

Consolidated					
	2021/2022 Original	Proposed 2022/2023	Proposed 2023/2024	Proposed 2024/2025	Proposed 2025/2026
Income From Continuing Operations					
Rates and Annual Charges	(49,816,420)	(51,663,144)	(52,916,528)	(54,200,696)	(55,516,404)
User Charges and Fees	(36,113,288)	(36,858,466)	(37,680,850)	(38,522,003)	(39,382,383)
Interest and Investment Revenues	(2,168,124)	(2,168,326)	(2,168,569)	(2,168,854)	(2,169,186)
Other Revenues	(5,341,506)	(5,418,805)	(5,553,169)	(5,690,868)	(5,832,025)
Oncost recovery	(68,454)	(70,102)	(71,792)	(73,524)	(75,300)
Grants and Contributions for Operating Purposes	(11,063,926)	(10,967,706)	(11,205,188)	(11,469,441)	(11,713,295)
Grants and Contributions for Capital Purposes	(38,297,829)	(26,619,030)	(14,210,183)	(32,088,341)	(1,335,502)
Contributions - Section 64	(2,627,078)	(2,692,755)	(2,760,074)	(2,829,075)	(2,899,802)
Contributions - Section 7.11	(2,160,179)	(2,214,184)	(2,269,539)	(2,326,277)	(2,384,434)
Total Income from Continuing Operations	(147,656,804)	(138,672,518)	(128,835,892)	(149,369,079)	(121,388,331)
Expenses from Continuing Operations					
Employee Benefits and Oncosts	43,178,196	44,400,098	46,400,402	47,560,134	48,751,693
Borrowing Costs	1,388,119	1,160,963	998,175	836,572	700,862
Materials and Contracts	32,185,122	33,274,587	33,217,765	34,395,821	34,615,118
Plant Expenses	1,379,790	1,414,143	1,449,476	1,485,714	1,522,881
Depreciation and Amortisation	18,654,762	20,282,207	20,673,934	21,073,595	21,481,318
Internal Transfers	0	0	(254)	(518)	(773)
Council Rates - Internal	1,051,854	1,078,987	1,105,791	1,133,268	1,161,422
Garbage Charges - Internal	4,000	0	0	0	0
Sewer Availability - Internal	169,822	175,330	180,504	185,829	191,317
Water Availability - Internal	361,265	372,467	383,507	394,872	406,579
Water Usage - Internal	172,093	177,217	182,495	187,926	193,519
Other Expenses	6,852,904	5,802,985	5,947,406	6,094,769	6,260,683
Total Expenses from Continuing Operations	105,397,927	108,138,984	110,539,201	113,347,982	115,284,619
Operating Result from Continuing Operations	(42,258,877)	(30,533,534)	(18,296,691)	(36,021,097)	(6,103,712)
Operating Result before Capital Items	826,209	992,435	943,105	1,222,596	516,026

Consolidated					
	2021/2022 Original	Proposed 2022/2023	Proposed 2023/2024	Proposed 2024/2025	Proposed 2025/2026
Capital Budget					
Income from the Sale of Assets					
Plant & Equipment	(1,247,394)	(1,073,048)	(1,104,982)	(915,095)	(1,008,955)
Land Development	(8,650,000)	(3,925,000)	(2,925,000)	(650,000)	(650,000)
Total Income from the Sale of Assets	(9,897,394)	(4,998,048)	(4,029,982)	(1,565,095)	(1,658,955)
Capital Renewals					
Office Equipment	4,770	4,890	5,012	5,138	5,266
Plant & Equipment	105,794	105,939	106,087	106,240	356,396
Buildings	932,288	772,743	10,717,093	724,029	740,779
Other Structures	945,105	2,136,214	129,138	47,072	40,018
Other	507,500	170,000	0	3,570,000	0
Roads, Bridges, Footpaths	5,639,601	2,849,841	2,775,136	3,394,516	2,865,003
Stormwater Drainage	1,385,000	1,840,000	70,000	70,000	443,000
Water Supply Network	860,000	1,660,000	1,660,000	1,660,000	1,660,000
Sewer Network	800,000	800,000	800,000	800,000	800,000
Total Capital Renewals	11,180,058	10,339,627	16,262,466	10,376,995	6,910,462
Capital Upgrades					
Other	42,000	42,000	42,000	42,000	0
Land Development	2,500,000	1,600,000	0	0	0
Operational Land	1,000,000	900,000	0	0	0
Total Capital Upgrades	3,542,000	2,542,000	42,000	42,000	0
Capital Replacements					
Office Equipment	225,000	36,194	25,000	0	12,055
Plant & Equipment	4,835,593	4,393,249	3,512,353	3,399,085	4,071,702
Buildings	8,395,000	12,960,000	60,000	60,000	60,000
Other Structures	24,204,664	8,444,405	7,375,996	1,023,889	129,136
Furniture & Fittings	131,500	5,500	0	0	0
Library Books	435,151	468,191	504,273	543,694	586,783
Roads, Bridges, Footpaths	18,810,750	7,295,686	7,207,996	28,371,880	1,768,084
Stormwater Drainage	50,000	800,000	400,000	0	350,000
Land Development	730,000	0	0	0	0
Land Council Owned	10,000	10,000	10,000	10,000	10,000
Water Supply Network	9,536,058	15,255,000	3,180,000	5,630,000	6,430,000
Sewer Network	9,920,000	5,559,000	8,560,000	5,045,000	5,600,000
Total Capital Replacements	77,283,716	55,227,225	31,285,618	44,083,548	19,017,760
Loan Repayments	5,942,089	6,193,803	6,158,768	6,064,443	3,925,604
Loan Receivables	(366,208)	(373,533)	(381,004)	(388,624)	(396,396)
Total Capital Budget	87,684,261	68,931,074	49,337,866	58,613,267	27,798,475
Net Result	45,425,384	38,397,540	31,041,175	22,592,170	21,694,763
Funding Sources					
Depreciation	(18,654,762)	(20,282,207)	(20,673,934)	(21,073,595)	(21,481,318)
Restricted Assets	(19,826,487)	(14,625,908)	(10,872,757)	1,075,960	(2,753,263)
Loan Funds	(5,000,000)	0	0	0	0
Cost to Council	1,944,135	3,489,425	(505,516)	2,594,535	(2,539,818)

