













SPECIAL RATE VARIATION
COMMUNITY ENGAGEMENT
REPORT 2014



EXECUTIVE SUMMARY

Following the Council election in 2012, a number of workshops were held to review the community's priorities and Council's Resourcing Strategy as part of the development of the original 2013-2017 Delivery Program. It was clear that Council's regular budget could not deliver its ongoing services, address the asset backlog and the additional priorities that are important to the community. This will be exacerbated by the expiry of the existing 5% Special Rate Variation (SRV) which has been in place since 2001 and due to conclude in June 2014.

In December 2012, Council adopted an engagement strategy to commence discussions with the community about the available options. The community engagement sought to verify the proposed list of extra priority projects that the community wants to see delivered as well as the community's views on how they could be funded.

Council adopted the 2013-2017 Delivery Program in June 2013 and resolved to proceed to community engagement Stage 1 during July – September 2013 with a revised list of extra priority projects that remained unfunded and three options for a potential application for a new SRV Option 1 - no SRV, only 3% rate peg, Option 2 - 2% SRV plus 3% rate peg each year for six years, Option 3 - 5% SRV plus 3% rate peg in year 1, 4% SRV plus 3% rate peg in year 2, 3% SRV plus 3% rate peg in year 3, 2% SRV plus 3% rate peg in year 4, 1% SRV plus 3% rate peg in year 5.

Stage 1 community engagement on the above options, produced a significant response from the community as evidenced by the number of responses to the survey. The Stage 1 community engagement on the above options for the special rate variation indicated reasonable support for the proposals while raising some concerns on affordability.

Following detailed consideration of these results as well as options to amend the funding and staging of the SRV projects list, Council resolved at its meeting on 22 October 2013 to endorse an amended list of priority extra projects to be funded by a package of sources, including a permanent one-off increase in its rates of 10% (including the rate peg) in 2014/2015 as the basis of further community engagement (stage 2) and the basis of the preparation of the draft 2014-2015 Operational Plan.

To ensure comprehensive community engagement and to meet the SRV guidelines requirement, Council's IPR documents were revised to take account of the additional priority projects and the SRV application with two versions of the Draft Revised 2013-2017 Delivery Program prepared for public exhibition – one **with** an SRV and one **without** an SRV. A revised Long Term Financial Plan and appendices were also developed for the Workforce Management Plan and the Asset Management Strategy to identify the impact of the proposed SRV application.

Stage 2 engagement was held during November 2013-February 2014 in conjunction with the exhibition of the 2014-2015 Operational Plans and associated revised IPR documents. This engagement did not have a high response despite the varied methods of engagement undertaken however one response indicated strong support for the SRV and the IPR framework. This minimum response can demonstrate the community's satisfaction with the reduced option being considered.

Overall Council believes that it has succeeded in making its community aware of the need for, impact of and extent of the Special Rate Variation for a permanent one-off 10% increase in rates in 2014/2015 through the community engagement undertaken in both stages 1 and 2 and has exceeded the requirements of the guidelines (Criteria 2) with the extensive and varied information and engagement methods it has undertaken.



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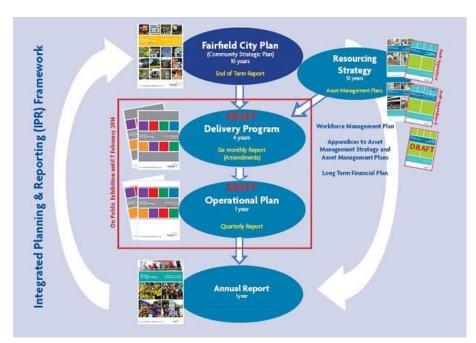


INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Integrated Planning and Reporting (IPR) Framework (Local Government Amendment: Planning and Reporting Act 2009) aims to improve Council's long-term community, financial and asset planning. This approach acknowledges Local Government's unique position as the only agency with an interest in all aspects of Fairfield City. It formalises the role of Council as the key advocate for the community in relation to all issues.

The IPR Framework requires Council to develop a:

- Community Strategic Plan (Fairfield City Plan): 10 year plan identifying the community's main
 priorities and aspirations which covers all aspects of the Local Government Area (LGA), including
 those issues that are the responsibility of the Federal and State Governments, the not-for-profit and
 private sectors
- Resourcing Strategy: (Long Term Financial Plan, Asset Management Strategy, Workforce Management Plan). Identifying what money, assets and people Council has available to deliver for its community
- Delivery Program: 4 year program identifying Council's commitment during its term of office
- Operational Plan: 1 year plan outlining Council's activities and budget
- Annual Report: Reporting on Council's progress on achieving the Delivery Program and Operational Plan.



The Fairfield City Plan identifies the community's main priorities and aspirations for the future and must address social, environmental, economic and civic leadership issues for the City.

Council has a special role to play in the development of this Community Strategic Plan in that it is the agency which has been charged with its development. However, it is not the Council's sole responsibility to deliver on all the community outcomes identified in the Plan. A range of other governments (both Federal and State), organisations, institutions, agencies as well as every resident will have an important role to play in delivering the community outcomes identified in this plan.



COMMUNITY PRIORITIES & EXTRA PROJECTS

Council undertook a comprehensive consultation in 2010 and again in 2012 to inform the Fairfield City Plan 2012-2022. The community was engaged to identify its needs, priorities and aspirations. As a result, Council identified a number of issues that the Community would like to see delivered over the next 10 years. The 10 priorities are:

Priority 1 - Improved Community Safety
Priority 2 - A Clean and Attractive Place

The top 10
Things we would
like to see in
Fairfield City
by
2022
Priority 3 - Better Health Services
Priority 4 - Less Rubbish Dumping
Priority 5 - Cleaner Environment
Priority 6 - Improved Roads
Priority 7 - Better Public Transport
Priority 8 - Access to Schools, Universities and TAFE
Priority 9 - More Parking
Priority 10 - More Activities for Children and Youth

Council also undertook a Service Levels and Indicators Survey (SLI Survey). This survey sought to examine the community attitudes and perceptions towards current and future services and facilities provided by Council along with responses to indicators identified in the City Plan. One of the key objectives of the research was to assess and establish the community's priorities and satisfaction in relation to Council activities, services and facilities.

Whilst the overall outcome of the survey was that the community were relatively satisfied with Council's services there are always areas that could be improved. Key findings from the survey identified that Council needed to improve in areas such as condition of local roads, provision and maintenance footpaths, maintenance of cycleways and local parks and gardens, keeping public places in shopping centre clean and litter control and rubbish dumping to name a few.

The SLI Survey utilised what is known as Shapley's Value Regression and this identified a number of indicators that would see the community's overall satisfaction with Council improve. Areas that were identified were condition of roads, footpaths and cycleways, local gardens and parks, keeping public areas in shopping centres clean, managing natural hazards and sportsgrounds.

In developing its 2013-2017 Delivery Program Council reviewed the community's priorities along with the outcomes of the SLI Survey seeking to ensure that its services, initiatives and priorities were in line with the community's priorities.

Council then reviewed its Resourcing Strategy that looked at what money, assets and people, it has available over the next 10 years to deliver on these services. The Resourcing Strategy identified a number of areas that impacted on Council including its limited ability to source other areas of income with rates providing over 60% of its income, the increasing costs and skills required of staff and the increasing asset backlog.

A major consideration from the Resourcing Strategy that impacted on the delivery of the projects identified by the community was the expiring current Special Rate Variation that has been in place since 2001. Funding from this was used to develop a new pool and grandstand at Prairiewood Leisure Centre, renovations at Fairfield Leisure Centre, the new Cabravale Leisure Centre, the upgrade of many parks as part of the Parks Improvement Program and significant traffic management works in the Cabramatta Town Centre. These were all significant initiatives which were developed for the community both for now and into the future.



