

[illegible]

Scenario One Nominal values	Year Zero	Holroyd City Council - Long Term Financial Plan									
	2013/2014 \$ '000	2014/2015 \$ '000	2015/2016 \$ '000	2016/2017 \$ '000	2017/2018 \$ '000	2018/2019 \$ '000	2019/2020 \$ '000	2020/2021 \$ '000	2021/2022 \$ '000	2022/2023 \$ '000	2023/2024 \$ '000
Current Assets											
Cash and Cash Equivalents	8,523	8,523	8,523	8,523	8,523	8,523	8,523	8,523	8,523	8,523	8,523
Investments	47,194	46,228	47,607	48,624	45,898	44,345	43,811	39,608	35,153	29,641	30,469
Receivables	5,085	5,238	5,395	5,557	5,723	5,895	6,072	6,254	6,442	6,635	6,834
Inventories	312	321	331	341	351	362	373	384	395	407	419
Other	106	109	113	116	119	123	127	130	134	138	143
Total Current Assets	61,220	60,419	61,968	63,161	60,615	59,248	58,905	54,900	50,647	45,344	46,388
Non-Current Assets											
Receivables	288	297	306	315	325	334	344	355	365	376	388
Infrastructure, Property, Plant & Equipment	956,280	955,062	961,658	976,646	995,601	1,017,081	1,037,904	1,058,445	1,078,639	1,100,988	1,105,116
Investments - equity method	1,664	1,714	1,766	1,819	1,873	1,930	1,987	2,047	2,109	2,172	2,237
Investment Properties	0	0	0	0	0	0	0	0	0	0	0
Intangible Assets	0	0	0	0	0	0	0	0	0	0	0
Total Non-Current Assets	958,233	957,074	963,730	978,780	997,799	1,019,345	1,040,236	1,060,847	1,081,113	1,103,536	1,107,741
Current Liabilities											
Payables	18,016	18,279	18,544	18,814	19,088	19,366	19,648	19,933	20,223	20,518	20,816
Borrowings											
Provisions	10,912	11,239	11,576	11,924	12,281	12,650	13,029	13,420	13,823	14,237	14,665
Total Current Liabilities	28,928	29,518	30,121	30,738	31,369	32,016	32,677	33,354	34,046	34,755	35,481
Non-Current Liabilities											
Provisions	1,017	1,047	1,079	1,111	1,144	1,179	1,214	1,250	1,288	1,326	1,366
Borrowings											
Total Non-Current Liabilities	1,017	1,047	1,079	1,111	1,144	1,179	1,214	1,250	1,288	1,326	1,366
Net Assets	989,508	986,928	994,498	1,010,092	1,025,901	1,045,399	1,065,251	1,081,143	1,096,426	1,112,799	1,117,281
Equity											
Retained earnings	696,242	690,097	688,763	695,184	701,546	711,313	721,142	726,711	731,362	736,782	729,984
Revaluation Reserves	293,266	296,831	305,736	314,908	324,355	334,086	344,108	354,432	365,065	376,017	387,297
Total Equity	989,508	986,928	994,498	1,010,092	1,025,901	1,045,399	1,065,251	1,081,143	1,096,426	1,112,799	1,117,281

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Cash Flows from Operating Activities											
Receipts											
Rates & Annual Charges	54,007	56,239	58,475	60,395	62,728	65,364	69,005	71,717	74,484	77,367	80,199
User Charges & Fees	13,174	14,303	14,709	15,185	15,733	16,078	16,672	17,150	17,676	18,226	18,684
Interest & Investment Revenue	2,067	2,510	2,806	2,814	2,634	2,515	2,452	2,220	1,989	1,722	1,772
Other Revenues	4,032	4,281	4,445	4,694	4,944	5,652	5,971	6,148	6,330	6,528	6,724
Grants & Contributions	10,700	9,806	14,093	22,738	23,597	27,581	26,731	23,511	23,645	26,080	14,369
Payments											
Employee Benefits & On-Costs	-40,117	-41,824	-43,041	-44,560	-46,025	-47,574	-49,025	-50,495	-52,007	-53,706	-55,317
Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0
Materials & Contracts	-15,942	-17,418	-17,436	-17,990	-18,677	-19,634	-20,014	-20,835	-21,813	-23,176	-24,076
Other	-19,838	-21,302	-22,350	-23,405	-24,670	-25,831	-27,045	-28,099	-29,098	-30,228	-31,135
Net Cash provided in Operating Activities	8,084	6,595	11,700	19,871	20,264	24,151	24,748	21,317	21,204	22,813	11,220
Cash Flows from Investing Activities											
Investment securities & Borrowings	0	0	0	0	0	0	0	0	0	0	0
Intangibles, Infrastructure, Property, Plant & Equipment	-6,141	-7,475	-10,321	-18,853	-22,990	-25,704	-25,282	-25,520	-25,660	-28,325	-10,392
Net Cash used in Operating Activities	-6,141	-7,475	-10,321	-18,853	-22,990	-25,704	-25,282	-25,520	-25,660	-28,325	-10,392
Net Change in Cash & Cash Equivalents	1,943	-880	1,379	1,018	-2,726	-1,553	-534	-4,202	-4,455	-5,512	828
Investments on Hand	47,194	46,228	47,607	48,624	45,898	44,345	43,811	39,608	35,153	29,641	30,469
Cash & Cash Equivalents on Hand	8,523	8,523	8,523	8,523	8,523	8,523	8,523	8,523	8,523	8,523	8,523
Total Cash, Cash Equivalents and Investments	55,717	54,751	56,130	57,147	54,421	52,868	52,334	48,131	43,676	38,164	38,992