

Long Term Financial Estimates

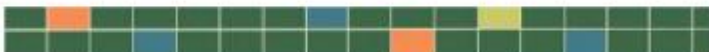
2013/2025

including Special Rate Variation Projects
and Baseline Scenario

Resourcing Strategy 2013-2025

Appendix G

Adopted 18 February 2014



Richmond Valley Council Long Term Financial Plan 2013/2014 - 2023/2024

Table of Contents	Page
<i>Special Rate Variation Approved</i>	
Key Assumptions _____	1
Income Statements	
Income Statement - Consolidated _____	2
Income Statement - General Fund _____	3
Income Statement - Water Fund _____	4
Income Statement - Sewer Fund _____	5
Balance Sheets	
Balance Sheet - Consolidated _____	6
Balance Sheet - General Fund _____	7
Balance Sheet - Water Fund _____	8
Balance Sheet - Sewer Fund _____	9
Cash Flow Statements	
Cash Flow Statement - Consolidated _____	10
Cash Flow Statement - General Fund _____	11
Cash Flow Statement - Water Fund _____	12
Cash Flow Statement - Sewer Fund _____	13
<i>Baseline Scenario</i>	
Key Assumptions _____	14
Income Statements	
Income Statement - Consolidated _____	15
Income Statement - General Fund _____	16
Income Statement - Water Fund _____	17
Income Statement - Sewer Fund _____	18
Balance Sheets	
Balance Sheet - Consolidated _____	19
Balance Sheet - General Fund _____	20
Balance Sheet - Water Fund _____	21
Balance Sheet - Sewer Fund _____	22
Cash Flow Statements	
Cash Flow Statement - Consolidated _____	23
Cash Flow Statement - General Fund _____	24
Cash Flow Statement - Water Fund _____	25
Cash Flow Statement - Sewer Fund _____	26

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024

KEY ASSUMPTIONS

Ordinary Rates	2013/2014 - Independent Pricing and Regulatory Tribunal (IPART) rate peg of 3.4% 2014/2015 - IPART rate peg of 2.3% + 10.0% = 12.3% 2015/2016 to 2018/2019 - assumed rate peg 2.5% + 3.0% = 5.5% 2019/2020 - 2023/2024 - assumed rate peg of 2.5%
Annual & User Charges	3.0% CPI increase for all future years
Interest & Investment Revenue	3.0% CPI increase for all future years
Other Revenues	3.0% CPI increase for all future years
Operating Grants & Contributions	3.0% CPI increase for all future years
Employee Costs	2.0% CPI increase for all future years
Materials & Contracts	2.0% CPI increase for all future years
Other Expenses	Utilities - 6.0% for all future years
Depreciation	Original Cost / Total Useful Life

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024
INCOME STATEMENT - CONSOLIDATED
Scenario: Special Rate Variation Approved

	Actuals	Current Year	Projected Years									
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	17,288,000	18,329,230	19,760,924	20,673,512	21,625,443	22,560,263	23,538,910	24,183,272	24,845,503	25,526,000	26,225,273	26,749,779
User Charges & Fees	12,908,000	15,282,300	15,898,983	16,549,290	17,232,098	17,820,949	18,431,061	18,983,993	19,553,513	20,140,118	20,744,322	21,159,208
Interest & Investment Revenue	2,191,000	1,581,700	1,573,491	1,624,847	1,506,807	1,652,851	1,700,559	1,751,371	1,803,692	1,857,568	1,913,045	1,951,306
Other Revenues	381,000	131,469	136,436	140,420	144,521	148,747	153,099	157,581	162,198	166,952	171,848	175,285
Grants & Contributions provided for Operating Purposes	9,052,000	13,359,358	13,255,020	13,628,874	14,013,562	14,410,423	14,818,820	15,239,617	15,668,998	16,111,272	16,538,830	16,869,607
Grants & Contributions provided for Capital Purposes	3,707,000	4,338,773	3,716,663	1,979,500	1,982,100	1,988,800	2,003,500	2,006,300	2,013,200	2,024,200	2,038,400	2,079,168
Other Income:												
Net gains from the disposal of assets	-	140,000	1,404,400	75,800	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	45,527,000	53,162,830	55,745,917	54,672,242	56,504,531	58,582,033	60,645,950	62,322,134	64,047,103	65,826,109	67,631,718	68,984,353
Expenses from Continuing Operations												
Employee Benefits & On-Costs	13,653,000	15,403,909	15,541,481	15,858,395	16,182,074	16,512,667	16,850,333	17,195,227	17,543,319	17,898,695	18,249,509	18,614,499
Borrowing Costs	1,720,000	1,752,800	1,733,004	1,689,896	1,814,564	1,772,104	1,827,491	1,703,049	2,060,639	1,921,590	1,984,030	2,166,083
Materials & Contracts	13,085,000	20,288,343	19,824,046	20,367,421	21,201,156	21,668,580	22,027,309	22,501,987	22,949,943	23,553,280	24,362,627	24,849,879
Depreciation & Amortisation	13,665,000	10,881,900	10,896,900	10,896,900	10,896,900	10,896,900	10,896,900	10,896,900	10,896,900	10,896,900	10,896,900	11,114,838
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	5,150,000	4,494,709	4,659,784	4,801,472	5,146,782	5,162,252	5,385,108	5,555,594	5,954,836	5,979,417	6,239,710	6,364,504
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	1,327,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	48,600,000	52,821,661	52,655,215	53,614,084	55,241,476	56,012,504	56,987,141	57,852,758	59,405,637	60,249,881	61,732,776	63,109,804
Operating Result from Continuing Operations	(3,073,000)	341,169	3,090,702	1,058,158	1,263,054	2,569,529	3,658,808	4,469,376	4,641,466	5,576,228	5,898,942	5,874,549
Discontinued Operations - Profit/(Loss)	(1,802,000)	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	(1,802,000)	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(4,875,000)	341,169	3,090,702	1,058,158	1,263,054	2,569,529	3,658,808	4,469,376	4,641,466	5,576,228	5,898,942	5,874,549
Net Operating Result before Grants and Contributions provided for Capital Purposes	(8,582,000)	(3,997,604)	(625,961)	(921,342)	(719,046)	580,729	1,655,308	2,463,076	2,628,266	3,552,028	3,860,542	3,795,381

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024
INCOME STATEMENT - GENERAL FUND
Scenario: Special Rate Variation Approved

	Actuals	Current Year	Projected Years									
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	10,830,000	11,632,330	12,840,235	13,521,176	14,233,310	14,919,877	15,641,499	16,048,939	16,467,140	16,896,286	17,336,668	17,683,401
User Charges & Fees	7,024,000	10,238,300	10,641,563	11,068,942	11,518,875	11,864,441	12,220,374	12,586,986	12,964,595	13,353,533	13,754,139	14,029,222
Interest & Investment Revenue	1,543,000	1,017,000	996,641	1,077,888	1,107,880	1,241,956	1,277,337	1,315,452	1,354,696	1,395,102	1,436,705	1,465,439
Other Revenues	379,000	131,469	136,436	140,420	144,521	148,747	153,099	157,581	162,198	166,952	171,848	175,285
Grants & Contributions provided for Operating Purposes	8,787,000	13,194,358	13,085,070	13,453,825	13,833,262	14,224,714	14,627,540	15,042,598	15,466,068	15,902,255	16,323,543	16,650,014
Grants & Contributions provided for Capital Purposes	2,416,000	3,860,773	2,753,663	1,004,500	1,007,100	1,009,800	1,012,500	1,015,300	1,018,200	1,021,200	1,023,400	1,043,868
Other Income:												
Net gains from the disposal of assets	-	140,000	1,404,400	75,800	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	30,979,000	40,214,230	41,858,008	40,342,552	41,844,947	43,409,535	44,932,350	46,166,856	47,432,897	48,735,327	50,046,303	51,047,229
Expenses from Continuing Operations												
Employee Benefits & On-Costs	11,890,000	14,463,609	14,582,375	14,880,107	15,184,220	15,494,856	15,812,166	16,136,297	16,463,210	16,796,983	17,125,764	17,468,279
Borrowing Costs	147,000	126,400	180,704	217,596	272,064	320,104	362,691	338,449	313,039	286,290	132,030	99,083
Materials & Contracts	7,113,000	13,147,743	12,907,218	13,454,269	14,039,523	14,440,069	14,712,616	15,083,228	15,373,621	15,806,704	16,422,672	16,751,125
Depreciation & Amortisation	11,924,000	8,930,900	8,945,900	8,945,900	8,945,900	8,945,900	8,945,900	8,945,900	8,945,900	8,945,900	8,945,900	9,124,818
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	4,446,000	4,087,109	4,229,896	4,348,032	4,668,454	4,657,621	4,852,679	4,993,785	5,361,974	5,353,732	5,579,329	5,690,916
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	432,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	35,952,000	40,755,761	40,846,093	41,845,903	43,110,160	43,858,550	44,686,052	45,497,659	46,457,744	47,189,609	48,205,695	49,134,221
Operating Result from Continuing Operations	(4,973,000)	(541,531)	1,011,915	(1,503,352)	(1,265,213)	(449,016)	246,298	669,197	975,153	1,545,718	1,840,607	1,913,008
Discontinued Operations - Profit/(Loss)	(1,802,000)	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	(1,802,000)	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(6,775,000)	(541,531)	1,011,915	(1,503,352)	(1,265,213)	(449,016)	246,298	669,197	975,153	1,545,718	1,840,607	1,913,008
Net Operating Result before Grants and Contributions provided for Capital Purposes	(9,191,000)	(4,402,304)	(1,741,748)	(2,507,852)	(2,272,313)	(1,458,816)	(766,202)	(346,103)	(43,047)	524,518	817,207	869,140

