

Communication activity	Timing	Group reached	Evidence	Outcome
Information on Council's financial position Information brochure 1	April 2022	- All ratepayers	Windowski Windowski	DL insert distributed in April 2022 rates notice provided ratepayers with an update on Council's financial position. Hardcopy posted to 20,301 ratepayers; direct email link to brochure to 5,665 ratepayers.
Information brochure 2 - Direct mail to ratepayers, plus overprint and distribution to customer service centres and libraries	September 2022	 All ratepayers Visitors to libraries and customer service centres Handed out at pop-up engagement events Shared online 	<complex-block><complex-block></complex-block></complex-block>	Provided a plain English, high level overview of Council's budget position and why we are pursuing an SRV, what the options are (and their attendant costs and benefits), what the engagement process is and how the community can participate, with directions to find more information. Hardcopy posted to 20,301 ratepayers; direct email link to brochure to 5,665 ratepayers.



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Your Say page	Launched on first day of engagement	 Your Say users Wider community 		Acted as the central source of information, host all relevant documents and further reading; Provided information on all the different options for providing feedback, including submitting directly to IPART; Hosted submission form. 2k+ total visits; 588 engaged visitors; 852 informed visitors; 1.5k aware visitors.



Communication activity	Timing	Group reached	Evidence	Outcome
 Website information Budget and rates pages Open consultations page Home page Showreel + widget 	Launched on first day of engagement	- Website visitors	Message from the Mayor News item - 24 August 2022 Have your say on Council's financial sustainability The help build long term financial sustainability and meet the demands of our growing community, we are considering applying to the Independent Pricing and Regulatory Tribunal for a Special Rate Variation (SRV). This would allow us to address a range of priority projects directly linked to protecting our heritage, recreation and trees, climate change action, active transport, community infrastructure and service improvements. We are seeking your feedback on three SRV-related options, which will help us identify the level of funding commitment you think is appropriate for our community's future. Visit Your Say Woollahra for further details and to have your say before 4 October. Showreel 24 August - 9 October 2022 Www.woollahra.nsw.gov.au/ https://yoursay.woollahra.nsw.gov.au/ https://yoursay.woollahra.nsw.gov.au/ https://yoursay.woollahra.nsw.gov.au/srv Method and the set of the	Provided detailed information on Council's budget and financials; Provided detailed information on SRV and options Developed potential rate calculator tool; Drew the attention of website visitors (via the Showreel); Updates on milestones, with previous updates remaining available. Council's landing page which contained the Showreel promotion from 24 August to 9 October 2022 (consultation period): 25,733 views.



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			Budget and Financial Sustainability webpage: <u>https://www.woollahra.nsw.gov.au/council/vision-structure-</u> <u>and-financial-sustainability/budget-and-financial-</u> <u>sustainability</u>	27 September 2021 - 6 December 2022 (launch to present): 428 views
			Previous (Budget and Financial Sustainability) updates webpage: <u>https://www.woollahra.nsw.gov.au/council/vision-structure-and-financial-sustainability/budget-and-financial-sustainability/previous-updates</u>	2 May - 6 December 2022 (launch to present): 27 views



