

**COROWA SHIRE COUNCIL**  
**2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN**

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Income</b>						
Administration	2,057,400	2,117,250		2,117,763	2,118,288	2,118,826
Public Order & Safety	850,758	520,566		496,467	603,401	524,864
Health	24,600	24,500		25,166	25,856	26,571
Environmental	1,548,315	1,735,070		2,046,562	2,173,578	2,268,474
Community Services and Education	51,500	64,440		66,580	68,797	71,093
Housing and Community Amenities	263,000	276,000		285,936	296,230	306,894
Water Supply	3,414,188	3,638,101		3,740,776	3,848,557	3,961,698
Sewerage Service	3,797,240	3,725,920		3,879,409	4,035,228	4,175,038
Recreation and Culture	299,951	482,050		285,300	288,652	317,111
Mining, Manufacture & Construction	77,000	81,500		84,434	87,474	90,623
Transport & Communcation	2,802,926	4,836,380		3,534,213	1,935,075	1,935,969
Economic Affairs	977,141	1,567,641		1,498,649	1,030,787	1,064,097
Howlong Town Improvement	274,739	324,551		314,359	324,520	335,047
General Purpose	8,307,496	8,770,395		9,263,309	9,786,351	10,341,409
<b>Total Income</b>	<b>24,746,254</b>	<b>28,164,364</b>		<b>27,638,921</b>	<b>26,622,793</b>	<b>27,537,714</b>
<b>Expenses</b>						
Governance	609,884	678,786		600,222	627,137	624,546
Administration	3,149,306	3,153,143		3,217,563	3,285,765	3,362,509
Public Order & Safety	608,074	641,964		666,875	705,194	698,513
Health	173,237	167,637		172,403	177,377	182,570
Environmental	2,992,564	2,925,660		3,668,985	3,772,979	3,864,224
Community Services and Education	275,836	321,686		329,206	336,956	344,945
Housing and Community Amenities	697,334	718,304		729,689	763,386	799,464
Water Supply	2,872,368	3,288,014		3,365,246	3,404,718	3,499,302
Sewerage Service	3,152,529	3,454,208		3,508,544	3,586,595	3,669,033
Recreation and Culture	2,404,457	2,510,357		2,570,675	2,645,623	2,993,587
Mining, Manufacture & Construction	268,206	297,889		306,897	316,182	325,754
Transport & Communcation	5,683,338	5,531,299		5,575,093	5,620,146	5,666,495
Economic Affairs	1,163,275	1,263,991		1,406,084	1,426,927	1,448,056
Howlong Town Improvement	16,445	18,000		18,000	18,000	18,000
General Purpose	178,080	184,000		184,000	184,000	184,000
<b>Total Expenses</b>	<b>24,244,933</b>	<b>25,154,937</b>		<b>26,319,482</b>	<b>26,870,984</b>	<b>27,680,998</b>
	<b>501,321</b>	<b>3,009,426</b>		<b>1,319,439</b>	<b>(248,191)</b>	<b>(143,285)</b>
<b>Less Expenses not involving flow of Funds</b>						
Depreciation	6,586,935	7,083,165		7,083,165	7,083,165	7,083,165
<b>Less Non-Operating Funds Employed</b>						
Loan Funds Used	1,621,000	0		1,500,000	0	3,350,000
Reserve Funds Used	3,272,000	1,667,000		(123,000)	(852,000)	86,000
	<b>4,893,000</b>	<b>1,667,000</b>		<b>1,377,000</b>	<b>(852,000)</b>	<b>3,436,000</b>
<b>Add Funds deployed for Non-Operating Purposes</b>						
Acquisition of Assets	11,817,720	11,559,750		9,547,250	5,735,083	10,057,750
Repayment of Loans	153,989	197,791		230,385	245,055	312,426
	<b>11,971,709</b>	<b>11,757,541</b>		<b>9,777,635</b>	<b>5,980,138</b>	<b>10,370,176</b>
<b>Budget - Surplus or (Deficit)</b>	<b>9,547</b>	<b>2,050</b>		<b>1,968</b>	<b>2,836</b>	<b>5,704</b>

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		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Income from Continuing Operations</b>						
<b>Revenue:</b>						
Rates & Annual Charges	8,325,214	8,736,111		9,158,666	9,602,387	10,050,259
User Charges & Fees	5,132,822	5,547,675		6,006,761	6,291,442	6,557,261
Interest & Investment Revenue	569,400	692,200		692,200	692,200	692,200
Other Revenues	2,139,141	2,391,941		2,396,733	2,401,697	2,406,840
Grants & Contributions provided for Operating Purposes	5,499,127	5,825,987		6,012,111	6,362,617	6,533,705
Grants & Contributions provided for Capital Purposes	3,080,550	4,970,450		3,372,450	1,272,450	1,297,450
<b>Other Income:</b>						
Net gains from the disposal of assets	0	0		0	0	0
<b>Total Income from Continuing Operations</b>	<b>24,746,254</b>	<b>28,164,364</b>		<b>27,638,921</b>	<b>26,622,793</b>	<b>27,537,714</b>
<b>Expenses from Continuing Operations</b>						
Employee Benefits & On-Costs	6,815,502	7,372,226		7,604,106	7,844,726	8,093,383
Borrowing Costs	393,688	487,549		593,253	576,363	827,167
Materials & Contracts	8,162,072	7,158,926		7,888,277	8,017,795	8,161,722
Depreciation & Amortisation	6,586,935	7,083,165		7,083,165	7,083,165	7,083,165
Other Expenses	2,286,736	3,043,072		3,150,682	3,348,934	3,515,562
Net Losses from the Disposal of Assets	0	0		0	0	0
<b>Total Expenses from Continuing Operations</b>	<b>24,244,933</b>	<b>25,144,937</b>		<b>26,319,482</b>	<b>26,870,984</b>	<b>27,680,998</b>
<b>Net Operating Result for the Year</b>	<b>501,321</b>	<b>3,019,426</b>		<b>1,319,439</b>	<b>(248,191)</b>	<b>(143,285)</b>
<b>Net Operating Result for the year before Grants and Contributions provided for Capital Purposes</b>	<b>(2,579,229)</b>	<b>(1,951,024)</b>		<b>(2,053,011)</b>	<b>(1,520,641)</b>	<b>(1,440,735)</b>

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<b>Function: Governance</b>						
<b>Operating Expenditure</b>						
Service: Governance	609,884	678,786		600,222	627,137	624,546
<b>Total Function Expenditure</b>	<b>609,884</b>	<b>678,786</b>		<b>600,222</b>	<b>627,137</b>	<b>624,546</b>
<b>OPERATION RESULT - GOVERNANCE</b>	<b>609,884</b>	<b>678,786</b>		<b>600,222</b>	<b>627,137</b>	<b>624,546</b>
<b>Function: Administration</b>						
<b>Operating Revenues</b>						
Service: Corporate Support	(689,355)	(606,790)		(621,634)	(636,773)	(650,366)
Service: Engineering and Works	(766,504)	(801,700)		(823,225)	(845,238)	(866,352)
Service: Other Support Services	(2,602,136)	(2,921,140)		(2,938,844)	(2,956,915)	(2,973,387)
<b>Total Function Revenue</b>	<b>(4,057,995)</b>	<b>(4,329,630)</b>		<b>(4,383,702)</b>	<b>(4,438,926)</b>	<b>(4,490,105)</b>
<b>Operating Expenditure</b>						
Service: Corporate Support	930,399	1,137,943		1,163,360	1,190,316	1,218,244
Service: Engineering and Works	1,326,832	1,258,532		1,300,605	1,344,206	1,389,396
Service: Other Support Services	2,892,670	2,969,048		3,019,538	3,071,881	3,126,148
<b>Total Function Expenditure</b>	<b>5,149,901</b>	<b>5,365,523</b>		<b>5,483,502</b>	<b>5,606,403</b>	<b>5,733,788</b>
<b>OPERATION RESULT - ADMINISTRATION</b>	<b>1,091,906</b>	<b>1,035,893</b>		<b>1,099,800</b>	<b>1,167,477</b>	<b>1,243,682</b>
<b>Function: Public Order &amp; Safety</b>						
<b>Operating Revenues</b>						
Service: Fire Protection	(839,408)	(509,966)		(485,485)	(592,024)	(513,077)
Service: Animal Control	(11,200)	(10,500)		(10,878)	(11,270)	(11,675)
Service: Enforcement of Local Govt Regs	(150)	(100)		(104)	(107)	(111)
<b>Total Function Revenue</b>	<b>(850,758)</b>	<b>(520,566)</b>		<b>(496,467)</b>	<b>(603,401)</b>	<b>(524,864)</b>
<b>Operating Expenditure</b>						
Service: Fire Protection	513,906	542,996		564,972	600,266	590,469
Service: Animal Control	76,568	79,368		81,813	84,335	86,937
Service: Emergency Services	17,600	19,600		20,090	20,592	21,107
<b>Total Function Expenditure</b>	<b>608,074</b>	<b>641,964</b>		<b>666,875</b>	<b>705,194</b>	<b>698,513</b>
<b>OPERATION RESULT - PUBLIC ORDER &amp; SAFETY</b>	<b>(242,684)</b>	<b>121,398</b>		<b>170,409</b>	<b>101,793</b>	<b>173,649</b>
<b>Function: Health</b>						
<b>Operating Revenues</b>						
Service: Admin & Inspection	(10,000)	(10,000)		(10,360)	(10,733)	(11,119)
Service: Health Centre	(8,600)	(8,500)		(8,806)	(9,123)	(9,451)
Service: Food Control	(6,000)	(6,000)		(6,000)	(6,000)	(6,000)
<b>Total Function Revenue</b>	<b>(24,600)</b>	<b>(24,500)</b>		<b>(25,166)</b>	<b>(25,856)</b>	<b>(26,571)</b>
<b>Operating Expenditure</b>						
Service: Admin & Inspection	110,000	107,000		110,425	113,960	117,609
Service: Health Centre	57,237	54,637		55,978	57,417	58,962
Service: Food Control	6,000	6,000		6,000	6,000	6,000
<b>Total Function Expenditure</b>	<b>173,237</b>	<b>167,637</b>		<b>172,403</b>	<b>177,377</b>	<b>182,570</b>
<b>OPERATION RESULT - HEALTH</b>	<b>(197,837)</b>	<b>(192,137)</b>		<b>(197,569)</b>	<b>(203,233)</b>	<b>(209,141)</b>

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<b>Function: Environment</b>						
<b>Operating Revenues</b>						
Service: Noxious Plants and Insect/Vermin Control	(48,534)	(49,500)		(50,738)	(52,006)	(53,306)
Service: Other Environmental Protection	(3,000)	(3,000)		(3,000)	(3,000)	(3,000)
Service: Solid Waste Management	(1,496,781)	(1,682,570)		(1,992,824)	(2,118,573)	(2,212,167)
<b>Total Function Revenue</b>	<b>(1,548,315)</b>	<b>(1,735,070)</b>		<b>(2,046,562)</b>	<b>(2,173,578)</b>	<b>(2,268,474)</b>
<b>Operating Expenditure</b>						
Service: Noxious Plants and Insect/Vermin Control	216,850	180,050		185,189	190,477	195,918
Service: Other Environmental Protection	17,000	17,000		17,425	17,861	18,307
Service: Solid Waste Management	1,837,125	1,782,060		2,508,766	2,595,648	2,669,273
Service: Street Cleaning	240,000	258,000		265,718	273,669	281,862
Service: Drainage	681,589	688,550		691,888	695,324	698,863
<b>Total Function Expenditure</b>	<b>2,992,564</b>	<b>2,925,660</b>		<b>3,668,985</b>	<b>3,772,979</b>	<b>3,864,224</b>
<b>OPERATION RESULT - ENVIRONMENTAL</b>	<b>(4,540,879)</b>	<b>(4,660,730)</b>		<b>(5,715,547)</b>	<b>(5,946,557)</b>	<b>(6,132,698)</b>
<b>Function: Community Services and Education</b>						
<b>Operating Revenues</b>						
Service: Administration & Education	(13,000)	(16,000)		(16,576)	(17,173)	(17,791)
Service: Aged Persons and Disabled	(500)	0		0	0	0
Service: Childrens Services	(38,000)	(48,440)		(50,004)	(51,624)	(53,302)
<b>Total Function Revenue</b>	<b>(51,500)</b>	<b>(64,440)</b>		<b>(66,580)</b>	<b>(68,797)</b>	<b>(71,093)</b>
<b>Operating Expenditure</b>						
Service: Administration & Education	144,159	180,109		184,977	189,978	195,117
Service: Aged Persons and Disabled	3,000	2,000		2,050	2,101	2,154
Service: Childrens Services	128,677	139,577		142,180	144,877	147,674
<b>Total Function Expenditure</b>	<b>275,836</b>	<b>321,686</b>		<b>329,206</b>	<b>336,956</b>	<b>344,945</b>
<b>OPERATION RESULT - COMMUNITY SERVICES &amp; EDUCATION</b>	<b>(327,336)</b>	<b>(386,126)</b>		<b>(395,786)</b>	<b>(405,753)</b>	<b>(416,038)</b>
<b>Function: Housing and Community Amenities</b>						
<b>Operating Revenues</b>						
Service: Public Cemeteries	(102,000)	(110,000)		(113,960)	(118,063)	(122,313)
Service: Street Lighting	(26,000)	(26,000)		(26,936)	(27,906)	(28,910)
Service: Town Planning	(135,000)	(140,000)		(145,040)	(150,261)	(155,671)
Service: Other Community Amenities	0	0		0	0	0
<b>Total Function Revenue</b>	<b>(263,000)</b>	<b>(276,000)</b>		<b>(285,936)</b>	<b>(296,230)</b>	<b>(306,894)</b>
<b>Operating Expenditure</b>						
Service: Public Cemeteries	147,669	159,669		164,182	168,828	173,611
Service: Public Conveniences	137,839	135,839		138,933	142,175	145,576
Service: Street Lighting	170,000	170,000		187,000	205,700	226,270
Service: Town Planning	238,575	248,545		235,231	242,245	249,471
Service: Other Community Amenities	3,251	4,251		4,344	4,438	4,535
<b>Total Function Expenditure</b>	<b>697,334</b>	<b>718,304</b>		<b>729,689</b>	<b>763,386</b>	<b>799,464</b>
<b>OPERATION RESULT - HOUSING AND COMMUNITY AMENITIES</b>	<b>(960,334)</b>	<b>(994,304)</b>		<b>(1,015,625)</b>	<b>(1,059,616)</b>	<b>(1,106,358)</b>

