writing this report), with no official rate increase since November 2010. These historically low interest rates have limited Council's ability to generate interest revenue to offset Council's works programs. The 2021/2022 budget has allocated \$394K in the General Fund, \$64K for the Water Fund and \$40K for the Sewer Fund. These allocations are down by \$341K, on the prior year 2020/2021 and down \$607K on 2019/2020 across the three funds. Most Economists, including Council's investment advisor, Imperium Markets, and TCorp Local Government Services, have all indicated that interest rates will remain at these historic lows for the foreseeable future. Council's Long term Financial Plan allows for additional reductions in interest revenue from 2022/23 of \$271K across the three funds.
- Cost shifting is now reported by Local Government New South Wales (LGNSW) to be costing councils 6% of their Total Annual Revenues (in the General Fund this equates to \$2.077M or an 14% Rate Increase). Cost Shifting occurs when Federal and State Governments transfer the costs of delivering services and infrastructure onto Local Government, without providing the funding to Local Government to fund the service and infrastructure delivery.

Accordingly, Council does not have the financial capacity to fund new services or any capital projects other than those detailed in the budget report in the General Fund 2021/2022 draft Budget. The Water and Sewer Fund (these funds are restricted in their use by legislation and cannot be utilised outside of these activities) continue to have the capacity to fund new services and capital projects on a priority basis; however, the major focuses within the Water and Sewerage Funds are asset management and asset renewal.

On a cash basis, the General Fund will return a cash surplus of \$1,601 Water Fund, a cash surplus of \$2,295 and Sewerage Fund a cash surplus of \$2,265 for a combined fund cash surplus of \$6,161.

General Activities Budget

General Rates and Charges

This Budget has been prepared on a balanced basis. Details of increases in votes, one off allocations and details of major budget allocations and cost increases included in the Budget are shown in Attachment 1 – 9. Details of Council's major Works Programs – Roads are included in Attachments 3 and 4.

General Rates

A key principle applied to the preparation of a General Activity was the 'Operationally Sound' principle, which ensures all existing services were delivered, maintained and renewed to Council's service standards.

The key features of the 2021/2022 Budget are:

- A general rate increase allowable in terms of Section 506 of the Act (Ratepegging Section) for the 2021/2022 rating year is 2% and has been included to fund the increase in fixed costs in the General Fund. Revenue generated from levying the estimated maximum permissible increase of 2% is \$287K
- Increases in Council's fixed cost, as detailed in Attachment 1 below, are funded,
- It's a continuation of the existing rating structure i.e. Base amount and an ad valorem rate,
- A base rate of \$225.00; and
- The maximum permissible rate increase enables Council to meet all the State Government required Benchmarks at 30 June, 2022, and also place Council in a sound position to maintain its existing service and infrastructure levels, and continue to address the infrastructure backlog on its road network.
- Failure to take the maximum increase allowed will impact negatively on Council's sustainability in future years.

Waste Management Charges

Waste Management continues to be a significant issue for Council. It is recommended under Council's Long Term Financial Plan that the 2021/2022 waste charges increase as follows: Waste Management Charge increase to \$95.00 (was \$90.00) and levied on all rateable properties, the Domestic Waste Management – Occupied Charge increase to \$350.00 (was \$340.00), the Domestic Waste Management – Unoccupied Charge increase to \$65.00 (was \$60.00) and the Commercial Waste Management Charge increase to \$350.00 (was \$340.00) plus GST if applicable, and the Weekly Commercial Recycling Collection Charge increase to \$130.00 (was \$120.00).

On this basis the Waste Charges to be collected from each Charge Type are as follows:

Waste Management Charge	\$ 815,575
DWM – Occupied Charge	\$ 2,497,250
DWM – Unoccupied Charge	\$ 27,885
Commercial Waste Management/Recycling Charge	\$ 185,395
TOTAL	\$3,526,105

Council's Waste Functions are fully self-funding, however, should the State Government Waste Levy become payable by Council, the abovementioned Waste Charges would need to increase significantly. It is likely that Council will be forced to pay these charges in future years. While the State Government propose that the purpose of the levy is to reduce the amount of waste going to landfill and to promote more recycling and materials recovery, the levy has to be paid by Councils to the NSW Environmental Protection Authority, who then utilises the funds to fund their operations and programs. This is an example of the State Government shifting their costs onto Council at the ultimate expense of Council's Ratepayers.

Fees and Charges

Also included with the Budget are the proposed 2021/2022 Fees and Charges.

Many Fees and Charges have been increased from the level set at the 2020/2021 Budget Meeting. Where an increase is recommended, these fees are highlighted.

It is noted that GST has been added to those fees and charges to which the tax applies.

Loan Borrowings

No new borrowings are proposed for the General, Water or Sewer Funds for the 2021/2022 Financial Year.

Details of Council's outstanding loan commitments for all Funds are shown in Attachment 9,

As Council has been declared as a Fit for the Future Council, Council can now access borrowings from NSW Treasury Corporation at significantly reduced interest rates.

Internally Restricted Assets (IRA) all Funds

This Budget recommends \$4,166K be transferred from Internally Restricted Assets to fund specific capital expenditure items. That said further actual transfers will occur in the Water, Sewerage and Waste Funds as ongoing projects are completed.

The 2021/2022 budgeted transfers from reserves are:

Plant Purchases (funded from accumulated plant depreciation charges)	\$1,816K
Gravel Pit Restoration	\$ 90K
Economic Development / Growth Assets	\$2,040K
General Fund Interest Equalisation	\$ 150K
Sewer Fund Interest Equalisation	\$ 40K
Water Fund Interest Equalisation	\$ 30K

The level of transfers from the Waste Management (implementation of new Waste Strategy) Internally Restricted Assets are not known at this time, but will be substantial and subject of a separate report to Council as the information becomes available. The Waste Internally Restricted Assets balance at 30 June, 2021 is estimated to be \$4,817M, however, costs are currently being incurred in this area with the continued implementation of the Waste Strategy. These funds cannot be utilised for other Council purposes such as road works or other community infrastructure.

A table showing the Internally Restricted Assets and movements proposed by the Budget is shown in Attachment 6 of the 2021/2022 Operational Plan, with the balance at 30/06/2022 expected to be \$24.3M (down from \$27.8M) in General Fund (dependent on the completion of Internally Restricted Funded Projects – see the Notes on Attachment 6 for details), \$7.3M in Water Fund and \$2.9M in Sewer Fund. The interest that accrues on these funds contributes substantially to the funding of

Council's continuing Works Programs. As these funds reduce, so does the quantum of funds available to the annual Works Program.

Capital Expenditure

A list of capital items excluding roads proposed for 2021/2022 is shown in Attachment 5.

The funding sources for these items are:

	GENERAL	WATER	SEWER	TOTAL
	\$	\$	\$	\$
Grants/Other Contributions	236,500	-	-	236,500
Loans	-	-	-	-
Revenue	1,602,070	1,504,200	838,190	3,944,460
Internal Restricted Assets	1,816,344			1,816,344
	3,654,914	1,504,200	838,190	5,997,304
Revenue Funding - Roads	2,282,635			2,282,635
Grants/Contributions - Roads	5,308,116			5,308,116
Internal Restricted Assets - Roads	2,040,000			2,040,000
	13,285,665	1,504,200	838,190	15,628,055

No Capital Expenditures have been recommended outside of Council's existing programs, and increases are generally limited to inflation.

Plant Purchases

The Council's Plant acquisitions (known as "Inverfleet") is based on a 10 Year "rolling" Replacement Plan, which is funded through the "hire charges" for Council Plant on Council works.

In 2021/2022 the proposed plant purchases have an estimated net changeover price of \$2,461,344 (includes \$80,000 for Small Plant, and \$40,000 for new Workshop Equipment) as shown in Attachment 7. 2021/2022 is a high expenditure year with proposed purchases shown in Attachment 8. This program may be varied during the year to reflect Council's changing needs.

An amount of \$2.366 (down from \$2.473m) is estimated to be held in the Plant Internally Restricted Asset as at 30 June, 2022 to Fund Council's replacement needs. This is funded from the Plant Depreciation Expense.

SUMMARY OF INVERFLEET OPERATIONS FOR 2021/2022

Full details in Attachment 7

	\$
Total Net Plant Income	5,528,350
<u>Less</u> Plant Operating Costs/Works Programs	5,184,724
Less Plant Capital Replacement Inflation Allowance (CRIA)	343,600
Surplus/(Deficit) from Operations	\$26
Add back Depreciations	1,365,650
Add back CRIA	343,600
<u>Less</u> Transfer to Plant IRA for Purchases	1,709,250
Net Surplus from operations	\$26

It is noted that Council's Plant Hire Rates will be increased on 1 July, 2021 by 2.5% to ensure the long term sustainability of Council's Plant Fleet. The Plant Hire Charges will then be reviewed on a quarterly basis and adjusted if necessary to ensure the continued viability of the Fleet.

Sewerage Activities

Council is required to comply with the National Guidelines as agreed by COAG in respect of the pricing of its Sewerage Services. It is required in complying with these Guidelines at a minimum standard that Council's Sewerage Operations at least break even financially after the depreciation of assets is brought to account. Council's Sewerage Fund is in a sound financial position.

This Activity's Budget is based on:

- a) A "Balanced" Budget; and
- b) A 5% - 5.43% increase in Rateable Sewerage Charges and a 5.0% increase in Non-rateable Charges.

The Nursing Homes/Supported Aged Care Sewerage Charge of \$2,585.00 p.a. is again recommended. This will apply to H N McLean; however, the annual subsidy will still be in the vicinity of \$8K p.a. This subsidy is able to be provided under the NSW Best Practice Management Water and Sewerage Guidelines.

On this basis, the Sewerage Charges to be collected from each Charge Type are listed in the following table.

Charge Type	Total Amount	Unit Charge
Sewer – Occupied	\$ 2,669,700	\$ 550.00
Sewer – Vacant	\$ 65,550	\$ 345.00
Sewer – Flats/Units	\$ 84,870	\$ 345.00/Unit
Sewer – Hotels/Clubs	\$ 26,400	\$ 1,650.00
Sewer – Motels, Hotel/Motels Complexes and Caravan Parks.	\$ 48,430	\$ 550.00 Residence \$ 550.00 Restaurant \$ 173.00/ensuite unit \$ 1,650.00/Amenities Block
Sewer – Non-Rateable Schools – WC's	\$ 27,450	\$ 90.00/WC
Sewer – Non-Rateable Other – WC's	\$ 50,550	\$ 150.00/WC
Sewer – Non-Rateable – Urinals	\$ 5,760	\$ 90.00/Urinal
Sewer – Not-for-profit Nursing Homes	\$ 5,170	\$ 2,585
TOTAL \$ 2,983,880		

It is noted that the Typical Residential Sewerage Charge for NSW Residents for 2015/2016 was \$718.00 and the Typical Residential Bill for Councils 3,000 to 10,000 sewer connections was \$638.00 (last published figures). The proposed 2021/2022 Inverell Shire Residential Sewerage Charge are 30% lower than the 2015/2016 Typical NSW Residential Sewerage Charge). This is another strong indicator of the level of efficiency delivered by Council to its community across all of its services.

Water Activities

Council is required to comply with the National Guidelines as agreed by COAG in respect of the pricing of its Water Supply Services. Council complies with these guidelines at a minimum standard.

This Activity's Budget is presented on the following basis:

- a) A "Balanced" Budget;
- b) A 3% increase in the availability base charge of \$395.00 per assessment (includes first water meter);
- c) Additional water meters will again incur a charge of \$395 per meter;
- d) To minimize the impact on ratepayers within the Tingha Boundary Adjustment, Council will implement a transitional phase in period, over three (3) years, on the Annual Water - Charge of \$370.00 per meter (includes all water meters);
- e) A Water Consumption Charge for Commercial Consumers of \$1.72/KL (was \$1.65);
- f) A "Stepped Tariff" Water Consumption Charge for Residential and Non-Rateable consumers of:
 - i. \$1.72/KL 0 to 600KL (was \$1.65); and
 - ii. \$2.00/KL 600KL and Over (was \$1.92).
- g) A Water Consumption Charge for Community Facilities of \$0.90/KL (was \$0.86); Eligible entities include: Inverell Minor League, Inverell Golf Club, Inverell Tennis Club, Inverell Rugby Club, Gilgai Tennis Club, Inverell Equestrian Council, Inverell Shire Council (Sporting fields and Parks)
- h) A Raw Water Consumption Charge of \$0.44/KL. This includes water supplied to Copeton Waters State Park (was \$0.42);
- i) An increase in the cost per kilolitre of water for the Abattoir to \$0.90 (was \$0.86) per KL (less an early settlement discount of 20 per cent).

It is noted that the Abattoir will continue to receive water at less than cost, with an annual subsidy of approximately \$437K being provided by Council in this matter. This subsidy is able to be provided under the NSW Best Practice Management Water and Sewerage Guidelines.

While Council's Water Charges do not fully comply with the Best Practice Guidelines, Council's Charge Structure continues to ensure security of supply, responsible water usage, the ability to fund asset renewal and investment in new infrastructure, and Typical Resident Water bills in line with the Typical NSW Residential Water Bill and below inland averages. The Typical Inverell Residential Water Bill is \$633.00, the Typical Local Water Authority 4,000 – 10,000 properties Bill is \$685.00 and the NSW Inland Bill is \$697.00 (last published figures). Similar to the Sewerage Fund, this is another strong indicator of the level of efficiency delivered by Council to its community across all of its services.

On the basis of the Water Charges indicated above the following amounts are proposed to be collected from each Charge Type as listed in the table below.

Charge Type	Total Amount	Unit Charge
Water Access Charge	\$ 2,581,250	\$ 395.00
Water Charge – per kl	\$ 2,265,000	\$ 1.72/kl
Community Facilities	\$ 25,000	\$ 0.90/kl
Raw Water Consumption Charge	\$ 10,000	\$ 0.44/kl
Abattoir Water Consumption Charge kl	\$ 384,000 (net)	\$ 0.90/kl
TOTAL	\$ 5,265,250	

Rate Comparisons 2021/2022

RATE COMPARISONS 2021/2022						
Based on existing valuations as issued by the Valuer General - 2019 Base date						
			Proposed Rates in \$			
Residential - Inverell			1.452200			
Residential - General			0.990700			
Residential - Ashford			2.884700			
Residential - Delungra			1.881500			
Residential - Gilgai			1.364500			
Residential - Yetman			2.662500			
Residential - Tingha			7.932500			
Residential Rural			0.678650			
Farmland			0.358740			
Business - Inverell Industrial / Commercial			3.920500			
Business - Other			2.715500			
Mining			2.715500			
General Base Amount			\$	225.00	\$0 increase proposed	
Domestic Waste Management - Inverell - 240L			\$	350.00	\$10 increase proposed	
Domestic Waste Management - Tingha 140L			\$	350.00	\$25 increase proposed	
Domestic Waste Management - Tingha 240L			\$	350.00	\$10 increase proposed	
Domestic Waste Management - Un Occupied Charge			\$	65.00	\$5 increase proposed	
Waste Management Charge - Inverell			\$	95.00	\$5 increase proposed	
Waste Management Charge - Tingha			\$	95.00	\$20 increase proposed	
Sewerage (occupied) Rateable Charges			\$	550.00	\$25 increase proposed	
Water Charges - Inverell			\$	395.00	\$20 increase proposed	
Water Charges - Tingha			\$	370.00	\$30 increase proposed	
Stormwater Management Service Charges			\$	25.00	\$0 increase proposed	
RESIDENTIAL - INVERELL						Overall % change
		2019 Land Value		2019/20 Rate levy	2020/21 Rate levy	Difference
3487	House - Gordon St	83,800	General	1,416.22	1,441.94	25.73
			Water	375.00	395.00	20.00
			Sewer	525.00	550.00	25.00
			Garbage Collection	680.00	700.00	20.00
			Waste Management	90.00	95.00	5.00
			Stormwater	25.00	25.00	-
				3,111.22	3,206.94	95.73
						3.08%
5323	House - Short St	64,500	General	1,141.87	1,161.67	19.80
			Water	375.00	395.00	20.00
			Sewer	525.00	550.00	25.00
			Garbage Collection	340.00	350.00	10.00
			Waste Management	90.00	95.00	5.00
			Stormwater	25.00	25.00	-
				2,496.87	2,576.67	79.80
						3.20%
7881	House - Runnymede	98,500	General	1,625.18	1,655.42	30.24
			Water	375.00	395.00	20.00
			Garbage Collection	340.00	350.00	10.00
			Waste Management	90.00	95.00	5.00
				2,430.18	2,495.42	65.24
						2.68%
3064	House - Eugene St	9,500	General	360.04	362.96	2.92
			Water	375.00	395.00	20.00
			Sewer	525.00	550.00	25.00
			Garbage Collection	340.00	350.00	10.00
			Waste Management	90.00	95.00	5.00
			Stormwater	25.00	25.00	-
				1,715.04	1,777.96	62.92
						3.67%
Average property valuation (occupied)		66,494	General	1,170.21	1,190.63	20.41
			Water	375.00	395.00	20.00
			Sewer	525.00	550.00	25.00
			Garbage Collection	340.00	350.00	10.00
			Waste Management	90.00	95.00	5.00
			Stormwater	25.00	25.00	-
				2,525.21	2,605.63	80.41
						3.18%

RESIDENTIAL - GENERAL						Overall % change
2019 Land Value		2019/20 Rate levy	2020/21 Rate levy	Difference		
1877	House - Tingha Road	59,100	General	796.81	810.50	13.69
			Water	375.00	395.00	20.00
			Garbage Collection	340.00	350.00	10.00
			Waste Management	90.00	95.00	5.00
				1,601.81	1,650.50	48.69
						3.04%
6246	House - Nullamana	10,000	General	321.75	324.07	2.32
			Garbage Collection	340.00	350.00	10.00
			Waste Management	90.00	95.00	5.00
				751.75	769.07	17.32
						2.30%
8130	House - Warialda Road	93,700	General	1,131.58	1,153.29	21.71
			Garbage Collection	340.00	350.00	10.00
			Waste Management	90.00	95.00	5.00
				1,561.58	1,598.29	36.71
						2.35%
Average property valuation (occupied)		52,122	General	729.30	741.38	12.08
			Garbage Collection	340.00	350.00	10.00
			Waste Management	90.00	95.00	5.00
				1,159.30	1,186.38	27.08
						2.34%

RESIDENTIAL - ASHFORD						Overall % change
2019 Land Value		2019/20 Rate levy	2020/21 Rate levy	Difference		
271	House - Dudley St	10,000	General	502.64	513.47	10.83
			Water	375.00	395.00	20.00
			Sewer	525.00	550.00	25.00
			Stormwater	25.00	25.00	-
			Garbage Collection	340.00	350.00	10.00
			Waste Management	90.00	95.00	5.00
				1,857.64	1,928.47	70.83
						3.81%
7457	House - Dudley St	17,000	General	696.99	715.40	18.41
			Water	375.00	395.00	20.00
			Sewer	525.00	550.00	25.00
			Stormwater	25.00	25.00	-
			Garbage Collection	340.00	350.00	10.00
			Waste Management	90.00	95.00	5.00
				2,051.99	2,130.40	78.41
						3.82%
398	House - Duff St	9,500	General	488.76	499.05	10.29
			Water	375.00	395.00	20.00
			Sewer	525.00	550.00	25.00
			Stormwater	25.00	25.00	-
			Garbage Collection	340.00	350.00	10.00
			Waste Management	90.00	95.00	5.00
				1,843.76	1,914.05	70.29
						3.81%
Average property valuation (occupied)		12,216	General	564.17	577.40	13.23
			Water	375.00	395.00	20.00
			Sewer	525.00	550.00	25.00
			Stormwater	25.00	25.00	-
			Garbage Collection	340.00	350.00	10.00
			Waste Management	90.00	95.00	5.00
				1,919.17	1,992.40	73.23
						3.82%

RESIDENTIAL - DELUNGRA							Overall % change
		2019 Land Value		2019/20 Rate levy	2020/21 Rate levy	Difference	
1005	House - Railway St	20,000	General	589.79	601.30	11.51	
			Water	375.00	395.00	20.00	
			Sewer	525.00	550.00	25.00	
			Stormwater	25.00	25.00	-	
			Garbage Collection	340.00	350.00	10.00	
			Waste Management	90.00	95.00	5.00	
				1,944.79	2,016.30	71.51	3.68%
1022	House - Reedy St	18,000	General	553.31	563.67	10.36	
			Water	375.00	395.00	20.00	
			Sewer	525.00	550.00	25.00	
			Stormwater	25.00	25.00	-	
			Garbage Collection	340.00	350.00	10.00	
			Waste Management	90.00	95.00	5.00	
				1,908.31	1,978.67	70.36	3.69%
Average property valuation (occupied)		19,992	General	589.64	601.14	11.51	
			Water	375.00	395.00	20.00	
			Sewer	525.00	550.00	25.00	
			Stormwater	25.00	25.00	-	
			Garbage Collection	340.00	350.00	10.00	
			Waste Management	90.00	95.00	5.00	
				1,944.64	2,016.14	71.51	3.68%
RESIDENTIAL - GILGAI							Overall % change
		2019 Land Value		2019/20 Rate levy	2020/21 Rate levy	Difference	
1349	House - Hall St	24,000	General	543.05	552.48	9.43	
			Water	375.00	395.00	20.00	
			Sewer	525.00	550.00	25.00	
			Stormwater	25.00	25.00	-	
			Garbage Collection	340.00	350.00	10.00	
			Waste Management	90.00	95.00	5.00	
				1,898.05	1,967.48	69.43	3.66%
1404	House - Short St	36,000	General	702.07	716.22	14.15	
			Water	375.00	395.00	20.00	
			Sewer	525.00	550.00	25.00	
			Stormwater	25.00	25.00	-	
			Garbage Collection	340.00	350.00	10.00	
			Waste Management	90.00	95.00	5.00	
				2,057.07	2,131.22	74.15	3.60%
1387	House - Park St	37,400	General	720.62	735.32	14.70	
			Water	375.00	395.00	20.00	
			Sewer	525.00	550.00	25.00	
			Stormwater	25.00	25.00	-	
			Garbage Collection	340.00	350.00	10.00	
			Waste Management	90.00	95.00	5.00	
				2,075.62	2,150.32	74.70	3.60%
Average property valuation (occupied)		32,698	General	658.32	671.17	12.85	
			Water	375.00	395.00	20.00	
			Sewer	525.00	550.00	25.00	
			Stormwater	25.00	25.00	-	
			Garbage Collection	340.00	350.00	10.00	
			Waste Management	90.00	95.00	5.00	
				2,013.32	2,086.17	72.85	3.62%

RESIDENTIAL - YETMAN						Overall % change
	2019 Land Value		2019/20 Rate levy	2020/21 Rate levy	Difference	
6614	House - Macintyre St	13,000	General	560.45	571.13	10.67
			Water	375.00	395.00	20.00
			Garbage Collection	340.00	350.00	10.00
			Waste Management	90.00	95.00	5.00
				1,365.45	1,411.13	45.67
						3.34%
6617	House - Macintyre St	29,800	General	993.96	1,018.43	24.47
			Water	375.00	395.00	20.00
			Garbage Collection	340.00	350.00	10.00
			Waste Management	90.00	95.00	5.00
				1,798.96	1,858.43	59.47
						3.31%
7467	House - Warialda St	14,000	General	586.26	597.75	11.49
			Water	375.00	395.00	20.00
			Garbage Collection	340.00	350.00	10.00
			Waste Management	90.00	95.00	5.00
				1,391.26	1,437.75	46.49
						3.34%
Average property valuation (occupied)		13,730	General	579.29	590.56	11.27
			Water	375.00	395.00	20.00
			Garbage Collection	340.00	350.00	10.00
			Waste Management	90.00	95.00	5.00
				1,384.29	1,430.56	46.27
						3.34%

RESIDENTIAL - TINGHA						Overall % change
	2019 Land Value		2019/20 Rate levy	2020/21 Rate levy	Difference	
114446	House - Diamond St	3,500	General	476.57	502.64	26.07
			Water	340.00	370.00	30.00
			Sewer	525.00	550.00	25.00
			Garbage Collection	325.00	350.00	25.00
			Waste Management	75.00	95.00	20.00
				1,641.62	1,867.64	126.07
						13.77%
114606	House - Swimming Pool Rd	4,500	General	566.15	581.96	15.82
			Water	340.00	370.00	30.00
			Sewer	525.00	550.00	25.00
			Garbage Collection	325.00	350.00	25.00
			Waste Management	75.00	95.00	20.00
				1,831.15	1,946.96	115.82
						6.32%
114439	House - Agate St	2,200	General	391.78	399.52	7.73
			Water	340.00	370.00	30.00
			Sewer	525.00	550.00	25.00
			Garbage Collection	325.00	350.00	25.00
			Waste Management	75.00	95.00	20.00
				1,656.78	1,764.52	107.73
						6.50%
114442	House - Diamond St	1,330	General	325.83	330.50	4.67
			Water	340.00	370.00	30.00
			Sewer	525.00	550.00	25.00
			Garbage Collection	325.00	350.00	25.00
			Waste Management	75.00	95.00	20.00
				1,590.83	1,695.50	104.67
						6.58%
Average property valuation (occupied)		4,017	General	529.54	543.66	14.12
			Water	340.00	370.00	30.00
			Sewer	525.00	550.00	25.00
			Garbage Collection	325.00	350.00	25.00
			Waste Management	75.00	95.00	20.00
				1,794.54	1,908.66	114.12
						6.36%

RESIDENTIAL RURAL							Overall % change
2019 Land Value			2019/20 Rate levy	2020/21 Rate levy	Difference		
110894	Defraignes Lane 8.605HA	179,000	General	1,409.44	1,439.78	30.34	
			Garbage Collection	340.00	350.00	10.00	
			Waste Management	90.00	95.00	5.00	
			Water	375.00	395.00	20.00	
				2,214.44	2,279.78	65.34	
						2.95%	
111804	Gwydir Highway 14.06ha	189,000	General	1,475.61	1,507.65	32.04	
			Water	375.00	395.00	20.00	
			Garbage Collection	340.00	350.00	10.00	
			Waste Management	90.00	95.00	5.00	
				2,280.61	2,347.65	67.04	
						2.94%	
5416	Swanbrook Road 3.16HA	143,000	General	1,171.23	1,195.47	24.24	
			Water	375.00	395.00	20.00	
			Garbage Collection	340.00	350.00	10.00	
			Waste Management	90.00	95.00	5.00	
				1,976.23	2,035.47	59.24	
						3.00%	
114393 ARC	Howell Rd 8.62HA	33,000	General	443.36	448.95	5.59	
			Waste Management	75.00	95.00	20.00	
				518.36	543.95	25.59	
						4.94%	
114598 ARC	Dettmans Rd 21.3HA	50,000	General	555.85	564.33	8.48	
			Water	340.00	370.00	30.00	
			Garbage Collection	325.00	350.00	25.00	
			Waste Management	75.00	95.00	20.00	
				1,295.85	1,379.33	83.48	
						6.44%	
Average property valuation (occupied)		127,878	General	1,071.17	1,092.84	21.68	
			Water	375.00	395.00	20.00	
			Garbage Collection	340.00	350.00	10.00	
			Waste Management	90.00	95.00	5.00	
				1,876.17	1,932.84	56.68	
						3.02%	

FARMLAND							Overall % change
2019 Land Value			2019/20 Rate levy	2020/21 Rate levy	Difference		
8637	PH Lockerby 404 HA	132,000	General Waste Management	687.66 90.00	698.54 95.00	10.88 5.00	
						2.04%	
9755	PH Delungra 1886 HA	1,330,000	General Garbage Collection Waste Management	4,886.65 340.00 90.00	4,996.24 350.00 95.00	109.59 10.00 5.00	
						2.34%	
540	PH Balaclava 5994HA	18,700,000	General Waste Management	65,768.50 90.00	67,309.38 95.00	1,540.88 5.00	
						2.35%	
115104 ARC	Clerks Creek Rd 7954HA	12,100,000	General Waste Management	42,635.50 75.00	43,632.54 95.00	997.04 20.00	
						2.38%	
114334 ARC	Kempton Rd 1955HA	818,000	General Waste Management	3,092.09 75.00	3,159.49 95.00	67.40 20.00	
						2.76%	
114307 ARC	Cracknells Rd 690.2HA	229,000	General Waste Management	1,027.65 75.00	1,046.51 95.00	18.87 20.00	
						3.53%	
114381 ARC	Howell Rd 165.98HA	90,700	General Waste Management	542.90 75.00	550.38 95.00	7.47 20.00	
						4.45%	
Average property valuation		808,158	General Waste Management	3,057.59 90.00	3,124.18 95.00	66.59 5.00	
						2.27%	

BUSINESS - INVERELL INDUSTRIAL / COMMERCIAL							Overall % change
	2019 Land Value		2019/20 Rate levy	2020/21 Rate levy	Difference		
2760	Byron St	158,000	General	6,316.69	6,419.39	102.70	
			Water	375.00	395.00	20.00	
			Sewer	525.00	550.00	25.00	
			Waste Management	90.00	95.00	5.00	
			Stormwater	75.00	75.00	-	
				7,381.69	7,534.39	152.70	2.07%
4987	Ring St	74,200	General	3,085.78	3,134.01	48.23	
			Water	375.00	395.00	20.00	
			Sewer	525.00	550.00	25.00	
			Waste Management	90.00	95.00	5.00	
			Stormwater	125.00	125.00	-	
				4,200.78	4,299.01	98.23	2.34%
5448	Swanbrook Road	146,000	General	5,854.03	5,948.93	94.90	
			Water	375.00	395.00	20.00	
			Sewer	525.00	550.00	25.00	
			Waste Management	90.00	95.00	5.00	
			Stormwater	200.00	200.00	-	
				7,044.03	7,188.93	144.90	2.06%
Average property valuation (occupied)		147,588	General	5,915.26	6,011.19	95.93	
			Water	375.00	395.00	20.00	
			Sewer	525.00	550.00	25.00	
			Waste Management	90.00	95.00	5.00	
			Stormwater	125.00	125.00	-	
				7,030.26	7,176.19	145.93	2.08%

BUSINESS OTHER							Overall % change
	2019 Land Value		2019/20 Rate levy	2020/21 Rate levy	Difference		
946	Business - Delungra	21,500	General	795.83	808.83	13.01	
			Water	375.00	395.00	20.00	
			Sewer	525.00	550.00	25.00	
			Stormwater	125.00	125.00	-	
			Waste Management	90.00	95.00	5.00	
				1,910.83	1,973.83	63.01	3.30%
2914	Business Clive St	171,000	General	4,765.05	4,868.51	103.46	
			Water	375.00	395.00	20.00	
			Sewer	525.00	550.00	25.00	
			Stormwater	200.00	200.00	-	
			Waste Management	90.00	95.00	5.00	
				5,955.05	6,108.51	153.46	2.58%
1855	Tingha Road G.C	270,000	General	7,393.50	7,556.85	163.35	
			Water (2 meters)	750.00	790.00	40.00	
			Waste Management	90.00	95.00	5.00	
				8,233.50	8,441.85	208.35	2.53%
1192	Ph Clare 29.91HA Mining	36,100	General	1,183.46	1,205.30	21.84	
			Waste Management	90.00	95.00	5.00	
				1,273.46	1,300.30	26.84	2.11%
8852	PH Buckley 150HA Mining	188,000	General	5,216.40	5,330.14	113.74	
			Waste Management	90.00	95.00	5.00	
				5,306.40	5,425.14	118.74	2.24%
114052	Windfarm Lease	739,000	General	19,845.45	20,292.55	447.10	
			Waste Management	90.00	95.00	5.00	
				19,935.45	20,387.55	452.10	2.27%
114490 ARC	Business in Ruby St Tingha	3,800	General	325.89	328.19	2.30	
			Water	340.00	370.00	30.00	
			Sewer	525.00	550.00	25.00	
			Waste Management	75.00	95.00	20.00	
				1,265.89	1,343.19	77.30	6.11%
114391 ARC	Business in Amethyst St Tingha	3,000	General	304.65	306.47	1.82	
			Water	340.00	370.00	30.00	
			Sewer	525.00	550.00	25.00	
			Waste Management	75.00	95.00	20.00	
				1,244.65	1,321.47	76.82	6.17%
Average property valuation (occupied)		111,641	General	3,189.07	3,256.62	67.54	
			Water	375.00	395.00	20.00	
			Sewer	525.00	550.00	25.00	
			Stormwater	200.00	200.00	-	
			Waste Management	90.00	95.00	5.00	
				4,379.07	4,496.62	117.54	2.68%

Ratepayers who are suffering genuine financial hardship and Pensioners have access to a range of concessions to enable them to meet their rate payment obligation. These are included in Council's "Write-offs – Rates, Charges and Debt Hardship Policy, Council's "Write-offs – Extra Charges (Pensioners) Hardship Policy and Council's Debt Collection Policy.

