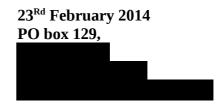
#### Blue Mountains City Council Special Variation.

Submission by Rob Thompson,



#### 1- Concerns about the Need for the Variation:

#### (i) BMCC has not contained administrative waste and inefficiencies.

Governance and Administration at BMCC is a very high 24% of expenditure. \$292 per capita as opposed to the group average of \$168.

BMCC compares extremely poorly to Hawkesbury Council who spends \$70.27 per capita (8%) on Governance and administration. Hawkesbury is a similarly populated Council which is also geographically spread out....from Bilpin and National Park in the west to Wisemans Ferry in the north.

Attached are the Office of Local Government 2014 statistics for BMCC and Hawkesbury.(Annex "C").

BMCC should analyse and decrease administrative inefficiencies to at least bring costs in line with the group average before applying for increased rates.

#### (ii) BMCC has not improved the standards of work they provide:

BMCC is renowned for poor quality workmanship. There has been no improvement over the years. Annex "A" shows the extremely poor quality workmanship at our "new" \$705,000 roundabout in Katoomba as well as an example of sub standard kerb and guttering.

#### (iii) BMCC Community Satisfaction

In the IPART application BMCC has used data from the University of Wollongong IRIS Research
Paper from May 2014. In September 2014 two Councillors,
, resigned
. Subsequently there were two by-elections and a great
deal more community awareness and anger grew as the poor state of BMCC's finances was
revealed. As the IRIS report pre-dates these events, I believe it has little relevance to the current
community satisfaction levels.

#### (iv) BMCC Emergency preparedness and response.

BMCC, RFS and SES already receives significant funding in this area from State and Federal Government. If BMCC believes this is not funded sufficiently they should first present a case to the State and Federal Governments jointly with the RFS and SES. To ask for rates increases to fund bushfire preparedness without having first applied to increase the current funding is not satisfactory.

#### 2- Concerns about the Impact on Residents, Ratepayers & Businesses.

The Lower Mountains and Upper Mountains are two very different socio-economic areas. The Lower Mountains is a reasonably comfortable middle class area whereas the Upper Mountains has significant low socio economic indicators including poverty, shortages of rental and seniors accommodation as well as a significant rate of homelessness. No attempt has been made by BMCC to assess how the rates increases will effect these areas differently. No statistics have been provided by BMCC as to how differently the upper and lower mountains responded to the consultation process.

In the main street of Katoomba, on the 22<sup>nd</sup> February there were 16 vacant shops. This is just a 400 metre stretch of commercial shopping. In it's application, BMCC has done little to address and analyse the effects of rates rises on our local businesses.

### 3- Concerns about claimed Productivity Improvements

I refer to BMCC's application *Section 7.2 Estimated Costs savings 2011/12 – 2014/15*. Why are these **past** figures just estimates? Why has BMCC not presented actual figures to show what the improvements have been? With a well managed accounting system it is not difficult to list all significant cost areas on a year by year basis with actual figures.

BMCC should be required to provide actual past figures not estimates.

BMCC has avoided listing any cost areas that have deteriorated

## 4- Concerns about Community engagement:

#### (i) Community Survey

Throughout the whole application to IPART, BMCC neglects to mention that 35,738 survey forms were sent to every ratepayer. Only 4300 (12%) responses were returned. Of these, just over half ticked the option that BMCC is applying for...about 7% of total ratepayers.

BMCC has made no attempt to analyse or explain why there was such a low percentage of survey forms returned and why such a small percentage of total ratepayers favour their application option. This is particularly relevant considering the proposed rates rises is a very big issue in the Blue Mountains.

There is a standing joke in the Blue Mountains community as to why people did not return their forms.... there were no options worth ticking! The only options were "*rates rises, more rates rises* and even higher rates rises." The community has never been presented with any other options to deal with the systemic problems at BMCC.

#### Concerns about community engagement (continued)

#### (i) Telephone Survey:

I believe the telephone poll undertaken by BMCC (their Attachment 6b) could be flawed. The question at section 4.1 of the BMCC attachment seems to emphasise "Service Levels" not how they would be funded.

BMCC does not state what was told to participants, it just says they were provided with "background information on financial challenges". We do not know how the rates rises were presented to participants in this question. We do not know if these "challenges" were presented in a fair and balanced manner.