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<b>Function: Water Supplies</b>						
<b>Operating Revenues</b>						
Service: Water Supplies	(3,414,188)	(3,638,101)		(3,740,776)	(3,848,557)	(3,961,698)
<b>Total Function Revenue</b>	<b>(3,414,188)</b>	<b>(3,638,101)</b>		<b>(3,740,776)</b>	<b>(3,848,557)</b>	<b>(3,961,698)</b>
<b>Operating Expenditure</b>						
Service: Water Supplies	2,872,368	3,288,014		3,365,246	3,404,718	3,499,302
<b>Total Function Expenditure</b>	<b>2,872,368</b>	<b>3,288,014</b>		<b>3,365,246</b>	<b>3,404,718</b>	<b>3,499,302</b>
<b>OPERATION RESULT - WATER SUPPLIES</b>	<b>(6,286,556)</b>	<b>(6,926,115)</b>		<b>(7,106,022)</b>	<b>(7,253,275)</b>	<b>(7,461,000)</b>
<b>Function: Sewerage Services</b>						
<b>Operating Revenues</b>						
Service: Sewerage Service	(3,797,240)	(3,725,920)		(3,879,409)	(4,035,228)	(4,175,038)
<b>Total Function Revenue</b>	<b>(3,797,240)</b>	<b>(3,725,920)</b>		<b>(3,879,409)</b>	<b>(4,035,228)</b>	<b>(4,175,038)</b>
<b>Operating Expenditure</b>						
Service: Sewerage Service	3,152,529	3,454,208		3,508,544	3,586,595	3,669,033
<b>Total Function Expenditure</b>	<b>3,152,529</b>	<b>3,454,208</b>		<b>3,508,544</b>	<b>3,586,595</b>	<b>3,669,033</b>
<b>OPERATION RESULT - SEWERAGE SERVICES</b>	<b>(6,949,769)</b>	<b>(7,180,128)</b>		<b>(7,387,954)</b>	<b>(7,621,823)</b>	<b>(7,844,071)</b>
<b>Function: Recreation &amp; Culture</b>						
<b>Operating Revenues</b>						
Service: Public Libraries	(41,000)	(51,000)		(52,275)	(53,582)	(54,921)
Service: Museums	0	0		0	0	0
Services: Community Centres	(9,500)	(8,250)		(8,547)	(8,855)	(9,173)
Services: Public Halls	(8,500)	(8,500)		(8,806)	(9,123)	(9,451)
Services: Other Culture Services	0	0		0	0	0
Services: Swimming Pools	(23,851)	(21,000)		(21,756)	(22,539)	(23,351)
Services: Sporting Grounds	(150,000)	(326,200)		(176,200)	(176,200)	(176,200)
Service: Parks & Gardens	(67,100)	(67,100)		(17,716)	(18,353)	(44,014)
Services: Other Sports & Recreation	0	0		0	0	0
<b>Total Function Revenue</b>	<b>(299,951)</b>	<b>(482,050)</b>		<b>(285,300)</b>	<b>(288,652)</b>	<b>(317,111)</b>
<b>Operating Expenditure</b>						
Service: Public Libraries	334,135	396,935		424,653	454,792	487,584
Service: Museums	40,956	40,956		41,316	41,690	42,079
Services: Community Centres	430,178	474,978		489,781	505,676	522,762
Services: Public Halls	394,832	399,632		402,690	405,933	409,376
Services: Other Culture Services	48,000	12,000		12,300	12,608	12,923
Services: Swimming Pools	231,439	231,439		235,248	239,176	511,228
Services: Sporting Grounds	368,533	388,533		383,313	388,291	393,479
Service: Parks & Gardens	542,517	550,517		565,791	581,649	598,120
Services: Other Sports & Recreation	13,867	15,367		15,585	15,807	16,036
<b>Total Function Expenditure</b>	<b>2,404,457</b>	<b>2,510,357</b>		<b>2,570,675</b>	<b>2,645,623</b>	<b>2,993,587</b>
<b>OPERATION RESULT - RECREATION &amp; CULTURE</b>	<b>(2,704,408)</b>	<b>(2,992,407)</b>		<b>(2,855,974)</b>	<b>(2,934,275)</b>	<b>(3,310,698)</b>

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<b>Function: Mining, Manufacture &amp; Construction</b>						
<b>Operating Revenues</b>						
Service: Building Control	(77,000)	(81,500)		(84,434)	(87,474)	(90,623)
Service: Quarries & Pits	0	0		0	0	0
<b>Total Function Revenue</b>	<b>(77,000)</b>	<b>(81,500)</b>		<b>(84,434)</b>	<b>(87,474)</b>	<b>(90,623)</b>
<b>Operating Expenditure</b>						
Service: Building Control	188,206	207,889		214,548	221,422	228,519
Service: Quarries & Pits	80,000	90,000		92,349	94,760	97,236
<b>Total Function Expenditure</b>	<b>268,206</b>	<b>297,889</b>		<b>306,897</b>	<b>316,182</b>	<b>325,754</b>
<b>OPERATION RESULT - MINING, MANUFACTURE &amp; CONSTRUCTION</b>	<b>(345,206)</b>	<b>(379,389)</b>		<b>(391,331)</b>	<b>(403,656)</b>	<b>(416,377)</b>
<b>Function: Transport &amp; Communication</b>						
<b>Operating Revenues</b>						
Service: Urban Roads	(618,000)	(872,750)		(872,840)	(872,933)	(873,030)
Service: Sealed Rural Roads	(1,803,300)	(2,857,000)		(2,225,000)	(625,000)	(625,000)
Service: Unsealed Rural Roads	(281)	(285)		(295)	(306)	(317)
Service: Footpaths	(50,000)	(15,000)		(15,000)	(15,000)	(15,000)
Service: Aerodrome	(19,345)	(688,345)		(17,969)	(18,616)	(19,287)
Service: Parking Areas	0	0		0	0	0
Service: Other Transport & Communication	(12,000)	(3,000)		(3,108)	(3,220)	(3,336)
Service: State Roads (IWO)	(300,000)	(400,000)		(400,000)	(400,000)	(400,000)
<b>Total Function Revenue</b>	<b>(2,802,926)</b>	<b>(4,836,380)</b>		<b>(3,534,213)</b>	<b>(1,935,075)</b>	<b>(1,935,969)</b>
<b>Operating Expenditure</b>						
Service: Urban Roads	775,090	810,090		821,293	832,811	844,654
Service: Sealed Rural Roads	3,372,589	3,264,589		3,275,427	3,286,558	3,297,992
Service: Unsealed Rural Roads	474,000	280,000		287,675	295,564	303,672
Service: Bridges	85,924	85,924		85,924	85,924	85,924
Service: Footpaths	224,811	233,311		235,181	237,107	239,089
Service: Aerodrome	82,527	86,027		88,020	90,071	92,184
Service: Parking Areas	59,047	55,047		55,602	56,176	56,770
Service: Other Transport & Communication	309,350	316,311		325,972	335,935	346,209
Service: State Roads (IWO)	300,000	400,000		400,000	400,000	400,000
<b>Total Function Expenditure</b>	<b>5,683,338</b>	<b>5,531,299</b>		<b>5,575,093</b>	<b>5,620,146</b>	<b>5,666,495</b>
<b>OPERATION RESULT - TRANSPORT &amp; COMMUNICATION</b>	<b>(8,486,264)</b>	<b>(10,367,679)</b>		<b>(9,109,305)</b>	<b>(7,555,221)</b>	<b>(7,602,464)</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Function: Economic Affairs</b>						
<b>Operating Revenues</b>						
Service: Caravan Parks	(115,591)	(114,091)		(114,091)	(114,091)	(114,091)
Service: Tourism	(103,550)	(71,550)		(74,126)	(76,794)	(79,559)
Service: Area Promotion	(2,000)	(2,000)		(2,072)	(2,147)	(2,224)
Service: Economic Development & Promotion	0	0		0	0	0
Service: Saleyards & Markets	(524,000)	(1,150,000)		(1,069,800)	(590,313)	(611,564)
Service: RMS Agency	(115,000)	(130,000)		(134,680)	(139,528)	(144,552)
Service: Other Business Undertaking	(117,000)	(100,000)		(103,880)	(107,914)	(112,107)
<b>Total Function Revenue</b>	<b>(977,141)</b>	<b>(1,567,641)</b>		<b>(1,498,649)</b>	<b>(1,030,787)</b>	<b>(1,064,097)</b>
<b>Operating Expenditure</b>						
Service: Caravan Parks	98,636	98,636		99,734	100,865	102,033
Service: Tourism	206,456	199,731		205,568	211,579	217,770
Service: Area Promotion	73,000	167,000		171,648	176,427	181,341
Service: Economic Development & Promotion	107,700	72,250		74,589	77,004	79,497
Service: Saleyards & Markets	392,820	452,791		573,551	572,400	570,854
Service: RMS Agency	110,200	106,620		110,078	113,647	117,333
Service: Other Business Undertaking	174,463	166,963		170,917	175,004	179,227
<b>Total Function Expenditure</b>	<b>1,163,275</b>	<b>1,263,991</b>		<b>1,406,084</b>	<b>1,426,927</b>	<b>1,448,056</b>
<b>OPERATION RESULT - ECONOMIC AFFAIRS</b>	<b>(2,140,416)</b>	<b>(2,831,632)</b>		<b>(2,904,733)</b>	<b>(2,457,713)</b>	<b>(2,512,152)</b>
<b>Function: Howlong Town Improvement</b>						
Service: Howlong Town Improvement	(274,739)	(324,551)		(314,359)	(324,520)	(335,047)
<b>Total Function Revenue</b>	<b>(274,739)</b>	<b>(324,551)</b>		<b>(314,359)</b>	<b>(324,520)</b>	<b>(335,047)</b>
<b>Operating Expenditure</b>						
Service: Howlong Town Improvement	16,445	18,000		18,000	18,000	18,000
<b>Total Function Expenditure</b>	<b>16,445</b>	<b>18,000</b>		<b>18,000</b>	<b>18,000</b>	<b>18,000</b>
<b>OPERATION RESULT - HOWLONG TOWN IMPROVEMENT</b>	<b>(291,184)</b>	<b>(342,551)</b>		<b>(332,359)</b>	<b>(342,520)</b>	<b>(353,047)</b>
<b>Function: General Purpose</b>						
Service: General Purpose	(8,307,496)	(8,770,395)		(9,263,309)	(9,786,351)	(10,341,409)
<b>Total Function Revenue</b>	<b>(8,307,496)</b>	<b>(8,770,395)</b>		<b>(9,263,309)</b>	<b>(9,786,351)</b>	<b>(10,341,409)</b>
<b>Operating Expenditure</b>						
Service: General Purpose	178,080	184,000		184,000	184,000	184,000
<b>Total Function Expenditure</b>	<b>178,080</b>	<b>184,000</b>		<b>184,000</b>	<b>184,000</b>	<b>184,000</b>
<b>OPERATION RESULT - GENERAL PURPOSE</b>	<b>(8,485,576)</b>	<b>(8,954,395)</b>		<b>(9,447,309)</b>	<b>(9,970,351)</b>	<b>(10,525,409)</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Governance

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Operating Expenditure</b>						
<b>Service: Governance</b>						
Councillors Expenses	150,686	169,100	2.50	173,328	177,661	182,102
Staff Expenses	268,098	278,886	3.25	287,950	297,308	306,971
Office Expenses	20,300	22,000	2.50	22,550	23,114	23,692
Subscriptions						
RAMROC/REROC	26,000	26,000	2.50	26,650	27,316	27,999
Shire Association	23,500	24,000	2.50	24,600	25,215	25,845
Delegates Expenses	13,300	18,300	2.50	18,758	19,226	19,707
Section 356 Expenses	10,000	2,500	2.50	2,563	2,627	2,692
Audit Services	37,000	32,000	2.50	32,800	33,620	34,461
Strategic Planning	60,000	40,000		10,000	20,000	0
Election Expenses	0	65,000		0	0	0
Council Chambers Maintenance	1,000	1,000	2.50	1,025	1,051	1,077
	<b>609,884</b>	<b>678,786</b>		<b>600,222</b>	<b>627,137</b>	<b>624,546</b>
<b>Total Function Expenditure</b>	<b>609,884</b>	<b>678,786</b>		<b>600,222</b>	<b>627,137</b>	<b>624,546</b>
<b>OPERATION RESULT - GOVERNANCE</b>	<b>(609,884)</b>	<b>(678,786)</b>		<b>(600,222)</b>	<b>(627,137)</b>	<b>(624,546)</b>



## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Administration

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Function: Administration</b>						
<b>Operating Revenues</b>						
<b>Service: Corporate Support</b>						
Section 603 Certificates	(21,000)	(20,500)	2.50	(21,013)	(21,538)	(22,076)
Sundry Income	(1,700)	(1,050)		(1,050)	(1,050)	(1,050)
Legal Fees - Recovery	(21,000)	(21,000)		(21,000)	(21,000)	(21,000)
Telephone Fees - Recovery	(1,000)	(1,000)		(1,000)	(1,000)	(1,000)
Grant - Civic Centre Project	(179,000)	0		0	0	0
Water & Sewer Loan Payment	0	(70,000)		(70,000)	(70,000)	(70,000)
Sale of Industrial Land						
Sewer Administration Fee	(143,148)	(150,310)	2.50	(154,068)	(157,919)	(161,867)
Water Administration Fee	(288,507)	(302,930)	2.50	(310,503)	(318,266)	(326,222)
Domestic Waste Administration Fee	(34,000)	(40,000)	2.50	(43,000)	(46,000)	(47,150)
	<b>(689,355)</b>	<b>(606,790)</b>		<b>(621,634)</b>	<b>(636,773)</b>	<b>(650,366)</b>
<b>Service: Engineering and Works</b>						
Sundry Income	(10,700)	(700)		(700)	(700)	(700)
Sewer Administration Fee	(371,902)	(390,500)	2.50	(400,263)	(410,269)	(420,526)
Water Administration Fee	(371,902)	(390,500)	2.50	(400,263)	(410,269)	(420,526)
Domestic Waste Administration Fee	(12,000)	(20,000)	2.50	(22,000)	(24,000)	(24,600)
	<b>(766,504)</b>	<b>(801,700)</b>		<b>(823,225)</b>	<b>(845,238)</b>	<b>(866,352)</b>
<b>Service: Other Support Services</b>						
Plant Hire Fees	(1,800,000)	(2,000,000)		(2,000,000)	(2,000,000)	(2,000,000)
Motor Vehicle Lease	(17,000)	(17,000)		(17,000)	(17,000)	(17,000)
Fuel Rebate	0	(50,000)		(50,000)	(50,000)	(50,000)
Sundry Income	(6,000)	(6,000)		(6,000)	(6,000)	(6,000)
On-cost Fees	(190,000)	(225,000)		(225,000)	(225,000)	(225,000)
Sewer Administration Fee	(262,391)	(218,840)	2.50	(224,311)	(229,919)	(235,667)
Water Administration Fee	(297,745)	(369,300)	2.50	(378,533)	(387,996)	(397,696)
Domestic Waste Administration Fee	(29,000)	(35,000)	2.50	(38,000)	(41,000)	(42,025)
	<b>(2,602,136)</b>	<b>(2,921,140)</b>		<b>(2,938,844)</b>	<b>(2,956,915)</b>	<b>(2,973,387)</b>
<b>Total Function Income</b>	<b>(4,057,995)</b>	<b>(4,329,630)</b>		<b>(4,383,702)</b>	<b>(4,438,926)</b>	<b>(4,490,105)</b>
<b>Operating Expenditure</b>						
<b>Service: Corporate Support</b>						
Staff Expenses	653,600	725,000	3.25	747,563	771,858	796,944
Office Expenses						
Printing & Stationery	39,000	34,000	2.50	34,850	35,721	36,614
Council Newsletter	0	14,000	2.50	14,350	14,709	15,076
Website	0	11,500	2.50	11,788	12,082	12,384
Postage	21,000	25,500	2.50	26,138	26,791	27,461
Telephone Charges	43,000	49,000	2.50	50,225	51,481	52,768
Bank Charges	43,700	44,500	2.50	45,613	46,753	47,922
Advertising	12,000	13,000	2.50	13,325	13,658	14,000
Sundry Expenses	2,000	2,000	2.50	2,050	2,101	2,154
Legal Expenses	26,000	26,000	2.50	26,650	27,316	27,999
Valuation Fees	37,128	39,000	2.50	39,975	40,974	41,999
Interest on Loans	52,971	154,443		150,835	146,871	142,924
	<b>930,399</b>	<b>1,137,943</b>		<b>1,163,360</b>	<b>1,190,316</b>	<b>1,218,244</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Administration

