

Adoption of Draft 2013-2017 Living Holroyd Delivery Program (Incorporating the 2014/2015 Operational Plan and other related documents)

Responsible Department: Corporate and Financial Services
Executive Officer: Director of Corporate & Financial Services
File Number: INFOC/1 - BP14/9
Delivery Program Code: 18.2.1 Implement Integrated Planning and Reporting
across all departments of Council
19.1.1 Maintain Council's Financial Position

Summary:

The purpose of this report is to adopt the documents associated with the 2013-2017 Delivery Program including:

- Draft 2013-2017 Delivery Program (incorporating the Draft 2014/2015 Operational Plan, Draft 2014/2015 Statement of Revenue Policy, Draft 2014/2015 Stormwater Management Program, Draft 2014/2015 Capital Works List);
- Draft 2014/2015 Operational Budget (reflected in the Delivery Program);
- Draft 2014/2015 Fees and Charges ;
- Draft 2014/2015 – 2023/2024 Long Term Financial Plan;
- Draft 2014/2015 – 2023/2024 Asset Management Strategy;
- Draft 2014/2015 – 2023/2024 Asset Management Plans – Parks and Recreation, Roads and Bridges, Stormwater and Buildings;
- Draft 2013 - 2017 Workforce Strategy;
- Draft 2014/2015 – 2023/2024 Capital Works List.

The abovementioned documents have been available to the community throughout the exhibition period, both electronically and in hard copy format. They remain available online and can be accessed from the following Council Web Link www.holroyd.nsw.gov.au. Hard copies will be tabled at the meeting.

The matters presented for consideration in adopting the above documents are:

- Submissions received
- Determination of the preferred Long Term Financial Plan funding Option 1,2 or 3
- Making of rates and annual charges for 2014/2015
- Authorisation of expenditure and voting of money
- Approving an application to IPART for a Special Rate Variation of funding Option 2 or 3 if chosen.

Report:

The Draft 2013-2017 Delivery Program (incorporating 2014/2015 Operational Plan) and all associated documents were considered at Council Meeting of the 17 December 2013.

Council on 17 December 2013 resolved as follows:

- i) *That Council resolve to place on public exhibition, for the period from 18 December 2013 to 7 February 2014, the following documents pursuant to Section 405 of the Local Government Act 1993:*

Draft 2013 - 2017 Delivery Program (incorporating the Draft 2014/2015 Operational Plan, Draft 2014/2015 Statement of Revenue Policy, Draft 2014/2015 Stormwater Management Program and Draft 2014/2015 Capital Works List).

- *Draft 2014/2015 Operational Budget (reflected in the Delivery Program);*
- *Draft 2014/2015 Fees and Charges;*
- *Draft 2014/2015 – 2023/2024 Long Term Financial Plan*
- *Draft 2014/2015 – 2023/2024 Asset Management Strategy*
- *Draft 2014/2015 – 2023/2024 Asset Management Plans – Parks and Recreation, Roads and Bridges, Stormwater and Buildings*
- *Draft 2014 - 2017 Workforce Strategy*
- *Draft 2014/2015 – 2023/2024 Proposed Works List*
- *List of Unfunded Capital Works and Services.*

- ii) *That Council include in the Draft 2014/2015 Statement of Revenue Policy, a rate levy for 2014/2015 as follows:*

For Ordinary Rates

The Residential Sector to pay 69% of the total Ordinary Rate levy with a base component of 50% and the remaining 50% of the levy based on the land value of the property.

The Business Sector to pay 31% of the total Ordinary Rate levy. The levy to be based on the land value of the property, subject to a minimum levy.

Special Infrastructure Rates

The Residential Sector to pay 69% of the Special Infrastructure Rate levy to be based on the land value of the property.

The Business Sector to pay 31% of the total Special Infrastructure Rate levy to be based on the land value of the property.

- iii) *That the following Stormwater Management Levy apply:*

<i>Residential</i>	<i>- \$25.00 per property</i>
<i>Residential (Strata lots)</i>	<i>- \$12.50 per Strata Unit</i>
<i>Business</i>	<i>- \$25.00 per 350 sqm capped at \$500 per property maximum</i>
<i>Business (Strata lots)</i>	<i>- \$12.50 per Strata Unit</i>

- iv) *That Council include in the Draft 2014/2015 Operational Budget, a Domestic Waste/Recycling Service Charge for 2014/2015 of \$444 per annum for each parcel of rateable occupied residential land for which a service is available and \$150 per annum for each parcel of vacant rateable residential land for which a service is available.*
- v) *That Council at its meeting on the 18 February 2014 consider any public submissions and consider adopting the Draft 2013-2017 Living Holroyd Delivery Program including the chosen rating structure option.*

Delivery Program and Public Exhibition:

Section 406 of the Local Government Act, 1993 requires Council to follow the Integrated Planning and Reporting Guidelines and each year adopt a Delivery Program and Operational Plan for the following year after a Draft Delivery Program and Draft Operational Plan has been prepared and exhibited in accordance with the Guidelines.

As presented with this report, the Draft Living Holroyd Delivery Program outlines the principle actions to be initiated by Council over the 2013-2017 periods. Each action corresponds with the long term community outcomes as contained within the Living Holroyd Community Strategic Plan and works towards attainment of the long term City Targets.

The Draft Delivery Program in addressing the long term sustainability of the services and infrastructure required by our community includes three funding options for Council and the community to consider and the impact of each option on the standards of services and infrastructure being provided. Two of the three funding options propose a Special Rate Variation.

The Draft 2014/2015 Operational Plans are incorporated within the Draft 2013-2017 Delivery Program, and provide clear linkages and specific details of the principle actions to be undertaken in 2014/2015 in order to deliver the outcomes sought in the Delivery Program. The activities within the Operational Plan to be completed by Council over the 2014/2015 operational year are identifiable from the column highlighted in yellow.

The Draft 2014/2015 Operational Plan incorporates the Draft 2014/2015 Budget and is discussed below.

The Draft 2014/2015 Operational Plan outlines the activities for completion in the next 12 months, responsibility for delivery, completion time, performance measure and link to the Resourcing Strategy for each activity.

The Draft Long Term Financial Plan, Draft Asset Management Strategy, Draft Asset Management Plans and Draft Workforce Strategy make up Council's Resourcing Strategy and each require adoption and have formed the platform on which the funding options that incorporate a Special Rate Variation are based.

Council adopted the Draft 2013-2017 Delivery Program for public exhibition on the 17 December 2013 following earlier briefings on 25 September 2013, 8 October 2013 and 24 October 2013.