“CURRENT BUDGET (2020-2021)” FINANCIAL RESULTS

INVERELL SHIRE COUNCIL ESTIMATES OF INCOME & EXPENDITURE (COMBINED GENERAL, WATER AND SEWERAGE FUNDS) FOR THE YEAR ENDING 30 JUNE 2021

ESTIMATES FOR	ESTIMATED Expenses	ESTIMATED Revenues	ESTIMATED Operating Result
Functions/Activities			
Governance	253,750	-	253,750
Administration	7,430,160	(5,414,800)	2,015,360
Public Order & Safety	1,108,830	(390,640)	718,190
Health	(269,975)	(30,250)	(300,225)
Environment	4,030,175	(4,326,610)	(296,435)
Community Services & Education	105,470	(24,380)	81,090
Housing & Community Amenities	1,165,885	(299,770)	866,115
Water Supplies	3,741,095	(4,908,960)	(1,167,865)
Sewerage Services	1,984,465	(2,880,115)	(895,650)
Recreation & Culture	2,555,990	(4,707,865)	(2,151,875)
Mining Manufacturing & Construction	432,965	(212,600)	220,365
Transport & Communication	6,342,003	(6,195,594)	146,409
Economic Affairs	1,497,880	(341,765)	1,156,115
General Purpose Revenue	4,000	(21,164,086)	(21,160,086)
Sub Totals - Functions	30,382,693	(50,897,435)	(20,514,742)
Add Expenses not Involving Flows of Funds			
Depreciation			10,433,600
Increase in Employee's Leave Entitlements			2,701,735
Carrying Amount of Assets Sold			578,640
Subtract Income not Involving Flow of Funds			
Non-Cash Contributions (eg Land)			
Sub Total - Funds Not Involving Flow of Funds			13,713,975
Less Non-Operating Funds Employed			
Proceeds from Sale of Assets			(680,500)
Costs of Real Estate Asset Sold			
Loan Fund Used			-
Other Debt Finance			
Repayment by Deferred Debtors			-
Sub Total - Non-Operating Funds Employed			(680,500)
Add Funds Deployed for Non Operating Purposes			
Acquisition of Assets			18,475,426
Development of Real Estate			
Advances to Deferred Debtors			
Repayment of Loans			626,180
Repayment of Other Debts			
Sub total - Funds Deployed for Non operating Purposes			19,101,606
Subtract Unexpended Grants & Contributions Received During the Year			
Unexpended Specific Purpose Grants			-
Developer Contributions (S.94 and Water & Sewer)			(135,000)
Sub Total - Unexpended Grants & Contributions Received During the Year			(135,000)
Total Income and Expenditure			11,485,339
Add Back Non Cash Amounts			(11,012,240)
Add Transfers to/(from) Internally Restricted Assets			(477,045)
BUDGET (SURPLUS)/DEFICIT			(3,946)

BUDGET SUMMARY FOR YEAR ENDING 30JUNE 2021				
The anticipated result for the year is a deficit of \$11,485,339 which consists of:				
GENERAL	8,849,424	Deficit		
WATER SUPPLY	1,587,340	Deficit		
SEWERAGE SERVICES	1,048,575	Deficit		
TOTAL *	11,485,339	Deficit		
*These reflect the results of activities EXCLUDING the net movement of internally restricted asset (Reserves)				
To assist in understanding the result under the old "Working Funds" format the result are as listed in the following table				
	GENERAL	WATER	SEWERAGE	TOTAL
Anticipated (Surplus)/ Deficit	8,849,424	1,587,340	1,048,575	11,485,339
Deduct Depreciation	(7,837,100)	(1,588,500)	(1,008,000)	(10,433,600)
Net Reserves Utilised	(434,795)	-	(42,250)	(477,045)
Carrying Amount of Assets Sold	(578,640)	-	-	(578,640)
Working Funds Results (Surplus) / Deficit	(1,111)	(1,160)	(1,675)	(3,946)

INVERELL SHIRE COUNCIL
BUDGETED STATEMENT OF CASH FLOWS
(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)
FOR THE YEAR ENDING 30 JUNE 2021

ESTIMATES FOR	\$'000
CASH FLOWS FROM OPERATING ACTIVITIES	
<u>Receipts</u>	
Rates & Annual Charges	(22,247)
User Charges & Fees	(4,223)
Interest & Investment Revenue	(867)
Other Revenue	(544)
Grants & Contributions provided for operating purposes	(10,323)
Grants & Contributions-Capital	(7,452)
<u>Payments</u>	
Employee Benefits & On Costs	14,855
Borrowing Costs	109
Materials & Contracts	8,044
Other Expenses	4,699
Suspense / Disbursement Accounts	-
<i>Net Cash provided by (or used in) operating activities</i>	(17,948)
CASH FLOWS FROM INVESTING ACTIVITIES	
<u>Receipts</u>	
Sale of investments	
Sale of Real Estate Assets	
Sale of Property, Plant & Equipment	(681)
Sale of interest in joint ventures/associates	
Other	
<u>Payments</u>	
Purchase of Investments	
Purchase of Property, Plant & Equipment	18,475
Purchase of Real Estate	
Other	
<i>Net cash provided by (or used in) investing activities</i>	17,795
CASH FLOWS FROM FINANCING ACTIVITIES	
<u>Receipts</u>	
Borrowings & Advances	-
Other	
<u>Payments</u>	
Borrowings & Advances	626
Lease Liabilities	
Other	
<i>Net cash provided by (or used in) financing activities</i>	626
<i>Net Increase/(decrease) in cash assets held</i>	473

INVERELL SHIRE COUNCIL
CONSOLIDATED PROFIT AND LOSS STATEMENT
(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)
FOR THE YEAR ENDING 30 JUNE 2021

<i>ESTIMATES FOR</i>	<i>\$'000</i>
EXPENSES FROM ORDINARY ACTIVITIES	
Employee Benefits & On Costs	14,855
Borrowing Costs	109
Materials & Contracts	8,044
Depreciation	10,434
Other Expenses	4,699
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	38,141
REVENUE FROM ORDINARY ACTIVITIES	
Rates & Annual Charges	(22,247)
User Charges & Fees	(4,223)
Interest & Investment Revenue	(867)
Other Revenue	(544)
Grants & Contributions provided for operating purposes	(10,323)
Net Gain/Loss on Disposal of Assets	(102)
TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(38,306)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(165)
Grants & contributions provided for Capital Purposes	(7,452)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS	(7,616)
Extraordinary Items	
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES	(7,616)
ADD BACK NON-CASH ITEMS	
Depreciation	(10,434)
Carring Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	(579)
TOTAL NON-CASH ITEMS	(11,012)
CAPITAL AMOUNTS	
Repayment by Deferred Debtors	-
Loan Proceeds	-
Acquisition of Assets	18,475
Principal Loan Repayments	626
TOTAL CAPITAL AMOUNTS	19,102
CONSOLIDATED NET (PROFIT)/LOSS	473
INTERNALLY RESTRICTED ASSET MOVEMENTS	
Nett Transfers to/From Internally Restricted Assets	(477)
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(4)

NEW BUDGET 2021/22 – 2025/26 FINANCIAL RESULTS

INVERELL SHIRE COUNCIL ESTIMATES OF INCOME & EXPENDITURE (COMBINED GENERAL, WATER AND SEWERAGE FUNDS) FOR THE YEAR ENDING 30 JUNE 2022

ESTIMATES FOR	ESTIMATED Expenses	ESTIMATED Revenues	ESTIMATED Operating Result
Functions/Activities			
Governance	259,120	-	259,120
Administration	7,302,999	(5,446,400)	1,856,599
Public Order & Safety	1,283,910	(402,360)	881,550
Health	(262,800)	(34,250)	(297,050)
Environment	4,183,740	(4,463,715)	(279,975)
Community Services & Education	94,290	(23,080)	71,210
Housing & Community Amenities	1,179,460	(308,370)	871,090
Water Supplies	3,751,450	(5,522,760)	(1,771,310)
Sewerage Services	1,973,235	(3,021,510)	(1,048,275)
Recreation & Culture	2,668,990	(216,820)	2,452,170
Mining Manufacturing & Construction	435,515	(212,600)	222,915
Transport & Communication	8,888,317	(7,989,648)	898,669
Economic Affairs	1,443,325	(352,265)	1,091,060
General Purpose Revenue	4,000	(21,408,630)	(21,404,630)
Sub Totals - Functions	33,205,551	(49,402,408)	(16,196,857)
Add Expenses not Involving Flows of Funds			
Depreciation			12,395,900
Increase in Employee's Leave Entitlements			2,726,595
Carrying Amount of Assets Sold			694,770
Subtract Income not Involving Flow of Funds			
Non-Cash Contributions (eg Land)			
Sub Total - Funds Not Involving Flow of Funds			15,817,265
Less Non-Operating Funds Employed			
Proceeds from Sale of Assets			(645,000)
Costs of Real Estate Asset Sold			
Loan Fund Used			-
Other Debt Finance			
Repayment by Deferred Debtors			-
Sub Total - Non-Operating Funds Employed			(645,000)
Add Funds Deployed for Non Operating Purposes			
Acquisition of Assets			15,628,055
Development of Real Estate			
Advances to Deferred Debtors			
Repayment of Loans			653,140
Repayment of Other Debts			
Sub total - Funds Deployed for Non operating Purposes			16,281,195
Subtract Unexpended Grants & Contributions Received During the Year			
Unexpended Specific Purpose Grants			-
Developer Contributions (S.94 and Water & Sewer)			(165,000)
Sub Total - Unexpended Grants & Contributions Received During the Year			(165,000)
Total Income and Expenditure			15,091,603
Add Back Non Cash Amounts			(13,090,670)
Add Transfers to/(from) Internally Restricted Assets			(2,007,094)
BUDGET (SURPLUS)/DEFICIT			(6,161)

BUDGET SUMMARY FOR YEAR ENDING 30JUNE 2022				
The anticipated result for the year is a deficit of \$15,091,603 which consists of:				
GENERAL	12,353,663	Deficit		
WATER SUPPLY	1,633,705	Deficit		
SEWERAGE SERVICES	1,104,235	Deficit		
TOTAL *	15,091,603	Deficit		
*These reflect the results of activities EXCLUDING the net movement of internally restricted asset (Reserves)				
To assist in understanding the result under the old "Working Funds" format the result are as listed in the following table				
	GENERAL	WATER	SEWERAGE	TOTAL
Anticipated (Surplus)/ Deficit	12,353,663	1,633,705	1,104,235	15,091,603
Deduct Depreciation	(9,723,400)	(1,606,000)	(1,066,500)	(12,395,900)
Net Reserves Utilised	(1,937,094)	(30,000)	(40,000)	(2,007,094)
Carrying Amount of Assets Sold	(694,770)	-	-	(694,770)
Working Funds Results (Surplus) / Deficit	(1,601)	(2,295)	(2,265)	(6,161)

INVERELL SHIRE COUNCIL
ESTIMATES OF INCOME & EXPENDITURE
(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)
FOR THE YEAR ENDING 30 JUNE 2023

ESTIMATES FOR	ESTIMATED Expenses	ESTIMATED Revenues	ESTIMATED Operating Result
Functions/Activities			
Governance	278,950	-	278,950
Administration	7,473,660	(5,580,960)	1,892,700
Public Order & Safety	1,310,170	(405,630)	904,540
Health	(267,570)	(34,250)	(301,820)
Environment	4,265,650	(4,542,050)	(276,400)
Community Services & Education	95,810	(23,080)	72,730
Housing & Community Amenities	1,203,510	(308,600)	894,910
Water Supplies	3,817,900	(5,603,570)	(1,785,670)
Sewerage Services	2,006,520	(3,134,740)	(1,128,220)
Recreation & Culture	2,725,710	(218,370)	2,507,340
Mining Manufacturing & Construction	441,175	(214,410)	226,765
Transport & Communication	7,293,990	(6,418,263)	875,727
Economic Affairs	1,461,060	(356,380)	1,104,680
General Purpose Revenue	4,000	(21,661,525)	(21,657,525)
Sub Totals - Functions	32,110,535	(48,501,828)	(16,391,293)
Add Expenses not Involving Flows of Funds			
Depreciation			12,433,290
Increase in Employee's Leave Entitlements			2,781,010
Carrying Amount of Assets Sold			696,510
Subtract Income not Involving Flow of Funds			
Non-Cash Contributions (eg Land)			
Sub Total - Funds Not Involving Flow of Funds			15,910,810
Less Non-Operating Funds Employed			
Proceeds from Sale of Assets			(554,000)
Costs of Real Estate Asset Sold			-
Loan Fund Used			-
Other Debt Finance			-
Repayment by Deferred Debtors			-
Sub Total - Non-Operating Funds Employed			(554,000)
Add Funds Deployed for Non Operating Purposes			
Acquisition of Assets			14,708,011
Development of Real Estate			
Advances to Deferred Debtors			616,420
Repayment of Loans			
Repayment of Other Debts			
Sub total - Funds Deployed for Non operating Purposes			15,324,431
Subtract Unexpended Grants & Contributions Received During the Year			
Unexpended Specific Purpose Grants			-
Developer Contributions (S.94 and Water & Sewer)			(165,000)
Sub Total - Unexpended Grants & Contributions Received During the Year			(165,000)
Total Income and Expenditure			14,124,948
Add Back Non Cash Amounts			(13,129,800)
Add Transfers to/(from) Internally Restricted Assets			(1,001,248)
BUDGET (SURPLUS)/DEFICIT			(6,100)

BUDGET SUMMARY FOR YEAR ENDING 30JUNE 2022				
The anticipated result for the year is a deficit of \$14,124,948 which consists of:				
GENERAL	11,420,868	Deficit		
WATER SUPPLY	1,624,580	Deficit		
SEWERAGE SERVICES	1,079,500	Deficit		
TOTAL*	14,124,948	Deficit		
*These reflect the results of activities EXCLUDING the net movement of internally restricted asset (Reserves)				
To assist in understanding the result under the old "Working Funds" format the result are as listed in the following table				
	GENERAL	WATER	SEWERAGE	TOTAL
Anticipated (Surplus)/ Deficit	11,420,868	1,624,580	1,079,500	14,124,948
Deduct Depreciation	(9,754,110)	(1,610,020)	(1,069,160)	(12,433,290)
Net Reserves Utilised	(972,248)	(17,000)	(12,000)	(1,001,248)
Carrying Amount of Assets Sold	(696,510)	-	-	(696,510)
Working Funds Results (Surplus) / Deficit	(2,000)	(2,440)	(1,660)	(6,100)

INVERELL SHIRE COUNCIL
ESTIMATES OF INCOME & EXPENDITURE
(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)
FOR THE YEAR ENDING 30 JUNE 2024

ESTIMATES FOR	ESTIMATED Expenses	ESTIMATED Revenues	ESTIMATED Operating Result
Functions/Activities			
Goverance	285,010	-	285,010
Administration	7,646,100	(5,718,870)	1,927,230
Public Order & Safety	1,335,660	(407,630)	928,030
Health	(272,390)	(34,250)	(306,640)
Environment	4,349,560	(4,622,270)	(272,710)
Community Services & Education	97,340	(23,080)	74,260
Housing & Community Amenities	1,228,170	(308,830)	919,340
Water Supplies	3,894,690	(5,706,330)	(1,811,640)
Sewerage Services	2,055,050	(3,204,340)	(1,149,290)
Recreation & Culture	2,783,760	(219,940)	2,563,820
Mining Manufacturing & Construction	450,920	(216,240)	234,680
Transport & Communication	6,727,420	(5,691,855)	1,035,565
Economic Affairs	1,491,308	(360,570)	1,130,738
General Purpose Revenue	4,000	(22,095,579)	(22,091,579)
<i>Sub Totals - Functions</i>	32,076,598	(48,609,784)	(16,533,186)
Add Expenses not Involving Flows of Funds			
Depreciation			12,470,890
Increase in Employee's Leave Entitlements			2,836,440
Carrying Amount of Assets Sold			698,250
Subtract Income not Involving Flow of Funds			
Non-Cash Contributions (eg Land)			
<i>Sub Total - Funds Not Involving Flow of Funds</i>			16,005,580
Less Non-Operating Funds Employed			
Proceeds from Sale of Assets			(723,000)
Costs of Real Estate Asset Sold			-
Loan Fund Used			-
Other Debt Finance			-
Repayment by Deferred Debtors			-
<i>Sub Total - Non-Operating Funds Employed</i>			(723,000)
Add Funds Deployed for Non Operating Purposes			
Acquisition of Assets			14,659,561
Development of Real Estate			
Advances to Deferred Debtors			
Repayment of Loans			442,190
Repayment of Other Debts			
<i>Sub total - Funds Deployed for Non operating Purposes</i>			15,101,751
Subtract Unexpended Grants & Contributions Received During the Year			
Unexpended Specific Purpose Grants			-
Developer Contributions (S.94 and Water & Sewer)			(165,000)
<i>Sub Total - Unexpended Grants & Contributions Received During the Year</i>			(165,000)
Total Income and Expenditure			13,686,145
Add Back Non Cash Amounts			(13,169,140)
Add Transfers to/(from) Internally Restricted Assets			(525,866)
BUDGET (SURPLUS)/DEFICT			(8,861)

BUDGET SUMMARY FOR YEAR ENDING 30JUNE 2022				
The anticipated result for the year is a deficit of \$13,686,145 which consists of:				
GENERAL	10,995,855	Deficit		
WATER SUPPLY	1,609,660	Deficit		
SEWERAGE SERVICES	1,080,630	Deficit		
TOTAL *	13,686,145	Deficit		
*These reflect the results of activities EXCLUDING the net movement of internally restricted asset (Reserves)				
To assist in understanding the result under the old "Working Funds" format the result are as listed in the following table				
	GENERAL	WATER	SEWERAGE	TOTAL
Anticipated (Surplus)/ Deficit	10,995,855	1,609,660	1,080,630	13,686,145
Deduct Depreciation	(9,785,010)	(1,614,050)	(1,071,830)	(12,470,890)
Net Reserves Utilised	(514,366)	-	(11,500)	(525,866)
Carrying Amount of of Assets Sold	(698,250)	-	-	(698,250)
Working Funds Results (Surplus) / Deficit	(1,771)	(4,390)	(2,700)	(8,861)

INVERELL SHIRE COUNCIL
ESTIMATES OF INCOME & EXPENDITURE
(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)
FOR THE YEAR ENDING 30 JUNE 2025

ESTIMATES FOR	ESTIMATED Expenses	ESTIMATED Revenues	ESTIMATED Operating Result
Functions/Activities			
Goverance	292,580	-	292,580
Administration	7,837,010	(5,860,230)	1,976,780
Public Order & Safety	1,367,880	(410,190)	957,690
Health	(278,780)	(34,250)	(313,030)
Environment	4,456,230	(4,722,980)	(266,750)
Community Services & Education	99,320	(23,080)	76,240
Housing & Community Amenities	1,258,580	(309,070)	949,510
Water Supplies	3,997,430	(5,822,270)	(1,824,840)
Sewerage Services	2,111,740	(3,274,420)	(1,162,680)
Recreation & Culture	2,856,050	(221,550)	2,634,500
Mining Manufacturing & Construction	462,990	(218,580)	244,410
Transport & Communication	6,953,280	(5,822,790)	1,130,490
Economic Affairs	1,528,906	(365,430)	1,163,476
General Purpose Revenue	4,000	(22,602,873)	(22,598,873)
<i>Sub Totals - Functions</i>	32,947,216	(49,687,713)	(16,740,497)
Add Expenses not Involving Flows of Funds			
Depreciation			12,500,940
Increase in Employee's Leave Entitlements			2,907,240
Carrying Amount of Assets Sold			699,990
Subtract Income not Involving Flow of Funds			
Non-Cash Contributions (eg Land)			
<i>Sub Total - Funds Not Involving Flow of Funds</i>			16,108,170
Less Non-Operating Funds Employed			
Proceeds from Sale of Assets			(464,000)
Costs of Real Estate Asset Sold			-
Loan Fund Used			-
Other Debt Finance			-
Repayment by Deferred Debtors			-
<i>Sub Total - Non-Operating Funds Employed</i>			(464,000)
Add Funds Deployed for Non Operating Purposes			
Acquisition of Assets			13,575,381
Development of Real Estate			
Advances to Deferred Debtors			
Repayment of Loans			398,760
Repayment of Other Debts			
<i>Sub total - Funds Deployed for Non operating Purposes</i>			13,974,141
Subtract Unexpended Grants & Contributions Received During the Year			
Unexpended Specific Purpose Grants			-
Developer Contributions (S.94 and Water & Sewer)			(165,000)
<i>Sub Total - Unexpended Grants & Contributions Received During the Year</i>			(165,000)
Total Income and Expenditure			12,712,814
Add Back Non Cash Amounts			(13,200,930)
Add Transfers to/(from) Internally Restricted Assets			483,429
BUDGET (SURPLUS)/DEFICT			(4,687)

BUDGET SUMMARY FOR YEAR ENDING 30JUNE 2025				
The anticipated result for the year is a deficit of \$12,712,814 which consists of:				
GENERAL	10,023,374	Deficit		
WATER SUPPLY	1,616,840	Deficit		
SEWERAGE SERVICES	1,072,600	Deficit		
TOTAL *	12,712,814	Deficit		
*These reflect the results of activities EXCLUDING the net movement of internally restricted asset (Reserves)				
To assist in understanding the result under the old "Working Funds" format the result are as listed in the following table				
	GENERAL	WATER	SEWERAGE	TOTAL
Anticipated (Surplus)/ Deficit	10,023,374	1,616,840	1,072,600	12,712,814
Deduct Depreciation	(9,808,340)	(1,618,090)	(1,074,510)	(12,500,940)
Net Reserves Utilised	483,429	-	-	483,429
Carrying Amount of of Assets Sold	(699,990)	-	-	(699,990)
Working Funds Results (Surplus) / Deficit	(1,527)	(1,250)	(1,910)	(4,687)

INVERELL SHIRE COUNCIL
ESTIMATES OF INCOME & EXPENDITURE
(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)
FOR THE YEAR ENDING 30 JUNE 2026

ESTIMATES FOR	ESTIMATED Expenses	ESTIMATED Revenues	ESTIMATED Operating Result
Functions/Activities			
Governance	300,360	-	300,360
Administration	8,054,110	(6,005,150)	2,048,960
Public Order & Safety	1,400,960	(412,790)	988,170
Health	(285,290)	(34,250)	(319,540)
Environment	4,565,930	(4,826,050)	(260,120)
Community Services & Education	101,340	(23,080)	78,260
Housing & Community Amenities	1,289,840	(309,380)	980,460
Water Supplies	4,103,120	(5,948,590)	(1,845,470)
Sewerage Services	2,184,700	(3,353,700)	(1,169,000)
Recreation & Culture	2,930,520	(223,600)	2,706,920
Mining Manufacturing & Construction	475,450	(220,980)	254,470
Transport & Communication	7,131,210	(5,914,180)	1,217,030
Economic Affairs	1,567,546	(370,920)	1,196,626
General Purpose Revenue	4,000	(23,157,674)	(23,153,674)
Sub Totals - Functions	33,823,796	(50,800,344)	(16,976,548)
Add Expenses not Involving Flows of Funds			
Depreciation			12,531,040
Increase in Employee's Leave Entitlements			2,979,810
Carrying Amount of Assets Sold			701,740
Subtract Income not Involving Flow of Funds			
Non-Cash Contributions (eg Land)			
Sub Total - Funds Not Involving Flow of Funds			16,212,590
Less Non-Operating Funds Employed			
Proceeds from Sale of Assets			(805,000)
Costs of Real Estate Asset Sold			-
Loan Fund Used			-
Other Debt Finance			-
Repayment by Deferred Debtors			-
Sub Total - Non-Operating Funds Employed			(805,000)
Add Funds Deployed for Non Operating Purposes			
Acquisition of Assets			15,373,965
Development of Real Estate			
Advances to Deferred Debtors			
Repayment of Loans			227,480
Repayment of Other Debts			
Sub total - Funds Deployed for Non operating Purposes			15,601,445
Subtract Unexpended Grants & Contributions Received During the Year			
Unexpended Specific Purpose Grants			-
Developer Contributions (S.94 and Water & Sewer)			(165,000)
Sub Total - Unexpended Grants & Contributions Received During the Year			(165,000)
Total Income and Expenditure			13,867,487
Add Back Non Cash Amounts			(13,232,780)
Add Transfers to/(from) Internally Restricted Assets			(640,220)
BUDGET (SURPLUS)/DEFICIT			(5,513)

BUDGET SUMMARY FOR YEAR ENDING 30JUNE 2026				
The anticipated result for the year is a deficit of \$13,867,487 which consists of:				
GENERAL	11,172,417	Deficit		
WATER SUPPLY	1,619,850	Deficit		
SEWERAGE SERVICES	1,075,220	Deficit		
TOTAL *	13,867,487	Deficit		
*These reflect the results of activities EXCLUDING the net movement of internally restricted asset (Reserves)				
To assist in understanding the result under the old "Working Funds" format the result are as listed in the following table				
	GENERAL	WATER	SEWERAGE	TOTAL
Anticipated (Surplus)/ Deficit	11,172,417	1,619,850	1,075,220	13,867,487
Deduct Depreciation	(9,831,710)	(1,622,140)	(1,077,190)	(12,531,040)
Net Reserves Utilised	(640,220)	-	-	(640,220)
Carrying Amount of Assets Sold	(701,740)	-	-	(701,740)
Working Funds Results (Surplus) / Deficit	(1,253)	(2,290)	(1,970)	(5,513)

INVERELL SHIRE COUNCIL
BUDGETED STATEMENT OF CASH FLOWS
(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)

ESTIMATES FOR	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
	\$'000	\$'000	\$'000	\$'000	\$'000
CASH FLOWS FROM OPERATING ACTIVITIES					
<u>Receipts</u>					
Rates & Annual Charges	(23,067)	(23,608)	(24,102)	(24,673)	(25,287)
User Charges & Fees	(4,721)	(4,791)	(4,871)	(4,980)	(5,069)
Interest & Investment Revenue	(527)	(301)	(295)	(295)	(295)
Other Revenue	(590)	(592)	(595)	(597)	(600)
Grants & Contributions provided for operating purposes	(14,307)	(12,883)	(12,267)	(12,520)	(12,780)
Grants & Contributions-Capital	(979)	(980)	(995)	(996)	(998)
<u>Payments</u>					
Employee Benefits & On Costs	15,106	15,459	15,822	16,247	16,723
Borrowing Costs	82	53	32	16	6
Materials & Contracts	10,523	8,920	8,355	8,617	8,834
Other Expenses	4,844	4,947	5,054	5,184	5,305
Suspense / Disbursement Accounts	-	-	-	-	-
<i>Net Cash provided by (or used in) operating activities</i>	(13,635)	(13,775)	(13,862)	(13,998)	(14,162)
CASH FLOWS FROM INVESTING ACTIVITIES					
<u>Receipts</u>					
Sale of investments					
Sale of Real Estate Assets					
Sale of Property, Plant & Equipment	(645)	(554)	(723)	(464)	(805)
Sale of interest in joint ventures/associates					
Other					
<u>Payments</u>					
Purchase of Investments					
Purchase of Property, Plant & Equipment	15,628	14,708	14,660	13,575	15,374
Purchase of Real Estate					
Other					
<i>Net cash provided by (or used in) investing activities</i>	14,983	14,154	13,937	13,111	14,569
CASH FLOWS FROM FINANCING ACTIVITIES					
<u>Receipts</u>					
Borrowings & Advances	-	-	-	-	-
Other					
<u>Payments</u>					
Borrowings & Advances	653	616	442	399	227
Lease Liabilities					
Other					
<i>Net cash provided by (or used in) financing activities</i>	653	616	442	399	227
<i>Net Increase/(decrease) in cash assets held</i>	2,001	995	517	(488)	635

INVERELL SHIRE COUNCIL
CONSOLIDATED PROFIT AND LOSS STATEMENT
(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)

ESTIMATES FOR	2021/2022 \$000	2022/2023 \$000	2023/2024 \$000	2024/2025 \$000	2025/2026 \$000
EXPENSES FROM ORDINARY ACTIVITIES					
Employee Benefits & On Costs	15,106	15,459	15,822	16,247	16,723
Borrowing Costs	82	53	32	16	6
Materials & Contracts	10,523	8,920	8,355	8,617	8,834
Depreciation	12,396	12,433	12,471	12,501	12,531
Other Expenses	4,844	4,947	5,054	5,184	5,305
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	42,951	41,813	41,734	42,565	43,399
REVENUE FROM ORDINARY ACTIVITIES					
Rates & Annual Charges	(23,067)	(23,608)	(24,102)	(24,673)	(25,287)
User Charges & Fees	(4,721)	(4,791)	(4,871)	(4,980)	(5,069)
Interest & Investment Revenue	(527)	(301)	(295)	(295)	(295)
Other Revenue	(590)	(592)	(595)	(597)	(600)
Grants & Contributions provided for operating purposes	(14,307)	(12,883)	(12,267)	(12,520)	(12,780)
Net Gain/Loss on Disposal of Assets	50	143	(25)	236	(103)
TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(43,162)	(42,033)	(42,155)	(42,830)	(44,135)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(211)	(220)	(421)	(265)	(736)
Grants & contributions provided for Capital Purposes	(979)	(980)	(995)	(996)	(998)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS	(1,190)	(1,199)	(1,416)	(1,261)	(1,734)
Extraordinary Items					
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES	(1,190)	(1,199)	(1,416)	(1,261)	(1,734)
ADD BACK NON-CASH ITEMS					
Depreciation	(12,396)	(12,433)	(12,471)	(12,501)	(12,531)
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	(695)	(697)	(698)	(700)	(702)
TOTAL NON-CASH ITEMS	(13,091)	(13,130)	(13,169)	(13,201)	(13,233)
CAPITAL AMOUNTS					
Repayment by Deferred Debtors	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Acquisition of Assets	15,628	14,708	14,660	13,575	15,374
Principal Loan Repayments	653	616	442	399	227
TOTAL CAPITAL AMOUNTS	16,281	15,324	15,102	13,974	15,601
CONSOLIDATED NET (PROFIT)/LOSS	2,001	995	517	(488)	635
INTERNALLY RESTRICTED ASSET MOVEMENTS					
Net Transfers to/From Internally Restricted Assets	(2,007)	(1,001)	(526)	483	(640)
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(6)	(6)	(9)	(5)	(6)

COUNCIL OF THE SHIRE OF INVERELL
CONSOLIDATED BALANCE SHEET
(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)

	Audited Actual 2020 \$'000	Estimated 2021 \$'000	Estimated 2022 \$'000	Estimated 2023 \$'000	Estimated 2024 \$'000	Estimated 2025 \$'000	Estimated 2026 \$'000
ASSETS							
CURRENT ASSETS							
Cash and Cash Equivalents	5,482	4,955	2,158	2,586	2,711	3,050	2,376
Investments	27,501	27,501	27,001	24,001	22,251	21,751	19,751
Receivables	4,066	4,068	4,070	4,073	4,074	4,076	4,078
Inventories	485	485	485	485	485	485	485
Contract Assets	1,394	1,394	1,294	1,194	1,104	1,024	954
Other	224	224	224	224	224	224	224
Non-Current assets classified as held for sale	0	0	0	0	0	0	0
TOTAL CURRENT ASSETS	39,152	38,627	35,232	32,563	30,849	30,610	27,868
NON - CURRENT ASSETS							
Investments	32,097	32,097	32,597	33,597	34,347	34,847	36,847
Receivables	673	671	669	666	665	663	661
Infrastructure, Property, Plant and Equipment	765,899	773,361	775,898	777,476	778,967	779,341	781,482
Investment Property	3,280	3,280	3,280	3,280	3,280	3,280	3,280
TOTAL NON - CURRENT ASSETS	801,949	809,409	812,444	815,019	817,259	818,131	822,270
TOTAL ASSETS	841,101	848,036	847,676	847,582	848,108	848,741	850,138
LIABILITIES							
CURRENT LIABILITIES							
Payables	3,049	2,994	2,938	2,881	2,823	2,764	2,704
Income Received in Advance	0	0	0	0	0	0	0
Contract Liabilities	2,070	2,070	1,230	610	220	50	0
Borrowings	626	653	617	443	399	227	0
Provisions	4,753	4,753	4,753	4,753	4,753	4,753	4,753
TOTAL CURRENT LIABILITIES	10,498	10,470	9,538	8,687	8,195	7,794	7,457
NON - CURRENT LIABILITIES							
Payables	0	0	0	0	0	0	0
Borrowings	2,338	1,685	1,067	625	227	0	0
Provisions	6,781	6,781	6,781	6,781	6,781	6,781	6,781
TOTAL NON - CURRENT LIABILITIES	9,119	8,466	7,848	7,406	7,008	6,781	6,781
TOTAL LIABILITIES	19,617	18,936	17,386	16,093	15,203	14,575	14,238
NET ASSETS	821,484	829,100	830,290	831,489	832,905	834,166	835,900
EQUITY							
Retained Earnings	581,508	589,124	590,314	591,513	592,929	594,190	595,924
Revaluation Reserves	239,976	239,976	239,976	239,976	239,976	239,976	239,976
Council equity interest	821,484	829,100	830,290	831,489	832,905	834,166	835,900
Minority equity interest	0	0	0	0	0	0	0
TOTAL EQUITY	821,484	829,100	830,290	831,489	832,905	834,166	835,900

More detailed information is provided for the 10 year period commencing 2021/2022 in Council's Long Term Financial Plan, which is available on Council's website.