To interpret this question's result, it is vital to know what was told to the participants about the "financial challenges".

As to be expected most people approved of "Service Levels Maintained" or "Service Levels Improved"... but do they really prefer the funding to be via rates rises or other options such as reform, partial amalgamation and/or privatisation of services etc?

It is also worth noting that all the surveys were conducted prior to the two Councillors resigning and the true state of affairs at BMCC being made public. Prior to the Councillors resigning, BMCC was trying to present themselves as a well run Council being squeezed by State and Federal funding cuts.

#### (iii) BMCC by-elections as an indicator of the mood of the community:

I stood in the November 15<sup>th</sup> 2014 BMCC Council by election as an Independent for Ward 2. I campaigned on a platform of "*Reform – not Rates Rises*". I was an unknown candidate, on a shoestring budget and with no campaign experience. Even with all the political parties directing preferences away from me I came second by a few hundred votes... 3424 voters in Ward 2 (of 4) voted for "*Reform not Rates Rises*". See Annex "B" for election information.

I received a lot of feedback from the community about BMCC. I am completely convinced that if there was an options box in the survey marked "A complete overhaul and reform of your Council", BMCC would have been swamped with responses.

I thank you for reviewing my submission.

Yours Faithfully



Rob Thompson

## ${\bf Annex}\ A \ - \ Submission\ to\ IPART\ by\ Rob\ Thompson\ on\ BMCC\ Rates\ Increases.$ Examples of Poor workmanship by Blue Mountains Council

This roundabout in Katoomba Street was completed by BMCC at a cost of \$705,000 in May 2014. These photos were taken only 6 months later in December 2014. It is almost impossible to believe that the photos below are of a recently completed job.



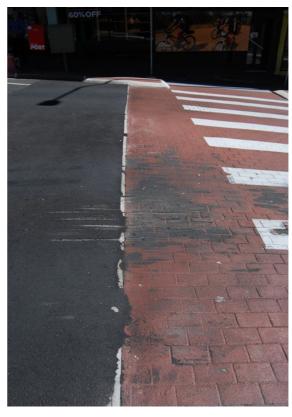




## Annex "A" continued







#### Annex "A" continued

Below is an example from Sayers Street Lawson of the sub standard kerb and guttering by BMCC. The work was completed in July 2014. These photos of the work were taken 7 months later in early January 2015. Approximately two thirds of the street has degraded to this extent.





#### Annex "B"

Election material for my campaign for "Reform - not Rates Rises"

I was an unknown candidate, on a shoestring budget and with no campaign experience. Even with all the political parties directing preferences away from me I came second by a few hundred votes. 3424 voters in Ward 2 (out of 4) voted for "*Reform not Rates Rises*"





# Annex "B" Continued – Ward 2 Election results. A clearly strong result for **"Reform – Not Rates Rises"**

Absolute Majority	Total Votes	Total Informal Votes	Exhausted Votes	Total Formal Votes	O'GRADY Kerrin (GNS)	BENNETT Annette (ALP)	ARNEY Victoria (Independent)	THOMPSON Rob (Independent)	BECKETT James (LP)	LOUGHEED Angela (Independent)	DE LIMA Joaquim (Independent)	Candidates			rox/centraly
4973	10334	390		9944	1726	2693	104	2258	2049	973	141	Candidate Votes			Count 1
	104		52	52	4	6		17	7	00	10	Votes Distributed	104	ARNEY Excluded	Cot
4947	10334	390	52	9892	1730	2699		2275	2056	981	151	Progressive Totals	Votes	ARNEY Victoria Excluded Candidate	Count 2
	151		60	91	10	ω		21	17	40		Votes Distributed	151	DE LIM	c
4917	10334	390	112	9832	1740	2702		2296	2073	1021		Progressive Totals	Votes	DE LIMA Joaquim Excluded Candidate	Count 3
	1021		378	643	57	84		421	81			Votes Distributed	1021	LOUGHE	S
4728	10334	390	490	9454	1797	2786		2717	2154			Progressive Totals	Votes	LOUGHEED Angela Excluded Candidate	Count 4
	1797		589	1208		947		239	22			Votes Distributed	1797	O'GRAD Excluded	c
4433	10334	390	1079	8865		3733		2956	2176			Progressive Totals	Votes	O'GRADY Kerrin xcluded Candidate	Count 5
	2176		1579	597		129		468				Votes Distributed	2176	BECKE Exclude	S
3644	10334	390	2658	7286		3862		3424				Progressive Totals	Votes	BECKETT James Excluded Candidate	Count 6
						ELECTED									