Collaborate					
	2021/2022 Original	Proposed 2022/2023	Proposed 2023/2024	Proposed 2024/2025	Proposed 2025/2026
Income From Continuing Operations					
Rates and Annual Charges	(34,714,986)	(36,084,180)	(36,986,283)	(37,910,941)	(38,858,715)
User Charges and Fees	(1,176,224)	(1,197,094)	(1,223,816)	(1,251,205)	(1,279,280)
Interest and Investment Revenues	(909,034)	(913,510)	(918,098)	(922,800)	(927,620)
Other Revenues	(2,805,664)	(2,874,799)	(2,945,660)	(3,018,293)	(3,092,741)
Grants and Contributions for Operating Purposes	(4,030,561)	(4,018,660)	(4,119,127)	(4,222,105)	(4,327,657)
Contributions - Section 7.11	(2,160,179)	(2,214,184)	(2,269,539)	(2,326,277)	(2,384,434)
Total Income from Continuing Operations	(45,796,648)	(47,302,427)	(48,462,523)	(49,651,621)	(50,870,447)
Expenses from Continuing Operations					
Employee Benefits and Oncosts	13,070,394	12,815,348	14,017,193	14,358,225	14,707,753
Borrowing Costs	1,000	1,000	1,000	1,000	1,000
Materials and Contracts	9,072,800	9,905,717	10,067,817	10,720,836	10,559,930
Plant Expenses	63,308	64,889	66,498	68,159	69,891
Depreciation and Amortisation	1,034,166	1,039,450	1,054,245	1,069,373	1,084,828
Internal Transfers	(9,185,688)	(8,159,879)	(8,363,875)	(8,572,980)	(8,787,291)
Council Rates - Internal	48,041	49,241	50,472	51,735	53,027
Sewer Availability - Internal	3,922	4,039	4,160	4,284	4,413
Water Availability - Internal	7,786	8,019	8,260	8,507	8,762
Water Usage - Internal	1,442	1,485	1,530	1,576	1,623
Other Expenses	2,119,471	2,680,572	2,762,402	2,847,229	2,950,177
Total Expenses from Continuing Operations	16,236,642	18,409,881	19,669,702	20,557,944	20,654,113
Operating Result from Continuing Operations	(29,560,006)	(28,892,546)	(28,792,821)	(29,093,677)	(30,216,334)
Operating Result before Capital Items	(27,399,827)	(26,678,362)	(26,523,282)	(26,767,400)	(27,831,900)
Capital Budget					
Income from the Sale of Assets					
Plant & Equipment	(1,027,730)	(815,000)	(876,900)	(732,000)	(727,000)
Total Income from the Sale of Assets	(1,027,730)	(815,000)	(876,900)	(732,000)	(727,000)
Capital Renewals					
Office Equipment	4,770	4,890	5,012	5,138	5,266
Buildings	652,188	707,743	683,687	700,029	716,779
Total Capital Renewals	656,958	712,633	688,699	705,167	722,045
Capital Upgrades					
Total Capital Upgrades	0	0	0	0	0
Capital Replacements					
Office Equipment	200,000	0	0	0	0
Plant & Equipment	3,553,947	2,525,104	2,840,447	2,805,498	2,179,345
Total Capital Replacements	3,753,947	2,525,104	2,840,447	2,805,498	2,179,345
Loan Repayments	0	0	0	0	0
Loan Receivables	0	0	0	0	0
Total Capital Budget	3,383,175	2,422,737	2,652,246	2,778,665	2,174,390
Net Result	(26,176,831)	(26,469,809)	(26,140,575)	(26,315,012)	(28,041,944)
Funding Sources					
Depreciation	(1,034,166)	(1,039,450)	(1,054,245)	(1,069,373)	(1,084,828)
Restricted Assets	2,552,335	3,008,645	3,092,864	2,728,637	3,224,658
Loan Funds	0	0	0	0	0
Cost to Council	(24,658,662)	(24,500,614)	(24,101,956)	(24,655,748)	(25,902,114)

Prosper					
	2021/2022 Original	Proposed 2022/2023	Proposed 2023/2024	Proposed 2024/2025	Proposed 2025/2026
Income From Continuing Operations					
User Charges and Fees	(2,047,029)	(2,098,073)	(2,150,394)	(2,204,024)	(2,258,996)
Other Revenues	(1,083,453)	(1,110,534)	(1,138,295)	(1,166,743)	(1,195,910)
Grants and Contributions for Capital Purposes	(5,725,000)	(13,100,000)	0	0	0
Total Income from Continuing Operations	(8,855,482)	(16,308,607)	(3,288,689)	(3,370,767)	(3,454,906)
Expenses from Continuing Operations					
Employee Benefits and Oncosts	1,607,535	1,790,988	1,835,767	1,881,656	1,928,698
Borrowing Costs	163,578	122,228	95,308	73,023	55,614
Materials and Contracts	1,578,075	1,612,163	1,623,006	1,576,770	1,589,482
Plant Expenses	39,822	40,817	41,838	42,883	43,955
Depreciation and Amortisation	763,238	777,793	792,641	807,789	823,241
Internal Transfers	376,122	312,057	319,860	327,856	336,053
Council Rates - Internal	379,936	390,435	400,197	410,203	420,455
Garbage Charges - Internal	4,000	0	0	0	0
Sewer Availability - Internal	35,066	36,534	37,544	38,584	39,651
Water Availability - Internal	45,660	47,401	48,692	50,021	51,385
Water Usage - Internal	26,926	27,724	28,545	29,391	30,262
Other Expenses	216,840	204,317	209,346	214,518	219,836
Total Expenses from Continuing Operations	5,236,798	5,362,457	5,432,744	5,452,694	5,538,632
Operating Result from Continuing Operations	(3,618,684)	(10,946,150)	2,144,055	2,081,927	2,083,726
Operating Result before Capital Items	2,106,316	2,153,850	2,144,055	2,081,927	2,083,726
Capital Budget					
Income from the Sale of Assets					
Plant & Equipment	0	0	0	0	(40,000)
Land Development	(8,650,000)	(3,925,000)	(2,925,000)	(650,000)	(650,000)
Total Income from the Sale of Assets	(8,650,000)	(3,925,000)	(2,925,000)	(650,000)	(690,000)
Capital Renewals					
Buildings	37,300	32,000	33,406	24,000	24,000
Other Structures	0	1,507,500	0	7,500	0
Total Capital Renewals	37,300	1,539,500	33,406	31,500	24,000
Capital Upgrades					
Land Development	2,500,000	1,600,000	0	0	0
Total Capital Upgrades	2,500,000	1,600,000	0	0	0
Capital Replacements					
Plant & Equipment	0	6,000	0	0	140,000
Buildings	7,525,000	12,400,000	0	0	0
Other Structures	1,051,557	504,000	4,000	4,000	4,000
Land Development	730,000	0	0	0	0
Total Capital Replacements	9,306,557	12,910,000	4,000	4,000	144,000
Loan Repayments	1,116,253	960,777	790,872	819,585	396,396
Loan Receivables	0	0	0	0	0
Total Capital Budget	4,310,110	13,085,277	(2,096,722)	205,085	(125,604)
Net Result	691,426	2,139,127	47,333	2,287,012	1,958,122
Funding Sources					
Depreciation	(763,238)	(777,793)	(792,641)	(807,789)	(823,241)
Restricted Assets	(3,119,793)	(70,606)	463,046	459,883	456,005
Loan Funds	0	0	0	0	0
Cost to Council	(3,191,605)	1,290,728	(282,262)	1,939,106	1,590,886