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E-newsletters (Woollahra News, YSW newsletter, Enviro News, Small Business Newsletter)	Throughout engagement period during normal publishing cycles	 Newsletter subscribers Business community 	 1. Message from the Mayor - 24 August 2022 Have your say on Council's financial sustainability To help build long term financial sustainability and meet the demands of our growing community, we are considering applying to the Independent Pricing and Regulatory Tribunal for a Special Rate Variation (SRV). This would allow us to address a range of priority projects directly linked to protecting our heritage, recreation and trees, climate change action, active transport, community infrastructure and service improvements. We are seeking your feedback on three SRV-related options, which will help us identify the level of funding commitment you think is appropriate for our community's future. Visit Your Say Woollahra for further details and to have your say before 4 October. 2. Woollahra News - Spring edition https://www.woollahra.nsw.gov.au/news/council_newslettee To Visit Your Say Use a section option https://www.woollahra.nsw.gov.au/news/council_newslettee To Visit Your Say on Special Rate Variation option Hup on the proving a special Rate Variation option The build ingtern financial sustainability and meet the of our community in fastructure and service improvements. Have un say on Special Rate Variation option The build ingtern financial sustainability and meet the for community in the build ingtern financial sustainability and meet the for community in the build ingtern financial sustainability and meet the for community in the second ming applying to the Independent Pricing and Regulatory Thumal for a Special Rate Variation and the second ming applying to the Independent Pricing and Regulatory Thumal for a Special Rate Vaniation and the second ming applying to the Independent Pricing and Regulatory Thumal for a Special Rate Vaniation and the second ming applying to the Independent Pricing and Regulatory Thumal for a Special Rate Vaniation and t	Introduced newsletter readers to the SRV engagement and direct them to the Your Say page for more information. 1. Message from the Mayor: 138 recipients; 68.12% eNewsletter open rate; 10.14% eNewsletter click rate. 2. Woollahra News – Spring edition: 5,580 recipients; 57.28% eNewsletter open rate; 12.28% eNewsletter click rate.



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Media release & media stories	Media release published on first week of engagement	- Media/journalists	To help build long term financial sustainability and meet the demands of our growing community, Woollahra Council is considering applying to the Independent Pricing and Regulatory Tribunal (IPART) for a Special Rate Variation (SRV). This would allow Council to address a range of priority projects directly linked to heritage protection, recreation and trees, climate change action, active transport, community infrastructure and service improvements. 1.1.1 Three options We are seeking community feedback on three SRV- related options, which will help identify the level of funding commitment that residents and businesses believe is appropriate for the community's future. The impact of COVID-19, the rising cost and increasing demand for services and materials, and increased cost shifting from other levels of government to Council have placed continued pressure on our limited income. The largest proportion of Council's income comes from rates, however the annual rate peg (usually between 1.5 - 2.5% p.a. and historically below the inflation rate) is simply not enough to secure a financially sustainable future for Council. Under the three SRV options, residential rates would increase at either \$42, \$70 or \$96 on average per annum	Made the key messages around our SRV process available to the media; 2 local newspapers ran stories.



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			over 10 years, and business rates at either \$119, \$201 or \$277. Option 1 is our current situation where rates would increase by the rate peg only. This option would not achieve financial sustainability, nor would it provide additional funds to address community priorities identified in our June 2021 Community Satisfaction survey. Options 2 and 3 include a SRV, and both assist in achieving long- term financial sustainability to varying degrees, as well as providing additional funds to address key priority initiatives and cover expenses for situations including necessary	
			 works following extreme weather events. 1.1.2 "Thriving, inclusive, sustainable and resilient community" "Our vision is for a thriving, inclusive, sustainable and resilient community that will benefit future generations. In order to deliver projects, facilities, outdoor spaces and services that are aligned with our vision, we need to be in a stronger financial position than we are now," Woollahra Mayor Susan Wynne said. 	
			"Building long-term financial sustainability will allow us to meet the demands of our growing community and to maintain and improve the services, facilities and spaces we want residents and visitors to enjoy for many years to come.	



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			"We are very aware of the financial pressures everyone is under and asking you to consider paying more in rates is not something we take lightly. To this end, in the last 18 months we have undertaken a range of budget repair measures, as we wanted to make internal savings and efficiencies prior to approaching the community about a potential increase in rates.	
			"Your feedback on the three SRV-related options is critical and will help us identify the level of funding commitment you think is appropriate for our community's future. I encourage you to have your say so the decisions we make next are informed by your comments."	
			1.1.3 How to have your say	
			Visit <u>www.yoursay.woollahra.nsw.gov.au/srv</u> for further details on SRV options and dates for opportunities to speak to staff about the proposed SRV at pop ups across Woollahra and via a webinar. To have your say, you can also email at <u>records@woollahra.nsw.gov.au</u> , or make a submission by mail to PO Box 61, Double Bay 1360, before 4 October 2022.	