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Service: Engineering and Works</b>						
Staff Expenses	814,500	789,000	3.25	814,643	841,118	868,455
Asset Management Expenses						
Staff Expenses	15,000	30,000	3.25	30,975	31,982	33,021
Computer Software	10,000	10,000	2.50	10,250	10,506	10,769
Materials & Contracts	0	0		0	0	0
Office Expenses						
Printing & Stationery	25,000	25,000	2.50	25,625	26,266	26,922
Advertising	0	14,000	2.50	14,350	14,709	15,076
Materials & Contracts	14,500	0		0	0	0
Insurances	188,800	204,000	5.00	214,200	224,910	236,156
Works Depot Expenses						
Maintenance & Repairs (Employee Benefits)	38,000	39,000	3.25	40,268	41,576	42,927
Cleaning		16,800	2.50	17,220	17,651	18,092
Maintenance & Repairs (Materials & Contracts)	116,500	22,200	2.50	22,755	23,324	23,907
Storeman Expenses	51,000	55,000	3.25	56,788	58,633	60,539
Depreciation	53,532	53,532		53,532	53,532	53,532
	<b>1,326,832</b>	<b>1,258,532</b>		<b>1,300,605</b>	<b>1,344,206</b>	<b>1,389,396</b>
<b>Service: Other Support Services</b>						
Plant Expenses						
Maintenance & Repairs (Employee Benefits)		100,000		100,000	100,000	100,000
Maintenance & Repairs (Materials & Contracts)	1,400,000	820,000		820,000	820,000	820,000
Depreciation		480,000		480,000	480,000	480,000
Council Offices						
Maintenance & Repairs (Employee Benefits)	0	0	3.25	0	0	0
Maintenance & Repairs (Materials & Contracts)	58,500	0		0	0	0
Computer Software	25,000	35,000	2.50	35,875	36,772	37,691
Cleaning	28,000	0		0	0	0
Rates	3,500	3,500		3,500	3,500	3,500
Electricity & Heating	25,000	0	10.00	0	0	0
Wages Staff	1,142,000	1,142,000	3.25	1,179,115	1,217,436	1,257,003
Workers Compensation Insurances	72,122	250,000	5.00	262,500	275,625	289,406
Depreciation	138,548	138,548		138,548	138,548	138,548
	<b>2,892,670</b>	<b>2,969,048</b>		<b>3,019,538</b>	<b>3,071,881</b>	<b>3,126,148</b>
<b>Total Function Expenditure</b>	<b>5,149,901</b>	<b>5,365,523</b>		<b>5,483,502</b>	<b>5,606,403</b>	<b>5,733,788</b>
<b>OPERATION RESULT - ADMINISTRATION</b>	<b>(9,207,896)</b>	<b>(9,695,153)</b>		<b>(9,867,204)</b>	<b>(10,045,329)</b>	<b>(10,223,893)</b>

# 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

## Public Order and Safety

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Function: Public Order and Safety</b>						
<b>Operating Revenues</b>						
<b>Service: Fire Protection</b>						
Grant - Fire Control Operations ( B & C Items)	(161,478)	(184,641)		(182,394)	(214,825)	(198,975)
Grant - Fire Control (Capital Works)	(502,250)	(86,000)		(111,000)	(111,000)	(111,000)
Contributions - Berrigan Shire Council	(175,680)	(239,325)		(192,091)	(266,199)	(203,102)
	<b>(839,408)</b>	<b>(509,966)</b>		<b>(485,485)</b>	<b>(592,024)</b>	<b>(513,077)</b>
<b>Service: Animal Control</b>						
Fees	(11,200)	(10,500)	3.60	(10,878)	(11,270)	(11,675)
	<b>(11,200)</b>	<b>(10,500)</b>		<b>(10,878)</b>	<b>(11,270)</b>	<b>(11,675)</b>
<b>Service: Enforcement of Local Govt Regs</b>						
Sale of Resuscitation Posters	(150)	(100)	3.60	(104)	(107)	(111)
	<b>(150)</b>	<b>(100)</b>		<b>(104)</b>	<b>(107)</b>	<b>(111)</b>
<b>Total Function Income</b>	<b>(850,758)</b>	<b>(520,566)</b>		<b>(496,467)</b>	<b>(603,401)</b>	<b>(524,864)</b>
<b>Operating Expenditure</b>						
<b>Service: Fire Protection</b>						
Contribution - Fire Commision	35,000	37,000	2.50	37,925	38,873	39,845
Contribution - Bush Fire Council	180,642	137,387		202,441	159,351	208,251
Bush Fire Control Expenses	286,680	357,025		313,022	390,458	330,789
Depreciation	11,584	11,584		11,584	11,584	11,584
	<b>513,906</b>	<b>542,996</b>		<b>564,972</b>	<b>600,266</b>	<b>590,469</b>
<b>Service: Animal Control</b>						
Control of Dogs						
Maintenance & Repairs (Employee Benefits)	53,000	54,000	3.25	55,755	57,567	59,438
Maintenance & Repairs (Materials & Contracts)	9,000	10,000	2.50	10,250	10,506	10,769
Control of Cats						
Maintenance & Repairs (Employee Benefits)	5,000	5,200	3.25	5,369	5,543	5,724
Maintenance & Repairs (Materials & Contracts)	2,100	2,700	2.50	2,768	2,837	2,908
Control of Straying Stock						
Maintenance & Repairs (Employee Benefits)	5,500	5,500	3.25	5,679	5,863	6,054
Maintenance & Repairs (Materials & Contracts)	1,000	1,000	2.50	1,025	1,051	1,077
Depreciation	968	968		968	968	968
	<b>76,568</b>	<b>79,368</b>		<b>81,813</b>	<b>84,335</b>	<b>86,937</b>
<b>Service: Emergency Services</b>						
State Emergency Expenses	17,600	19,600	2.50	20,090	20,592	21,107
	<b>17,600</b>	<b>19,600</b>		<b>20,090</b>	<b>20,592</b>	<b>21,107</b>
<b>Total Function Expenditure</b>	<b>608,074</b>	<b>641,964</b>		<b>666,875</b>	<b>705,194</b>	<b>698,513</b>
<b>OPERATION RESULT - PUBLIC ORDER and SAFETY</b>	<b>(242,684)</b>	<b>121,398</b>		<b>170,409</b>	<b>101,793</b>	<b>173,649</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Health

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Function: Health</b>						
<b>Operating Revenues</b>						
<b>Service: Admin &amp; Inspection</b>						
Licences Fees	(10,000)	(10,000)	3.60	(10,360)	(10,733)	(11,119)
	(10,000)	(10,000)		(10,360)	(10,733)	(11,119)
<b>Service: Health Centre</b>						
Hire Charges	(8,600)	(8,500)	3.60	(8,806)	(9,123)	(9,451)
	(8,600)	(8,500)		(8,806)	(9,123)	(9,451)
<b>Service: Food Control</b>						
Inspection Fees	(6,000)	(6,000)		(6,000)	(6,000)	(6,000)
	(6,000)	(6,000)		(6,000)	(6,000)	(6,000)
<b>Total Function Income</b>	<b>(24,600)</b>	<b>(24,500)</b>		<b>(25,166)</b>	<b>(25,856)</b>	<b>(26,571)</b>
<b>Operating Expenditure</b>						
<b>Service: Admin &amp; Inspection</b>						
Staff Expenses	103,000	100,000	3.25	103,250	106,606	110,070
Office Expenses						
Legal Fees	2,000	2,000	2.50	2,050	2,101	2,154
Advertising	2,000	2,000	2.50	2,050	2,101	2,154
Other	3,000	3,000	2.50	3,075	3,152	3,231
	<b>110,000</b>	<b>107,000</b>		<b>110,425</b>	<b>113,960</b>	<b>117,609</b>
<b>Service: Health Centre</b>						
Health Centre Expenses						
Rates	1,250	1,250	3.60	1,338	1,431	1,531
Cleaning	9,000	12,000	2.50	12,300	12,608	12,923
Electricity & Heating	7,000	8,000	10.00	8,800	9,680	10,648
Maintenance & Repairs (Materials & Contracts)	12,750	6,150	2.50	6,304	6,461	6,623
Depreciation	27,237	27,237		27,237	27,237	27,237
	<b>57,237</b>	<b>54,637</b>		<b>55,978</b>	<b>57,417</b>	<b>58,962</b>
<b>Service: Food Control</b>						
Inspections	6,000	6,000		6,000	6,000	6,000
	<b>6,000</b>	<b>6,000</b>		<b>6,000</b>	<b>6,000</b>	<b>6,000</b>
<b>Total Function Expenditure</b>	<b>173,237</b>	<b>167,637</b>		<b>172,403</b>	<b>177,377</b>	<b>182,570</b>
<b>OPERATION RESULT - HEALTH</b>	<b>148,637</b>	<b>143,137</b>		<b>147,237</b>	<b>151,521</b>	<b>156,000</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Environment

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Function: Environment</b>						
<b>Operating Revenues</b>						
<b>Service: Noxious Plants and Insect/Vermin Control</b>						
Operating Grant	(48,534)	(49,500)	2.50	(50,738)	(52,006)	(53,306)
	(48,534)	(49,500)		(50,738)	(52,006)	(53,306)
<b>Service: Other Environmental Protection</b>						
Drum Muster - Grant	(3,000)	(3,000)		(3,000)	(3,000)	(3,000)
	(3,000)	(3,000)		(3,000)	(3,000)	(3,000)
<b>Service: Solid Waste Management</b>						
Domestic Waste Annual Charges	(154,400)	(154,320)		(154,320)	(154,320)	(154,320)
Domestic Waste User Charges	(1,050,795)	(1,170,185)	5.00	(1,317,490)	(1,415,820)	(1,486,611)
Non- Domestic Waste User Charges	(111,650)	(125,860)	5.00	(132,153)	(138,761)	(145,699)
Subsidy - Pensioner Rate Rebates - Domestic	(67,436)	(77,205)		(85,753)	(91,452)	(91,452)
Waste Disposal Charges	(108,000)	(152,000)	5.00	(300,000)	(315,000)	(330,750)
Sale of Recycled Materials	(4,500)	(3,000)	3.60	(3,108)	(3,220)	(3,336)
	(1,496,781)	(1,682,570)		(1,992,824)	(2,118,573)	(2,212,167)
<b>Total Function Income</b>	<b>(1,548,315)</b>	<b>(1,735,070)</b>		<b>(2,046,562)</b>	<b>(2,173,578)</b>	<b>(2,268,474)</b>
<b>Operating Expenditure</b>						
<b>Service: Noxious Plants and Insect/Vermin Control</b>						
Inspector Expenses						
Staff Expenses	84,510	85,000	3.25	87,763	90,615	93,560
Materials & Contracts	110,340	73,050	2.50	74,876	76,748	78,667
Pests Expenses	2,000	2,000	2.50	2,050	2,101	2,154
Fruit Fly Expenses	20,000	20,000	2.50	20,500	21,013	21,538
	<b>216,850</b>	<b>180,050</b>		<b>185,189</b>	<b>190,477</b>	<b>195,918</b>
<b>Service: Other Environmental Protection</b>						
Advertising	2,000	2,000	2.50	2,050	2,101	2,154
Subscription to Murray Darling Association	2,500	2,500	2.50	2,563	2,627	2,692
Subscriptions - Others	2,500	2,500	2.50	2,563	2,627	2,692
Drum Muster Expenses	3,000	3,000	2.50	3,075	3,152	3,231
Other Enviromental Protection Expenses	7,000	7,000	2.50	7,175	7,354	7,538
	<b>17,000</b>	<b>17,000</b>		<b>17,425</b>	<b>17,861</b>	<b>18,307</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Environment