Live					
	2021/2022 Original	Proposed 2022/2023	Proposed 2023/2024	Proposed 2024/2025	Proposed 2025/2026
Income From Continuing Operations					
User Charges and Fees	(7,447,401)	(7,633,014)	(7,821,889)	(8,015,480)	(8,213,905)
Interest and Investment Revenues	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
Other Revenues	(1,003,447)	(1,028,129)	(1,053,737)	(1,079,970)	(1,106,867)
Grants and Contributions for Operating Purposes	(4,654,683)	(4,550,565)	(4,668,787)	(4,791,984)	(4,919,679)
Grants and Contributions for Capital Purposes	(15,272,790)	(306,135)	(7,506,288)	(6,446)	(6,607)
Total Income from Continuing Operations	(28,393,321)	(13,532,843)	(21,065,701)	(13,908,880)	(14,262,058)
Expenses from Continuing Operations					
Employee Benefits and Oncosts	16,643,709	17,259,356	17,699,678	18,151,290	18,617,050
Borrowing Costs	45,689	26,578	16,538	6,333	1,244
Materials and Contracts	7,081,618	6,305,883	6,411,173	6,555,071	6,707,704
Plant Expenses	270,329	277,089	284,014	291,117	298,396
Depreciation and Amortisation	4,602,422	4,696,420	4,784,621	4,874,633	4,966,482
Internal Transfers	1,677,541	1,125,598	1,153,483	1,182,070	1,211,366
Council Rates - Internal	238,826	244,798	250,917	257,190	263,620
Sewer Availability - Internal	80,679	83,099	85,592	88,158	90,805
Water Availability - Internal	229,186	236,060	243,143	250,435	257,950
Water Usage - Internal	142,314	146,573	150,960	155,473	160,121
Other Expenses	1,247,154	(346,171)	(373,497)	(403,425)	(435,557)
Total Expenses from Continuing Operations	32,259,467	30,055,283	30,706,622	31,408,345	32,139,181
Operating Result from Continuing Operations	3,866,146	16,522,440	9,640,921	17,499,465	17,877,123
Operating Result before Capital Items	19,138,936	16,828,575	17,147,209	17,505,911	17,883,730
Capital Budget					
Income from the Sale of Assets					
Plant & Equipment	(36,540)	(32,000)	(29,540)	0	(13,540)
Total Income from the Sale of Assets	(36,540)	(32,000)	(29,540)	0	(13,540)
Capital Renewals					
Buildings	242,800	33,000	10,000,000	0	0
Other Structures	775,105	628,714	129,138	39,572	40,018
Other	492,500	0	0	0	0
Total Capital Renewals	1,510,405	661,714	10,129,138	39,572	40,018
Capital Upgrades					
Total Capital Upgrades	0	0	0	0	0
Capital Replacements					
Office Equipment	25,000	25,000	25,000	0	0
Plant & Equipment	509,860	192,100	76,520	15,000	32,820
Buildings	370,000	60,000	60,000	60,000	60,000
Other Structures	15,315,000	275,000	1,750,000	0	0
Furniture & Fittings	131,500	5,500	0	0	0
Library Books	435,151	468,191	504,273	543,694	586,783
Total Capital Replacements	16,911,511	1,025,791	2,415,793	618,694	679,603
Loan Repayments	587,035	699,961	710,001	589,856	203,898
Loan Receivables	0	0	0	0	0
Total Capital Budget	18,972,411	2,355,466	13,225,392	1,248,122	909,979
Net Result	22,838,557	18,877,906	22,866,313	18,747,587	18,787,102
Funding Sources					
Depreciation	(4,602,422)	(4,696,420)	(4,784,621)	(4,874,633)	(4,966,482)
Restricted Assets	(552,974)	(135,979)	(2,951,146)	67,008	51,582
Loan Funds	0	0	0	0	0
Cost to Council	17,683,161	14,045,507	15,130,546	13,939,962	13,872,202

