1 August 2022



Dear Sir/Madam

Consulting about proposed changes to commence on 1 July 2023

I am writing to you in relation to important decisions that this Council must take about the city's future, including the levels to which community infrastructure is maintained and the services we are able to offer to the community.

The background is that, in preparing for this term of Council, the General Manager commissioned a significant piece of research about Council's financial capacity. This was undertaken by independent experts who are external to the Council. The research was necessary because, despite decisive action being taken to reduce costs and increase revenue, the Council has experienced a sustained period of deficits in its financial operating results for approximately two decades. Furthermore, it has been explained to the Council that these deficits will continue in the future unless even more significant actions are taken.

Put simply, the Council has received clear advice that the current available funding received is insufficient to continue the existing service levels into the future.

The research found that Council requires an additional \$4.75 million annually to meet existing levels of service – mostly related to roads. Council also believes it requires a further \$1.25 million annually to provide additional economic and other services that will put our community in the strongest possible position to respond to the local economic challenges and grasp other opportunities.

This means that there are some important decisions that Council must make about the future. We need your input.

Council is seeking your input on two options. The detail of the two options is explained in the attachments. To summarise, one option involves an increase in rates to address the abovementioned identified shortfall. The other option would require service levels to be reduced.

I emphasise that the Council has not chosen one of these options over the other. That decision will be informed by public opinion. Consultation on these proposals has commenced. It will be extensive and provide many opportunities for you to participate and offer your opinion.

Web: www

	PO Box 19, L	ITHGOW NSW 2790
Tel:	(02) 6354 9999	Fax: (02) 63514259
w.lithgow.nsw.gov.au	Email: council@	lithgow.nsw.gov.au

I assure you that Council is committed to both meeting the needs of our community and ensuring a successful future for the city. I also assure you that the Council is very alert to the issue of the capacity for our community to pay. The information pack accompanying this advice explains how this has been addressed.

To help us to make the best decision for this city and its community, current and future, I encourage you to have your say on the options put forward.

Yours Sincerely



Cr Maree Statham MAYOR



26 July 2022

Consulting about proposed changes to commence on 1 July 2023

Important decisions about our community assets and services

There are some important decisions that Council must make about the future of our assets and services.

In 2021/22, an external review of our financial position assessed that Council requires an additional \$4.75 million annually to meet existing levels of service – mostly related to roads. Council also believes it requires a further \$1.25 million annually to provide additional economic and other services that will put our community in the strongest possible position to respond to the local economic challenges and grasp local economic opportunities.

Council is seeking your input on two options about our future.

What are the options?

Option 1 – Service Levels Maintained

Council would apply for a permanent increase in our <u>land rates income</u> (a Special Rate Variation) above the peg rate set by IPART. Land rates excludes water, sewer and waste charges.

The external review identified a shortfall of \$6 million in Council's annual general revenues which equates to a 42% overall increase in rates.

Care has been taken to distribute the rating as fairly as possible amongst the various rating categories, and the impact on residential rating under this proposal would be 26.5% (including expected rate peg).

Water, sewer and waste charges are not included in a Special Rate Variation.

Option 2 Service Levels Reduced

Council understands that it is a difficult decision to substantially increase rates.

If Council chooses not to proceed with a rating increase or IPART determines not to approve Council's application, Council will undertake a comprehensive review of its services and present a plan to the community for a reduction in levels of service.

The plan will prioritise the maintenance of essential services over discretionary services.

Council anticipates that this process would take approximately twelve months and will again involve extensive community engagement.



Why Now?

Council faces growing challenges to maintain community assets and services at existing levels. Rising costs have not kept pace with income. Council has experienced a decade of deficits in its financial operating results. As a result, decisive action has been taken to contain costs and increase revenue. Notwithstanding, deficits will continue if nothing changes into the future. Council has a responsibility to 'live within its means' over the long-term.

Put simply, Council's available funding is insufficient to continue current service levels into the future.

How will a proposed Special Rates Variation affect my rates?

Council has developed a Rates Calculator which is available on the Our Place Our Future webpage - <u>www.ourplaceourfuture.lithgow.com</u>.

To use the calculator, you will need to know the valuation of your property that is set by the Valuer General. This value is based on the land value only and does not include any improvements such as buildings. The valuation of your property can be found in the financial details section of your rate notice.

Council has a Hardship Policy to accommodate the special needs of those unable to pay their rates in full on time. Council is pleased to confirm that the pensioner rebate scheme will be maintained.