Asset Management

Strategic Asset Management

Council is committed to strategic long term Asset Management as a primary means of ensuring the continued financial sustainability of the Council and Community. Council has, over the last 10 years, placed significant emphasis on the maintenance, renewal and upgrade of its assets. Council maintains a substantial Asset Inventory and all of its Assets are recorded in its Asset Register. Council is currently in the process of expanding the information held in its systems into comprehensive strategic Asset Management Plans.

Asset Renewal, Upgrade and New Assets

Council recognises the importance of ensuring it renews and upgrades its assets at a rate at least equivalent to depreciation and that generally, new assets should only be acquired after its current asset maintenance, renewal and upgrade needs are met.

Capital Expenditure on Assets

The following table indicates Council's level of Capital Expenditure on Asset Renewal, Asset Upgrade and New Assets over the next five (5) years.

	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
	\$'000	\$'000	\$'000	\$'000	\$'000
	Estimated	Estimated	Estimated	Estimated	Estimated
Capital Asset Expenditure	15,628	14,708	14,660	13,575	15,374
Annual Depreciation	12,396	12,433	12,471	12,501	12,531
Surplus /(Deficit)	3,232	2,275	2,189	1,074	2,843

As shown, Council is budgeting to spend \$11.6M more on Asset Renewals and Upgrades over the next five (5) years than the Depreciation Expense. This includes the redevelopment of the Gwydir Highway/Tingha Bridge Roundabout \$5.5M

Councillors' attention is drawn to the proposed actions to be undertaken during 2022/23 in respect of the redevelopment of the Inverell Pool Complex. Council has established a working group to conduct a scoping study for this project. The working group has inspected a number of facilities that have recently been redeveloped to gauge the best ideas/materials/techniques for this type of infrastructure upgrade. The working group will present a scoping report to Council in the near future. Due to the uncertainty of the project scope no provisions for the redevelopment have been included within the Long Term Financial Plan. However If Council approves the carrying out of the works it will be noted that a "cocktail" of funding sources would be required for the quantum of funds expected to be required for the works. The funding sources will include:

- Revenue – Strategic Capital Infrastructure Fund and Urban Works Programs;
- Internally Restricted Assets;
- Loan Funds; and
- Significant Grant Funding.

Maintenance of Assets

Council on a continuing basis seeks to maintain its Assets to a high standard. Asset maintenance funds are allocated in each yearly budget based on historical costs and on a needs basis as identified in Council's Assets Management Systems. In instances where emergency maintenance of an asset is required, which cannot be funded from the annual maintenance budget, funds are available in Council's Internally Restricted Assets which may be redirected for these purposes. Council maintains specific Internally Restricted Assets for emergency equipment breakdown in its customer sensitive Water and Sewerage Funds.

Insurance coverage of Assets

Council comprehensively insures all of its assets. On an annual basis Council reassesses the values of its assets for insurance coverage purposes. This reassessment of values has contributed to the significant increase in insurance costs.

Disposal of Assets

On a continuing basis Council reviews its Assets to identify Assets which are obsolete or surplus to Council's requirements. Assets so identified are disposed of in accordance with Council's Procurement and Disposals Policy.

Budget Report Attachments

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Attachment 1

Significant Variations/One-Off Expenditure Increases

In respect of the core budget, a continuation of all Council's existing services and infrastructure levels are maintained for 2021/2022. That said, Council will still need to take actions to ensure it continues to be sustainable in the long term. It will also be required going forward, that Council continue to carefully consider the impact that any new project, infrastructure or initiative will have on Council's Operational Budget. While Council has been able to absorb a range of cost increases in the past due to cost savings realised as a direct result of its operational efficiency and effectiveness program, this is now becoming very difficult. Council will be aware that in the General Fund, Council has now reached a point where only very minimal further energy costs savings will be possible. This has been an area where major cost savings have been realised through Council utilisation of solar energy systems and energy efficient lighting.

A. INCREASES IN COUNCIL'S FIXED COSTS

The increases in fixed costs across Council's General Fund have largely been in the areas of employment costs, contracts, materials, electricity/gas and fuel, insurances and legislative compliance. Examples of these cost increases are as follows:

a) Insurance:

Council's insurances increased significantly over the last decade. The following costs are expected in 2021/2022.

BUDGET		2020/2021 \$	2021/2022 \$	VARIANCE Increase/(Decrease) \$
Property Insurance	General Fund	499,450	565,570	66,120
	Water Fund	66,180	74,720	8,540
	Sewer Fund	35,420	40,540	5,120
Public Liability	General Fund	192,140	211,360	19,220
TOTALS		793,190	892,190	99,000

Note: As shown, Council's insurance costs are increasing by \$99,000. This increase reflects a general increase in insurance across Australia of approximately 12%. It is noted that the above table does include fleet insurance \$270,633 (up from \$243,650). Fleet insurance is funded by Council's Fleet Program.

b) Legislative Compliance/State Government Charges:

It is difficult to calculate the current cost to Council for legislative compliance, as it is now a significant factor in almost all of Council's operations, especially in respect of the WHS Act.

The following fixed costs incurred by Council in respect of environmental legislative compliance costs are as follows:

	2019/2020 \$	2020/2021 \$	2021/2022 \$
EPA Licence	3,870	3,970	4,010
Environmental Monitoring	37,930	38,880	39,270
Environmental Works - Maintenance/Construction Programs	5,390	5,520	5,610
TOTALS	47,190	48,370	48,890

Fortunately, Council's waste operations are not subject to the state based waste levies at this time. Should these become applicable to Council, a very substantial cost would apply which would need to be passed directly onto ratepayers.

Council also pays a load-based license fee for discharge from the Sewerage Treatment Works of approximately \$102K per annum.

Council continues to pay the following substantial increase in State Government charges incurred over recent years which are paid from Council's limited General Revenues:

- Increase contribution to NSW Rural Fire Service \$ 172K
 - Increase in Flood Gauge Maintenance Costs \$ 50K
 - Increase in Audit Fees (includes Internal Audit) \$ 52K
- TOTAL \$ 274K**

c) Employment Costs – Combined Fund:

	General \$	Water \$	Sewer \$	TOTAL \$
Wages/Oncost	14,859,996	1,141,034	396,499	16,397,529
Superannuation	1,450,913	121,116	69,883	1,641,912
TOTAL 2021/2022	16,310,909	1,262,150	466,382	18,039,441
Wages/Oncost	14,553,254	1,145,269	384,953	16,083,476
Superannuation	1,372,866	112,654	76,352	1,561,872
TOTAL 2020/2021	15,926,120	1,257,923	461,305	17,645,348
Increase/(Decrease)	384,789	4,227	5,077	394,093

As shown above, the total net cost increase in employment costs for 2021/2022 will be \$394,093 across the three (3) funds with the legislated award increase being 2% plus a legislated superannuation increase of 0.5%. Superannuation rates will increase from 9.5% in 2020/2021 to 12% in 2025/2026. This legislative increase will have a cumulative impact of approximately \$200K on Council's 2025/2026 budget.

The continuing large deficit in the now closed Defined Benefits Superannuation Scheme continues to impact Employer Superannuation Contribution Costs.

d) Electricity

Electricity increases have now flattened out and reduced as a result of Council's energy efficiency initiatives. In the 2021/2022 Budget the following costs have been provided for in the Combined Fund:

BUDGET	2020/2021 \$	2021/2022 \$	VARIANCE Increase/(Decrease) \$
General Fund	455,810	451,410	(4,400)
Water Fund	686,000	705,000	19,000
Sewer Fund	154,200	150,600	(3,600)
TOTALS	1,296,010	1,307,010	11,000

Council's energy costs will increase by \$11,000 during 2021/2022 largely due to an increase in water pumping.

e) Contracts

The following Contract expenses are expected in 2021/2022.

BUDGET	2020/2021 \$	2021/2022 \$	VARIANCE Increase/(Decrease) \$
General Fund	963,360	973,250	9,890
Water Fund	10,800	10,800	0
Sewer Fund	5,300	5,300	0
TOTALS	979,460	989,350	9,890

The increase in contract costs relates primarily CPI increases on existing contracts.

f) Plant Charges

It is expected that Council's plant hire rates will need to be increased at 1 July, 2021 by 2.5%. It is noted that plant hire rates have only increased once in the last six years resulting in a significantly increased capacity to undertake works (rates would normally increase by 3% each year).

Summary

The fixed cost increases/(decreases) for the Rate Pegged General Fund are as follows:

	\$
Insurance Premiums	99,000
Employment Costs	394,093
State Government Charges	520
Contracts	9,890
Electricity	11,000
TOTALS	514,503

B. OTHER BUDGET INCREASES – ADMINISTRATIVE AND OTHER PROGRAMS:

In respect of Council's revenue funded administrative and other programs, outside of increases in the Budget to cover increases in fixed costs, the only increases provided have been provided to the following Budgets:

	\$
Subs to L.G Association	3,250
Pioneer Village	6,000
Donation in Lieu of Rates for Halls	5,000
Library - Telephone & Comp.	1,550
Contrib. to NSW SES Services	6,600
Internal Audit Fees	5,200
Valuation Fees	1,490
Aerodrome Inverell - Maintenance fees for AWIS	8,000
Election Expenses (funding over 4 years)	35,000
Capital Infrastructure Fund	20,000
Family & Domestic Violence Leave	(5,000)
Buildings/Facilities - Minor Upgrades	(2,530)
Risk Management Activities	(20,000)
Secretarial Salaries	(5,930)
Library - Postage & freight	(2,000)
Financial Services - Office Exps.	(4,000)
Grant - Street Lighting Subsidy	(4,580)
Cemetery Income	(12,100)
Caravan Park - Sundry Income	(10,000)
Clerks Certificates S.603	(3,000)
S68 Approval LG Act - GST Exempt	(4,000)
TOTALS	18,950

All of the above costs are required due to either legislative obligations or to meet ongoing operational costs.

The Operational Plan and Budget provides for a continuation of Council's financial support of the Inverell Art Gallery, Pioneer Village, National Transport Museum, being the major cultural and tourism assets of the Shire. Tourism is worth \$60.7M p.a. to the Shire economy.

C. EXISTING SERVICE LEVELS – WORKS AND MAINTENANCE PROGRAMS:

The 2021/2022 budget provides for all of Council's existing service levels to be met and for Council to renew its existing assets. This budget also provides for the infrastructure backlog to be removed over the next ten years and the majority of maintenance budgets have been increased by CPI – 2%.

In respect of Council's revenue funded works and maintenance programs, outside of increases in the budget to cover increases in fixed costs, CPI movements and some grant funded programs, additional one off increases/decrease have been provided to the following Budgets:

	\$
Solar Lighting Maintenance on Footpaths/Roadways	10,000
Parks - Skate Park Tingha	5,000
Inverell Baths/Swim.Pool	55,000
Passive Park Ashford (APEX, cummingham & 3 Mile Parks)	16,700
Off Road Recreational Circuit - Maintenance	10,000
Cemetery Beams	4,750
Ashford Baths/Swimming Pool - Major Maintenance	(30,000)
DCES - Maintenance Activity from Asset Mgt System	(25,540)
TOTALS	45,910

The above additional budgets have been funded by reducing Council's budget allocation towards Community Better Partnership Programs.

Attachment 2

Industry Assistance and Promotion

The 2021/2022 Operational Plan includes an allocation for the assistance and promotion of Business and Industry of \$115K. These funds may be utilised, subject to a resolution of Council, for works on Private Lands or for the provision of direct financial assistance to private individuals and businesses during 2021/2022.

Attachment 3

2021/2022 WORKS PROGRAM

URBAN WORKS PROGRAM				
Income	Revenue Funded			(622,950)
Expenditure	Urban Streets - Program			
	PJ-138270-1000	Urban Works Program		584,950
	Community Programs			
	PJ-139120-3050	Delungra Upgrade Works		7,540
	PJ-139120-3001	Ashford Community Works		7,540
	PJ-139120-3020	Bonshaw Community Works		1,120
	PJ-139120-3230	Yetman Community Works		7,540
	PJ-139120-3080	Graman Community Works		1,120
	PJ-139120-3090	Gum Flat Community Works		1,120
	PJ-139120-3070	Gilgai Community Works		7,540
	PJ-139120-3160	Oakwood Community Works		1,120
	PJ-139120-3150	Nullamanna Community Works		1,120
	PJ-139120-3060	Elsmore Community Works		1,120
	PJ-139120-3190	Stanniifer Community Works		1,120
				-
STORMWATER MANAGEMENT PROGRAM				
Income	Revenue Funded			(146,770)
Expenditure	PJ-135960-3100	Drainage Project		146,770
				-
CBD WORKS				
Income	Revenue Funded			(122,240)
Expenditure	PJ-141330-4570	Maintenance		69,400
	PJ-141340-1000	Major Maintenance		11,150
	PJ-141330-3600	CBD Tree Maintenance		11,300
	PJ-141331-4450	Upgrade Works		19,090
	PJ-141330-1260	CBD Landscaping		11,300
				-
RTA BLOCK GRANT PROGRAM - Regional Roads, Grant Funded				
Income	PJ-122400-1000	Grant Funding		(2,970,240)
Expenditure	PJ-137560-1000	Maintenance		1,357,360
	PJ-137561-1000	Capital Upgrades		175,900
	PJ-137561-1000	Resealing Program		538,495
	PJ-137830-1000	Heavy Patching		176,762
	PJ-143001-1100	Allocation to \$ for \$ Repair Program		544,993
	PJ-137840-1000	Traffic Facilities		161,200
	PJ-137810-1000	Pavement Management		15,530
				-
RTA BLOCK GRANT PROGRAM - SH 12				
Income	PJ-122370-1000-42201	Grant Funded		(390,920)
Expenditure	PJ-137770-1000	As per Contract		390,920
				-
REPAIR PROGRAM				
Income	PJ-122460-1000-41422	Grant Funding		(544,993)
Expenditure		Block Grant \$ for \$ Funding		(544,993)
		Renewal/Reconstruction /Heavy Patching		1,089,986
				-
ACRD PROGRAM				
Income	Grant Funded			(2,257,800)
Expenditure	PJ-122760-1000-41400	Grant Funding		1,130,740
	PJ-138690-4450	Gravel Resheeting		24,670
		Blackspot Program		306,590
		Bitumen Reseals		231,510
		Culverts & Causeways		242,560
		Renewal/Reconstruction /Heavy Patching		288,880
		Maintenance Program		5,610
	PJ-138910-1000	Environmental Works		27,240
		Pavement Management		-
3x4 PROGRAM				
Income	PJ-122860-4450-45009	Grant Funded - Must be utilised on Regional Roads		(160,000)
Expenditure	PJ-138730-4450			160,000
				-
ROADS TO RECOVERY				
Income	PJ-122880-1000-45009	Grant Funding		(1,402,055)
Expenditure		Bitumen Surface Rehabilitation		693,280
		Culverts/Causeways/Bridges		-
		Renewal/Reconstruction/Heavy Patching		427,691
		Gravel Resheeting		281,084
				-

Attachment 4

SUMMARY OF SHIRE ROAD AND ROADSIDE FACILITIES MAINTENANCE/UPGRADE PROGRAMS									
FUNDING		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	
GRAVEL SHIRE ROADS									
Maintenance	Maintenance Grading	Revenue	975,000	975,000	1,000,360	1,026,390	1,118,080	1,147,160	1,170,105
	Maintenance Grading MCE Allocation	Revenue	152,000	225,000	331,070	339,890	348,960	358,270	368,090
	Roadside Facilities and Furnishings	Revenue	220,450	220,690	256,750	233,450	274,980	292,185	293,275
			1,347,450	1,420,690	1,588,180	1,599,730	1,742,020	1,797,615	1,829,470
New Surfaces	New Gravel Surfaces/Patching - Revenue Funded	Revenue	172,950	172,950	177,380	178,000	301,620	307,795	309,670
	New Gravel Surfaces - ACRD Funded	Grant - ACRD	623,500	623,500	639,110	655,080	1,096,125	1,112,920	1,130,740
	New Gravel Surfaces - Roads to Recovery Funded	Grant - R2R	746,000	373,000	373,000	373,000	-	402,055	-
			1,542,450	1,169,450	1,189,490	1,206,080	1,397,745	1,822,770	1,440,410
	TOTAL GRAVEL ROADS BUDGET		2,889,900	2,590,140	2,777,670	2,805,810	3,139,765	3,620,385	3,269,880
SEALED SHIRE ROADS									
Maintenance	Bitumens Seal and Shoulder Maintenance	Revenue	320,750	321,000	329,270	337,780	464,030	470,590	473,010
	ACRD Funded Maintenance Program	Grant - ACRD	Included in Jobs	Included in Jobs	Included in Jobs	Included in Jobs	Included in Jobs	Included in Jobs	Included in Jobs
	Roadside Facilities and Furnishings	Revenue	174,980	174,980	181,570	234,240	379,660	389,360	390,805
			495,730	495,980	510,840	572,020	843,690	859,950	863,815
New Surfaces	Bitumen Reseals - ACRD Funded	Grant - ACRD	725,000	725,000	743,130	761,710	256,470	260,780	260,960
	Bitumen Surface Renewal - ACRD Funded	Grant - ACRD	119,224	118,753	121,720	124,550	228,520	270,835	275,410
	Bitumen Reseals - Roads to Recovery Funded	Grant - R2R	600,000	-	-	137,064	693,280	693,280	693,280
	Bitumen Surface Renewal - Roads to Recovery Funded	Grant - R2R	274,128	2,400,000	300,000	300,000	427,691	708,774	708,775
			1,718,352	3,243,753	1,164,850	1,323,324	1,605,961	1,933,669	1,942,425
	TOTAL SHIRE SEALED ROADS BUDGET		2,214,082	3,739,733	1,675,690	1,895,344	2,449,651	2,793,619	2,806,240
INVERELL URBAN MAINTENANCE									
Maintenance	Inverell Sealed Streets Maintenance	Revenue	276,795	277,285	284,380	291,730	299,290	307,570	309,930
	Roadside Facilities/Furnishings/Town Approaches	Revenue	40,000	40,000	41,020	42,110	43,210	44,330	44,600
	Inverell Unsealed Streets/Laneways/Footpaths Mtce	Revenue	162,980	162,980	167,220	171,550	176,000	180,590	181,770
	Carparks	Revenue	67,940	69,320	66,950	69,960	75,550	76,720	78,875
	Urban Drainage Maintenance (Part was prev. Capital)	Revenue	48,410	48,510	49,800	51,170	52,570	54,020	55,080
	Bitumen Driveways	Revenue	11,845	11,845	12,150	12,150	12,470	12,790	12,860
	Cycleway Maintenance	Revenue	8,000	10,000	10,240	10,520	15,790	16,070	16,130
	Bus Shelters	Revenue	3,720	3,390	3,470	4,530	6,570	6,650	6,815
	Expanded Maintenance Program	Revenue	-	-	-	-	-	-	-
	CBD Maintenance Program	Revenue	57,165	61,165	62,820	64,510	66,250	68,040	69,400
	CBD Tree Maintenance	Revenue	20,000	20,000	20,520	21,060	21,600	22,160	22,600
	CBD Minor Capital Upgrades	Revenue	10,000	10,000	10,260	10,530	10,800	11,080	11,150
	CBD Major maintenance	Revenue	17,300	17,300	17,730	18,170	18,620	19,090	19,090
	Traffic Signs Maintenance	Revenue	50,360	50,460	51,750	53,100	54,480	55,010	56,465
	New Traffic Signs	Revenue	15,360	15,460	15,830	16,250	16,670	17,210	17,400
	Street Tree Maintenance	Revenue	55,000	55,000	56,440	57,920	59,430	60,980	61,430
	New Street Trees	Revenue	7,725	7,725	7,930	8,140	8,350	8,560	8,605
	Tree Grow Out Facility	Revenue	1,500	1,500	2,410	2,450	1,620	2,560	1,675
	Street Lighting	Revenue	288,800	250,000	217,900	211,700	203,900	172,150	164,170
	Street Cleaning	Revenue	291,850	291,900	299,775	307,680	318,860	327,830	331,735
			1,434,750	1,403,840	1,396,595	1,425,230	1,462,030	1,464,400	1,469,780
New Surfaces/ Pavements	Urban Works Program - Revenue Funded	Revenue	296,600	517,000	529,930	543,180	556,760	570,680	584,950
	Bitumen Reseals	Revenue	160,000	160,000	164,000	168,100	172,300	176,610	179,440
	Urban Drainage Program (Stormwater Man.Charge)	Revenue	-	-	-	-	-	-	-
	Footpaths	Revenue	-	-	-	-	-	-	-
	Cycleway - Concrete Surface	Revenue	220,400	-	-	-	-	-	-
	Laneways	Revenue	-	-	-	-	-	-	-
			677,000	677,000	693,930	711,280	729,060	747,290	764,390
	TOTAL URBAN STREETS BUDGET		2,111,750	2,080,840	2,092,525	2,136,510	2,191,090	2,211,690	2,234,170
VILLAGES MAINTENANCE									
Maintenance	Villages Sealed Streets Maintenance	Revenue	24,720	24,720	25,380	26,050	36,730	37,410	37,590
	Roadside Facilities and Furnishings	Revenue	30,035	30,035	30,840	31,680	47,840	49,105	49,540
	Villages Unsealed Streets/Footpaths Maintenance	Revenue	36,050	36,050	36,990	37,940	53,530	55,075	55,310
	Street Cleaning	Revenue	26,345	31,120	30,460	31,155	-	63,070	64,130
			117,150	121,925	123,670	126,825	138,500	204,660	206,570
New Surfaces/ Pavements	Bitumen Reseals-ACRD Funding	Grant - ACRD	16,000	16,000	16,400	16,810	40,530	40,960	41,630
	Bitumen Reseals-Revenue Funded	Revenue	22,969	22,969	23,540	24,130	24,730	25,350	25,350
	Urban Drainage Program (Stormwater Man.Charge)	Revenue	129,000	139,000	139,000	140,475	140,350	146,000	146,770
			167,969	177,969	178,940	181,415	205,610	212,310	213,750
	TOTAL VILLAGE STREETS BUDGET		285,119	299,894	302,610	308,240	344,110	416,970	420,320
BLACK SPOT	ACRD	Grant - ACRD	22,000	22,000	22,550	23,110	23,690	24,280	24,670
	R2R	Grant - R2R	-	-	-	-	-	-	-
			22,000	22,000	22,550	23,110	23,690	24,280	24,670
BRIDGES/CULVERTS/CAUSEWAYS - SHIRE ROADS									
	Revenue Funded	Revenue	29,120	29,120	29,880	30,660	36,460	37,405	37,645
	ACRD Funded	Grant - ACRD	114,000	114,000	114,000	114,000	227,855	227,855	231,510
	Roads to Recovery Funded	Grant - R2R	200,000	100,000	100,000	100,000	-	298,973	-
	Grant Funded	Grant - Other	800,000	-	-	-	-	-	-
	IRA Funded	Revenue - Reserves	200,000	-	-	-	-	-	-
			1,343,120	243,120	243,880	244,660	264,315	564,233	269,155
	TOTAL RECURRENT ALLOCATION		8,865,971	8,975,727	7,114,925	7,413,674	8,412,621	9,631,177	9,024,435
PLUS SPECIAL ALLOCATIONS									
	Inverell Town Signs Upgrade	Revenue	-	-	-	-	-	-	-
	Strategic Projects - Urban Works (SCIPF)	Revenue	-	-	-	-	-	-	-
	Strategic Links - New Bitumen Seals (SCIPF)	Revenue	-	-	-	-	-	-	-
	Strategic Projects - Village Urban Drainage (SC	Revenue	380,000	360,000	-	-	-	-	-
	FFF ROADMAP AND R2R SPECIAL PROGRAM	Revenue	-	-	-	-	-	-	-
	Bitumen Reseals - Fit for the Future Backlog	Revenue	1,846,097	-	-	-	-	229,060	241,560
	Bitumen Surface Renewal - Fit for the Future	Revenue	1,247,379	-	-	-	-	-	-
	Bitumen Surface Renewal - Fit for the Future	Revenue - SRV	-	-	228,000	599,400	1,096,530	875,500	816,070
	New Gravel Surfaces - Fit for the future Backlog	Revenue	998,140	-	-	-	-	-	-
	Backlog Prevention - Fit for the future Backlog I	Revenue - SRV	-	-	-	52,000	-	130,000	135,000
	Road Asset Renewal/Update Program - Non Rec	Revenue	-	100,000	-	-	-	-	-
	Road Asset Renewal/Update Program - Non Rec	Revenue	-	200,000	-	-	-	-	-
	Road Asset Renewal/Update Program - Non Rec	Revenue	-	700,000	-	-	-	-	-
	Road Asset Renewal/Update Program - Non Rec	Revenue	-	-	-	318,000	341,055	341,055	341,055
			13,337,587	10,335,727	7,342,925	8,383,074	9,850,206	11,206,792	10,558,120
	GRAND TOTAL FOR SHIRE ROADS		13,337,587	10,335,727	7,342,925	8,383,074	9,850,206	11,206,792	10,558,120
	BLOCK GRANT REGIONAL ROADS - MTCE	Grant - Block	1,560,000	1,416,516	1,457,858	1,454,128	1,671,230	1,857,673	1,870,852
	BLOCK GRANT REGIONAL ROADS - RENEWAL	Grant - Block	343,771	525,000	583,755	516,359	618,495	658,495	714,395
	REPAIR PROGRAM Council Contribution	Grant - Block	462,229	471,484	480,912	490,513	543,750	555,832	544,993
	REPAIR PROGRAM RMS Contribution	Grant - Repair Prgm	462,229	471,484	480,912	490,513	543,750	555,832	544,993
	GRAND TOTAL FOR REGIONAL ROADS		2,828,229	2,884,484	3,003,437	2,951,513	3,377,225	3,627,832	3,675,233
	GRAND TOTAL FOR ALL ROADS		16,165,816	13,220,211	10,346,362	11,334,587	13,227,431	14,834,624	14,233,353

Attachment 5

CAPITAL EXPENDITURE 2021/2022

PROGRAM	LEDGER NUMBER	DESCRIPTION	ORIGINAL CAPITAL BUDGET		FUNDING		
			AMOUNT	SECTION TOTAL	AMOUNT		
ADMINISTRATIVE SERV.	159060-1000	OFFICE FURNITURE & EQUIPMENT-DESKS, CHAIRS	5,200				
	134940-1000	ACQUISITION OF ART PRIZE	4,500				
	160470-1000	ART GALLERY REFURBISHMENTS	5,000	14,700			
ENGINEERING	160800-1100	ENGINEERS INSTRUMENTS & EQUIPMENT	2,100	2,100			
BUSH FIRE	159141-1000	EQUIPMENT ISSUES	200,000	200,000	GRANT	121121-1000	200,000
SES	132851-4450	SES BUILDING UPGRADE	7,150	7,150			
INFORMATION SERVICES	130101-1000	COMPUTER EQUIPMENT	44,290				
	130101-4910	COMPUTER EQUIPMENT	32,000				
	130111-5130	COMPUTER EQUIPMENT - NEW PRINTING EQUIPMENT	39,200				
	130111-5162	COMPUTER EQUIPMENT - NEW HARDWARE	32,000	147,490			
SPORTING FIELDS	160660-1100	SPORTS GROUND IMPROVEMENT-SPORT CNL	20,000		CONTRIBUTION	127090-1000	10,000
	134929-1000	EQUESTRIAN CENTRE UPGRADE	4,000	24,000			
CEMETERY	136391-4450	CEMETERY	15,000	15,000			
LIBRARY	160180-1100	LIBRARY-CORPORATE SERVICE COLLECTION	1,490				
	160190-1000	LIBRARY BOOKS	62,360				
	160200-1000	LIBRARY BOOKS - CO-OPERATIVE CONTRIBUTION	23,190				
	160240-1000	NON BOOK MATERIALS-VIDEOS CASSETTES ETC.	10,210				
	160245-1000	LIBRARY - OFFICE EQUIPMENT	2,000				
	160270-1000	LIBRARY SECURITY SYSTEM	2,380				
	160395-1000	LIBRARY-SPECIAL GRANT PROJECT	26,500	128,130	GRANT	160389-1000	26,500
	141899-1000	STRATEGIC CAPITAL INFRASTRUCTURE PROGRAM	515,000	515,000			
OTHER NEW	129381-1000	MINOR COMMUNITY INFRASTRUCTURE ASSETS	100,000				
INFRASTRUCTURE ASSETS	159772-1000	ENERGY EFFICIENCY PROGRAM	40,000	140,000			
PLANT	161590-1000	SMALL PLANT	80,000		PLANT REPLACE. IRA	161680-6220	2,461,344
	161610-1000	WORKSHOP EQUIPMENT	40,000		Less Sales		(645,000)
	161600-1000	LIGHT CARS/TRUCKS	893,000				1,816,344
	161620-1000	HEAVY PLANT	1,448,344	2,461,344			
TOTAL			3,654,914	3,654,914	TOTAL GRANT / OTHER FUNDING		
					LOAN FUNDS		
					TOTAL 20/21 UNEXPENDED GRANTS		
					TOTAL REVOTES/EQUITY		
					TOTAL IRA FUNDING		
					REVENUE FUNDING REQUIRED		
SEWERAGE	907170-1000	OTHER EQUIPMENT	14,000		CAPITAL WORKS IRA	907360-6220	-
	907110-1100	MAINS RELINING PROGRAM	120,000				
	906541-1100	FITTING AND INSTALLATIONS	10,000				
	907250-3100	RETICULATION MAINS	107,690				
	907240-1000	CAPITAL INFRASTRUCTURE WORKS	168,500				
	907320-3070	SEWER TREATMENT WORKS - GILGAI	100,000				
	907270-1000	PUMPING STATIONS	318,000				
					TOTAL 19/20 UNEXPENDED GRANTS		
					TOTAL IRA FUNDING		
					LOAN FUNDS		
TOTAL			838,190	838,190	TOTAL REVOTES/EQUITY		
					REVENUE FUNDING REQUIRED		
WATER	813220-1100	MAINS REPLACEMENT - INVERELL	118,460		CAPITAL WORKS IRA	813380-6220	-
	813230-3100	MINOR MAINS EXTENSIONS-INVERELL	53,840				
	813282-1000	PUMP STATION UPGRADES	50,000				
	813290-3100	OTHER EQUIPMENT	11,000				
	813285-1000	BACKFLOW PREVENTION	50,000				
	813260-3001	TREATMENT PLANTS	292,000				
	813342-1000	RESERVOIRS CAPITAL UPGRADES	235,000				
	813180-1000	CAPITAL INFRASTRUCTURE WORKS	620,000				
	813280-3100	METERING - INVERELL	73,900				
					TOTAL 20/21 UNEXPENDED GRANTS		
TOTAL			1,504,200	1,504,200	TOTAL IRA FUNDING		
					TOTAL GRANT / OTHER FUNDING		
					TOTAL REVOTES/EQUITY		
					REVENUE FUNDING REQUIRED		
ROADS	135960-3100	URBAN DRAINAGE RECONSTRUCTION-Construction Costs	146,770				
	138270-1000	URBAN WORKS PROGRAM	538,150				
	141331-4450	CBD WORKS	19,090				
	145868-1000	ACTIVE TRANSPORT PROGRAM (PAMP)	46,800				
	140833-1000	SH/MR73 TINGHA BRIDGE ROUNDABOUT	2,020,500				
	137561-1000	BLOCK GRANT WORKS	714,395		IRA	161900-6220	2,040,000
	138691-1000	ACRD GRANT WORKS	1,941,680		GRANT	122400-4450	714,395
	138730-4450	3x4 GRANT WORKS	160,000		GRANT	122760-1000	1,941,680
	138280-1000	REPAIR PROGRAM WORKS	1,089,986		GRANT	122860-4450	160,000
	138400-1000	ROADS TO RECOVERY PROGRAM WORKS	1,402,055		GRANT	122460-1000	1,089,986
	139120	VILLAGES DEVELOPMENT WORKS	45,540		GRANT	122880-1000	1,402,055
	139200-1000	VILLAGES BITUMEN RESEALS	25,350				
	140110-1100	GRAVEL RESHEETING MINOR ROADS	44,220				
	140190-1000	GRAVEL RESHEETING MINOR ROADS	144,090				
	139404-6445	F4F - ROAD BACKLOG HEAVY PATCHING/STABILISATION	816,070				
	139405-6445	ROAD BACKLOG PREVENTION	135,000				
	139433-1000	SPECIAL PROJECTS - ROADS INFRASTRUCTURE FUND	341,055				
					TOTAL 20/21 UNEXPENDED GRANTS		
					TOTAL GRANT FUNDING		
					TOTAL IRA FUNDING		
TOTAL			9,630,751	9,630,751	TOTAL REVOTES/EQUITY		
					REVENUE FUNDING REQUIRED		
					TOTAL ACQUISITION OF ASSETS		
					TOTAL ASSET RENEWALS		
					TOTAL NEW ASSETS		
					TOTAL IRA FUNDING		
					GRANT FUNDING		
					LOAN FUNDING		
					TOTAL 19/20 UNEXPENDED GRANTS		
					TOTAL REVOTES/EQUITY		
					REVENUE FUNDING REQUIRED		
					TOTAL		