Preserve					
	2021/2022 Original	Proposed 2022/2023	Proposed 2023/2024	Proposed 2024/2025	Proposed 2025/2026
Income From Continuing Operations					
Rates and Annual Charges	(15,101,434)	(15,578,964)	(15,930,245)	(16,289,755)	(16,657,689)
User Charges and Fees	(25,442,634)	(25,930,285)	(26,484,751)	(27,051,294)	(27,630,202)
Interest and Investment Revenues	(1,244,090)	(1,239,816)	(1,235,471)	(1,231,054)	(1,226,566)
Other Revenues	(448,942)	(405,343)	(415,477)	(425,862)	(436,507)
Oncost recovery	(68,454)	(70,102)	(71,792)	(73,524)	(75,300)
Grants and Contributions for Operating Purposes	(2,378,682)	(2,398,481)	(2,417,274)	(2,455,352)	(2,465,959)
Grants and Contributions for Capital Purposes	(17,300,039)	(13,212,895)	(6,703,895)	(32,081,895)	(1,328,895)
Contributions - Section 64	(2,627,078)	(2,692,755)	(2,760,074)	(2,829,075)	(2,899,802)
Total Income from Continuing Operations	(64,611,353)	(61,528,641)	(56,018,979)	(82,437,811)	(52,800,920)
Expenses from Continuing Operations					
Employee Benefits and Oncosts	11,856,558	12,534,406	12,847,764	13,168,963	13,498,192
Borrowing Costs	1,177,852	1,011,157	885,329	756,216	643,004
Materials and Contracts	14,452,629	15,450,824	15,115,769	15,543,144	15,758,002
Plant Expenses	1,006,331	1,031,348	1,057,126	1,083,555	1,110,639
Depreciation and Amortisation	12,254,936	13,768,544	14,042,427	14,321,800	14,606,767
Internal Transfers	7,132,025	6,722,224	6,890,278	7,062,536	7,239,099
Council Rates - Internal	385,051	394,513	404,205	414,140	424,320
Sewer Availability - Internal	50,155	51,658	53,208	54,803	56,448
Water Availability - Internal	78,633	80,987	83,412	85,909	88,482
Water Usage - Internal	1,411	1,435	1,460	1,486	1,513
Other Expenses	3,269,439	3,264,267	3,349,155	3,436,447	3,526,227
Total Expenses from Continuing Operations	51,665,020	54,311,363	54,730,133	55,928,999	56,952,693
Operating Result from Continuing Operations	(12,946,333)	(7,217,278)	(1,288,846)	(26,508,812)	4,151,773
Operating Result before Capital Items	6,980,784	8,688,372	8,175,123	8,402,158	8,380,470

Preserve					
	2021/2022 Original	Proposed 2022/2023	Proposed 2023/2024	Proposed 2024/2025	Proposed 2025/2026
Capital Budget					
Income from the Sale of Assets					
Plant & Equipment	(183,124)	(226,048)	(198,542)	(183,095)	(228,415)
Total Income from the Sale of Assets	(183,124)	(226,048)	(198,542)	(183,095)	(228,415)
Capital Renewals					
Plant & Equipment	105,794	105,939	106,087	106,240	356,396
Other Structures	170,000	0	0	0	0
Other	15,000	170,000	0	3,570,000	0
Roads, Bridges, Footpaths	5,639,601	2,849,841	2,775,136	3,394,516	2,865,003
Stormwater Drainage	1,385,000	1,840,000	70,000	70,000	443,000
Water Supply Network	860,000	1,660,000	1,660,000	1,660,000	1,660,000
Sewer Network	800,000	800,000	800,000	800,000	800,000
Total Capital Renewals	8,975,395	7,425,780	5,411,223	9,600,756	6,124,399
Capital Upgrades					
Other	42,000	42,000	42,000	42,000	0
Operational Land	1,000,000	900,000	0	0	0
Total Capital Upgrades	1,042,000	942,000	42,000	42,000	0
Capital Replacements					
Office Equipment	0	11,194	0	0	12,055
Plant & Equipment	771,786	1,670,045	595,386	578,587	1,719,537
Buildings	500,000	500,000	0	0	0
Other Structures	7,838,107	7,665,405	5,621,996	1,019,889	125,136
Roads, Bridges, Footpaths	18,685,750	7,295,686	7,207,996	28,371,880	1,768,084
Stormwater Drainage	50,000	800,000	400,000	0	350,000
Land Council Owned	10,000	10,000	10,000	10,000	10,000
Water Supply Network	9,536,058	15,255,000	3,180,000	5,630,000	6,430,000
Sewer Network	9,920,000	5,559,000	8,560,000	5,045,000	5,600,000
Total Capital Replacements	47,311,701	38,766,330	26,025,378	40,655,356	16,014,812
Loan Repayments	4,238,801	4,533,065	4,657,895	4,655,002	3,325,310
Loan Receivables	(366,208)	(373,533)	(381,004)	(388,624)	(396,396)
Total Capital Budget	61,018,565	51,067,594	35,556,950	54,381,395	24,839,710
Net Result	48,072,232	43,850,316	34,268,104	27,872,583	28,991,483
Funding Sources					
Depreciation	(12,254,936)	(13,768,544)	(14,042,427)	(14,321,800)	(14,606,767)
Restricted Assets	(18,706,055)	(17,427,968)	(11,477,521)	(2,179,568)	(6,485,508)
Loan Funds	(5,000,000)	0	0	0	0
Cost to Council	12,111,241	12,653,804	8,748,156	11,371,215	7,899,208