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Service: Solid Waste Management</b>						
Domestic Waste						
Contractor Collection Charges	834,143	680,563	2.50	966,390	990,550	1,015,313
Disposal Charges	225,000	330,000	5.00	397,500	417,375	438,244
Provision of Bins	5,000	5,000	2.50	5,125	5,253	5,384
Nevraste Subscription	4,000	4,000	2.50	4,100	4,203	4,308
Pensioner Abandonments	122,610	140,372		155,915	166,276	166,276
Legal Fees	1,300	1,300	2.50	1,333	1,366	1,400
Corporate Support Expenses	75,000	95,000	2.50	103,000	111,000	113,775
Non Domestic Waste						
Staff Expenses	75,000	75,000	3.25	77,438	79,954	82,553
Contractor Collection Charges	68,557	77,175	5.00	81,034	85,085	89,340
Maintenance & Repairs of Transfer Stations	392,220	337,355	2.50	680,000	697,000	714,425
Anti-Litter Enforcement	1,000	1,000	2.50	1,025	1,051	1,077
Special Rubbish Clean-Ups	4,500	4,500	2.50	4,613	4,728	4,846
Provision of Mulch	18,000	20,000	2.50	20,500	21,013	21,538
Depreciation	10,795	10,795		10,795	10,795	10,795
	<b>1,837,125</b>	<b>1,782,060</b>		<b>2,508,766</b>	<b>2,595,648</b>	<b>2,669,273</b>
<b>Service: Street Cleaning</b>						
Staff Expenses	160,000	169,000	3.25	174,493	180,164	186,019
Materials & Contracts	80,000	89,000	2.50	91,225	93,506	95,843
	<b>240,000</b>	<b>258,000</b>		<b>265,718</b>	<b>273,669</b>	<b>281,862</b>
<b>Service: Drainage</b>						
Maintenance & Repairs (Employee Benefits)	65,000	65,000	3.25	67,113	69,294	71,546
Maintenance & Repairs (Materials & Contracts)	43,000	49,000	2.50	50,225	51,481	52,768
Depreciation	573,589	574,550		574,550	574,550	574,550
	<b>681,589</b>	<b>688,550</b>		<b>691,888</b>	<b>695,324</b>	<b>698,863</b>
<b>Total Function Expenditure</b>	<b>2,992,564</b>	<b>2,925,660</b>		<b>3,668,985</b>	<b>3,772,979</b>	<b>3,864,224</b>
<b>OPERATION RESULT - ENVIRONMENT</b>	<b>1,444,249</b>	<b>1,190,590</b>		<b>1,622,424</b>	<b>1,599,400</b>	<b>1,595,751</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Community Service and Education

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Function: Community Services and Education</b>						
<b>Operating Revenues</b>						
<b>Service: Administration &amp; Education</b>						
Project Grants	0	(1,000)	3.60	(1,036)	(1,073)	(1,112)
Training Subsidies	(13,000)	(15,000)	3.60	(15,540)	(16,099)	(16,679)
	(13,000)	(16,000)		(16,576)	(17,173)	(17,791)
<b>Service: Aged Persons and Disabled</b>						
Senior Citizen Grant	(500)	0		0	0	0
	(500)	0		0	0	0
<b>Service: Childrens Services</b>						
Baby Restraint Rentals	(1,000)	(1,000)	3.60	(1,036)	(1,073)	(1,112)
Pre School Insurance Contributions	(5,000)	(5,000)		(5,000)	(5,000)	(5,000)
Baby Playgroup Program - CDSE Grant		(8,000)	3.60	(8,288)	(8,586)	(8,895)
Festival of Fun for Kids - Contributions	(24,000)	(24,000)	3.60	(24,864)	(25,759)	(26,686)
Youth Services - Grants & Contributions	(8,000)	(10,440)	3.60	(10,816)	(11,205)	(11,609)
	(38,000)	(48,440)		(50,004)	(51,624)	(53,302)
<b>Total Function Income</b>	<b>(51,500)</b>	<b>(64,440)</b>		<b>(66,580)</b>	<b>(68,797)</b>	<b>(71,093)</b>
<b>Operating Expenditure</b>						
<b>Service: Administration &amp; Education</b>						
Staff Expenses	47,250	50,000	3.25	51,625	53,303	55,035
Office Expenses						
Printing & Stationary	500	500	2.50	513	525	538
Advertising	500	500	2.50	513	525	538
Other	2,500	2,500	2.50	2,563	2,627	2,692
Depreciation	409	409		409	409	409
Safety Programs	2,000	9,000	2.50	9,225	9,456	9,692
Volunteer Support	0	2,500	2.50	2,563	2,627	2,692
Community Projects		4,700	2.50	4,818	4,938	5,061
Community Grants	26,000	35,000	2.50	35,875	36,772	37,691
Staff Training	65,000	75,000	2.50	76,875	78,797	80,767
	<b>144,159</b>	<b>180,109</b>		<b>184,977</b>	<b>189,978</b>	<b>195,117</b>
<b>Service: Aged Persons and Disabled</b>						
Senior Citizen Week Expenses	2,000	2,000	2.50	2,050	2,101	2,154
Safety Programs	1,000	0		0	0	0
	<b>3,000</b>	<b>2,000</b>		<b>2,050</b>	<b>2,101</b>	<b>2,154</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Community Service and Education

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Service: Childrens Services</b>						
Baby Restraint Installations						
Staff Expenses	500	500	3.25	516	533	550
Materials & Contracts	500	500	2.50	513	525	538
Childrens Centre						
Maintenance & Repairs (Employee Benefits)	0	1,500	3.25	1,549	1,599	1,651
Maintenance & Repairs (Materials & Contracts)	4,100	1,500	2.50	1,538	1,576	1,615
Insurance	1,200	300	5.00	315	331	347
Electricity & Heating	0	1,000	10.00	1,100	1,210	1,331
Rates	0	1,000	3.60	1,070	1,145	1,225
Baby Playgroup/Parenting Program	0	8,000	2.50	8,200	8,405	8,615
Children Programs	0	3,000	2.50	3,075	3,152	3,231
Depreciation	2,457	2,457		2,457	2,457	2,457
Toy Library Expenses	2,200	0		0	0	0
Insurance		1,000	5.00	1,050	1,103	1,158
Electricity & Heating		1,200	10.00	1,320	1,452	1,597
Youth Centre	21,500			0	0	0
Maintenance & Repairs (Employee Benefits)		1,000	3.25	1,033	1,066	1,101
Maintenance & Repairs (Materials & Contracts)		1,000	2.50	1,025	1,051	1,077
Youth Programs		19,000	2.50	19,475	19,962	20,461
Insurance		700	5.00	735	772	810
Depreciation	7,652	7,652		7,652	7,652	7,652
Cleaning of Building		2,700	2.50	2,768	2,837	2,908
Pre-School Expenses						
Contribution to Schools	12,000	9,000	2.50	9,225	9,456	9,692
Insurances	5,000	5,000	5.00	5,250	5,513	5,788
Depreciation	42,568	42,568		42,568	42,568	42,568
Festival of Fun for Kids						
Staff Expenses	3,000	3,000	3.25	3,098	3,198	3,302
Materials & Contracts	26,000	26,000	2.50	26,650	27,316	27,999
	<b>128,677</b>	<b>139,577</b>		<b>142,180</b>	<b>144,877</b>	<b>147,674</b>
<b>Total Function Expenditure</b>	<b>275,836</b>	<b>321,686</b>		<b>329,206</b>	<b>336,956</b>	<b>344,945</b>
<b>OPERATION RESULT - COMMUNITY SERVICES and EDUCATION</b>	<b>224,336</b>	<b>257,246</b>		<b>262,626</b>	<b>268,159</b>	<b>273,851</b>



## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Housing and Community Amenities

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Function: Housing and Community Amenities</b>						
<b>Operating Revenues</b>						
<b>Service: Public Cemeteries</b>						
Interment Fees	(102,000)	(110,000)	3.60	(113,960)	(118,063)	(122,313)
	(102,000)	(110,000)		(113,960)	(118,063)	(122,313)
<b>Service: Street Lighting</b>						
Grant	(26,000)	(26,000)	3.60	(26,936)	(27,906)	(28,910)
	(26,000)	(26,000)		(26,936)	(27,906)	(28,910)
<b>Service: Town Planning</b>						
Fees	(135,000)	(140,000)	3.60	(145,040)	(150,261)	(155,671)
	(135,000)	(140,000)		(145,040)	(150,261)	(155,671)
<b>Service: Other Community Amenities</b>						
Contributions - Sec 94	0	0		0	0	0
	0	0		0	0	0
<b>Total Function Income</b>	<b>(263,000)</b>	<b>(276,000)</b>		<b>(285,936)</b>	<b>(296,230)</b>	<b>(306,894)</b>
<b>Operating Expenditure</b>						
<b>Service: Public Cemeteries</b>						
Maintenance & Repairs (Employee Benefits)	80,000	85,000	3.25	87,763	90,615	93,560
Maintenance & Repairs (Materials & Contracts)	63,000	70,000	2.50	71,750	73,544	75,382
Depreciation	4,669	4,669		4,669	4,669	4,669
	<b>147,669</b>	<b>159,669</b>		<b>164,182</b>	<b>168,828</b>	<b>173,611</b>
<b>Service: Public Conveniences</b>						
Maintenance & Repairs (Employee Benefits)	13,000	7,500	3.25	7,744	7,995	8,255
Maintenance & Repairs (Materials & Contracts)	80,500	5,000	2.50	5,125	5,253	5,384
Insurance	0	4,500	5.00	4,725	4,961	5,209
Electricity	0	8,500	10.00	9,350	10,285	11,314
Rates	0	0		0	0	0
Cleaning	0	66,000	2.50	67,650	69,341	71,075
Depreciation	44,339	44,339		44,339	44,339	44,339
	<b>137,839</b>	<b>135,839</b>		<b>138,933</b>	<b>142,175</b>	<b>145,576</b>
<b>Service: Street Lighting</b>						
Street Lighting Charges	170,000	170,000	10.00	187,000	205,700	226,270
	<b>170,000</b>	<b>170,000</b>		<b>187,000</b>	<b>205,700</b>	<b>226,270</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Housing and Community Amenities

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Service: Town Planning</b>						
Staff Expenses	136,375	146,345	3.25	151,101	156,012	161,082
Office Expenses						
Printing & Stationary	1,000	1,000	2.50	1,025	1,051	1,077
Advertising	14,000	15,000	2.50	15,375	15,759	16,153
Materials & Contracts	2,200	1,200	2.50	1,230	1,261	1,292
Legal Expenses	50,000	50,000	2.50	51,250	52,531	53,845
Consultant's Fees	10,000	10,000	2.50	10,250	10,506	10,769
Review of LEP	25,000	25,000	2.50	5,000	5,125	5,253
	<b>238,575</b>	<b>248,545</b>		<b>235,231</b>	<b>242,245</b>	<b>249,471</b>
<b>Service: Other Community Amenities</b>						
Public Clock						
Maintenance & Repairs (Materials & Contracts)	1,000	2,000	2.50	2,050	2,101	2,154
Depreciation	551	551		551	551	551
West Corugan - Water Rights	1,700	1,700	2.50	1,743	1,786	1,831
	<b>3,251</b>	<b>4,251</b>		<b>4,344</b>	<b>4,438</b>	<b>4,535</b>
<b>Total Function Expenditure</b>	<b>697,334</b>	<b>718,304</b>		<b>729,689</b>	<b>763,386</b>	<b>799,464</b>
<b>OPERATION RESULT - HOUSING AND COMMUNITY AMENITIES</b>	<b>434,334</b>	<b>442,304</b>		<b>443,753</b>	<b>467,156</b>	<b>492,570</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Water Supplies

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Function: Water Supplies</b>						
<b>Operating Revenues</b>						
<b>Service: Water Supplies</b>						
Access Charges	(1,239,288)	(1,316,201)		(1,316,201)	(1,316,201)	(1,316,201)
User Charges	(1,918,000)	(2,013,900)	5.00	(2,114,595)	(2,220,325)	(2,331,341)
Extra Charges	(18,200)	(18,000)		(18,000)	(18,000)	(18,000)
Interest on Investments	(125,000)	(125,000)		(125,000)	(125,000)	(125,000)
Fees	(53,750)	(55,000)	3.60	(56,980)	(59,031)	(61,156)
Pensioner Rate Subsidy	(59,950)	(60,000)		(60,000)	(60,000)	(60,000)
Contributions to Section 64	0	(50,000)		(50,000)	(50,000)	(50,000)
	<b>(3,414,188)</b>	<b>(3,638,101)</b>		<b>(3,740,776)</b>	<b>(3,848,557)</b>	<b>(3,961,698)</b>
<b>Total Function Income</b>	<b>(3,414,188)</b>	<b>(3,638,101)</b>		<b>(3,740,776)</b>	<b>(3,848,557)</b>	<b>(3,961,698)</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Water Supplies

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Operating Expenditure</b>						
<b>Service: Water Supplies</b>						
Admin Expenses						
Advertising	15,000	6,000	2.50	6,150	6,304	6,461
Materials & Contracts	19,000	25,500	2.50	26,138	26,791	27,461
Assest Management						
Wages Expenses	30,000	30,000	3.25	30,975	31,982	33,021
Materials & Contracts	5,000	5,000	2.50	5,125	5,253	5,384
Computer Software	10,000	10,000	2.50	10,250	10,506	10,769
Strategic Planning	30,000	7,500		0	0	0
Corporate Support Expenses	1,012,123	1,062,730	2.50	1,089,298	1,116,531	1,144,444
Treatment Plant Expenses						
Wages Expenses	220,000	286,000	3.25	295,295	304,892	314,801
Materials & Contracts	136,500	181,900		181,900	181,900	181,900
Insurances	10,000	1,000	5.00	1,050	1,103	1,158
Electricity	182,000	255,000	10.00	280,500	308,550	339,405
Chemicals	65,000	117,000	2.50	119,925	122,923	125,996
Fluoride	0	25,000	2.50	25,625	26,266	26,922
Cleaning	0	9,100	2.50	9,328	9,561	9,800
Depreciation	251,028	268,205		268,205	268,205	268,205
Pumping Stations Expenses						
Wages Expenses	25,000	25,000	3.25	25,813	26,651	27,518
Materials & Contracts	72,000	25,000	2.50	25,625	26,266	26,922
Electricity		80,000	10.00	88,000	96,800	106,480
Depreciation	34,791	37,051		37,051	37,051	37,051
Mains Expenses						
Wages Expenses	40,000	40,000	3.25	41,300	42,642	44,028
Materials & Contracts	85,000	107,500	2.50	110,188	112,942	115,766
Depreciation	263,913	280,828		280,828	280,828	280,828
Meters & Services Expenses						
Wages Expenses	47,000	44,000	3.25	45,430	46,906	48,431
Materials & Contracts	19,000	19,000	2.50	19,475	19,962	20,461
Reservoirs Expenses						
Wages Expenses	3,000	2,000	3.25	2,065	2,132	2,201
Materials & Contracts	8,500	6,500	2.50	6,663	6,829	7,000
Depreciation	55,160	58,953		58,953	58,953	58,953
Telemetry Expense	7,500	7,500	2.50	7,688	7,880	8,077
Bores Depreciation	7,066	7,547		7,547	7,547	7,547
Rates on Properties	7,200	7,200	3.60	7,459	7,728	8,006
Water Resources Licences	44,500	56,000	2.50	57,400	58,835	60,306
Abandonments - Pensioner Rates	109,000	109,000		109,000	109,000	109,000
Contribution to Loan Repayments	8,087	35,000		35,000	35,000	35,000
Contribution to Water Saving ovals Project	50,000	50,000		50,000	0	0
	<b>2,872,368</b>	<b>3,288,014</b>		<b>3,365,246</b>	<b>3,404,718</b>	<b>3,499,302</b>
<b>Total Function Expenditure</b>	<b>2,872,368</b>	<b>3,288,014</b>		<b>3,365,246</b>	<b>3,404,718</b>	<b>3,499,302</b>
<b>OPERATION RESULT - WATER SUPPLIES</b>	<b>(541,820)</b>	<b>(350,087)</b>		<b>(375,530)</b>	<b>(443,839)</b>	<b>(462,397)</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Sewerage Service