How to Have Your Say

- Review the information in this pack. There is a more detailed Our Place Our Future report at <u>www.ourplaceourfuture.lithgow.com</u>.
- Complete the feedback form and return it to Council or use the website form at <u>www.ourplaceourfuture.lithgow.com</u>.
- Attend a town hall session these will be held throughout the area from early August to mid-September.
- Schedule a one-on-one meeting with a Council officer at a café popup stand.
- Alternatively, you can send Council an email srv@lithgow.nsw.gov.au or telephone 6354 9988.

Council will conduct a telephone survey of a sample of residents to assess views on the options . This will take place in October 2022.

I would like to assure you that Council is committed to both meeting the needs of our community and ensuring a successful future for the city. To help us to make the best decision for the Lithgow LGA, I encourage you to have your say on the options put forward.

Yours Sincerely

Craig Butler GENERAL MANAGER

Web: v

	PO Box 19, l	ITHGOW NSW 2790	
Tel:	(02) 6354 9999	Fax: (02) 63514259	
vww.lithgow.nsw.gov.au	Email: council@	lithgow.nsw.gov.au	

HAVE YOUR SAY on options for a sustainable LITHGOW

Our place, Our future



THE Seven Valleys™

LITHGOW • WOLGAN • KANIMBLA • CAPERTEE • MEGALONG • HARTLEY • TARANA

HAVE YOUR SAY Consulting about proposed changes to commence on 1 July 2023

on options for a sustainable LITHGOW

services. We need your input.

provides to our community.

Through our community surveys, Council has heard what is important to you.

There are some important decisions that Council Residents want to see a greater focus on road maintenance, economic This brochure provides two options for you to must make about the future of our assets and development and diversification and provision of services and facilities for our youth.

Over the last twelve months, Council has Council's ability to maintain our local community's assets and deliver the undertaken a comprehensive review of its outcomes residents want is constrained by our financial resources. Compared finances, as well as the assets and services it to very similar councils, Lithgow City Council collects considerably less rating income. An external review of our financial position assesses that Council

requires an additional \$4.75 million annually to meet existing levels of service - mostly related to roads. Council also believes it requires a further \$1.25 million annually to provide additional economic and other services that will put our community in the strongest possible position to respond to local economic challenges and grasp local opportunities.

What is this brochure about?

consider for Resourcing our Future. We encourage you to review the options detailed below and "Have Your Say" on which option you prefer.

- Option 1 proposes a rate increase to MAINTAIN service levels.
- **Option 2** proposes increasing rates ONLY by the annual rate peg increase set by IPART which will REDUCE service levels.

Option 1 – Service Levels Maintained

Under **OPTION 1**, we can continue to maintain the Council's services and \$530 million of infrastructure assets. We can also build capacity in Council's organisation to improve its financial sustainability and performance in future years.



Weekly Change

Option

IF YOU PREFER OPTION 1 'MAINTAINED' WE:

Maintain roads, footpaths, town centres and buildings to a level agreed with the community.

Address Council's infrastructure renewal backlog over time.

Maintain services to the community, including playing fields, parks, Aquatic Centre, libraries and community facilities.

Improve Council's financial sustainability and performance, including supporting local economic diversification.

How will OPTION 1 affect your rates?

Residential, Farmland and Business

Annual Rate Increase (%)		2023/24	busine	ss and farmlar	
Rate peg (expected annual increase) 2.5% UNC		under	under OPTION 1 is 24%		
Special Rate Variation (SR)	/)		24%	wi	th the allowed inc
Total Annual Increase			26.5%		(rate peg).
For Residential Ratepayers For Farmland Ratepayers For Business F				For Business Rat	
Average Rates 2022/23	\$869.26	Average F	Rates 2022/23	\$1,705.50	Average Rates 2022/23
Add Rate peg 2.5%	\$21.73	Add Rate	peg 2.5%	\$42.64	Add Rate peg 2.5%
Add SRV 24%	\$208.62	Add SRV 2	24%	\$409.32	Add SRV 24%
Average Rates 2023/24	\$1,099.61	Average F	Rates 2023/24	\$2,157.45	Average Rates 2023/24
Annual Change	\$230.35	Annual C	hange	\$451.96	Annual Change

Weekly Change

The total increase to residential,			
business and farmland rates			
under OPTION 1 is 24% or 26.5%			
with the allowed increase (rate peg).			
	(· · · · ·)//		
payers	For Business Rate	payers	
payers \$1,705.50		payers \$4,214.67	
	For Business Rate		

Weekly Change

\$8.69

Option 2



Option 2 – Service Levels Reduced Under OPTION 2, Council would develop a plan prioritising essential services and reduce more

discretionary services. The focus would be managing risk, including closure or removal of unsafe infrastructure. This plan would be developed and finalised with extensive community consultation.