Therefore, after considering the community's priorities, outcomes from the SLI Survey and the Resourcing Strategy, Council reviewed its services. In this process Council looked to align its services to best meet the community's needs and priorities. In some areas increases were made and in others there were decreases. Results of these can be found under the efficiencies section in Council's Revised 2013-2017 Delivery Program (refer to page 31). Whilst these efficiencies saw Council able to deliver more and/or change its service delivery to meet needs and priorities there were still a number of extra projects that were identified by the community it could not afford from its current budget. These are listed below along with a reference to the community priorities they address:

Priority No.	Initiative Name	Cost \$	Relationship to Community Strategic Plan Priorities	Relationship to Service Levels and Indicators Survey	Links for Fairfield City Community Profile/Needs
1	Fairfield Library Expansion Add a second storey to Fairfield Library to create additional study space to meet the community's growing needs within the area.	5,000,000	Priority 8 – Access to Schools, Universities and TAFE		Assist in high youth unemployment Address some of the multicultural needs of the community Meet library benchmarks for the catchment population
2	Water Park Prairiewood Leisure Centre – Upgrade Stage 2 Additional feature at the Prairiewood Leisure Centre which incorporates a water park with multiple water features for children of various ages, along with other play facilities for families to enjoy.	1,500,000	Priority 10 – More activities for children and Youth		Ensure Council provides affordable opportunities for our socially disadvantaged community
3	Sportsgrounds Renovation and Upgrade The program will renovate and upgrade sportsgrounds throughout the local government area, increasing the standard of sporting facilities to residents and visitors.	1,000,000 per year	Priority 10 – More activities for children and Youth	Key area 2 – Clean and Maintained	
4	Open Space Upgrades To make open space areas within Fairfield more user friendly, accessible and updated.	460,000 per year	Priority 2 – A clean and attractive place	Key area 2 - Clean and Maintained	
5	Community Buildings Upgrades To renew the community centres, halls and other buildings currently owned by Council to make them more accessible and updated for wider use by the community.	1,700,000 per year	Priority 2 – A clean and attractive place	Key area 2 – Clean and Maintained	Ensure Council provides affordable opportunities for our socially disadvantaged community



6	Fairfield Heights Town Centre Upgrades Renew the Fairfield Heights Town Centre to create a more updated and attractive area for local businesses, residents and visitors.	1,800,000	Priority 2 – A clean and attractive place	Key area 2 – Clean and Maintained	Support economic development and job opportunities especially for high youth unemployment
7	Cabramatta Town Centre Upgrades Renew the Cabramatta Town Centre to create a more updated and attractive area for local businesses, residents and visitors.	1,020,000	Priority 2 – A clean and attractive place	Key area 2 – Clean and Maintained	Support economic development and job opportunities especially for high youth unemployment
8	Roads, Kerb & Gutters Upgrades To ensure that roads, kerb and gutter are maintained to meet the increasing expectations of our community.	1,500,000 per year	Priority 6 – Improved Roads	Key area 3 – Getting Around	
9	Drainage Upgrades To update our drainage to ensure that it meets the needs of the city by reducing potential flooding and cleaner streets and waterways.	370,000 per year	Priority 5 –Cleaner Environment	Key area 2 – Clean and Maintained	
10	New Fairfield City Centre Park – The Crescent Construct a Fairfield Town Centre Park which will provide a modern meeting place in the central business district for residents and visitors to enjoy.	1,800,000	Priority 10 –More activities for children and Youth	Key area 2 – Clean and Maintained	Ensure Council provides affordable opportunities for our socially disadvantaged community



METHODOLOGY

Before making a decision on whether to apply for an SRV, Council developed an engagement strategy which looked at three SRV options for funding the proposed projects and sought community feedback on the options.

In line with the Integrated Planning and Reporting guidelines, the engagement strategy identified how Council would engage its community as widely as possible on the SRV options ensuring that it reached the hard-to-reach groups within the City.

The SRV community engagement strategy comprised two stages:

- Stage 1 was the distribution of information to the community including a survey to inform Council of what additional projects and increased services are priorities for the community. Stage 1 was held from June 2013-September 2013
- Stage 2 was the second round of engagement based on the results of Stage 1 and the resulting amendments made by Council. Stage 2 was held from November 2013-February 2014

STAKEHOLDERS

The Community Engagement Strategy aimed to engage with the community on a number of levels from *informing*, *consulting*, *involving* to *collaborating* to ensure the community had on-going opportunities to be involved.

The Strategy sought to engage as many community members as possible. It mostly targeted ratepayers within Fairfield City due to the impact of the Special Rate Variation on them, but also included:

- Community Stakeholders rate paying and non rate paying residents, businesses, landowners, community groups, sporting clubs and interest groups
- Businesses the Chamber of Commerce and Town Centre Committees as well as individual businesses
- Non-government and not-for-profit organisations (NGO) NGOs are instrumental in reaching the community and advocating for community needs
- Councillors Councillors promote and lead community engagement and consider advice on resource implications and discuss this with the community prior to making decisions
- Hard to reach groups and the disengaged
 - People from culturally and linguistically diverse backgrounds
 - Young people (12-24 years)
 - Older people
 - Disadvantaged
 - Aboriginal and Torres Strait Islander people
 - People with a disability



Listed below are the marketing and communication tools which were used to engage the community in the Fairfield LGA on the SRV options.

Marketing and Communication Tools

Council's "Have Your Say" Online Survey

Facebook

Twitter

Local Government Open Day at Council's Administration Centre

Smithfield/Wetherill Park Group Meeting

SRV Public Information Session, Fairfield RSL Club (translators provided)

SRV Public Information Session, St Johns Park Bowling Club (translators provided)

SRV Public Information Session, Cabra Vale Diggers RSL Club (translators provided)

Cumberland Business Chambers

Wetherill Park Rotary Club

City Connect

City Life

Council website - including other language option

FCC - "Have Your Say" Online Survey

Facebook

Twitter

SRV flyer distribution

Local Government Open Day

Advertising at Libraries

Advertising at Leisure Centres

Advertising at Child Care Centres

Advertising in Ethnic Newspapers - El Telegraph

Advertising in Ethnic Newspapers - Dan Viet

Advertising in Ethnic Newspapers - Australian Chinese Daily

SRV Advertising in Ethnic Newspapers - Extra Informativo

Information stalls: Whitlam Library (predominately Asian translators present)

Information stalls: Fairfield Library (predominately Arabic translators present)

Information stalls: Bonnyrigg Library (multilingual translators present)

Information stalls: Wetherill Park (multilingual translators present)

Fairfield Migrant Interagency Group

Spanish Seniors Group (Amigas Unidas) Translator provided

Spanish Seniors Meeting Prairiewood Translator Provided

Arabic Women's Group

MCCS Computer Class unemployed people - CALD*

Multicultural Advisory Committee

Advisory Committees / Focus groups

Bonnyrigg New Leaf Community

Youth Workers Network

Fairfield Youth Workers Network

Vision Impaired Group CALD

Fairfield Aboriginal Advisory Committee

Aboriginal Advisory Committee

Men's Shed - retired men from CALD backgrounds

Seniors Network Group

Club Marconi - Italian Seniors Group

* CALD: Culturally and Linguistically Diverse



Stakeholder profile

Fairfield is one of the most culturally diverse areas in Australia. Fifty per cent of people in Fairfield City come from countries where English is not the first language and 70% of people speak a language other than English at home. Overall, 25.9% of the population speak English only, compared with 62.2% for Greater Sydney. The dominant language spoken at home, other than English, in Fairfield City is Vietnamese (19.1%) (ABS data 2011).

Fairfield City has a high level of disadvantage compared to the rest of Sydney and Australia. The 2011 SEIFA Index of Relative Social-economic Disadvantage shows a score of 886 for Fairfield LGA. This is below the average score of 1000 and indicates the LGA is more disadvantaged than the national average (ABS data 2011).

Fairfield City has a small proportion of people who have formal qualifications with 60.3% having no qualifications, meaning its workforce is predominantly unskilled (ABS data 2011). Unemployment rates for the City are high (9.7%) which is approximately double the rate of unemployment compared to Greater Sydney (5.7%) (ABS data 2011).

7.0% of the population in Fairfield City report needing help in their day-to-day lives due to disability while the percentage in Greater Sydney is only 4.4% (ABS data 2011).

Young people account for 14.9% of Fairfield City's population. Their high levels of disadvantage, coupled with lower levels of schooling and English as a second language, have contributed to 21.5% unemployment rate for people aged 15-24.

