#### **COMMUNITY FORUMS**

Consideration of a Special Rate Variation

ABERDEEN February 2 2012



#### **AGENDA**

**WELCOME AND OPENING REMARKS** 

WHAT IS A SPECIAL RATE VARIATION?

WHY IS UHSC CONSIDERING APPLYING FOR A SRV?

WHAT ELSE IS COUNCIL DOING ABOUT ITS INFRASTRUCTURE PROBLEM?

What additional revenue will the SRV generate and what is the impact on Ratepayers?

HOW WILL UHSC SPEND ITS SRV REVENUE?

THE ELEPHANTS IN THE ROOM

What are Your Views on Council considering to apply for a SRV

QUESTIONS AND COMMENTS



#### WELCOME AND OPENING REMARKS

### Mayor Lee Watts



# WHAT IS A SPECIAL RATE VARIATION? (SRV)

Increase in General Rates above the Rate Pegging Limit





#### **UPPER HUNTER SHIRE COUNCIL**

ABN 17 261 839 740

Vennacher Street PO Box 111 Merriwa NSW 2329 Phone (02) 6548 2109

47 Mayne Street PO Box 90 Murrurundi NSW 2338 Phone (02) 6546 6205

135 Liverpool Street PO Box 208 Scone NSW 2337 Phone (02) 6540 1100

As owner, holder, tenant or other person liable to pay rates and charges in respect of the undermentioned land (or the agent for any such person) you are hereby notified that such land has been rated by Council as shown hereunder.

If postal address or name of owner shown is incorrect, please advise Council in writing. This is most important as all Council correspondence is sent to the address shown.

Aberdeen Town

PLEASE READ REVERSE SIDE OF NOTICE

Mrs Average Ratepayer

**RATES & CHARGES** NOTICE 1ST JULY 2011 - 30TH JUNE 2012

ASSESSMENT NUMBER

POSTING DATE

**DEDUCT PAYMENTS** SINCE

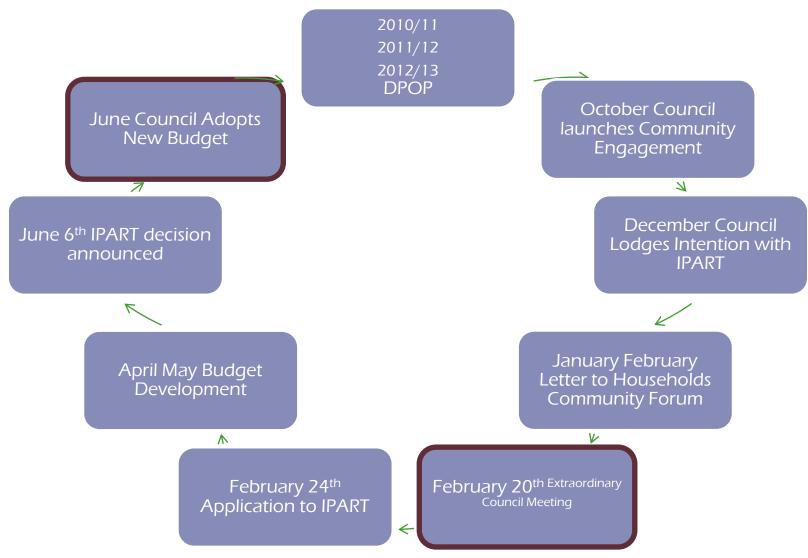
Property Location and Description

PLEASE SIGN

Residential H/CR CMA Levy Water Sewer Business Domestic Waste Management State Waste Recycling Mining Recycling Stormwater 1ST INSTALMENT | 2ND INSTALMENT | 3RD INSTALMENT | 4TH INSTALMENT AMOUNT \$ LAND VALUE BASE DATE 01/07/08 THE ABOVE AMOUNTS MUST BE PAID BY THE DATES SHOWN IF RECEIPT E. & O.E. REQUIRED



#### Timeline for the SRV Application Process



# Why is UHSC considering applying for a SRV?

- Long term asset management
- Inherent geographical problems
- Costs are rising above income



# Why is UHSC considering applying for a SRV?

Long Term Asset Management

Overall the financial indicators show that Council's financial standing is sound. Infrastructure management will need to be a continued focus for Council in the long term and reflected in Integrated Planning and Reporting.