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024
INCOME STATEMENT - WATER FUND
Scenario: Special Rate Variation Approved

	Actuals	Current Year	Projected Years									
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	930,000	994,100	1,046,805	1,102,235	1,160,530	1,221,834	1,286,303	1,324,892	1,364,638	1,405,578	1,447,745	1,476,700
User Charges & Fees	3,803,000	3,965,000	4,146,050	4,335,637	4,534,171	4,742,084	4,959,830	5,108,625	5,261,884	5,419,740	5,582,332	5,693,979
Interest & Investment Revenue	301,000	115,000	118,450	122,023	125,718	129,490	133,374	137,376	141,497	145,742	150,114	153,116
Other Revenues	2,000	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	118,000	82,500	84,975	87,524	90,150	92,854	95,640	98,509	101,465	104,509	107,644	109,797
Grants & Contributions provided for Capital Purposes	21,000	159,000	321,000	325,000	325,000	329,000	333,000	333,000	337,000	337,000	341,000	347,820
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	5,175,000	5,315,600	5,717,280	5,972,419	6,235,569	6,515,263	6,808,147	7,002,402	7,206,484	7,412,568	7,628,835	7,781,412
Expenses from Continuing Operations												
Employee Benefits & On-Costs	761,000	467,900	477,258	486,803	496,539	506,470	516,599	526,931	537,470	548,219	559,184	570,368
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	2,778,000	3,803,300	3,722,229	3,756,039	3,880,476	3,942,643	4,023,115	4,069,482	4,151,928	4,249,880	4,348,126	4,435,088
Depreciation & Amortisation	789,000	820,000	820,000	820,000	820,000	820,000	820,000	820,000	820,000	820,000	820,000	836,400
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	344,000	187,000	197,333	208,254	219,798	231,999	244,897	258,531	272,944	288,181	304,290	310,376
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	392,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	5,064,000	5,278,200	5,216,820	5,271,096	5,416,813	5,501,112	5,604,612	5,674,944	5,782,342	5,906,280	6,031,600	6,152,232
Operating Result from Continuing Operations	111,000	37,400	500,460	701,322	818,756	1,014,151	1,203,536	1,327,458	1,424,141	1,506,288	1,597,236	1,629,180
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	111,000	37,400	500,460	701,322	818,756	1,014,151	1,203,536	1,327,458	1,424,141	1,506,288	1,597,236	1,629,180
Net Operating Result before Grants and Contributions provided for Capital Purposes	90,000	(121,600)	179,460	376,322	493,756	685,151	870,536	994,458	1,087,141	1,169,288	1,256,236	1,281,360

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024
INCOME STATEMENT - SEWER FUND
Scenario: Special Rate Variation Approved

	Actuals	Current Year	Projected Years									
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,528,000	5,702,800	5,873,884	6,050,101	6,231,604	6,418,552	6,611,108	6,809,441	7,013,725	7,224,136	7,440,860	7,589,678
User Charges & Fees	2,081,000	1,079,000	1,111,370	1,144,711	1,179,052	1,214,424	1,250,857	1,288,382	1,327,034	1,366,845	1,407,850	1,436,007
Interest & Investment Revenue	347,000	449,700	458,400	424,936	273,209	281,405	289,848	298,543	307,499	316,724	326,226	332,750
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	147,000	82,500	84,975	87,524	90,150	92,854	95,640	98,509	101,465	104,509	107,644	109,797
Grants & Contributions provided for Capital Purposes	1,270,000	319,000	642,000	650,000	650,000	650,000	658,000	658,000	658,000	666,000	674,000	687,480
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	9,373,000	7,633,000	8,170,629	8,357,272	8,424,015	8,657,235	8,905,453	9,152,876	9,407,722	9,678,214	9,956,580	10,155,712
Expenses from Continuing Operations												
Employee Benefits & On-Costs	1,002,000	472,400	481,848	491,485	501,315	511,341	521,568	531,999	542,639	553,492	564,562	575,853
Borrowing Costs	1,573,000	1,626,400	1,552,300	1,472,300	1,542,500	1,452,000	1,464,800	1,364,600	1,747,600	1,635,300	1,852,000	2,067,000
Materials & Contracts	3,194,000	3,337,300	3,194,599	3,157,114	3,281,157	3,285,869	3,291,577	3,349,278	3,424,394	3,496,696	3,591,829	3,663,666
Depreciation & Amortisation	952,000	1,131,000	1,131,000	1,131,000	1,131,000	1,131,000	1,131,000	1,131,000	1,131,000	1,131,000	1,131,000	1,153,620
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	360,000	220,600	232,555	245,186	258,531	272,632	287,532	303,278	319,918	337,504	356,091	363,212
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	503,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	7,584,000	6,787,700	6,592,302	6,497,084	6,714,503	6,652,842	6,696,477	6,680,155	7,165,552	7,153,992	7,495,481	7,823,351
Operating Result from Continuing Operations	1,789,000	845,300	1,578,327	1,860,187	1,709,512	2,004,394	2,208,975	2,472,721	2,242,171	2,524,222	2,461,099	2,332,361
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	1,789,000	845,300	1,578,327	1,860,187	1,709,512	2,004,394	2,208,975	2,472,721	2,242,171	2,524,222	2,461,099	2,332,361
Net Operating Result before Grants and Contributions provided for Capital Purposes	519,000	526,300	936,327	1,210,187	1,059,512	1,354,394	1,550,975	1,814,721	1,584,171	1,858,222	1,787,099	1,644,881

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024
BALANCE SHEET - CONSOLIDATED
Scenario: Special Rate Variation Approved

	Actuals 2012/13	Current Year 2013/14	2014/15	2015/16	2016/17	2017/18	Projected Years					2023/24	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS													
Current Assets													
Cash & Cash Equivalents	26,040,000	19,909,666	21,221,956	25,594,743	26,521,620	27,570,868	29,697,697	34,558,531	37,345,948	44,125,146	49,209,734	54,146,690	
Investments	1,722,000	2,194,985	2,194,985	2,194,985	2,194,985	2,194,985	2,194,985	2,194,985	2,194,985	2,194,985	2,194,985	2,194,985	
Receivables	6,924,000	8,436,053	9,149,356	8,678,873	8,753,985	9,044,629	9,364,325	9,655,160	9,950,880	10,275,974	10,729,625	10,973,114	
Inventories	2,485,000	3,685,569	3,262,141	1,820,196	1,493,335	2,426,444	1,894,133	1,499,921	2,380,763	1,830,626	1,368,081	858,587	
Other	592,000	799,548	845,325	828,852	869,267	935,827	908,422	930,902	1,007,659	979,100	1,016,645	1,036,978	
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	
Total Current Assets	37,763,000	35,025,821	36,673,764	39,117,649	39,833,193	42,172,754	44,059,562	48,839,499	52,880,235	59,405,831	64,519,069	69,210,354	
Non-Current Assets													
Investments	3,336,000	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	
Receivables	2,330,000	2,205,897	2,332,280	2,425,650	2,522,903	2,620,775	2,722,932	2,798,823	2,876,947	2,957,353	3,036,540	3,097,071	
Inventories	539,000	2,036,080	915,824	18,009	18,009	18,009	18,009	18,009	18,009	18,009	18,009	18,009	
Infrastructure, Property, Plant & Equipment	593,836,000	595,868,346	598,218,241	596,906,380	599,671,566	599,798,549	602,079,981	599,763,559	603,769,054	600,414,264	603,216,896	606,075,580	
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-	
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-	
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	-	-	-	
Total Non-Current Assets	600,041,000	602,973,338	604,329,360	602,213,054	605,075,492	605,300,348	607,683,937	605,443,405	609,527,025	606,252,640	609,134,459	612,053,675	
TOTAL ASSETS	637,804,000	637,999,158	641,003,125	641,330,703	644,908,684	647,473,101	651,743,498	654,282,904	662,407,260	665,658,471	673,653,529	681,264,029	
LIABILITIES													
Current Liabilities													
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-	
Payables	4,269,000	5,041,313	4,905,058	4,172,453	4,359,323	4,596,184	4,532,295	4,518,202	4,744,647	4,700,143	4,906,084	4,997,005	
Borrowings	1,218,000	1,110,800	1,158,800	-	1,320,600	-	2,043,894	589,604	2,406,453	650,813	683,760	572,890	
Provisions	4,712,000	4,922,360	4,934,509	4,944,784	4,955,291	4,966,040	4,977,049	4,988,329	4,999,899	5,011,767	5,011,767	5,011,767	
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	
Total Current Liabilities	10,199,000	11,074,473	10,998,366	9,117,237	10,635,215	9,562,224	11,553,238	10,096,135	12,150,998	10,362,723	10,601,611	10,581,662	
Non-Current Liabilities													
Payables	308,000	381,022	384,327	390,331	414,649	414,747	427,078	438,295	463,645	466,684	484,472	494,162	
Borrowings	21,992,000	20,985,254	20,857,669	21,906,090	22,580,428	23,547,657	22,052,910	21,463,306	22,757,753	22,106,940	23,946,380	25,692,590	
Provisions	1,991,000	1,903,240	2,016,891	2,113,016	2,211,309	2,311,860	2,414,851	2,520,371	2,628,601	2,739,633	2,739,633	2,739,633	
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-	
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	
Total Non-Current Liabilities	24,291,000	23,269,516	23,258,887	24,409,436	25,206,385	26,274,264	24,894,838	24,421,972	25,849,999	25,313,257	27,170,485	28,926,384	
TOTAL LIABILITIES	34,490,000	34,343,989	34,257,253	33,526,673	35,841,600	35,836,488	36,448,077	34,518,107	38,000,997	35,675,980	37,772,096	39,508,047	
Net Assets	603,314,000	603,655,169	606,745,871	607,804,030	609,067,084	611,636,613	615,295,422	619,764,797	624,406,263	629,982,491	635,881,433	641,755,982	
EQUITY													
Retained Earnings	325,010,000	325,351,169	328,441,871	329,500,030	330,763,084	333,332,613	336,991,422	341,460,797	346,102,263	351,678,491	357,577,433	363,451,982	
Revaluation Reserves	278,304,000	278,304,000	278,304,000	278,304,000	278,304,000	278,304,000	278,304,000	278,304,000	278,304,000	278,304,000	278,304,000	278,304,000	
Council Equity Interest	603,314,000	603,655,169	606,745,871	607,804,030	609,067,084	611,636,613	615,295,422	619,764,797	624,406,263	629,982,491	635,881,433	641,755,982	
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-	
Total Equity	603,314,000	603,655,169	606,745,871	607,804,030	609,067,084	611,636,613	615,295,422	619,764,797	624,406,263	629,982,491	635,881,433	641,755,982	