Attachment 6

INTERNALLY RESTRICTED ASSETS (CASH) MOVEMENTS									
27/03/2021	PURPOSE	EST. BAL. 30/6/2020	TRANSFER TO	TRANSFER FROM	EST. BAL. 30/6/2021	TRANSFER TO	TRANSFER FROM	EST. BAL. 30/6/2022	Comments
GENERAL ACTIVITIES									
	BUILDING REFURBISHMENT/UPGRADE	2,417,841.18			2,417,841.18			2,417,841.18	Note 1 - Funding Building Refurbishments/Asset Management needs/Funded from Depnrt Expense
	EQUIP. UPGRADE/EMERGENCY MTCE	210,805.00			210,805.00			210,805.00	OLG Promoting Better Practice Recommendation
	COMPUTER/IT SYSTEMS UPGRADES	1,541,357.00			1,541,357.00			1,541,357.00	Note 2 - Replacement of key IT equipment and essential Softw are upgrades/replacements
	INDUSTRIAL DEVELOPMENT	287,595.00		230,000	57,595.00			57,595.00	Land Development - Subdivision costs
	RESIDENTIAL DEVELOPMENT	7,309.77			7,309.77			7,309.77	
	COPEYON NORTHERN FORESHORES	49,000.00			49,000.00			49,000.00	Note 3 - Federal Compensation Package Funds
	LIBRARY BUILDING REFURBISHMENT	202,000.00			202,000.00			202,000.00	Future Library Building Refurbishments
	INDUSTRIAL TOURISM PROMOTION	93,594.00			93,594.00			93,594.00	Tourism Brochure etc
	GARBAGE DEPOT LAND PURCHASE ETC	180,091.00	10,700		180,091.00			180,091.00	Note 4 - Waste Strategy Funds - Restricted
	WASTE INFRASTRUCTURE	951,134.00	100,000	96,559	3,095,322.00	150,000		1,054,575.00	Note 4 - Waste Strategy Funds - Restricted
	WASTE INFRASTRUCTURE	2,935,322.00	150,000		3,085,322.00			3,085,322.00	Note 4 - Waste Strategy Funds - Restricted
	WASTE INFRASTRUCTURE	497,000.00			597,000.00			697,000.00	Note 4 - Waste Strategy Funds - Restricted
	WASTE INFRASTRUCTURE	3,153,138.00	1,063,000	2,345,500	2,473,248.00	1,709,250		2,365,144.00	Note 5 - Plant Fleet Asset Renewal, new truck wash and fleet storage shed
	WASTE INFRASTRUCTURE	155,793.00	50,000	45,000	160,793.00	50,000		165,793.00	Plant Fleet Asset Renewal, new truck wash and fleet storage shed
	GRAVEL PIT RESTORATION - Roads	450,000.00			450,000.00			450,000.00	Rehabilitation Hilda Pump Road and others
	ECONOMIC CAPITAL PROJECTS AND LAND PURCHASES	5,596,157.00		556,157	5,040,000.00		2,040,000	3,000,000.00	Note 7 - Major Roundabouts with RMS and Federal Government
	ECONOMIC DEVELOPMENT/GROWTH ASSETS	100,611.00		65,000	35,611.00			35,611.00	including Chester Street Renewal
	STRATEGIC CAPITAL PROJECTS FUNDS	1,501,710.46			1,501,710.46			1,501,710.46	Note 8 - Land Bank/Infrastructure Development Funding
	EMPLOYEE TRAINING (STATUTORY)	256,756.00			256,756.00			256,756.00	Restricted - Minimum Statutory Requirement
	EMPLOYEE LEAVE ENTITLEMENTS	407,940.00			407,940.00			407,940.00	Promoting Better Practice Recommendation
	EMPLOYEE LEAVE ENTITLEMENTS	1,754,514.00			1,754,514.00			1,754,514.00	Promoting Better Practice Recommendation
	TOWN HALL MAJOR MTCE/UPGRADE	209,848.00			209,848.00			209,848.00	Promoting Better Practice Recommendation
	INSURANCE EXCESS/SELF INSURANCE	4,000,000.00			4,000,000.00			4,000,000.00	Future Upgrades (Includes Transfer from Provisions)
	SWIMMING POOLS UPGRADE/FENCING	20,000.00			20,000.00			20,000.00	Ongoing Issue
	ROAD RESUMPTIONS	450,000.00			450,000.00			450,000.00	Field Resurfacing - Provision for Surface Renewal
	INVERELL HOCKEY FACILITY	72,183.61			72,183.61			72,183.61	Funding Building Refurbishments/Asset Management needs/Funded from Depnrt Expense
	CONNECTIONS BUILDINGS/PLANT/EQUIP.	168,554.00			168,554.00			168,554.00	SES Building Renewal
	SES BUILDINGS	590,000.00			590,000.00			590,000.00	Interest equalisation reserve - funds move in interest rates
	INTEREST EQUALISATION	123,596			123,596			123,596	
	EMERGENCY MANAGEMENT (FIRE, FLOOD, STORM)	27,835,694.02	2,124,300.00	3,724,493.00	26,235,501.02	2,159,250.00	4,096,344.00	24,298,407.02	
	FUND TOTAL								
	WATER SUPPLY								
	EMPLOYEE LEAVE ENTITLEMENTS	130,000.00			130,000.00			130,000.00	Restricted - Statutory Requirement
	EQUIPMENT BREAKDOWN	407,940.00			407,940.00			407,940.00	Promoting Better Practice Recommendation
	EQUIPMENT BREAKDOWN	1,754,514.00			1,754,514.00			1,754,514.00	Best Practice Guidelines - Funds movements in water sales
	INTEREST EQUALISATION	36,000.00			36,000.00			36,000.00	Water augmentation and mains replacement
	FUTURE CAPITAL WORKS	4,587,491.00			4,587,491.00			4,587,491.00	
	FUND TOTAL								
	SEWERAGE SERVICES								
	EMPLOYEE LEAVE ENTITLEMENTS	67,000.00			67,000.00			67,000.00	Restricted - Statutory Requirement
	INTEREST EQUALISATION	25,000.00			25,000.00			25,000.00	move in interest rates
	EQUIPMENT BREAKDOWN	159,078.82		42,250	159,078.82		40,000	159,078.82	Promoting Better Practice Recommendation
	FUTURE CAPITAL WORKS	2,589,200.00			2,589,200.00			2,589,200.00	Inverell Sewer Treatment Plant and Pump Station 1 renewal and mains relining
	FUND TOTAL								
	TOTAL OF ALL FUNDS								
		38,260,662.84	2,124,300	3,766,743	36,618,219.84	2,159,250	4,166,344	34,611,125.84	

INTERNALLY RESTRICTED ASSETS COMMITMENTS									
Note 1 - Building Refurbishment/Upgrade Projects -	Building Maintenance Fund	213,327.00	Funding for periodic maintenance of Council Buildings (including Tingha Age Care Units)						
	Relurbish Tingha Toilets	50,000.00							
	Pond Redevelopment	1,754,514.00							
	Initial Allocation toward Dog Pound	2,417,841.00							
Note 2 - Replacement of key IT equipment and essential Software upgrades/replacements									
Note 3 - Funding received from Federal Compensation Package - Future Blummen Resalls									
Note 4 - Waste Management Strategy Implementation Funding and future land purchases/degradation requirements, including new Garbage Truck, Solar Power, Weighbridges, Tip Closures etc									
Note 5 - Plant Fleet future acquisitions fund - Asset Renewal plus GPS devices									
Note 6 - Future Capital Works/Non-Trading Land Purchases/Industrial Land Development Fund									
	Chester St. Renewal - Heavy Vehicle Route	220,000.00	Industrial Land Development						
		230,000.00	Purchase of Lawrence Street Property						
	FUND TOTAL								
Note 7 - Economic Dev/Growth Assets									
	Roundabout SH12/MRT3-(Tingha Bridge Roun	2,040,000.00	Council Urban Works 2017-19 \$1M, Plus SCIF 2017-19 \$1.04M						
			Plus Federal Funding \$1.5M, RMS Contribution \$2.2M						
	Gwydir Highway/Rosslyn Street Roundabout	1,000,000.00	Land acquired, design in progress for 2018/2019 Project						
	Gwydir Highway/Marfield St Intersection	500,000.00							
	Oliver Street Extension	500,000.00							
	Initial Allocation toward TCRP Stage 3	556,157.00	2020/2021						
	FUND TOTAL								
Note 8 - Strategic Capital Projects and Infrastructure Fund									
	Inverell Community Gardens Projects	65,000							
	FUND TOTAL								

These funds are held as Cash and Investments, primarily as Term Deposits

Attachment 7

INVERFLEET OPERATIONS 2021-2022		
<i>FROM 01-Jul-2021 TO 30-Jun-2022</i>		
SUFFIX	DESCRIPTION	2021/2022 BUDGET
	Operators Wages	51,500
	Workshop Wages	333,979
	Repairs, Parts & Tyres	1,010,000
	Fuel	850,000
	Registration	190,000
	Accident Expenses	5,000
	Oils & Lubricants	40,000
	Cutting Edges	50,000
	Insurance	270,630
148170	Miscellaneous +G4817.000	277,000
148190	Insurance Excess	10,000
148210	Ashford Workshop Exp.	15,515
148220	Inverell Workshop Exp.	14,465
148230	Apprentice Exp.	15,000
148240	Administration Charge	348,240
148250	Small Plant & Tools	114,080
148260	Plant & Tools under \$750	3,000
148280	Oncosts (Super,w/comp etc.)	200,475
146360	Community Radio Repeater	1,230
146370	2 Way Radio SYSTEM UPGRADE	0
146380	2 Way Radio M & R	13,260
146390	2 Way Radio Installations	2,500
146400	2 Way Radio Licences	3,200
994825	Depreciation Small Plant & Tools	71,150
994827	Fleet Depreciation	1,294,500
	TOTAL OPERATING COSTS:	5,184,724
128780	Council Hire	-5,372,250
128781	RTA Hire	-
128782	Private Hire	-7,700
G2315	Apprentice Subsidy	-
127800	Radio Communications Site	-6,000
148400	Small Plant & Tools	-142,400
	TOTAL OPERATING INCOME:	-5,528,350
	NET RESULT:	-343,626
	Less Capital Replacement Inflation Allowance	343,600
		-26
REPLACEMENT PROGRAM		
161620	Heavy Plant Purchases	1,448,344
161600	Light Plant Purchases	893,000
161590	Small Plant Purchases	80,000
	Workshop Upgrades	0
146358	2 Way Radio Upgrades	0
148221	Workshop Equipment	40,000
		2,461,344
168100	Sale of Heavy Plant	-263,000
168110	Sale of Light Plant	-382,000
168120	Sale of Small Plant	0
	NET RESULT:(Surplus)/Deficit	1,816,344
PLANT RESERVE		
G6168	Estimated Balance 1.7.21	2,416,522
G6168.802	Transfer from 2021/2022	-1,816,344
G6168.801	Transfer to 2021/2022	1,709,250
G6168	Balance 30.06.2022	2,309,428

Attachment 8

2021/2022 PLANT REPLACEMENT PROGRAM

		PLANT No.	DESCRIPTION	Comments	PURCH DATE	EST.BOOK VALUE 31.12.21	EST. TRADE /SALE	EST. PROFIT /(LOSS)	EST. NEW UNIT COST	EST. NET CHANGE OVER
H E A V Y P L A N T	FL000212	9003.003	Grader		19-Oct-11	\$1	\$100,000	\$99,999	\$374,668	(\$274,668)
	FL000172	9117.001	Roller	Retain as second padfoot machine and trade 9119 in its place		\$0		\$0	\$165,000	(\$165,000)
	FL000013	9119.002	Roller	Trade in place of Unit 9117	11-Feb-02	\$1	\$30,000	\$29,999	\$0	\$30,000
	FL000273	9141.001	Mower		18-Feb-13	\$5,000	\$5,000	\$0	\$28,735	(\$23,735)
	FL000408	9143.001	Mower		9-Dec-15	\$11,036	\$3,000	(\$8,036)	\$20,300	(\$17,300)
	FL000265	9417.011	Truck		21-Dec-12	\$20,000	\$10,000	(\$10,000)	\$51,506	(\$41,506)
	FL000231	9440.004	Truck		16-Aug-12	\$10,000	\$10,000	\$0	\$50,531	(\$40,531)
	FL000266	9478.011	Truck		21-Dec-12	\$20,000	\$10,000	(\$10,000)	\$51,506	(\$41,506)
	FL000232	9521.003	Truck		14-Aug-12	\$70,000	\$40,000	(\$30,000)	\$198,000	(\$158,000)
	FL000209	9534.001	Truck		2-Sep-11	\$1	\$10,000	\$9,999	\$68,486	(\$58,486)
	FL000261	9536.003	Jetpatcher		4-Dec-12	\$40,000	\$40,000	\$0	\$359,912	(\$319,912)
	FL000233	9565.000	Trailer		9-Aug-12	\$1	\$5,000	\$4,999	\$46,900	(\$41,900)
	FL000204	9720.001	Traffic Lights/Master		16-Aug-11	\$0	\$0	\$0	\$16,400	(\$16,400)
	FL000205	9721.001	Traffic Lights/Slave		16-Aug-11	\$0	\$0	\$0	\$16,400	(\$16,400)
	TOTAL					\$176,040	\$263,000	\$86,960	\$1,448,344	(\$1,185,344)
		PLANT No.	DESCRIPTION	Comments	PURCH DATE	EST.BOOK VALUE 31.12.20	EST. TRADE /SALE	EST. PROFIT /(LOSS)	EST. NEW UNIT COST	EST. NET CHANGE OVER
L I G H T V E H I C L E S	FL000472	9293.018	Sedan		16-Apr-18	\$30,560	\$ 20,000.00	(\$10,560)	\$62,000	(\$42,000)
	FL000524	9303.022	Utility		14-Jan-20	\$29,380	\$ 21,000.00	(\$8,380)	\$39,000	(\$18,000)
	FL000454	9306.011	Utility		20-Aug-17	\$20,010	\$ 16,000.00	(\$4,010)	\$40,000	(\$24,000)
	FL000494	9325.003	Utility		18-Mar-19	\$27,020	\$ 19,000.00	(\$8,020)	\$44,000	(\$25,000)
	FL000488	9340.005	Utility		20-Nov-18	\$29,930	\$ 12,000.00	(\$17,930)	\$48,000	(\$36,000)
	FL000457	9358.002	Utility		6-Oct-17	\$15,000	\$ 16,000.00	\$1,000	\$39,000	(\$23,000)
	FL000537	9361.013	Utility		19-Jun-20	\$37,570	\$ 17,000.00	(\$20,570)	\$46,000	(\$29,000)
	FL000479	9362.007	Utility		20-Jul-18	\$18,590	\$ 15,000.00	(\$3,590)	\$41,000	(\$26,000)
	FL000504	9363.010	Utility		17-Jun-19	\$32,200	\$ 23,000.00	(\$9,200)	\$45,000	(\$22,000)
	FL000500	9366.009	Utility		22-May-19	\$29,850	\$ 17,000.00	(\$12,850)	\$49,000	(\$32,000)
	FL000287	9367.010	Utility		24-Apr-13	\$15,000	\$ 20,000.00	\$5,000	\$52,000	(\$32,000)
	FL000502	9372.013	Utility		4-Jun-19	\$30,720	\$ 22,000.00	(\$8,720)	\$42,000	(\$20,000)
	FL000512	9373.019	Utility		3-Sep-19	\$29,180	\$ 20,000.00	(\$9,180)	\$41,000	(\$21,000)
	FL000507	9374.019	Utility		27-Jun-19	\$28,590	\$ 20,000.00	(\$8,590)	\$44,000	(\$24,000)
	FL000441	9375.017	Utility		8-May-17	\$15,000	\$ 25,000.00	\$10,000	\$50,000	(\$25,000)
	FL000485	9386.016	Utility		31-Oct-18	\$24,240	\$ 18,000.00	(\$6,240)	\$41,000	(\$23,000)
	FL000536	9393.001	Utility		5-May-20	\$36,850	\$ 30,000.00	(\$6,850)	\$46,000	(\$16,000)
	FL000493	9396.011	Utility		5-Mar-19	\$19,610	\$ 10,000.00	(\$9,610)	\$38,000	(\$28,000)
	FL000473	9397.012	Utility		18-Apr-18	\$16,950	\$ 17,000.00	\$50	\$42,000	(\$25,000)
	FL000528	9398.018	Utility		4-Mar-20	\$32,480	\$ 24,000.00	(\$8,480)	\$44,000	(\$20,000)
	TOTAL					\$518,730	\$382,000	(\$136,730)	\$893,000	(\$511,000)

LIGHT PLANT REPLACEMENT PROGRAMME

The Replacement Schedule is based on the following replacement cycle. However, changes may be made from time to time to reflect Council's changing needs as work programmes and practises change.

Note: This replacement schedule and review timeframes shall change in line with market changes.

Type	Commence Reviewing at (Kms)	or at (years)	Replace - subject to availability (km)
Executive Vehicles	40,000	2 - 3	As determined
Sedans / Wagons	60,000	3 - 4	80,000
Utes	70,000	3 - 4	80,000
Vans / Large crew (carrying capacity utes)	80,000	3 - 5	90,000 - 100,000
Small Trucks	140,000	5 - 6	160,000

These light vehicle changeover periods may also be varied from "time to time" considering Council's short, medium and long term operational needs, for example, where a vehicle will become surplus to Council's long term needs or where a vehicle needs to be held back to meet short/medium term operational needs, or in instances where a works vehicle does a high number of kilometres in a relatively short timeframe or where, for example, a contract staff vehicle has a high private use component.

HEAVY PLANT REPLACEMENT PROGRAMME

The Replacement Schedule is based on the following replacement cycle. However, changes may be made from time to time to reflect Council's changing needs as work programmes and practises change.

TYPE	REVIEW AT YEARS	INDICATIVE YEARS	INDICATIVE HOURS/KILOMETRES
Graders	9	10	10,000
Front End Loader	9	10	10,000
Backhoe Loader	9	10	10,000
Excavator	5	6	6,000 - 7,000
Pavement Reclaimer/Rotary Mixer	12	15	8,000
Cement/Lime Spreader Truck	12	15	8000hrs/300,000Km
Scaper	14	15	10,000
Scaper Grid	Reclaim as required and keep under review		
Haul Tractor	9	10	10,000
Slashing Tractor - Large	9	10	10,000
Slashing Tractor	9	10	10,000
Self Propelled Roller - Vibrating	9	10	6000 - 7000
Self Propelled Roller - Rubber Tire	9	10	6000 - 7000
Roller Static	Reclaim as required and keep under review		
Roller Grid	Reclaim as required and keep under review		
1.5 Ton Roller	Monitor Use and Condition Programme as required		
Loader Skid Steer	5	6	4,000
Mini Excavator	7	8	4,000
Posi-Track Loaders	6	8	10,000
Grader Trucks	8	10	300,000Km
Truck 2/3 Tonne	8	10	180,000Km
Truck 4/5 Tonne	8	10	180,000Km
Truck 8/9 Tonne	8	10	200,000Km
Truck 13 Tonne	8	10	300,000Km
Truck 13 Tonne Heavy - Mack	8	10	300,000Km
Water Trucks	8	10	300,000Km
Truck Prime Mover - Large	8	10	350,000Km
Truck Prime Mover Water Tanker/Tipper	14	15	350,000Km
Low Loader/Water Cart Bodies	14	15	Subject to Review
Fuel Tanker	Reclaim as required and retain		
Pig Trailer	8	10	250,000Km
Super Dog Trailer	8	10	250,000Km
Compressor (Low Usage)	Monitor Use and Condition Programme as required		
Truck - Jetpatcher	8	10	300,000Km
Truck- Street Sweeper	5	6	8,000
Kerb and Gutter Machine	Reclaim as required and retain		
Footpath Sweeper	5	6	3,000
Traffic Lights	9	10	
Cherry Picker	Rebuild at 10 Years		Replace at 18 Years
Wood Chipper	Monitor Use and Condition Programme as required		
Cranes	Reclaim as required and retain (10 Year Rebuild and Certification)		
Tractor Type Mower/Sports Fields	Monitor Use and Condition Programme as required		
Units 150-153, 169 S/P Roller	Monitor Use and Condition Programme as required		
Forklift	9	10	Rotate with Ashford Depot
Out Front Mower	5	6	2,000
Sports Field Mower (Toro Unit)	8	10	Subject to Review
Robotic Survey Stations	5	5	Subject to Review
Garbage Trucks	5	6	Subject to Review
Plant Trailers	19	20	

Attachment 9

LOAN REPAYMENTS 2022

PURPOSE	LENDER	YEAR BORROWED	AMOUNT BORROWED	TERM YEARS	INTEREST RATE	OWING 1ST JULY	INTEREST REPAY	PRINCIPAL REPAY	DUE 30TH JUNE	MATURITY DATE
Ashford Water Treatment Plant	NAB	2013	2,000,000	10	5.400	431,567.12	18,620.00	241,550.20	190,016.92	16-Jan-23
TOTALS \$						431,567.12	18,620.00	241,550.20	190,016.92	

LOAN REPAYMENTS SEWERAGE FUND 2022

PURPOSE	LENDER	YEAR BORROWED	AMOUNT BORROWED	TERM YEARS	INTEREST RATE	OWING 1ST JULY	INTEREST REPAY	PRINCIPAL REPAY	DUE 30TH JUNE	MATURITY DATE
NEW Treatment Works Renewal	NAB	2014	2,000,000	10	4.160	831,850.46	31,372.50	209,238.35	622,612.11	2025
						831,850.46	31,372.50	209,238.35	622,612.11	

LOAN REPAYMENTS GENERAL FUND 2022

PURPOSE	LENDER	YEAR BORROWED	AMOUNT BORROWED	TERM YEARS	INTEREST RATE	OWING 1ST JULY	INTEREST REPAY	PRINCIPAL REPAY	DUE 30TH JUNE	MATURITY DATE
Waste Management	Tcorp	2016	2,000,000	10	3.020	1,074,501.45	30,933.77	202,333.87	872,167.58	2026
						1,074,501.45	30,933.77	202,333.87	872,167.58	

Council maintains strong borrowing capacity in the General Fund, particularly in respect of the Waste Function.

Strategic Capital Infrastructure / Projects Fund

Council recognises the need to ensure the long term financial sustainability and growth of its Community, and that substantial funds must be available for strategic projects which enhance and strengthen the Shire community economically, culturally and socially. The expenditure of funds in these areas usually results in a flow on increase in Council's general revenues. Council also recognises that any new project or initiative undertaken, must not negatively impact financially or otherwise on Council's ability to meet its current and future service and infrastructure maintenance and renewal needs.

In this regard, Council has been financially responsible and quarantined the funds previously allocated to loan repayments specifically for projects which would have otherwise been funded by way of loans or which assist the economic, cultural and social growth of the community. This highly successful strategy has and continues to enable this Council to undertake a range of very successful projects (e.g. CBD Redevelopment, Visitors Centre, Campbell Park Upgrade, Library Redevelopment, new rural bitumen seals and accelerating the Urban Works Program) which have resulted in Inverell emerging as a Regional Centre.

In 2010/2011 Council, following the adoption of a 10-year Road Infrastructure Financial Plan and Asset Management Plan, allocated an amount of \$250K from this fund on a continuing basis to Council's Road and supporting Infrastructure Maintenance Program. A further \$250K was allocated into Council's Road Asset Renewal Program, the majority of which was allocated to gravel resheeting on local and minor roads (budget allocation to roads etc. increased by 25% over four (4) years to end of 2010/2011). This reduced the annual quantum of funds available in 2010/2011 from \$1M to \$560K. This amount has declined in subsequent years due to a lack of funding to \$515K in 2017/2018.

The 2021/2022 Budget allocates the \$515K to the following priority areas as matching funding for major Grant Funded Projects:

- Inverell Swimming Pool Redevelopment \$ 515K

Special Projects – Road Infrastructure Fund

Since September 2017, the Valuer General issued separate valuations for the turbine sites installed on farming land within the Inverell Shire. The NSW rating legislation requires Council to classify these valuations as Business-Other instead of Farmland. This rating process generated a significant increase in rates during 2017/2018. Given that these land valuations are based on wind turbine leases, there is a strong possibility that these leases will lapse in future years resulting in a reduction in rating income at that time. Council has been financially responsible and quarantined this revenue so these funds can not be utilised in funding re-occurring expenditure. Council has resolved to allocate these funds to its road asset renewal and maintenance programs.

The Budget contains an amount of \$341K for allocation by Council.

It is proposed that the allocation of these funds in 2021/2022 be the subject of a further report to the Civil and Environmental Services Committee in respect of the funding allocations for individual works to be undertaken under this program.



Operational Plan – Strategic Objectives 2021/2022

Destination One

A recognised leader in the broader context

CATEGORY	CODE	NAME	RESPONSIBLE OFFICER
Destination	1R	Regional	
Strategy	R.01	Inverell Shire is promoted and distinguished regionally, nationally and internationally.	
Term Achievement	R.01.01	Inverell is recognised locally and throughout the New England area as a vibrant, diverse, innovative and attractive rural centre with a range of services and experiences complemented by those available in Armidale and Tamworth.	
Operational Objective	R.01.01.01	Undertake marketing programs that presents Inverell Shire as an attractive and vibrant community that distinguishes it from other centres of the region.	GM
		KPI	Target
	R.01.1.1.K	Marketing Campaigns	2 per annum
Strategy	R.02	Inverell exhibits the qualities of and operates as one of the three principle centres of the New England North West area as reflected by its strong economic, cultural and social diversity.	
Term Achievement	R.02.01	Inverell's attractive Central Business District provides an expansive range of economic, social and lifestyle services to the New England North West area and south Queensland.	
Operational Objective	R.02.01.01	Facilitates the activities of local non-government organisations to undertake servicing of the Shire and the wider region.	GM
		KPI	Target
	R.02.1.1.K	Non-Government Organisation (NGO)	1 per annum
Strategy	R.03	Villages offer a range of district level services and lifestyles reflective of their historic traditions.	
Term Achievement	R.03.01	Ashford offers a range of district level retail and services to its surrounding community.	
Operational Objective	R.03.01.01	District level retail and business services are provided in Ashford by Council, other agencies and private interest.	GM
		KPI	Target
	R.03.1.1.K	Village Business Strategic Plan implemented	100%
Strategy	R.04	Inverell Shire positively influences policy on rural and regional growth.	
Term Achievement	R.04.01	Joint responses and initiatives are regularly developed with neighbouring Councils and regional organisations on rural and regional issues.	
Operational Objective	R.04.01.01	Establish a program of regular meetings with neighbouring Councils to identify and develop approaches to contemporary regional issues.	GM
		KPI	Target
	R.04.1.1.K	Inter-Council forums held	1 per annum

Strategy	R.05	Provide access to services in the Shire equivalent to or better than that in other major regional areas.		
Term Achievement	R.05.01	A plan that identifies the required services to be provided to this community by other levels of Government is in place, which will act as a basis for Council's advocacy for service equity.		
Operational Objective	R.05.01.01	Identify community issues regarding levels of social service needed by Inverell Shire citizens, particularly target groups identified in the Social Planning framework, and work with Council partners to develop proactive responses to these needs.	GM	
		KPI	Target	Outcome
	R.05.1.1.K	Service Provider partnerships established	1 per annum	
Operational Objective	R.05.01.02	Develop an advocacy strategy for the provision of services from other levels of government for this community.	GM	
		KPI	Target	Outcome
	R.05.1.2.K	Advocacy Strategy adopted	100%	
Strategy	R.06	Council ensures it is able to provide resources to effectively deliver its Strategy and Programs.		
Term Achievement	R.06.01	Council provides adequate resources to deliver its programs and has introduced measures to increase its capacity to deliver cost effective and efficient services.		
Operational Objective	R.06.01.01	Develop annual and longer term resource plans aligned to Council's strategic programs.	GM	
		KPI	Target	Outcome
	R.06.1.1.K	NSW Local Government Integrated Planning and Reporting requirements met	100%	
Term Achievement	R.06.02	Council's financial sustainability is being managed through best practices, diverse investment strategies and asset management control.		
Operational Objective	R.06.02.01	Management of Council's assets achieves the highest order of effectiveness and efficiency.	GM	
		KPI	Target	Outcome
	R.06.2.1.K	Asset replacement program formulated and funded	100%	
Operational Objective	R.06.02.02	Achieve agreed financial performance targets.	DCS	
		KPI	Target	Outcome
	R.06.2.2.K	Financial performance targets achieved	100%	
Strategy	R.07	Council is recognised for and distinguished by its management, innovation and customer service.		
Term Achievement	R.07.01	Council's operating culture is flexible, efficient, integrated and aligned to Council's strategic objectives and program delivery.		
Operational Objective	R.07.01.01	Implement a structured program of continuous improvement based on identifying and adopting leading practice, across the organisation.	GM	
		KPI	Target	Outcome
	R.07.1.1.K	Operational Culture management program implemented	1 per annum	

Strategy	R.08	Council leads the community by influencing and participating in policy development to the benefit of the Shire through partnerships and alliance with government, regional interests, shire groups and communities.	
Term Achievement	R.08.01	A targeted program of advocacy and policy discussion is being conducted with the active cooperation of others benefiting interests around social, environmental, economic and infrastructure priorities.	
Operational Objective	R.08.01.01	To facilitate intergovernmental relations to ensure maximum cooperation between the Council and the Federal and State Governments to achieve the optimum support for the Shire.	GM
		KPI	Target
	R.08.1.1.K	Key Government forums attended	4 per annum
			Outcome