Extract from Independent Audit Report 2010/11

# Why is UHSC considering applying for a SRV

Long Term Asset Management

ALGA's 2010 study into local road funding found that expenditure on local roads has been less than the life cycle cost for the past five years...Local government needs to look creatively and pragmatically to suggest ways to address this shortfall.

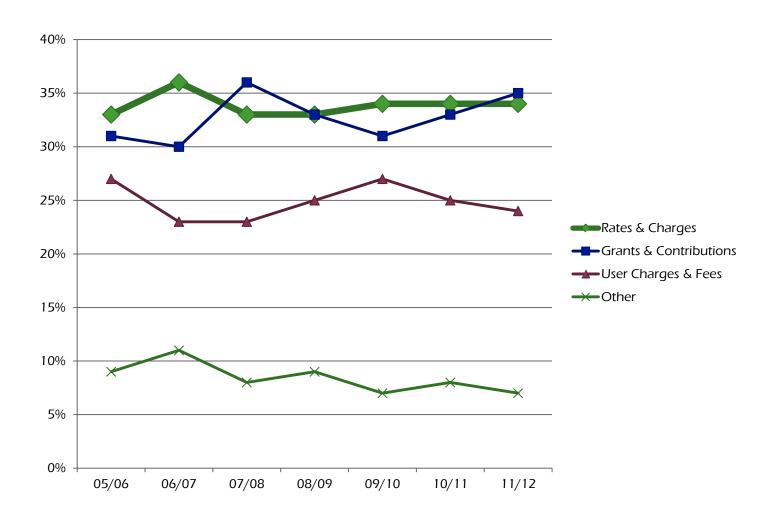
National Voice, Local Choice Infrastructure, Planning & Services

Discussion Paper 2012

Australian Local Government Association



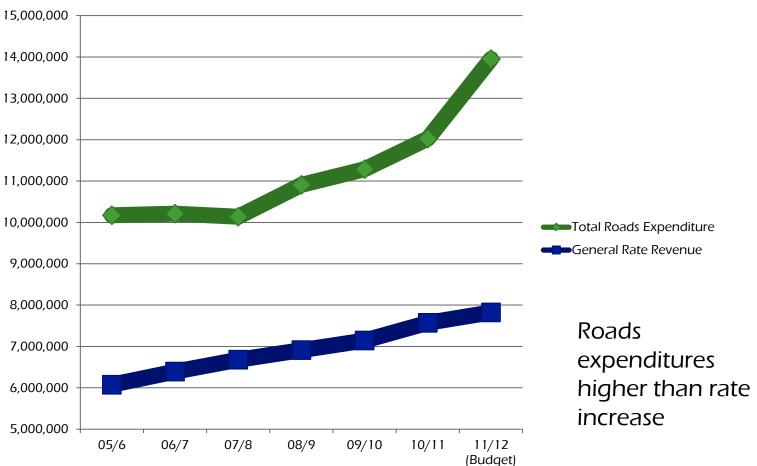
#### Source of Council's Income 2005-2012





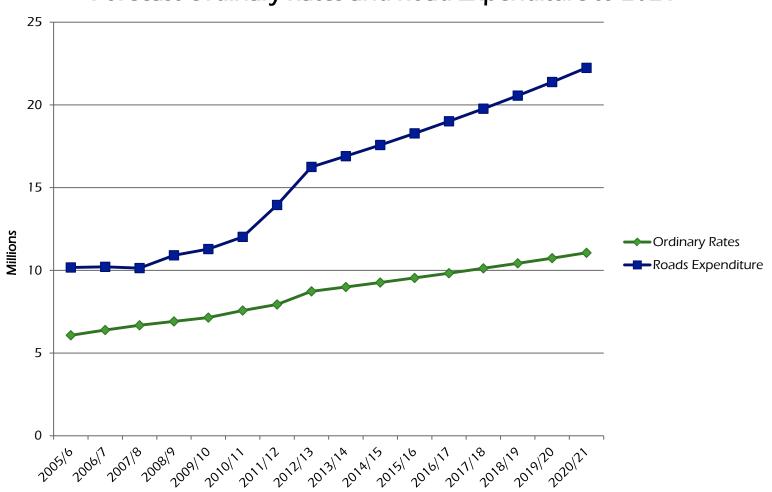
#### Roads Expenditure & General Rate Income