Engagement considerations

- A broad representation of the Fairfield community is reached including a range of cultural groups
- Participants have a clear understanding of the goals and objectives of the engagement, including the level and method
- A range of engagement methods appropriate to the target group is used
- Information is presented in plain language
- Information is translated into major community languages where possible
- Interpreters, language aids, bi-lingual community educators and community partners are used where needed
- Appealing methods are used to engage with young people
- A range of methods are used that do not rely on written material
- Use informal community networks and community leaders
- Undertake engagement activities in range of venues and reduce transport and financial barriers



MARKETING AND COMMUNICATION PROGRAM

The marketing and communications program for both stages aimed to:

- Engage and raise awareness for all members of the local community (specifically rate payers)
- Encourage community feedback on the rate increase
- Provide an alternative platform for residents to voice their opinions
- Clearly identify the community/individual benefits of the SRV
- Clearly identify and promote the SRV projects and the vision for Fairfield City
- Encourage community consultation and community feedback
- Clearly identify the cost impacts of the SRV
- Build a positive brand identity/response for Council

Key themes and messages included:

- What this means for the individual and the community
- What the resident is currently paying and what services have been implemented
- Outlook for the future needs of Fairfield City
- Promote the benefits of the SRV and associated projects
- Encourage 'Have your say' community responses
- Build awareness and recognition of SRV and the need for the SRV.



COMMUNITY ENGAGEMENT - STAGE 1

Council implemented a comprehensive community engagement campaign to inform and seek feedback from the local community on a proposed special rate variation and various options.

The engagement strategy involved information being provided to the community on what a Special Rate Variation is, how it is applied, what it would be used for, and the impact that it would have on their rates. Council also provided an opportunity for the community to provide feedback through a survey in which they could respond on their preference for the three options or provide another option and/or comments in relation to the projects identified.

The engagement campaign for Stage 1 ran from February to September 2013.

The SRV communications plan for Stage 1 encompassed community engagement through the following mediums:

- Community survey (translated into 5 languages and distributed through numerous networks, Council centres and community groups)
- Mail-out of SRV information leaflet including community survey to 65,000 households
- Public information sessions hosted by the Mayor (3 held)
- Community focus groups
- Councillors
- Council's Place Managers meeting with business stakeholders
- Business Newsletters
- Various committees
- Posters and leaflets at Council facilities (including the Administration Centre, leisure centres, child care centres, community centres and libraries)
- Online survey
- Council website and social media
- Fairfield City Champion newspaper advertisements in City Connect
- Printed media releases and various advertisements around the city (newspapers, city banners)
- Advertisements in ethnic print media (Arabic, Vietnamese, Chinese, Spanish)

COMMUNITY INFORMATION AND SURVEY

Council developed an extensive range of community engagement material in plain English which included a leaflet with survey (postage paid and translated), posters, banners, information sheets on each of the projects, frequently asked questions sheets, advertisements, a website page and online survey, notice board displays and power point presentations for both the external community and staff.

This material was targeted to inform the community about the current SRV expiring, the impact of a new SRV, the projects that were being considered and the impact on their rates. The material asked the community to make a choice about extra Council services and the options to fund them through an SRV.

The community were provided with a number of options to respond to this information ranging from sending an email or letter, completing a paper survey and returning to council through postage paid or dropping off to anyone one of Council's facilities where boxes were provided. The community could also respond online by visiting Council's 'Have your say' website which included more detailed information and an online version of the survey.

Information was distributed as broadly as possible with staff across the organization educated on the SRV and its implications so that this could be spread through our contact with customers in all



situations. Notifications and information were distributed to various numerous council sites including Libraries, all Leisure and Child Care Centres, Administration Building and a number of community centres.

Engagement of Businesses was given careful consideration. Council sought to engage businesses through their place management team consultations as well as development of material specifically related to businesses to ensure that they were properly informed of Councils options for an SRV and the associated works. Increases in rates for businesses was itemized on fact sheets and a separate information was developed and distributed through the newsletters in each of the business centres as well as on the Smithfield/Wetherill Park business website. Below are some of the more formal avenues where the SRV information was discussed and information circulated.

Engagement Type	Description
Smithfield/Wetherill Park Group Meeting	Discussion
Cumberland Business Chambers	Discussion with President and General Manager
Wetherill Park Rotary Club	Informal discussions with representatives
Cabramatta, Canley Vale, Canley Heights Business Newsletter	Business Information on SRV included in Newsletter
Fairfield City Centre Business Newsletter	Business Information on SRV included in Newsletter

It is important to not that Council also distributed information through its sporting clubs and community groups. Council also distributed letters to contact lists that were currently held by various departments within the organization advising them of the SRV options being considered and where to find further information to have their say.

The information leaflets including a survey were also delivered to over 65,000 homes throughout the Fairfield local government area and also displayed and distributed through Council facilities along with the translated versions of the leaflets in the five main languages.

The leaflet outlined the following three special rate options for ratepayers:

Option 1 – No Special Rate Variation, only 3% rate peg increase

This option means that no projects from the extra projects list can be implemented.

Option 2 – 2% each year for six years plus 3% rate peg increase

This option means that the following projects could be implemented from the extra project list:

- 1. Fairfield Library Expansion
- 2. Water Park Upgrade Stage 2 Prairiewood Leisure Centre
- 3. Sportsground Renovation and Upgrade
- 4. Open Space Upgrades
- 5. Community Buildings Upgrades
- 6. Fairfield Heights Town Centre Upgrade
- 7. Cabramatta Town Centre Upgrade
- 8. Road, Kerb and Gutter Upgrades (partial).
- Option 3 5%, 4%, 3%, 2%, 1% over 5 years plus 3% rate peg increase

This option means that the following projects could be implemented from the extra projects list:

- 1. Fairfield Library Expansion
- 2. Water Park Upgrade Stage 2 Prairiewood Leisure Centre



- 3. Sportsground Renovation and Upgrade
- 4. Open Space Upgrades
- 5. Community Buildings Upgrades
- 6. Fairfield Heights Town Centre Upgrade
- 7. Cabramatta Town Centre Upgrade
- 8. Roads, Kerb and Gutter Upgrades
- 9. Drainage Upgrades
- 10. New Fairfield City Centre Park The Crescent.

The following are examples of some of the information developed for the community:

SRV information leaflet







Examples of advertisements in local paper and posters in Council facilities





Examples of advertisements in local paper cont.. (Fairfield City Champion – City Connect Page)

FAIRFIELD CITY CHAMPION 26 JUNE 2013 FairfieldCity REFERENDUM 'YES' WILL ENSURE COUNCIL FUNDING suring the Federal vernment is 7 AUGUST 2013 PUBLIC EXHIBITIONS FAIRFIELD CITY CHAMPION



Some articles on the SRV in the local papers





Have your Say Posters

(Used in displays, at community groups and meetings as well and online)



Example of displays Bonnyrigg Library & Open Day



LG Open Day - Special Rate Variation -July 31, 2013 at Fairfield City Council





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Website and Social Media information

(Included all documentation developed including frequently asked questions sheets, information sheets on projects and tables identifying rates increases)





Frequently asked questions and fact sheets

Frequently asked questions on understanding your rates, an SRV and funding options. Fact sheets on Council services, how are we talking to you, Council Assets and Business Information. Understanding a Special Rate Variation Assets – Information Sheet FairfieldCity Understanding your Rates **FairfieldCity** HAVE YOUR SAY - EXTRA COUNCIL SERVICES uncil is committed to continuing the existing services you have told us are tortant to you, with the adoption of Council's Delivery Program 2013-2017. We be also able to carry out some improvements to the City from our on-going longer, including increased cleaning in the town centres, additional CCTV cameross the City and more can parking. FairfieldCity How are we talking to you?



Advertising in Council magazines

City Life Issue 59





PUBLIC INFORMATION SESSIONS

In order to offer a variety of means to be able to access information on the SRV Council developed three Public Information Sessions hosted by the Mayor, these were spread out across the City and undertaken at different times during the day and night in order to cater for varying needs within the community. The following locations and times were selected;

Date	Time	Venue	Room
19 th August 2013	6.30pm – 8.30pm	Fairfield RSL 14 Anzac Avenue Fairfield NSW 2165	The Horsley
21 August 2013	10.00am-12 Noon	St John's Park Bowling Club 93 Edensor Road, St John's Park NSW	Edensor Room
21 August 2013	6.00pm-8.00pm	Cabravale Diggers Club 1 Bartley Street Canley Vale NSW	Wisteria Room

These information sessions were held by Council to provide the community the opportunity to have an informal discussion on the Special Rate Variation, how it will impact them and them with the opportunity to ask questions and access details on the options and works being considered.

The sessions were set up with a presentation by the City Manager providing an overview of what an SRV is how it came about and what was being considered, then the community had an ability to review information booths where experienced staff were available for any questions pertaining to the projects (tables for each project being considered), their rates, long term financial plan and Councils budget, etc. At these sessions Council also catered for its diverse community offering translation services at all sessions.