Destination Two

A community that is healthy, educated and sustained

CATEGORY	CODE	NAME	RESPONSIBLE OFFICER
Destination	2C	Community	
Strategy	C.01	Facilitate the provision of a broad range of services and opportunities which aid the long term sustainability of the community.	
Term Achievement	C.01.01	Advocate on behalf of the community for the provision of services which meet community needs and expectations.	
Operational Objective	C.01.01.01	To provide community leadership and advocacy to ensure the community is provided with a broad range of services and opportunities commensurate with other regional centres.	GM
		KPI	Target
	C.01.1.1.K	Advocacy and Engagement program implemented	100%
Term Achievement	C.01.02	Manage on behalf of the community issues which impact on or threaten the medium and long term sustainability of the community.	
Operational Objective	C.01.02.01	To provide leadership and community direction to ensure that issues which impact on the community are managed for the benefit of the community.	GM
		KPI	Target
	C.01.2.1.K	Community issue management mechanism implemented	100%
Term Achievement	C.01.03	Facilitate community development and growth through the support of community groups.	
Operational Objective	C.01.03.01	To provide an annual allocation of support funding to enable donations to be considered by Council to assist community groups in achieving their community objectives.	GM
		KPI	Target
	C.01.3.1.K	A Sustainable level of annual support/donation funding is available and utilised to assist Community Groups	100%
			Outcome

Strategy	C.02	Seek to ensure developments make adequate provision for services that meet the needs and expectations of the community.		
Term Achievement	C.02.01	Council advisory services and collaborative partnerships are encouraging developments with the capacity for the provision of appropriate open spaces, community facilities and other community needs.		
Operational Objective	C.02.01.01	To provide advisory services on social, technical, engineering and environmental matters associated with development application to ensure compatibility of Council's policies and standards with the outcome sort by the developer.		DCES
		KPI	Target	Outcome
	C.02.1.1.K	Development applications are processed within 40 working days.	100%	
Strategy	C.03	Promote an ordered and safe community.		
Term Achievement	C.03.01	Compliance and regulation programs have been developed and implemented to provide a safe environment for citizens and visitors.		
Operational Objective	C.03.01.01	To promote the image of Council by providing timely response to citizen requests regarding Acts and Regulations.		DCS
		KPI	Target	Outcome
	C.03.1.1.K	Customer requests concerning possible statutory requirement breaches dealt with within 10 working days	100%	
Term Achievement	C.03.02	Appropriate management plans and facilities are developed and implemented in partnership with emergency services.		
Operational Objective	C.03.02.01	To ensure the availability of an adequate emergency response service within the Shire to deal with natural disasters and man-made incidences.		DCES
		KPI	Target	Outcome
	C.03.2.1.K	Legislative requirements met an SES Volunteers supported	100%	
Operational Objective	C.03.02.02	To support the provision and maintenance of an effective Rural Fire Service with the necessary levels of plant, equipment and well-organised and trained volunteers for the mitigation and suppression of fires.		DCES
		KPI	Target	Outcome
	C.03.2.2.K	Fire Protection resources and equipment funded and maintained at a high standard	100%	
Operational Objective	C.03.02.03	To partner with the local Police Service to ensure adequate resources are available to protect and serve the community of Inverell Shire.		DCES
		KPI	Target	Outcome
	C.03.2.3.K	Police staff numbers are maintained per capita	100%	
Strategy	C.04	Improve the integration of natural and built environments.		
Term Achievement	C.04.01	Development controls are promoting excellence in rural design that balances the protection and enhancement of the natural environment with the needs of the citizens.		
Operational Objective	C.04.01.01	To ensure that the physical development of the Shire provides for a variety of living choices which is in harmony with the natural characteristics and the surrounding built environment.		DCES
		KPI	Target	Outcome
	C.04.1.1.K	Development control plans, policies, procedures and practices implemented	100%	

Strategy	C.05	Create clean and attractive seats and public places.		
Term Achievement	C.05.01	Council's maintenance programs are improving and enhancing the cleanliness and safety of streetscapes.		
Operational Objective	C.05.01.01	To enhance and maintain streetscapes to ensure they are attractive, safe and welcoming.	MCE	
		KPI	Target	Outcome
	C.05.1.1.K	<i>Parks and Gardens maintenance service levels met on an annual basis</i>	100%	
Strategy	C.06	Reduce the consumption of non-renewable resources.		
Term Achievement	C.06.01	Council has developed and implemented a Community Waste management program that; educates community, undertakes resource recovery initiatives, and minimise resource utilisation.		
Operational Objective	C.06.01.01	To promote the reduction of non-renewable resource consumption.	MEE	
		KPI	Target	Outcome
	C.06.1.1.K	<i>Waste Management and Recycling Strategy implemented</i>	100%	
Strategy	C.07	Provide local opportunities for recreation, cultural, and social activities.		
Term Achievement	C.07.01	Council has locally focused cultural programs and initiatives that facilitate forums, networks and training opportunities that are conducive to strengthening relationships between tourism, arts, heritage, sports and recreational interests.		
Operational Objective	C.07.01.01	To provide and assist community groups in the provision of recreational and cultural facilities and services for the enjoyment of all residents and visitors to the Shire.	DCS	
		KPI	Target	Outcome
	C.07.1.1.K	<i>Council assists in the facilitation of events and/or activities annually</i>	6 events	
Term Achievement	C.07.02	The Shire's recreational areas and facilities are contemporary and conducive to the community's wellbeing.		
Operational Objective	C.07.02.01	Contribute to the physical wellbeing of the community through the provision of active recreation areas.	MCE	
		KPI	Target	Outcome
	C.07.2.1.K	<i>Customer requests concerning unsatisfactory condition of active recreational areas/sporting facilities</i>	< 12 per annum	
Operational Objective	C.07.02.02	To provide landscaped areas, passive recreational facilities and playgrounds to promote a healthy living environment.	DCS	
		KPI	Target	Outcome
	C.07.2.2.K	<i>Customer requests concerning unsatisfactory condition of passive recreational areas</i>	< 12 per annum	
Term Achievement	C.07.03	The youth of Inverell are supported by programs and initiatives that increase opportunities for young people to work, live and train in Inverell.		
Operational Objective	C.07.03.01	The provision of programs which enhance opportunities for the youth and encourage youth leadership development.	DCS	
		KPI	Target	Outcome
	C.07.3.1.K	<i>Council participates in the School based Trainee and Work Experience programs on an annual basis</i>	< 12 per annum	

Strategy	C.08	Reduce the risk to the community arising from emergency events.		
Term Achievement	C.08.01	Shire-wide waterway management strategies are being implemented.		
Operational Objective	C.08.01.01	To facilitate the sustainable management of waterways in the Shire area.	MEE	
		KPI	Target	Outcome
	C.08.1.1.K	Council is working with the Local Land Services to provide improved outcomes for Shire Waterways	100%	
Term Achievement	C.08.02	Council provides advisory services for residential, commercial and rural property management consistent with best practices and government guidelines.		
Operational Objective	C.08.02.01	To promote preventative property management. To protect the build and natural environment and to reduce the risk of preventative disasters.	DCES	
		KPI	Target	Outcome
	C.08.2.1.K	Preventative property management and natural disaster awareness campaigns conducted with Government Bodies	1 per annum	
Strategy	C.09	Create a strong sense of community identity.		
Term Achievement	C.09.01	The community is recognised for its preservation and conservation of cultural heritage.		
Operational Objective	C.09.01.01	Provide and maintain cemeteries to a standard, which displays respect and dignity for the deceased.	MEE	
		KPI	Target	Outcome
	C.09.1.1.K	Customer requests concerning condition of cemeteries	< 12 per annum	
Term Achievement	C.09.02	Council is actively supportive of community groups achieving their objectives.		
Operational Objective	C.09.02.01	To provide an annual allocation of support funding (dollar for dollar) to enable donations to be considered by Council to assist community groups in achieving their community objectives.	DCES	
		KPI	Target	Outcome
	C.09.2.1.K	Budget allocation provided	100%	
Strategy	C.10	Contribute to the health of the community by promoting healthy lifestyles and practices.		
Term Achievement	C.10.01	Council is actively supportive and involved in programs and initiatives that promote and contribute healthy lifestyles and practices.		
Operational Objective	C.10.01.01	To establish measures and processes to protect the environment and safety of the residents of the Shire through both direct control and education.	MEE	
		KPI	Target	Outcome
	C.10.1.1.K	Customer requests concerning public health issues	< 36 per annum	
Strategy	C.11	Develop a range of educational and skills development opportunities to meet the requirements of the community.		
Term Achievement	C.11.01	The Shire's culture of lifelong learning is nurtured and promoted with increased access to learning opportunities that contribute to an improved quality of life.		
Operational Objective	C.11.01.01	Develop and implement skills training and retention strategies that address the needs and requirements of the Shire's	DCS	

		residents and businesses.	
		KPI	Target
	C.11.1.1.K	Skills training and Retention strategies implemented	100%.
Strategy	C.12	Facilitate the provision of affordable housing and accommodation to meet the requirements of the Shire's residents.	
Term Achievement	C.12.01	Council through facilitation and advocacy to Government departments promote the provision of affordable housing.	
Operational Objective	C.12.01.01	Develop and implement an affordable housing strategy that addresses the needs and requirements of the Shire's residents.	DCS
		KPI	Target
	C.12.1.1.K	Affordable Housing Strategy developed with appropriate Government Bodies	100%
Strategy	C.13	Facilitate activities that improve the quality of life for people who are requiring support.	
Term Achievement	C.13.01	Council encourages collaboration between community services providers in the provision of sustainable community services.	
Operational Objective	C.13.01.01	To work with community based groups to provide services for the aged, disabled and youth of the Shire.	DCS
		KPI	Target
	C.13.1.1.K	Community based groups assisted on an annual basis	> 3 groups
Strategy	C.14	Facilitate the provision of opportunities for residents to gain employment.	
Term Achievement	C.14.01	Council is actively seeking collaboration with and between, educational departments, employment agencies, and public and private organisations for economic and employment growth.	
Operational Objective	C.14.01.01	Participate in, coordinate and initiate relevant programs that will deliver access to a full range of employment opportunities to the Shire's residents.	DCS
		KPI	Target
	C.14.1.1.K	Careers Expo/Youth Development Activities conducted	1 per annum
Strategy	C.15	The social wellbeing and health of individuals and communities within the Shire is being maintained and improved.	
Term Achievement	C.15.01	Strategies are in place to respond to the social and health needs of the community.	
Operational Objective	C.15.01.01	Actively participate in the formulation. Management and implementation of the Shire's Social Plan.	DCS
		KPI	Target
	C.15.1.1.K	Action Plan implemented through Linking Together Centre	100%
Term Achievement	C.15.02	Council is providing a diverse range of literature in all contemporary mediums to support the educational and recreational needs of the community.	
Operational Objective	C.15.02.01	To provide and maintain a high quality library service which meets the educational, recreational and cultural needs and expectation of the community.	MLS

		KPI	Target	Outcome
	C.15.2.1.K	Customer Survey satisfaction level	90%	
Operational Objective	C.15.02.02	To provide for the recording of local history and the contributions made by the traditional land owners and the pioneers to the current generation.		MLS
		KPI	Target	Outcome
	C.15.2.2.K	Local Studies Collection maintained at Shire Library	100%	
Strategy	C.16	Families and children are valued and supported to enable them to contribute to the economic, cultural and social wellbeing of the Shire.		
Term Achievement	C.16.01	Services are provided to meet the diverse needs of families and to support the development of children.		
Operational Objective	C.16.01.01	Advocate for standards of care and education to promote and support families, child safety and wellbeing.		GM
		KPI	Target	Outcome
	C.16.1.1.K	Council participates in Inverell Place Team meetings through the LTC	100%	
Strategy	C.17	Promote Inverell Shire as an integral component of the cultural fabric of the New England North West Region.		
Term Achievement	C.17.01	Inverell is recognised as an integral component of cultural diversity and excellence in the New England North West Region.		
Operational Objective	C.17.01.01	Develop partnerships and projects with cultural organisations and connect where appropriate with cultural plans and development of other Council's on the New England Region.		GM
		KPI	Target	Outcome
	C.17.1.1.K	Cultural asset or development project completed	1 per annum	

Destination Three

An environment that is protected and sustained

CATEGORY	CODE	NAME	RESPONSIBLE OFFICER
Destination	3E	Environment	
Strategy	E.01	Promote sustainable agricultural activities.	
Term Achievement	E.01.01	Council is facilitating a coordinated approach to achieving an ecologically, economically and socially sustainable agricultural sector in Inverell and the region.	
Operational Objective	E.01.01.01	To facilitate the management and protection of the Shire's agricultural land for sustainable agriculture use with agricultural activity contributing to its protection and enhancement and to achieve positive economic, environmental and social outcomes.	MEE
		KPI	Target
	E.01.1.1.K	Collaborative workshops held	1 per term
Strategy	E.02	Council's strategies to achieve sustainable, productive use of rural lands and preservation of the rural qualities are	

		implemented.		
Term Achievement	E.02.01	Council's adopted strategic planning documents and development control plan are being implemented as the basis for future rural land use decisions.		
Operational Objective	E.02.01.01	Develop and implement contemporary planning controls to encourage sustainable agricultural land uses and preserve the Shires rural qualities and landscapes.	DCES	
		KPI	Target	Outcome
		<i>E.02.1.1.K Programs and or initiatives are implemented that support the Border Rivers Catchment Action Plan</i>	<i>1 per term</i>	
Strategy	E.03	Protect, rehabilitate and manage all impacts on the built and natural environment.		
Term Achievement	E.03.01	Industrial and residential estate areas designed constructed and maintained to deliver ecologically sustainable outcomes.		
Operational Objective	E.03.01.01	To establish measures and processes to protect the built environment and safety of the residents of the Shire through both direct control and education.	MEE	
		KPI	Target	Outcome
		<i>E.03.1.1.K All inspections and approvals completed within agreed timeframes</i>	<i>95%</i>	
Term Achievement	E.03.02	Programs to reduce environmental degradation and the loss of biodiversity through weed invasion have been developed and implemented.		
Operational Objective	E.03.02.01	To facilitate the management of noxious weeds and to ensure appropriate control measures are implemented.	ECC	
		KPI	Target	Outcome
		<i>E.03.2.1.K Implemented weed management programs</i>	<i>1 per annum</i>	
Term Achievement	E.03.03	The Shire's built and natural heritage is being promoted, protected and conserved.		
Operational Objective	E.03.03.01	To facilitate the protection and rehabilitation of significant examples of the built environment.	DCES	
		KPI	Target	Outcome
		<i>E.03.3.1.K Environmental rehabilitation forum held</i>	<i>1 per annum</i>	
Term Achievement	E.03.04	A community environmental impact assessment has been completed to identify resources that must be preserved and protected.		
Operational Objective	E.03.04.01	To facilitate the adoption of energy efficient practices and the use of renewable resources.	MEE	
		KPI	Target	Outcome
		<i>E.03.4.1.K Approved program and/or initiatives implemented</i>	<i>1 per annum</i>	
Operational Objective	E.03.04.02	To facilitate the implementation of management practices which ensure the wise consumption of ground and surface water resources.	MEE	
		KPI	Target	Outcome
		<i>E.03.4.2.K Approved program and/or initiatives implemented</i>	<i>1 per term</i>	
Strategy	E.04	Conserve and rehabilitate core vegetation areas and manage major impacts on corridors and remnant bushland.		
Term Achievement	E.04.01	The biological diversity on Council controlled land is being protected and conserved through partnerships and the implementation of a biodiversity conservation and bushland management strategy.		
Operational Objective	E.04.01.01	To facilitate the conservation, management and rehabilitation of the Shire's bushlands and river systems.	MEE	

Operational Objective	E.04.01.02	To assist in the restocking of suitable fish species in the river system.	MEE
		KPI	Target
	E.04.1.2.K	Fish restocking of river	1 per annum
Strategy	E.05	Manage human impacts on the Shire's unique diversity of plants and animals.	
Term Achievement	E.05.01	Council continues to minimise the community impact on the Shire's biodiversity.	
Operational Objective	E.05.01.01	To provide a safe, reliable and economic solid waste collection and disposal service which meets modern environmental standards.	MEE
		KPI	Target
	E.05.1.1.K	Measured reduction in % of domestic waste deposited at the tip	2% per annum
Operational Objective	E.05.01.02	To facilitate recycling strategies which assist in the protection of the environment and which minimises the quantity of waste going to land fill.	MEE
		KPI	Target
	E.05.1.1.K	Reduction in % of recyclable waste disposed as land fill.	2% per annum
Term Achievement	E.05.02	Council has a partnership program in place to promote companion animal welfare.	
Operational Objective	E.05.02.01	To assist in the welfare of companion animals in the Shire by promoting and protecting them through the development and adoption of sound animal welfare standards and practices.	ECC
		KPI	Target
	E.05.2.1.K	Animal Welfare requirements complied with and appropriate programs implemented	100%
Strategy	E.06	Protect and manage significant natural features and landscapes.	
Term Achievement	E.06.01	Council has a partnership program to identify, protect and maintain the Shire's Natural Heritage strategy.	
Operational Objective	E.06.01.01	To facilitate the management of the Shire's living heritage in protecting significant landscapes and natural features.	DCES
		KPI	Target
	E.06.1.1.K	Catalogue of Living Heritage updated and available	100%
Strategy	E.07	Inverell Shire conducts itself as a responsible Environmental practitioner through prudent consumption of resources and recycling initiatives.	
Term Achievement	E.07.01	Council leads the Shire by advocacy, example and partnerships for sustainable waste management initiatives.	
Operational Objective	E.07.01.01	Develop and enhance collaborative partnerships for sustainability with the Shire's communities, organisations and business groups.	MEE
		KPI	Target
	E.07.1.1.K	Waste management strategies implemented	100%

Destination Four

A strong local economy

CATEGORY	CODE	NAME	RESPONSIBLE OFFICER
Destination	4B	Economy	
Strategy	B.01	Business, institutions and Council are working cooperatively towards agreed initiatives to strengthen and expand the Shire's economic base.	
Term Achievement	B.01.01	The Shire's business community, learning institutions and training institutions are working in an integrated way to strengthen and develop the Shire's economic base.	
Operational Objective	B.01.01.01	Work with appropriate economic partners on developing mutual understanding and support for a common agenda for action.	
Strategy	B.02	Plan for and promote the clustering of specific business and industry sectors in commercially appropriate locations.	
Term Achievement	B.02.01	Networks and clusters of similar economic activity are developing in appropriate areas.	
Operational Objective	B.02.01.01	To ensure the physical development of the Shire is in accordance with community needs and expectations, using adopted planning instruments and policies.	DCES
		KPI	Target
	B.02.1.1.K	Local Environmental Plan Information available and relevant assistance provided to Developers	100%
Operational Objective	B.02.01.02	To develop a Land Use Strategy and subsequent planning instruments that facilitates the retention and growth of industrial land use as a key component of an employment generating mix of uses to support economic growth.	DCES
		KPI	Target
	B.02.1.2.K	Review of current Land Use Plans and Strategies to provide for future growth	100%
Strategy	B.03	Facilitate access to services and infrastructure including education, training and research for business.	
Term Achievement	B.03.01	A collaborative relationship between Council and businesses in the Shire is established and maintained, that is conducive to economic growth and business sustainability.	
Operational Objective	B.03.01.01	To facilitate the collaboration of organisations in networking and information sharing to obtain services required to allow viable businesses to start and/or grow.	TMM
		KPI	Target
	B.03.1.1.K	Business meetings held/information shared and opportunities for growth identified	1 per annum
Strategy	B.04	Develop and promote the Shire as the place for business establishment.	
Term Achievement	B.04.01	Council is working with relevant organisations to identify and cultivate market and development opportunities.	
Operational Objective	B.04.01.01	To facilitate the economic and industrial development of the Shire with the view to maintaining population growth and the retention and expansion of businesses and services to the Shire and Region.	TMM
		KPI	Target
			Outcome

	<i>B.04.1.1.K</i>	<i>Careers Expo and/or Skills Development/Retention Event held</i>	<i>1 per annum</i>	
Term Achievement	B.04.02	The means of attracting economic contributors to the Shire have been incorporated in to relevant programs.		
Operational Objective	B.04.01.01	To facilitate the completion of a Business Retention and Expansion Survey each four (4) years as an indicator of the status of the local economy.		TMM
		KPI	Target	Outcome
	<i>B.04.2.1.K</i>	<i>Business Retention and Expansion Survey conducted during the term</i>	<i>1 per term</i>	
Term Achievement	B.04.03	Develop and implement a business marketing strategy.		
Operational Objective	B.04.03.01	Develop and implement a business marketing strategy.		TMM
		KPI	Target	Outcome
	<i>B.04.3.1.K</i>	<i>Industrial Development opportunities are pursued</i>	<i>100%</i>	
Strategy	B.05	Assist business to integrate with the community and natural environment.		
Term Achievement	B.05.01	Businesses intending to relocate from other regional centres and or cities are systematically identified and are being encouraged to locate to Inverell or surrounding areas.		
Operational Objective	B.05.01.01	To ensure new or relocated business integrate effectively to allow for viability in the community economically, environmentally and visually.		GM
		KPI	Target	Outcome
	<i>B.05.1.1.K</i>	<i>Businesses assisted</i>	<i>2 per annum</i>	
Strategy	B.06	Plan for and promote private and commercial businesses and residential, industrial and commercial development.		
Term Achievement	B.06.01	Sufficient and serviced lands are available to meet the Shire's business development and residential needs.		
Operational Objective	B.06.01.01	To maintain a suitable portfolio of land for development and sale at a fair market price.		DCS
		KPI	Target	Outcome
	<i>B.06.1.1.K</i>	<i>Property portfolio maintained at sufficient levels</i>	<i>100%</i>	
Term Achievement	B.06.02	Council is a proactive partner in all activities to improve economic sustainability of the Shire's Industrial/Commercial sector.		
Operational Objective	B.06.02.01	To provide high quality technical advice to Council and to ensure that works are surveyed and designed well in advance of requirements and all necessary information for development control is available.		MEE
		KPI	Target	Outcome
	<i>B.06.2.1.K</i>	<i>Customer requests concerning survey and design complaints</i>	<i>< 2 per annum</i>	
Strategy	B.07	Promote a competitive, dynamic and progressive business environment that improves market value.		
Term Achievement	B.07.01	Programs are implemented that broaden the Shire's economic base and are conducive to promoting a competitive market environment.		
Operational Objective	B.07.01.01	To provide the community with an alternative and competitive source of engineering design and construction expertise within the constraints of Council's Works Program.		GM
		KPI	Target	Outcome
	<i>B.07.1.1.K</i>	<i>Private Works projects completed</i>	<i>> 12</i>	

Strategy	B.08	Promote the Shire as a destination for visitors.		
Term Achievement	B.08.01	Programs are in place that promotes the Shire as a unique holiday experience.		
Operational Objective	B.08.01.01	To promote the Shire as a destination for long and short stay visitors.	TMM	
		KPI	Target	Outcome
	B.08.1.1.K	Average Percentage Increase in visitors to the Tourist Centre over the term/regional; performance	3% per annum	
Operational Objective	B.08.01.02	To facilitate the provision of a wide range of visitor accommodation information and choices.	TMM	
		KPI	Target	Outcome
	B.08.1.2.K	Accommodation brochure available	100%	
Strategy	B.09	Generate economic benefits to the Shire by increasing visitation from domestic, regional, national and international market sectors.		
Term Achievement	B.09.01	Programs are attracting domestic and international visitors for cultural and recreational events, exchange programs, educational and training experiences.		
Operational Objective	B.09.01.01	A program is in place with Council's international relationships cultural and economic exchange.	EPRO	
		KPI	Target	Outcome
	B.09.1.1.K	Exchange program	1 per term	

Destination Five

The community is supported by sustainable services and infrastructure

CATEGORY	CODE	NAME	RESPONSIBLE OFFICER
Destination	5S	Services	
Strategy	S.01	Sound Local Government Administration, Governance and Financial Management are provided.	
Term Achievement	S.01.01	Council has implemented leading practice ethical and corporate governance standards.	
Operational Objective	S.01.01.01	To provide a range of resources, services and systems which underpin Council's administrative processes in a timely and efficient manner.	DCS
		KPI	TargetOutcome
	S.01.1.1.K	All administrative service level agreements achieved	100%
Operational Objective	S.01.01.02	To provide robust governance and administrative systems which ensure the ongoing health and stability of Council, the discharge of statutory and governance responsibilities, proper reporting and the efficient use of Council's resources.	DCS
		KPI	TargetOutcome
	S.01.1.2.K	Governance compliance achieved as measured by Office of Local Government	100%
Operational Objective	S.01.01.03	To effectively and efficiently plan, organise, direct and control the Activities of Council.	GM
		KPI	TargetOutcome
	S.01.1.3.K	Performance Planning System implemented	100%

Term Achievement	S.01.02	A sound long term financial position is maintained.		
Operational Objective	S.01.02.01	To manage Council Finances with the view to ensuring Council's ongoing financial health and stability, the discharge of statutory and fiduciary responsibilities, proper accounting systems and standards and an efficient and equitable revenue base.	MFS	
		KPI	Target	Outcome
	S.01.2.1.K	<i>All statutory compliance achieved</i>	100%	
Term Achievement	S.01.03	Council provides a safe, supportive, equitable, and appropriately equipped workplace environment.		
Operational Objective	S.01.03.01	To provide a range of resources, services and systems that support the recruitment of high quality staff, based upon EEO principles and promotes sound staff management practices, the development of staff skills and expertise.	HRO	
		KPI	Target	Outcome
	S.01.3.1.K	<i>A staff positions filled with appropriately qualified staff</i>	100%	
Operational Objective	S.01.03.02	To provide a safe and healthy work environment.	GM	
		KPI	Target	Outcome
	S.01.3.2.K	<i>Workers Compensation Insurance Premiums below Industry Averages</i>	100%	
Term Achievement	S.01.04	The organisation embraces new technology, systems and processes to improve efficiency and effectiveness.		
Operational Objective	S.01.04.01	To develop and maintain an integrated, cost-effective and efficient range of application software, management systems and other technologies which contribute to the ability of Council to improve the level of efficiency and productivity.	MIS	
		KPI	Target	Outcome
	S.01.4.1.K	<i>System availability</i>	99.9%	
Operational Objective	S.01.04.02	To provide record and document management services in accordance with Council's policies and procedures and the current State Records Act.	MIS	
		KPI	Target	Outcome
	S.01.4.2.K	<i>State Records Act Key obligations achieved</i>	100%	
Operational Objective	S.01.04.03	To develop, integrate, manage and maintain geographical systems that provide timely access and usage of Council's mapping/geographical information to maximise the efficiency of decision making and planning.	MIS	
		KPI	Target	Outcome
	S.01.4.3.K	<i>Geographical Customer requests responded to within 48 hours</i>	100%	
Term Achievement	S.01.05	Best Practice in Procurement and Inventory Management have been adopted and implemented.		
Operational Objective	S.01.05.01	To provide and maintain quality stock control of goods and material purchasing activities.	CSC	
		KPI	Target	Outcome
	S.01.5.1.K	<i>Stock items missing or unaccounted write-off less than \$3K p.a. average over term</i>	< \$3K per annum	
Operational Objective	S.01.05.02	To provide a functional work base and amenities for Council's staff and the secure storage of materials, store item as well as plant and equipment.	CSC	
		KPI	Target	Outcome
	S.01.5.2.K	<i>Resource requests completed within 24 hours</i>	100%	
Term Achievement	S.01.06	Council has implemented programs and initiatives that increase public awareness of Council's role in supporting community lifestyles.		
Operational Objective	S.01.06.01	To promote and improve public awareness of Council's Tasks and operations thereby promoting the corporate image of the	GM	

		Council.	
		KPI	Target
		Outcome	
	S.01.6.1.K	Mediums used for public awareness programs expanded	2 mediums
Term Achievement	S.01.07	A contemporary system of risk management and internal control is operating.	
Operational Objective	S.01.07.01	To ensure that Council operates using innovative, flexible and responsible management systems capable of providing efficient, effective and economical management.	DCS
		KPI	Target
		Outcome	
	S.01.7.1.K	Management systems review	1 per annum
Term Achievement	S.01.08	Council has developed and implemented a fleet management strategy that adopts fleet and plant equipment best practices and benchmarking and is reflective of Energy Efficiency Best Practices (EEBP).	
Operational Objective	S.01.08.01	To provide and maintain a modern efficient and reliable plant fleet to enable Council's Works Program to be carried out in the most effective manner and at a competitive cost.	MFS
		KPI	Target
		Outcome	
	S.01.8.1.K	Plant utilisation return on capital investment provides for continued delivery of a modern Plant Fleet	100%
Term Achievement	S.01.09	Best Value principles specified in the Local Government Act along with contemporary asset management processes have been implemented for asset sustainability.	
Operational Objective	S.01.09.01	To provide and maintain a modern efficient and reliable asset management system which enables the effective and efficient management of Council.	DCES
		KPI	Target
		Outcome	
	S.01.9.1.K	Asset Management system available	100%
Term Achievement	S.01.10	Best Practice in Land Use Administration has been adopted and implemented.	
Operational Objective	S.01.10.01	To provide and maintain a modern efficient and reliable land use administration system which enables the effective and efficient management of Shire land.	MIS
		KPI	Target
		Outcome	
	S.01.10.1.K	Review of Land Administration system	1 per annum
Strategy	S.02	Council displays leadership, community engagement and collaboration with others.	
Term Achievement	S.02.01	Council is managing its statutory requirements and the needs of a participatory community in a transparent and balanced way.	
Operational Objective	S.02.01.01	Develop, review and monitor policies and procedures to enable the organisation to engage more effectively with the community while meeting its statutory and public interest obligations.	GM
		KPI	Target
		Outcome	
	S.02.1.1.K	Review of current practices completed	100%
Strategy	S.03	Council provides equitable services, consistent with available resources and priorities to meet the Shire's identified needs and preferences.	
Term Achievement	S.03.01	Services and programs that Council provides are determined based on equity, customer requirements and community benefits, best value and excellence.	
Operational Objective	S.03.01.01	Appropriate services and programs are selected based on considerations of equity, best value, relevance and benefit to the community.	DCS

		KPI	Target	Outcome
	S.03.1.1.K	Annual Operational Plan and Budget Adopted	1 per annum	
Strategy	S.04	Council's workforce and workplace match contemporary and emerging organisational needs and requirements.		
Term Achievement	S.04.01	Council's workforce is appropriately planned, skilled, and empowered and Council is recognised as an employer of choice.		
Operational Objective	S.04.01.01	Policies, procedures and practices are developed to make Council a leading employer in the New England region.		GM
		KPI	Target	Outcome
	S.04.1.1.K	Key Staff are retained	100%	
Strategy	S.05	Attractive and vibrant town centres, local centres and community meeting places are provided.		
Term Achievement	S.05.01	Local centres, community facilities and prominent meeting places are increasingly valued and recognised by the community as a focus of their village and feature of the Shire.		
Operational Objective	S.05.01.01	Engage the Shire's communities in identifying and creating community places that are valued and used.		DCS
		KPI	Target	Outcome
	S.05.1.1.K	Village Project developed and implemented for each Village	1 per annum	
Strategy	S.06	Established population centres are revitalised and people have pride in the community in which they live.		
Term Achievement	S.06.01	A program of renewal for village facilities is implemented that contributes to a sense of community identity and cohesiveness.		
Operational Objective	S.06.01.01	Work with residents to create and revitalise places and spaces to reflect their local identity, making public places more appealing for use by broad range of community members.		DCS
		KPI	Target	Outcome
	S.06.1.1.K	Service Clubs and Resident Groups are undertaking Community Revitalisation Projects	1 per annum	
Strategy	S.07	Provide accessible and usable recreation facilities and services meet the needs of the community.		
Term Achievement	S.07.01	Recreational and leisure facilities and services meet community needs and are maintained to promote optimal utilisation.		
Operational Objective	S.07.01.01	Facilitate joint use of the Shire's recreation and leisure facilities, sporting and open space facilities including co-location of programs.		MCE
		KPI	Target	Outcome
	S.07.1.1.K	Council recreational and leisure facilities utilised by at least two groups	> 2 groups	
Strategy	S.08	Civil infrastructure is secured, maintained and used to optimum benefit.		
Term Achievement	S.08.01	An asset management strategy is in operation for civil infrastructure that optimises its use and maintains it to agreed standards fit for its contemporary purpose.		
Operational Objective	S.08.01.01	An Asset Management Strategy for Civil assets is developed, maintained and implemented.		DCES
		KPI	Target	Outcome
	S.08.1.1.K	Asset Management Plan available	100%	

