



SNOWY MONARO
REGIONAL COUNCIL

Minutes

Extraordinary Council Meeting

24 November 2022

**EXTRAORDINARY COUNCIL MEETING
HELD IN COUNCIL CHAMBERS, 81 COMMISSIONER STREET, COOMA NSW 2630
ON THURSDAY 24 NOVEMBER 2022**

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**MINUTES OF THE EXTRAORDINARY COUNCIL MEETING
HELD IN COUNCIL CHAMBERS, 81 COMMISSIONER STREET, COOMA NSW 2630**

**ON THURSDAY, 24 NOVEMBER 2022
COMMENCING AT 4:30PM**

PRESENT: Mayor Narelle Davis
Deputy Mayor Tanya Higgins
Councillor Peter Beer – *via audio-visual link*
Councillor Louise Frolich
Councillor Christopher Hanna
Councillor Tricia Hopkins
Councillor Karlee Johnson
Councillor Craig Mitchell
Councillor Bob Stewart
Councillor Lynda Summers
Councillor Luke Williamson

APOLOGIES: Nil

Staff: Peter Bascomb, Chief Executive Officer
David Rawlings, Chief Strategy Officer
Jeff Morgan, Chief Operating Officer
Tracy Sligar, Chief Financial Officer
Gina Woodward, Chief Communications Officer – *via audio-visual link*
Richard Doolan, Chief Workforce Officer
Michelle Sherd, Executive Support Officer

1. OPENING MEETING

The Mayor opened the meeting at 4:30PM

2. ACKNOWLEDGEMENT OF COUNTRY

3. COUNCILLOR REQUEST FOR ATTENDANCE VIA AUDIO-VISUAL

3.1 COUNCILLOR REQUEST FOR ATTENDANCE VIA AUDIO-VISUAL LINK

Record No: I22/849

COUNCIL RESOLUTION

340/22

That Council approve the remote attendance of Cr Beer at the meeting on 24 November 2022, via audio-visual link and accept his reason of not being in the region at the time of the meeting.

Moved Councillor Hopkins

Seconded Councillor Johnson

CARRIED

Record of Voting

Councillors For: Mayor Davis, Councillor Frolich, Councillor Hanna, Deputy Mayor Higgins, Councillor Hopkins, Councillor Johnson, Councillor Stewart, Councillor Summers, Councillor Williamson and Councillor Mitchell.

Councillors Against: Nil.

At 04:30 pm Councillor Beer joined the meeting via audio-visual link.

4. APOLOGIES AND APPLICATIONS FOR LEAVE OF ABSENCE BY COUNCILLORS

Nil

Procedural Motion

ADJOURNMENT

COUNCIL RESOLUTION

341/22

That the Ordinary Council meeting be adjourned at 4:31pm for Public Forum.

Moved Councillor Mitchell

Seconded Councillor Hanna

CARRIED

Record of Voting

Councillors For: Councillor Beer, Mayor Davis, Councillor Frolich, Councillor Hanna, Deputy Mayor Higgins, Councillor Hopkins, Councillor Johnson, Councillor Stewart, Councillor Summers, Councillor Williamson and Councillor Mitchell.

Councillors Against: Nil.

Procedural Motion

COUNCIL RESOLUTION

342/22

That the Ordinary Council meeting be resumed at 4:44pm.

Moved Deputy Mayor Higgins

Seconded Councillor Johnson

CARRIED

Record of Voting

Councillors For: Councillor Beer, Mayor Davis, Councillor Frolich, Councillor Hanna, Deputy Mayor Higgins, Councillor Hopkins, Councillor Johnson, Councillor Stewart, Councillor Summers, Councillor Williamson and Councillor Mitchell.

Councillors Against: Nil.

5. DISCLOSURE OF INTEREST

Nil

6. MATTERS DEALT WITH BY EXCEPTIONS

Nil

7. BUSINESS ARISING OUT OF THE MINUTES

Nil

8. OTHER REPORTS TO COUNCIL

8.1 FINANCE

8.1.1 2022 FINANCIAL STATEMENTS TO BE SIGNED

Record No: I22/820

COUNCIL RESOLUTION

343/22

That Council

- A. Authorise the Mayor and Deputy Mayor to sign the Statement by Councillors and Management for the Snowy Monaro Regional Council 2022 General Purpose Financial Statements
- B. Authorise the Mayor and Deputy Mayor to sign the Statement by Councillors and Management for

the Snowy Monaro Regional Council 2022 Special Purpose Financial Statements for the following business activities:

- Water Supply
- Sewerage
- Waste Management
- Residential Aged Care

Moved Councillor Mitchell

Seconded Councillor Summers

CARRIED

Record of Voting

Councillors For: Councillor Beer, Mayor Davis, Councillor Hanna, Deputy Mayor Higgins, Councillor Hopkins, Councillor Johnson, Councillor Summers and Councillor Mitchell.