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024
BALANCE SHEET - GENERAL FUND
Scenario: Special Rate Variation Approved

	Actuals 2012/13	Current Year 2013/14	2014/15	2015/16	2016/17	2017/18	Projected Years					2023/24	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS													
Current Assets													
Cash & Cash Equivalents	9,239,000	3,856,058	8,341,689	12,298,482	14,287,141	14,625,112	17,028,528	20,198,154	22,912,534	27,331,759	31,052,100	34,984,705	
Investments	488,000	960,985	960,985	960,985	960,985	960,985	960,985	960,985	960,985	960,985	960,985	960,985	
Receivables	3,766,000	5,447,486	6,167,112	5,586,996	5,549,475	5,721,497	5,918,183	6,105,513	6,295,694	6,510,231	6,851,848	7,019,080	
Inventories	2,485,000	3,685,569	3,262,141	1,820,196	1,493,335	2,426,444	1,894,133	1,499,921	2,380,763	1,830,626	1,368,081	858,587	
Other	591,000	797,115	842,958	826,479	866,806	933,336	905,894	928,331	1,005,028	976,403	1,013,875	1,034,152	
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	
Total Current Assets	16,569,000	14,747,213	19,574,886	21,493,139	23,157,742	24,667,375	26,707,723	29,692,905	33,555,003	37,610,005	41,246,889	44,857,510	
Non-Current Assets													
Investments	3,336,000	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	
Receivables	1,124,000	1,173,885	1,261,451	1,314,446	1,369,699	1,423,880	1,480,579	1,519,199	1,558,935	1,599,800	1,638,261	1,670,827	
Inventories	539,000	2,036,080	915,824	18,009	18,009	18,009	18,009	18,009	18,009	18,009	18,009	18,009	
Infrastructure, Property, Plant & Equipment	426,257,000	426,942,146	425,205,041	423,060,180	421,330,366	420,629,349	419,302,781	416,488,359	413,327,854	410,224,064	407,942,696	405,615,700	
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-	
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-	
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	-	-	-	
Total Non-Current Assets	431,256,000	433,015,126	430,245,331	427,255,649	425,581,089	424,934,253	423,664,384	420,888,582	417,767,813	414,704,888	412,461,980	410,167,551	
TOTAL ASSETS	447,825,000	447,762,339	449,820,217	448,748,788	448,738,831	449,601,627	450,372,107	450,581,487	451,322,816	452,314,893	453,708,869	455,025,061	
LIABILITIES													
Current Liabilities													
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-	
Payables	3,996,000	4,566,836	4,447,349	3,717,473	3,886,162	4,120,085	4,052,897	4,029,138	4,243,368	4,186,767	4,377,622	4,457,975	
Borrowings	148,000	-	-	-	-	-	561,194	589,604	619,453	650,813	683,760	572,890	
Provisions	4,712,000	4,922,360	4,934,509	4,944,784	4,955,291	4,966,040	4,977,049	4,988,329	4,999,899	5,011,767	5,011,767	5,011,767	
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	
Total Current Liabilities	8,856,000	9,489,196	9,381,858	8,662,257	8,841,453	9,086,124	9,591,141	9,607,071	9,862,720	9,849,347	10,073,150	10,042,632	
Non-Current Liabilities													
Payables	308,000	241,434	249,869	256,848	275,776	275,136	286,658	294,994	316,744	316,257	329,583	336,175	
Borrowings	-	-	1,031,214	2,079,635	3,038,474	4,005,703	3,910,356	3,320,752	2,701,299	2,050,486	1,366,726	793,836	
Provisions	1,991,000	1,903,240	2,016,891	2,113,016	2,211,309	2,311,860	2,414,851	2,520,371	2,628,601	2,739,633	2,739,633	2,739,633	
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-	
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	
Total Non-Current Liabilities	2,299,000	2,144,675	3,297,974	4,449,499	5,525,558	6,592,699	6,611,865	6,136,117	5,646,644	5,106,375	4,435,942	3,869,644	
TOTAL LIABILITIES	11,155,000	11,633,870	12,679,832	13,111,755	14,367,012	15,678,823	16,203,006	15,743,188	15,509,364	14,955,723	14,509,091	13,912,275	
Net Assets	436,670,000	436,128,469	437,140,384	435,637,033	434,371,819	433,922,804	434,169,102	434,838,299	435,813,452	437,359,170	439,199,777	441,112,785	
EQUITY													
Retained Earnings	264,179,000	263,637,469	264,649,384	263,146,033	261,880,819	261,431,804	261,678,102	262,347,299	263,322,452	264,868,170	266,708,777	268,621,785	
Revaluation Reserves	172,491,000	172,491,000	172,491,000	172,491,000	172,491,000	172,491,000	172,491,000	172,491,000	172,491,000	172,491,000	172,491,000	172,491,000	
Council Equity Interest	436,670,000	436,128,469	437,140,384	435,637,033	434,371,819	433,922,804	434,169,102	434,838,299	435,813,452	437,359,170	439,199,777	441,112,785	
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-	
Total Equity	436,670,000	436,128,469	437,140,384	435,637,033	434,371,819	433,922,804	434,169,102	434,838,299	435,813,452	437,359,170	439,199,777	441,112,785	

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024
BALANCE SHEET - WATER FUND
Scenario: Special Rate Variation Approved