Strategy	S.09	Council's buildings, parks and open space assets are maintained to a standard fit for their contemporary purpose.		
Term Achievement	S.09.01	A building asset management strategy is in operation that maintains Council's assets to appropriate standards fit for contemporary purposes.		
Operational Objective	S.09.01.01	Complete a register of assets and condition assessment of Council buildings.	DCES	
		KPI	Target	Outcome
	S.09.1.1.K	Condition Assessment and Audit performed	1 per annum	
Strategy	S.10	Maintain and enhance a safe, efficient and effective local road network.		
Term Achievement	S.10.01	Road network capacity, safety and efficiency are improved and traffic congestion is reduced.		
Operational Objective	S.10.01.01	A program is being implemented to address deficiencies and areas of congestion in the local road network.	DCES	
		KPI	Target	Outcome
	S.10.1.1.K	Traffic Blackspot Program grant funding applications submitted for identified safety upgrade works	1 per annum	
Strategy	S.11	Facilitate the sharing of information and ideas through remote communications.		
Term Achievement	S.11.01	Through collaborative partnerships and community advocacy, initiatives are being implemented to provide cost effective communications services to the community.		
Operational Objective	S.11.01.01	To ensure communities have cost effective access to communication services.	DCS	
		KPI	Target	Outcome
	S.11.1.1.K	Advocate for the provision of Broadband and mobile service coverage for all citizens of the Inverell Shire	98% Coverage	
Term Achievement	S.11.02	Inverell, through collaborative partnerships, has programs and initiatives to increase computer literacy within the community.		
Operational Objective	S.11.01.01	To promote the development of computer skills and the application of communications technologies of the business and residential community.	DCS	
		KPI	Target	Outcome
	S.11.2.1.K	Skills Exchange/Communications Forum/Information Sessions held	1 per annum	
Strategy	S.12	Provision of safe and efficient networks to ensure connectivity between population centres.		
Term Achievement	S.12.01	Inverell continues to be serviced by domestic air services.		
Operational Objective	S.12.01.01	To provide an airport facility approved by the Civil Aviation Safety Authority that caters for private and commercial aviation operators and their passengers.	DCS	
		KPI	Target	Outcome
	S.12.1.1.K	Registration Renewed	1 per annum	
Term Achievement	S.12.02	A sustainable and strategic approach to the management of Council's Assets is undertaken.		
Operational Objective	S.12.02.01	To effectively plan, organise, direct and control the Council's Works Program to ensure all works are carried out: In the most effective manner; to the highest possible standard; and Within the vote provided by Council.	MCE	
		KPI	Target	Outcome
	S.12.2.1.K	Programs delivered on time and	100%	

budget				
Term Achievement	S.12.03	Programs and initiatives to reduce the incidence of overloaded vehicles using the road system are implemented.		
Operational Objective	S.12.03.01	To eliminate the incidence of overloaded vehicles using the road network in the Shire.		MCE
		KPI	Target	Outcome
	S.12.3.1.K	Reduction of infringements recorded		3%
Term Achievement	S.12.04	Programs to improve the road system and promote road safety that are meeting community, environmental and economic needs are being implemented.		
Operational Objective	S.12.04.01	To optimise safe traffic-flow throughout the road network by providing safe and clear traffic guidance and public education.		DCES
		KPI	Target	Outcome
	S.12.4.1.K	Reduction in customer requests concerning the road network		5%
Term Achievement	S.12.05	A Bridge Management Plan has been developed and implemented that meets the community needs and Council's duty of care obligations to the community.		
Operational Objective	S.12.05.01	Ensure availability, uninterrupted, safe traffic flow across the Shire where Bridge maintenance and construction is required to link road network.		MCE
		KPI	Target	Outcome
	S.12.5.1.K	Available access to village centres and towns		100%
Term Achievement	S.12.06	A program of prioritised works has been developed and is being implemented in partnership with the State and Federal Government to maintain the efficiency of major roads as demand grows.		
Operational Objective	S.12.06.01	To maintain the state regional/rural and local/urban road network to in accordance with the priorities established by Council, thereby ensuring the safe and efficient movement of vehicular, cycling and pedestrian traffic throughout the Shire.		MCE
		KPI	Target	Outcome
	S.12.6.1.K	Reduction in customer requests concerning road repairs		3%
Operational Objective	S.12.06.02	To fully utilise available funds, sourced both internally and externally, to improve the state regional/rural and local/urban road network to adopted standards in accordance with the priorities established by Council.		MCE
		KPI	Target	Outcome
	S.12.6.2.K	Construction programs completed on time and on budget		100%
Strategy	S.13	Provide communities with quality potable water supply, effective drainage and sewerage systems.		
Term Achievement	S.13.01	Council has developed and implemented a sustainable Integrated Water Management Strategy compliant with Government Best-Practices and legislation.		
Operational Objective	S.13.01.01	To provide and maintain an adequate water supply and related service to the community based on a responsible view of water as a commodity and as a scarce natural resource.		MEE
		KPI	Target	Outcome
	S.13.1.1.K	Treatment water consumption does not exceed treatment plant capacity		90%

Operational Objective	S.13.01.02	To provide an environmentally responsible sewerage system, which maintains the health of the Inverell Shire Community, is cost effective, customer focused and caters for the sustainable growth of the community.	MEE
		KPI	Target
	S.13.1.2.K	Reduction of customer requests concerning sewer and drainage issues	3%
Operational Objective	S.13.01.03	To provide a stormwater drainage system, which minimizes the impact of storm events, is cost effective, customer focused and caters for the sustainable growth of the community while assisting the health of the Shire's river system.	MCE
		KPI	Target
	S.13.1.3.K	Customer requests responded to within 24 hours	95%
Strategy	S.14	Increase the number of people walking and cycling, particularly for journeys within the community.	
Term Achievement	S.14.01	Programs and initiatives are being implemented that encourage alternate methods of transport that increase the community health and wellbeing.	
Operational Objective	S.14.01.01	Promote cycling and walking (including wheelchair and authorised scooters) as an essential component in integrated transport and land use by creating and supporting infrastructure and facilities that encourage such alternative methods of transport.	DCES
		KPI	Target
	S.14.1.1.K	Walking and cycling initiatives/infrastructure or programs implemented	1 per annum
Operational Objective	S.14.01.02	Develop and implement marketing strategies and education programs that promote cycling and walking (including wheelchair and authorised scooters).	DCES
		KPI	Target
	S.14.1.2.K	Marketing campaigns executed	1 per annum
Strategy	S.15	Promote the effective integration of waste management and recycling services.	
Term Achievement	S.15.01	Council has an integrated waste management plan that not only meets statutory recycling levels but also meets environmental and community demands.	
Operational Objective	S.15.01.01	To establish and maintain effective partnerships that deliver an innovative approach that takes advantage of the most practical and sustainable waste management solutions available.	MEE
		KPI	Target
	S.15.1.1.K	Reduction of domestic waste at tip	5% reduction

PART E – FEES AND CHARGES

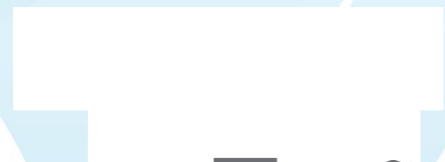
Schedule of Fees and Charges 2021/2022

The Fees and Charges which are recommended for increase in the 2021/2022 financial year are highlighted.

END OF DOCUMENT

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SCHEDULE OF FEES & CHARGES



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ADMINISTRATIVE SERVICES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
GEN.ADMIN.-SUNDRY INCOME - GST TAXABLE PJ-123340-1000-43029							
GEN.ADMIN.-SUNDRY INCOME - GST EXEMPT PJ-123320-1000-43029							
Enquiry Fee: On property other than owner Including Family History – Postage Additional charge at cost							
(half hour or part thereof)	\$25.00	Council pricing reflects nature of service and costs.	Private			\$25.00	NO
(Minimum charge)	\$25.00	Council pricing reflects nature of service and costs.		NO	Full cost recovery	\$25.00	NO
Inspection done by solicitors/purchasers/agents for properties being exchanged (per half hr. & min fee)	\$25.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$25.00	NO
FACSIMILE:							
Local (per page)	\$3.75		Private	NO	Full cost recovery	\$3.75	YES
Overseas (per page)	Actual Cost + GST	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	Actual cost + GST	YES
PHOTOCOPYING:		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
A4 black & white	\$0.70					\$0.70	YES
A4 colour	\$1.25					\$1.25	YES
A3 black & white	\$0.85					\$0.85	YES
A3 colour	\$1.65					\$1.65	YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
PRODUCTION OF SUBPOENA DOCUMENTS:		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Minimum charge (based on 2 hrs. work)	\$70.00					\$70.00	NO
Every hr. thereafter	\$50.00					\$50.00	NO
GENERAL INFORMATION REQUESTS:	\$50.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$50.00	NO
Processing (per hr.)	\$50.00					\$50.00	NO
Agents property report	\$420.00					\$420.00	NO
Agents transfer list (50 cents per page or min fee)	\$68.00					\$68.00	NO
CERTIFICATE OF TITLE SEARCH COST	\$20.00					\$20.00	NO
GOVERNMENT INFORMATION PUBLIC ACCESS ACT: FORMAL APPLICATION	\$30.00	Council pricing restricted by statue	Private	NO	Full cost recovery	\$30.00	NO
Processing (per hr.)	\$50.00					\$50.00	NO
Internal review	\$50.00					\$50.00	NO
RETURNED CHEQUES/DIRECT DEBITS (each instance)	(full cost) x 2	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	(full cost) x 2	
SHREDDER (use of per hour)	\$25.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$25.00	YES
STREET STALLS (late application fee)	\$0.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$0.00	
DEPOSIT FOR KEY FOR ANY COUNCIL FACILITIES (per key) (temporary use only) PJ-157672-1000-20065 (deposit applicable if not already included in another bond) (deposit will be forfeited if key not returned)	\$20.00					\$20.00	YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
MANAGEMENT PLAN (per copy)							
Black & white	\$0.00	New service	Public	YES		\$0.00	NO
Colour	\$35.00	New service	Public	YES	Partial cost	\$35.00	NO
ROAD CLOSURE (temporary closure of roads and street for sporting events etc.)		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Road closure event-advertising	\$330.00					\$330.00	NO
Implement road closure	By quotation + GST					By quotation + GST	YES
Design/draw 'Traffic Control Plan'	\$180.00					\$180.00	
Service Charge: On time payment Debtors for		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Range of \$0-\$50 (per month)	\$1.00					\$1.00	NO
For each \$50 or part thereof	\$10.00					\$10.00	NO
SURCHARGE ON CREDIT CARD PAYMENTS PJ-130150-1000-43029	Merchant fee + 10% GST	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	Merchant fee + 10% GST	
LAMINATING OF PLANS/ DOCUMENTS PJ-123400-1000-43020		Council pricing reflects nature of service and costs.					
A4	\$3.20					\$3.20	YES
A3	\$6.00					\$6.00	YES
A2	\$12.00					\$12.00	YES
A1	\$22.00					\$22.00	YES
Large quantities	By quotation					By quotation	YES
SCANNING OF PLANS/ DOCUMENTS With Electronic Delievery PJ-123400-1000-43020		.					
A4 – A3	\$5.00					\$5.00	YES
A2 – A1	\$10.00					\$10.00	YES
Large plans/ documents	By Quotation					By quotation	YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
GIS SERVICES-STANDARD MAP/PLAN PRINTING/PLOTTING-Taxable (Fee for printing maps that are already created or require minimal effort to produce) PJ-123400-1000-43020		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
A4 black & white	\$7.30					\$7.30	YES
A3 black & white	\$13.90					\$13.90	YES
A2 black & white	\$18.30					\$18.30	YES
A1 black & white	\$26.20					\$26.20	YES
A0 black & white	\$36.30					\$36.30	YES
A4 linework colour	\$9.30					\$9.30	YES
A3 linework colour	\$15.90					\$15.90	YES
A2 linework colour	\$20.30					\$20.30	YES
A1 linework colour	\$28.20					\$28.20	YES
A0 linework colour	\$38.30					\$38.30	YES
A4 full colour	\$9.30					\$9.30	YES
A3 full colour	\$15.90					\$15.90	YES
A2 full colour	\$20.30					\$20.30	YES
A1 full colour	\$28.20					\$28.20	YES
A0 full colour	\$38.30					\$38.30	YES
Large quantities by quotation	By quotation					By quotation	YES
Postage of Maps / Plans etc.	By quotation					By quotation	YES
Electronic Delievery of Maps / Plans etc	By quotation					By quotation	YES
GIS SERVICES-CUSTOM MAPS & DATA ANALYSIS SERVICES-Taxable PJ-123400-1000-43020							
Fee for GIS output that requires either new input or alteration plus printing costs as listed above							
Fee per Hour (Charged in 15 minute increments) up to 3 Hours Work	\$66.00 per Hour					\$66.00 per Hour	YES
Fee for greater than 3 Hours work	By Quotation					By Quotation	YES
Fee for printing Custom Maps & Data Analysis	As Per Printing Fees Above					As Per Printing Fees above	YES
Postage of Maps / Plans etc	By Quotation					By Quotation	YES



Electronic Delivery of Maps / Plans etc	By Quotation					By Quotation	YES
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TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
SALE OF 'WORLD OF ITS OWN' BOOK PJ-123350-1000-43019		Plus	Private	NO	Full cost recovery		
Sale of 'World of its Own Book' (per book)	\$28.60					\$28.60	YES
plus postage if applicable	\$6.60					\$6.60	YES
Sale of 'Holding its Own Book' (per book)	\$33.00					\$33.00	YES
plus postage if applicable	\$5.50					\$5.50	YES
Sale of both books 'World of its Own' & 'Holding its Own'	\$55.00					\$55.00	YES
plus postage if applicable	\$5.50					\$5.50	YES
INCOME OTHER LAND & BUILDING NEI PJ-128590-1000-43002		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
(Bee farming on Council owned or Controlled land)							
Rental fee (per annum or part thereof)	\$55.00					\$55.00	YES
Deposit (refundable on satisfactory inspection)	\$100.00					\$100.00	NO
GAZEBO/SHADE SHELTERS PJ-157606-9000-20065							
(Hire to Community Groups only) (Deposit/Bond)							
Deposit/Bond	NOT FOR HIRE					NOT FOR HIRE	NO
Hire charge	NOT FOR HIRE					NOT FOR HIRE	YES

**FINANCIAL SERVICES**

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
CLERKS CERTIFICATES S.603 PJ-100000-1000-42204 Section 603 Certificate (as per Local Government Act 1993)	\$85.00	Maximum Fee Pricing as Fixed by Government Tribunal	Private	NO	Full cost recovery	\$85.00	NO
CLERK CERTIFICATE S.603 - URGENT SUPPLY FEE PJ-123320-1000-43029 Section 603 Certificate - URGENT SUPPLY (SAME DAY SERVICE)	\$40.00					\$40.00	NO



LIBRARY

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
OVERDUE INVOICES FEES – GST EXEMPT PJ-126890-1000-43013							
Service charge applicable if account is to be sent	\$15.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$15.00	NO
CHARGES & FEES – Taxable PJ-126900-1000-43013							
CHARGES & FEES – GST Exempt PJ-126901-1000-43013							
Reserves (per item)	\$2.00					\$2.00	NO
Inter library loan – NSW Public Library (per item plus fee from other library where applicable)	\$6.00					\$6.00	YES
Inter library loan – Other Public Library (per item plus fee from other library where applicable)	\$19.20					\$19.20	YES
Replacement membership card	\$4.00					\$4.00	NO
Note: lost or damaged books must be paid for	At cost + GST					At cost	NO
Processing charge for Lost / Unreturned or items with major damage (consumables and staff time to reprocess items)	\$11.00					\$11.00	YES
Minor damage to library material (books etc.)	\$7.50					\$7.50	YES
Major damage to library material (books etc.)	Replacement cost + GST					Replacement cost + GST	YES
CHARGES & FEES – ROOM HIRE – Taxable PJ-126900-4131-43013							
Small Meeting Room (includes chairs, tables, data projector, electronic whiteboard & use of kitchen)							
Meeting Room (Half day) (With Technology) - Non Profit Groups	\$50.00					\$50.00	YES
Meeting Room (Half day) (With Technology) - For Profit Groups + Gov. Dept.	\$90.00					\$90.00	YES
Meeting Room (Full day)(With Technology)-Non Profit Groups	\$85.00					\$85.00	YES
Meeting Room (Full day)(With Technology) - For Profit Groups +	\$160.00					\$160.00	YES



Gov. Dept.

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
Internet Access in Meeting Room (One Connection only) Flat Fee per day	\$12.00					\$12.00	YES
Large Meeting Room (includes chairs, tables, data projector, electronic whiteboard & use of kitchen)							
Meeting Room (Half day) (With Technology) - Non Profit Groups	\$68.00					\$68.00	YES
Meeting Room (Half day) (With Technology) - For Profit Groups + Gov. Dept.	\$140.00					\$140.00	YES
Meeting Room (Full day)(With Technology) - Non Profit Groups	\$115.00					\$115.00	YES
Meeting Room (Full day)(With Technology) - For Profit Groups + Gov. Dept.	\$220.00					\$220.00	YES
Internet Access in Meeting Room (1 Connection only) Flat Fee per day	\$12.00					\$12.00	YES
SUNDRY LIBRARY INCOME – Taxable PJ-126980-1000-43013		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Photocopy A4 (Black & White) (per page)	\$0.30					\$0.30	YES
Photocopy A4 (Black & White) (both sides)	\$0.60					\$0.60	YES
Photocopy A4 (Colour) (per page)	\$1.20					\$1.20	YES
Photocopy A3 (Black & White) (per page)	\$0.50					\$0.50	YES
Photocopy A3 (Colour) (per page)	\$2.30					\$2.30	YES
Scan to USB	\$0.30					\$0.30	YES
Printing - Micro film print A4 (per page)	\$0.30					\$0.30	YES
Printing - Micro film print A3 (per page)	\$0.60					\$0.60	YES
Facsimiles (local & std) - (1st page)	\$2.00					\$2.00	YES
Facsimiles (local & std) - (additional pages)	\$Nil					Nil	YES
Facsimiles (to receive) (per page)	\$0.60					\$0.60	YES
Laminating (Card)	\$1.50					\$1.50	YES
Laminating A4 (per Page)	\$3.30					\$3.30	YES
Laminating A3 (per Page)	\$5.50					\$5.50	YES
Thermal Binding	\$5.00					\$5.00	YES
Comb Binding (Max 25 pages)	\$5.00					\$5.00	YES



Ear Phones

\$2.50

\$2.50

YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
Library Bags	\$6.00					\$6.00	YES
USB	\$10.00					\$10.00	YES
Hire of Light Pro (per day or part there of)	\$60.00					\$60.00	YES
Children's Activities (School Holidays) \$ per Child (may be more depending upon nature of activity)	\$3.00					\$3.00	YES
Children's Activities (School Holidays) \$ per Family (may be more depending upon nature of activity)	\$7.50					\$7.50	YES



PORTABLE STAGE HIRE

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
PORTABLE STAGE HIRE PJ-137489-1000-42214 Portable Stage - Solid Structure							
Portable Stage Hire-Day in use (Travel of \$2.00/km over 5 km)	Not for Hire	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	Not for Hire	YES
Portable Stage - Security Deposit per Function	Not for Hire					Not for Hire	NO
Mobile Trailer STAGE -6.5m x 4.0m (Fully Covered Stage)	Not for Hire		Private			Not for Hire	YES
Portable Stage - Demountable							
Portable Stage Hire (Large/Small)-Day in use (Travel of \$2.00/km over 5 km)	(Travel +GST) + \$220.00	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	(Travel +GST) + \$220.00	YES
Portable Stage - Security Deposit per Function	\$200.00					\$200.00	NO
Portable Stage – (Large-Full Stage) - Erection by Council Staff	\$1000.00					\$1,000.00	YES
Portable Stage – (Small-Half Stage) - Erection by Council Staff	Nil					\$500.00	YES

**TOWN HALL - CHAIRS**

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
CHAIR HIRE TO COMMUNITY GROUPS PJ-157606-9000-20065 (Deposit)							
Deposits / Bond	NOT FOR HIRE					NOT FOR HIRE	NO
Hire Charges	NOT FOR HIRE					NOT FOR HIRE	YES



TOWN HALL

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
TOWN HALL RENT & FEES PJ-127440-1000-42214 Town Hall (Main Hall ONLY)							
Up to 8 hours (Daylight hours ONLY)	\$356.00					\$356.00	YES
Evening Only (From 6.00PM to 12.00PM) (includes access to Sound and Lighting Desk)	\$342.00					\$342.00	YES
Full Day and Night up to midnight	\$455.00	Council pricing reflects nature of service and costs.				\$455.00	YES
After Midnight	\$44.00 / hour					\$44.00 / hour	YES
Set up Only (per Hour) or	\$12.00 per hour					\$12.00 per Hour	YES
Air Conditioning - First Two Hours	Included in Hire Fee					Included in Hire Fee	YES
Air Conditioning - After first Two Hours	Included in Hire Fee					Included in Hire Fee	YES
Additional Cleaning (Per Clean)	\$130.00					\$130.00	YES
Annex & Kitchen (ONLY) Casual Hire Fees - (Includes Chairs (30); Tables (8); Data Projector; Audio Equipment and use of kitchen)							
½ Day (Up to 4 Hours) - Minimum Hire Period	\$150.00					\$150.00	YES
Full Day (Up to 8 hours) (Daylight Hours ONLY)	\$230.00					\$230.00	YES
Evening Only (From 6.00PM to 12.00PM)	\$215.00					\$215.00	YES
Additional Furniture (available with Annex & Kitchen Hire ONLY) Booths (Up to 8); Round Ottomans (up to 4); Snake Ottomans (Up to 6) and portable partitions (2).	\$75.00					\$75.00	YES



Weekly Hire Fees – (Includes Chairs (30); Tables (8); Data Projector; Audio Equipment; and use of Kitchen. Maximum Hire Period is Two (2) weeks. Longer Hire period may be considered upon request Non Profit Groups For Profit Groups + Government Departments Set up Only (per Hour) Air Conditioning - First Two Hours Air Conditioning - After first Two Hours Additional Cleaning (Per Clean) Ancillary Kitchen Use (Boiling Water, Sink and Refrigerator Only)	\$477.00 per Week						YES
	\$750.00 per Week					\$477.00 per week \$750.00 per week	YES
	\$12.00 per hour					\$12.00 per Hour	YES
	Included in Fees					Included in Fees	YES
	Included in Fees					Included in Fees	YES
	\$80.00					\$80.00	YES
	Included in Fees					Included in Fees	YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
Main Hall, Annex & Kitchen (COMBINED)							
Up to 8 hours (Daylight hours ONLY)	\$440.00					\$440.00	YES
Evening Only (From 6.00PM to 12.00PM)	\$425.00					\$425.00	YES
Full Day and Night up to midnight & night time hire	\$562.50					\$562.50	YES
After Midnight	\$66.00 / hour					\$66.00 / hour	YES
Set up Only (per Hour)	\$12.00 per hour					\$12.00 per Hour	YES
Air Conditioning - First Two Hours	Included in Hire Fees					Included in Hire Fee	YES
Air Conditioning - After first Two Hours	Included in Hire Fees					Included in Hire Fee	YES
Additional Cleaning (Per Clean)	\$151.47					\$151.47	YES
Candy Bar and Cool room (With Main Hall or Annex)							
Minimum Charge in any Case	\$80.00					\$80.00	YES
Up to 8 hours (Daylight hours ONLY)	\$80.00	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	\$80.00	YES
Evening Only (From 6.00PM to 12.00PM)	\$80.00					\$80.00	YES
Full Day and Night up to midnight & night time hire	\$105.00					\$105.00	YES
After Midnight	\$11.00 / hour					\$11.00 / hour	YES
Set up Only (per Hour)	\$11.00 / hour					\$11.00 / hour	YES
Additional Cleaning (Per Clean)	\$12.62					\$12.62	YES
Note: All beer lines are to be cleaned by hirer, prior and following use.							
Gallery (With Main Hall Only)							
Minimum Charge in any Case	\$100.00					\$100.00	YES
Up to 8 hours (Daylight hours ONLY)	\$100.00	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	\$100.00	YES
Evening Only (From 6.00PM to 12.00PM)	\$100.00					\$100.00	YES
Full Day and Night up to midnight & night time hire	\$125.00					\$125.00	YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
After Midnight	\$12.00 / hour					\$12.00 / hour	YES
Set up Only (per Hour)	\$12.00 / hour					\$12.00 / hour	YES
Additional Cleaning (Per Clean)	\$26.00					\$26.00	YES
Rental Bonds/Deposits (all hirers)							
Regular Events (as determined by Council)	\$500.00					\$500.00	NO
Non Regular Events (as determined by Council)	\$1,000.00					\$1,000.00	NO
Events where alcohol is served or available (Including BYO)	\$1,500.00					\$1,500.00	NO
Note: Cost of repairs, damages, losses or cleaning to be - paid by hirer - No chairs or tables to be removed without specific approval		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Use of Grand Piano (per hire)	\$90.00		Private	No	Full Cost Recovery	\$90.00	YES
Grand Piano Tuning (each)	At Cost + GST					At Cost + GST	
Rehearsing & Decorating (per day or evening) NO AIR CONDITIONING - Per Hour	\$12.00 / hour					\$12.00 / hour	YES
Subject to: - the stage only being used for rehearsals, - the full fee be charged should any damage be caused to the hall, or facilities other than those approved to be used, - that a person from the organisation concerned be charged with the responsibility of collecting & returning keys & ensuring that hall hire conditions are adhered to.							

**BAND HALL**

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
Deposits (all hirers)	Currently Leased Long Term					Currently Leased Long Term	
Minimum Charge in any Case (GST Inclusive)							NO
Up to 4 hours							NO
Up to 8 hours							NO
Full Day and Night up to midnight							NO
Rehearsals							NO



AERODROME

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
AERODROME RENT & FEES PJ-127950-1000-42210							
Passenger fees	\$11.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$11.00	YES
Landing fees – other (i.e. freight/private aircraft)	\$11.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$11.00	YES
Aircraft parking area (pie tie down)	\$280.50					\$280.50	YES
AERODROME – SUNDRY INCOME PJ-127950-1000-42210							
Advertising within terminal building (per sq. m/pa)	\$297.00			YES	Recovery	\$297.00	YES



SPORTING FIELDS AND PARKS & RESERVES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
RENT/FEES-SPORTING BODIES PJ-127070-1000-42208 Maintenance of various sporting facilities on behalf of Sports Council (includes initial line marking, subsequent to be carried out by sporting organisation).	\$33,520.00					\$34,353.00	YES
Line marking Fees (if line marking is to be carried out by Council and not sporting organisation)	At Cost + GST					At cost + GST	
Use of by organisation not on annual list - Field only (per Field per day)	\$90.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$90.00	YES
- With minor works	\$100.00	.		NO	Full cost recovery	\$100.00	YES
Use of Multiple fields by organisation not on annual list for Special Events – Fields only (include minor works)	By Quotation					By Quotation	
Hire of sportsground & park by personal trainer (Bi-Annually – 6 month period) *Conditions apply	\$220.00 Conditions apply		Private			\$220.00 Conditions apply	YES
Varley Oval – per day (line marking extra if not done by user)	\$330.00					\$330.00	YES
Ashford Sportsground – per day (line marking extra if not done by user)	\$100.00					\$100.00	YES
CALL OUT FEE For Staff called out after hours eg to turn off lights after a sport booking (Minimum Fee)						\$75.00	YES
Hire of Sports Complex CLUBHOUSE Non Profit Organisations, Sports Clubs & schools Per Hour for One off Users – (Free for Season Long Bookings) Per Day for One Off Users – (Free for Season Long Bookings)	\$20.00 per Hour \$100.00 per Day					\$20.00 per Hour \$100.00 per Day	



BOND – (Season Long Bookings) BOND – (One Off Booking)	\$300.00 BOND \$150.00 BOND					\$300.00 BOND \$150.00 BOND	
<u>Hire of Sports Complex CLUBHOUSE</u> <u>Profit Organisations and Government Departments</u> Per Hour for One off Users Per Day for One Off Users BOND – (One Off Booking)						\$50.00 per Hour \$200.00 per Day \$150.00 BOND	
<u>Hire of Varley Oval Dennis Hogan Pavilion</u> Fee – (Existing Field Users) BOND – (Season Long Bookings) BOND – (One Off Booking)	Nil \$1,000.00 Bond \$385.00 Bond					Nil \$1,000.00 Bond \$385.00 Bond	
LIGHTING CHARGES – SPORTING BODIES PJ-127350-4510-42208			Private	NO	Full cost recovery		
Electricity – sports complex No.1 lighting (per annum)	\$5.00 per pole per hour					\$5.00 per pole per hour	YES
Electricity – sports complex No.2 (Main Field x 4 Posts) lighting	\$16.00 per hr.					\$16.00 per hr.	YES
Electricity – sports complex No.2 (Secondary Fields x 2 Post per field) lighting	\$6.00 per hr per Field					\$6.00 per hr per field	YES
Electricity - Netball Courts (3 Posts)	\$3.00 per Hr.					\$3.00 per hr.	YES
Hockey Fields - (All Lights)	\$25.00 Per hr					\$25.00 Per hr	YES
Electricity – Varley Oval lighting - Low Volume Lighting for Training	\$15.00 Per Hr.					\$15.00 per hr	YES
Electricity – Varley Oval lighting - Medium Volume Lighting	\$25.00 Per Hr.					\$25.00 per hr.	YES
Electricity – Varley Oval lighting- High Volume Lighting	\$35.00 Per hr.					\$35.00 per hr.	YES



PARKS / RECREATIONAL FACILITIES – COMMERCIAL USE -Up to 4 Hours - Over 4 Hours (Required General Managers Permission & Quote)						\$150.00 By Quotation	YES
LAKE INVERELL OFF ROAD RECREATION CIRCUIT - FEES PJ-127430-1000-42103 Fee per Daily Event – Exclusive Use – (For Members of Sport Council and Schools) Booking are required	Nil					Nil	YES
Fee per Daily Event – Exclusive Use – (Non Members of Sport Council) Booking are required	\$100.00					\$100.00.	YES

**TOURIST CENTRE**

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
TOURIST CENTRE PJ-148119-1000-43014							
Use of Tourist Centre Gardens for Wedding & other functions (per event)	\$150.00					\$150.00	YES
Use of Tourist Centre Gardens for photographs ONLY	\$75.00					\$75.00	YES



CEMETERIES – INVERELL

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
PUBLIC CEMETERIES – INVERELL (Taxable) PJ-126370-1000-43012							
PUBLIC CEMETERIES – INVERELL (GST Exempt) PJ-126380-1000-43012							
INTERMENT OF ASHES		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
In existing grave	\$200.00					\$220.00	YES
Into Columbarium Wall Niche + plaque at cost	\$145.00 Plaque at cost + GST					\$160.00 Plaque at Cost +GST	YES
RESERVATION/PURCHASE OF NICHE (Columbarium Wall)	\$75.00					\$85.00	YES
MAINTENANCE OF GRAVE IN PERPETUITY For reserved plots prior to 1 July, 2004.	\$880.00					\$970.00	YES
LAND PLOTS – RESERVATION / INTERNMENT (.9m x 2.4m)							
Land (reservation/internment) note: cost includes \$385 for land, \$145 for admin & \$970 maintenance of grave in perpetuity.	\$1,360.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$1,500.00	YES
INVERELL SHIRE COPY OF RECORDS OF DEATH (from 1800's till now)							
Printed copy + postage	\$90.00 + \$10.00 postage					\$95.00 + \$10.00 postage	NO YES
CD (postage included)	\$28.00					\$28.00	NO
REMOVAL OF CORPSE FROM ONE PART TO ANOTHER - EXHUMERATION	At cost + GST					At cost + GST	YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
INTERMENT – WEEKDAY		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Adult	\$750.00					\$825.00	YES
Still born/child (6 months)	\$0.00					\$0.00	YES
Child 6 months – 4 yrs.	\$375.00					\$415.00	YES
Child 4 yrs. – 15 yrs.	\$550.00					\$600.00	YES
INTERMENT – WEEKEND/PUBLIC HOLIDAY		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Adult	\$1,035.00					\$1,140.00	YES
Still born/child (6 months)	\$0.00					\$0.00	YES
Child 6 months – 4 yrs.	\$520.00					\$570.00	YES
Child 4 yrs. – 15 yrs.	\$770.00					\$850.00	YES
INTERMENT – HAND DIGGING		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Adult	\$1,870.00					\$2,060.00	YES
Still born/child (6 months)	\$0.00					\$0.00	YES
Child 6 months – 4 yrs.	\$790.00					\$870.00	YES
Child 4 yrs. – 15 yrs.	\$1,870.00					\$2,060.00	YES
MEMORIAL		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Erect stone or concrete kerbing	\$85.00					\$95.00	NO
Erect headstone	\$55.00					\$60.00	NO
Erect tomb or monument	\$120.00					\$135.00	NO
Concrete slab over grave	\$85.00					\$95.00	NO