General Fund					
	2021/2022 Original	Proposed 2022/2023	Proposed 2023/2024	Proposed 2024/2025	Proposed 2025/2026
Income From Continuing Operations					
Rates and Annual Charges	(44,532,763)	(46,275,939)	(47,423,756)	(48,600,299)	(49,806,289)
User Charges and Fees	(16,061,747)	(16,393,390)	(16,793,639)	(17,203,883)	(17,624,388)
Interest and Investment Revenues	(929,050)	(933,652)	(938,369)	(943,202)	(948,157)
Other Revenues	(5,235,156)	(5,371,296)	(5,504,472)	(5,640,954)	(5,780,863)
Oncost recovery	(65,954)	(67,602)	(69,292)	(71,024)	(72,800)
Grants and Contributions for Operating Pu	(10,704,470)	(10,614,489)	(10,858,530)	(11,129,678)	(11,376,840)
Grants and Contributions for Capital Purpo	(34,600,685)	(20,369,030)	(12,585,183)	(27,398,341)	(1,335,502)
Contributions - Section 7.11	(2,160,179)	(2,214,184)	(2,269,539)	(2,326,277)	(2,384,434)
Total Income from Continuing Operations	(114,290,004)	(102,239,582)	(96,442,780)	(113,313,658)	(89,409,273)
Expenses from Continuing Operations					
Employee Benefits and Oncosts	38,701,746	39,604,104	41,484,513	42,521,342	43,586,926
Borrowing Costs	1,152,772	944,043	799,973	657,785	534,546
Materials and Contracts	27,442,634	27,832,661	28,391,926	29,373,515	29,573,437
Plant Expenses	932,772	955,944	979,821	1,004,320	1,029,451
Depreciation and Amortisation	11,462,367	12,946,441	13,191,922	13,442,401	13,697,944
Internal Transfers	(5,868,881)	(5,722,001)	(5,865,307)	(6,012,196)	(6,162,739)
Council Rates - Internal	944,734	969,187	993,247	1,017,909	1,043,178
Garbage Charges - Internal	4,000	0	0	0	0
Sewer Availability - Internal	125,558	129,740	133,546	137,463	141,500
Water Availability - Internal	287,773	296,770	305,539	314,566	323,863
Water Usage - Internal	172,093	177,217	182,495	187,926	193,519
Other Expenses	4,395,633	3,315,765	3,390,713	3,466,507	3,558,676
Total Expenses from Continuing Operations	79,753,201	81,449,871	83,988,388	86,111,538	87,520,301
Operating Result from Continuing Operations	(34,536,803)	(20,789,711)	(12,454,392)	(27,202,120)	(1,888,972)
Operating Result before Capital Items	2,224,061	1,793,503	2,400,330	2,522,498	1,830,964

General Fund					
	2021/2022 Original	Proposed 2022/2023	Proposed 2023/2024	Proposed 2024/2025	Proposed 2025/2026
Capital Budget					
Income from the Sale of Assets					
Plant & Equipment	(1,088,654)	(871,993)	(932,058)	(758,258)	(807,455)
Land Development	(8,650,000)	(3,925,000)	(2,925,000)	(650,000)	(650,000)
Total Income from the Sale of Assets	(9,738,654)	(4,796,993)	(3,857,058)	(1,408,258)	(1,457,455)
Capital Renewals					
Office Equipment	4,770	4,890	5,012	5,138	5,266
Plant & Equipment	5,794	5,939	6,087	6,240	6,396
Buildings	932,288	772,743	10,717,093	724,029	740,779
Other Structures	775,105	2,136,214	129,138	47,072	40,018
Other	492,500	0	0	0	0
Roads, Bridges, Footpaths	5,639,601	2,849,841	2,775,136	3,394,516	2,865,003
Stormwater Drainage	1,385,000	1,840,000	70,000	70,000	443,000
Total Capital Renewals	9,235,058	7,609,627	13,702,466	4,246,995	4,100,462
Capital Upgrades					
Land Development	2,500,000	1,600,000	0	0	0
Total Capital Upgrades	2,500,000	1,600,000	0	0	0
Capital Replacements					
Office Equipment	225,000	36,194	25,000	0	12,055
Plant & Equipment	4,383,182	2,963,564	2,958,336	2,862,901	3,395,628
Buildings	8,395,000	12,960,000	60,000	60,000	60,000
Other Structures	17,004,664	7,444,405	1,875,996	433,889	129,136
Furniture & Fittings	131,500	5,500	0	0	0
Library Books	435,151	468,191	504,273	543,694	586,783
Roads, Bridges, Footpaths	18,810,750	7,295,686	7,207,996	28,371,880	1,768,084
Stormwater Drainage	50,000	800,000	400,000	0	350,000
Land Development	730,000	0	0	0	0
Total Capital Replacements	50,165,247	31,973,540	13,031,601	32,272,364	6,301,686
Loan Repayments	5,482,098	5,715,384	5,661,630	5,549,827	3,925,604
Loan Receivables	0	0	0	0	0
Total Capital Budget	57,643,749	42,101,558	28,538,639	40,660,928	12,870,297
Net Result	23,106,946	21,311,847	16,084,247	13,458,808	10,981,325
Funding Sources					
Depreciation	(11,462,367)	(12,946,441)	(13,191,922)	(13,442,401)	(13,697,944)
Restricted Assets	(3,101,263)	(4,488,416)	606,873	3,992,693	4,846,275
Loan Funds	(5,000,000)	0	0	0	0
Cost to Council	3,543,316	3,876,990	3,499,198	4,009,100	2,129,656