	Actuals	Current Year	Projected Years									
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	2,610,000	1,979,905	1,984,967	2,303,361	2,243,843	2,632,157	2,280,636	3,543,057	4,117,417	5,363,980	7,199,383	9,095,536
Investments	864,000	864,000	864,000	864,000	864,000	864,000	864,000	864,000	864,000	864,000	864,000	864,000
Receivables	1,228,000	1,336,907	1,329,962	1,390,244	1,453,352	1,519,425	1,588,602	1,636,261	1,685,348	1,735,909	1,787,986	1,823,746
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	1,000	1,258	1,236	1,250	1,293	1,316	1,346	1,364	1,395	1,431	1,467	1,496
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	4,703,000	4,182,069	4,180,165	4,558,855	4,562,488	5,016,898	4,734,584	6,044,682	6,668,160	7,965,319	9,852,836	11,784,778
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	489,000	500,344	523,211	547,158	572,235	598,498	626,004	644,784	664,127	684,051	704,573	718,664
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	68,876,000	69,441,000	69,920,000	70,219,000	71,010,000	71,544,000	73,003,000	73,002,000	73,784,000	73,974,000	73,664,000	73,347,800
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	69,365,000	69,941,344	70,443,211	70,766,158	71,582,235	72,142,498	73,629,004	73,646,784	74,448,127	74,658,051	74,368,573	74,066,464
TOTAL ASSETS	74,068,000	74,123,413	74,623,376	75,325,013	76,144,723	77,159,396	78,363,587	79,691,466	81,116,288	82,623,370	84,221,409	85,851,242
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	10,000	28,013	27,517	27,831	28,785	29,307	29,963	30,384	31,064	31,859	32,661	33,315
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	10,000	28,013	27,517	27,831	28,785	29,307	29,963	30,384	31,064	31,859	32,661	33,315
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	10,000	28,013	27,517	27,831	28,785	29,307	29,963	30,384	31,064	31,859	32,661	33,315
Net Assets	74,058,000	74,095,400	74,595,860	75,297,182	76,115,938	77,130,089	78,333,625	79,661,082	81,085,224	82,591,512	84,188,747	85,817,927
EQUITY												
Retained Earnings	25,090,000	25,127,400	25,627,860	26,329,182	27,147,938	28,162,089	29,365,625	30,693,082	32,117,224	33,623,512	35,220,747	36,849,927
Revaluation Reserves	48,968,000	48,968,000	48,968,000	48,968,000	48,968,000	48,968,000	48,968,000	48,968,000	48,968,000	48,968,000	48,968,000	48,968,000
Council Equity Interest	74,058,000	74,095,400	74,595,860	75,297,182	76,115,938	77,130,089	78,333,625	79,661,082	81,085,224	82,591,512	84,188,747	85,817,927
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	74,058,000	74,095,400	74,595,860	75,297,182	76,115,938	77,130,089	78,333,625	79,661,082	81,085,224	82,591,512	84,188,747	85,817,927

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024
BALANCE SHEET - SEWER FUND
Scenario: Special Rate Variation Approved

	Actuals	Current Year	Projected Years									
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	14,191,000	14,073,702	10,895,300	10,992,899	9,990,636	10,313,599	10,388,534	10,817,320	10,315,998	11,429,407	10,958,250	10,066,449
Investments	370,000	370,000	370,000	370,000	370,000	370,000	370,000	370,000	370,000	370,000	370,000	370,000
Receivables	1,930,000	1,651,661	1,652,282	1,701,633	1,751,157	1,803,707	1,857,540	1,913,387	1,969,838	2,029,834	2,089,791	2,130,288
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,175	1,132	1,123	1,169	1,175	1,182	1,206	1,236	1,266	1,304	1,330
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	16,491,000	16,096,538	12,918,714	13,065,655	12,112,962	12,488,481	12,617,255	13,101,912	12,657,072	13,830,507	13,419,345	12,568,066
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	717,000	531,668	547,618	564,047	580,968	598,397	616,349	634,839	653,884	673,501	693,706	707,580
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	98,703,000	99,485,200	103,093,200	103,627,200	107,331,200	107,625,200	109,774,200	110,273,200	116,657,200	116,216,200	121,610,200	127,112,080
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	99,420,000	100,016,868	103,640,818	104,191,247	107,912,168	108,223,597	110,390,549	110,908,039	117,311,084	116,889,701	122,303,906	127,819,660
TOTAL ASSETS	115,911,000	116,113,406	116,559,532	117,256,902	120,025,130	120,712,078	123,007,804	124,009,951	129,968,156	130,720,208	135,723,251	140,387,726
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	263,000	446,464	430,192	427,150	444,376	446,792	449,435	458,680	470,215	481,518	495,800	505,716
Borrowings	1,070,000	1,110,800	1,158,800	-	1,320,600	-	1,482,700	-	1,787,000	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	1,333,000	1,557,264	1,588,992	427,150	1,764,977	446,792	1,932,135	458,680	2,257,215	481,518	495,800	505,716
Non-Current Liabilities												
Payables	-	139,587	134,458	133,483	138,873	139,611	140,420	143,301	146,901	150,428	154,889	157,987
Borrowings	21,992,000	20,985,254	19,826,455	19,826,455	19,541,954	19,541,954	18,142,554	18,142,554	20,056,454	20,056,454	22,579,654	24,898,754
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	21,992,000	21,124,842	19,960,912	19,959,937	19,680,827	19,681,565	18,282,973	18,285,855	20,203,355	20,206,881	22,734,543	25,056,741
TOTAL LIABILITIES	23,325,000	22,682,106	21,549,904	20,387,087	21,445,804	20,128,358	20,215,109	18,744,535	22,460,569	20,688,399	23,230,343	25,562,457
Net Assets	92,586,000	93,431,300	95,009,627	96,869,815	98,579,327	100,583,720	102,792,695	105,265,416	107,507,587	110,031,809	112,492,908	114,825,270
EQUITY												
Retained Earnings	35,741,000	36,586,300	38,164,627	40,024,815	41,734,327	43,738,720	45,947,695	48,420,416	50,662,587	53,186,809	55,647,908	57,980,270
Revaluation Reserves	56,845,000	56,845,000	56,845,000	56,845,000	56,845,000	56,845,000	56,845,000	56,845,000	56,845,000	56,845,000	56,845,000	56,845,000
Council Equity Interest	92,586,000	93,431,300	95,009,627	96,869,815	98,579,327	100,583,720	102,792,695	105,265,416	107,507,587	110,031,809	112,492,908	114,825,270
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	92,586,000	93,431,300	95,009,627	96,869,815	98,579,327	100,583,720	102,792,695	105,265,416	107,507,587	110,031,809	112,492,908	114,825,270

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024
CASH FLOW STATEMENT - CONSOLIDATED
Scenario: Special Rate Variation Approved

	Actuals 2012/13	Current Year 2013/14	2014/15	2015/16	2016/17	2017/18	Projected Years					2023/24
	\$	\$	\$	\$	\$	\$	2018/19	2019/20	2020/21	2021/22	2022/23	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	17,021,000	18,479,794	19,674,781	20,624,808	21,574,509	22,511,133	23,487,275	24,154,035	24,815,493	25,495,203	26,192,042	26,724,893
User Charges & Fees	14,097,000	14,467,994	15,679,642	16,319,717	16,992,355	17,594,998	18,196,758	18,775,696	19,338,967	19,919,136	20,405,053	21,000,682
Interest & Investment Revenue Received	1,365,000	1,572,387	1,510,642	1,581,112	1,464,545	1,630,263	1,657,903	1,708,504	1,766,009	1,799,912	1,863,127	1,905,126
Grants & Contributions	14,343,000	17,150,192	17,214,508	15,731,570	15,960,051	16,362,487	16,784,515	17,206,964	17,642,440	18,094,521	18,537,572	18,916,907
Bonds & Deposits Received	111,000	-	-	-	-	-	-	-	-	-	-	-
Other	925,000	(132,924)	92,896	108,846	99,900	102,930	106,048	107,789	110,899	114,105	117,273	137,035
Payments:												
Employee Benefits & On-Costs	(14,396,000)	(15,409,414)	(15,538,243)	(16,318,128)	(16,182,074)	(16,512,667)	(16,850,333)	(17,195,227)	(17,543,319)	(17,898,695)	(18,249,509)	(18,614,499)
Materials & Contracts	(14,008,000)	(18,473,781)	(20,562,887)	(19,911,134)	(20,729,594)	(22,508,997)	(21,485,014)	(22,033,942)	(23,635,585)	(23,024,207)	(23,782,014)	(24,274,109)
Borrowing Costs	(2,029,000)	(1,630,200)	(1,607,204)	(1,583,496)	(1,705,764)	(1,660,804)	(1,713,491)	(1,586,249)	(1,940,839)	(1,798,690)	(1,984,030)	(2,166,083)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	(7,680,000)	(4,494,709)	(4,659,784)	(4,801,472)	(5,146,782)	(5,162,252)	(5,385,108)	(5,555,594)	(5,954,836)	(5,979,417)	(6,239,710)	(6,364,504)
Net Cash provided (or used in) Operating Activities	9,749,000	11,529,338	11,804,352	11,751,825	12,327,144	12,357,091	14,798,552	15,581,976	14,599,229	16,721,869	16,859,803	17,265,449
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	1,409,000	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	1,123,000	880,000	4,880,000	2,120,000	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	449,000	1,570,661	2,322,221	1,166,781	833,568	613,963	643,963	601,631	570,801	554,269	640,709	664,011
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	1,000	2,000	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,326
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(13,058,000)	(15,738,688)	(16,491,796)	(10,397,040)	(14,230,073)	(11,569,735)	(13,866,133)	(9,280,179)	(15,495,209)	(8,091,787)	(14,289,612)	(14,629,170)
Purchase of Real Estate Assets	(35,000)	(3,259,700)	(1,124,200)	(159,700)	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(10,111,000)	(16,545,727)	(10,412,475)	(7,268,659)	(13,395,205)	(10,954,472)	(13,220,870)	(8,677,248)	(14,923,108)	(7,536,218)	(13,647,602)	(13,963,832)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	2,708,000	-	1,120,000	1,240,000	3,560,000	1,381,935	2,500,000	-	5,400,000	-	4,500,000	4,500,000
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(1,317,000)	(1,113,946)	(1,199,586)	(1,350,379)	(1,565,061)	(1,735,306)	(1,950,853)	(2,043,894)	(2,288,704)	(2,406,453)	(2,627,613)	(2,864,660)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	1,391,000	(1,113,946)	(79,586)	(110,379)	1,994,939	(353,371)	549,147	(2,043,894)	3,111,296	(2,406,453)	1,872,387	1,635,340
Net Increase/(Decrease) in Cash & Cash Equivalents	1,029,000	(6,130,334)	1,312,290	4,372,787	926,878	1,049,248	2,126,829	4,860,834	2,787,417	6,779,197	5,084,588	4,936,957
plus: Cash, Cash Equivalents & Investments - beginning of year	26,011,000	27,040,000	20,909,666	22,221,956	26,594,743	27,521,620	28,570,868	30,697,697	35,558,531	38,345,948	45,125,146	50,209,734
Cash & Cash Equivalents - end of the year	27,040,000	20,909,666	22,221,956	26,594,743	27,521,620	28,570,868	30,697,697	35,558,531	38,345,948	45,125,146	50,209,734	55,146,690
Cash & Cash Equivalents - end of the year	27,040,000	20,909,666	22,221,956	26,594,743	27,521,620	28,570,868	30,697,697	35,558,531	38,345,948	45,125,146	50,209,734	55,146,690
Investments - end of the year	5,058,000	5,058,000	5,058,000	5,058,000	5,058,000	5,058,000	5,058,000	5,058,000	5,058,000	5,058,000	5,058,000	5,058,000
Cash, Cash Equivalents & Investments - end of the year	32,098,000	25,967,666	27,279,956	31,652,743	32,579,620	33,628,868	35,755,697	40,616,531	43,403,948	50,183,146	55,267,734	60,204,690
Representing:												
- External Restrictions	24,906,000	23,256,837	20,332,522	21,191,835	20,661,870	21,967,318	22,191,857	24,379,105	25,266,236	28,687,830	31,147,695	33,269,576
- Internal Restrictions	5,689,000	5,083,266	9,995,832	10,216,577	11,420,350	11,368,167	13,098,019	15,529,138	17,096,475	19,957,356	22,198,891	24,485,257
- Unrestricted	1,503,000	(2,372,438)	(3,048,398)	244,331	497,400	293,384	465,822	708,288	1,041,238	1,537,959	1,921,148	2,449,857
	32,098,000	25,967,666	27,279,956	31,652,743	32,579,620	33,628,868	35,755,697	40,616,531	43,403,948	50,183,146	55,267,734	60,204,690