The full range of documents were placed on public exhibition on 18 December 2013 for a period of 55 days (noting the minimum statutory period for exhibition is 28 days) with submissions closing 4.30pm on Friday, 7 February 2014. Public submissions were invited during the exhibition period. The Draft 2013-2017 Living Holroyd Delivery Program and associated documents were placed on exhibition on Council's Website www.holroyd.nsw.gov.au, at the Council Chambers available at the Customer Service Desk and the Foyer Exhibition Space, and all of Council's Libraries. Additionally, advertisements were published in the local press to inform the public of the availability of the Draft Living Holroyd Delivery Program and associated documents.

A dedicated section of Council's website was established which clearly detailed the funding Options under consideration for the Draft 2013-2017 Living Holroyd Delivery Program, including a potential Special Rate Variation, the community engagement undertaken and how the public could make a submission for Council's consideration before it adopts its preferred funding Option.

Sustainability of Council's Services and Infrastructure - Special Rate Variation

a) Funding Options for Sustainability

Council proposed three (3) funding Options in its Long Term Financial Plan for consideration to ensure the sustainability of Council's Services and Infrastructure into the future; they are:

Option 1: Reduce Services/ Infrastructure – increase rates by the Independent Pricing and Regulatory Tribunal (IPART) 'State rate peg' limit only, estimated at around 3% annually for six years. (It being noted that no special approvals are needed to implement the 'State rate peg' limit and that IPART have set the 2014/2015 rate peg limit at 2.3%).

Option 2: Maintain Services/Infrastructure – increase rates by a maximum 9% for 4 years, 8% for 1 year and then return to the IPART 'State rate peg' limit estimated at around 3% annually in the sixth year. (It being noted that this funding Option requires approval of a Special Rate Variation by IPART).

Option 3: Enhance Services/Infrastructure – increase rates by a maximum 9% for 6 years and then return to the IPART ‘State rate peg’ limit estimated at around 3% annually. (It being noted that this funding Option requires approval of a Special Rate Variation by IPART).

The Draft 2013-2017 Delivery Program has been developed based on existing service and infrastructure levels. To maintain these services and infrastructure to a good standard, funding Option 2 will need to be implemented. Alternatively, Council may choose either Option 1 or 3 which have different impacts on rating levels required and the services /infrastructure standards that can be maintained.

Should funding Option 1 be chosen, Council will be required to enter into separate discussions/engagement with the community on what reductions will be made to service and/or infrastructure standards.

Should funding Option 3 be chosen Council will be required to enter into separate discussions/engagement with the community on what additional services and/or infrastructure will be implemented with the additional estimated \$14.7million generated under this option.

b) Community Engagement and Consultation

Council undertook an extensive range of community engagement and consultation activities to determine and gauge the level of support for the possible funding options that would enable the long term sustainability of services and infrastructure at a standard financially acceptable to the community.

These engagement activities commenced with a random telephone survey to establish an initial preferred set of funding options to be used as a basis for a broad range of community engagement activities that would ultimately identify the funding option preferred by the Community.

Council has undertaken the following community engagement activities as part of this process:

- Two (2) random telephone surveys;
- 5 face to face focus groups (involving 5 different identity sections of the community);
- 2 online focus groups;
- 5 listening posts (information/survey stands established throughout the community) ;
- Online survey;
- 36, 000 ratepayer letters and survey cards mailed out; and

- 3 Public Meetings – one each for Large Business, Small Business and Residential Properties.

The above activities were further supported by information handed out at Pendle Hill, Westmead, Merrylands and Guildford train stations, Media releases in the Advertiser and Sun local newspapers and the Western Sydney Business Access newspaper, 'Town Hall Social' on Facebook, information on Council's website, dedicated edition of the Holroyd Herald Publication (36,400 copies distributed) and the release of a video called "The Holroyd That I Know".

Throughout this process 36,000 households have been reached on two separate occasions. All 36,000 households were reached directly through a letter and survey card mail out and separately again through the delivery of the Holroyd Herald Publication. All of these households were also reached through articles placed in the Advertiser and the Sun local newspapers.

c) Results of the Community Feedback on the Options Proposed

During the community engagement process, Council offered a variety of feedback options to ensure that there were widespread opportunities for involvement and engagement. The result of each survey has been summarised below:

Method	No. Engaged	Funding Options		
		1	2	3
Random Phone Survey 1	400	84 (21.0%)	188 (47.0%)	128 (32.0%)
Survey card feedback	2017	810 (40.1%)	701 (34.8%)	506 (25.1%)
Online Survey	79	42 (53.2%)	16 (20.2%)	21 (26.6%)
Random Phone Survey 2	400	100 (25.0%)	160 (40.0%)	140 (35.0%)
TOTALS	2896	1036 (35.8%)	1065 (36.8%)	795 (27.4%)

The overall survey results above indicate 64.3% (i.e. Funding Options 2 & 3 – 36.8% plus 27.5 %) support for a rate increase above the IPART State rate peg limit and 35.8% for (i.e. Option 1) support for no rate increase above the IPART State rate peg limit.

The two Random Phone Survey results indicate a strong 77.0% support for the Option 2 or 3 rate increase and 23.0% support for the Option 1 rate increase.

It is clear from the broad range of survey results received that there is strong support for a Special Rate Variation increase with the Option 2 increase being the preferred Option.

Independent Review of Documents

Council commissioned an independent review of the key documents that support the Long Term Financial Plan and Asset Management Plans.

Mr Dennis Banicevic Director (DMB Consulting Pty Ltd) and prior, Council's former long standing external Auditor (Price Waterhouse Coopers) reviewed the veracity of the documents associated with the Long Term Financial Plan and in relation to the funding Options 1, 2 and 3 proposed and concluded that:

"Based on the information we have examined and our discussions with Council officers, the Special Rate Variation proposed, either in funding Scenario 2 or 3, is justified if Council is to maintain services and provide the required levels of asset renewals and maintenance to its community"

Mr Banicevic identified a number of minor enhancements to the Long Term Financial Plan that had no impact on the proposed Special Rate Variation or works to be undertaken under any of the three funding Options proposed. These changes have been made and an updated version of the Long Term Financial Plan is included as an attachment to this report.