Water Fund					
	2021/2022 Original	Proposed 2022/2023	Proposed 2023/2024	Proposed 2024/2025	Proposed 2025/2026
Income From Continuing Operations					
Rates and Annual Charges	(5,283,657)	(5,387,205)	(5,492,772)	(5,600,397)	(5,710,115)
User Charges and Fees	(9,305,396)	(9,493,232)	(9,684,879)	(9,880,412)	(10,079,912)
Interest and Investment Revenues	(351,608)	(353,398)	(355,233)	(357,114)	(359,042)
Other Revenues	(106,350)	(47,509)	(48,697)	(49,914)	(51,162)
Grants and Contributions for Operating Purposes	(188,613)	(183,481)	(178,114)	(172,502)	(169,181)
Grants and Contributions for Capital Purposes	(3,697,144)	(6,250,000)	(1,375,000)	0	0
Contributions - Section 64	(1,489,949)	(1,527,198)	(1,565,378)	(1,604,512)	(1,644,625)
Total Income from Continuing Operations	(20,422,717)	(23,242,023)	(18,700,073)	(17,664,851)	(18,014,037)
Expenses from Continuing Operations					
Employee Benefits and Oncosts	2,701,982	2,925,864	2,999,007	3,073,988	3,150,839
Borrowing Costs	210,963	199,045	186,939	174,382	166,316
Materials and Contracts	2,745,606	3,435,410	2,773,800	2,833,630	2,794,980
Plant Expenses	250,290	256,550	262,965	269,538	276,275
Depreciation and Amortisation	4,164,253	4,247,489	4,332,394	4,419,001	4,507,349
Internal Transfers	3,389,677	3,285,959	3,368,108	3,452,311	3,538,618
Council Rates - Internal	71,525	73,314	75,147	77,025	78,951
Sewer Availability - Internal	1,123	1,156	1,191	1,226	1,263
Water Availability - Internal	866	892	919	946	975
Other Expenses	1,558,722	1,580,775	1,624,097	1,668,690	1,714,599
Total Expenses from Continuing Operations	15,095,007	16,006,454	15,624,567	15,970,737	16,230,165
Operating Result from Continuing Operations	(5,327,710)	(7,235,569)	(3,075,506)	(1,694,114)	(1,783,872)
Operating Result before Capital Items	(140,617)	541,629	(135,128)	(89,602)	(139,247)
Capital Budget					
Income from the Sale of Assets					
Plant & Equipment	(58,740)	(70,055)	(69,924)	(85,837)	(73,500)
Total Income from the Sale of Assets	(58,740)	(70,055)	(69,924)	(85,837)	(73,500)
Capital Renewals					
Other Structures	170,000	0	0	0	0
Water Supply Network	860,000	1,660,000	1,660,000	1,660,000	1,660,000
Total Capital Renewals	1,030,000	1,660,000	1,660,000	1,660,000	1,660,000
Capital Upgrades					
Operational Land	1,000,000	900,000	0	0	0
Total Capital Upgrades	1,000,000	900,000	0	0	0
Capital Replacements					
Plant & Equipment	129,551	131,068	296,672	182,329	187,582
Other Structures	7,200,000	1,000,000	5,500,000	0	0
Land Council Owned	10,000	10,000	10,000	10,000	10,000
Water Supply Network	9,536,058	15,255,000	3,180,000	5,630,000	6,430,000
Total Capital Replacements	16,875,609	16,396,068	8,986,672	5,822,329	6,627,582
Loan Repayments	297,507	309,426	321,533	332,837	0
Loan Receivables	0	0	0	0	0
Total Capital Budget	19,144,376	19,195,439	10,898,281	7,729,329	8,214,082
Net Result	13,816,666	11,959,870	7,822,775	6,035,215	6,430,210
Funding Sources					
Depreciation	(4,164,253)	(4,247,489)	(4,332,394)	(4,419,001)	(4,507,349)
Restricted Assets	(9,902,617)	(7,997,992)	(5,036,389)	(1,072,617)	(4,193,257)
Loan Funds	0	0	0	0	0
Cost to Council	(250,204)	(285,611)	(1,546,008)	543,597	(2,270,396)

Sewer Fund					
	2021/2022 Original	Proposed 2022/2023	Proposed 2023/2024	Proposed 2024/2025	Proposed 2025/2026
Income From Continuing Operations					
User Charges and Fees	(10,746,145)	(10,971,844)	(11,202,332)	(11,437,708)	(11,678,083)
Interest and Investment Revenues	(887,466)	(881,276)	(874,967)	(868,538)	(861,987)
Oncost recovery	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Grants and Contributions for Operating Purposes	(170,843)	(169,736)	(168,544)	(167,261)	(167,274)
Grants and Contributions for Capital Purposes	0	0	(250,000)	(4,690,000)	0
Contributions - Section 64	(1,137,129)	(1,165,557)	(1,194,696)	(1,224,563)	(1,255,177)
Total Income from Continuing Operations	(12,944,083)	(13,190,913)	(13,693,039)	(18,390,570)	(13,965,021)
Expenses from Continuing Operations					
Employee Benefits and Oncosts	1,774,468	1,870,130	1,916,882	1,964,804	2,013,928
Borrowing Costs	24,384	17,875	11,263	4,405	0
Materials and Contracts	1,996,882	2,006,516	2,052,039	2,188,676	2,246,701
Plant Expenses	196,728	201,649	206,690	211,856	217,155
Depreciation and Amortisation	3,028,142	3,088,277	3,149,618	3,212,193	3,276,025
Internal Transfers	2,479,204	2,436,042	2,496,945	2,559,367	2,623,348
Council Rates - Internal	35,595	36,486	37,397	38,334	39,293
Sewer Availability - Internal	43,141	44,434	45,767	47,140	48,554
Water Availability - Internal	72,626	74,805	77,049	79,360	81,741
Other Expenses	898,549	906,445	932,596	959,572	987,408
Total Expenses from Continuing Operations	10,549,719	10,682,659	10,926,246	11,265,707	11,534,153
Operating Result from Continuing Operations	(2,394,364)	(2,508,254)	(2,766,793)	(7,124,863)	(2,430,868)
Operating Result before Capital Items	(1,257,235)	(1,342,697)	(1,322,097)	(1,210,300)	(1,175,691)
Capital Budget					
Income from the Sale of Assets					
Plant & Equipment	(100,000)	(131,000)	(103,000)	(71,000)	(128,000)
Total Income from the Sale of Assets	(100,000)	(131,000)	(103,000)	(71,000)	(128,000)
Capital Renewals					
Plant & Equipment	100,000	100,000	100,000	100,000	350,000
Other	15,000	170,000	0	3,570,000	0
Sewer Network	800,000	800,000	800,000	800,000	800,000
Total Capital Renewals	915,000	1,070,000	900,000	4,470,000	1,150,000
Capital Upgrades					
Other	42,000	42,000	42,000	42,000	0
Total Capital Upgrades	42,000	42,000	42,000	42,000	0
Capital Replacements					
Plant & Equipment	322,860	1,298,617	257,345	353,855	488,492
Buildings	0	0	0	0	0
Roads, Bridges, Footpaths	0	0	0	0	0
Sewer Network	9,920,000	5,559,000	8,560,000	5,045,000	5,600,000
Total Capital Replacements	10,242,860	6,857,617	9,267,345	5,988,855	6,088,492
Loan Repayments	162,484	168,993	175,605	181,779	0
Loan Receivables	(366,208)	(373,533)	(381,004)	(388,624)	(396,396)
Total Capital Budget	10,896,136	7,634,077	9,900,946	10,223,010	6,714,096
Net Result	8,501,772	5,125,823	7,134,153	3,098,147	4,283,228
Funding Sources					
Depreciation	(3,028,142)	(3,088,277)	(3,149,618)	(3,212,193)	(3,276,025)
Restricted Assets	(6,822,607)	(2,139,500)	(6,443,241)	(1,844,116)	(3,406,281)
Loan Funds	0	0	0	0	0
Cost to Council	(1,348,977)	(101,954)	(2,458,706)	(1,958,162)	(2,399,078)