Despite dedicated advertising and communication of these sessions Council had a very limited attendance rate with less than twenty people attending the three sessions combined. However for those that did attend they acknowledged the effort and that all the information was detailed, informative and enabled them to better understand why Council needed to apply for an SRV. Some comments were that 'it was extremely informative', 'provided them with a better understanding of what Council does and why they need to do these things' and 'it's about time Council addressed their asset backlog'.

Photo's from Information Session – August 19, 2013 Fairfield RSL Club



Information Session - Special Rate Variation -

















Information Session – run sheet example and booth details

Public Information Sessions – 19 August 2013

Time	Allocated Time	Name	Outline Presentation Points	
6.30pm	15 min		Registration, tea coffee biscuits provided	
6.45pm	10 min	Alan Young City Manager	 Ask to be seated WHS for location Welcome to Public Information Session on Special Rate Variation Options note Mayor and any Councillors present Advise how tonight is going to run – set scene only going to sit for a short period, I am going to provide a short introduction then we will be inviting you to have a look at the tables set up where you will be able to get answers your questions regarding any of the projects or about your rates and what the increase might mean to you. Let's start with the basics - What is a Special Rate Variation? Timeline – no decision on application yet however need to decide by December whether to apply to IPART or not and if Council does apply IPART make a decision in June 2014 Current SRV – was for 13 years and finishes in June 2014 before the new one would commence SRV money is set aside for those projects since 2001 new applications would not be for that long there more likely to be 3-6 years. 	
6.55pm		Information Tables Various refer attached	 Have staff here tonight for you to ask questions of on the projects and the affects the SRV will have on your rates Tables have been set up for you Please complete the survey before you leave so you can have your say 	
8.30pm		Close		

0.00pn	-	10.000		at a
Table No.	Group Manager/ Manager	Specialists	Information Tables	What the tables discuss.
1	Mick Raby	Zahid Hassan/ Brad Cutts	Assets – Civil and Built Roads, Kerb and Gutter, Buildings, Drainage	 What roads are going to be fixed? What buildings are going to be upgraded? Why do we need to fix the drainage? Why do you need to spend more on roads?
2		Alison Mortimer/ Brad Cutts	Assets – Open Space Open Space and Sportsfields	 What sportgrounds are you going to be doing up? What needs to be upgraded in the open space?
3	Dave Niven/ Amanda Bray	Ross Wilson/ Carolyn Burke (Wed am only)	Library Expansion/ Water Park	 Why are you expanding Fairfield Library? How long is it going to take to construct the Library? What is a water park? Why are we building a water park? What benefit is there to having the water park?
4	Dan Favotto	Tony Walker/ Cheryl Bosler	Cabramatta/ Fairfield Heights Upgrades/ Fairfield Town Centre Park - The Crescent	 What do the upgrades include? How will this benefit us? What is the park going to include?
5	Petra Tinker	Fred Lloyd/ Suzie Melkie	Rates	 How are my rates calculated? What rates do I pay now? What other charges are on my rates notice? How much will I pay with the increase?
6		Tony Smith/Theo Peereboom	Long Term Financial Plan	 Why do we need to pay more? Can't you get money from somewhere else? What savings have you made to try and pay for these?
7	Andrew McLeod	Anna Cortese	General Council Information	 My bins didn't get emptied how can I get this done? My neighbour is building a carport There is a pot hole in my street that needs to be fixed.
	Mel Hollier	Lisa Mahoney/ Pamela Riviera	SRV Survey	This table is for completing the survey.
		Comms	Photo's on the night	±

Additional People - Ross Smith, Di Cuthbert, Tim Robinson



Examples of Posters and other information developed for all Public Information Sessions





ENGAGING THE CULTURALLY DIVERSE COMMUNITY

As previously identified Fairfield is one of the most culturally diverse areas in Australia with over 50% of people in Fairfield City come from countries where English is not the first language and 70% of people speak a language other than English at home.

Fairfield also has the highest number of humanitarian and family visa refugees in NSW which also presents another challenge for Fairfield in engaging its community as there is a tendency for these refugees to have authority issues and do not want to engage with government officials as well as the need to cater for and be responsive to religious considerations such as time food and practices. Council has incorporate this consideration into all its practices when dealing with the community and has required Council to partner closely with ethnic specific and settlement services.

To capture the broader (multicultural) community, surveys were distributed in five community languages to community groups and councils facilities, community information stalls were set up in Libraries with interpreters and advertisements were placed in four ethnic newspapers. This ensured that Council met the criteria as issued by the Division of Local Government.

SRV engagement was held with the committees and ethnic specific community groups that meet with Council officers on a regular basis (refer to table 3 below). This ensured that the SRV information was available, explained and distributed as much as possible to Fairfield's culturally diverse community in the most appropriate way possible.

Туре	Description	Attendees
Multicultural Advisory Committee	PowerPoint, flyers and surveys	12
Information stall: Whitlam Library (predominately Asian)	flyers and surveys	15
Information stall: Fairfield Library (predominately Arabic)	flyers and surveys	13
Information stall: Bonnyrigg Library (multilingual)	flyers and surveys	12
Information stall: Wetherill Park Library (multilingual)	flyers and surveys	16
Fairfield Migrant Interagency Group	PowerPoint, flyers and surveys	31
Spanish Seniors Group (Amigas Unidas) x 2	PowerPoint, flyers and surveys	45
Spanish Seniors Meeting Prairiewood	PowerPoint, flyers and surveys	25
Vision Impaired Group CALD*	PowerPoint, flyers and surveys	13
Men's Shed – retired men from CALD backgrounds	PowerPoint, flyers and surveys	20
Arabic Women's Group	PowerPoint, flyers and surveys	18
Computer class – Vietnamese and Chinese (limited English)	PowerPoint, flyers and surveys	27
Bonnyrigg playgroup from CALD backgrounds	PowerPoint, flyers and surveys	17
MCCS computer class unemployed people - CALD	PowerPoint, flyers and surveys	10
Club Marconi – Italian Seniors Group	flyers and surveys	58
Cabramatta Moon Festival	flyers and surveys	Various
* CALD: Culturally and Linguistically Diverse		
TABLE 3: Community groups and committees		



Presentation developed for community groups and committees



Other information utilised for these discussions were the fact sheets and posters developed for the community.

A large number of surveys were completed at these sessions along with feedback and these were incorporated into the final survey results. A summary of the feedback received by officers attending these sessions are as follows;

- Too much to pay
- Do not want an increase but want more services
- Need to provide more services for non English speaking community's
- SRV Projects not related to the elderly and want to see more services for them
- Pensioner rebates need to increase if increasing rates
- Other questions and issues were raised relating to current services and these were forwarded to the appropriate departments

At these sessions participants were also encouraged to attend the information sessions where further information could be made available.



Translated SRV information leaflet and survey in five main languages











Translated advertisements place in ethnic newspapers

Туре	Description
Advertising in ethnic newspapers – El Telegraph	1/4 page advertisement
Advertising in ethnic newspapers – Dan Viet	1/4 page advertisement
Advertising in ethnic newspapers – Australian Chinese Daily	1/4 page advertisement
Advertising in ethnic newspapers – Extra Informativo	1/4 page advertisement



Chinese advertisement



Vietnamese advertisement



Arabic advertisement



Spanish advertisement



RESULTS - STAGE 1

SURVEY AND FEEDBACK

Stage 1 community engagement was completed on 27 September 2013. This was the closing date of the SRV survey and comments which allowed the community to review three options to fund a list of 10 projects.

During the engagement period, Council used a variety of methods to engage its community as identified in the table below. This level of engagement is demonstrated by the number of surveys completed 1,149 completed surveys and many comments with these, which is a high response from the Fairfield City community and makes this a statistically valid survey.