Mr Tim McCarthy Director (Morrison Low Consultants) and member of the external reference group for the Local Government Infrastructure Audit reviewed the veracity of the documents associated with the Asset Management Strategy and Plans (Draft 2014/2015 – 2023/2024 Asset Management Strategy and Draft 2014/2015 – 2023/2024 Asset Management Plans – Parks and Recreation, Roads and Bridges, Stormwater and Buildings) and concluded that:

"I have reviewed the Asset Management Plans (AMP) that underpins Council's Long Term Financial Plan and the process upon which they have been compiled and advise that this valuation process used fairly represents the long term cost to maintain and renew the asset being reported"

Rating Policy

As the Draft 2013-2017 Delivery Program proposes the consideration of three (3) distinct funding Options in order for Council's services and infrastructure to be provided in a sustainable way, there are two possible rating levy increases, 2.3% or 9%, that would apply for 2014/2015 depending on the funding Option chosen by Council. They are:

<u>Funding Option</u>	<u>% Rating Increase to apply in 2014/2015:</u>
1	2.3%
2	9.0%
3	9.0%

As referred to in the Draft 2014/2015 Statement of Revenue Policy it is noted that the Draft 2014/2015 Budget provides for a 3% increase in rates whilst the recently approved IPART rate peg limit was announced at 2.3% and that this difference, equating to \$272,529, after being reduced by any savings from the final announcement of the salary increase to apply for 2014/2015 will be adjusted in the first quarterly budget review for 2014/2015.

The Valuer-General has issued new land values applicable from 1st July 2014. The rates in the dollar, base rate and minimum rate that follow are based on these new land values. The total yield from Ordinary Rates is not affected by the change in land values and remains unchanged. Whilst the new land values have increased, the applicable rate in the dollar has conversely decreased.

This has resulted in a minor change to the rates in the dollar, base rate and minimum rate from those placed on public exhibition which as mentioned above, does not affect the total rating revenue raised (i.e. the yield) from Ordinary Rates under any of the 3 funding Options.

A review of the changes in Land Values recently issued by the Valuer General (2013) compared to those previously issued (2010) shows both residential and business land values have increased from 2010 to 2013.

The changes introduced by the Valuer General provide a more current land value for all properties and are more reflective of the relative capacity to pay. The rates for 2014/2015 will be levied on the basis of these new land values and the current 69% residential /31% business distribution of the total levy will remain.

It is recommended that Council propose a rate levy for the 2014/2015 rating year that, dependent on the funding Option chosen by Council, will take the following format:

For Ordinary Rates

Holroyd City Council

The Residential Sector to pay 69% of the total levy with a base component of 50% and the remaining 50% of the levy based on the land value of the property.

The Business Sector to pay 31% of the total levy. The levy to be based on the land value of the property, subject to a minimum levy.

For Special Infrastructure Rate

The Residential Sector to pay 69% of the total Special Infrastructure Rate levy to be based on the land value of the property.

The Business Sector to pay 31% of the total Special Infrastructure Rate levy to be based on the land value of the property.

Base Amount, Minimum Levy and Rates in the Dollar

If funding Option 1 is chosen a 2.3% rate increase will be applied, yielding an estimated \$37.5 million in Ordinary Rates and \$2.3 million in Special Infrastructure Rates, and the following Rates implemented based on the new land values:

Residential – Ordinary Rates

An ordinary residential rate of zero point one five zero nine two one (0.150921) cents in the dollar on the land value of all rateable land categorised as Residential in the city, together with a residential base rate of \$367.70 per assessment be now made and levied for the rating year 1 July 2014 to 30 June 2015.

Business – Ordinary Rates

An ordinary business rate of zero point five nine three seven seven four (0.593774) cents in the dollar on the value of all rateable land categorised as Business in the City subject to a minimum charge of \$833.41 per assessment be now made and levied for the rating year 1 July 2014 to 30 June 2015.

Residential – Special Infrastructure Rate

A special infrastructure residential rate of zero point zero one eight nine six four (0.018964) cents in the dollar on the land value of all rateable land categorised as Residential in the City.

Business – Special Infrastructure Rate

A special infrastructure business rate of zero point zero three seven one five nine (0.037159) cents in the dollar on the land value of all rateable land categorised as Business in the City.

If funding Option 2 or 3 are chosen a 9.0% rate increase will be applied yielding an estimated \$40 million in Ordinary Rates and \$2.5 million in Special Infrastructure Rates and the following rates implemented, based on the new land values:

Residential – Ordinary Rates

An ordinary residential rate of zero point one six zero eight zero zero (0.160800) cents in the dollar on the land value of all rateable land categorised as Residential in the city, together with a residential base rate of \$391.68 per assessment be now made and levied for the rating year 1 July 2014 to 30 June 2015.

Business – Ordinary Rates

An ordinary business rate of zero point six three two five seven three (0.632573) cents in the dollar on the value of all rateable land categorised as Business in the City subject to a minimum charge of \$887.99 per assessment be now made and levied for the rating year 1 July 2014 to 30 June 2015.

Residential – Special Infrastructure Rate

A special infrastructure residential rate of zero point zero two zero two zero six (0.020206) cents in the dollar on the land value of all rateable land categorised as Residential in the City.

Business – Special Infrastructure Rate

A special infrastructure business rate of zero point zero four zero four five three (0.040453) cents in the dollar on the land value of all rateable land categorised as Business in the City.

Stormwater Management Levy

Council has maintained the Stormwater Management Levy on all residential and business properties within the City to fund critical drainage infrastructure items.

The proposed Stormwater Management Levies for 2014/2015 are:

Residential	\$25.00 p.a. per property
Residential (Strata lots)	\$12.50 p.a. per strata unit

Business	\$25.00 per 350sqm capped at \$500.00 per property maximum
Business (Strata lots)	\$12.50 p.a. per strata unit

The Stormwater Management Levy will yield an estimated \$936,000.

A copy of the Stormwater Management Plan has been included as an attachment to the 2013-2017 Delivery Program.

Draft 2014/2015 Operational Budget

The Draft 2014/2015 Operational Budget is incorporated in the Draft 2013-2017 Delivery Program (incorporating the 2014/2015 Operational Plan). The Draft 2014/2015 Budget has been prepared in accordance with the following

- Balanced Budget
- 3.0% Rate Variation
- 3.0% Increase in Fees & Charges
- 3.0% Increase in Salaries from 1 July 2014
- Increase in materials and other expenses based on actual cost
- No Loan Borrowing.

It is noted that at the time of preparing the Draft 2014/2015 Budget both the rate peg limit set by IPART and salary increase being determined in the current wage case negotiations for the 2014/2015 budget year had not been determined.

Accordingly for budgetary estimate purposes the 2014/2015 rate peg limit was set at 3.0% and salaries set at 3.0%, both these increases based on prevailing information at the time and taking into consideration the approved increases in the preceding 2013/2014 financial year.

Subsequent to the finalisation of the Draft 2014/2015 Budget and 2014/2015 – 2023/2024 Long Term Financial Plan, IPART have announced the rate peg limit at 2.3%. This equates to a reduction in budgeted rating income of $3.0\% - 2.3\% = 0.7\%$ which in dollar terms equates to \$ 272,529.