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Function: Sewerage Service</b>						
<b>Operating Revenues</b>						
<b>Service: Sewerage Service</b>						
Access Charges	(2,972,365)	(3,148,720)		(3,289,950)	(3,432,900)	(3,559,202)
User Charges	(215,000)	(240,000)	5.00	(252,000)	(264,600)	(277,830)
Extra Charges	(17,000)	(20,000)		(20,000)	(20,000)	(20,000)
Interest on Investments	(130,000)	(130,000)		(130,000)	(130,000)	(130,000)
Fees	(7,200)	(7,200)	3.60	(7,459)	(7,728)	(8,006)
Trade Waste Charges	(35,000)	(35,000)		(35,000)	(35,000)	(35,000)
Plant Hire Fees	(35,000)	(35,000)		(35,000)	(35,000)	(35,000)
Pensioner Rate Subsidy	(59,675)	(60,000)		(60,000)	(60,000)	(60,000)
Grant - Reused Sewer	(326,000)	0		0	0	0
Grant - Treatment Plant						
Contributions to Section 64	0	(50,000)		(50,000)	(50,000)	(50,000)
	<b>(3,797,240)</b>	<b>(3,725,920)</b>		<b>(3,879,409)</b>	<b>(4,035,228)</b>	<b>(4,175,038)</b>
<b>Total Function Income</b>	<b>(3,797,240)</b>	<b>(3,725,920)</b>		<b>(3,879,409)</b>	<b>(4,035,228)</b>	<b>(4,175,038)</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Sewerage Service

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Operating Expenditure</b>						
<b>Service: Sewerage Service</b>						
Admin Expenses						
Advertising	1,500	1,500	2.50	1,538	1,576	1,615
Assest Management						
Wages Expenses	35,000	30,000	3.25	30,975	31,982	33,021
Materials & Contracts	15,000	5,000	2.50	5,125	5,253	5,384
Computer Software	10,000	10,000	2.50	10,250	10,506	10,769
Strategic Planning	34,114	20,000		0	0	0
Corporate Support Expenses	723,472	759,650	2.50	778,641	798,107	818,060
Treatment Works Expenses						
Wages Expenses	278,000	324,000	3.25	334,530	345,402	356,628
Materials & Contracts	141,000	231,000	2.50	236,775	242,694	248,762
Insurances						
Electricity	67,000	80,000	10.00	88,000	96,800	106,480
Chemicals	90,000	110,000	2.50	112,750	115,569	118,458
Depreciation	397,296	397,296		397,296	397,296	397,296
Effluent Disposal Expenses						
Wages Expenses	11,000	11,000	3.25	11,358	11,727	12,108
Materials & Contracts	53,000	24,000	2.50	24,600	25,215	25,845
Electricity	5,500	10,000	10.00	11,000	12,100	13,310
Sewer Mains Expenses						
Wages Expenses	105,000	105,000	3.25	108,413	111,936	115,574
Materials & Contracts	91,000	91,000	2.50	93,275	95,607	97,997
Depreciation	352,221	352,221		352,221	352,221	352,221
Pumping Station Expenses						
Wages Expenses	100,000	110,000	3.25	113,575	117,266	121,077
Materials & Contracts	90,000	110,000	2.50	112,750	115,569	118,458
Electricity	85,000	125,000	10.00	137,500	151,250	166,375
Depreciation	62,933	62,933		62,933	62,933	62,933
Telemetry Equioment Expenses						
Wages Expenses	2,000	2,000	3.25	2,065	2,132	2,201
Materials & Contracts	8,000	8,000	2.50	8,200	8,405	8,615
EPA Licences	23,716	30,000	2.50	30,750	31,519	32,307
Pollution Insurance	0	50,000	5.00	52,500	55,125	57,881
Rates On Properties	5,100	5,100	3.60	5,284	5,474	5,671
Abandonments - Pensioner Rates	108,500	109,000		109,000	109,000	109,000
Plant Expenses						
Wages Expenses		3,000		3,000	3,000	3,000
Materials & Contracts	35,000	18,500		18,500	18,500	18,500
Depreciation		13,500		13,500	13,500	13,500
Contribution to Loan Repayments	8,087	35,000		35,000	35,000	35,000
Interest on Loans	214,090	210,508		207,242	203,931	200,986
	<b>3,152,529</b>	<b>3,454,208</b>		<b>3,508,544</b>	<b>3,586,595</b>	<b>3,669,033</b>
<b>Total Function Expenditure</b>	<b>3,152,529</b>	<b>3,454,208</b>		<b>3,508,544</b>	<b>3,586,595</b>	<b>3,669,033</b>
<b>OPERATION RESULT - SEWERAGE SERVICES</b>	<b>(644,711)</b>	<b>(271,712)</b>		<b>(370,865)</b>	<b>(448,633)</b>	<b>(506,005)</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Recreation and Culture

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Function: Recreation &amp; Culture</b>						
<b>Operating Revenues</b>						
<b>Service: Public Libraries</b>						
Library per capita grant	(41,000)	(41,000)	2.50	(42,025)	(43,076)	(44,153)
Library - Building Howlong						
Library - Special Project Grant	0	(10,000)	2.50	(10,250)	(10,506)	(10,769)
	(41,000)	(51,000)		(52,275)	(53,582)	(54,921)
<b>Service: Community Centres</b>						
Rents - Corowa Civic Centre	(3,750)	(5,000)	3.60	(5,180)	(5,366)	(5,560)
Rents - Mulwala Civic Centre	(4,500)	(3,000)	3.60	(3,108)	(3,220)	(3,336)
Rents - Corowa Library & Resource Centre	(1,000)	0	3.60	0	0	0
Rents - Howlong Resource Centre	(250)	(250)	3.60	(259)	(268)	(278)
	(9,500)	(8,250)		(8,547)	(8,855)	(9,173)
<b>Service: Public Halls</b>						
Rents - Corowa Memorial Hall	(7,500)	(7,500)	3.60	(7,770)	(8,050)	(8,340)
Rents - Corowa Oddfellows Hall	(1,000)	(1,000)	3.60	(1,036)	(1,073)	(1,112)
	(8,500)	(8,500)		(8,806)	(9,123)	(9,451)
<b>Service: Swimming Pools</b>						
Fees - Howlong Swimming Pool	(23,851)	(21,000)	3.60	(21,756)	(22,539)	(23,351)
	(23,851)	(21,000)		(21,756)	(22,539)	(23,351)
<b>Service: Sporting Grounds</b>						
Grants - Water Saving of Ovals	(150,000)	(150,000)		0	0	0
Grants - Lowe Square		(176,200)		(176,200)	(176,200)	(176,200)
	(150,000)	(326,200)		(176,200)	(176,200)	(176,200)
<b>Service: Parks &amp; Gardens</b>						
Rent - Mulwala Foreshore	(8,000)	(8,000)	3.60	(8,288)	(8,586)	(8,895)
Rent - Howlong Reserves	(9,100)	(9,100)	3.60	(9,428)	(9,767)	(10,119)
Grant - Regional Playground	0	0				(25,000)
Grant - Boat Ramps	0	0		0	0	0
Contributions - Fishing Platform	(50,000)	(50,000)		0	0	0
	(67,100)	(67,100)		(17,716)	(18,353)	(44,014)
<b>Total Function Income</b>	<b>(299,951)</b>	<b>(482,050)</b>		<b>(285,300)</b>	<b>(288,652)</b>	<b>(317,111)</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Recreation and Culture

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Operating Expenditure</b>						
<b>Service: Public Libraries</b>						
Contribution to UMRL	190,000	226,000	10.00	248,600	273,460	300,806
Library - Special Projects	0	10,000	2.50	10,250	10,506	10,769
Library Expenses						
Printing & Stationery	2,000	2,000	2.50	2,050	2,101	2,154
Advertising	2,000	2,000	2.50	2,050	2,101	2,154
Telephone	1,200	1,200	2.50	1,230	1,261	1,292
Subscriptions	800	800	2.50	820	841	862
Staff Expenses	111,500	139,000	3.25	143,518	148,182	152,998
Maintenance & Repairs (Materials & Contracts)	6,000	8,000	2.50	8,200	8,405	8,615
Electricity & Heating	1,700	0	10.00	0	0	0
Cleaning	11,000	0	2.50	0	0	0
Depreciation	7,935	7,935		7,935	7,935	7,935
	<b>334,135</b>	<b>396,935</b>		<b>424,653</b>	<b>454,792</b>	<b>487,584</b>
<b>Service: Museums</b>						
Museums						
Insurance	2,000	4,200	5.00	4,410	4,631	4,862
Maintenance & Repairs (Materials & Contracts)	8,200	6,000	2.50	6,150	6,304	6,461
Depreciation	30,756	30,756		30,756	30,756	30,756
	<b>40,956</b>	<b>40,956</b>		<b>41,316</b>	<b>41,690</b>	<b>42,079</b>



## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Recreation and Culture

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Services: Community Centres</b>						
Corowa Civic Centre						
Insurance	10,000	27,000	5.00	28,350	29,768	31,256
Electricity & Heating	35,000	80,000	10.00	88,000	96,800	106,480
Cleaning	0	47,700	2.50	48,893	50,115	51,368
Water Charges	0	0	4.00	0	0	0
Rates	3,000	3,000	3.60	3,210	3,435	3,675
Maintenance & Repairs (Employee Benefits)	3,000	9,000	3.25	9,293	9,595	9,906
Maintenance & Repairs (Materials & Contracts)	39,000	59,000	2.50	60,475	61,987	63,537
Corowa Library & Resource Centre						
Insurance	1,500	0	5.00	0	0	0
Electricity & Heating	1,000	0	10.00	0	0	0
Cleaning	0	0	2.50	0	0	0
Water Charges	0	0	4.00	0	0	0
Rates	2,500	0	3.25	0	0	0
Maintenance & Repairs (Employee Benefits)	1,000	0	3.25	0	0	0
Maintenance & Repairs (Materials & Contracts)	47,500	0	2.50	0	0	0
Mulwala Civic Centre						
Insurance	4,000	4,000	5.00	4,200	4,410	4,631
Electricity & Heating	4,000	5,000	10.00	5,500	6,050	6,655
Cleaning	4,000	14,600	2.50	14,965	15,339	15,723
Water Charges	0	0	4.00	0	0	0
Rates	1,500	1,500	3.60	1,605	1,717	1,838
Maintenance & Repairs (Employee Benefits)	3,000	3,000	3.25	3,098	3,198	3,302
Maintenance & Repairs (Materials & Contracts)	15,000	5,000	2.50	5,125	5,253	5,384
Howlong Community Centre						
Insurance	1,500	1,500	5.00	1,575	1,654	1,736
Electricity & Heating	0	3,000	10.00	3,300	3,630	3,993
Cleaning	1,000	5,000	2.50	5,125	5,253	5,384
Water Charges	0	0	4.00	0	0	0
Rates	1,500	1,500	3.60	1,605	1,717	1,838
Maintenance & Repairs (Employee Benefits)	3,000	3,000	3.25	3,098	3,198	3,302
Maintenance & Repairs (Materials & Contracts)	14,500	7,500	2.50	7,688	7,880	8,077
Depreciation	233,678	194,678		194,678	194,678	194,678
	<b>430,178</b>	<b>474,978</b>		<b>489,781</b>	<b>505,676</b>	<b>522,762</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Recreation and Culture

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Services: Public Halls</b>						
Corowa Memorial Hall						
Insurance	16,100	16,000	5.00	16,800	17,640	18,522
Electricity & Heating	6,000	6,000	10.00	6,600	7,260	7,986
Cleaning	4,000	6,400	2.50	6,560	6,724	6,892
Water Charges	0	0	4.00	0	0	0
Rates	3,500	4,600	3.60	4,922	5,267	5,635
Maintenance & Repairs (Employee Benefits)	2,000	1,000	3.25	1,033	1,066	1,101
Maintenance & Repairs (Materials & Contracts)	13,000	12,500	2.50	12,813	13,133	13,461
Corowa Oddfellows Hall						
Insurance	4,000	4,000	5.00	4,200	4,410	4,631
Electricity & Heating	2,400	2,500	10.00	2,750	3,025	3,328
Cleaning	1,000	4,400	2.50	4,510	4,623	4,738
Water Charges	0	0	4.00	0	0	0
Rates	1,000	1,900	3.60	2,033	2,175	2,328
Maintenance & Repairs (Employee Benefits)	1,000	0	3.25	0	0	0
Maintenance & Repairs (Materials & Contracts)	6,000	5,500	2.50	5,638	5,778	5,923
Depreciation	334,832	334,832		334,832	334,832	334,832
	<b>394,832</b>	<b>399,632</b>		<b>402,690</b>	<b>405,933</b>	<b>409,376</b>
<b>Services: Other Culture Services</b>						
Art & Historical	20,000	12,000	2.50	12,300	12,608	12,923
Shire Events						
Maintenance & Repairs (Employee Benefits)	8,000	0	3.25	0	0	0
Other Expenses	8,000	0		0	0	0
Maintenance & Repairs (Materials & Contracts)	12,000	0	2.50	0	0	0
	<b>48,000</b>	<b>12,000</b>		<b>12,300</b>	<b>12,608</b>	<b>12,923</b>
<b>Services: Swimming Pools</b>						
Corowa Swimming Pool						
Insurance	3,000	2,700	5.00	2,835	2,977	3,126
Water Charges	500	500	4.00	520	541	562
Loan Repayments	0	0		0	0	268,000
Maintenance & Repairs (Employee Benefits)	4,500	4,500	3.25	4,646	4,797	4,953
Maintenance & Repairs (Materials & Contracts)	7,000	7,300	2.50	7,483	7,670	7,861
Howlong Swimming Pool						
Insurance	7,000	4,000	5.00	4,200	4,410	4,631
Water Charges	0	0	4.00	0	0	0
Staff Expenses	65,500	60,000	3.25	61,950	63,963	66,042
Maintenance & Repairs (Materials & Contracts)	37,500	46,000	2.50	47,150	48,329	49,537
Mulwala Pool	1,000	1,000	2.50	1,025	1,051	1,077
Depreciation	105,439	105,439		105,439	105,439	105,439
	<b>231,439</b>	<b>231,439</b>		<b>235,248</b>	<b>239,176</b>	<b>511,228</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Recreation and Culture