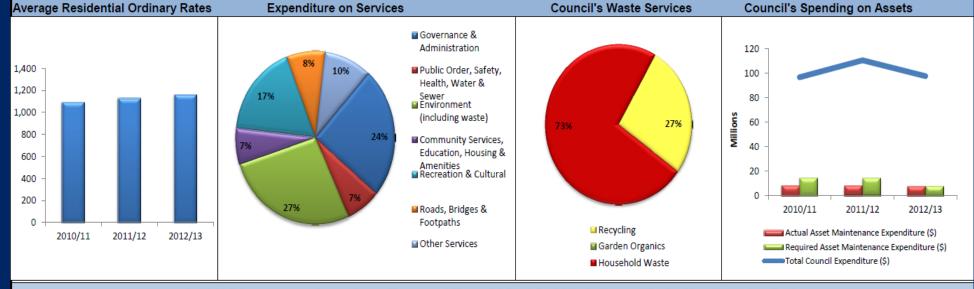
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nt



Blue Mountains City is approximately 1432km2 with a population of 78,691 and comprises of 27 character-filled towns and villages spread along 100km of mountainous terrain. The Blue Mountains is a nationally and internationally significant World Heritage environmental area and unique tourist destination, with seventy per cent comprising World Heritage National Park and only eleven per cent available for settlement. The Great Western Highway and Blue Mountains railway line, traverse their way through the City providing an important transport link

railway line, traverse their way through the City p	oviding an in	iportant transport	IIIIK.		
Your Local Population	LGA	<b>Group Avg</b>	Your Council	LGA	Group Avg
Five year population change (%)	3.3	6.1	Councillors (No.)	12	12
Population aged 19 or less (%)	25.5	27.3	Population per Councillor (No.)	6,558	13,830
Population aged between 20 & 59 (%)	51.0	53.2	Equivalent Full Time Staff (EFT) (No.)	528	746
Population aged above 60 (%)	23.5	19.5	2012/13 Revenue (\$'000)	95,876	181,041
Aboriginal & Torres Strait Islanders (%)	1.7	2.0	2012/13 Expenses (\$'000)	97,679	162,074
Language Spoken Other than English (%)	6.4	16.5	Residential Pensioner Rebates (%)	18	17
Socio-Economic Index Rank (1 low, 152 high)	125	n/a	Population Density (residents per km <sup>2</sup> )	54.96	353.65
			7 /		
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
Your Local Economy SALM Unemployment Rate (%)	<b>LGA</b> 4.6	Group Avg 5.8		LGA 5	Group Avg 4
·			Your Public Facilities Public Swimming Pool Complexes (incl rock		
SALM Unemployment Rate (%)	4.6	5.8	Your Public Facilities Public Swimming Pool Complexes (incl rock pools) (No.)	5	4
SALM Unemployment Rate (%) Avg Taxable Income (\$)	4.6 45,821 3.0	5.8 45,506	Your Public Facilities Public Swimming Pool Complexes (incl rock pools) (No.) Public Halls (No.)	5 17	4 36
SALM Unemployment Rate (%)  Avg Taxable Income (\$)  Avg Household Family Size (No.)	4.6 45,821 3.0	5.8 45,506 3.2	Your Public Facilities Public Swimming Pool Complexes (incl rock pools) (No.) Public Halls (No.) Public Libraries (No.)	5 17 6	4 36 5