Year

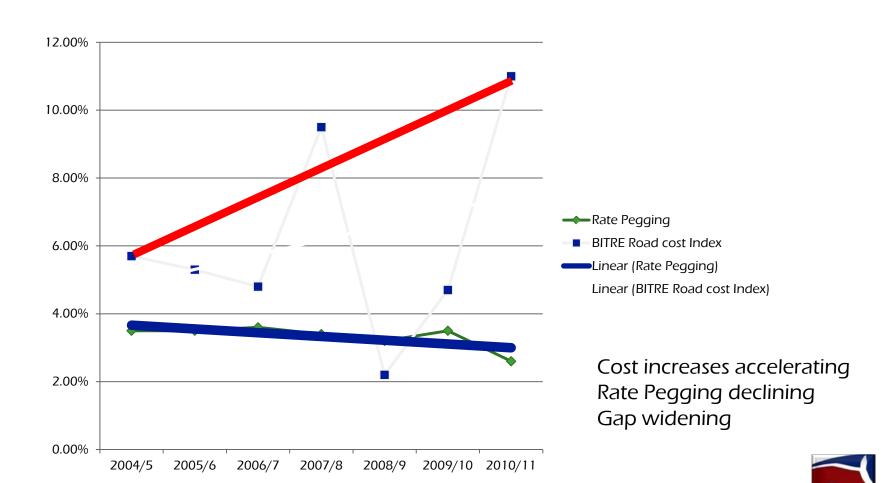




#### Forecast Ordinary Rates and Road Expenditure to 2021



#### Road Cost index compared to Rate Pegging 2004 – 2011



# What else is Council doing to respond to its infrastructure problem?

- Like any Business:
  - Reduce Costs
  - Improve Productivity
  - Long Term Planning
  - Increase Revenue from all Sources:
    - Grants
    - Investments
    - Return on Assets
    - Rates & Charges



## Reducing Costs

- Council looks to reduce costs in all the input areas of construction such as plant, labour and materials.
- Fuel efficient equipment
- Competitively tendering work such as bitumen sealing and electricity contracts.

## Productivity Improvements

- Specialist equipment such as the bitumen jet patching machine.
- Sourcing additional gravel resources in strategic locations.
- Outsourcing activities that Council cannot do as efficiently as contractors, eg drill and blast activities, linemarking and kerb and gutter work.
- Continually improving work techniques.

# What does the SRV mean to Council?

The SRV will generate an additional \$500,000 per annum for Council



# What the special rate variation means for ratepayers

	Properties on minimum rates				
	Rate Pegging	SRV	Total variation	% of ratepayers	
Residential	\$15	\$12	\$27	28%	
Business	\$15	\$22	\$37	3%	
Farmland	\$14	\$13	\$27	2%	
Mining	NA	NA	NA	0%	
Total				33%	

Properties on land value rates					
Rate Pegging	SRV	Total variation	% of ratepayers		
\$31	\$56	\$87	42%		
\$51	\$91	\$142	4%		
\$102	\$184	\$286	21%		
\$113	\$201	\$314	1%		
			67%		





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#### Mrs Average Ratepayer Aberdeen Town

PLEASE READ REVERSE SIDE OF NOTICE

Property Location and Description

**RATES & CHARGES** NOTICE 1ST JULY 2011 - 30TH JUNE 2012

ASSESSMENT NUMBER

12345

POSTING DATE

25/07/2012

**DEDUCT PAYMENTS** SINCE

10/07/2012

RATE	LAND VALUE	CENTS IN \$	AMOUNT
Residential H/CR CMA Levy  **Mater Residential Aberdeen/Scone Rever Pegging (3.6%)  **Special Rever Manager (1)  **States Waste — Domestic Recycling Stormwater	\$115,000 \$115,000 \$115,000 1 1 1 1	0.5274 0.0108 @ \$280.00 @ \$424.00 @ \$287.00 @ \$31.00 @ \$85.00 @ \$25.00	\$606.51 \$12.42 \$606.90 \$424.69 \$887.60 \$85.00 \$25.00

