

Key Indicators	Resourcing Strategy adopted June 2012								
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Operating Balance Ratio	-6.90%	-7.60%	-7.29%	-7.74%	-7.90%	-7.55%	-6.92%	-6.74%	-5.94%
Unrestricted Current Ratio	0.15:1	-0.28:1	-0.61:1	-0.74:1	-0.97:1	-1.18:1	-1.65:1	-1.91:1	-2.66:1
Rates & Annual Charges Coverage Ratio	36.20%	36.43%	36.44%	36.51%	36.64%	36.44%	36.76%	36.88%	37.01%
Debt Service Ratio	4.79%	4.87%	4.80%	5.21%	5.18%	5.60%	5.38%	5.18%	5.07%
Building & infrastructure Renewals Ratio	51.01%	44.23%	44.41%	45.04%	46.94%	47.96%	46.52%	49.01%	48.73%

Key Indicators	Resourcing Strategy adopted June 2012 with Special Variation included								
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Operating Balance Ratio	-5.54%	-6.23%	-5.93%	-6.38%	-6.54%	-6.21%	-5.59%	-5.42%	-4.63%
Unrestricted Current Ratio	0.15:1	-0.28:1	-0.61:1	-0.74:1	-0.97:1	-1.18:1	-1.65:1	-1.91:1	-2.66:1
Rates & Annual Charges Coverage Ratio	36.99%	37.23%	37.23%	37.29%	37.42%	37.22%	37.54%	37.66%	37.78%
Debt Service Ratio	4.73%	4.81%	4.74%	5.14%	5.11%	5.53%	5.31%	5.11%	5.01%
Building & infrastructure Renewals Ratio	58.58%	51.80%	51.98%	52.60%	54.50%	55.52%	54.09%	56.57%	56.30%

Special Variation Increase 2300 2369 2440 2513 2588 2666 2746 2828 2913

OPERATING EXPENSES 15510562 13853764 14328128 14964735 16062234 16904832 16885067 18324019 18766692
DEPRECIATION 30403987 31319465 32260139 33226013 34222094 35247386 36295898 37387636 38509265