Туре	Description	No. Attendee's/Circulation
City Connect	Campaign in Champion Newspaper	No: of Issues 13 Circ each = 58,112
City Life	Fairfield LGA Distribution	65,000
Smithfield/Wetherill Park	Discussion	2
Group Meeting	2.000.00.0	_
FCC Website	Social Media	238,899 hits
FCC - "Have Your Say"	Social Media	1149 Surveys
Online Survey		1919 Visits
Facebook	Social Media	573 Likes
Twitter	Social Media	1,100 Followers
SRV Flyer Distribution	Brochure	65,000
Advertising FCC – Admin. Centre	Posters and Flyers	15,563 approx. per 1/4
Advertising within FCC Services - Libraries	Posters and Flyers	200,692 approx. per 1/4
Advertising within FCC Services – Leisure Centres	Posters and Flyers	96,541 approx. per 1/4
Advertising within FCC Services – Child Care Centres	Posters and Flyers	1,138 families were distributed with survey
SRV Advertising in Ethnic Newspapers – El Telegraph	1/4 Page advertisement	Weekly Circulation: 33,000 Dates are week of: 29/7/2013 & 12/8/2013
SRV Advertising in Ethnic Newspapers – Dan Viet	1/4 Page advertisement	Weekly Circulation: 20,000 Dates are week of: 29/7/2013 & 12/8/2013
SRV Advertising in Ethnic Newspapers – Australian Chinese Daily	1/4 Page advertisement	Weekly Circulation: 22,000 Dates are week of: 29/7/2013 & 12/8/2013
SRV Advertising in Ethnic Newspapers – Extra Informativo	1/4 Page advertisement	Weekly Circulation: 25,000 Dates are week of: 29/7/2013 & 12/8/2013
LG Open Day	Stalls – FCC Services and Surveys on SRV	400
Seniors Network Group	PowerPoint, Flyers and Surveys	12
Bonnyrigg 'New Leaf' Community	Discussion	3
Multicultural Advisory Committee	PowerPoint, Flyers and Surveys	12



Туре	Description	No. Attendee's/Circulation
Library Information Stall -	Flyers and Surveys	15
Whitlam Library		
(predominately Asian)		
Library Information Stall – Fairfield Library (predominately Arabic)	Flyers and Surveys	13
Library Information Stall – Bonnyrigg Library (multilingual)	Flyers and Surveys	12
Library Information Stall – Wetherill Park (multilingual)	Flyers and Surveys	16
Fairfield Migrant Interagency Group	PowerPoint, Flyers and Surveys	31
Mayor Crime Prevention Committee Group – various organisations and members of public	PowerPoint, Flyers and Surveys	16
Spanish Seniors Group (Amigas Unidas) x 2	PowerPoint, Flyers and Surveys	45
Spanish Seniors Meeting Prairiewood	PowerPoint, Flyers and Surveys	25
Youth Workers Network – various representatives from local organisations with young people/families	PowerPoint, Flyers and Surveys	18
Public Information Session – SRV (pm)	Fairfield RSL Club – variety of material mediums	8
Public Information Session – SRV (am)	St Johns Park Bowling Club – variety of material mediums	3
Public Information Session – SRV (am)	Cabra Vale Diggers RSL Club – variety of material mediums	2
Fairfield Aboriginal Advisory Committee	Flyers/Surveys	7
Cumberland Business Chambers	Discussion with President and General Manager	3
Fairfield Storytime Parents Group	PowerPoint, Flyers and Surveys	20
Vision Impaired Group CALD	PowerPoint, Flyers and Surveys	13
Aboriginal Advisory Committee	PowerPoint, Flyers and Surveys	10
Men's Shed – elderly men from different CALD backgrounds who are retired or disabled	PowerPoint, Flyers and Surveys	20
Arabic Women's Group	PowerPoint, Flyers and Surveys	18
Wetherill Park Rotary Club - Representatives	Informal Discussion	2
Computer Class Group – Vietnamese and Chinese (limited English)	PowerPoint, Flyers and Surveys	27
Bonnyrigg Playgroup from CALD backgrounds	PowerPoint, Flyers and Surveys	17
AC – Focus groups	PowerPoint, Flyers and Surveys	17
MCCS Computer Class unemployed people - CALD	PowerPoint, Flyers and Surveys	10
Club Marconi – Italian Seniors Group	Flyers and Surveys	58



Туре	Description	No. Attendee's/Circulation
Mayor Crime Prevention Group	Flyers and Surveys	15
Fairfield Youth Workers Network	Flyers and Surveys	18
Cabramatta Moon Festival	Flyers and Surveys	Various

The following tables provide the results of the survey with over half of the respondents (50.8%) showing support for a special rate variation and the implementation of extra projects (Table 1).

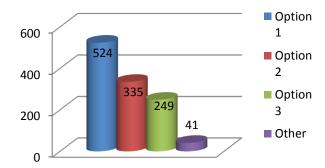
Option	Total	%
No SRV	524	45.6
For an SRV Option	584	50.8
Other	41	3.6
Total	1,149	100%

Table 1 – Summary SRV survey results

A breakdown of the responses to the three options and by what method they were received is at Table 2 below.

Option	Reply Paid	Online	Total	%
Option 1	443	63	524	45.6
Option 2	236	29	335	29.1
Option 3	169	39	249	21.7
Other	38	1	41	3.6
Total	886	132	1,149	100%

Table 2 – SRV survey results



Graph A - SRV survey results

Of the 1,149 surveys received, only 154 provided some form of comment in relation to the SRV options and projects. With such a low number of written responses in comparison to the number of surveys returned, and with no significant consistent response, there are no recommendations for changes based on these comments.

A summary of the feedback and comments received on the surveys and during information sessions and other presentations for each option is provided below:



No Increase (rate peg only)	cannot afford less increase, i.e. 1% stop doing other services projects not suitable reduce staff costs
2% each year over 6 years (including rate peg)	public amenities hours upgrade pools/gym of leisure centres sportsgrounds upgraded in partnership with clubs showground upgrade cleaning money spent on projects identified
5%, 4%, 3%, 2%, 1% over 5 years (including rate peg)	car parks community centre upgrades some projects not suitable, more youth projects drainage more important ensure money spent on identified projects showground upgrade leisure centre upgrades

This feedback was presented to Council with the final results. There were no significant and consistent messages in these responses other than affordability being the main concern for residents.

As outlined previously, Fairfield is one of the most culturally diverse areas in Australia. With 70% of people speaking a language other than English at home, it was essential that Council effectively engaged the broad community to inform them about the SRV application. Information was required to be presented in a way that all community members can understand.

To capture the broader (multicultural) community, surveys were distributed in five community languages and advertisements were placed in four ethnic newspapers. This ensured that Council met the criteria as issued by the Division of Local Government.

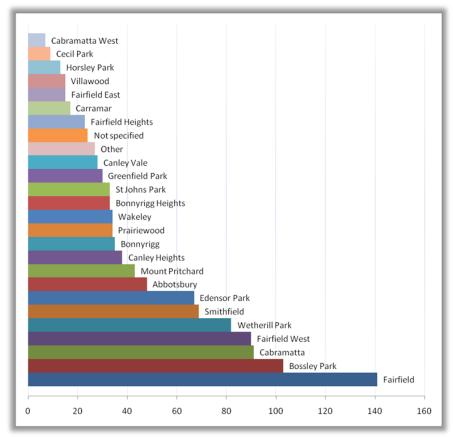


Of the 1,149 surveys received, 36 languages were listed as the main language spoken at home. A summary of the top 10 languages received from the surveys is provided in the table below.

Language	Total
English	765
Vietnamese	84
Spanish	76
Arabic	32
Chinese	25
Italian	24
Khmer	22
Assyrian	22
Cantonese	16
Mandarin	12
Other	71
Total	1,149

Table 3 – Languages represented in responses

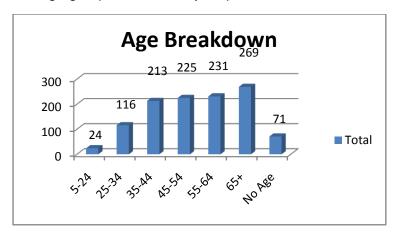
Council also demonstrates through the graph B and C below that there was a broad representation from across the city and a diverse age range.



Graph B – Home suburbs of survey respondents



The age groups of the survey respondents are as follows:



Graph C – Age groups of survey respondents

Overall the survey produced a significant response from the community with 1,149 received. These responses were representative of a diverse age, culture and location within the Fairfield LGA. The final results of the survey indicated reasonable support for an SRV whilst raising some concerns on affordability based on comments that were included with survey responses.

Listed below are the marketing tools which were used to engage the multicultural community in Fairfield LGA. All meetings/sessions held had translators provided to be able to respond to any questions that were raised.

Listed below are the marketing tools which were used to engage businesses in Fairfield LGA.