Councillors Against: Councillor Frolich, Councillor Stewart and Councillor Williamson

8.2 EXECUTIVE OFFICE

8.2.1 Procedural Motion

COUNCIL RESOLUTION

344/22

That Council move into committee.

Moved Councillor Stewart

LOST

Record of Voting

Councillors For: Councillor Frolich, Councillor Johnson, Councillor Stewart and Councillor Williamson.

Councillors Against: Councillor Beer, Mayor Davis, Councillor Hanna, Deputy Mayor Higgins, Councillor Hopkins, Councillor Summers and Councillor Mitchell.

8.2.1 FINANCIAL SUSTAINABILITY REVIEW

Record No: I22/806

COUNCIL RESOLUTION

345/22

That Council

A. Adopt the following policy positions:

- (a) That no new or increased services or infrastructure be taken on without a full business case being in place that includes at a minimum:
 - (i) A comprehensive assessment of the benefits of the proposal
 - (ii) Assessment of the capacity of the organisation to provide and manage the service and associated assets

- (iii) A full assessment of the lifecycle costs of the service or asset
 - (iv) Identified guaranteed funding for the full lifecycle costs
 - (b) That where possible Council's budget be developed on an activity-based approach
 - (c) Council should budget for and maintain an unconstrained cash reserve of at least \$5.0 million
 - (d) Council shall not agree to undertake projects unless they are and have followed the Council's project management framework
 - (e) Grant applications that have a negative impact on the financial position of the council must be approved by Council. Where there is insufficient time to do this they may be approved by agreement between the Mayor and CEO
- B. Provide notification to IPART that Council intends to lodge an application for a special rate variation.
- C. That the focus of the funds raised from the Special Rate Variation (SRV) be:
- (a) The sealed road network, with a focus on interventions to reduce the lifecycle costs of the assets and to provide the maximum benefit to the broader community
 - (b) The unsealed road network, with a focus on restoring the gravel wearing courses to provide the maximum benefits to the broader community
 - (c) To raise the level of maintenance/renewal funding for buildings and other infrastructure to the appropriate level to begin a program of restoration
 - (d) A project to review opportunities to rationalise the land and facilities assets that are used to deliver Council's services, including the rationalisation of the number of locations services are provided, considering a regional approach to service delivery rather than service in each location
- D. Adopt a target of \$1million in efficiency savings to be found over the next four years.
- E. Commence the following projects through the project management framework:
- (a) Lobbying for changes to the rate peg to incorporate the cost of growth assets from the Snowy Mountains Special Activation Precinct (SAP) works
 - (b) Establishing the level of community service obligations for the services Council provides and using these as the basis for determining the appropriate level of user charges against subsidy to users of services
 - (c) Explore options to rationalise the land and facilities assets
 - (d) Implementing efficiency improvement initiatives previously identified, including the recommendations from the Works Management, Field Operations and Contract Delivery Service Reviews
 - (e) Implement the asset management improvements identified in the financial sustainability review
 - (f) Prepare a pavement management system
 - (g) Develop and implement an economic development and investment attraction strategy that targets realisation of benefits from major regional developments and supply chains (eg. SAP) to the whole of region Council area

F. Add the following tasks to the 2022-23 Operational Plan:

- (a) Have a framework in place to ensure the impacts of grants on the financial sustainability of the Council are considered before any applications are lodged with the due date being 30 June 2023
- (b) Review the internally restricted cash to ensure alignment with intended purpose of the reserves and that the reserves are adequate for the purpose, to be completed by 31 May 2023.
- (c) Implement a monthly reconciliation and reporting process for all external restrictions by 30 June 2023
- (d) Approach group 4 and 11 councils, as well as the member of the CRJO, to gauge interest in performance benchmarking by 30 June 2023
- (e) Commence development of a strategic service planning framework to guide and inform the development of the Delivery Program and Resourcing Strategies by 30 June 2023

Moved Councillor Summers

Seconded Councillor Mitchell

CARRIED

Record of Voting

Councillors For: Councillor Beer, Mayor Davis, Councillor Hanna, Deputy Mayor Higgins, Councillor Hopkins, Councillor Johnson, Councillor Summers and Councillor Mitchell.

Councillors Against: Councillor Frolich, Councillor Stewart and Councillor Williamson

8.3 STRATEGY

8.3.1 REVISED RESOURCING STRATEGY DOCUMENTS

Record No: I22/817

COUNCIL RESOLUTION

346/22

That Council

- A. Place the attached documents on public exhibition as part of the process of applying for a special rate variation.
- B. Schedule an Extraordinary Meeting for 1pm Monday 30 January 2023 to be held in the Cooma Council Chamber.