Capital Program 2022/23 - 2031/32

Summary - Collaborate (General Fund)	Original 2021/2022	Proposed 2022/2023	2023/2024	2024/2025	2025/2026
Motor Vehicle, Plant and Equipment Replacements	3,553,947	2,525,104	2,840,447	2,805,498	2,179,345
Building - Asset Renewal Program	622,188	637,743	653,687	670,029	686,779
Software / Hardware Upgrades / Acquisitions	200,000	0	0	0	0
Civic Centre Minor Works	30,000	70,000	30,000	30,000	30,000
Minor Capital Improvements	4,770	4,890	5,012	5,138	5,266
TOTAL COLLABORATE (General Fund)	4,410,905	3,237,737	3,529,146	3,510,665	2,901,390

Summary - Prosper (General Fund)	Original 2021/2022	Proposed 2022/2023	2023/2024	2024/2025	2025/2026
Motor Vehicle, Plant and Equipment Replacements	0	6,000	0	0	140,000
Orange Regional Conservatorium	7,525,000	12,400,000	0	0	0
Reseal Runway	0	500,000	0	0	0
Airport Capital Works	750,000	1,500,000	0	0	0
General Aviation Area - Hardstand Parking	297,557	0	0	0	0
Caravan Park Asset Improvements	41,300	35,500	37,406	35,500	28,000
Future Land Development	730,000	0	0	0	0
Real Estate for Sale - Development Costs	2,500,000	1,600,000	0	0	0
Minor Capital Improvements	0	8,000	0	0	0
TOTAL PROSPER (General Fund)	11,843,857	16,049,500	37,406	35,500	168,000

Summary - Live (General Fund)	Original 2021/2022	Proposed 2022/2023	2023/2024	2024/2025	2025/2026
Motor Vehicle, Plant and Equipment Replacements	509,860	192,100	76,520	15,000	32,820
Library Book Acquisitions	435,151	468,191	504,273	543,694	586,783
Refurbishment Orange City Library	0	33,000	0	0	0
Theatre Building Improvements	136,500	5,500	0	0	0
Theatre Expansion	0	0	6,000,000	0	0
Function Centre Improvements	2,800	0	0	0	0
CWD Heritage Photographic Collection	25,000	25,000	25,000	0	0
Moulder Park - Capital Works	58,057	58,340	33,630	33,926	34,231
Max Stewart Oval - Renovations	292,500	0	0	0	0
Wade Park Roof Grandstand	0	0	1,000,000	0	0
Various Park Buildings - Renewal -	150,000	0	0	0	0
Perry Oval - Nudge Rail Fence	14,000	0	0	0	0
Playground Renewals	360,000	90,000	90,000	0	0
Mt Canobolas - Mountain Bike Trail Centre	0	0	1,500,000	0	0
Anzac Park - Extension of Netball Courts	262,805	0	0	0	0
Anzac Park Stadium Floor Refurbishment	85,000	0	0	0	0
Aquatic Centre - Retic Toddler's Pool	250,000	0	0	0	0
Aquatic Centre - Repairs / Wet Deck Diving Pool	0	500,000	0	0	0
Aquatic Centre Expansion	0	0	3,000,000	0	0
Banjo Paterson Park Toilets	200,000	0	0	0	0
Environmental Enhancement	40,000	0	0	0	0
Rectangular Playing Fields	15,000,000	0	0	0	0
Lake Canobolas - Implementation of Master Plan	250,000	250,000	250,000	0	0
Glenroi Oval Master Plan	125,000	0	0	0	0
Lucknow - Master Plan Implementation	40,000	20,000	20,000	20,000	20,000
Clifton Grove - Master Plan	40,000	20,000	20,000	20,000	20,000
Spring Hill - Master Plan	40,000	20,000	20,000	20,000	20,000
Spring Hill Oval - Picket Fence	100,000	0	0	0	0
Minor Capital Improvements	5,243	5,374	5,508	5,646	5,787
TOTAL LIVE (General Fund)	18,421,916	1,687,505	12,544,931	658,266	719,621

Summary - Preserve (General Fund)	Original 2021/2022	Proposed 2022/2023	2023/2024	2024/2025	2025/2026
Motor Vehicle, Plant and Equipment Replacements	325,169	246,299	47,456	48,643	1,049,859
Road Reseal & Gravel Program	1,491,496	1,118,783	1,146,752	1,675,422	1,704,807
Road Rehabilitation Program	598,105	613,058	628,384	644,094	660,196
Footpath Rehabilitation Program	350,000	300,000	200,000	200,000	200,000

Footpath Construction Program	550,000	300,000	107,689	110,381	113,141
RMS Cycleway - New Cycleways (per Bike Plan)	0	100,000	100,000	100,000	100,000
Traffic Facilities	65,750	76,519	77,307	883,115	33,943
Renewable Projects (BUGET LOAD ONLY)	500,000	500,000	0	0	0
Anson St Upgrade - Summer To Byng St	300,000	0	0	0	0
Bathurst Road - Rest Stop	750,000	0	0	0	0
CBD Refurbishment / Upgrade	17,858,734	0	0	0	0
Cementry - Fence, CCTV, Headstones	150,000	0	0	0	0
Cemetery - Columbarium Wall	62,500	0	0	0	0
Clergate Road - NDR to Canobolas Wooltop (Stage 2)	2,800,000	0	0	0	0
Dalton Street Roundabout Pavement at William St	225,000	0	0	0	0
Dalton St Roundabout Pavement at Peisley St	0	200,000	0	0	0
Detention Basin Capital Works	50,000	0	400,000	0	350,000
Double Storey Carpark	0	4,500,000	0	0	0
East Orange Channel - March St to Bridge	650,000	980,000	0	0	0
East Orange Channel - McLachlan to March	590,000	590,000	0	0	0
East Orange Channel - William to Dalton	0	0	0	0	373,000
Widen East Orange Channel McLachlan to Jilba	0	200,000	0	0	0
Escort Way and Ploughmans Lane - Roundabout	71,380	0	4,000,000	0	0
Forest Road - Cadia Road to Boundary	0	800,000	800,000	800,000	800,000
Forest Road (East Fork) Railway Bridge duplication	0	4,800,000	0	0	0
Huntley Road Upgrading - Progressive	40,000	1,162,000	0	0	0
Huntley Road Upgrading	0	0	721,000	721,000	721,000
Kite & Hill Street - Roundabout Pavement	0	0	200,000	0	0
Leeds Parade Upgrade - North of Miriam Drive	0	0	252,000	0	0
March Street - Underpass	0	0	1,750,000	1,750,000	0
McLachlan Street Bridge	0	800,000	0	0	0
Peisley St Upgrade - Kite to Franklin	0	0	0	300,000	300,000
Shiralee Rd - Pavement Upgrading	1,100,000	0	0	0	0
Southern Feeder Road Works	0	0	0	20,000,000	0
Whitton Place - Urban to Rural Upgrade	0	0	0	575,000	0
Winter Street Upgrade at March Street	0	650,000	0	0	0
Woodward Street - Road Under Rail	0	0	0	4,000,000	0
Stormwater Infrastructure Renewal	70,000	70,000	70,000	70,000	70,000
Waste Services Works & Improvements	948,522	2,123,766	61,996	377,273	77,191
Minor Capital Improvements	60,000	78,000	60,000	60,000	60,000
TOTAL OUR PRESERVE (General Fund)	29,606,656	20,208,425	10,622,584	32,314,928	6,613,137