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024
CASH FLOW STATEMENT - GENERAL FUND
Scenario: Special Rate Variation Approved

	Actuals 2012/13	Current Year 2013/14	2014/15	2015/16	2016/17	2017/18	Projected Years					2023/24
	\$	\$	\$	\$	\$	\$	2018/19	2019/20	2020/21	2021/22	2022/23	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	11,780,617	12,754,389	13,472,782	14,182,698	14,871,083	15,590,214	16,019,982	16,437,418	16,865,786	17,303,743	17,658,726
User Charges & Fees	-	9,094,342	10,564,640	10,987,420	11,433,050	11,798,524	12,152,480	12,517,054	12,892,566	13,279,343	13,566,066	13,974,517
Interest & Investment Revenue Received	-	1,025,717	930,823	1,034,415	1,064,580	1,219,841	1,234,876	1,273,154	1,316,528	1,338,798	1,386,341	1,418,279
Grants & Contributions	-	16,477,668	15,974,306	14,582,909	14,806,179	15,199,249	15,603,750	16,020,507	16,446,119	16,884,160	17,308,990	17,663,185
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(134,945)	92,836	108,784	99,835	102,864	105,980	107,719	110,826	114,030	117,196	136,982
Payments:												
Employee Benefits & On-Costs	-	(14,469,114)	(14,579,137)	(15,339,840)	(15,184,220)	(15,494,856)	(15,812,166)	(16,136,297)	(16,463,210)	(16,796,983)	(17,125,764)	(17,468,279)
Materials & Contracts	-	(11,670,792)	(13,624,165)	(12,994,209)	(13,591,380)	(15,284,066)	(14,174,324)	(14,627,617)	(16,074,943)	(15,293,115)	(15,861,456)	(16,188,913)
Borrowing Costs	-	(3,800)	(54,904)	(111,196)	(163,264)	(208,804)	(248,691)	(221,649)	(193,239)	(163,390)	(132,030)	(99,083)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(4,087,109)	(4,229,896)	(4,348,032)	(4,668,454)	(4,657,621)	(4,852,679)	(4,993,785)	(5,361,974)	(5,353,732)	(5,579,329)	(5,690,916)
Net Cash provided (or used in) Operating Activities	-	8,012,585	7,828,892	7,393,032	7,979,025	7,546,214	9,599,439	9,959,068	9,110,091	10,874,897	10,983,756	11,404,498
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	880,000	4,880,000	2,120,000	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	1,570,661	2,322,221	1,166,781	833,568	613,963	643,963	601,631	570,801	554,269	640,709	664,011
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	2,000	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,326
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(12,440,488)	(10,453,796)	(7,613,040)	(7,784,073)	(8,790,735)	(8,307,133)	(6,831,179)	(6,378,209)	(6,391,787)	(7,254,612)	(7,453,470)
Purchase of Real Estate Assets	-	(3,259,700)	(1,124,200)	(159,700)	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(13,247,527)	(4,374,475)	(4,484,659)	(6,949,205)	(8,175,472)	(7,661,870)	(6,228,248)	(5,806,108)	(5,836,218)	(6,612,602)	(6,788,132)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	1,120,000	1,240,000	1,260,000	1,381,935	1,000,000	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(148,000)	(88,786)	(191,579)	(301,161)	(414,706)	(534,153)	(561,194)	(589,604)	(619,453)	(650,813)	(683,760)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(148,000)	1,031,214	1,048,421	958,839	967,229	465,847	(561,194)	(589,604)	(619,453)	(650,813)	(683,760)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(5,382,942)	4,485,631	3,956,794	1,988,659	337,971	2,403,416	3,169,626	2,714,379	4,419,226	3,720,341	3,932,605
plus: Cash, Cash Equivalents & Investments - beginning of year	-	9,239,000	3,856,058	8,341,689	12,298,482	14,287,141	14,625,112	17,028,528	20,198,154	22,912,534	27,331,759	31,052,100
Cash & Cash Equivalents - end of the year	-	3,856,058	8,341,689	12,298,482	14,287,141	14,625,112	17,028,528	20,198,154	22,912,534	27,331,759	31,052,100	34,984,705
Cash & Cash Equivalents - end of the year	9,239,000	3,856,058	8,341,689	12,298,482	14,287,141	14,625,112	17,028,528	20,198,154	22,912,534	27,331,759	31,052,100	34,984,705
Investments - end of the year	3,824,000	3,824,000	3,824,000	3,824,000	3,824,000	3,824,000	3,824,000	3,824,000	3,824,000	3,824,000	3,824,000	3,824,000
Cash, Cash Equivalents & Investments - end of the year	13,063,000	7,680,058	12,165,689	16,122,482	18,111,141	18,449,112	20,852,528	24,022,154	26,736,534	31,155,759	34,876,100	38,808,705
Representing:												
- External Restrictions	6,871,000	5,969,230	6,218,255	6,661,574	7,193,391	7,787,562	8,288,688	8,784,729	9,598,821	10,660,444	11,756,062	12,873,591
- Internal Restrictions	5,689,000	5,083,266	9,995,832	10,216,577	11,420,350	11,368,167	13,098,019	15,529,138	17,096,475	19,957,356	22,198,891	24,485,257
- Unrestricted	503,000	(3,372,438)	(4,048,398)	(755,669)	(502,600)	(706,616)	(534,178)	(291,712)	41,238	537,959	921,148	1,449,857
	13,063,000	7,680,058	12,165,689	16,122,482	18,111,141	18,449,112	20,852,528	24,022,154	26,736,534	31,155,759	34,876,100	38,808,705

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024
CASH FLOW STATEMENT - WATER FUND
Scenario: Special Rate Variation Approved