Moved Councillor Summers

Seconded Councillor Mitchell

CARRIED

Record of Voting

Councillors For: Councillor Beer, Mayor Davis, Councillor Hanna, Deputy Mayor Higgins, Councillor Hopkins, Councillor Johnson, Councillor Stewart, Councillor Summers and Councillor Mitchell.

Councillors Against: Councillor Frolich and Councillor Williamson.

8.3.1 Procedural Motion

COUNCIL RESOLUTION

347/22

That the motion be put.

Moved Councillor Summers

LOST

Record of Voting

Councillors For: Councillor Beer, Mayor Davis, Deputy Mayor Higgins, Councillor Summers and Councillor Mitchell.

Councillors Against: Councillor Frolich, Councillor Hanna, Councillor Hopkins, Councillor Johnson, Councillor Stewart and Councillor Williamson.

8.3.2 UPDATED LONG TERM FINANCIAL PLAN AND ASSET MANAGEMENT STRATEGY

Record No: I22/833

COUNCIL RESOLUTION

348/22

That the updates be noted.

Moved Councillor Summers

Seconded Councillor Mitchell

CARRIED

Record of Voting

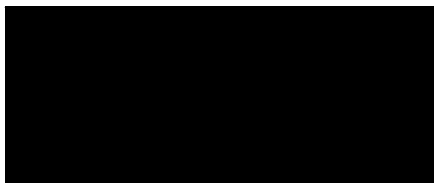
Councillors For: Councillor Beer, Mayor Davis, Councillor Hanna, Deputy Mayor Higgins, Councillor Hopkins, Councillor Johnson, Councillor Summers and Councillor Mitchell.

Councillors Against: Councillor Frolich, Councillor Stewart and Councillor Williamson.

9. CONFIDENTIAL MATTERS

Nil

There being no further business the Mayor declared the meeting closed at 5:46pm



CHAIRPERSON

The above minutes of the Extraordinary Council Meeting of Snowy Monaro Regional Council held on 24 November 2022 were confirmed by Council at a duly convened meeting on 15 December 2022 at which meeting the signature hereon was subscribed.



SNOWY MONARO
REGIONAL COUNCIL

Minutes

(Draft)

Extraordinary Council Meeting

30 January 2023

**EXTRAORDINARY COUNCIL MEETING
HELD IN COUNCIL CHAMBERS, 81 COMMISSIONER STREET, COOMA NSW 2630
ON MONDAY 30 JANUARY 2023**

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| MINUTES |
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|------------|--|----------|
| 1. | OPENING MEETING | 3 |
| 2. | ACKNOWLEDGEMENT OF COUNTRY | 3 |
| 3. | COUNCILLOR REQUEST FOR ATTENDANCE VIA AUDIO-VISUAL | 3 |
| 4. | APOLOGIES AND APPLICATIONS FOR LEAVE OF ABSENCE BY COUNCILLORS..... | 3 |
| | Nil | |
| 5. | DISCLOSURE OF INTEREST | 3 |
| | Nil | |
| 6. | OTHER REPORTS TO COUNCIL..... | 4 |
| 6.1 | FINANCE | 4 |
| 6.1.1 | Resourcing Strategy Documents | 4 |
| 6.1.2 | Application to Lodge a Special Rate Variation | 6 |
| 7. | CONFIDENTIAL MATTERS..... | 6 |
| | Nil | |

**MINUTES OF THE EXTRAORDINARY COUNCIL MEETING
HELD IN COUNCIL CHAMBERS, 81 COMMISSIONER STREET, COOMA NSW 2630**

**ON MONDAY, 30 JANUARY 2023
COMMENCING AT 1:00PM**

PRESENT:

Mayor Narelle Davis
Deputy Mayor Tanya Higgins
Councillor Peter Beer
Councillor Louise Frolich
Councillor Christopher Hanna
Councillor Tricia Hopkins
Councillor Karlee Johnson
Councillor Craig Mitchell
Councillor Bob Stewart
Councillor Lynda Summers
Councillor Luke Williamson

APOLOGIES:

Nil

Staff:

Peter Bascomb, Chief Executive Officer
David Rawlings, Chief Strategy Officer
Jeff Morgan, Chief Operating Officer
Tracy Sligar, Chief Financial Officer
Gina Woodward, Chief Communications Officer
Richard Doolan, Chief Workforce Officer
Liana Biki, Secretary Council and Committees

1. OPENING MEETING

The Mayor opened the meeting at 1:00PM.

2. ACKNOWLEDGEMENT OF COUNTRY

3. COUNCILLOR REQUEST FOR ATTENDANCE VIA AUDIO-VISUAL

Nil

4. APOLOGIES AND APPLICATIONS FOR LEAVE OF ABSENCE BY COUNCILLORS

Nil

Procedural Motion

ADJOURNMENT

COUNCIL RESOLUTION

1/23

That the Extraordinary Council meeting be adjourned at 1:02 pm for Public Forum.