Summary - Preserve (Water)	Original 2021/2022	Proposed 2022/2023	2023/2024	2024/2025	2025/2026
Motor Vehicle, Plant and Equipment Replacements	129,551	131,068	296,672	182,329	187,582
Water Services - Renewals	60,000	60,000	60,000	60,000	60,000
New Water services - Locations	130,000	130,000	130,000	130,000	130,000
Water Mains Extension / Realignment Program	250,000	300,000	300,000	300,000	300,000
CBD Water Main Realignment	750,000	0	0	0	0
Water Mains Renewal Program	325,000	800,000	800,000	800,000	800,000
Amana Circuit 20ML Reservoir	0	500,000	0	0	0
Beech Crescent Pump Station - Replace Telemetry and	50,000	0	0	0	0
Blackmans Swamp Creek Storm Water Harves	136,058	6,000,000	0	0	0
Bloomfield Water Decommissioning	400,000	0	0	0	0
Gosling Creek Dam Upgrade - Investigatio	500,000	1,000,000	5,500,000	0	0
Icely Road Telemetry Upgrade	30,000	0	0	0	0
Icely Road WTP - Land Acquisition / Noise	100,000	900,000	0	0	0
Icely Road WTP - Stormwater Earthworks	30,000	170,000	0	0	0
Icely Road WTP - Administration Building	50,000	0	450,000	0	0
Icely Road WTP - Ozone System Upgrade	0	0	300,000	2,700,000	0
Icely Road WTP - Rebuild Raw Water Pump	65,000	0	0	0	0
Icely Road WTP Large Scale Solar	180,000	800,000	0	0	0
Icely Road WTP - Back Up Generator	0	300,000	0	0	0
Lake Canobolas Pipeline	1,020,000	0	0	0	0
Orange Development S64 Plan Projects BUD	0	0	2,000,000	1,500,000	6,000,000
Reservoir Tank Mixers	200,000	0	0	0	0
SFR Stage 4 Water Reticulation	760,000	0	0	0	0
Shiralee Water Supply Augmentation	500,000	6,650,000	0	0	0

Spring Creek Dam Piezometers	50,000	0	0	0	0
Spring Creek Dam - Back-Up Generator Con	0	125,000	0	0	0
Spring Creek Dam - Upgrade and Back-Up G	0	280,000	0	0	0
Smart Water Metering	0	800,000	800,000	800,000	800,000
Suma Park Dam Pump Station Upgrade	83,608	0	0	0	0
Dam Warning System	10,000	10,000	10,000	10,000	10,000
North Orange Water Supply Investigation	100,000	0	0	0	0
South Orange Stage 2	0	0	0	1,000,000	0
TOTAL PRESERVE (Water)	5,909,217	18,956,068	10,646,672	7,482,329	8,287,582

Summary - Preserve (Sewer)	Original 2021/2022	Proposed 2022/2023	2023/2024	2024/2025	2025/2026
Motor Vehicle, Plant and Equipment Replacements	422,860	1,398,617	357,345	453,855	838,492
Aeration Upgrade	15,000	170,000	0	3,570,000	0
Carbon Dosing	0	75,000	0	845,000	0
Cadia Tank 1 Roofing	0	0	0	90,000	0
Cadia Tank 2 Chlorine Booster	0	0	0	500,000	0
Cadia UV Design, Construction	0	0	250,000	4,100,000	0
Lake Canobolas Sewer Upgrade	1,350,000	0	0	0	0
March Road SPS Sewer Storage	0	1,000,000	0	0	0
Vent removal - Upgrade	42,000	42,000	42,000	42,000	0
Orange Development S64 Plan Project	200,000	100,000	7,600,000	100,000	3,600,000
Orange STP Biosolids Handling	0	0	450,000	0	0
Orange STP Inlet Works Upgrade	3,800,000	3,150,000	0	0	0
Orange STP Concept Design - Water infrastructure	170,000	0	0	0	0
Pine Ridge Drive - 225mm Sewer Extension	0	0	110,000	0	0
NDR Sewer Upgrade 150mm to 225mm	250,000	0	0	0	0
North Orange Sewer Strategy	0	1,234,000	0	0	0
Sieben Drive SPS & Rising Main	967,000	0	0	0	0
Spring Hill Lucknow Sewer Strategy	100,000	100,000	600,000	0	2,000,000
Sewer Reconstruction Renewals Program	100,000	100,000	100,000	100,000	100,000
Sewer Relining Program	700,000	700,000	700,000	700,000	700,000
TOTAL PRESERVE (Sewer)	8,116,860	8,069,617	10,209,345	10,500,855	7,238,492

TOTAL PRESERVE (All Funds)	43,632,733	47,234,110	31,478,601	50,298,112	22,139,211
-----------------------------------	-------------------	-------------------	-------------------	-------------------	-------------------