CEMETERIES – RURAL & VILLAGES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
PUBLIC CEMETERIES – TINGHA (Taxable) PJ-126310-3200-43012							
PUBLIC CEMETERIES – OTHER RURAL & VILLAGES (Taxable) PJ-126310-1000-43012							
INTERMENT OF ASHES		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
In existing grave	\$200.00					\$220.00	YES
Into Columbarium Wall Niche + plaque at cost	\$145.00 Plaque at cost + GST					\$160.00 Plaque at Cost + GST	YES
RESERVATION/PURCHASE OF NICHE (Columbarium Wall)	\$75.00					\$85.00	YES
MAINTENANCE OF GRAVE IN PERPETUITY For reserved plots prior to 1 July, 2004.	\$880.00					\$970.00	YES
LAND PLOTS – RESERVATION / INTERMENT (.9m x 2.4m)							
Land (reservation/interment) note: cost includes \$350 for land, \$130 for admin & \$880 maintenance of grave in perpetuity.	\$1,360.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$1,500.00	YES
INTERMENT – WEEKDAY		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Adult	\$750.00					\$825.00	YES
Still born/child (6 months)	\$0.00					\$0.00	YES
Child 6 months – 4 yrs	\$375.00					\$400.00	YES
Child 4 yrs – 15 yrs	\$550.00					\$600.00	YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
INTERMENT – WEEKEND/PUBLIC HOLIDAY		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Adult	\$1,035.00					\$1,140.00	YES
Still born/child (6 months)	\$0.00					\$0.00	YES
Child 6 months – 4 yrs.	\$520.00					\$570.00	YES
Child 4 yrs. – 15 yrs.	\$770.00					\$850.00	YES
INTERMENT – HAND DIGGING		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Adult	\$1,870.00					\$2,060.00	YES
Still born/child (6 months)	\$0.00					\$0.00	YES
Child 6 months – 4 yrs.	\$790.00					\$870.00	YES
Child 4 yrs. – 15 yrs.	\$1,870.00					\$2,060.00	YES
MEMORIAL		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Erect stone or concrete kerbing	\$85.00					\$95.00	NO
Erect headstone	\$55.00					\$60.00	NO
Erect tomb or monument	\$120.00					\$135.00	NO
Concrete slab over grave	\$85.00					\$95.00	NO



DOGS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
COMPANION ANIMAL REGISTRATION FEES PJ-157600-9000-90128 NOTE: COUNCIL CHARGES WILL BE THE MAXIMUM AS SET OUT IN THE REGULATION UNDER THE CAMPANION ANIMALS ACT. These fees are fixed by Companion Animals Act & Regulation. Registration (cl.12 & 14 of Reg.-Sec. 14(1B) of Act		Council pricing reflects nature of service and costs and reflects the maximum fee allowable under the Dog Act.	Private	NO			
Not Desexed or Desexed after relevant age	\$216.00					\$216.00	NO
Not Desexed - Kept by registered Breeder for Breeding Purposes	\$60.00					\$60.00	NO
Not Desexed – (Not Recommended)	\$60.00					\$60.00	NO
Desexed (by relevant age)	\$60.00					\$60.00	NO
Desexed – (by relevant age)-Owned by Eligible Pensioners	\$26.00					\$26.00	NO
Desexed animal sold by eligible pound or shelter	\$30.00					\$30.00	NO
Working Dogs	\$0.00					\$0.00	NO
Registered Greyhounds	\$0.00					\$0.00	NO
Assistance Animals - Guide (for blind or deaf)	\$0.00					\$0.00	NO
Dogs in Service of the State (e.g. Police Dog)	\$0.00					\$0.00	NO
COMPANION ANIMAL IMPOUNDING FEES IMPOUNDING - DOGS - GST Exempt PJ-123520-4560-43024		Council pricing reflects nature of service and costs.	Private	NO	Referenc e pricing limits maximum fee. Full & partial.		
Boarding Fee (per dog per day)	\$25.00					\$25.00	NO
Destruction Fee - Dogs (per animal)	\$45.00					\$45.00	NO
Release Fee (per Dog)	\$50.00					\$50.00	NO
Release Fee for second or subsequent impounding in any 12 Month Period (per Dog)	\$60.00					\$60.00	NO



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
SALE OF DOGS & MICROCHIPPING – Taxable PJ-123550-1000-43024 Micro chipping of Impounded Dogs Sale of dogs (**Min of \$10.+Reg'n cost + board costs + Micro Chipping)							
	\$45.00					\$45.00	YES
	Refer Note + 10%GST				recovery used	Refer Note + 10%GST	YES
FINES & OTHER COSTS PJ-123530-1000-43024 Hire of Aboistop Dog Collar (< 3 weeks) Deposit on Aboistop Dog Collar Animal Identification Fee – Processing of P1A forms (Per form)		Council pricing reflects nature of service and costs.	Private	NO			
	\$40.00					\$40.00	YES
	\$100.00					\$100.00	NO
						\$5.00	YES
DEPOSIT ON DOG OR CAT TRAP – EXEMPT PJ-157605-9000-20065 (DEPOSIT ONLY)	\$100.00					\$100.00	NO
HIRE OF DOG OR CAT TRAP-TAXABLE PJ-123530-1000-43024 (HIRE ONLY) Weekly Hire Rate (Per Week) (maximum period to be retained is 2 weeks)							
	\$25.00					\$25.00	YES
DANGEROUS DOGS-ANNUAL PERMIT - (From 1/7/2020 as per Companion Animal Act 1998) PJ-123526-9000-90128	\$195.00					\$195.00	NO
RESTRICTED DOGS ANNUAL PERMIT - (From 1/7/2020 as per Companion Animal Act 1998) PJ-123527-9000-90128	\$195.00					\$195.00	NO



CATS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
COMPANION ANIMAL REGISTRATION FEES PJ-157600-9000-90128 NOTE: COUNCIL CHARGES WILL BE THE MAXIMUM AS SET OUT IN THE REGULATION UNDER THE COMPANION ANIMALS ACT. These fees are fixed by Companion Animals Act & Regulation. Registration (cl.12 & 14 of Reg.-Sec. 14(1B) of Act		Council pricing reflects nature of service and costs and reflects the maximum fee allowable under the Dog Act.	Private	NO			
Cat - Desexed or Not Desexed	\$50.00					\$50.00	NO
Cat – Eligible Pensioner (must be Desexed)	\$26.00					\$26.00	NO
Cat – Desexed (Sold by eligible pound or shelter)	\$25.00					\$25.00	NO
Cat – Not Desexed (Not Recommended)	\$50.00					\$50.00	NO
Cat – Not Desexed (Recognised Breeder)	\$50.00					\$50.00	NO
CATS – ANNUAL PERMIT –(for cats not desexed by 4 months of age) (From 1/7/2020 as per Companion Animal Act 1998) PJ-123525-9000-90128	\$80.00					\$80.00	NO
IMPOUNDING – CATS PJ-123521-4580-43024 - GST Exempt PJ-123520-4580-43024 - GST Taxable							
Micro chipping of Impounded Cats	\$45.00					\$45.00	YES
Boarding Fee (per cat per day)	\$20.00					\$20.00	NO
Destruction Fee - Cats (per animal)	\$45.00					\$45.00	NO
Release Fee (per Cat)	\$50.00					\$50.00	NO
Release Fee for second or subsequent impounding in any 12 Month Period (per Cat)	\$60.00					\$60.00	NO
Sale of Cats (**Min of \$10.+Reg'n cost + board costs + Micro Chipping)	Refer Note					Refer Note	YES



IMPOUNDING/OTHER ANIMALS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
DETERRENT & POUND FEES-OTHER ANIMALS-GST EXEMPT PJ-123590-4600-43004		Council pricing reflects nature of service and costs and reflects the maximum fee allowable under the Impounding Act 1993.	Private	NO	Ref pricing limits maximum fee. Full & partial recovery used.		
Impounding Fees Under the Impounding Act 1993. Fee for loss or Damage (Applies to council/private property)							
Horse, mule, ass, cow, or camel (per head)	\$25.00					\$25.00	NO
Sheep (per head) (over 20)	\$2.00					\$2.00	NO
Goat or pig (per head)	\$25.00					\$25.00	NO
Fee for Transporting Animals to Pound							
Actual Cartage Cost plus fee of \$40.00	\$40.00	+ Cartage				\$40.00 + Cartage	NO
Walking of Animals to pound (staff hourly rate x 2 ;Min \$35.00)	\$35.00	Minimum				\$35.00	NO
Notification of Impounding Fee		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.		
By post	\$12.00					\$12.00	NO
Personal (Fee + 80cents /km one way)	Travel + \$12.00					Travel + \$12.00	NO
Advertising Costs (Actual Cost +\$35.00 per Advert.)	Cost + \$35.00					Cost + \$35.00	NO
Sustenance		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.		
Sheep & goats - (each per Day)	\$5.00					\$5.00	NO
Cattle & Horses - (each per day)	\$15.00					\$15.00	NO



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
Veterinary costs (per call)	Cost + \$35.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.	Cost + \$35.00	NO
Fee for Transporting "Articles" to the Pound	Cost + \$35.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.	Cost + \$35.00	NO



IMPOUNDING VEHICLES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
DETERRENT & POUND FEES-VEHICLES PJ-123590-4590-43004		Council pricing reflects nature of service and costs and reflects the maximum fee allowable under the Impounding Act 1993.					
Impounding Fees Under the Impounding Act 1993							
Vehicles	\$100.00					\$100.00	NO
Fee for Transporting "Articles" to the Pound - Actual cost +\$35.	Cost + \$35.00					Cost + \$35.00	NO
Trolleys & Signs (Unauthorised on Roadside)	Cost + \$20 Min Fee \$40.00					Cost + \$20 Min Fee \$40.00	NO

**NOXIOUS WEEDS**

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
NOXIOUS WEED CERTIFICATE-GST EXEMPT PJ-124000-1000-43029							
Certificate under section 64	Not Applicable					Not Applicable	NO
Private Works - Spraying (Labour -1 Person & Plant Only-No Chemical) Per Hour	\$110.00					\$115.00	NO

**RURAL ADDRESSING**

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
RURAL ADDRESSING PJ-136269-1000-43015							
Post & Numbers for Rural Addressing (per set within 10klm of Inverell)	\$60.00					\$65.00	YES
Post & Numbers for Rural Addressing (per set outside 10klm of Inverell)	\$75.00					\$80.00	YES



HEALTH

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
HEALTH / BUILDING NOTICES INFORMATION PJ-124520-1000-42203							
(Under Section 735A Local Govt. Act & Section 121ZP of the EPA Act) per certificate	\$50.00					\$50.00	NO
HEALTH LICENCE FEES - GST TAXABLE PJ-124500-1000-41163							
HEALTH LICENCE FEES - GST EXEMPT PJ-124510-1000-42203							
HEALTH - FOOD SHOP PREMISES LICENCE FEES - GST EXEMPT PJ-124549-1000-41164							
Caravan Park (Sec. 68(F2))		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.		
Licence to Operate (per Site)	\$4.00					\$4.00	NO
Caravan Park / Camping Ground Approval	\$250.00					\$250.00	NO
Reinspection for Approval (\$4.00 per site or Min of \$60.00)	Refer Note					Refer Note	NO
Periodic Inspections (\$4.00 per site or Min. of \$60.00)	Refer Note					Refer Note	NO
Reinspection resulting from periodic inspection (\$4.00/site or Min \$60.00)	Refer Note					Refer Note	NO
Replacement Approval in New Name	\$60.00					\$60.00	NO
Use a Standing Vehicle or Article for Selling in a Public Place (Sect.68) (Fee per Year)	\$51.00 per Year	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.	\$51.00 per Year	NO
Shop Inspection Fee (Admin Fee which includes 1 Inspection)	\$150.00 Admin Fee (includes 1 Inspection)					\$150.00 Admin Fee (includes 1 Inspection)	NO
(per each follow up inspection)	\$88.00					\$88.00	NO
Improvement Notice under Food Act 2003	\$330.00					\$330.00	YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
General Premises Inspection Fee	\$88.00 Plus \$50.00 Admin Fee	Council pricing reflects nature of service and costs	Private	NO	Full cost recovery.	\$88.00 plus \$50.00 Admin Fee	NO
Install a Manufacture home, moveable dwelling or associated structure	\$170.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.	\$170.00	NO
Manufactured Homes Inspection (4 Inspections Required)	\$400.00					\$400.00	NO
Any Additional Inspections	\$100.00					\$100.00	NO
LG Act-Sect. 68 Approval-Stormwater Drainage Works (Where Council is not the Principal Certifying Authority)	\$100.00					\$100.00	NO
LG Act-Sect. 68 Approval-Water Supply (Where Council is not the Principal Certifying Authority)	\$100.00					\$100.00	NO
LG Act-Sect. 68 Approval-Sewerage Works – New Dwelling	\$150.00					\$150.00	NO
LG Act-Sect. 68 Approval-Sewerage Works – Other New Development	\$200.00					\$200.00	NO
LG Act-Sect. 68 Approval-Sewerage Works – Alterations	\$50.00					\$50.00	NO
Plumbing & Drainage Act 2011 – INSPECTIONS (minimum of 2 inspections)	\$126.00					\$126.00	NO
Replacement Approval in new name	\$60.00					\$60.00	NO
Management of Waste - Approval	\$85.00					\$85.00	NO
Domestic or Solid Fuel Heating Appliance, other than a portable appliance	\$85.00					\$85.00	NO
Application to register water cart registration	\$130.00	Sec 68B2 LGA 1993				\$130.00	NO
Skin penetration premises registration	\$120.00	CI 12 Public Health (Skin penetration) Regulation 2000				\$120.00	NO
Amusement Device (per each machine)	\$25.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.	\$25.00	NO
Amusement Device (Tiny Tots Rides) over 14 RPM	\$11.00					\$11.00	NO



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
Boarding House Inspection	\$150.00					\$150.00	NO
SUNDRY HEALTH SERVICES PJ-124970-1000-43023		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.		
Water Sampling Fee (for analysis) - Microbiological	By Quotation					By Quotation	YES
Water Sampling Fee (for analysis) - Chemical	By Quotation					By Quotation	YES
PROTECTION OF ENVIRONMENTAL OPERATIONS (POEO) - GST EXEMPT PJ-126291-1000-42203		Protection of Environmental Operations Act 1997					
Prevention Notice - Issued under Section 96 of POEO Act 1997 – Clause 99 of Regulations	\$550.00					\$591.00	NO
Clean Up Notice – Issued under Section 91 of the POEO Act 1997- Clause 99 of Regulations.	\$550.00					\$591.00	NO



SEPTIC TANKS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
OSSM - Approval to operate-GST EXEMPT PJ-126050-1000-43023							
SEPTIC TANK INSPECTIONS - GST TAXABLE PJ-126020-1000-43023							
On Site Sewerage Management System (To Install)	\$150.00					\$150.00	NO
On Site Sewerage Management System (To Amend)	\$100.00					\$100.00	NO
On Site Sewerage Management System (Inspection) to operate	\$150.00					\$150.00	NO
On Site Sewerage Management System (REINSPECTION of outstanding matters for approval to operate an onsite sewerage management system)	\$75.00					\$75.00	NO
Plumbing & Drainage Act 2011 – INSPECTIONS (Minimum of 2 inspections)	\$200.00					\$220.00	NO



PLANNING

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
AMENDMENTS TO PLANNING INSTRUEMENTS							
MISCELLANEOUS INCOME -GST EXEMPT							
PJ-126190-1000-42203							
Request to prepare a Planning Proposal to Effect an amendment to the Inverell Local Environment Plan 2012							
Minor Rezoning (No Significant increase in the developable capacity of the land)				NO			
(a) Stage 1 - Lodgement	\$1,500.00					\$1,500.00	NO
(b) Stage 2 - Submission to the LEP Gateway Panel for Determination	\$3,500.00					\$3,500.00	NO
(c) Stage 3 - Exhibition of the Planning Proposal with any amendments by the Minister and accompanied by any studies required	\$2,000.00					\$2,000.00	NO
TOTAL OVERALL FEE	\$7,000.00					\$7,000.00	NO
All Others				NO			
(a) Stage 1 - Lodgement	\$3,500.00					\$3,500.00	NO
(b) Stage 2 - Submission to the LEP Gateway Panel for Determination	\$7,500 + \$115/Hour beyond 60 Hours					\$7,500 + \$115/Hour beyond 60 Hours	NO
(c) Stage 3 - Exhibition of the Planning Proposal with any amendments by the Minister and accompanied by any studies required	\$5,500 + \$115/Hour beyond 40 Hours					\$5,500 + \$115/Hour beyond 40 Hours	NO



DEVELOPMENT APPLICATIONS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
DEVELOPMENT APPLICATION FEES (Clause 246) PJ-126250-1000-42203		Clause 246B EPA Regulations					
Development Applications - Building / works (based on cost of work)							
<\$5,000	\$110.00					\$110.00	NO
\$5001 - < \$50,000	\$170.00 plus					\$170.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost	\$3.00 per \$1,000.00					\$3.00 per \$1,000.00	NO
\$50,001 - < \$250,000	\$320.00 plus					\$320.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$50,000	\$3.00 per \$1,000.00					\$3.00 per \$1,000.00	NO
\$250,001 - < \$500,000	\$1,000.00 plus					\$1,000.00plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$250,000	\$1.70 per \$1,000.00					\$1.70 per \$1,000.00	NO
\$500,001 - < \$1,000,000	\$1,425.00					\$1,425.00plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$500,000	\$1.00 per \$1,000.00					\$1.00 per \$1,000.00	NO
\$1,000,001 - <\$10,000,000	\$1,975.00					\$1,975.00plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$1,000,001	\$0.80 per \$1,000.00					\$.80 per \$1,000.00	NO
> \$10,000,000	\$9,475.00					\$9,475.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$10,000,001	\$0.55 per \$1,000.00					\$.55 per \$1,000.00	NO



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
Development Applications for advertising structures (CL246B)	\$280 for first sign, plus \$93.00 additional signs	Clause 246B EPA Regulations				\$285.00 for first sign, plus \$93.00 additional signs	NO
Development Applications not involving building works or subdivision (change of use etc) (Clause 250)	\$285.00	Clause 250 EPA Regulations				\$285.00	NO
Dwellings equal to or less then \$100,000	\$455.00	Clause 247 EPA Regulations				\$455.00	NO
Development Application for Subdivisions							
Subdivision involving new roads	\$665.00	Plus				\$665.00	NO
Plus - per Additional allotment created in plan	\$65.00	Clause 249 EPA Regulations				\$65.00	NO
Subdivision NOT involving new roads	\$330.00	Plus				\$330.00	NO
Plus - per Additional allotment created in plan	\$53.00					\$53.00	NO
Subdivision involving Strata	\$330.00	Plus				\$330.00	NO
Plus - per Additional allotment created in plan	\$65.00					\$65.00	NO
Minor Alterations, Additions or Out Buildings- Heritage Items & Conservation Zones	=50% of DA fee					=50% of DA fee	NO
Additional Designated Development DA fee	\$920.00	Clause 251 EPA Regs				\$920.00	NO
Additional Integrated Development or concurrence Fee	\$140.00	Clause 252A EPA Regs				\$140.00	NO
Fee to agency	\$320.00	Clause 253 EPA Regulation				\$320.00	NO
Plus Additional fee for Residential Flat Design Review - SEPP 65	\$760.00	Clause 248 EPA Regulation				\$760.00	NO
"PLANNING REFORM" Fee (Collected on behalf on NSW Govt.) PJ-157590-9000-90127							
Fee on DA 's valued at less than \$50,000	\$0.00	Clause 256A EPA Regulation				\$0.00	NO
Fee on DA 's valued at more than \$50,000	\$0.64 per \$1,000.00					\$0.64 cents per \$1,000.00	NO



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
ADVERTISING DEVELOPMENT APPLICATION PJ-126260-1000-42203							
Advertising							
Advertised Development	\$500.00	Clause 252 EPA Regulation				\$500.00	NO
Designated Development	\$2,220.00					\$2,220.00	NO
Review of Determination							
Not involving building work	50% of original DA Fee	Clause 257 EPA Regulation				50% of original DA Fee	NO
Dwellings equal to or less then \$100,000	\$190.00					\$190.00	NO
All other development work							
<\$5,000	\$55.00					\$55.00	NO
\$5001 - < \$250,000	\$85.00 plus					\$85.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost	\$1.50 per \$1,000.00					\$1.50 per \$1,000.00	NO
\$250,001 - < \$500,000	\$500.00plus					\$500.00plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$250,000	\$0.85 per \$1,000.00					\$0.85 per \$1,000.00	NO
\$500,001 - < \$1,000,000	\$712.00 plus					\$712.00plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$500,000	\$0.50 per \$1,000.00					\$0.50 per \$1,000.00	NO
\$1,000,001 - <\$10,000,000	\$987.00 plus					\$987.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$1,000,001	\$0.40 per \$1,000.00					\$0.40 per \$1,000.00	NO
> \$10,000,000	\$4,737.00 plus					\$4,737.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$10,000,001	\$0.27 per \$1,000.00					\$0.27 per \$1,000.00	NO
Plus fee for required Notice under s.82A EPA Act	\$620.00					\$620.00	NO
Modification of Consent							
4.55(1) - minor error / discrepancy	\$71.00	Clause 258 EPA Regulation				\$71.00	NO



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
4.55(1A) + 4.56AA(1) - minimal environmental impact	\$645 or 50% of original DA Fee Which ever is the lesser					\$645 or 50% of original DA Fee Which ever is the lesser	NO
4.55(2) or 4.56(1) - not of minimal environmental impact / other							
original fee ≤ \$100	50% of original DA Fee					50% of original DA Fee	
original fee ≥ \$100							
Not involving building work	50% of original DA Fee					50% of original DA Fee	
Dwellings equal to or less then \$100,000	\$190.00					\$190.00	NO
All other development work							
<\$5,000	\$55.00					\$55.00	NO
\$5001 - < \$250,000	\$85.00 plus					\$85.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost	\$1.50 per \$1,000.00					\$1.50 per \$1,000.00	NO
\$250,001 - < \$500,000	\$500.00 plus					\$500.00 plus	NO
Plus fee for each \$1,000 or part thereof above \$250,000	\$0.85 per \$1,000.00					\$0.85 per \$1,000.00	NO
\$500,001 - < \$1,000,000	\$712.00 plus					\$712.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$500,000	\$0.50 per \$1,000.00					\$0.50 per \$1,000.00	NO
\$1,000,001 - <\$10,000,000	\$987.00 plus					\$987.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$1,000,001	\$0.40 per \$1,000.00					\$0.40 per \$1,000	NO
> \$10,000,000	\$4,737.00 plus					\$4,737.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$10,000,001	\$0.27 per \$1,000.00					\$0.27 per \$1,000.00	NO
Modification to consent requiring advertisement per s4.55(2) or s4.56(1), EPA Act	\$665.00					\$665.00	NO



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
INCOME-OTHER LAND & BUILDINGS-GST Exempt SIDEWALK CAFÉS PJ-128591-1000-43002							
Fee for use of footways for Restaurants (Lawrence, Rivers St & Macintyre river) (Based on fee per seat - minimum of \$65.00 per annum)	\$35.00 per Seat (Minimum of \$70.00)					\$35.00 per Seat (Minimum of \$70.00)	NO



CONSTRUCTION APPLICATIONS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
BUILDING AND CONSTRUCTION - GST TAXABLE PJ-128170-1000-42202		Council pricing restricted by statute					
Complying Development Certificate - Base Fee (plus fee per \$ value)	\$235.00 + Fee	plus fee				\$235.00 + Fee	YES
Fees Per \$1,000 or part there of	\$3.00 per \$1,000.00 Est. Cost					\$3.00 per \$1,000.00 Est. Cost	YES
Construction Certificate - Base Fee (plus fee per \$ value)	\$110.00	plus fee				\$110.00	YES
PLUS Fee's of			Private	No	Reference pricing		
Fee per \$1,000 for the first \$5,000	\$5.50					\$5.50	YES
Fee per \$1,000 for the next \$95,000	\$3.85					\$3.85	YES
Fee per \$1,000 for the next \$150,000	\$2.20					\$2.20	YES
Fee per \$1,000 for applications over \$250,000	\$1.10					\$1.10	YES
Modification of Construction Certificate + Complying Development Certificate	30% of Original Fee + GST					30% of Original Fee + GST	YES
Principle Certifying Authority Sign (compulsory on building sites)	\$10.00					\$10.00	YES
Assessment of Performance Solutions under the Building Code of Australia (per Performance Solution)	\$250.00					\$250.00	YES
Transfer of Principal Certifying Authority (PCA) function to Council	\$110.00					\$110.00	YES
Bushfire Attack Level - Risk Certification							
Alterations, additions, outbuildings	\$220.00					\$220.00	YES
New Dwellings	\$220.00					\$220.00	YES



ISSUE OF CERTIFICATES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
BUILDING INSPECTION FEES - GST TAXABLE PJ-128270-1000-42202 Note: fee includes issue of compliance & occupation Certificate. All additional inspection fees paid prior to issue of Occupation certificate. Inspection of Buildings Occupied for more than 12 months. (1) - Inspection Fee (per Inspection) when Council is the PCA (2) - Building Inspection Fee carried out at the request of a Private Certifier when Council is not the PCA							
	\$150.00					\$150.00	YES
	\$110.00					\$110.00	YES
	\$220.00					\$220.00	YES
REGISTRATION OF PRIVATELY CERTIFIED CERTIFICATES (CI 263(2) of Regs PJ-128190-1000-42202 Part 4a Certificates							
	\$36.00					\$36.00	NO



SUBDIVISION FEES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
SUBDIVISION WORKS - GST Exempt PJ-126280-1000-42203							
Subdivision Certificate		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Application Fee (Plus)	\$150.00					\$150.00	NO
Per Lot Shown on Plan	plus \$55.00 / lot					plus \$55.00 / lot	NO
Section 88b Instrument (for the first, and)	\$55.00					\$55.00	NO
For each subsequent 88b Instrument	plus \$25.00 / Instrument					plus \$25.00 / Instrument	NO
Inspection Fee	\$38.50					\$38.50	NO
SUBDIVISION WORKS - GST TAXABLE PJ-126281-1000-42203							
Construction Certificate - Subdivision (\$ per Lot)	\$85.00					\$110.00	YES

**CLERKS CERTIFICATES**

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
CLERKS CERTIFICATES Section 10.7(2) (Old S.149 Certificate) PJ-126270-1000-41222							
Certificate S.10.7(2) (each)	\$53.00	Council pricing is regulated by the Act.	Private	No	Full Cost Recovery	\$53.00	NO
Certificate S.10.7(2) (Complying Development Questions Only)	\$53.00	CI 259 of Regs				\$53.00	NO
Additional information with certificate (10.7(5) (each)	\$80.00					\$80.00	NO



PLANNING & DEVELOPMENT MISCELLANEOUS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
MISCELLANEOUS INCOME -GST EXEMPT PJ-126190-1000-42203							
Certified Copy of a Document or Map (Stamping of additional Application Plans & Specification)	\$53.00	CI 262 of Regs				\$53.00	NO
Certificate of Title Search Cost	\$20.00					\$20.00	NO
MISCELLANEOUS INCOME - GST EXEMPT PJ-126291-1000-42203							
Flood Level Issue Forms	\$50.00					\$50.00	NO
Copy of Floodplain Management Plan	\$35.00					\$35.00	NO



DEVELOPMENT & BUILDING SEARCH FEE

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
(G2819.000) BUILDING FEE - ARCHIVES - GST EXEMPT PJ-128190-1000-42202							
(G2825.000) BUILDING SEARCH FEES & SUNDRY INCOME-GST EXEMPT PJ-128250-1000-42202							
(G2826.000) BUILDING SEARCH FEES & SUNDRY INCOME-GST TAXABLE PJ-128260-1000-42202							
Search fee for applications (All Types)	\$50.00 + Plan Printing Costs					\$50.00 + Plan Printing Costs	NO
List of Development Approvals - (Fee per Annum)	\$200.00					\$200.00	NO



SWIMMING POOLS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
SWIMMING POOL ACT 1992 - SECT.22F - GST EXEMPT PJ-128230-1000-42203							
Inspection for Certificate of Compliance	\$150.00	Council pricing restricted by statute	Private	No		\$150.00	NO
Reinspection for Certificate of Compliance	\$75.00					\$100.00	NO
COMPULSORY SWIMMING POOL SAFETY SIGNS-TAXABLE PJ-123900-1000-43029							
Swimming Pool Signs	\$20.00	Council pricing reflects nature of service and costs.	Private	No		\$20.00	YES
SUNDRY POOL INCOME PJ-137089-1000-43002							
Hire of inflatable Aqua-Challenge Play Equipment	Not Applicable					Not Applicable	YES



BUILDING CERTIFICATES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
CLERKS CERTIFICATE DIV.6.7 BUILDING INFORMATION CERTIFICATE (EP&A Act) (As per Clause 260 EP&A Regulation 2000) PJ-128220-1000-42203							
Building Cert. (s.149A)							
Dwelling (Class I or Class 10) (each)	\$250.00	Council pricing restricted by statute	Private	No	Full Cost Recovery	\$250.00	NO
Class 2-9 Buildings not exceeding 200 sq. m	\$250.00					\$250.00	NO
Exceeding 200 but not 2000 sq. m	\$250.00					\$250.00	NO
per sq. m over 200 sq. m	\$0.50					\$0.50	NO
Exceeding 2000 sq. m	\$1,165.00	plus				\$1,165.00	NO
per sq. m over 2000 sq. m	\$0.075					\$0.075	NO
Building Certificate Illegal Structures - Cost of Construction PJ-128160-1000-42203						Refer Note	NO
Fees as per the Environmental Planning & Assessment Act 1979							
Additional inspection fee for Building Certificate	\$75.00					\$75.00	NO
Enquiry Fee (order under L.G. Act) (each)	\$20.00					\$20.00	NO



WATER

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
ANNUAL WATER CHARGES							
Inverell Shire Council Area – per Meter per Year	\$375.00					\$395.00	
Tingha Area – per Meter per Year (To be phased to full rate over 3 years)	\$340.00					\$370.00	
EXCESS WATER SALES PJ-812160-????-?????							
WATER SALES							
Residential Consumers - per kilolitre - (0 to 600 Kl)(except large industrial)	\$1.65	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	\$1.72	NO
Residential Consumers - per kilolitre - (600Kl & Over)(except large industrial)	\$1.92					\$2.00	NO
Non Rateable Consumers - per kilolitre - (0 to 600 KL)	\$1.65					\$1.72	NO
Non Rateable Consumers - per kilolitre - (600KL & Over)	\$1.92					\$2.00	NO
Commercial Consumers - per kilolitre (except large industrial)	\$1.65					\$1.72	NO
Industrial - Abattoir Over 200,000 kl - per kilolitre	\$0.86	20% Early Settlement discount also applies	Private	No	Full Cost Recovery	\$0.90	NO
Sporting Associations (As determined by Council) (Per KL)	\$1.16	30% Discount				\$0.90	NO
Other sales							
- Standpipe (per kl.)	\$2.00					\$2.10	NO
- Hydrants (including filling of swimming pools)							
- Setting up Charge	\$120.00					\$125.00	NO
- plus use of water at standpipe rate							
- Minimum overall charge	\$330.00					\$350.00	NO
Water Charge Multiple Services-Each Additional Service	\$375.00					\$395.00	NO
TITLE OF FEE/CHARGE	FEE/CHARGE	COMMENTS	PUBLIC /	CSO	PRICING	PROPOSED	GST