Engagement Type	Description	Attendees / Circulation
Smithfield/Wetherill Park Group Meeting	Discussion	2
Cumberland Business Chambers	Discussion with President and General Manager	3
Wetherill Park Rotary Club	Informal discussions with representatives	2
Cabramatta, Canley Vale, Canley Heights Business Newsletter	Business Information on SRV included in Newsletter	Approx. 1300
Fairfield City Centre Business Newsletter	Business Information on SRV included in Newsletter	Approx. 1300

SUMMARY

Stage 1 community engagement produced a significant response from the community as evidenced by the number of responses to the survey. The results from Stage 1 community engagement on options for the special rate variation indicated reasonable support for the proposals while raising some concerns on affordability.

The level of feedback Council received indicated that the community's awareness of the proposal – a key requirement of the SRV process from IPART'S guidelines.



COMMUNITY ENGAGEMENT - STAGE 2

During the development of the draft 2014-2015 Operational Plan in October 2013, Council reviewed the outcomes from its Stage 1 engagement, the rates and charges it levies, further reviewed funding options in addition to the SRV proposal and the list of proposed additional projects. During this deliberation Council was particularly mindful of affordability concerns identified by the community.

Based on these considerations, in October 2013 Council recommended a new SRV option of a permanent one-off increase in its rates of 10% (including the rate peg) in 2014/2015 and amended extra projects list (refer table 1 below) be considered by the community and included in Council revised IPR documents.

Table 1: Amended SRV Extra Projects List

5	5		00110015	0045 0040	0040 0047
Project	Description	Funding	2014-2015	2015-2016	2016-2017
		Source	\$	\$	\$
Fairfield Library	Construction of a second storey to	Asset sales +		1,800,000	
Expansion	Fairfield Library	Section 94 +	718,000		
		SRV	2,482,000		
	0 (1)	OD) /		005.000	000 000
W. t. D. I	Operation of the expanded Library	SRV	4 500 000	305,000	630,000
Water Park -	Stage 2 installation of Water Park facilities	SRV	1,500,000		
Prairiewood Leisure	racinties				
Centre	Maintenance	SRV		63,000	63,000
Sportsground	Design	SRV	100,000		
Upgrades					
	Works to upgrade sportsgrounds	SRV		900,000	1,000,000
	and sporting facilities	CD\/		400,000	400,000
Open Space Upgrades	Open space and park upgrades	SRV		460,000	460,000
Landsooning nork	Trees and landscaping along park	SRV	100,000	100,000	100,000
Landscaping park frontages program	frontages		,	,	,
Community Buildings	Design	SRV	170,000		
upgrades	Design	SILV	170,000		
upgrades	Renewal works for community	SRV		1,530,000	1,700,000
	centres, halls etc				
Fairfield Heights Town	Upgrade of public domain	SRV		600,000	
Centre upgrade					
		001/		4 000 000	
Cabramatta Town	Upgrade of public domain	SRV		1,020,000	
Centre upgrade					
Fairfield City Courtes	Construction of a Tours Course	SRV			4 000 000
Fairfield City Centre Park - The Crescent	Construction of a Town Square	SKV			1,800,000
Park - The Crescent					
Doodo Karband	Morko to repour reade heart and	CDV/		1 100 000	1 100 000
Roads, Kerb and	Works to renew roads, kerb and gutter	SRV		1,100,000	1,100,000
Gutter upgrades	gutter				
Footpath Connections	Construction to connect existing				
in Smithfield-Wetherill	footpaths and destinations	SRV	100,000	100,000	100,000
Park, Canley Heights and					
connecting car parks					
				.=	.== - : :
Drainage upgrades	Works to upgrade the existing	SRV		150,000	150,000
	drainage system				
<u>L</u>					



REVISED IPR DOCUMENTS

The DLG guidelines and IPART's assessment process are based on an expectation that Council has engaged the community in a discussion on funding required through the Integrated Planning & Reporting (IPR) process. Council has met this requirement through the Stage 1 community engagement that Council undertook.

The guideline also requires that;

'Before applying to IPART for a special variation to general income, Councils must adopt their Community Strategic Plan, Delivery Program, Long Term Financial Plan and where applicable, Asset Management Plan. Councils may only apply to IPART for a special variation to general income on the basis of those adopted IP&R documents. However, councils do not have to adopt their Operational Plan for the coming year before applying to IPART for a special variation.'

To ensure comprehensive community engagement and to meet this guideline requirement, Council's IPR documents have been revised to take account the new SRV option and amended extra projects list.

Draft revised 2013-2017 Delivery Programs

As part of revising the 2013-2017 Delivery Program Council has updated the program of works from its regular budget, as well as including the proposed SRV income and extra projects. Two versions of the Delivery Program were developed as follows:

Draft Revised 2013-2017 Delivery Program – without SRV This contains only works from Council's regular budget

Draft Revised 2013-2017 Delivery Program – **With** SRV This contains works from Council's regular budget <u>and</u> the SRV extra projects

Draft Long Term Financial Plan 2014/2015 - 2023/24

Council's Draft LTFP incorporates the SRV projects listed above as well as 5 financial options to fund Council's ongoing capital works and operating position. The option from the Draft LTFP included in the Delivery Program and Operational Plan is Option 5 - SRV 7% plus 3% rate peg (10%) in 2014-15 with Intervention in 2018-19.

Draft appendices to Asset Management Policy and Asset Management Strategy 2013/14 – 2022/23 and the individual Asset Management Plans

As part of revising the 2013-2017 Delivery Program, Council updated the Asset Management Policy and Strategy 2013/14 – 2022/23 as well as the individual Asset Management Plans. This incorporates Draft Appendices to include the proposed SRV income, extra projects and the impacts on the Asset conditions and asset backlog. The level of funds sought by the SRV, whilst not eliminating the backlog, will seek to maintain the current average condition of Council's assets to the service levels currently identified by the community. The Asset Management Plans (AMPs) seek to identify the priority and best utilisation of these funds to achieve this goal.

Draft appendix to Workforce Management Plan 2013/14 - 2022/23

The draft Appendix to the Workforce Management Plan 2013/14 - 2022/23 recognises the SRV initiatives will add approximately \$5 million per annum of additional works. These will require different expertise for all of the projects to be completed and operate successfully. The resources are identified as either being within existing capability within the organisation or requiring specialist skills and knowledge from an external provider.



The timing of the projects and programs reflect the requirements to increase organisational capacity prior to commencing works in order to deliver the expected projects and programs on the specified timetable.

STAGE 2 ENGAGEMENT CONSIDERATIONS

As with Stage 1, Stage 2 community engagement involved information being provided to the community on what a Special Rate Variation is, how it is applied, what it would be used for, and the impact that it would have on their rates. All considerations of the community profile were considered especially the hard to reach groups.

In order to support this Council, as identified above Council revised its IPR documents and clearly demonstrated the impacts of this by developing two versions of its documents, one demonstrating the impact of no SRV and one demonstrating the impact with an SRV.

Engagement was then combined with the exhibition of the Revised Draft 2013-2017 Delivery Program. Engagement included the standard public exhibition requirements along with the additional advertising and engagement to inform the community specifically on the SRV option being considered. This was done through a similar engagement method as undertaken in Stage 1 including distribution of information to the networks and committees previously engaged.

The community were invited to provide any comments and feedback to Council through Council's 'Have your Say' facility on its website, by contacting Council via email, letter or phone.

The Stage 2 exhibition and engagement campaign ran from November 2013 to February 2014.