31/08/2012 31/08/2012 31/08/2012 31/08/2012 \$439.93 \$437.00 \$437.00 \$437.00

1ST INSTALMENT | 2ND INSTALMENT | 3RD INSTALMENT | 4TH INSTALMENT TOTAL S

\$1,750.93

THE ABOVE AMOUNTS MUST BE PAID BY THE DATES SHOWN

LAND VALUE BASE DATE 01/07/08

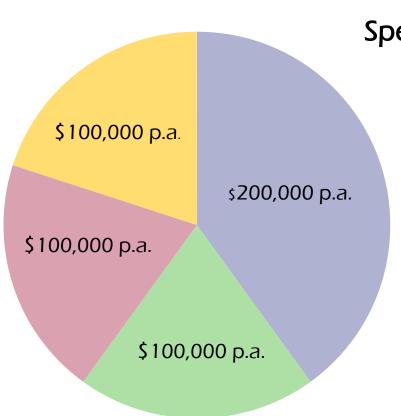
IF RECEIPT REQUIRED PLEASE SIGN \_\_\_\_

E. & O.E.





#### How will the SRV be used?



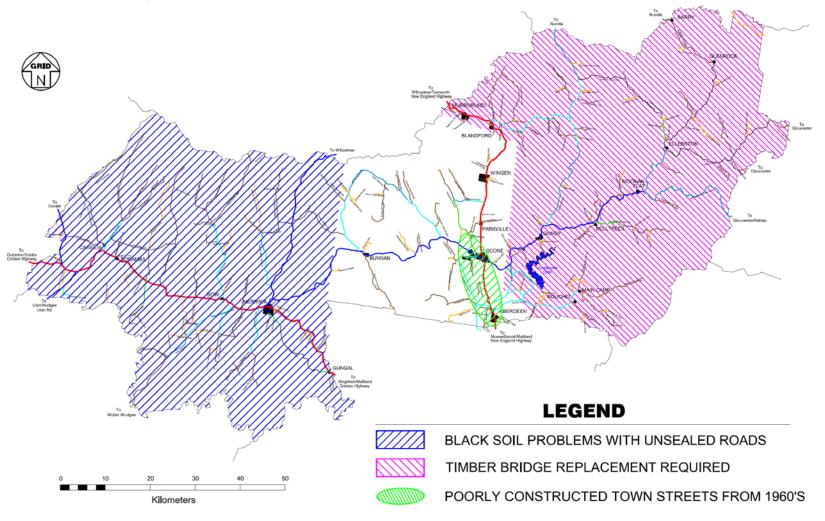
**Special Rate Variation** 

- Unsealed Roads
- Urban sealed roads
- Rural sealed roads
- Bridge Replacement

(leveraged to the Local Infrastructure Renewal Fund)



#### **HISTORIC / INHERENT GEOGRAPHICAL PROBLEMS**



# Upper Hunter Shire's Road & Bridge Infrastructure

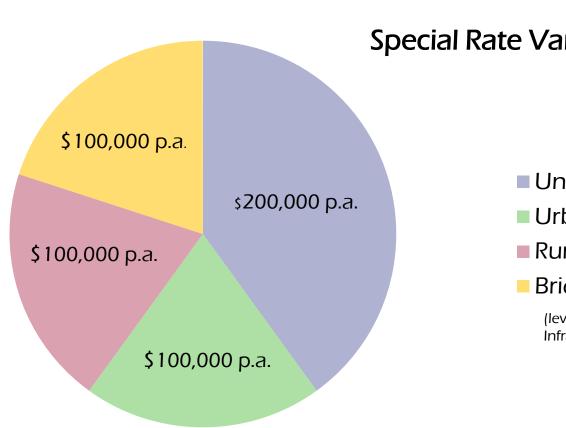
- 20% of the Hunter Valley land mass
- 55% of the Upper Hunter Region's\* local road network (1,790 kms)
- 75% of timber bridges in the Upper Hunter
- Region (32 timber bridges) and
- 93 concrete bridges