Eastern Suburbs Life As per Eastern Editorial - Woollahra Council Area News - 25 August Suburbs Life, 2022 edition Suburbs Life, Full article: https://www.easternsuburbsnetwork.org/posts/have-yours say-on-special-rate-variation-options-befor-4-october-2022 Woollahra, Waverley, say-on-special-rate-variation-options-befor-4-october-2022 Woollahra, Waverley, with the same of th	Communication activity	Timing	Group reached	Evidence	Outcome
				Editorial - Woollahra Council Area News - 25 August 2022 edition Full article: https://www.easternsuburbsnetwork.org/posts/have-your- say-on-special-rate-variation-options-befor-4-october-2022	Suburbs Life, estimated readership is 20,000 across Woollahra, Waverley, Randwick and a small section of City of Sydney LGAs. As per <i>City Hub</i> , estimated readership is 125,000 across Inner West, CBD and



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Mayoral Column	Published on week 1 of engagement with reminder column on	 LGA residents and Wentworth Courier readers 	Editorial Wentworth Courier Message from the Mayor https://www.dailytelegraph.com.au/newslocal/wentworth- courier/digitalprinteditions	Introduced in the Mayor's voice the proposed SRV and direct readers to Your Say for more information.
	week 4		Page 2 - 24 August 2022 editionImage: Section 2015Image: Section 2015<	3 messages delivered; as per <i>Wentworth</i> <i>Courier</i> , estimated print readership is 62,000 and digital is <1,000.



Communication activity	Timing	Group reached	Evidence	Outcome
			Page 2 - 7 September 2022 edition	
			Special Rate Variation info sessions To help Council achieve long term financial sustainability and deliver important heritage, recreation, tree, climate change, transport and service projects that respond to community priorities in the next 10 years, we are considering applying for a Special Rate Variation (SRV) in 2023. Council staff will be holding pop-up information sessions on the proposal throughout our LGA, where you can ask questions, receive information and share your feedback in person. I encourage you to drop by one of these locations over the next few weeks:	
			Edgecliff: 4-6pm, 14 September outside Edgecliff Station Bellevue Hill: 8am-10am 17 September, Bellevue Road shops (near 27A Bellevue Road)	
			Paddington: 11am-1pm 17 September, 394 Oxford Street Double Bay: 10am-12pm 19 September, Kiaora Lane	
			Rose Bay: 9-11am 20 September, Dover Road (near Wilberforce car park entrance) and 10am-12pm 28 September, Lyne Park. We are also hosting a special Zoom webinar from 5.30pm on 21 September, where General Manager, Craig Swift-McNair, and Director of Corporate Performance, Sue Meekin will speak in depth about the proposed SRV and what it means for Council and the community.	
			You can find out more and share your feedback online until 4 October at: yoursay.woollahra.nsw.gov.au/srv .	



Communication activity	Timing	Group reached	Evidence	Outcome
			Page 4 - 28 September 2022 edition Page 4 - 28 September 2023 edi	



Communication activity	Timing	Group reached	Evidence	Outcome
Print advertising	Week 2 & reprint week 4	- LGA residents and Wentworth Courier readers	<section-header> Wentworth Courier notification - page 2 - 24 August 2022 edition Intps://www.dailytelegraph.com.au/newslocal/wentworth- courier/digitalprinteditions Provent of the prove of the prove</section-header>	Advertised to the wider community the SRV engagement and direct readers to Your Say. 4 promotions run; as per <i>Wentworth</i> <i>Courier</i> , estimated print readership is 62,000 and digital is <1,000.



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Out and About posters, community noticeboards, customer service screens, pull- up banners at Customer Service and Woollahra Library at Double Bay	From week 1, O&A Posters – start of September	- LGA residents and visitors	<text><text><text><text><text><text><text><text><text><text><text></text></text></text></text></text></text></text></text></text></text></text>	Advertised to those using our public spaces; Placed additional posters in community venues, playgrounds and parks. Posters displayed at 13 locations and 20 Council noticeboards throughout our municipality.