Whilst the State Wage Case for local government employees has not yet been determined, it is possible the Draft Budget estimated wage increase for 2014/2015 of 3.00% may be more than the final agreed increase. Noting the potential that the State Wage Case Salary increase is likely to be less than the budget 3.00%, the following provides an indication of the savings that would result in the Draft 2014/2015 Budget if the final increase is less than 3.00%:

% Wage Increase	\$ Savings in Draft 2014/2015 Budget
2.75%	\$97,754
2.50%	\$195,508
2.30%	\$273,711

It is proposed to review the net impact of the IPART set rate peg limit (at 2.3%) and the eventual salary increase at first quarterly budget review in 2014/2015.

Budget Summary

In summary, the Draft 2014/2015 Budget is as follows:

	Scenario 1	Scenario 2	Scenario 3
	\$ '000	\$ '000	\$ '000
Income from Continuing Operations			
Rates & Annual Charges	56,441	58,478	58,478
User Charges & Fees	14,303	14,303	14,303
Interest & Investment Revenue	2,510	2,510	2,510
Other Revenues	4,281	4,281	4,281
Grants & Contributions provided for Operating Purposes	9,718	9,718	9,718
Grants & Contributions provided for Capital Purposes	88	88	88
Total Income from Continuing Operations	87,341	89,378	89,378
Expenses from Continuing Operations			
Employee Benefits & On-Costs	42,182	42,182	42,182
Borrowing Costs	0	0	0
Materials & Contracts base	0	0	0
AMP Maintenance gap	0	0	0
Materials & Contracts	17,168	20,516	20,516
Depreciation & Amortisation	13,098	13,244	13,244
Other Expenses	21,302	21,302	21,302
Total Expenses from Continuing Operations	93,750	97,244	97,244
Operating Result from Continuing Operations	-6,409	-7,866	-7,866
Capital Income			
Capital Income	840	840	840
Transfer From Reserves	0	0	0
Depreciation	13,098	13,244	13,244
Total Capital Income	13,939	14,084	14,084

Capital Expenditure			
Capital Expenditure	8,315	14,581	14,581
Transfer To Reserves	0	0	0
Total Capital Expenditure	8,315	14,581	14,581
Transfers From/(To) Reserves	786	8,362	8,362
Retained Surplus/(Deficit) available for general funding purposes			
	0	0	0

Draft 2014/2015 Fees and Charges

The Draft 2014/2015 Fees and Charges have been prepared on the basis of a 3.0% increase over the prior year unless specific statutory or other reasons warrant a different percentage increase or decrease.

Domestic Waste/Recycling Service Charge

Council's Domestic Waste/Recycling Service Charges for 2014/2015 were reviewed on the basis of maintaining the existing level of service.

The proposed charge for 2014/2015 is \$444 per service per annum (occupied site) which represents an increase of 4.0% over the 2013/2014 charge.

The proposed charge for 2014/2015 is \$150 per annum (vacant land) which represents no increase from 2013/2014 charge.

Making of Rates and Charges for 2014/2015 and Authorisation of Expenditure

Rates and Charges must be made by resolutions of Council.

In proposing the adoption of the appropriate Council resolution, it is necessary to note that under the Local Government Act, 1993:

- All Councils are required to charge a separate Domestic Waste Management Charge. This charge must reflect the reasonable cost of providing the service, as general rate revenue cannot be used to finance domestic waste management services;
- Revenue derived from the Domestic Waste Management Charge must be accounted for as a distinct activity from any trade waste or other waste service activity;

- Ratepayers who become eligible for pensioner concessions during the course of the year will become entitled to claim a proportionate rebate of their rates;
- Pension ratepayers who sell their land or lose eligibility for the concession will lose entitlement to a proportion of any previously granted pension rebate;
- Quarterly rate billing of each instalment must be given unless a ratepayer has, paid their rates in full;
- Interest charges on overdue rates will only be applied to an overdue instalment;
- Interest charges on overdue instalments will be calculated on a daily basis;
- Rate instalments become due and payable on prescribed dates;
- Ratepayers who fail, for any reason, to pay an instalment on time will not be required to pay the balance of annual rates assessed immediately and will not be prevented from paying by quarterly instalments; and
- The rate of interest on overdue rates and charges is fixed by the Minister of Local Government pursuant to Section 566 of the Local Government Act, 1993, and for 2014/2015 the rate is recommended to be set at the maximum to be provided under the Minister's 2014/2015 determination, noting this amount is yet to be set by the Minister but for 2013/2014 was set at 9%.

Mayoral and Councillor Fees for 2014/2015

Holroyd City Council is currently classified in the 'Metropolitan' category for the purposes of determining the level of Mayoral and Councillor remuneration.

The remuneration levels are determined by the NSW Local Government Remuneration Tribunal.

Council has historically adopted the maximum increase set by the Tribunal and the Draft 2014/2015 Budget has been prepared on a 3% increase over the fee adopted in the 2013/2014 Budget.

Once the Tribunal announce the minimum and maximum 2014/2015 fees for Holroyd City Council, a separate report will be presented to Council to adopt the fees to apply for 2014/2015.

Conclusion:

In relation to all the above mentioned matters it will be necessary for Council, taking into account submission(s) made, to pass a number of resolutions under:

Holroyd City Council

a) The Local Government Act, 1993 for:

- i) Adopting which funding Option 1, 2 or 3 to implement and to approve making an application to IPART for a Special Rate Variation if applicable to the Option chosen.
- ii) Adoption of documents associated with the 2013-2017 Delivery Program including:
 - Draft 2013-2017 Delivery Program (incorporating the Draft 2014/2015 Operational Plan, Draft 2014/2015 Statement of Revenue Policy, Draft 2014/2015 Stormwater Management Program, Draft 2014/2015 Capital Works List);
 - Draft 2014/2015 Operational Budget (reflected in the Delivery Program);
 - Draft 2014/2015 Fees and Charges ;
 - Draft 2014/2015 – 2023/2024 Long Term Financial Plan (as amended and attached to this report);
 - Draft 2014/2015 – 2023/2024 Asset Management Strategy;
 - Draft 2014/2015 – 2023/2024 Asset Management Plans – Parks and Recreation, Roads and Bridges, Stormwater and Buildings;
 - Draft 2013 - 2017 Workforce Strategy;
 - Draft 2014/2015 – 2023/2024 Capital Works List.
- iii) Making of rates for 2014/2015 including the Special Infrastructure Rate, pursuant to Sections 534, 535, 543 and 548;
- iv) Making of Domestic Waste Management Charges pursuant to Section 496;
- v) Making of the Stormwater Management Levy pursuant to Section 496(A);
- vi) Making of annual charges pursuant to Section 501;
- vii) Fixing of the rate of interest to be charged on overdue rates pursuant to Section 566(3);
- viii) Making of Waste Management Charges for the actual use of a service pursuant to Section 502; and
- ix) Fixing other fees and charges for 2014/2015 pursuant to Chapter 15.

b) The Local Government (General) Regulation 2005 for:

- i) Approval and voting of income and expenditure, in accordance with the funding Option adopted, as included in the Draft 2013-2017 Delivery Program (incorporating the Draft 2014/2015 Operational Plan and Budget, Draft 2014/2015 Statement of Revenue Policy, Draft 2014/2015 Stormwater Management Program and Draft 2014/2015 Capital Works List);

Consultation:

Five (5) public submissions had been received in relation to the Draft 2013-2017 Living Holroyd Delivery Program (incorporating the 2014/2015 Operational Plan). A full copy of the submissions has been provided to Councillors under separate cover.