<sup>\*</sup> Upper Hunter Region includes Singleton, Muswellbrook and Upper Hunter Shires

### Deteriorating Black Soil Road



### How will the SRV be used?



**Special Rate Variation** 

- Unsealed Roads
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- Rural sealed roads
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(leveraged to the Local Infrastructure Renewal Fund)

#### Coolibah Street Scone



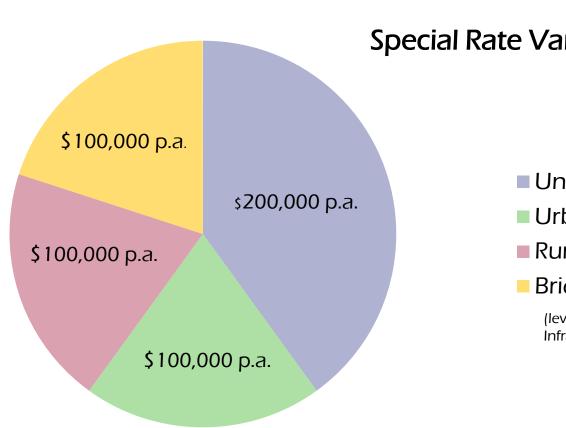
### Scott Street Scone



### Park Street Scone



### How will the SRV be used?



**Special Rate Variation** 

- Unsealed Roads
- Urban sealed roads
- Rural sealed roads
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(leveraged to the Local Infrastructure Renewal Fund)

## Doolans Gully Bridge



## **Broad Crossing Bridge**



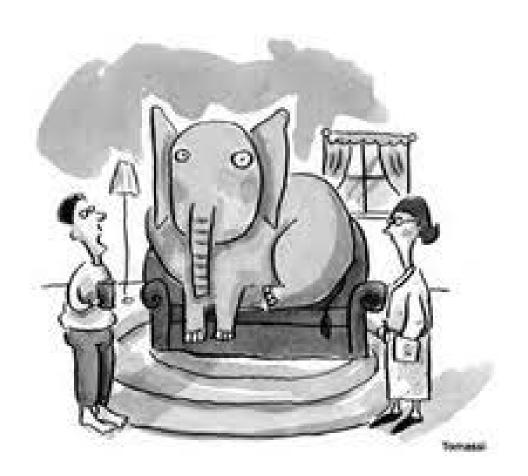
## Middlebrook Bridge



# Leveraging the SRV to gain better value

- Proposed that \$100,000 will be allocated to the bridge replacement program each year
- The NSW Govt has made funds available to local councils to subsidise the interest on loans for local infrastructure works
- The \$100,000 for bridge works will be used to leverage an additional 50% to give \$1.5 million to fund the bridge replacement program

### **ELEPHANTS IN THE ROOM**



#### **ELEPHANTS IN THE ROOM**



- Council has a Budget and should stick to it
  - Not about balancing the budget but doing more work



- Council should just improve productivity
  - Council is a recent Bluett Award winner so can't be all bad.
  - Council has continually looked to improve productivity and value for money.



- COUNCIL SHOULD CUT OUT SOME OFFICE STAFF AND JUST DO MORE WORK WITH THE MONEY IT GETS.
  - Council's administrative staff and professional staff have a diverse range of skills and responsibilities – so yes, we could cut labour but at what cost to productivity services.

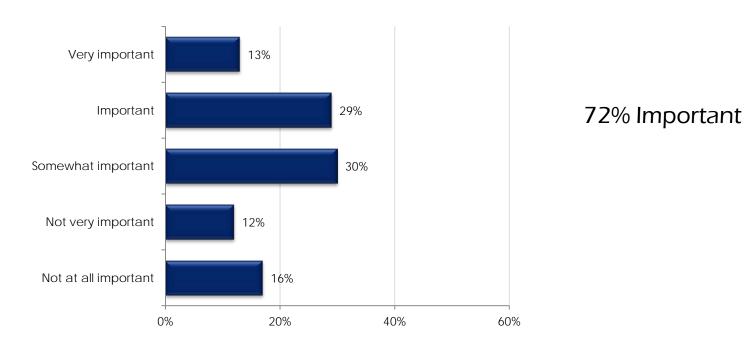


- WE ALREADY PAY TOO MUCH, COUNCIL SHOULD USE PRIVATE CONTRACTORS.
  - Council does use contractors and coincidentally a major portion of the new works are contract works. We do use specialist skills, equipment and where more efficient – contractors are engaged.