Moved Councillor Beer

Seconded Councillor Mitchell

CARRIED

Procedural Motion

COUNCIL RESOLUTION

2/23

That the Extraordinary Council meeting be resumed at 1:08 pm.

Moved Councillor Hanna

Seconded Councillor Beer

CARRIED

5. DISCLOSURE OF INTEREST

Nil

6. OTHER REPORTS TO COUNCIL

6.1 FINANCE

6.1.1 RESOURCING STRATEGY DOCUMENTS

Record No: I23/29

ORIGINAL MOTION

That Council adopt the following resourcing strategy documents:

- Asset Management Strategy
- Workforce Strategy
- Long Term Financial Plan

Moved Councillor Summers

Seconded Councillor Hopkins

AMENDMENT

That Council

A. Adopt the following resourcing strategy documents:

- Asset Management Strategy
- Workforce Strategy
- Long Term Financial Plan

B. Develop an appendix to the assets management strategy identifying the buildings to be included in the capital improvements.

Moved Councillor Williamson

Seconded Councillor Stewart

Procedural Motion

COUNCIL RESOLUTION

3/23

That the amendment be put.

Moved Mayor Davis

CARRIED

Record of Voting

Councillors For: Councillor Beer, Mayor Davis, Councillor Frolich, Councillor Hanna, Deputy Mayor Higgins, Councillor Hopkins, Councillor Johnson, Councillor Stewart and Councillor Williamson.

Councillors Against: Councillor Summers and Councillor Mitchell.

The procedural motion was carried so the amendment became the motion and was put without further debate.

AMENDMENT

4/23

That Council

A. Adopt the following documents:

- Asset Management Strategy
- Workforce Strategy
- Long Term Financial Plan

B. Develop an appendix to the assets management strategy identifying the buildings to be included in the capital improvements.

Moved Councillor Williamson

Seconded Councillor Stewart

CARRIED

Record of Voting

Councillors For: Councillor Beer, Mayor Davis, Councillor Frolich, Councillor Hanna, Deputy Mayor Higgins, Councillor Hopkins, Councillor Johnson, Councillor Stewart, Councillor Summers, Councillor Williamson and Councillor Mitchell.

Councillors Against: Nil.

6.1.2 Procedural Motion

COUNCIL RESOLUTION

5/23

That Council move into committee.

Moved Councillor Stewart

Seconded Councillor Williamson

CARRIED

Record of Voting

Councillors For: Councillor Frolich, Councillor Hanna, Councillor Hopkins, Councillor Johnson, Councillor Stewart and Councillor Williamson.

Councillors Against: Councillor Beer, Mayor Davis, Deputy Mayor Higgins, Councillor Summers and Councillor Mitchell.

6.1.2 Procedural Motion

COUNCIL RESOLUTION

6/23

That Council move out of committee.

Moved Councillor Summers

Seconded Councillor Beer

CARRIED

Record of Voting

Councillors For: Councillor Beer, Mayor Davis, Councillor Frolich, Councillor Hanna, Deputy Mayor Higgins, Councillor Hopkins, Councillor Johnson, Councillor Stewart, Councillor Summers, Councillor Williamson and Councillor Mitchell.

Councillors Against: Nil.

6.1.2 APPLICATION TO LODGE A SPECIAL RATE VARIATION

Record No: I23/15

COUNCIL RESOLUTION

7/23

That Council lodge an application with the Independent Pricing and Regulatory Tribunal for a Special Variation as outlined in Option 1 in the Long Term Financial Plan, namely a one-off permanent 53%, including 4% rate peg, increase in total rates.

Moved Councillor Mitchell

Seconded Councillor Summers

CARRIED

Record of Voting

Councillors For: Councillor Beer, Mayor Davis, Deputy Mayor Higgins, Councillor Hopkins, Councillor Summers and Councillor Mitchell.

Councillors Against: Councillor Frolich, Councillor Hanna, Councillor Johnson, Councillor Stewart and Councillor Williamson.

Councillor Stewart's foreshadowed motion lapsed due to the original motion of 6.1.2 being carried.

Councillor Johnson's foreshadowed motion lapsed due to the original motion of 6.1.2 being carried.

7. CONFIDENTIAL MATTERS

Nil

There being no further business the Mayor declared the meeting closed at 2:25 pm.

CHAIRPERSON

The above minutes of the Extraordinary Council Meeting of Snowy Monaro Regional Council held on 30 January 2023 were confirmed by Council at a duly convened meeting on 16 February 2023 at which meeting the signature hereon was subscribed.