Stage 2 of the community engagement strategy comprised the following

- Information flyer developed and distributed to Council facilities
- Information distributed to 65,000 households in City Life magazine
- Included in the public exhibition material on the Draft Revised 2013-2017 Delivery Programs and Draft 2014-2015 Operational Plans
- Advertising in City Connect weekly in The Champion newspaper
- Information on Council's website
- Discussions in social media (facebook/Twitter)
- Information presented to business network groups and included in newsletters
- Information presented at community network groups and committee's



Examples of Stage 2 SRV information and communication:

SRV Flyer - English













SRV Flyer - Khmer





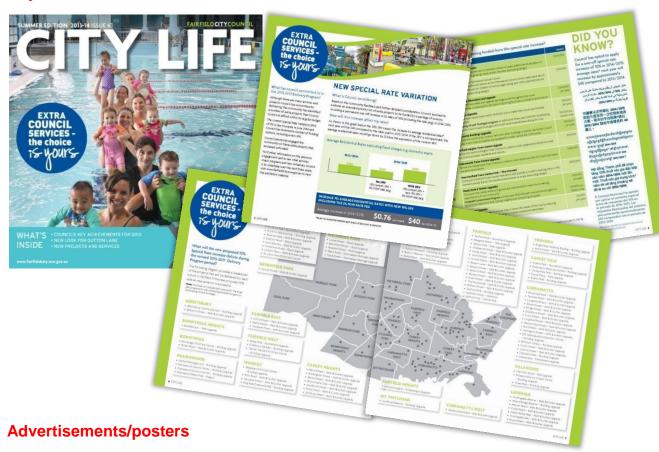








City Life Edition 61 - Summer Edition







Business Newsletters – Fairfield and Cabramatta, Canley Vale, Canley Heights (including translations) and Fairfield





Examples of advertisements in Fairfield City Champion – City Connect Page – (November 2014 – February 2014)





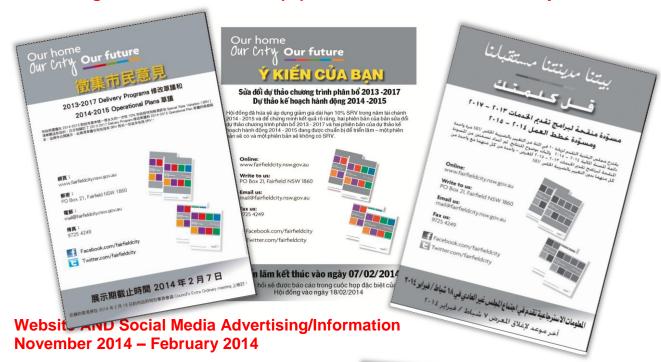
Fairfield Champion - Articles - November 2014 - February 2014

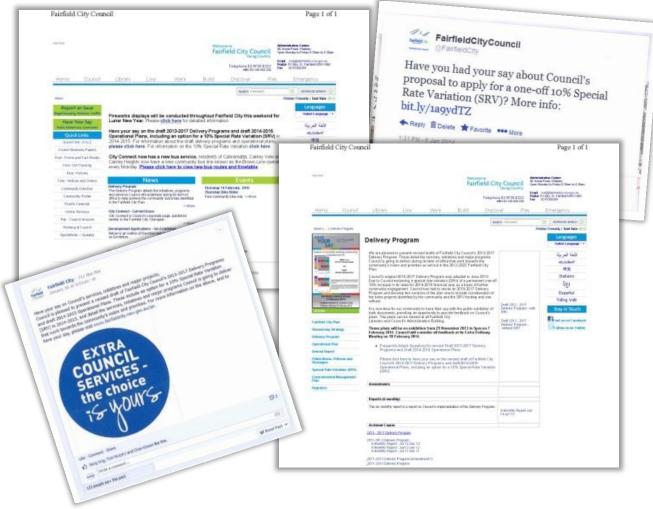






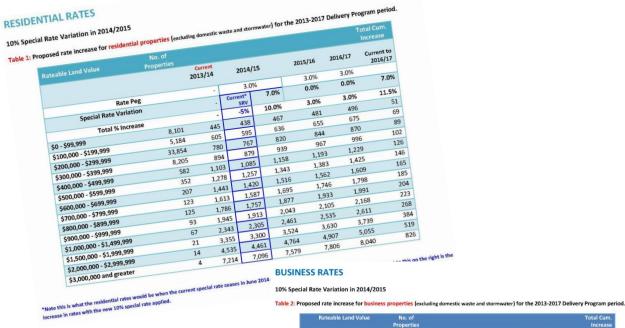
Advertising articles in Ethnic Newspapers - November 2014 - February 2014







Website Advertising/Information - November 2014 - February 2014 cont...



Rateable Land Value	No. of Properties						Total Cum
		2013/14	2014	/15	2015/16	2016/17	2016/17
Rate Peg			3.0	196	3.0%	3.0%	
Special Rate Variation		- (Current* 5% SRV	7.0%	0.0%	0.0%	
Total % Increase			-5%	10.0%	3.0%	3.0%	11.5%
\$0 - \$99,999	544	687	676	722	743	766	79
\$100,000 - \$199,999	950	1,383	1,360	1,453	1,497	1,542	159
\$200,000 - \$299,999	560	2,165	2,130	2,275	2,343	2,413	248
\$300,000 - \$399,999	350	2,991	2,942	3,142	3,237	3,334	342
\$400,000 - \$499,999	330	4,240	4,171	4,454	4,588	4,726	485
\$500,000 - \$599,999	219	5,250	5,165	5,516	5,681	5,851	601
\$600,000 - \$699,999	204	6,185	6,083	6,497	6,692	6,893	708
\$700,000 - \$799,999	130	7,058	6,943	7,414	7,637	7,866	808
\$800,000 - \$899,999	133	8,163	8,029	8,575	8,832	9,097	934
\$900,000 - \$999,999	85	9,012	8,864	9,467	9,751	10,043	1,032
\$1,000,000 - \$1,499,999	238	11,422	11,235	11,998	12,358	12,729	1,307
\$1,500,000 - \$1,999,999	135	16,811	16,536	17,660	18,189	18,735	1,924
\$2,000,000 - \$2,999,999	121	23,061	22,684	24,226	24,952	25,701	2,640
\$3,000,000 and greater	187	55,583	54,675	58,390	60,142	61,946	6,363

Increase in rates with the new 10% special rate applied.

AND RATES

Special Ra	te Variation in 2014/2015 ed rate increase for farmland properties and Value	operties (excludi	ng domestic	waste and				Cum. Increase	
le 3: Propos	ed rate increase for the No Rateable Land Value Prop	, of erties				2015/16	2016/17	2016/17	
	Rateable Carre	Cur	rent	2014/15		3.0%	3.0%		
		2013	3/14	3.0%	7.0%	0.0%		11.5%	1
	Rate Peg		-	5%*		3.0%	3.0%	-	-
-	Rateres		Curi	-4.5%	10.0%			65	5
	Special Rate Variation			-		618	636		
-	Total % increase			562	600	- 022	- 84	2 8	86
-	\$0 - \$99,999	2	571		793	81	7 84		
-			755	743	755		1,1		122
		1	-		1,119	1,15	12	12	135
		9	1,065	1,047 1,158	1,23	7 1,2	1,	402	158
	000 - 5499,55	11	1,177	1,138	1,32	.1	107	542	169
	\$500,000 - \$599,999 \$600,000 - \$699,999	12	1,258	1 261	1,4	33	co2 1	,650	192
		22	1,383	4 456	1,5	165 1	,818	1,873 2,665	274
	000 - 5899,555	25	1,480	1,000		-12	2,587	3,511	361
		8	2,39	1 2,554	2	210	3,409	7,510	771
		9			,		7,292		
	\$1,000,000 - \$1,999,999	7	6,7	6,62	"				payt to this on the right
	\$2,000,000 - \$2,333,000,000 and greater		en the current special rate ceases in June 2014 and the standard rate peg is applied. The column next to this on the right						
			- merial	rate ceases in Jur	e 2014 and				

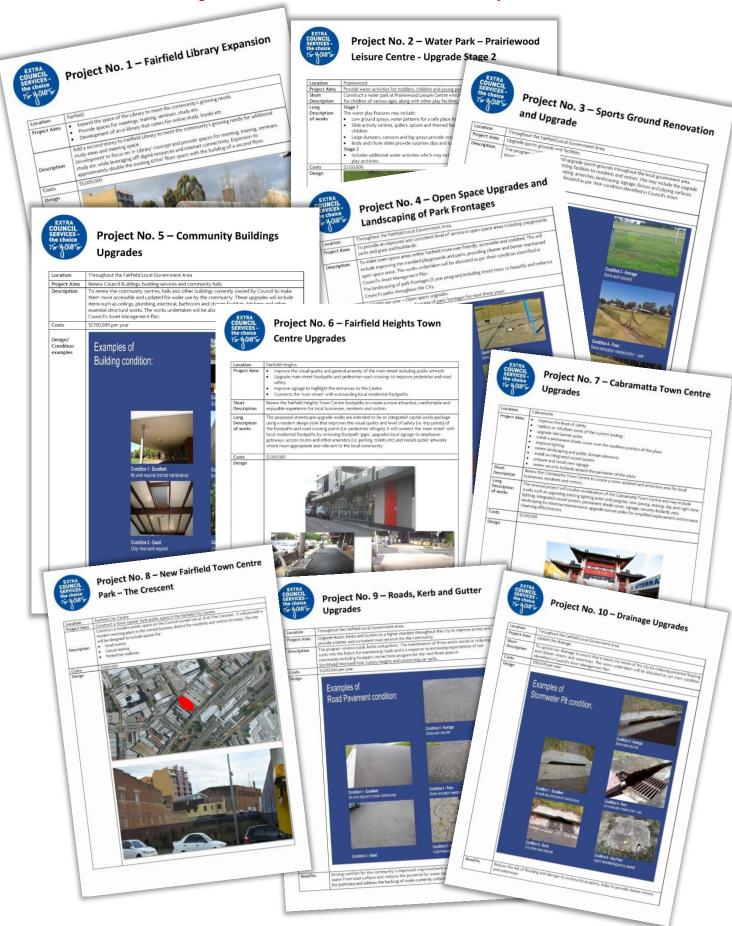


Website Advertising/Information - November 2014 - February 2014 cont...