In accordance with the Local Government Act, Council must take submissions into consideration before adopting the Draft 2013-2017 Living Holroyd Delivery Program.

The submissions received have been summarised and comments are provided on the following:

Submission	Comments by Parties making submissions	Council's Response
1	Concerns that Council has made itself unsustainable by providing all the things that everyone wants.	During the development of the Community Strategic Plan, the community outlined the main priorities for the future of Holroyd. Council has responded to those priorities.
	Concern regarding the increase in population and people moving into the area.	The NSW Government requires all Metropolitan Councils to accommodate a proportion of Sydney's projected population growth.
	Proposes that Council examine other fund raising options apart from rates.	Council utilises fund raising options where relevant and continues to examine fund raising opportunities as part of its general operations and at the time of preparing annual budgets.
	Proposes expansion of the user pays system.	Council implements the user pays system where appropriate.
	Proposes new residents to pay greater proportion of rates.	Under the Local Government Act, rates are raised against the value of the property. This is a matter for the

		State Government.
	Suggests that the identified “wish lists” is a luxury list and should be outsourced to business networks.	The lists provided are not “wish lists” but a list of renewal and maintenance works (including backlog) that will maintain Council’s infrastructure sustainably into the future.
2	Suggests Option 1 is not a good option if it means reduction in services.	Noted for Council’s consideration.
	Suggests Option 2 should fund more than maintenance of service and standards but considers the increase will place hardship on the community.	Noted for Council’s consideration.
	Suggests Option 3 is a heavy burden on ratepayers.	Noted for Council’s consideration.
3	Objects to any additional increase over the 2.3% approved by IPART. No reason given.	Noted for Council’s consideration.
4	Raises concerns regarding the impact on ratepayers in relation to Holroyd having “lower income levels and higher unemployment rates compared to greater Sydney”.	Noted for Council’s consideration.
	Questions the need for an SRV and refers to the use of Closed Council for property matters.	These matters are considered in Closed Council in accordance with State legislation and the Code of Meeting Practice.
	Raises concerns regarding lack of cost containment/cost cutting strategies focusing on impact of productivity and costs associated with 3 days special leave for all staff over the Christmas period, excessive annual leave accruals, “at whim” spending in relation to sponsorship of the Western Sydney Wanderers, excessive Councillor expenses, contradictions between the annual report and financial statements, cost containment suggestions provided in submission	These matters are noted. The author of this submission has been provided with responses to previously these matters and in summary these responses include: - While Council grants 3 days leave to staff, Council offices are open on these days to ensure the community have full access to Council services. - Action is in hand to reduce annual leave accruals in accordance with the relevant award. - Sponsorship is used by Council to

	<p>regarding Councillor expenses and provision of facilities and legal costs associated with a privacy complaint.</p>	<p>foster community engagement and to market the Holroyd LGA.</p> <ul style="list-style-type: none"> - The proposed SRV will fund the identified shortfall in infrastructure and asset funding. It is not being used to fund Councillor expenses. - Council complies with the requirements of the Local Government Act in the preparation of the statement of accounts and the Annual Report which are certified by the external auditor. The “contradiction” relates to the rounding of figures. - The provision of expenses and facilities for Councillors is made in accordance with the Local Government Act following public consultation on the adopted Policy. - Council seeks legal advice from time to time in relation to the Code of Conduct, GIPA, privacy issues and other statutory matters where considered appropriate.
	<p>Delivery Program and Long Term Financial Plan assumptions including:</p> <ul style="list-style-type: none"> - Concerns regarding Program and level of Community engagement refuting the number of community members involved in the development of the Community Strategic Plan and Delivery Program in 2010. - Concerns regarding the deficiencies in plan assumptions regarding Council’s service and infrastructure provision citing the limited knowledge of services and infrastructure namely the Hyland Road Rifle/Pigeon club, strategic alliances with Hay, Auburn, Albury and WSROC and questions the need for Council to provide childcare 	<ul style="list-style-type: none"> - The 2,800 participants on page 23 of the Delivery Program, refers to the original development of the Living Holroyd Program in 2010. This 12 month engagement process led to the development of the Living Holroyd Community Strategic Plan and Delivery Program (Operational Plan) which was adopted in 2011. A range of engagement activities took place and are listed in the Community Strategic Plan. In relation to the consultation for the SRV engagement (which is a different program from the previous engagement schedule for the development of the Community Strategic Plan), Micromex conducted two (2) phone surveys of