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
2 Civic Place	Avg Ordinary Residential Rate (\$)	1,163.62	943.24	Governance & Administration Expenditure per capita (\$)	292.69	168.19
Katoomba NSW 2780	Avg Ordinary Business Rate (\$)	2,615.44	3,723.22	Environmental Expenditure (including waste) per capita	322.32	190.90
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,000.00	2,542.92	Water & Sewer Services Expenditure per capita (\$)	n/a	347.47
Locked Bag 1005, Katoomba NSW 2780	Avg Ordinary Mining Rate (\$)	n/a	84,466.67	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	86.36	147.58
Phone: 02 4780 5000	Total Land Value / Total Rate Revenue (\$)	178.91	247.65	Recreational & Culture Expenditure per capita (\$) *	223.75	173.42
Fax: 02 4780 5555	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	978	Public Order, Safety & Health Expenditure per capita (\$)	90.62	43.92
Email:	Avg Domestic Waste Charge (\$)	321.65	343.53	Other Services Expenditure per capita (\$)	124.56	74.54
council@bmcc.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	73	69	Library Services Expenditure per capita (\$)	32.02	35.75
Web:	Grants & Contributions Revenue (%)	19	24	Library Circulation per capita (Items)	7	6
www.bmcc.nsw.gov.au  Demographics of Population of LGA	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-4.2	-2.7	Domestic waste not going to land fill (%)	42	56
70%	Unrestricted Current Ratio	2.3	3.3	Development Applications (mean gross days)	80	74
50% - W<30	Outstanding Rates & Annual Charges (%)	4.0	4.8	Development Applications determined (No.)	644	1,053
30% - 20% - 10% -	Debt Service Cover Ratio (TCorp Benchmark >2.0)	2.2	3.0	Companion Animals microchipped (No.)	31,798	51,105
0% Population Councillors Clr State Avg	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	1.9	3.9	Companion Animals microchipped and registered (%)	58	59
100% <sub>7</sub>	Your Council's Community Leadership			Your Council's Assets		
30% - 60% -	Development Applications determined by Councillors (%)	5	3	Roads, Bridges and Footpath expenditure per capita (\$)	100.99	107.70
40% -	Audited Financial Reports submitted by due date (Y/N)	Υ	n/a	Building & Infrastructure Renewal Ratio (%)	47.7	76.6
20% - 0% - Population Councillors Clr State Avg	Code of Conduct Complaints (No.)	1	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	1.0	5.8
7% 7	Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	9.4	5.8
6% - 6% - 4% - 4% - 3% - 4% - 10 NESB	Cost of dealing with Code of Conduct Complaints (\$)	0	3,717	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	1.0
2% - 1% - 1% - 1% - 1% - 1% - 1% - 1% -	Population per EFT Staff (No.)	149	226	Comparative Information on NSW L	ocal Gove	rnment
	See Appendix 1 for definitions, calculations & benchmarks See A	ppendix 3 for Cou	ıncil Groups	Measuring Local Government Performance 2012-13	USW Loca	ce of al Government

# Hawkesbury City Council UPPER HUNTER GLOU

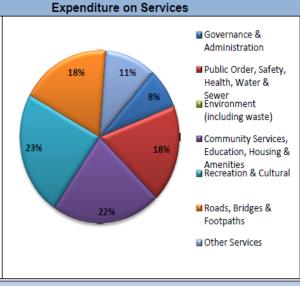
DUNGO MUSWELLBROOK /IID-WESTERN REGIONAL SINGLETON CESSNOCK THURST CITY OF LITHGOW HAWKESBURY GOSFO BLUE MOUNTAINS **OBERON** WOLLONDILLY PER HLAN ↓ WOLLONGONG WINGECARRIBEE SHELLHARBOUR GOULBURN MULWAREE KIAMA

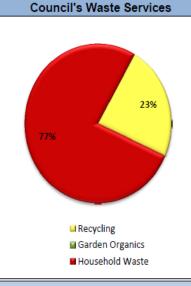
SHOALHAVEN

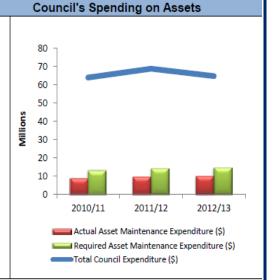
Hawkesbury City has an area of approximately 2,775.8 km2 with a population of 64,592. Located in the Hawkesbury River Valley, the City is the largest local government area in the Sydney metropolitan region. It has a mix of rural, semi rural and medium density housing with population centres at Richmond and Windsor.