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Services: Sporting Grounds</b>						
John Foord Oval						
Insurance	2,000	7,000	5.00	7,350	7,718	8,103
Electricity	1,000	1,000	10.00	1,100	1,210	1,331
Rates	0	0	3.60	0	0	0
Maintenance & Repairs (Materials & Contracts)	32,000	27,000	2.50	27,675	28,367	29,076
Lonsdale Reserve						
Insurance	1,000	2,300	5.00	2,415	2,536	2,663
Electricity	0	300	10.00	330	363	399
Rates	0	0	3.60	0	0	0
Maintenance & Repairs (Employee Benefits)	15,000	12,000	3.25	12,390	12,793	13,208
Maintenance & Repairs (Materials & Contracts)	14,000	15,400	2.50	15,785	16,180	16,584
Masterplan		10,000				
Lowe Square						
Insurance	0	5,000	5.00	5,250	5,513	5,788
Electricity	1,000	1,000	10.00	1,100	1,210	1,331
Rates	0	0	3.60	0	0	0
Maintenance & Repairs (Materials & Contracts)	29,000	34,000	2.50	34,850	35,721	36,614
Ball Park Oval						
Insurance	0	0	5.00	0	0	0
Electricity	0	2,700	10.00	2,970	3,267	3,594
Rates	0	0	3.60	0	0	0
Maintenance & Repairs (Employee Benefits)	9,000	6,000	3.25	6,195	6,396	6,604
Maintenance & Repairs (Materials & Contracts)	6,000	6,300	2.50	6,458	6,619	6,784
Morris Park						
Insurance	0	1,200	5.00	1,260	1,323	1,389
Electricity	1,000	1,200	10.00	1,320	1,452	1,597
Rates	0	0	3.60	0	0	0
Maintenance & Repairs (Employee Benefits)	5,000	4,000	3.25	4,130	4,264	4,403
Maintenance & Repairs (Materials & Contracts)	3,000	2,600	2.50	2,665	2,732	2,800
Aerodrome Sports Oval						
Maintenance & Repairs (Employee Benefits)	1,000	1,000	3.25	1,033	1,066	1,101
Maintenance & Repairs (Materials & Contracts)	1,000	1,000	2.50	1,025	1,051	1,077
Purchase of Water	12,000	12,000	4.00	12,480	12,979	13,498
Depreciation	235,533	235,533		235,533	235,533	235,533
	<b>368,533</b>	<b>388,533</b>		<b>383,313</b>	<b>388,291</b>	<b>393,479</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Recreation and Culture

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Service: Parks &amp; Gardens</b>						
Parks, Gardens & Reserves						
Insurance	0	2,000	5.00	2,100	2,205	2,315
Electricity	0	9,000	10.00	9,900	10,890	11,979
Cleaning		21,400		21,400	21,400	21,400
Water Charges	15,000	15,000	4.00	15,600	16,224	16,873
Rates	20,000	20,000	3.60	21,400	22,898	24,501
Maintenance & Repairs (Employee Benefits)	225,500	244,000	3.25	251,930	260,118	268,572
Maintenance & Repairs (Materials & Contracts)	201,000	151,600	2.50	155,390	159,275	163,257
Playgrounds						
Maintenance & Repairs (Employee Benefits)	5,500	5,500	3.25	5,679	5,863	6,054
Maintenance & Repairs (Materials & Contracts)	8,500	15,000	2.50	15,375	15,759	16,153
Depreciation	67,017	67,017		67,017	67,017	67,017
	<b>542,517</b>	<b>550,517</b>		<b>565,791</b>	<b>581,649</b>	<b>598,120</b>
<b>Services: Other Sports &amp; Recreation</b>						
Boat Ramps	6,000	7,500	2.50	7,688	7,880	8,077
Art & Historical - Hertiage Expenes	1,200	1,200	2.50	1,230	1,261	1,292
Depreciation	6,667	6,667		6,667	6,667	6,667
	<b>13,867</b>	<b>15,367</b>		<b>15,585</b>	<b>15,807</b>	<b>16,036</b>
<b>Total Function Expenditure</b>	<b>2,404,457</b>	<b>2,510,357</b>		<b>2,570,675</b>	<b>2,645,623</b>	<b>2,993,587</b>
<b>OPERATION RESULT - RECREATION &amp; CULTURE</b>	<b>2,104,506</b>	<b>2,028,307</b>		<b>2,285,375</b>	<b>2,356,970</b>	<b>2,676,476</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Mining, Manufacture and Construction

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Function: Mining, Manufacture and Construction</b>						
<b>Operating Revenues</b>						
<b>Service: Building Control</b>						
Fees - Building	(77,000)	(81,500)	3.60	(84,434)	(87,474)	(90,623)
	(77,000)	(81,500)		(84,434)	(87,474)	(90,623)
<b>Service: Quarries &amp; Pits</b>						
Gravel Royalties	0					
	0	0		0	0	0
<b>Total Function Income</b>	(77,000)	(81,500)		(84,434)	(87,474)	(90,623)
<b>Operating Expenditure</b>						
<b>Service: Building Control</b>						
Building Control						
Staff Expenses	179,500	201,040	3.25	207,574	214,320	221,285
Printing & Stationery	2,000	2,000	2.50	2,050	2,101	2,154
Advertising	3,000	1,000	2.50	1,025	1,051	1,077
Legal Expenses	2,000	2,000	2.50	2,050	2,101	2,154
Depreciation	1,706	1,849		1,849	1,849	1,849
	188,206	207,889		214,548	221,422	228,519
<b>Service: Quarries &amp; Pits</b>						
Operating Expenses						
Maintenance & Repairs (Employee Benefits)	5,000	7,000	3.25	7,228	7,462	7,705
Maintenance & Repairs (Materials & Contracts)	14,800	22,800	2.50	23,370	23,954	24,553
Rates	200	200	3.60	214	229	245
Acquisition Costs						
Maintenance & Repairs (Employee Benefits)	0	5,000	3.25	5,163	5,330	5,504
Maintenance & Repairs (Materials & Contracts)	60,000	55,000	2.50	56,375	57,784	59,229
Depreciation	0	0		0	0	0
	80,000	90,000		92,349	94,760	97,236
<b>Total Function Expenditure</b>	268,206	297,889		306,897	316,182	325,754
<b>OPERATION RESULT - MINING, MANUFACTURE &amp; CONSTRUCT</b>	191,206	216,389		222,463	228,709	235,132

# 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

## Transport and Communications

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Function: Transport &amp; Communications</b>						
<b>Operating Revenues</b>						
<b>Service: Urban Roads</b>						
Road Opening Permits	(3,000)	(2,500)	3.60	(2,590)	(2,683)	(2,780)
Grant - Roads to Recovery	(615,000)	(655,250)		(655,250)	(655,250)	(655,250)
Grant - RTA Melbourne St	0	(200,000)		(200,000)	(200,000)	(200,000)
Section 94 Contributions	0	(15,000)		(15,000)	(15,000)	(15,000)
	<b>(618,000)</b>	<b>(872,750)</b>		<b>(872,840)</b>	<b>(872,933)</b>	<b>(873,030)</b>
<b>Service: Sealed Rural Roads</b>						
Reimbursements - Regional Roads	(450,000)	(450,000)		(450,000)	(450,000)	(450,000)
Reimbursements - State Roads	(175,000)	(175,000)		(175,000)	(175,000)	(175,000)
Reimbursements - Flood Recovery	(1,178,300)	(2,232,000)		(1,600,000)	0	0
	<b>(1,803,300)</b>	<b>(2,857,000)</b>		<b>(2,225,000)</b>	<b>(625,000)</b>	<b>(625,000)</b>
<b>Service: Unsealed Rural Roads</b>						
Rents - Unused Roads	(281)	(285)	3.60	(295)	(306)	(317)
	<b>(281)</b>	<b>(285)</b>		<b>(295)</b>	<b>(306)</b>	<b>(317)</b>
<b>Service: Footpaths</b>						
Contributions to Cycleway	(40,000)	0		0	0	0
Contributions to PAMP	(10,000)	(15,000)		(15,000)	(15,000)	(15,000)
	<b>(50,000)</b>	<b>(15,000)</b>		<b>(15,000)</b>	<b>(15,000)</b>	<b>(15,000)</b>
<b>Service: Aerodrome</b>						
User Charges	(19,345)	(17,345)	3.60	(17,969)	(18,616)	(19,287)
Grant - Capital for Runway		(671,000)				
	<b>(19,345)</b>	<b>(688,345)</b>		<b>(17,969)</b>	<b>(18,616)</b>	<b>(19,287)</b>
<b>Service: Parking Areas</b>						
Parking Fines	0	0		0	0	0
	<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Other Transport &amp; Communication</b>						
Contribution - Kerb & Guttering (Owners)	(6,000)	(2,000)	3.60	(2,072)	(2,147)	(2,224)
Contribution - Culverts (Owners)	(6,000)	(1,000)	3.60	(1,036)	(1,073)	(1,112)
	<b>(12,000)</b>	<b>(3,000)</b>		<b>(3,108)</b>	<b>(3,220)</b>	<b>(3,336)</b>
<b>Service: State Roads (IWO)</b>						
Users Charges (RMS)	(300,000)	(400,000)		(400,000)	(400,000)	(400,000)
	<b>(300,000)</b>	<b>(400,000)</b>		<b>(400,000)</b>	<b>(400,000)</b>	<b>(400,000)</b>
<b>Total Function Income</b>	<b>(2,802,926)</b>	<b>(4,836,380)</b>		<b>(3,534,213)</b>	<b>(1,935,075)</b>	<b>(1,935,969)</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Transport and Communications

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Operating Expenditure</b>						
<b>Service: Urban Roads</b>						
Maintenance & Repairs (Employee Benefits)	135,000	147,000	3.25	151,778	156,710	161,803
Maintenance & Repairs (Materials & Contracts)	234,000	257,000	2.50	263,425	270,011	276,761
Depreciation	406,090	406,090		406,090	406,090	406,090
	<b>775,090</b>	<b>810,090</b>		<b>821,293</b>	<b>832,811</b>	<b>844,654</b>
<b>Service: Sealed Rural Roads</b>						
Local Sealed Rural Roads						
Maintenance & Repairs (Employee Benefits)	125,000	95,000	3.25	98,088	101,275	104,567
Maintenance & Repairs (Materials & Contracts)	384,000	310,000	2.50	317,750	325,694	333,836
Depreciation	2,368,589	2,368,589		2,368,589	2,368,589	2,368,589
Regional Sealed Rural Roads						
Maintenance & Repairs (Employee Benefits)	80,000	76,000		76,000	76,000	76,000
Maintenance & Repairs (Materials & Contracts)	240,000	240,000		240,000	240,000	240,000
State Sealed Rural Roads						
Maintenance & Repairs (Employee Benefits)	75,000	75,000		75,000	75,000	75,000
Maintenance & Repairs (Materials & Contracts)	100,000	100,000		100,000	100,000	100,000
	<b>3,372,589</b>	<b>3,264,589</b>		<b>3,275,427</b>	<b>3,286,558</b>	<b>3,297,992</b>
<b>Service: Unsealed Rural Roads</b>						
Maintenance & Repairs (Employee Benefits)	160,000	90,000	3.25	92,925	95,945	99,063
Maintenance & Repairs (Materials & Contracts)	314,000	190,000	2.50	194,750	199,619	204,609
Depreciation	0	0		0	0	0
	<b>474,000</b>	<b>280,000</b>		<b>287,675</b>	<b>295,564</b>	<b>303,672</b>
<b>Service: Bridges</b>						
Maintenance & Repairs (Employee Benefits)	0	0	3.25	0	0	0
Maintenance & Repairs (Materials & Contracts)	0	0	2.50	0	0	0
Depreciation	85,924	85,924		85,924	85,924	85,924
	<b>85,924</b>	<b>85,924</b>		<b>85,924</b>	<b>85,924</b>	<b>85,924</b>
<b>Service: Footpaths</b>						
Footpaths						
Maintenance & Repairs (Employee Benefits)	21,000	35,000	3.25	36,138	37,312	38,525
Maintenance & Repairs (Materials & Contracts)	22,000	25,000	2.50	25,625	26,266	26,922
Depreciation	169,311	169,311		169,311	169,311	169,311
Cycleways						
Maintenance & Repairs (Employee Benefits)	3,500	1,000	3.25	1,033	1,066	1,101
Maintenance & Repairs (Materials & Contracts)	9,000	3,000	2.50	3,075	3,152	3,231
Depreciation	0	0		0	0	0
	<b>224,811</b>	<b>233,311</b>		<b>235,181</b>	<b>237,107</b>	<b>239,089</b>
<b>Service: Aerodromes</b>						
Maintenance & Repairs (Employee Benefits)	37,500	39,000	3.25	40,268	41,576	42,927
Maintenance & Repairs (Materials & Contracts)	27,000	29,000	2.50	29,725	30,468	31,230
Depreciation	18,027	18,027		18,027	18,027	18,027
	<b>82,527</b>	<b>86,027</b>		<b>88,020</b>	<b>90,071</b>	<b>92,184</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Transport and Communications