	<p>services such the Pemulwuy Childcare Centre and future centres identified in S94 Development Plan and in citing the above questions the ratepayers knowledge of what their rates provide, presumed community disagreement with what Council will fund, consultation on ranking services and the assumptions not being realistic.</p> <ul style="list-style-type: none"> - Concerns with “flaws in Council’s facilities and service management and decision making” with particular focus on Council Swim Centres. - Inconsistency in Council’s consultation citing that the full SRV amounts to \$207m the instead of the \$97.1m recorded in engagement documentation. - Deficiencies in asset management. - Concerns raised in the quality of performance measures contained within the Draft Delivery Program citing the feedback from the Division of Local Government’s Promoting Better Practice Review Report “performance ‘outputs’ in the Operational Plan should be reviewed to ensure they are specific and measurable”. 	<p>400 participants each. One at the beginning of the program (July 2013) and one at end of the program (November 2013). The sample size of 400 residents provides a maximum sampling error of plus or minus 4.9% at 95% confidence. The sample was weighed by age to reflect the 2011 ABS census data. In the first survey of 400 participants, 82% of participants were rate payers and 18% were non ratepayers. The second survey, of an additional 400 participants was made up of 80% ratepayers and 20% non-ratepayers.</p> <ul style="list-style-type: none"> - Council has placed the Draft Delivery Program on public exhibition with the full suite of documents. Council provides a range of methods in communicating to its residents including items in the corporate news, newspaper articles, the Holroyd Herald, Facebook, a Council Website, brochures, flyers, emails, ‘Have your Say’ section of the website, community representation on Council Committees, End of Term Report, Annual Report and Quarterly Reports which are available on Council’s website plus a range of engagement programs that the community may choose to be involved in. All these methods seek to provide the community with information and updates on activities conducting by Council. Council continues to explore ways to communicate with its residents and ratepayers. The SRV will be used to fund the asset maintenance, renewal and operational costs of
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		<p>works across the LGA for the entire community.</p> <p>- Council is in the process of consult with the community on this issue in accordance with the strategy adopted by Council.</p> <p>- The SRV in Option 2 is to fund the backlog of \$97.1m. If Option 3 is the preferred Option, an additional amount of \$14.7m would be raised. Council and the community would then choose to complete a further \$14.7m of works from the Unfunded Works, Renewal and Services List (which amounts in total to \$135m). As Part of Council's continuous improvement program, Council continues to review its asset management processes for all public assets. It is noted that in the Premier and Cabinet Division of Local Government "Local Government Infrastructure Audit" June 2013, Holroyd City Council was assessed to have "strong" infrastructure management assessment and competencies.</p> <p>Council's Delivery Program has been developed in accordance with the Local Government Act and reviewed by the Division of Local Government. The suitability of the performance measures is reviewed on an annual basis by Council whilst when adopting the Draft Delivery Program and Budget. The Division of Local Government Promoting Better Practice Review stated that "Holroyd City Council presents as a well-managed and</p>
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		efficient local government body with strong links to the local community."
	Concerns regarding community engagement and awareness in relation to the depth of the SRV consultation including real engagement of the community, CALD engagement and inability to advocate or self-advocate and the inability or unwillingness for Council to listen to the community.	<p>The public process used to develop the SRV has been extensive. The engagement process for the proposed SRV and Draft Delivery Program commenced in July 2013 and included a broad and in-depth consultation with the community. Council extended its exhibition period for the Draft Delivery Program and associated documents from the statutory 28 days to 55 days and Council received 2, 895 individual responses to the project. The program has been summarised previously in this report along with the results of the online, phone and survey postcard.</p> <p>Council provided media releases to 42 different CALD papers and had multilingual staff available at the Redgum Centre and the Community Safety Day. Council also provided the same level of support for counter and phone enquiries during the consultation period through the utilisation of existing multilingual staff to answer questions.</p> <p>Council in its engagement process undertook a broad range of communication methods and advocated to the community to contact Council officers to discuss matters relating to the SRV.</p> <p>Council has responded to all feedback during the consultation period and all submission during the exhibition period. It is Councils</p>

		role to consider Submissions received and will make their decision based on all information provided.
	Encourages Council to carefully consider three Options and include cost cutting options and implementing cost effective strategies, services and infrastructure options before deciding on an SRV.	<p>It has been noted that Council has implemented over a number of years a range of efficiency gains including:</p> <ul style="list-style-type: none"> - freezing a number of major cost items from one year to the next forcing savings - savings through contestability of major supplier contracts, building management recycling efficiencies, using recycled materials in road construction, continuous improvements program which identify efficiency savings across all operations - increased income from property assets - application of reserve funds to minimise the need for an SRV. <p>Council continues to develop its revenue generated capacity for property development to reduce reliance on rates as part of the Property Management Strategy adopted by Council. An SRV is a last option in securing a sustainable level of income for Council.</p>
5	<p>Requests for Council to focus on revitalisation of Merrylands Road shopping "Strip" with suggested improvements including:</p> <ul style="list-style-type: none"> - footpath levelling and maintenance - beautification through tree and flowering planting and sculptures - improved civic amenities - modern clean toilet facilities - regular hosting of events such as farmers markets/ concerts 	Under the new Section 94 Plan, a range of works for Merrylands are proposed. In addition, Council has provided the framework for regeneration of building stock through the new LEP. The funds raised through the Special Rate Variation (SRV) will be used to fund asset maintenance and renewal across the LGA over the next 10 years including works identified in

		Merrylands through the works lists.
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As previously indicated Council at its meeting on 17 December 2013, endorsed for public exhibition the Draft 2013-2017 Delivery Program (incorporating the Draft 2014/2015 Operational Plan, Draft 2014/2015 Statement of Revenue Policy, Draft 2014/2015 Stormwater Management Program, Draft 2014/2015 Capital Works List); Draft 2014/2015 Operational Budget (reflected in the Delivery Program), Draft 2014/2015 Fees and Charges, Draft 2014/2015 – 2023/2024 Long Term Financial Plan; Draft 2014/2015 – 2023/2024 Asset Management Strategy; Draft 2014/2015 – 2023/2024 Asset Management Plans – Parks and Recreation, Roads and Bridges, Stormwater and Buildings; Draft 2013 - 2017 Workforce Strategy and Draft 2014/2015 – 2023/2024 Capital Works List.

The abovementioned documents were placed on public exhibition for a period of 55 days (noting the statutory period for exhibition is a minimum of 28 days) with submissions closing 4.30pm on Friday 7 February 2014. Public submissions were invited during the exhibition period. The Draft 2013-2017 Living Holroyd Delivery Program documents were placed on exhibition on Council's Website www.holroyd.nsw.gov.au, at the Council Chambers available at the Customer Service Desk and the Foyer Exhibition Space, and all of Council's Libraries. Additionally, advertisements were published in the local press to inform the public of the availability of the Draft Living Holroyd Delivery Program and associated documents.

Financial Implications:

This report recommends the adoption of a preferred long term funding Option to ensure the sustainability of Council's services and infrastructure and the related voting of all income and expenditure and the fixing of Fees and Charges for the 2014/2015 financial year as per the Draft 2013-2017 Living Holroyd Delivery Program (incorporating the 2014/2015 Operational Plan, 2014/2015 Stormwater Management Program), 2014/2015 Fees and Charges; Draft 2014/2015 – 2023/2024 Capital Works List; Draft 2014/2015 – 2023/2024 Long Term Financial Plan (as amended and attached to this report); Draft 2014/2015 – 2023/2024 Asset Management Strategy; Draft 2014/2015 – 2023/2024 Asset Management Plans – Parks and Recreation, Roads and Bridges, Stormwater and Buildings; and Draft 2013 - 2017 Workforce Strategy.

Policy Implications:

There are no policy implications for Council associated with this report.

Communication / Publications:

The final adopted 2013-2017 Living Holroyd Delivery Program and related documents will be made available on Council's website – www.holroyd.nsw.gov.au.