Reduce services for community and recreation facilities, less capacity to support and advocate for community services, closure of unsafe facilities.

IF YOU PREFER OPTION 2 'REDUCED' COUNCIL WILL:

Present a plan that prioritises essential services, that scales back

the provision of infrastructure and services to align with existing

Continue to reduce services as service levels will not be sufficient to ensure assets reach the end of their assumed asset lives.

How will OPTION 2 affect your rates?

Residential, Farmland and Business

Council revenues.

Annual Rate Increase (%)	2023/24
Rate peg (expected annual increase)	2.5%
Total Annual Increase	2.5%

For Residential Ratepayers For Farmland Ratepayers Average Rates 2022/23 \$869.26 Average Rates 2022/23 Add Rate peg 2.5% \$21.73 Add Rate peg 2.5%

Average Rates 2023/24	\$890.99	Average Rates 2023/24	
Annual Change	\$21.73	Annual Change	
Weekly Change	\$0.42	Weekly Change	

Read the detailed Our Place, Our Future Report www.ourplaceourfuture.lithgow.com

Option 1 raises an additional \$6.5 million (including rate peg) for our City and revenue is retained permanently.

\$4.43

Calculations are an estimate based on a typical rates notice using 2019 land values. The precise amount may vary depending on increases or falls in individual property values following 2022 valuations by the Valuer-General.

\$5,331.56

\$1,116.89

\$21.48

Option 2 - An initial \$4.7m of service reductions will be required from 2023/24 for the City to live within its means. Annual revisions will be undertaken with further service reductions as service levels will not be sufficient to ensure assets reached their assumed asset lives.

\$1,705.50

\$42.6 \$1,748.1

> \$42.64 \$0.8



The total increase to rates under OPTION 2 is 2.5% (rate peg only).

For Business Ratepayers

2	Weekly Change	\$2.03
4	Annual Change	\$105.37
3	Average Rates 2023/24	\$4,320.04
4	Add Rate peg 2.5%	\$105.37
0	Average Rates 2022/23	\$4,214.67

HAVE YOUR SAY on options for a sustainable LITHGOW

COMMUNITY CONSULTATION 1 AUGUST - 10 OCTOBER

Talk to a member of our team

Council acknowledges that not everyone has access to the Internet, so we will be visiting our rural areas to meet with you. MAKE AN APPOINTMENT TODAY to meet with a member of our Team who will answer your questions regarding the options for a sustainable future and assist you to calculate your rates phone 6354 9988 and speak with Deb or Emma to book your appointment at one of the following locations.

- Hampton Halfway House Wednesday, 17 Aug
- Cullen Bullen Hall Wednesday, 24 Aug
- Glen Davis Community Hall Wednesday, 31 Aug
- Cranbrook School, Wolgan Wednesday, 14 Sept
- Monkey Creek Cafe, Dargan Wednesday, 21 Sept
- Mumma Snow's Cafe, Tarana Wednesday, 28 Sept

Phone or visit the Council Administration Centre to speak to a member of our Rates Team.

02 6354 9988

For more information

Online: www.ourplaceourfuture.lithgow.com Hardcopy: Council Administration Centre and Council Libraries. Email: council@lithgow.nsw.gov.au

Read the detailed **Our Place, Our Future Report** www.ourplaceourfuture.lithgow.com

Keep this brochure

A cross section of ratepayers will be asked to participate in a telephone survey from 1 - 7 October.

Please keep this brochure handy in case you are selected to participate.



Council will be conducting community information sessions across the Seven Valleys during August/ September. SAVE THE DATE to attend a session near you. All sessions (where possible) will be recorded, so if you are unable to attend you can watch the replay on the Our Place, Our Future Website.

- Crystal Theatre, Portland Saturday 13 Aug, 1pm
- Union Theatre, Lithgow Saturday 20 Aug, 1pm
- Wallerawang Community & Sports Club Saturday 27 Aug, 1pm
- Capertee Memorial Hall Saturday 3 Sept, 10am
- Hartley Old School Hall Saturday 17 Sept, 10am
- Rydal Showground Hall Saturday 24 Sept, 10am



Use our online rates calculator to find out how the option for a sustainable Lithgow will impact your rates.

Make a submission

Fill in the form below and return to:

Lithgow City Council, 180 Mort St (PO Box 19), LITHGOW 2790 or drop it into the Libraries.



OR make your submission online at

www.ourplaceourfuture.lithgow.com



My preferred option is (please tick one box)

Option 1 – Service Levels Maintained

Option 2 – Service Levels Reduced

Submissions close Friday 16 September 2022

Your Name: _____

Postal Address: _____



