

Scenario Two Nominal values	Year Zero	Holroyd City Council - Long Term Financial Plan									
	2013/2014 \$ '000	2014/2015 \$ '000	2015/2016 \$ '000	2016/2017 \$ '000	2017/2018 \$ '000	2018/2019 \$ '000	2019/2020 \$ '000	2020/2021 \$ '000	2021/2022 \$ '000	2022/2023 \$ '000	2023/2024 \$ '000
Current Assets											
Cash and Cash Equivalents	8,523	8,523	8,523	8,523	8,523	8,523	8,523	8,523	8,523	8,523	8,523
Investments	47,194	38,843	33,545	29,016	22,657	22,531	24,016	23,967	22,665	21,228	24,980
Receivables	5,085	5,238	5,395	5,557	5,723	5,895	6,072	6,254	6,442	6,635	6,834
Inventories	312	321	331	341	351	362	373	384	395	407	419
Other	106	109	113	116	119	123	127	130	134	138	143
Total Current Assets	61,220	53,034	47,907	43,553	37,374	37,434	39,110	39,258	38,159	36,931	40,899
Non-Current Assets											
Receivables	288	297	306	315	325	334	344	355	365	376	388
Infrastructure, Property, Plant & Equipment	956,280	961,182	974,647	997,280	1,023,857	1,049,929	1,074,929	1,097,831	1,121,694	1,147,104	1,154,912
Investments - equity method	1,664	1,714	1,766	1,819	1,873	1,930	1,987	2,047	2,109	2,172	2,237
Investment Properties	0	0	0	0	0	0	0	0	0	0	0
Intangible Assets	0	0	0	0	0	0	0	0	0	0	0
Total Non-Current Assets	958,233	963,193	976,719	999,414	1,026,055	1,052,193	1,077,261	1,100,232	1,124,168	1,149,652	1,157,536
Current Liabilities											
Payables	18,016	18,279	18,544	18,814	19,088	19,366	19,648	19,933	20,223	20,518	20,816
Borrowings											
Provisions	10,912	11,239	11,576	11,924	12,281	12,650	13,029	13,420	13,823	14,237	14,665
Total Current Liabilities	28,928	29,518	30,121	30,738	31,369	32,016	32,677	33,354	34,046	34,755	35,481
Non-Current Liabilities											
Provisions	1,017	1,047	1,079	1,111	1,144	1,179	1,214	1,250	1,288	1,326	1,366
Borrowings											
Total Non-Current Liabilities	1,017	1,047	1,079	1,111	1,144	1,179	1,214	1,250	1,288	1,326	1,366
Net Assets	989,508	985,662	993,426	1,011,118	1,030,916	1,056,433	1,082,480	1,104,887	1,126,993	1,150,501	1,161,588
Equity											
Retained earnings	696,242	688,831	687,690	696,210	706,561	722,347	738,371	750,455	761,929	774,485	774,291
Revaluation Reserves	293,266	296,831	305,736	314,908	324,355	334,086	344,108	354,432	365,065	376,017	387,297
Total Equity	989,508	985,662	993,426	1,011,118	1,030,916	1,056,433	1,082,480	1,104,887	1,126,993	1,150,501	1,161,588

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Cash Flows from Operating Activities											
Receipts											
Rates & Annual Charges	54,007	58,466	62,884	67,219	71,731	76,748	80,730	83,794	86,923	90,179	93,395
User Charges & Fees	13,174	14,303	14,709	15,185	15,733	16,078	16,672	17,150	17,676	18,226	18,684
Interest & Investment Revenue	2,067	2,510	2,218	1,928	1,707	1,639	1,687	1,737	1,789	1,842	1,898
Other Revenues	4,032	4,281	4,445	4,694	4,944	5,652	5,971	6,148	6,330	6,528	6,724
Grants & Contributions	10,700	9,806	14,093	22,738	23,597	27,581	26,731	23,511	23,645	26,080	14,369
Payments											
Employee Benefits & On-Costs	-40,117	-41,824	-43,041	-44,560	-46,025	-47,574	-49,025	-50,495	-52,007	-53,706	-55,317
Borrowing Costs	0	0	0	0	0	0	0	0	0	0	0
Materials & Contracts	-15,942	-20,766	-20,798	-21,457	-22,269	-23,507	-24,030	-24,992	-26,146	-27,732	-29,384
Other	-19,838	-21,302	-22,350	-23,405	-24,670	-25,831	-27,045	-28,099	-29,098	-30,228	-31,135
Net Cash provided in Operating Activities	8,084	5,475	12,159	22,342	24,747	30,785	31,691	28,753	29,110	31,189	19,234
Cash Flows from Investing Activities											
Investment securities & Borrowings	0	0	0	0	0	0	0	0	0	0	0
Intangibles, Infrastructure, Property, Plant & Equipment	-6,141	-13,740	-17,456	-26,870	-31,107	-30,911	-30,207	-28,802	-30,412	-32,626	-15,482
Net Cash used in Operating Activities	-6,141	-13,740	-17,456	-26,870	-31,107	-30,911	-30,207	-28,802	-30,412	-32,626	-15,482
Net Change in Cash & Cash Equivalents	1,943	-8,265	-5,297	-4,529	-6,359	-126	1,484	-49	-1,302	-1,437	3,752
Investments on Hand	47,194	38,843	33,545	29,016	22,657	22,531	24,016	23,967	22,665	21,228	24,980
Cash & Cash Equivalents on Hand	8,523	8,523	8,523	8,523	8,523	8,523	8,523	8,523	8,523	8,523	8,523
Total Cash, Cash Equivalents and Investments	55,717	47,366	42,068	37,539	31,180	31,054	32,539	32,490	31,188	29,751	33,503