Report Recommendation:

- i) That following consideration of the submissions received, Council adopt either long term funding Option 1, 2 or 3 as outlined in the report and the Draft 2014/2015 – 2023/2024 Long Term Financial Plan (as amended and attached to this report).
- ii) That should Council adopt funding Option 2 or 3 in recommendation i) above , that Council submit a Special Rate Variation application to IPART based on the funding Option chosen.
- iii) That following consideration of the submissions received and in accordance with the long term funding Option adopted in recommendation i) above:
 - Draft 2013-2017 Delivery Program (incorporating the Draft 2014/2015 Operational Plan, Draft 2014/2015 Statement of Revenue Policy, Draft 2014/2015 Stormwater Management Program, Draft 2014/2015 Capital Works List);
 - Draft 2014/2015 Operational Budget (reflected in the Delivery Program);
 - Draft 2014/2015 Fees and Charges ;
 - Draft 2014/2015 – 2023/2024 Long Term Financial Plan (as amended and attached to this report);
 - Draft 2014/2015 – 2023/2024 Asset Management Strategy;
 - Draft 2014/2015 – 2023/2024 Asset Management Plans – Parks and Recreation, Roads and Bridges, Stormwater and Buildings;
 - Draft 2013 - 2017 Workforce Strategy;
 - Draft 2014/2015 – 2023/2024 Capital Works List

as publicly advertised be adopted in accordance with Section 406 of the Local Government Act, 1993.

- iv) That Council adopt a rating structure for 2014/2015 as follows:
 - a) The rating increase be in accordance with the long term funding Option adopted in recommendation i) above.
 - b) For Ordinary Rates:
 - The Residential Sector to pay 69% of the total levy and the Business Sector to pay 31% of the total levy,
 - The Residential Sector component to comprise a base and ad valorem levy, each comprising 50% of the total residential levy.
 - The Business Sector be comprised of a minimum and ad valorem levy.
 - c) For Special Infrastructure Rates:

- The Residential Sector to comprise 69% and the Business Sector 31% of the total levy.
 - The Residential and Business Sector to be based on land values, i.e. an ad valorem levy.
- d) That the rates be made for the 2014/2015 rating year in accordance with the long term funding Option adopted in recommendation i) above and outlined in this report and Chapter 15, part 4 and 5 of the Local Government Act 1993;
- v) That the pensioner rate rebates continue to apply with eligible pensioners receiving a rebate on their Rates and Domestic Waste Management Charge, to a maximum of \$250.00, plus an additional \$15.00 from Council, in accordance with Council Policy.
- vi) That the short names of each form of rate and charge pursuant to Section 453 of the Act, shall be as follows:

Ordinary Rates

- Residential Ordinary Rate
- Residential Base Amount
- Business Ordinary Rate
- Business Minimum Rate

Special Rates

- Infrastructure Special Rate Residential
- Infrastructure Special Rate Business

Stormwater Charges

- Stormwater Management Service Charges for Residential and Business parcels of land shall be known by the name of Stormwater Management Charge

Waste Management Charge

- Waste Management Service Charges for Residential Rateable land shall be known by the name of Domestic Waste Management Charge.

- vii) That pursuant to the provision of Section 496, 501 and 502 of the Local Government Act, 1993 the Annual Domestic Waste Management Charge as specified below be made and levied in and for the year 1 July 2014 to 30 June 2015 upon each parcel of rateable land to which the specified charge is relevant, whether or not actual use is made of a service:
- a) For the provision of a once-weekly garbage and fortnightly recycling service within a Council approved receptacle and clean-up services for each

- domestic premises as defined - \$ 444 per annum; and
- b) For each additional service in excess of one - \$444 per annum.
- c) For the availability of domestic waste management services to vacant land categorised as 'Residential' - \$150 per annum.
- d) Pursuant to the provisions of Section 501 of the Local Government Act, 1993, annual charges be made and billed in 2014/2015 for the provision of Waste Management Services; of a once-weekly garbage and fortnightly recycling service within a Council approved receptacle and clean-up services from rate exempt residential land;
 - i) Not being flats owned by charitable/benevolent institutions for housing aged, infirmed or disabled persons - \$444 per annum;
 - ii) Being flats owned by charitable/benevolent institutions for housing, aged, infirmed or disable persons \$444 per annum for each service actually provided.
- viii) That pursuant to the provisions of Section 496A of the Local Government Act 1993 a Stormwater Management Charge be made and levied in and for the year 1 July 2014 to 30 June 2015 upon each parcel of rateable land to which the charge in relevant as follows:
 - a) Residential - \$25.00 per property
 - b) Residential (Strata lots) - \$12.50 per Strata Unit
 - c) Business - \$25.00 per 350sqm capped at \$500 per property maximum
 - d) Business (Strata lots) - \$ 12.50 per Strata Unit
- ix) That Pursuant to the relevant provisions of the Local Government Act, 1993, Council make and/or adopt the Fees and Charges for 2014/2015 as specified in the Schedule of Draft Fees and Charges exhibited with the 2013-2017 Delivery Program, including charges which Council is required to make in accordance with Section 502 for the removal from 'Business' premises.
- x) That Pursuant to the provisions of Section 566(3) of the Local Government Act, 1993, the maximum rate of interest to be charged on overdue rate instalments be in accordance with the maximum rate to be announced in the Minister's 2014/2015 determination and for the purpose of calculating the amount to be charged:
 - a) The interest rate be applied to the principal amount of the overdue rate or annual charge only and not upon any interest which may be previously accrued; and
 - b) Such interest be calculated on a daily simple interest basis pursuant to Section 566 of the Act.
- xi) That Council adopt expenditure in accordance with the long term funding Option

adopted in recommendation i) above and outlined in this report and the Draft 2013-2017 Living Holroyd Delivery Program (incorporating the 2014/2015 Operational Plan, 2013/2015 Statement of Revenue Policy, 2014/2015 Stormwater Management Program 2014/2015 Capital Works Program) Draft 2014/2015 – 2023/2024 Long Term Financial Plan (as amended and attached to this report); Draft 2014/2015 – 2023/2024 Asset Management Strategy; Draft 2014/2015 – 2023/2024 Asset Management Plans – Parks and Recreation, Roads and Bridges, Stormwater and Buildings; Draft 2013 - 2017 Workforce Strategy and the funds to cover such expenditure be voted.

Council Resolution

Resolved on the motion of Clr. Whitfield, seconded Clr. Cummings that:

- i) Council adopt funding Option 2, being to maintain existing Services/Infrastructure and increase rates by a maximum 9% for 4 years, 8% for 1 year and then return to the IPART 'State Rate Peg' limit estimated at around 3% annually in the sixth year, it being noted that this funding Option requires approval of a Special Rate Variation by IPART.
- ii) That Council submit a Special Rate Variation application to IPART based on funding Option 2.
- iii) That following consideration of the submissions received and in accordance with the long term funding Option adopted in recommendation i) above:
 - Draft 2013-2017 Delivery Program (incorporating the Draft 2014/2015 Operational Plan, Draft 2014/2015 Statement of Revenue Policy, Draft 2014/2015 Stormwater Management Program, Draft 2014/2015 Capital Works List);
 - Draft 2014/2015 Operational Budget (reflected in the Delivery Program);
 - Draft 2014/2015 Fees and Charges ;
 - Draft 2014/2015 – 2023/2024 Long Term Financial Plan (as amended and attached to this report);
 - Draft 2014/2015 – 2023/2024 Asset Management Strategy;
 - Draft 2014/2015 – 2023/2024 Asset Management Plans – Parks and Recreation, Roads and Bridges, Stormwater and Buildings;
 - Draft 2013 - 2017 Workforce Strategy;
 - Draft 2014/2015 – 2023/2024 Capital Works List

as publicly advertised be adopted in accordance with Section 406 of the Local Government Act, 1993.