## 72% Of Residents Indicated That It Is At Least 'Somewhat Important' That Council Is Granted The Requested Special Rate Variation

Q8. Overall, based on what you have been told, how important do you believe it is that Council be allowed to introduce this special rate variation?



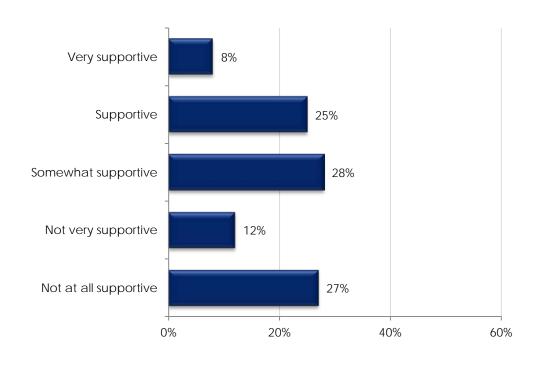
While nobody likes to support paying higher taxes/rates, it is clear that there is an overall acceptance that Council does need additional funding to maintain roads, bridges and other infrastructure





## Overall, 61% Of Residents Are At Least 'Somewhat Supportive' Of The Proposed SRV

Q6a. How supportive are you of Council's proposed rate increase to fund the promised delivery program?



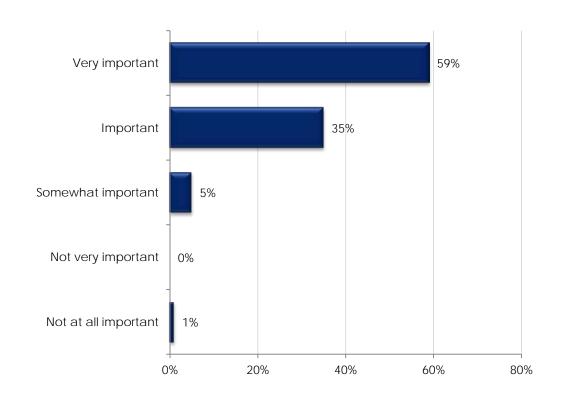
61% Supportive





## Nearly 100% Of Residents Have Indicated That They Believe Council Should Implement Plans And Programs To Provide Better Infrastructure And Facilities

Q4. How important do you believe it is for Council to implement plans and programs that will provide better infrastructure and facilities?



Residents do not want to see the quality of local infrastructure and facilities to be allowed to deteriorate – This result is in line with other LGAs who have pursued SRVs in the last 12 months





## How you've had your say

- On line survey 112 responses
- On line comments 23 responses
- Letters & emails- 3
- Telephone calls 16
- Letters to the editor 6

as of 31/01/2012



### How you can still have your say

- Comments tonight will be recorded
- Copy of questionnaire to take home and submit by 13 February
- Complete online survey on Council's website
- Comments may be left on the website www.upperhunter.nsw.gov.au
- Email <u>council@upperhunter.nsw.gov.au</u>
- Fax 6545 2671
- Write PO Box 208, Scone NSW 2337
- Drop in at any office or speak with a Councillor
- Ring 6540 1100



### Where to next?

- 13<sup>th</sup> February Community Consultation closes
- 20<sup>th</sup> February Extraordinary Council meeting
- 24<sup>th</sup> February Application to IPART

#### For more information contact:

General Manager
Daryl Dutton 65401126 or ddutton@upperhunter.nsw.gov.au

Director of Corporate Services Steve Pryor 65401123 or spryor@upperhunter.nsw.gov.au



### **Questions and Comments**