	Actuals	Current Year	Projected Years									
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	996,254	1,046,654	1,102,077	1,160,363	1,221,659	1,286,118	1,324,781	1,364,525	1,405,460	1,447,624	1,476,617
User Charges & Fees	-	3,846,705	4,066,813	4,252,663	4,447,282	4,651,090	4,864,533	5,043,504	5,194,809	5,350,654	5,511,173	5,645,116
Interest & Investment Revenue Received	-	113,899	118,392	121,961	125,654	129,422	133,303	137,333	141,453	145,697	150,067	153,084
Grants & Contributions	-	238,492	469,498	411,490	414,084	420,757	427,510	430,345	437,265	440,273	447,371	456,743
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(467,900)	(477,258)	(486,803)	(496,539)	(506,470)	(516,599)	(526,931)	(537,470)	(548,219)	(559,184)	(570,368)
Materials & Contracts	-	(3,785,545)	(3,722,703)	(3,755,739)	(3,879,564)	(3,942,144)	(4,022,489)	(4,069,079)	(4,151,279)	(4,249,121)	(4,347,359)	(4,434,465)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(187,000)	(197,333)	(208,254)	(219,798)	(231,999)	(244,897)	(258,531)	(272,944)	(288,181)	(304,290)	(310,376)
Net Cash provided (or used in) Operating Activities	-	754,905	1,304,062	1,437,394	1,551,481	1,742,315	1,927,478	2,081,422	2,176,360	2,256,563	2,345,403	2,416,353
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(1,385,000)	(1,299,000)	(1,119,000)	(1,611,000)	(1,354,000)	(2,279,000)	(819,000)	(1,602,000)	(1,010,000)	(510,000)	(520,200)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(1,385,000)	(1,299,000)	(1,119,000)	(1,611,000)	(1,354,000)	(2,279,000)	(819,000)	(1,602,000)	(1,010,000)	(510,000)	(520,200)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(630,095)	5,062	318,394	(59,519)	388,315	(351,522)	1,262,422	574,360	1,246,563	1,835,403	1,896,153
plus: Cash, Cash Equivalents & Investments - beginning of year	-	2,610,000	1,979,905	1,984,967	2,303,361	2,243,843	2,632,157	2,280,636	3,543,057	4,117,417	5,363,980	7,199,383
Cash & Cash Equivalents - end of the year	-	1,979,905	1,984,967	2,303,361	2,243,843	2,632,157	2,280,636	3,543,057	4,117,417	5,363,980	7,199,383	9,095,536
Cash & Cash Equivalents - end of the year	2,610,000	1,979,905	1,984,967	2,303,361	2,243,843	2,632,157	2,280,636	3,543,057	4,117,417	5,363,980	7,199,383	9,095,536
Investments - end of the year	864,000	864,000	864,000	864,000	864,000	864,000	864,000	864,000	864,000	864,000	864,000	864,000
Cash, Cash Equivalents & Investments - end of the year	3,474,000	2,843,905	2,848,967	3,167,361	3,107,843	3,496,157	3,144,636	4,407,057	4,981,417	6,227,980	8,063,383	9,959,536
Representing:												
- External Restrictions	1,495,000	967,400	988,860	1,391,182	1,418,938	1,899,089	1,643,625	2,972,082	3,614,224	4,930,512	6,837,747	8,783,128
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	1,979,000	1,876,505	1,860,107	1,776,179	1,688,905	1,597,068	1,501,011	1,434,975	1,367,193	1,297,468	1,225,636	1,176,408
	3,474,000	2,843,905	2,848,967	3,167,361	3,107,843	3,496,157	3,144,636	4,407,057	4,981,417	6,227,980	8,063,383	9,959,536

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024
CASH FLOW STATEMENT - SEWER FUND
Scenario: Special Rate Variation Approved

	Actuals 2012/13	Current Year 2013/14	2014/15	2015/16	2016/17	2017/18	Projected Years					2023/24
	\$	\$	\$	\$	\$	\$	2018/19	2019/20	2020/21	2021/22	2022/23	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	5,702,922	5,873,738	6,049,950	6,231,448	6,418,392	6,610,943	6,809,272	7,013,550	7,223,956	7,440,675	7,589,550
User Charges & Fees	-	1,526,948	1,048,188	1,079,634	1,112,023	1,145,384	1,179,745	1,215,138	1,251,592	1,289,140	1,327,814	1,381,049
Interest & Investment Revenue Received	-	432,770	461,428	424,736	274,311	281,000	289,724	298,016	308,028	315,417	326,719	333,763
Grants & Contributions	-	434,031	770,704	737,172	739,787	742,481	753,255	756,113	759,056	770,088	781,211	796,979
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	2,021	61	62	64	66	68	70	72	75	77	53
Payments:												
Employee Benefits & On-Costs	-	(472,400)	(481,848)	(491,485)	(501,315)	(511,341)	(521,568)	(531,999)	(542,639)	(553,492)	(564,562)	(575,853)
Materials & Contracts	-	(3,017,444)	(3,216,018)	(3,161,186)	(3,258,650)	(3,282,787)	(3,288,201)	(3,337,246)	(3,409,363)	(3,481,971)	(3,573,199)	(3,650,731)
Borrowing Costs	-	(1,626,400)	(1,552,300)	(1,472,300)	(1,542,500)	(1,452,000)	(1,464,800)	(1,364,600)	(1,747,600)	(1,635,300)	(1,852,000)	(2,067,000)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(220,600)	(232,555)	(245,186)	(258,531)	(272,632)	(287,532)	(303,278)	(319,918)	(337,504)	(356,091)	(363,212)
Net Cash provided (or used in) Operating Activities	-	2,761,848	2,671,398	2,921,399	2,796,638	3,068,562	3,271,635	3,541,486	3,312,778	3,590,409	3,530,643	3,444,598
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(1,913,200)	(4,739,000)	(1,665,000)	(4,835,000)	(1,425,000)	(3,280,000)	(1,630,000)	(7,515,000)	(690,000)	(6,525,000)	(6,655,500)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(1,913,200)	(4,739,000)	(1,665,000)	(4,835,000)	(1,425,000)	(3,280,000)	(1,630,000)	(7,515,000)	(690,000)	(6,525,000)	(6,655,500)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	2,300,000	-	1,500,000	-	5,400,000	-	4,500,000	4,500,000
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(965,946)	(1,110,800)	(1,158,800)	(1,263,900)	(1,320,600)	(1,416,700)	(1,482,700)	(1,699,100)	(1,787,000)	(1,976,800)	(2,180,900)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(965,946)	(1,110,800)	(1,158,800)	1,036,100	(1,320,600)	83,300	(1,482,700)	3,700,900	(1,787,000)	2,523,200	2,319,100
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(117,298)	(3,178,402)	97,599	(1,002,263)	322,962	74,935	428,786	(501,322)	1,113,409	(471,157)	(891,802)
plus: Cash, Cash Equivalents & Investments - beginning of year	-	14,191,000	14,073,702	10,895,300	10,992,899	9,990,636	10,313,599	10,388,534	10,817,320	10,315,998	11,429,407	10,958,250
Cash & Cash Equivalents - end of the year	-	14,073,702	10,895,300	10,992,899	9,990,636	10,313,599	10,388,534	10,817,320	10,315,998	11,429,407	10,958,250	10,066,449
Cash & Cash Equivalents - end of the year	14,191,000	14,073,702	10,895,300	10,992,899	9,990,636	10,313,599	10,388,534	10,817,320	10,315,998	11,429,407	10,958,250	10,066,449
Investments - end of the year	370,000	370,000	370,000	370,000	370,000	370,000	370,000	370,000	370,000	370,000	370,000	370,000
Cash, Cash Equivalents & Investments - end of the year	14,561,000	14,443,702	11,265,300	11,362,899	10,360,636	10,683,599	10,758,534	11,187,320	10,685,998	11,799,407	11,328,250	10,436,449
Representing:												
- External Restrictions	5,318,000	1,210,600	(1,929,873)	1,337,514	379,126	768,920	912,195	1,403,216	962,287	1,835,509	1,120,808	391,813
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	9,243,000	13,233,102	13,195,174	10,025,385	9,981,510	9,914,679	9,846,338	9,784,103	9,723,711	9,963,898	10,207,442	10,044,635
	14,561,000	14,443,702	11,265,300	11,362,899	10,360,636	10,683,599	10,758,534	11,187,320	10,685,998	11,799,407	11,328,250	10,436,449

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024

KEY ASSUMPTIONS

Ordinary Rates	2013/2014 - Independent Pricing and Regulatory Tribunal (IPART) rate peg of 3.4% 2014/2015 - IPART rate peg of 2.3% 2015/2016 to 2023/224 - assumed rate peg 2.5%
Annual & User Charges	3.0% CPI increase for all future years
Interest & Investment Revenue	3.0% CPI increase for all future years
Other Revenues	3.0% CPI increase for all future years
Operating Grants & Contributions	3.0% CPI increase for all future years
Employee Costs	2.0% CPI increase for all future years
Materials & Contracts	2.0% CPI increase for all future years
Other Expenses	Utilities - 6.0% for all future years
Depreciation	Original Cost / Total Useful Life

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024
INCOME STATEMENT - CONSOLIDATED
Scenario: Special Rate Variation Not Approved