- iv) That Council adopt a rating structure for 2014/2015 as follows:
- a) The rating increase be in accordance with the long term funding Option 2.
 - b) For Ordinary Rates:
 - The Residential Sector to pay 69% of the total levy and the Business Sector to pay 31% of the total levy,
 - The Residential Sector component to comprise a base and ad valorem levy, each comprising 50% of the total residential levy.
 - The Business Sector be comprised of a minimum and ad valorem levy.
 - c) For Special Infrastructure Rates:
 - The Residential Sector to comprise 69% and the Business Sector 31% of the total levy.
 - The Residential and Business Sector to be based on land values, i.e. an ad valorem levy.
 - d) That the rates be made for the 2014/2015 rating year in accordance with the long term funding Option 2 as outlined in this report and Chapter 15, part 4 and 5 of the Local Government Act 1993, as follows:

Residential – Ordinary Rates

An ordinary residential rate of zero point one six zero eight zero zero (0.160800) cents in the dollar on the land value of all rateable land categorised as Residential in the city, together with a residential base rate of \$391.68 per assessment be now made and levied for the rating year 1 July 2014 to 30 June 2015.

Business – Ordinary Rates

An ordinary business rate of zero point six three two five seven three (0.632573) cents in the dollar on the value of all rateable land categorised as Business in the City subject to a minimum charge of \$887.99 per assessment be now made and levied for the rating year 1 July 2014 to 30 June 2015.

Residential – Special Infrastructure Rate

A special infrastructure residential rate of zero point zero two zero two zero six (0.020206) cents in the dollar on the land value of all rateable land categorised as Residential in the City be now made and levied for the rating year 1 July 2014 to 30 June 2015.

Business – Special Infrastructure Rate

A special infrastructure business rate of zero point zero four zero four five

three (0.040453) cents in the dollar on the land value of all rateable land categorised as Business in the City be now made and levied for the rating year 1 July 2014 to 30 June 2015.

- v) That the pensioner rate rebates continue to apply with eligible pensioners receiving a rebate on their Rates and Domestic Waste Management Charge, to a maximum of \$250.00, plus an additional \$15.00 from Council, in accordance with Council Policy.
- vi) That the short names of each form of rate and charge pursuant to Section 453 of the Act, shall be as follows:

Ordinary Rates

- Residential Ordinary Rate
- Residential Base Amount
- Business Ordinary Rate
- Business Minimum Rate

Special Rates

- Infrastructure Special Rate Residential
- Infrastructure Special Rate Business

Stormwater Charges

- Stormwater Management Service Charges for Residential and Business parcels of land shall be known by the name of Stormwater Management Charge

Waste Management Charge

- Waste Management Service Charges for Residential Rateable land shall be known by the name of Domestic Waste Management Charge.

- vii) That pursuant to the provision of Section 496, 501 and 502 of the Local Government Act, 1993 the Annual Domestic Waste Management Charge as specified below be made and levied in and for the year 1 July 2014 to 30 June 2015 upon each parcel of rateable land to which the specified charge is relevant, whether or not actual use is made of a service:
 - a) For the provision of a once-weekly garbage and fortnightly recycling service within a Council approved receptacle and clean-up services for each domestic premises as defined - \$ 444 per annum; and
 - b) For each additional service in excess of one - \$444 per annum.
 - c) For the availability of domestic waste management services to vacant land categorised as 'Residential' - \$150 per annum.
 - d) Pursuant to the provisions of Section 501 of the Local Government Act,

1993, annual charges be made and billed in 2014/2015 for the provision of Waste Management Services; of a once-weekly garbage and fortnightly recycling service within a Council approved receptacle and clean-up services from rate exempt residential land;

- i) Not being flats owned by charitable/benevolent institutions for housing aged, infirmed or disabled persons - \$444 per annum;
 - ii) Being flats owned by charitable/benevolent institutions for housing, aged, infirmed or disable persons \$444 per annum for each service actually provided.
- viii) That pursuant to the provisions of Section 496A of the Local Government Act 1993 a Stormwater Management Charge be made and levied in and for the year 1 July 2014 to 30 June 2015 upon each parcel of rateable land to which the charge in relevant as follows:
 - a) Residential - \$25.00 per property
 - b) Residential (Strata lots) - \$12.50 per Strata Unit
 - c) Business - \$25.00 per 350sqm capped at \$500 per property maximum
 - d) Business (Strata lots) - \$ 12.50 per Strata Unit
- ix) That Pursuant to the relevant provisions of the Local Government Act, 1993, Council make and/or adopt the Fees and Charges for 2014/2015 as specified in the Schedule of Draft Fees and Charges exhibited with the 2013-2017 Delivery Program, including charges which Council is required to make in accordance with Section 502 for the removal from 'Business' premises.
- x) That Pursuant to the provisions of Section 566(3) of the Local Government Act, 1993, the maximum rate of interest to be charged on overdue rate instalments be in accordance with the maximum rate to be announced in the Minister's 2014/2015 determination and for the purpose of calculating the amount to be charged:
 - a) The interest rate be applied to the principal amount of the overdue rate or annual charge only and not upon any interest which may be previously accrued; and
 - b) Such interest be calculated on a daily simple interest basis pursuant to Section 566 of the Act.
- xi) That Council adopt expenditure in accordance with the long term funding Option 2 adopted in recommendation i) above and outlined in this report and the Draft 2013-2017 Living Holroyd Delivery Program (incorporating the 2014/2015 Operational Plan, 2013/2015 Statement of Revenue Policy, 2014/2015 Stormwater Management Program 2014/2015 Capital Works Program) Draft

2014/2015 – 2023/2024 Long Term Financial Plan (as amended and attached to this report); Draft 2014/2015 – 2023/2024 Asset Management Strategy; Draft 2014/2015 – 2023/2024 Asset Management Plans – Parks and Recreation, Roads and Bridges, Stormwater and Buildings; Draft 2013 - 2017 Workforce Strategy and the funds to cover such expenditure be voted.

Attachments:

1. Updated Long Term Financial Plan