Website Advertising/Information - November 2014 - February 2014 cont...





RESULTS - STAGE 2

Council during the stage 2 engagement period 29 November 2013 to 7 February 2014 has extensively engaged the community through various mediums as identified in the table below.

Туре	Description	No. Attendee's/Circulation
City Connect	Campaign in Champion Newspaper	No: of Issues 12 (29/1/14) Circ each
0.77	5 : 6 : 11 : 0 : 5 : 7 : 7	= 58,112
City Life	Fairfield LGA Distribution	65,000
FCC Website	Social Media	234,063 hits
Facebook	Social Media	1414 Likes
Twitter	Social Media	1,295 Followers
SRV Flyer Distribution	Brochure	65,000
Advertising FCC – Admin. Centre	Posters and Flyers	18,427 approx. per 1/4
Advertising within FCC Services - Libraries	Posters and Flyers	216,905 approx. per 1/4
Advertising within FCC Services – Leisure Centres	Posters and Flyers	242,834 approx. per 1/4
Advertising within FCC Services – Child Care Centres	Posters and Flyers	684 families were distributed with survey
Advertising in Ethnic Newspaper - Dan Viet (Vietnamese)	Advertisement of Revised Draft Delivery Program with SRV and without SRV and Draft Operational Plan with SRV and without SRV	Weekly Circulation: 20,000 Dates are week of: - 16/12/13 - 8/1/14 - 22/1/14 - 29/01/14
Advertising in Ethnic Newspaper - El Telegraph (Arabic)	Advertisement of Revised Draft Delivery Program with SRV and without SRV and Draft Operational Plan with SRV and without SRV	Weekly Circulation: 33,000 Dates are week of: - 16/12/13 - 8/1/14 - 22/1/14 - 29/01/14
Advertising in Ethnic Newspaper - Chinese Daily (Chinese)	Advertisement of Revised Draft Delivery Program with SRV and without SRV and Draft Operational Plan with SRV and without SRV	Weekly Circulation: 22,000 Dates are week of: - 16/12/13 - 8/1/14 - 22/1/14 - 29/01/14
Advertising	Newsletter advertising SRV	1,100 copies distributed 800 hand delivered to Cabramatta Town Centre Businesses 200 hand delivered to Canley Vale and Canley Heights Businesses 100 reserved for attendance at meetings.
Cabramatta Cabra-Vale Lions Club	Posters and Flyers	December 2013 – 25 attendees
Cabramatta Chamber of Commerce, incl. reps from Canley Vale Chamber and Mayor Carbone	Information Sheet, printed in English, Vietnamese and Chinese	December 2013 – 45 attendees
Cabramatta Chamber of Commerce	Information Sheet, printed in English, Vietnamese and Chinese	Subsequently sent the sheet to 75 members via email.
Smithfield/Wetherill Park Discussion Group Meeting	Posters and Flyers	4/7/13 = 18 5/12/13 = 19
Bonnyrigg Town Centre	Posters and Flyers	13/11/13 = 14 (Note: SRV Information sent to an extra 10 Committee Members)



Туре	Description	No. Attendee's/Circulation		
Bonnyrigg Community Harmony Day, run by Newleaf	Posters and Flyers	21/11/13 = 100 approx		
Chamber of Commerce	Posters and Flyers	1/4tly Meetings during 2013		
Youth Advisory Committee	Discussion &Distribution of Flyer on December 19, 2013	22 attendees		
Fairfield Senior Network	SRV Flyer, 4/11/2013	35 participants		
Seniors Services Interagency	SRV Flyer, 20/11/2013	14 participants		
Multicultural Advisory	SRV Flyer, 14/11/2013	15 participants		
Aboriginal Advisory	SRV Flyer, 18/11/2013	15 participants		
Fairfield Migrant Interagency	SRV Flyer, 22/11/2013	32 participants		
Youth Workers Network	SRV Flyer, 21/11/2013	28 participants		
Keith Atterton, President Wetherill Park Cricket Club, Onsite @ Emerson Park Field	SRV Flyers, 7/2/2014	Mr. Atterton was met by Alison Mortimer Council Staff member, who explained the SRV Proposals along with Draft Delivery Program & Operational Plans with/without SRV.		

With no survey to be completed in stage 2, Council advertised and explained that any comments and feedback during this period could be forwarded to Council via a number of methods including letter, email, phone and online.

Feedback received during the engagement of network groups, committee's and other meetings consisted of comments about the new option being better and more affordable, still no projects specifically for the elderly, more activities for youth are needed and about time Council fixed up its assets.

Council had very little response from the community other than the feedback during consultation sessions with three forms of comment/feedback received from residents. This included one letter (refer **Appendix 1**) commending Council on its SRV application and included the following comments:

'AN UNFORTUNATE LACK OF AWARENESS

I consider the Special Rate Variation is essential and much more in line with better decision making than when the council 'reduced' rates not that long ago.

That decision was a poor one. I expressed this to the then 'new' mayor and a council executive officer at a meeting. The decision demonstrated an unfortunate lack of awareness of our city's needs. I noted subsequent variations, but not enough, adopted by the council.

WELCOME STEP IN THE RIGHT DIRECTION

Council has been failing us in those day-to-day ongoing functions that councils perform. I welcome the relatively recent attention given to the infrastructure and other assets within this LGA. I am mindful and thankful that state governments have been drivers of an evolving approach by Fairfield and other NSW councils, in particular relating to community consultation and planning.

The draft delivery plan incorporating the Special Rate Variation is a step in the right direction.'

Another letter only requested further information on the SRV options considered and for Council to consider increasing its Pensioner Rebate to match the increase in rates.



The third submission was a phone call requesting further information regarding the SRV which was provided and no further comments were made.

SUMMARY

Although the feedback from the community was limited for Stage 2 engagement there was some positive feedback with support for Council in applying for an SRV. The lack of response can also indicate that the community were relatively satisfied with the new option being considered by Council.

RESPONSE TO CRITERIA 2 IN THE SRV GUIDELINES

Criteria 2 of the Special Rate Variation Guidelines states that Councils must provide;

'Evidence that the community is aware of the need for and extent of a rate rise. This must be clearly spelt out in IP&R documentation and the Council must demonstrate an appropriate variety of engagement methods to ensure the opportunity for community awareness/input.'

Council's stage 1 and stage 2 community engagements has demonstrated community awareness through the large number of networks, committees and groups engaged and particularly by the number of surveys received in stage 1. The lack of response to stage 2 can be an indication of the community's satisfaction with the reduced option being considered.

Stage 1 engagement included information in relation to options that were being considered by Council in relation to an SRV being included in its IPR documents however with the development of Stage 2 engagement Council revised its IPR documents to include the new option being considered for an SRV, developing two versions of its Draft Revised 2013-2017 Delivery Program, one with and one without an SRV to ensure it clearly demonstrated the impact of the SRV for the community.

With a very diverse and unique community, Council has engaged the community in the most cost effective and varied way possible, ensuring the hard to reach groups were engaged and provided with the opportunity to have their say.

Based on the above Council believes that the community engagement undertaken in both stages 1 and 2 has exceeded the requirements of the guidelines with the multitude of information and engagement methods it has undertaken. It has succeeded in making its community aware of the need for, impact of and extent of the Special Rate Variation for a permanent one-off 10% increase in rates in 2014/2015.