Communication activity	Timing	Group reached	Evidence	Outcome
			Customer service screeens - September 2022 Community feedback welcome on Special Rate Variation options We needback voter of our special substantiality and meet the priorities of an ommunity, before Traceday 4 October 2022: Torree information will: Cursay woollahra.nsw.gov.au/sr Pull up banners in Customer Service area	2x sets of pull-up banners at Customer Service and Woollahra Library at Double Bay
Social Media	Throughout	- Followers on	https://www.facebook.com/woollahracouncil	Advertised to the wider
	engagement period	Instagram, Facebook and Twitter		community the SRV engagement and direct readers to Your Say.



			Reach refers to the
	Woollahra Council C ····	Woollahra Council O	raw number of people
	By now, we hope you've heard about our proposed Special Rate Variation options and our plans for long-term financial sustainability.	We've been out all over Woollahra speaking to you about our proposed Special Rate Variation	who saw the post in
Woollahra Council O	In the next week you will receive an information	to help us become financially sustainable long term.	their feed,
We want to be financially sustainable in the long term, and we w deliver important heritage, recreation, tree, dimate change, tran	brochure in your letterbox explaining our proposed options for rates over the next decade and the priority projects: protecting our	It's been great seeing you face-to-face and	engagements are the
and service projects in the next decade that respond to commun priorities.	heritage, climate change adaptation measures, recreation and trees, active transport,	explaining the different options for rates and our priority projects in the area of heritage,	number of likes,
That's why we're considering applying for a special rate variation 2023. We've put together three special rate variation options for your	n in community infrastructure and improvements to our service through the better use of technology.	climate change, parks, transport and community infrastructure.	comments, shares and
feedback. Each option outlines average residential and business rises over the next 10 years - and we've detailed what the mone	y we re also running a series or pop-up reedback	There are still a few pop ups still to come,	clicks.
would fund under each option. For residents the average rate in options would be either \$42/year (based on the current baselin situation), \$70/year for option 2 or \$96/year for option 3, for the	Hill, Edgecliff, Paddington, Double Bay and	including tomorrow from 9am-11am on Dover Road, Rose Bay, and Wednesday 28 September	onorto.
three years and then only the standard rate peg increase for the seven years. For businesses on average the increase in the initial years would be either \$119, 2610 or \$277/year.	next	from 10am-12pm at Lyne Park. We're also hosting webinars to answer all your questions	
We know nobody is a fan of increasing rates and it is not someth we are taking lightly. We are facing the same issues as residents	hing and September, Bellevue Rd shops (near 27A Bellevue Road)	this Wednesday, as well as Thursday 29 September, both at 5.30pm.	
businesses when it comes to the rising costs of services and mat and delivering the services, facilities and spaces you want is our mission, as is planning alwades for the future financial sustainabilit	Paddington: 11am-1pm Saturday 17	Please come along and make sure to have your	Follower rate of 4.5k+
Council. In fact, prior to considering a special rate variation, we have look	bouble Bay: 9am-11am Monday 19 September, Kiaora Lane Dese Bay: 9am-11am Tuesday 20	your say before October 9. These are important decisions which will have a huge impact on the future of the area.	
our own operations and as a result, over the last 18 months we h reduced our staffing, refinanced a major ton and taken other b repair measures that has seen our deficit reduce by \$3.8m.	adget September, Dover Road (near Wilberforce car park entrance)	https://yoursay.woollahra.nsw.gov.au/srv.	25 August 2022
Please have your say before 4 October.	Rose Bay: 10am-12pm Wednesday 28 September, Lyne Park.		Reach: 1,925
	You can read the brochure online and find the most convenient pop-up engagement opportunity:	Norman Statements	Engagements: 269
	https://yoursay.woollahra.nsw.gov.au/srv. Feedback is welcome until 4 October.		
			9 September 2022
			Reach: 343
		and the second s	Engagements: 7
Woollahra Council O ···· 27 Sept · O			19 September 2022
	Woollahra Council O 6 October - O		Reach: 481
become financially sustainable long term.	There are only three days left to have your say on our proposed Special Rate Variation, which would help us become financially sustainable long term.		Engagements: 68
That's why we're inviting you to come down to beautiful Lyne Park, Rose Bay, tomorrow, Wednesday 27 September, from 10am until	We're proposing several different options for rates over the next decade, and would use the funding on priority projects: protecting	our	
midday, to chat about the possible options.	heritage, climate change adaptation measures, recreation and tree active transport, community infrastructure and improvements to or service through the better use of technology.	k. Je	27 September 2022
at 5.30pm where you can do the same.	Please tell us what you think before October 9. These are importan decisions which will have a huge impact on the future of the area.	t	Reach: 360
Lyne Park will be a great place to talk about why we're proposing a Special Rate Variation -	https://yoursay.woollahra.nsw.gov.au/srv.		Engagements: 1
parks, trees, active transport and community infrastructure are just some the reasons we're seeking one.			
Please come along and make sure to have your			6 October 2022
your say before October 9. These are important decisions which will have a huge impact on the			6 October 2022
future of the area. https://yoursay.woollahra.nsw.gov.au/srv.			Reach: 484
			Engagements: 39
an alt			