	Actuals	Current Year	Projected Years									
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	17,288,000	18,329,230	18,919,970	19,528,217	20,152,615	20,735,277	21,335,615	21,924,895	22,530,667	23,153,293	23,793,249	24,269,114
User Charges & Fees	12,908,000	15,282,300	15,898,983	16,549,290	17,232,098	17,820,949	18,431,061	18,983,993	19,553,513	20,140,118	20,744,322	21,159,208
Interest & Investment Revenue	2,191,000	1,581,700	1,571,450	1,623,722	1,507,818	1,552,363	1,598,744	1,646,501	1,695,676	1,746,311	1,798,451	1,834,420
Other Revenues	381,000	131,469	136,436	140,420	144,521	148,747	153,099	157,581	162,198	166,952	171,848	175,285
Grants & Contributions provided for Operating Purposes	9,052,000	13,359,358	13,255,020	13,628,874	14,013,562	14,410,423	14,818,820	15,239,617	15,668,998	16,111,272	16,538,830	16,869,607
Grants & Contributions provided for Capital Purposes	3,707,000	4,338,773	3,716,663	1,979,500	1,982,100	1,988,800	2,003,500	2,006,300	2,013,200	2,024,200	2,038,400	2,079,168
Other Income:												
Net gains from the disposal of assets	-	140,000	1,404,400	75,800	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	45,527,000	53,162,830	54,902,922	53,525,822	55,032,714	56,656,559	58,340,840	59,958,886	61,624,251	63,342,146	65,085,099	66,386,802
Expenses from Continuing Operations												
Employee Benefits & On-Costs	13,653,000	15,403,909	15,541,481	15,858,395	16,182,074	16,512,667	16,850,333	17,195,227	17,543,319	17,898,695	18,249,509	18,614,499
Borrowing Costs	1,720,000	1,752,800	1,678,100	1,578,700	1,651,300	1,563,300	1,578,800	1,481,400	1,867,400	1,758,200	1,852,000	2,067,000
Materials & Contracts	13,085,000	20,288,343	19,654,046	20,157,421	20,981,156	21,448,580	21,832,309	22,321,987	22,769,943	23,373,280	24,182,627	24,666,279
Depreciation & Amortisation	13,665,000	10,881,900	10,896,900	10,896,900	10,896,900	10,896,900	10,896,900	10,896,900	10,896,900	10,896,900	10,896,900	11,114,838
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	5,150,000	4,494,709	4,659,784	4,801,472	5,146,782	5,162,252	5,385,108	5,555,594	5,954,836	5,979,417	6,239,710	6,364,504
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	1,327,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	48,600,000	52,821,661	52,430,311	53,292,888	54,858,212	55,583,700	56,543,450	57,451,109	59,032,398	59,906,491	61,420,746	62,827,121
Operating Result from Continuing Operations	(3,073,000)	341,169	2,472,611	232,934	174,502	1,072,859	1,797,389	2,507,778	2,591,852	3,435,654	3,664,353	3,559,681
Discontinued Operations - Profit/(Loss)	(1,802,000)	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	(1,802,000)	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(4,875,000)	341,169	2,472,611	232,934	174,502	1,072,859	1,797,389	2,507,778	2,591,852	3,435,654	3,664,353	3,559,681
Net Operating Result before Grants and Contributions provided for Capital Purposes	(8,582,000)	(3,997,604)	(1,244,052)	(1,746,566)	(1,807,598)	(915,941)	(206,111)	501,478	578,652	1,411,454	1,625,953	1,480,513

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024
INCOME STATEMENT - GENERAL FUND
Scenario: Special Rate Variation Not Approved

	Actuals	Current Year	Projected Years									
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	10,830,000	11,632,330	11,999,281	12,375,881	12,760,482	13,094,891	13,438,205	13,790,561	14,152,303	14,523,579	14,904,643	15,202,736
User Charges & Fees	7,024,000	10,238,300	10,641,563	11,068,942	11,518,875	11,864,441	12,220,374	12,586,986	12,964,595	13,353,533	13,754,139	14,029,222
Interest & Investment Revenue	1,543,000	1,017,000	994,600	1,076,763	1,108,891	1,141,468	1,175,522	1,210,582	1,246,680	1,283,845	1,322,111	1,348,553
Other Revenues	379,000	131,469	136,436	140,420	144,521	148,747	153,099	157,581	162,198	166,952	171,848	175,285
Grants & Contributions provided for Operating Purposes	8,787,000	13,194,358	13,085,070	13,453,825	13,833,262	14,224,714	14,627,540	15,042,598	15,466,068	15,902,255	16,323,543	16,650,014
Grants & Contributions provided for Capital Purposes	2,416,000	3,860,773	2,753,663	1,004,500	1,007,100	1,009,800	1,012,500	1,015,300	1,018,200	1,021,200	1,023,400	1,043,868
Other Income:												
Net gains from the disposal of assets	-	140,000	1,404,400	75,800	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	30,979,000	40,214,230	41,015,013	39,196,131	40,373,131	41,484,060	42,627,240	43,803,609	45,010,045	46,251,364	47,499,684	48,449,678
Expenses from Continuing Operations												
Employee Benefits & On-Costs	11,890,000	14,463,609	14,582,375	14,880,107	15,184,220	15,494,856	15,812,166	16,136,297	16,463,210	16,796,983	17,125,764	17,468,279
Borrowing Costs	147,000	126,400	125,800	106,400	108,800	111,300	114,000	116,800	119,800	122,900	-	-
Materials & Contracts	7,113,000	13,147,743	12,737,218	13,244,269	13,819,523	14,220,069	14,517,616	14,903,228	15,193,621	15,626,704	16,242,672	16,567,525
Depreciation & Amortisation	11,924,000	8,930,900	8,945,900	8,945,900	8,945,900	8,945,900	8,945,900	8,945,900	8,945,900	8,945,900	8,945,900	9,124,818
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	4,446,000	4,087,109	4,229,896	4,348,032	4,668,454	4,657,621	4,852,679	4,993,785	5,361,974	5,353,732	5,579,329	5,690,916
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	432,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	35,952,000	40,755,761	40,621,189	41,524,707	42,726,896	43,429,746	44,242,361	45,096,010	46,084,505	46,846,219	47,893,665	48,851,538
Operating Result from Continuing Operations	(4,973,000)	(541,531)	393,824	(2,328,576)	(2,353,766)	(1,945,686)	(1,615,121)	(1,292,401)	(1,074,460)	(594,856)	(393,982)	(401,860)
Discontinued Operations - Profit/(Loss)	(1,802,000)	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	(1,802,000)	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(6,775,000)	(541,531)	393,824	(2,328,576)	(2,353,766)	(1,945,686)	(1,615,121)	(1,292,401)	(1,074,460)	(594,856)	(393,982)	(401,860)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(9,191,000)	(4,402,304)	(2,359,839)	(3,333,076)	(3,360,866)	(2,955,486)	(2,627,621)	(2,307,701)	(2,092,660)	(1,616,056)	(1,417,382)	(1,445,728)

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024
INCOME STATEMENT - WATER FUND
Scenario: Special Rate Variation Not Approved

	Actuals	Current Year	Projected Years									
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	930,000	994,100	1,046,805	1,102,235	1,160,530	1,221,834	1,286,303	1,324,892	1,364,638	1,405,578	1,447,745	1,476,700
User Charges & Fees	3,803,000	3,965,000	4,146,050	4,335,637	4,534,171	4,742,084	4,959,830	5,108,625	5,261,884	5,419,740	5,582,332	5,693,979
Interest & Investment Revenue	301,000	115,000	118,450	122,023	125,718	129,490	133,374	137,376	141,497	145,742	150,114	153,116
Other Revenues	2,000	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	118,000	82,500	84,975	87,524	90,150	92,854	95,640	98,509	101,465	104,509	107,644	109,797
Grants & Contributions provided for Capital Purposes	21,000	159,000	321,000	325,000	325,000	329,000	333,000	333,000	337,000	337,000	341,000	347,820
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	5,175,000	5,315,600	5,717,280	5,972,419	6,235,569	6,515,263	6,808,147	7,002,402	7,206,484	7,412,568	7,628,835	7,781,412
Expenses from Continuing Operations												
Employee Benefits & On-Costs	761,000	467,900	477,258	486,803	496,539	506,470	516,599	526,931	537,470	548,219	559,184	570,368
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	2,778,000	3,803,300	3,722,229	3,756,039	3,880,476	3,942,643	4,023,115	4,069,482	4,151,928	4,249,880	4,348,126	4,435,088
Depreciation & Amortisation	789,000	820,000	820,000	820,000	820,000	820,000	820,000	820,000	820,000	820,000	820,000	836,400
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	344,000	187,000	197,333	208,254	219,798	231,999	244,897	258,531	272,944	288,181	304,290	310,376
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	392,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	5,064,000	5,278,200	5,216,820	5,271,096	5,416,813	5,501,112	5,604,612	5,674,944	5,782,342	5,906,280	6,031,600	6,152,232
Operating Result from Continuing Operations	111,000	37,400	500,460	701,322	818,756	1,014,151	1,203,536	1,327,458	1,424,141	1,506,288	1,597,236	1,629,180
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	111,000	37,400	500,460	701,322	818,756	1,014,151	1,203,536	1,327,458	1,424,141	1,506,288	1,597,236	1,629,180
Net Operating Result before Grants and Contributions provided for Capital Purposes	90,000	(121,600)	179,460	376,322	493,756	685,151	870,536	994,458	1,087,141	1,169,288	1,256,236	1,281,360

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024
INCOME STATEMENT - SEWER FUND
Scenario: Special Rate Variation Not Approved