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Service: Parking Areas</b>						
Parking Areas						
Maintenance & Repairs (Employee Benefits)	2,000	2,000	3.25	2,065	2,132	2,201
Maintenance & Repairs (Materials & Contracts)	8,000	7,500	2.50	7,688	7,880	8,077
Rates	2,000	1,500	3.60	1,605	1,717	1,838
Electricity	2,500	2,500	10.00	2,500	2,500	2,500
Depreciation	34,047	34,047		34,047	34,047	34,047
Bus Shelters						
Maintenance & Repairs (Employee Benefits)	1,000	1,300	3.25	1,342	1,386	1,431
Maintenance & Repairs (Materials & Contracts)	4,500	4,000	2.50	4,100	4,203	4,308
Cleaning		2,200	2.50	2,255	2,311	2,369
Parking Officer	5,000	0		0	0	0
	<b>59,047</b>	<b>55,047</b>		<b>55,602</b>	<b>56,176</b>	<b>56,770</b>
<b>Service: Other Transport &amp; Communication</b>						
Kerb & Gutter Maintenance & Repair						
Maintenance & Repairs (Employee Benefits)	2,500	4,500	3.25	4,646	4,797	4,953
Maintenance & Repairs (Materials & Contracts)	7,500	11,000	2.50	11,275	11,557	11,846
Vehicle Crossing Maintenance & Repair						
Maintenance & Repairs (Employee Benefits)	2,500	1,500	3.25	1,549	1,599	1,651
Maintenance & Repairs (Materials & Contracts)	7,500	3,500	2.50	3,588	3,677	3,769
Street Trees Beautification M & R						
Maintenance & Repairs (Employee Benefits)	105,000	110,000	3.25	113,575	117,266	121,077
Maintenance & Repairs (Materials & Contracts)	85,000	88,000	2.50	90,200	92,455	94,766
Road & Traffic Signs M & R						
Maintenance & Repairs (Employee Benefits)	10,000	10,000	3.25	10,325	10,661	11,007
Maintenance & Repairs (Materials & Contracts)	6,000	5,500	2.50	5,638	5,778	5,923
Rural Villages - Signposting						
Maintenance & Repairs (Employee Benefits)	4,000	4,000	3.25	4,130	4,264	4,403
Maintenance & Repairs (Materials & Contracts)	6,000	5,500	2.50	5,638	5,778	5,923
Howlong Town Improvement Contribution	68,350	70,811	3.60	73,360	76,001	78,737
Rural Addressing	5,000	2,000	2.50	2,050	2,101	2,154
	<b>309,350</b>	<b>316,311</b>		<b>325,972</b>	<b>335,935</b>	<b>346,209</b>
<b>Service: State Roads (IWO)</b>						
Maintenance & Repairs (Employee Benefits)	70,000	70,000		70,000	70,000	70,000
Maintenance & Repairs (Materials & Contracts)	230,000	330,000		330,000	330,000	330,000
	<b>300,000</b>	<b>400,000</b>		<b>400,000</b>	<b>400,000</b>	<b>400,000</b>
<b>Total Function Expenditure</b>	<b>5,683,338</b>	<b>5,531,299</b>		<b>5,575,093</b>	<b>5,620,146</b>	<b>5,666,495</b>
<b>OPERATION RESULT - TRANSPORT &amp; COMMUNICATION</b>	<b>2,880,412</b>	<b>694,919</b>		<b>2,040,880</b>	<b>3,685,070</b>	<b>3,730,526</b>



## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Economic Affairs

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Function: Economic Affairs</b>						
<b>Operating Revenues</b>						
<b>Service: Caravan Parks</b>						
Lease Rentals	(109,091)	(109,091)		(109,091)	(109,091)	(109,091)
Licence Fees	(6,500)	(5,000)		(5,000)	(5,000)	(5,000)
	<b>(115,591)</b>	<b>(114,091)</b>		<b>(114,091)</b>	<b>(114,091)</b>	<b>(114,091)</b>
<b>Service: Tourism</b>						
Tourist Income	(103,550)	(54,800)	3.60	(56,773)	(58,817)	(60,934)
Marketing Income		(16,750)	3.60	(17,353)	(17,978)	(18,625)
	<b>(103,550)</b>	<b>(71,550)</b>		<b>(74,126)</b>	<b>(76,794)</b>	<b>(79,559)</b>
<b>Service: Area Promotion</b>						
Street Banner Erection Fees	(2,000)	(2,000)	3.60	(2,072)	(2,147)	(2,224)
	<b>(2,000)</b>	<b>(2,000)</b>		<b>(2,072)</b>	<b>(2,147)</b>	<b>(2,224)</b>
<b>Service: Economic Development &amp; Promotion</b>						
	0	0		0	0	0
	<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b>Service: Saleyards &amp; Markets</b>						
User Charges	(524,000)	(550,000)	3.60	(569,800)	(590,313)	(611,564)
Grant - Saleyards (Stage 1)		(600,000)		(500,000)		
	<b>(524,000)</b>	<b>(1,150,000)</b>		<b>(1,069,800)</b>	<b>(590,313)</b>	<b>(611,564)</b>
<b>Service: RMS Agency</b>						
RMS Charges	(115,000)	(130,000)	3.60	(134,680)	(139,528)	(144,552)
	<b>(115,000)</b>	<b>(130,000)</b>		<b>(134,680)</b>	<b>(139,528)</b>	<b>(144,552)</b>
<b>Service: Other Business Undertaking</b>						
Rents - Shops, Offices & Other Property	(12,000)	(30,000)	3.60	(31,080)	(32,199)	(33,358)
User Charges - Balldale Water	(25,000)	(20,000)	5.00	(21,000)	(22,050)	(23,153)
Grant - Balldale Water	(30,000)	0	3.60	0	0	0
User Charges - Private Works	(50,000)	(50,000)	3.60	(51,800)	(53,665)	(55,597)
	<b>(117,000)</b>	<b>(100,000)</b>		<b>(103,880)</b>	<b>(107,914)</b>	<b>(112,107)</b>
<b>Total Function Income</b>	<b>(977,141)</b>	<b>(1,567,641)</b>		<b>(1,498,649)</b>	<b>(1,030,787)</b>	<b>(1,064,097)</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Economic Affairs

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Operating Expenditure</b>						
<b>Service: Caravan Parks</b>						
Maintenance & Repairs (Employee Benefits)	3,000	3,000	3.25	3,098	3,198	3,302
Maintenance & Repairs (Materials & Contracts)	30,000	30,000	2.50	30,750	31,519	32,307
Insurances	5,000	5,000	5.00	5,250	5,513	5,788
Depreciation	60,636	60,636		60,636	60,636	60,636
	<b>98,636</b>	<b>98,636</b>		<b>99,734</b>	<b>100,865</b>	<b>102,033</b>
<b>Service: Tourism</b>						
Staff Expenses	104,347	116,785	3.25	120,581	124,499	128,546
Tourism Expenses	7,000	27,930	2.50	28,628	29,344	30,078
Materials & Contracts	93,823			0	0	0
Marketing Expenses		53,730	2.50	55,073	56,450	57,861
Depreciation	1,286	1,286		1,286	1,286	1,286
	<b>206,456</b>	<b>199,731</b>		<b>205,568</b>	<b>211,579</b>	<b>217,770</b>
<b>Service: Area Promotion</b>						
Contribution to Tourism	50,000	48,000	2.50	49,200	50,430	51,691
Advertising Advantages of Area	20,000	10,000	2.50	10,250	10,506	10,769
Events Risk Management	0	61,000	3.25	62,983	65,029	67,143
Events Misc Support	0	25,000	2.50	25,625	26,266	26,922
Shire Events - Grants Program						
Maintenance & Repairs (Employee Benefits)	0	2,000	3.25	2,065	2,132	2,201
Maintenance & Repairs (Materials & Contracts)	0	18,000	2.50	18,450	18,911	19,384
Street Banner Erection Expenses	3,000	3,000	2.50	3,075	3,152	3,231
	<b>73,000</b>	<b>167,000</b>		<b>171,648</b>	<b>176,427</b>	<b>181,341</b>
<b>Service: Economic Development &amp; Promotion</b>						
Staff Expenses	106,500	71,050	3.25	73,359	75,743	78,205
Office Expenses	1,200	1,200	2.50	1,230	1,261	1,292
	<b>107,700</b>	<b>72,250</b>		<b>74,589</b>	<b>77,004</b>	<b>79,497</b>
<b>Service: Saleyards &amp; Markets</b>						
Operating Expenses (Employee Benefits)	120,000	161,000	3.25	166,233	171,635	177,213
Operating Expenses (Materials & Contracts)	75,000	94,600	2.50	96,965	99,389	101,874
Cleaning		3,400	2.50	3,485	3,572	3,661
Electricity	5,000	5,000	10.00	5,500	6,050	6,655
Deprecation	31,193	31,193		31,193	31,193	31,193
Trade Waste Charges	35,000	35,000		35,000	35,000	35,000
Interest on Loans	126,627	122,598		235,176	225,561	215,257
	<b>392,820</b>	<b>452,791</b>		<b>573,551</b>	<b>572,400</b>	<b>570,854</b>
<b>Service: RMS Agency</b>						
Staff Expenses	109,200	105,620	3.25	109,053	112,597	116,256
Office Expenses	1,000	1,000	2.50	1,025	1,051	1,077
	<b>110,200</b>	<b>106,620</b>		<b>110,078</b>	<b>113,647</b>	<b>117,333</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Economic Affairs

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Service: Other Business Undertaking</b>						
Other Property						
Rates	34,500	44,000	3.60	45,584	47,225	48,925
Insurance	10,000	6,000	5.00	6,300	6,615	6,946
Maintenance & Repairs (Materials & Contracts)	10,000	7,000	2.50	7,175	7,354	7,538
Depreciation	27,269	27,269		27,269	27,269	27,269
Balldale Water						
Maintenance & Repairs (Employee Benefits)	9,000	6,000	3.25	6,195	6,396	6,604
Maintenance & Repairs (Materials & Contracts)	16,000	9,000	2.50	9,225	9,456	9,692
Depreciation	17,694	17,694		17,694	17,694	17,694
Private Works						
Maintenance & Repairs (Employee Benefits)	30,000	30,000	3.25	30,975	31,982	33,021
Maintenance & Repairs (Materials & Contracts)	20,000	20,000	2.50	20,500	21,013	21,538
	<b>174,463</b>	<b>166,963</b>		<b>170,917</b>	<b>175,004</b>	<b>179,227</b>
<b>Total Function Expenditure</b>	<b>1,163,275</b>	<b>1,263,991</b>		<b>1,406,084</b>	<b>1,426,927</b>	<b>1,448,056</b>
<b>OPERATION RESULT - ECONOMIC AFFAIRS</b>	<b>186,134</b>	<b>(303,650)</b>		<b>(92,565)</b>	<b>396,140</b>	<b>383,959</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### Howlong Town Improvement

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Function: Howlong Town Improvement</b>						
<b>Operating Revenues</b>						
<b>Service: Howlong Town Improvement</b>						
Rates	(195,145)	(201,640)	3.60	(208,899)	(216,419)	(224,211)
Extra Charges	(2,200)	(2,200)		(2,200)	(2,200)	(2,200)
Subsidy - Pensioner Rate Rebates	(9,044)	(9,900)		(9,900)	(9,900)	(9,900)
Contributions	(68,350)	(70,811)	3.60	(73,360)	(76,001)	(78,737)
Grants	0	(20,000)		0	0	0
Interest on Investments	0	(20,000)		(20,000)	(20,000)	(20,000)
<b>Total Function Income</b>	<b>(274,739)</b>	<b>(324,551)</b>		<b>(314,359)</b>	<b>(324,520)</b>	<b>(335,047)</b>
<b>Operating Expenditure</b>						
<b>Service: Howlong Town Improvement</b>						
Abandonments - Pensioner Rates	16,445	18,000		18,000	18,000	18,000
	<b>16,445</b>	<b>18,000</b>		<b>18,000</b>	<b>18,000</b>	<b>18,000</b>
<b>Total Function Expenditure</b>	<b>16,445</b>	<b>18,000</b>		<b>18,000</b>	<b>18,000</b>	<b>18,000</b>
<b>OPERATION RESULT - HOWLONG TOWN IMPROVEMENT</b>	<b>(258,294)</b>	<b>(306,551)</b>		<b>(296,359)</b>	<b>(306,520)</b>	<b>(317,047)</b>

## 2012/2016 DELIVERY PROGRAM & 2012/2013 OPERATIONAL PLAN

### General Purpose Revenues

Item	2011/12 Adj Budget as at 31/03/12	2012/2016 Delivery Program				
		2012/2013 Estimate Operational Plan	Infl. %	2013/2014 Estimate Year 2	2014/2015 Estimate Year 3	2015/2016 Estimate Year 4
<b>Function: General Purpose Revenues</b>						
<b>Operating Revenues</b>						
<b>Service: Rates and Extra Charges</b>						
Rates -Residential	(2,059,800)	(2,145,518)	3.60	(2,295,704)	(2,456,404)	(2,628,352)
Rates - Business	(449,157)	(465,852)	3.60	(498,462)	(533,354)	(570,689)
Rates - Farmland	(1,255,059)	(1,303,860)	3.60	(1,395,130)	(1,492,789)	(1,597,285)
Extra Charges	(22,000)	(22,000)		(22,000)	(22,000)	(22,000)
	<b>(3,786,016)</b>	<b>(3,937,230)</b>		<b>(4,211,296)</b>	<b>(4,504,547)</b>	<b>(4,818,325)</b>
<b>Service: Grants and Subsidies</b>						
Financial Assistance Grant						
General Component	(2,878,834)	(3,022,779)	5.00	(3,173,918)	(3,332,614)	(3,499,244)
Roads Component	(1,289,701)	(1,354,186)	5.00	(1,421,895)	(1,492,990)	(1,567,640)
Subsidy - Pensioner Rate Rebates	(97,945)	(101,200)		(101,200)	(101,200)	(101,200)
	<b>(4,266,480)</b>	<b>(4,478,165)</b>		<b>(4,697,013)</b>	<b>(4,926,804)</b>	<b>(5,168,084)</b>
<b>Service: Interest</b>						
Interest on Investments	(255,000)	(355,000)		(355,000)	(355,000)	(355,000)
	<b>(255,000)</b>	<b>(355,000)</b>		<b>(355,000)</b>	<b>(355,000)</b>	<b>(355,000)</b>
<b>Total Function Income</b>	<b>(8,307,496)</b>	<b>(8,770,395)</b>		<b>(9,263,309)</b>	<b>(9,786,351)</b>	<b>(10,341,409)</b>
<b>Operating Expenditure</b>						
<b>Service: Rates and Extra Charges</b>						
Abandonments - Pensioner Rates	178,080	184,000		184,000	184,000	184,000
	<b>178,080</b>	<b>184,000</b>		<b>184,000</b>	<b>184,000</b>	<b>184,000</b>
<b>Total Function Expenditure</b>	<b>178,080</b>	<b>184,000</b>		<b>184,000</b>	<b>184,000</b>	<b>184,000</b>
<b>OPERATION RESULT - GENERAL PURPOSE REVENUES</b>	<b>(8,129,416)</b>	<b>(8,586,395)</b>		<b>(9,079,309)</b>	<b>(9,602,351)</b>	<b>(10,157,409)</b>