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Direct email	Week 1-2	 Participants to IP&R consultation Webinar registrations 	Dear Community Member, I'm emailing you as you attended our webinar <i>Planning for the Future of Woolfahra</i> back in May. We valued your attendance and contributions to the discussion with our General Manager Craig Swift-McNair and Director of Corporate Performance Sue Meekin. During this webinar we shared our new 10-year <u>Community Strategic Plan</u> and discussed some of the financial hurdles we have faced as a Council in recent years, as well as our plans for achieving financial sustainability as outlined in our Long <u>Term Financial Plan 2002-2003</u> . In addition to actions we have already taken including efficiency reviews and a staff redundancy program, we shared that Council was considering applying for a Special Rate Variation (SKV). We have just launched consultation on the <u>Proposed Special Rate Variation</u> , and Linvite you to read about the rate variation options we have modelled, as will as the priority projects that would be funded with an SRV. I would also like to invite you our next webinar at 5.30pm Wednesday 21 September , which will go into detail about the proposed SRV and continue many of the conversation threads that were started in May. <u>Register your altendance here</u> or singly reply to this email. Disting Lin Guing III Disting Lin Guing IIII Disting Lin Guing IIII 	Carried forward our relationship with community members who have already indicated interest in Council matters. 51 direct emails sent.

Engagement activity	Timing	Group reached	Evidence	Outcome
Community and business group invitations	From 2 weeks prior to community engagement launch	 Resident groups Attendees from last webinar Paddington Chamber of Commerce Local businesses 	 List of groups contacted: BIKEast Darling Point Society Double Bay Networking Group Double Bay Probus Club Double Bay Residents Association Double Bay Residents Association Double Bay Residents Association HarbourView Neighbourhood Watch and Residents Group Holdsworth Community Centre & Services Office of Member for Sydney 	Provided forward information on the SRV engagement to interested community, business and stakeholder groups; Invited them to the webinar and pop-ups, and to share the information with their networks; Made available the opportunity to meet



Engagement activity	Timing	Group reached	Evidence	Outcome
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Engagement activity	Timing	Group reached	Evidence	Outcome
Pop-ups	14 – 28 September 2022	- Wider community	Pop Up sites:Image: Pop Up site:Image: Pop Up site: <t< td=""><td>Raised awareness of the SRV proposal and engagement process; Reached people who are not engaged with us online; Interfaced with the wider community in each of the five wards; Provided opportunity to speak to Council staff, ask questions, read hard copy documents and provide feedback in person. 15 staff facilitators and 159 community participants.</td></t<>	Raised awareness of the SRV proposal and engagement process; Reached people who are not engaged with us online; Interfaced with the wider community in each of the five wards; Provided opportunity to speak to Council staff, ask questions, read hard copy documents and provide feedback in person. 15 staff facilitators and 159 community participants.