& JOB NUMBER	20/21 GST INC (If Applicable)		PRIVATE GOOD		POLICY	FEE/CHARGE 21/22 GST INC (If Applicable)	
Raw Water Sales (from Copeton pipeline & Bonshaw Bore) - (25% of Scheduled Charge rounded)	\$0.42					\$0.44	
Water Sales to Guyra shire (per kl.)	Not Applicable					Not Applicable	NO
Water Sales to Copeton State Recreation Area (per Kl.)	As per Formula					As per Formula	NO
COST TO OWNERS FOR INSTALL. & REPAIRS OF SERVICES - GST EXEMPT PJ-812260-1000-42200							
COST TO OWNERS FOR INSTALL. & REPAIRS OF SERVICES - GST TAXABLE PJ-812240-1000-42200							
WATER SERVICES							
Connection Fee - Standard 20mm service		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Application fee (per connection)	\$25.00					\$26.00	NO
Connection fee (per connection) (Include Meter Cover)	\$735.00					\$754.00	NO
Connection Fee – Where Developer Provides 20mm Service Line & Riser (payable by Developer at time of Subdivision Release)		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Application fee (per connection)	\$25.00					\$26.00	NO
Connection fee (per connection) (Include 20mm Meter + Cover)	\$260.00					\$268.00	NO
Non standard Water Service Connection / Alteration / Repairs / Extension		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Application (per connection)	\$25.00					\$26.00	NO
Connection	Quotation					Quotation	NO
Disconnection Fee	\$125.00	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	\$130.00	NO
Reconnection Fee - Standard 20mm service							
Application Fee (per connection)	\$25.00		Private	NO	Full Cost Recovery	\$26.00	NO



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
Following non-payment of water account	\$125.00					\$130.00	NO
Special Reading	\$45.00	Council pricing reflects nature of service and costs.	Private	NO	Full Cost Recovery	\$46.00	NO
Meter Test - Note: Such fee is refundable if error is found to be greater than plus or minus 3%	\$115.00					\$120.00	NO
Mains Pressure/Flow Tests - (Up to point of supply)	\$165.00	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	\$170.00	NO
Water Meter Covers	\$55.00			No	Full Cost Recovery	\$57.00	YES
Temporary Removal/Replacement of Restrictors (Subject to Approval)	\$115.00					\$118.00	NO
COST TO OWNERS FOR INSTALL & REPAIRS OF SERVICES - GST EXEMPT PJ-812260-1000-42200							
Meter Fee - Repairs, due to lack of protection by occupier		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Frost bottom only	\$50.00					\$53.00	NO
Replacement of meters (20mm)	\$175.00					\$180.00	NO
Replacement of meters (larger sizes)	At Cost					At Cost	NO
Meter Exchange (at applicants request)	\$170.00	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	\$175.00	NO
Location of underground Services	\$105.00 per Hour (Min Fee \$55.00)					\$108.00 per Hour (min Fee \$60.00)	NO
Repairs to Damaged Services by Known Parties. E.g. Telstra/Essential Energy / NBN Rollout etc.	Actual Cost (Min Fee\$825.00)					Actual Costs (Min Fee \$850.00)	YES



WASTE WATER/SEWERAGE

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
SEWER CHARGES - Residential Dwellings							
Sewerage – Occupied (Per Year)	\$525.00					\$550.00	NO
Sewerage – Vacant (Per Year)	\$328.65					\$345.00	NO
Sewerage – Tingha – Vacant (per Year) (Phase in to Full Charge over 3 years)	\$270.00					\$345.00	NO
SEWER CHARGES – Flats and Units							
Sewerage – Flats/Units – First Service (per year)	\$525.00					\$550.00	NO
Sewerage – Flats/Units – Extra Services >1 (per Year)	\$328.65 per service					\$345.00 per service	
SEWER CHARGES – Hotels and Motels							
Sewerage – Hotels/Licensed Clubs (per year)	\$1,575.00					\$1,650.00	
Sewerage – Motel Residence (per year)	\$525.00					\$550.00	
Sewerage – Motel Restaurant (per year)	\$525.00					\$550.00	
Sewerage – Motel Ensuite Room/Unit (per unit per year)	\$164.50					\$173.00	
SEWER CHARGES _ Caravan Parks							
Sewerage – Caravan Park Residence (per residence per year)	\$525.00					\$550.00	
Sewerage – Caravan Park Amentities Block (Per amentities per year)	\$1,575.00					\$1,650.00	
Sewerage – Ensuite Cabin –(per cabin per year)	\$164.50					\$173.00	
SEWER CHARGES – Aged Care							
Sewerage – Nursing Homes/Supported Aged (per year)	\$2,460.00					\$2,585.00	
SEWER CHARGES – Non Rateable							
Sewerage – Schools Wc's (per service)	\$86.90					\$90.00	
Sewerage – Other- Wc's (per service)	\$144.10					\$150.00	
Sewerage – Urinals (per service)	\$86.90					\$90.00	



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
APPLICATION FEES-SEW.PLAN (DRAINAGE DIAGRAM ONLY)-GST EXEMPT PJ-906220-1000-43029							
APPLICATION FEES-SEW.PLAN (NEW AND AMENDED ONLY)-GST EXEMPT PJ-906230-1000-43029							
PLANS							
Dwellings (plans & permits) (each)	\$155.00	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	\$160.00	NO
Copy of plan (each)	\$52.00					\$54.00	NO
Residential flat buildings, dual occupancies & commercial premises (plans & permits)	\$210.00					\$216.00	NO
One WC	included in above fee	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	included in above fee	NO
Each additional WC	included in above fee					included in above fee	NO
Alteration to Plan - Dwellings, flats, Dual Occupancies & Commercial or Industrial buildings							
Copy of plan (each)	\$52.00					\$54.00	NO
One WC	included in above fee	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	included in above fee	NO
Plus per additional WC	included in above fee					included in above fee	NO
Application for approval to discharge trade waste	\$125.00					\$130.00	NO



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
FITTINGS/INSTALLATIONS & PRIVATE WORKS-GST EXEMPT PJ-906200-1000-42200							
FITTINGS/INSTALLATIONS & PRIVATE WORKS-GST TAXABLE PJ-906210-1000-42200							
Location of Underground Services	\$105.00 per Hr (Min Fee \$55.00)					\$108.00 per Hr (Min Fee \$55.00)	NO
Repairs to Damaged Services by Known Parties eg Telstra / Essential Energy , NBN Rollout etc	Actual Cost (Min Fee \$515.00)					Actual Cost (Min Fee \$530.00)	YES
Disposal of Septic Effluent at Treatment Works Normal Working Hours (5kl or part thereof)	\$30.00					\$35.00	NO
SEWER CONNECTION CHARGES							
Inverell / Ashford / Delungra / Gilgai - Junction Cut In							
Application Fee	\$25.00					\$26.00	NO
Connection Fee (up to 1.5 meters)	\$735.00					\$755.00	NO
Connection Fee (over 1.5 meters)	Quotation					Quotation	NO
Tingha Sewer Connection (Including pod and boundary connection within 40m of pod)	By Quotation)					By Quotation	NO
Clearing Sewer Chokes							
Normal Hours (each choke)	\$105.00					\$108.00	YES
After Hours (each choke)	\$165.00					\$170.00	YES
Foaming of Mains (max. 150 dia.)	\$4.70 per mtr					\$4.90 per mtr	YES
	Min \$105.00					Min \$108.00	YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
Sewer Camera Hire							
Working Hour + Travel	\$90.00 per Hr.					\$93.00 per Hr.	YES
After Hours + Travel	\$115.00 per Hr.					\$120.00 per Hr.	YES
Plus Travelling per Hour	\$37.00 per Hr.					\$38.00 per Hr.	YES
Plus Travelling per Km.	\$0.70 per Km.					\$0.75 per Km.	YES
Sewer Main Smoke Testing							
Working Hour + Travel	\$90.00 per Hr.					\$93.00 per Hr.	YES
After Hours + Travel	\$115.00 per Hr.					\$120.00 per Hr.	YES
Plus Travelling per Hour	\$37.00 per Hr.					\$38.00 per Hr.	YES
Plus Travelling per Km.	\$0.70 per Km.					\$0.75 per Km.	YES



SOLID WASTE MANAGEMENT

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
NOTE: WASTE MANAGEMENT CHARGES ARE BASED ON WEIGHT AND WILL CHARGED ACCORDING TO COUNCIL WEIGHBRIDGE. TRANSFER STATION ARE BASED ON WEIGHT AND AS A GUIDE ONE CUBIC METER IS ESTIMATED AS ONE TONNE. ADDITIONAL FEES WILL APPLY IF THE EPA IMPOSES THEIR WASTE MANAGEMENT LEVY ON INVERELL SHIRE COUNCIL.							
GARBAGE FEES - SULO SERVICE 240 LITRE BIN SERVICE PJ-125500-1000-40008 - Domestic Waste Collection PJ-125440-1000-42102 - Commercial Waste Collection PJ-125441-1000-42102 - Commercial Waste-Recycling							
GARBAGE SERVICE		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Waste Management Charge on All Rateable Properties-Per Assessment (excludes Tingha)	\$90.00					\$95.00	NO
Waste Management Charge on All TINGHA Rateable Properties-Per Assessment (Phase in to Full rate over 3 years)	\$75.00					\$95.00	
Commercial Waste Management - (Annual Charge) (Sect.502)	\$340.00					\$350.00	NO
Commercial Waste Management - (Weekly Charge) (Sect.502)	\$8.60					\$8.85	NO
Domestic Waste Management - (Annual Charge) Occupied Lands-Per Bin Service	\$340.00					\$350.00	NO
Domestic Waste Management – Tingha - (Annual Charge for 140Lt Bin ONLY) Occupied Lands-Per Bin Service On Transition to Inverell Shire	\$325.00					\$350.00	
Domestic Waste Management - (Weekly Charge) Occupied Lands-Per Bin Service	\$8.60					\$8.85	NO
Domestic Waste Management - Vacant Lands	\$60.00					\$65.00	NO
Commercial Waste Mgt.- RECYCLING -Inverell CBD - Per Bin Service per week	\$120.00					\$130.00	NO



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
Commercial Waste Mgt.- RECYCLING -Villages CBD-Per Bin Service per Fortnight	\$60.00					\$70.00	NO
TRADE WASTE CHARGES PJ-125530-1000-42102							
Sorted 'Trade Waste (per tonne as per weighbridge docket	\$50.00					\$55.00	YES
Unsorted 'Trade Waste (per tonne as per weighbridge docket	\$100.00 per tonne		Private	No	Full Cost Recovery	\$105.00 per tonne	YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
INVERELL LANDFILL CHARGES PJ-125420-1000-42103							
SORTED WASTE							
Per Tonne (Minimum Charge of \$5.00)	\$50.00 per tonne					\$55.00 per tonne	YES
Note: Per Tonne is estimated at 1 cubic meter if weighbridge is out of operation		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
UNSORTED WASTE							
Per Tonne (Minimum Charge of \$10.00)	\$100.00 per tonne					\$105.00 per tonne	YES
Note: Per Tonne is estimated at 1 cubic meter if weighbridge is out of operation							
GREEN WASTE							
Per Tonne (Minimum Charge of \$5.00)	\$50.00 per tonne					\$55.00 per tonne	YES
Note: Per Tonne is estimated at 5 cubic meter if weighbridge is out of operation							
LIQUID WASTE							
Automotive Oil including vegetable oils	No Charge	Charge Reflect disposal costs				No Charge	YES
Grease Trap Wastes	Min \$50.00 or \$0.22 per Kilo					Min \$50.00 or \$0.25 per Kilo	YES
INVERELL LANDFILL CHARGES-ASBESTOS WASTE PJ-125420-4010-42103							
ASBESTOS WASTE & SPECIAL DISPOSALS PJ-125420-4010-42103							
All products (Per tonne or Minimum Charge \$60.00)	\$160.00 a cubic metre (Min Charge \$60.00)					\$170.00 a cubic metre (Min Charge \$60.00)	YES
Asbestos Disposal Bags (1100mm x 700mm) - PJ-136135-1000-43029						\$4.00	YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
DEAD ANIMALS							
Dogs and cats or small animals	\$5.00					\$5.00	YES
Small beast or offal	\$10.00					\$10.00	YES
Large beast or offal	\$35.00					\$35.00	YES
INERT FILL MATERIAL							
Clean fill suitable for landfill cover	No Charge					No Charge	YES
Remediated spoil removed from contaminated properties with Certification	\$50.00 Per Tonne					\$50.00 per Tonne	YES
TYRES							
Motorcycle	\$650.00 per tonne (Min Charge \$4.00 Each)					\$650.00 per tonne (\$4.00 Each)	YES
Car / Utility (Not 4WD)	\$650.00 per tonne (Min Charge \$6.00 Each)					\$650.00 per tonne (\$6.00 Each)	YES
4WD	\$650.00 per tonne (Min Charge \$11.00 Each)					\$650.00 per tonne (\$11.00 Each)	YES
Truck < 16"	\$650.00 per tonne (Min Charge \$11.00 Each)					\$650.00 per tonne (\$11.00 Each)	YES
Truck > 16"	\$650.00 per tonne (Min Charge \$30.00 Each)					\$650.00 per tonne (\$30.00 Each)	YES
Truck < 1.5M	\$650.00 per tonne (Min Charge \$60.00 Each)					\$650.00 per tonne (\$60.00 Each)	YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
Truck > 1.5M	\$650.00 per tonne (Min Charge \$80.00 Each)					\$650.00 per tonne (\$80.00 Each)	YES
Tractor	\$650.00 per tonne (Min Charge \$130.00 Each)					\$650.00 per tonne (\$130.00 Each)	YES
Tyre - Earthmoving	\$650.00 per tonne (Min Charge \$520.00 Each)					\$650.00 per tonne (\$520.00 Each)	YES
Tyre - Bulk Quantity (per tonne)	\$650.00 per tonne					\$650.00 per tonne	YES
Miscellaneous							
Fridges, Freezers & Air Conditioners containing refrigerant gases (CFC's)	\$60.00 each					\$60.00 each	YES
Units that have been de-gassed	No Charge					No Charge	YES
Steel	No Charge					No Charge	YES
Non Ferris Metals	No Charge					No Charge	YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
RURAL TRANSFER STATIONS CHARGES PJ-125422-1000-42103 Free Disposal for Domestic Recyclables, Scrap Metal, Vehicle Batteries Council DOES NOT ACCEPT the following waste being disposed of at Transfer Stations Tyres Asbestos Dead Animals							
SORTED WASTE OR TREATED TIMBER Car boot, mobile garbage bin Ute, Wagon, Small Trailer (7X4 or Less) Large Trailer (greater than 7X4) Single rear axle with 2 rear wheels or 4 small wheels-Up to 1 Tonne Single rear axle with 4 normal size wheels (Up to 3 Tonne)							
	\$5.00					\$5.00	YES
	\$5.00					\$5.00	YES
	\$10.00					\$10.00	YES
	\$50.00					\$50.00	YES
	\$150.00					\$150.00	YES
		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
UNSORTED GENERAL WASTE Car boot, mobile garbage bin Ute, Wagon, Small Trailer (7x4 or less) Large Trailer (greater than 7x4) Single rear axle with 2 rear wheels or 4 small wheels-Up to 1 Tonne Single rear axle with 4 normal size wheels (Up to 3 Tonne)							
	\$10.00					\$10.00	YES
	\$10.00					\$10.00	YES
	\$20.00					\$20.00	YES
	\$100.00					\$100.00	YES
	\$300.00					\$300.00	YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
GREEN WASTE, BRICKS, TILES, or CONCRETE							
Car boot, mobile garbage bin	\$5.00					\$5.00	
Ute, Wagon, Small Trailer (7x4 or less)	\$5.00					\$5.00	
Large Trailer (greater than 7x4)	\$10.00					\$10.00	
Single rear axle with 2 rear wheels or 4 small wheels-Up to 1 Tonne	\$50.00					\$50.00	
Single rear axle with 4 normal size wheels (Up to 3 Tonne)	\$150.00					\$150.00	
SULO BIN SALES							
PJ-125520-1000-43011							
Sulo bin purchase - 240 Litre	\$85.00					\$85.00	NO
Small bin purchase	\$85.00					\$85.00	NO
Sale of Sulo Bin Parts - Lids	\$15.00					\$15.00	NO
Sale of Sulo Bin Parts - Wheels (per wheel)	\$8.00					\$8.00	NO
Sale of Sulo Bin Parts - Axle	\$8.00					\$8.00	NO
Sale of Sulo Bin Hitch (plastic)	\$15.00					\$15.00	
Recycling Bins-360 Litre	\$125.00					\$125.00	NO
Recycling Bins-240 Litre	\$85.00					\$85.00	NO
Recycling Bin Change Over Cost (from 240 Litre to 360 Litre)	\$30.00					\$30.00	NO
Note: Council will collect old bin when new bin is delivered							
INVERELL LANDFILL CHARGES – WEIGHBRIDGE TICKETS							
PJ-125430-1000-42102							
Weighbridge Ticket (for purposes other than Waste Disposal) per ticket	\$10.00					\$10.00	YES

**STORM WATER MANAGEMENT**

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
STORMWATER MANAGEMENT CHARGE PJ-120580-1000-40007							
Residential Allotment	\$25.00					\$25.00	NO
Business Allotment (\$25 per 350sqm or part thereof)(Maximum \$200)	\$25.00 per 350sqm or part thereof (Maximum Charge \$200.00)					\$25.00 per 350sqm or part thereof (Maximum Charge \$200.00)	NO

**GRAVEL PITS**

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
GRAVEL PITS ROYALTY INCOME PJ-128370-1000-42212		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
GRAVEL PITS							
Royalty Charge - Private Gravel Pits (per cubic metre)	\$3.00					\$3.00	YES
Supply of gravel (per cubic metre)	By Quotation + GST					By Quotation + GST	YES



ROADS/FOOTPATHS REINSTATES AS PRIVATE WORKS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
ROADS & FOOTPATH REINSTATES-Private Works Agreements – TAXABLE PJ-128450-1000-42200							
Reinstatements - (As Part of a Private Works Agreement)		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Footpaths							
- Earth & Gravel (per sq. m)	\$95.00					\$105.00	YES
- Earth & Gravel with kerb & guttering	\$105.00					\$115.00	YES
- Concrete (per sq. m)	\$155.00					\$165.00	YES
- Bitumen (per sq. m)	\$95.00					\$105.00	YES
- Minimum Charge	\$155.00					\$165.00	YES
Roads							
- Sealed (per sq. m)	\$210.00					\$220.00	YES
- Unsealed (per sq. m)	\$130.00					\$140.00	YES
- Minimum Charge	\$210.00					\$220.00	YES
Note: Council to carry out all reinstatements on a full cost basis.							



ROADS/FOOTPATHS REINSTATES – OTHER (NOT PRIVATE WORKS) (RECOVERY OF DAMAGE)

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
ROADS & FOOTPATH REINSTATES-Other Than A Private Works Agreements (GST EXEMPT) PJ-128451-1000-42200							
Reinstatements Other than a Private Works Agreement		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Footpath							
- Earth & Gravel (per sq. m)	\$90.00					\$100.00	NO
- Earth & Gravel with kerb & guttering	\$100.00					\$110.00	NO
- Concrete (per sq. m)	\$150.00					\$160.00	NO
- Bitumen (per sq. m)	\$90.00					\$100.00	NO
- Minimum Charge	\$160.00					\$170.00	NO
Roads							
- Sealed (per sq. m)	\$185.00					\$195.00	NO
- Unsealed (per sq. m)	\$120.00					\$130.00	NO
- Minimum Charge	\$190.00					\$200.00	NO
Note: Council to carry out all reinstatements on a full cost basis.							

**KERB AND GUTTERING**

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
KERB & GUTTERING INCOME - GST EXEMPT PJ-127560-1000-46010							
Kerb & Guttering Construction (Policy CP:TS:WB:007)							
First Boundary - (50% of actual costs per meter)	50% of costs	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	50% of costs	NO
Other Boundaries - (25% of actual costs per meter)	25% of costs					25% of costs	NO

**PAVED FOOTPATHS**

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
PAVED FOOTPATHS INCOME-GST EXEMPT PJ-128411-1000-42200							
Footpath Construction (policy CP:TS:WB:007)							
Footpath Construction - First Boundary (50% of costs per sq. m)	50% of costs	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	50% of costs	NO
Footpath Construction - Other Boundary (25% of costs per sq. m)	25% of costs					25% of costs	NO

**VEHICLE CROSSINGS**

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
VEHICLE CROSSINGS INCOME PJ-148769-1000-42200							
Standard layback access (full cost) max. (4m Wide)	Quotation +10%GST	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	Quotation+10% GST	YES
Bitumen Driveway Construction (Subsidised Rate)	\$650.00					\$650.00	YES

**ROAD CONSTRUCTION – PRIVATE WORKS**

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
PRIVATE WORKS INCOME – TAXABLE PJ-128410-1000-42200							
PRIVATE WORKS INCOME - GST EXEMPT PJ-128411-1000-42200							
PRIVATE WORKS							
Based on direct costs & on costs (Do & Charge)	30%+ GST	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	30%+ GST	YES
Based on direct costs & on costs (Prepaid)	20%+GST					20%+GST	YES



PLANT WORKS – PLANT HIRE

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
Private Use of Plant By quotation based on standard rates if not shown below		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Back Hoe (per hour)							
Account	\$140.00					\$150.00	YES
No Account	\$130.00					\$140.00	YES
Excavator (per hour)							
Account	\$215.00					\$225.00	YES
No Account	\$205.00					\$215.00	YES
Grader (class 110) (per hour)							
Account	\$205.00					\$215.00	YES
No Account	\$195.00					\$205.00	YES
Loader - front end (per hour)							
Account	\$160.00					\$170.00	YES
No Account	\$150.00					\$160.00	YES
*Bobcat Loader (Skid steer) (per hour)							
Account	\$140.00					\$150.00	YES
No Account	\$130.00					\$140.00	YES
Low Loader + Prime Mover (per hour)							
Account	\$190.00					\$200.00	YES
No Account	\$180.00					\$190.00	YES
(plus distance rate /km.) - Account	\$5.00					\$5.00	YES
(plus distance rate /km.) - No Account	\$5.00					\$5.00	YES
Mixer - Pulvi	As per Quotation					As per Quotation	
*Mobile Elevating Platform + Two (2) operator (per hour)							
Account	\$245.00					\$255.00	YES
No Account	\$235.00					\$245.00	YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
Roller Grid – Tractor Drawn (per hour)							
Account	\$220.00					\$230.00	YES
No Account	\$210.00					\$220.00	YES
Roller Self-propelled, non vibratory 10 - 16 Tonne (per Hour)							
Account	\$150.00					\$160.00	YES
No Account	\$140.00					\$150.00	YES
Roller Self-propelled, non vibratory 16 - 20 Tonne (per Hour)							
Account	\$180.00					\$190.00	YES
No Account	\$170.00					\$180.00	YES
Roller Self-propelled, vibratory (per hour)							
Account	\$155.00					\$165.00	YES
No Account	\$145.00					\$155.00	YES
Scraper 8 cubic meter (per hour)							
Account	\$260.00					\$270.00	YES
No Account	\$250.00					\$260.00	YES
Tractor with slasher (per hour)							
Account	\$170.00					\$180.00	YES
No Account	\$160.00					\$170.00	YES
Water tanker (15,000 ltr.) (per hour)							
Account	\$175.00					\$185.00	YES
No Account	\$165.00					\$175.00	YES
Street Sweeper (per Hour)							
Account	\$160.00					\$170.00	YES
No Account	\$150.00					\$160.00	YES
Footpath Sweeper (per Hour)							
Account	\$148.00					\$155.00	YES
No Account	\$138.00					\$145.00	YES
Wood chipper + Truck (per hour)(within Inverell Town area)							
Account	\$270.00					\$280.00	YES
No Account	\$260.00					\$270.00	YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
Wood chipper + Truck (per hour)(Outside Inverell Town area)	As per Quotation					As per Quotation	
Jet patcher (per Hour)+ Materials + Travel							
Account	\$165.00					\$175.00	YES
No Account	\$155.00					\$165.00	YES
Travel (per km) - Account	\$4.00					\$4.00	YES
Travel (per km) - No Account	\$4.00					\$4.00	YES
Materials (at Cost + GST)	at cost + GST	at cost + GST				at cost + GST	YES
*Note: For Mobile Elevating Platform add transport costs (p/h)							
Account	\$60.00					\$70.00	YES
No Account	\$55.00					\$65.00	YES
plus distance rate per km.							
Note 1: Rates shown are comprehensive (including operator etc., except for attachments or drawn units.							
Note 2: "A/c." means an account will be issued for the job. "No A/c" means that the fee will be paid in advance or immediately upon completion of work							
Note 3: Small Plant e.g. Mowers, cement mixers etc., are NOT for hire.							



PRIVATE WORKS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
Pipe Culverts							
Access Culverts	Quotation+10 % GST	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	Quotation + 10% GST	YES
Sealing access from bitumen road	Quotation+10 % GST					Quotation + 10% GST	YES
Spoil (when available)							
Tipped on applicants land within 5 km of excavation site. (P/cub. M)	\$13.00	Council pricing reflects nature of service and costs.	Private	No CSO is	Full Cost Recovery	\$15.00	YES
Tipped on applicants land at a distance greater than 5 km (p/cm) (Minimum - Calculated minimum truck load)	Quotation + GST					Quotation + GST	YES
Slashing							
Normal Urban block (must be paid before work carried out. Maximum 1000 sq. m)	\$135.00	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	\$150.00	NO
Large Urban Block	Quotation					Quotation	NO
SUNDRY P.W. INCOME PJ-129300-1000-43029							
Road Ramp (application fee)	\$120.00					\$120.00	YES
Refilling of B.A Cylinders (Per Cylinder)	\$22.00					\$22.00	Yes



MATERIALS TESTING

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
Materials Testing – Soils PJ-128430-1000-42200		This will subject to variation due to cost increases for	Private	No	Full Cost Recovery		
Preparation of Disturbed samples for Testing (Plus Travel**)	\$75.00	+travel **				\$75.00	+ travel ** YES
Moisture Content							
- Oven Drying - Standard Method (Plus Travel**)	\$37.00	+travel **				\$37.00	+ travel ** YES
Liquid Limit							
- One Point Method (Plus Travel**)	\$90.00	+travel **				\$90.00	+ travel ** YES
Plastic Limit - Plastic Index (Plus Travel**)	\$75.00	+travel **				\$75.00	+ travel ** YES
Linear Shrinkage (Plus Travel**)	\$58.00	+travel **				\$58.00	+ travel ** YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
Particle Size Distribution							
- Coarse (Plus Travel**)	\$160.00	+travel **				\$160.00	+ travel ** YES
- Fine (Plus Travel**)	\$150.00	+travel **				\$150.00	+ travel ** YES
Dry Density / Moisture Relations							
- Standard Compaction (Plus Travel**)	\$150.00	+travel **				\$150.00	+ travel ** YES
- Modified Compaction (Plus Travel**)	\$160.00	+travel **				\$160.00	+ travel ** YES
Field Density of a Soil							
- Sand Replacement / Sand Cone (Plus Travel**)	\$95.00	+travel **				\$95.00	+ travel ** YES
Compaction Control Test							
- Dry Density Ratio, Moisture Variation moisture Ratio * (Plus Travel**)	\$155.00	+travel **				\$155.00	+ travel ** YES
- Hilf Density Ratio, Hilf Moisture Variation * (Plus Travel**) (*Also requires "Field Density of a Soil")	\$115.00	+travel **				\$115.00	+ travel ** YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
Dynamic Cone Penetrometer (Plus Travel**)	\$43.00	+travel **				\$43.00	+ travel ** YES
Materials Testing - Aggregate							
Sampling of Aggregates (Plus Travel**)	\$90.00	+travel **				\$90.00	+ travel ** YES
Particle Size Distribution (Plus Travel**)	\$215.00	+travel **				\$215.00	+ travel ** YES
Particle Shape by Proportional Calliper (Plus Travel**)	\$125.00	+travel **				\$125.00	+ travel ** YES
Average Least Dimension by Direct Measurement (Plus Travel**)	\$125.00	+travel **				\$125.00	+ travel ** YES
Material finer than 0.075mm in Aggregate by Washing (Plus Travel**)	\$80.00	+travel **				\$80.00	+ travel ** YES
Materials Testing – General							
Benkelman Beam (does not include truck and establishment) (Plus Travel**)	\$30.00	+travel **				\$30.00	+ travel ** YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
Test Report (Plus Travel**)	\$55.00	+travel **				\$55.00	+ travel ** YES
** Travelling outside Inverell 60km signs -Charge per km. - one way only	As per Quotation + GST					As per Quotation + GST	YES
** Travelling outside Inverell Shire Boundary-Charge per km - Both ways	As per Quotation +GST					As per Quotation +GST	YES
** Or as per Quotation							



CARAVAN PARKS AND COPETON NORTHERN FORESHORES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
COPETON NORTHERN FORESHORES							
DAY VISTORS							
PJ-127330-1000-44512							
Entry Fee per vehicle	\$5.00					\$5.00	YES
Entry Fee per minibus (Max. 9 people)	\$5.00					\$5.00	YES
Entry Fee per Buses (Max. 20 people)	\$15.00					\$15.00	YES
Entry Fee per Buses (Max. 50 people)	\$30.00					\$30.00	YES
COPETON NORTHERN FORESHORES - ANNUAL VEHICLE PASS (Sticker to be provided) NOTE: Charge will be "Pro-rata" If purchased throughout year.	\$60.00					\$75.00	YES
COPETON NORTHERN FORESHORES –CAMPERS							
Note: Campers do not pay gate Fees							
Overnight Unpowered Site - Per Family (Max 2 Adults & 2 Children)	\$15.00					\$15.00	YES
extra person (Adult)	\$5.00					\$5.00	YES
extra person (Child)	\$2.00					\$2.00	YES
Overnight Powered Site - Per Family (Max 2 Adults & 2 Children)	\$20.00					\$20.00	YES
extra person (Adult)	\$5.00					\$5.00	YES
extra person (Child)	\$2.00					\$2.00	YES
<u>COPETON NORTHERN FORESHORES –HALL HIRE</u>							
Per Event – Hall Hire ONLY (No Kitchen Facilities Included)						\$200.00	YES
Per Event – Hall & Kitchen Hire						\$250.00	YES
BOND – Per Event – Refundable if left in clean and undamaged state						\$500.00	NO
Note: Gate Entry is as per the normal Fees & charges							



YETMAN CARAVAN PARK

PJ-128280-1000-42207

Overnight Powered Sites (per night)

\$20.00

\$20.00

YES

Overnight Unpowered Sites (per night)

\$10.00

\$10.00

YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 20/21 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 21/22 GST INC (If Applicable)	GST
ASHFORD CARAVAN PARK							
PJ-128280-3001-42207							
Overnight Powered Sites (per night)	\$20.00					\$20.00	YES
Overnight Unpowered Sites (per night)	\$10.00					\$10.00	YES
TINGHA CARAVAN PARK							
PJ-128280-3200-42207							
Overnight Powered Sites (per night)	\$20.00					\$20.00	YES
Overnight Unpowered Sites (per night)	\$10.00					\$10.00	YES

Note: GST status was confirmed after an Audit as of 1 July, 2013.



Note: The above Schedule of fees and charges has been prepared using the best available information in relation to the GST impact on the fees and charges at the time of publication. However, there are still a number of fees and charges for which Council is not able to confirm the GST status. Some prices may alter depending upon the results of an ATO ruling being sought on the taxation of the displayed fees and charges. Accordingly, if a fee that is shown as being subject to GST is subsequently proven not to be subject to GST, then that fee will be amended by reducing the GST to Nil. Conversely, if Council is advised that a fee which is shown as being not subject becomes subject to GST, then the fee will be increased but only to the extent of the GST.