### Capital Program 2012-2013

Description	Acquisition of Assets	Source of Funding				Total Funding
		Reserve Transfer	Loan	Grant / Community Cont.	Current Year's Revenue	
<b>Office Equipment</b>						
Computers	15,000	15,000			0	15,000
Software	410,000	410,000			0	410,000
Networking	5,000	5,000			0	5,000
Printers & Photocopiers						
	<b>430,000</b>	<b>430,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>430,000</b>
<b>Plant &amp; Equipment</b>						
Work Plant	600,000				600,000	600,000
Corowa Depot - Water chiller	2,000				2,000	2,000
Watering Systems for Parks	0				0	0
Water Saving Program - Ovals	200,000			150,000	50,000	200,000
	<b>802,000</b>	<b>0</b>	<b>0</b>	<b>150,000</b>	<b>652,000</b>	<b>802,000</b>
<b>Buildings</b>						
Civic Centre - Mulwala	12,000				12,000	12,000
Depot - Corowa	43,500				43,500	43,500
Toilets Block Upgrades	20,000				20,000	20,000
Howlong Pool	17,000				17,000	17,000
Corowa Pool	50,000				50,000	50,000
Children's Centre	12,000				12,000	12,000
Howlong Lowe Square Masterplan	276,200	100,000		176,200		276,200
Corowa Ball Park Caravan Park	20,000				20,000	20,000
Bushfire Buildings	86,000			86,000		86,000
	<b>536,700</b>	<b>100,000</b>	<b>0</b>	<b>262,200</b>	<b>174,500</b>	<b>536,700</b>
<b>Other Structures</b>						
Memorial Park Playground					0	0
Corowa Aerodrome - Reconstruction & Heavy Patching	700,000	29,000		671,000	0	700,000
Fishing Platform	60,000			50,000	10,000	60,000
Riverfront Master Plan Improvements	60,000	60,000			0	60,000
Saleyards Upgrade - Stage 1	600,000			600,000	0	600,000
	<b>1,420,000</b>	<b>89,000</b>	<b>0</b>	<b>1,321,000</b>	<b>10,000</b>	<b>1,420,000</b>

### Capital Program 2012-2013

Description	Acquisition of Assets	Source of Funding				Total Funding
		Reserve Transfer	Loan	Grant / Community Cont.	Current Year's Revenue	
<b>Infrastructure</b>						
<b><u>Roads</u></b>						
Regional Roads	134,000			134,000		134,000
Rural Roads	390,000				390,000	390,000
Melbourne St	400,000			400,000		400,000
Roads to Recovery	455,250			455,250		455,250
RTA Flood Works Rural Roads	2,232,000			2,232,000		2,232,000
Urban Roads	846,000			15,000	831,000	846,000
Short on Roads as Required by R2R	200,000				200,000	200,000
	<b>4,657,250</b>	<b>0</b>	<b>0</b>	<b>3,236,250</b>	<b>1,421,000</b>	<b>4,657,250</b>
<b><u>Drainage</u></b>						
Drainage Works	250,000				250,000	250,000
	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250,000</b>	<b>250,000</b>
<b><u>Footpaths</u></b>						
Footpath Network	36,000			15,000	21,000	36,000
	<b>36,000</b>	<b>0</b>	<b>0</b>	<b>15,000</b>	<b>21,000</b>	<b>36,000</b>
<b>Water</b>						
Treatment Plant	619,500				619,500	619,500
Pump Stations	120,000				120,000	120,000
Mains	530,000			50,000	480,000	530,000
Telemetry	15,000				15,000	15,000
Bore						0
	<b>1,284,500</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>1,234,500</b>	<b>1,284,500</b>
<b>Sewer</b>						
Treatment Plant	200,000				200,000	200,000
Pump Stations	450,000				450,000	450,000
Mains	90,000			50,000	40,000	90,000
Telemetry	15,000				15,000	15,000
Tree Lot	900,000				900,000	900,000
	<b>1,655,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>1,605,000</b>	<b>1,655,000</b>
<b>Howlong Town Improvement</b>						
Drainage - East St, Howlong (pipe & open drain)	10,000				10,000	10,000
Drainage - Holbeach St, Howlong (diversion bank)	30,000				30,000	30,000
Drainage - Holbeach St, Howlong (pipe under highway)	90,000				90,000	90,000
Road construction - Hawkins St (at Lowe Square)	90,000				90,000	90,000
Road construction - Hawkins St (final seal)	30,000				30,000	30,000
School Crossing	180,000	160,000		20,000	0	180,000
Howlong Lowe Square Masterplan	58,300				58,300	58,300
	<b>488,300</b>	<b>160,000</b>	<b>0</b>	<b>20,000</b>	<b>308,300</b>	<b>488,300</b>

### Capital Program 2013-2014

Description	Acquisition of Assets	Source of Funding				Total Funding
		Reserve Transfer	Loan	Grant / Community Cont.	Current Year's Revenue	
<b>Office Equipment</b>						
Computers	15,000				15,000	15,000
Software	0					0
Networking	5,000	5,000				5,000
Printers & Photocopiers						
	<b>20,000</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>15,000</b>	<b>20,000</b>
<b>Plant &amp; Equipment</b>						
Work Plant	600,000				600,000	600,000
Watering Systems for Parks	30,000				30,000	30,000
Mulwala Lawn Cemetery - Sprinkler system	10,000				10,000	10,000
	<b>640,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>640,000</b>	<b>640,000</b>
<b>Buildings</b>						
Corowa Caravan Park	20,000				20,000	20,000
Bushfire Buildings	111,000			111,000		111,000
Toilets Block Upgrades	20,000				20,000	20,000
Depot - Corowa	10,000				10,000	10,000
Corowa Lawn Cemetery	5,000				5,000	5,000
Civic Centre - Mulwala	25,000			0	25,000	25,000
Howlong Lowe Square Masterplan	276,200	100,000		176,200		276,200
	<b>467,200</b>	<b>100,000</b>	<b>0</b>	<b>287,200</b>	<b>80,000</b>	<b>467,200</b>
<b>Other Structures</b>						
Saleyards Upgrade - Stage 1	2,000,000		1,500,000	500,000		2,000,000
Riverfront Master Plan Improvements	40,000				50,000	50,000
	<b>2,040,000</b>	<b>0</b>	<b>1,500,000</b>	<b>500,000</b>	<b>50,000</b>	<b>2,050,000</b>



## Capital Program 2013-2014

Description	Acquisition of Assets	Source of Funding				Total Funding
		Reserve Transfer	Loan	Grant / Community Cont.	Current Year's Revenue	
<b>Infrastructure</b>						
<b><u>Roads</u></b>						
Regional Roads	134,000			134,000		134,000
Rural Roads	390,000				390,000	390,000
Melbourne St	400,000			400,000		400,000
Roads to Recovery	455,250			455,250		455,250
RTA Flood Works Rural Roads	1,600,000			1,600,000		1,600,000
Urban Roads	604,000			15,000	589,000	604,000
Short on Roads as Required by R2R	185,000				185,000	185,000
	<b>3,768,250</b>	<b>0</b>	<b>0</b>	<b>2,604,250</b>	<b>1,164,000</b>	<b>3,768,250</b>
<b><u>Drainage</u></b>						
Drainage Works	360,000				360,000	360,000
	<b>360,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>360,000</b>	<b>360,000</b>
<b><u>Footpaths</u></b>						
Footpath Network	36,000			15,000	21,000	36,000
	<b>36,000</b>	<b>0</b>	<b>0</b>	<b>15,000</b>	<b>21,000</b>	<b>36,000</b>
<b>Water</b>						
Treatment Plant	397,500				397,500	397,500
Pump Stations	120,000				120,000	120,000
Mains	650,000			50,000	600,000	650,000
Telemetry						0
Bore						0
	<b>1,167,500</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>1,117,500</b>	<b>1,167,500</b>
<b>Sewer</b>						
Treatment Plant	60,000				60,000	60,000
Pump Stations	440,000				440,000	440,000
Mains	230,000			50,000	180,000	230,000
Telemetry						0
	<b>730,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>680,000</b>	<b>730,000</b>
<b>Howlong Town Improvement</b>						
Drainage - East St, Howlong (pipe & open drain)	140,000				140,000	140,000
Drainage - Fairway Cl, Howlong (diversion to East St)	30,000				30,000	30,000
Road construction - Hawkins St (final seal)	20,000				20,000	20,000
Howlong Library	70,000				70,000	70,000
Howlong Lowe Square Masterplan	58,300				58,300	58,300
	<b>318,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>318,300</b>	<b>318,300</b>

### Capital Program 2014-2015

Description	Acquisition of Assets	Source of Funding				Total Funding
		Reserve Transfer	Loan	Grant / Community Cont.	Current Year's Revenue	
<b>Office Equipment</b>						
Computers	15,000				15,000	15,000
Software	0					0
Networking	5,000	5,000				5,000
Printers & Photocopiers						
	<b>20,000</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>15,000</b>	<b>20,000</b>
<b>Plant &amp; Equipment</b>						
Work Plant	600,000				600,000	600,000
Watering Systems for Parks						0
	<b>600,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600,000</b>	<b>600,000</b>
<b>Buildings</b>						
Corowa Caravan Park	20,000				20,000	20,000
Bushfire Buildings	111,000			111,000		111,000
Toilets Block Upgrades	20,000				20,000	20,000
Civic Centre Corowa	333,333				333,333	333,333
Howlong Lowe Square Masterplan	176,200			176,200		176,200
Oddfellows Hall	75,000				75,000	75,000
	<b>735,533</b>	<b>0</b>	<b>0</b>	<b>287,200</b>	<b>448,333</b>	<b>735,533</b>
<b>Other Structures</b>						
Riverfront Master Plan Improvements	50,000				50,000	50,000
	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>

## Capital Program 2014-2015

Description	Acquisition of Assets	Source of Funding				Total Funding
		Reserve Transfer	Loan	Grant / Community Cont.	Current Year's Revenue	
<b>Infrastructure</b>						
<b><u>Roads</u></b>						
Regional Roads	134,000			134,000		134,000
Rural Roads	460,000				460,000	460,000
Melbourne St	400,000			400,000		400,000
Roads to Recovery	455,250			455,250		455,250
RTA Flood Works Rural Roads	0					0
Urban Roads	361,000			15,000	346,000	361,000
Short on Roads as Required by R2R	670,000				670,000	670,000
						0
	<b>2,480,250</b>	<b>0</b>	<b>0</b>	<b>1,004,250</b>	<b>1,476,000</b>	<b>2,480,250</b>
<b><u>Drainage</u></b>						
Drainage Works	30,000				30,000	30,000
	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,000</b>	<b>30,000</b>
<b><u>Footpaths</u></b>						
Footpath Network	36,000			15,000	21,000	36,000
	<b>36,000</b>	<b>0</b>	<b>0</b>	<b>15,000</b>	<b>21,000</b>	<b>36,000</b>
<b>Water</b>						
Treatment Plant	255,000				255,000	255,000
Pump Stations	20,000				20,000	20,000
Mains	665,000			50,000	615,000	665,000
Telemetry						0
Bore						0
	<b>940,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>890,000</b>	<b>940,000</b>
<b>Sewer</b>						
Treatment Plant	50,000				50,000	50,000
Pump Stations	425,000				425,000	425,000
Mains	60,000			50,000	10,000	60,000
Telemetry						0
	<b>535,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>485,000</b>	<b>535,000</b>
<b>Howlong Town Improvement</b>						
Drainage - East St, Howlong (pipe & open drain)	150,000				150,000	150,000
Drainage - Holbeach St, Howlong (extension to Indust	80,000				80,000	80,000
Drainage - Retention basin north of Jude St, Howlong	20,000				20,000	20,000
Howlong Lowe Square Masterplan	58,300				58,300	58,300
	<b>308,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>308,300</b>	<b>308,300</b>

### Capital Program 2015-2016

Description	Acquisition of Assets	Source of Funding				Total Funding
		Reserve Transfer	Loan	Grant / Community Cont.	Current Year's Revenue	
<b>Office Equipment</b>						
Computers	15,000				15,000	15,000
Software	0					0
Networking	5,000	5,000				5,000
Printers & Photocopiers						
	<b>20,000</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>15,000</b>	<b>20,000</b>
<b>Plant &amp; Equipment</b>						
Work Plant	600,000				600,000	600,000
Watering Systems for Parks					20,000	20,000
	<b>600,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>620,000</b>	<b>620,000</b>
<b>Buildings</b>						
Corowa Caravan Park	20,000				20,000	20,000
Bushfire Buildings	111,000			111,000		111,000
Toilets Block Upgrades	20,000				20,000	20,000
Corowa Swimming Pool	4,600,000	1,250,000	3,350,000			4,600,000
Howlong Lowe Square Masterplan	176,200			176,200		176,200
	<b>4,927,200</b>	<b>1,250,000</b>	<b>3,350,000</b>	<b>287,200</b>	<b>40,000</b>	<b>4,927,200</b>
<b>Other Structures</b>						
Regional Playground	150,000			25,000	125,000	150,000
Riverfront Master Plan Improvements	50,000				50,000	50,000
	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>175,000</b>	<b>200,000</b>

## Capital Program 2015-2016

Description	Acquisition of Assets	Source of Funding				Total Funding
		Reserve Transfer	Loan	Grant / Community Cont.	Current Year's Revenue	
<b>Infrastructure</b>						
<b><u>Roads</u></b>						
Regional Roads	134,000			134,000		134,000
Rural Roads	460,000				460,000	460,000
Melbourne St	400,000			400,000		400,000
Roads to Recovery	455,250			455,250		455,250
RTA Flood Works Rural Roads	0					0
Urban Roads	472,000			15,000	457,000	472,000
Short on Roads as Required by R2R	530,000			0	530,000	530,000
						0
	<b>2,451,250</b>	<b>0</b>	<b>0</b>	<b>1,004,250</b>	<b>1,447,000</b>	<b>2,451,250</b>
<b><u>Drainage</u></b>						
Drainage Works	250,000				250,000	250,000
	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250,000</b>	<b>250,000</b>
<b><u>Footpaths</u></b>						
Footpath Network	36,000			15,000	21,000	36,000
	<b>36,000</b>	<b>0</b>	<b>0</b>	<b>15,000</b>	<b>21,000</b>	<b>36,000</b>
<b>Water</b>						
Treatment Plant	150,000				150,000	150,000
Pump Stations	20,000				20,000	20,000
Mains	670,000			50,000	620,000	670,000
Telemetry						0
Bore						0
	<b>840,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>790,000</b>	<b>840,000</b>
<b>Sewer</b>						
Treatment Plant	0					0
Pump Stations	200,000				200,000	200,000
Mains	225,000			50,000	175,000	225,000
Telemetry						0
	<b>425,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>375,000</b>	<b>425,000</b>
<b>Howlong Town Improvement</b>						
Drainage - Holbeach St, Howlong (extension to Indust	120,000				120,000	120,000
Drainage - Retention basin north of Jude St, Howlong	130,000				130,000	130,000
Howlong Lowe Square Masterplan	58,300				58,300	58,300
	<b>308,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>308,300</b>	<b>308,300</b>