Vour Local Population	LGA	Croup Ava	Your Council	LGA	Croup Ava
Your Local Population		Group Avg		LGA	Group Avg
Five year population change (%)	3.7	9.6	Councillors (No.)	12	10
Population aged 19 or less (%)	28.4	29.8	Population per Councillor (No.)	5,383	5,715
Population aged between 20 & 59 (%)	54.4	54.0	Equivalent Full Time Staff (EFT) (No.)	273	262
Population aged above 60 (%)	17.3	16.2	2012/13 Revenue (\$'000)	75,995	83,811
Aboriginal & Torres Strait Islanders (%)	2.6	2.3	2012/13 Expenses (\$'000)	64,731	60,347
Language Spoken Other than English (%)	5.7	6.5	Residential Pensioner Rebates (%)	14	14
Socio-Economic Index Rank (1 low, 152 high)	118	n/a	Population Density (residents per km²)	23.27	113.92
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	<b>Group Avg</b>
SALM Unemployment Rate (%)	4.3	3.8	Public Swimming Pool Complexes (incl rock pools) (No.)	1	2
Avg Taxable Income (\$)	44,257	45,916	Public Halls (No.)	25	18
Avg Household Family Size (No.)	3.2	3.2	Public Libraries (No.)	2	2
Largest Industry Employer	Cons	struction	Open Public Space (ha)	218	392
Value of DAs determined (\$'000)	106,810	231,964	Total Road Length (km)	1,030.1	782.9
Active Businesses in LGA (No.)	6,686	5,132	Access to Internet at Home (%)	75.4	78.1

# 1,200 1,000 800 600 400 2010/11 2011/12 2012/13







In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
366 George Street	Avg Ordinary Residential Rate (\$)	984.86	1,102.36	Governance & Administration Expenditure per capita (\$)	70.27	152.17
Windsor NSW 2756	Avg Ordinary Business Rate (\$)	1,698.22	2,603.25	Environmental Expenditure (including waste) per capita	0.00	106.73
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,227.34	2,324.66	Water & Sewer Services Expenditure per capita (\$)	113.84	113.84
PO Box 146, Windsor NSW 2756	Avg Ordinary Mining Rate (\$)	n/a	19,808.51	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	224.44	156.65
Phone: 02 4560 4444	Total Land Value / Total Rate Revenue (\$)	310.92	265.38	Recreational & Culture Expenditure per capita (\$) *	235.17	209.69
Fax: 02 4587 7740	Typical Residential Water and Sewer Bill (including usage) (\$)	570	570	Public Order, Safety & Health Expenditure per capita (\$)	70.15	56.87
Email:	Avg Domestic Waste Charge (\$)	332.35	330.54	Other Services Expenditure per capita (\$)	105.14	81.57
council@hawkesbury.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	62	55	Library Services Expenditure per capita (\$)	40.31	34.76
Web:	Grants & Contributions Revenue (%)	30	38	Library Circulation per capita (Items)	5	4
www.hawkesbury.nsw.gov.au  Demographics of Population of LGA	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-8.0	-10.5	Domestic waste not going to land fill (%)	28	54
70% - 60% -	Unrestricted Current Ratio	4.6	3.4	Development Applications (mean gross days)	91	80
50% - 40% -	Outstanding Rates & Annual Charges (%)	6.4	6.7	Development Applications determined (No.)	594	783
30% - 20% - 10% -	Debt Service Cover Ratio (TCorp Benchmark >2.0)	22.1	9.3	Companion Animals microchipped (No.)	36,346	28,355
Population Councillors Clr State Avg	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	1.8	1.0	Companion Animals microchipped and registered (%)	64	64
80% 7	Your Council's Community Leadership			Your Council's Assets		
70% - 60% - 50% -	Development Applications determined by Councillors (%)	0	1	Roads, Bridges and Footpath expenditure per capita (\$)	183.15	255.80
40% - 30% - 20% -	Audited Financial Reports submitted by due date (Y/N)	Υ	n/a	Building & Infrastructure Renewal Ratio (%)	85.3	60.1
10% - O% - Population Councillors Clr State Avg	Code of Conduct Complaints (No.)	13	7	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	14.0	10.7
6% 7	Complaints investigated requiring action (No.)	1	0	Road Length per '000 capita (metre)	15.9	14.1
5% - 4% - 3% -	Cost of dealing with Code of Conduct Complaints (\$)	25,365	12,660	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.7	0.8
2% - 1% -	Population per EFT Staff (No.)	237	218	Comparative Information on NSW L	ocal Gover	nment
Population Councillors Clr State Avg	See Appendix 1 for definitions, calculations & benchmarks See Ap	pendix 3 for Coun	cil Groups	Measuring Local Government Performance 2012-13	Offic Loca	e of I Government