	Actuals	Current Year	Projected Years									
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,528,000	5,702,800	5,873,884	6,050,101	6,231,604	6,418,552	6,611,108	6,809,441	7,013,725	7,224,136	7,440,860	7,589,678
User Charges & Fees	2,081,000	1,079,000	1,111,370	1,144,711	1,179,052	1,214,424	1,250,857	1,288,382	1,327,034	1,366,845	1,407,850	1,436,007
Interest & Investment Revenue	347,000	449,700	458,400	424,936	273,209	281,405	289,848	298,543	307,499	316,724	326,226	332,750
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	147,000	82,500	84,975	87,524	90,150	92,854	95,640	98,509	101,465	104,509	107,644	109,797
Grants & Contributions provided for Capital Purposes	1,270,000	319,000	642,000	650,000	650,000	650,000	658,000	658,000	658,000	666,000	674,000	687,480
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	9,373,000	7,633,000	8,170,629	8,357,272	8,424,015	8,657,235	8,905,453	9,152,876	9,407,722	9,678,214	9,956,580	10,155,712
Expenses from Continuing Operations												
Employee Benefits & On-Costs	1,002,000	472,400	481,848	491,485	501,315	511,341	521,568	531,999	542,639	553,492	564,562	575,853
Borrowing Costs	1,573,000	1,626,400	1,552,300	1,472,300	1,542,500	1,452,000	1,464,800	1,364,600	1,747,600	1,635,300	1,852,000	2,067,000
Materials & Contracts	3,194,000	3,337,300	3,194,599	3,157,114	3,281,157	3,285,869	3,291,577	3,349,278	3,424,394	3,496,696	3,591,829	3,663,666
Depreciation & Amortisation	952,000	1,131,000	1,131,000	1,131,000	1,131,000	1,131,000	1,131,000	1,131,000	1,131,000	1,131,000	1,131,000	1,153,620
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	360,000	220,600	232,555	245,186	258,531	272,632	287,532	303,278	319,918	337,504	356,091	363,212
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	503,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	7,584,000	6,787,700	6,592,302	6,497,084	6,714,503	6,652,842	6,696,477	6,680,155	7,165,552	7,153,992	7,495,481	7,823,351
Operating Result from Continuing Operations	1,789,000	845,300	1,578,327	1,860,187	1,709,512	2,004,394	2,208,975	2,472,721	2,242,171	2,524,222	2,461,099	2,332,361
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	1,789,000	845,300	1,578,327	1,860,187	1,709,512	2,004,394	2,208,975	2,472,721	2,242,171	2,524,222	2,461,099	2,332,361
Net Operating Result before Grants and Contributions provided for Capital Purposes	519,000	526,300	936,327	1,210,187	1,059,512	1,354,394	1,550,975	1,814,721	1,584,171	1,858,222	1,787,099	1,644,881

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024
BALANCE SHEET - CONSOLIDATED
Scenario: Special Rate Variation Not Approved

	Actuals 2012/13	Current Year 2013/14	Projected Years									
	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24		
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
ASSETS												
Current Assets												
Cash & Cash Equivalents	26,040,000	19,909,666	21,144,297	25,533,396	26,633,894	27,777,688	29,954,459	34,410,295	36,661,718	42,961,563	47,328,992	47,008,163
Investments	1,722,000	2,194,985	2,194,985	2,194,985	2,194,985	2,194,985	2,194,985	2,194,985	2,194,985	2,194,985	2,194,985	2,194,985
Receivables	6,924,000	8,436,053	9,117,398	8,636,666	8,701,759	8,980,656	9,287,203	9,572,133	9,860,249	10,178,300	10,621,631	10,850,358
Inventories	2,485,000	3,685,569	3,241,741	1,794,996	1,466,935	2,400,044	1,870,733	1,478,321	2,359,163	1,809,026	1,346,481	836,555
Other	592,000	799,548	838,275	820,143	860,144	926,703	900,335	923,437	1,000,194	971,635	1,009,180	1,029,364
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	37,763,000	35,025,821	36,536,696	38,980,186	39,857,716	42,280,076	44,207,715	48,579,170	52,076,310	58,115,509	62,501,268	61,919,425
Non-Current Assets												
Investments	3,336,000	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015
Receivables	2,330,000	2,205,897	2,282,667	2,358,081	2,436,010	2,513,106	2,592,944	2,665,585	2,740,378	2,817,370	2,893,557	2,951,228
Inventories	539,000	2,036,080	915,824	18,009	18,009	18,009	18,009	18,009	18,009	18,009	18,009	18,009
Infrastructure, Property, Plant & Equipment	593,836,000	595,868,346	596,628,241	593,436,380	593,986,566	591,563,549	591,514,993	588,308,571	591,399,066	587,004,276	588,966,908	590,968,792
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	600,041,000	602,973,338	602,689,746	598,675,484	599,303,599	596,957,679	596,988,961	593,855,179	597,020,468	592,702,669	594,741,488	596,801,044
TOTAL ASSETS	637,804,000	637,999,158	639,226,443	637,655,671	639,161,316	639,237,755	641,196,675	642,434,349	649,096,778	650,818,178	657,242,757	658,720,470
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	4,269,000	5,041,313	4,777,681	4,020,371	4,182,296	4,395,079	4,346,979	4,431,559	4,656,086	4,602,892	4,822,129	4,911,371
Borrowings	1,218,000	1,110,800	1,158,800	-	1,320,600	-	1,482,700	-	1,787,000	-	2,180,900	2,180,900
Provisions	4,712,000	4,922,360	4,934,509	4,944,784	4,955,291	4,966,040	4,977,049	4,988,329	4,999,899	5,011,767	5,011,767	5,011,767
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	10,199,000	11,074,473	10,870,989	8,965,155	10,458,188	9,361,119	10,806,729	9,419,888	11,442,984	9,614,659	12,014,796	12,104,039
Non-Current Liabilities												
Payables	308,000	381,022	384,327	390,331	414,649	414,747	427,078	438,295	463,645	466,684	484,472	494,162
Borrowings	21,992,000	20,985,254	19,826,455	19,826,455	19,541,954	19,541,954	18,142,554	18,142,554	20,056,454	20,056,454	20,398,754	18,217,854
Provisions	1,991,000	1,903,240	2,016,891	2,113,016	2,211,309	2,311,860	2,414,851	2,520,371	2,628,601	2,739,633	2,739,633	2,739,633
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	24,291,000	23,269,516	22,227,673	22,329,801	22,167,911	22,268,561	20,984,482	21,101,220	23,148,700	23,262,771	23,622,859	21,451,648
TOTAL LIABILITIES	34,490,000	34,343,989	33,098,662	31,294,956	32,626,100	31,629,680	31,791,211	30,521,108	34,591,684	32,877,430	35,637,655	33,555,687
Net Assets	603,314,000	603,655,169	606,127,780	606,360,714	606,535,216	607,608,075	609,405,464	611,913,242	614,505,094	617,940,748	621,605,101	625,164,782
EQUITY												
Retained Earnings	325,010,000	325,351,169	327,823,780	328,056,714	328,231,216	329,304,075	331,101,464	333,609,242	336,201,094	339,636,748	343,301,101	346,860,782
Revaluation Reserves	278,304,000	278,304,000	278,304,000	278,304,000	278,304,000	278,304,000	278,304,000	278,304,000	278,304,000	278,304,000	278,304,000	278,304,000
Council Equity Interest	603,314,000	603,655,169	606,127,780	606,360,714	606,535,216	607,608,075	609,405,464	611,913,242	614,505,094	617,940,748	621,605,101	625,164,782
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	603,314,000	603,655,169	606,127,780	606,360,714	606,535,216	607,608,075	609,405,464	611,913,242	614,505,094	617,940,748	621,605,101	625,164,782

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024
BALANCE SHEET - GENERAL FUND
Scenario: Special Rate Variation Not Approved

	Actuals	Current Year	Projected Years									
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	9,239,000	3,856,058	8,264,030	12,237,135	14,399,415	14,831,932	17,285,290	20,049,918	22,228,303	26,168,176	29,171,358	32,341,075
Investments	488,000	960,985	960,985	960,985	960,985	960,985	960,985	960,985	960,985	960,985	960,985	960,985
Receivables	3,766,000	5,447,486	6,135,153	5,544,789	5,497,249	5,657,524	5,841,061	6,022,486	6,205,063	6,412,557	6,743,853	6,901,429
Inventories	2,485,000	3,685,569	3,241,741	1,794,996	1,466,935	2,400,044	1,870,733	1,478,321	2,359,163	1,809,026	1,346,481	836,555
Other	591,000	797,115	835,908	817,770	857,682	924,212	897,807	920,866	997,563	968,938	1,006,410	1,026,538
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	16,569,000	14,747,213	19,437,818	21,355,676	23,182,266	24,774,697	26,855,876	29,432,576	32,751,078	36,319,683	39,229,088	42,066,581
Non-Current Assets												
Investments	3,336,000	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015	2,863,015
Receivables	1,124,000	1,173,885	1,211,837	1,246,877	1,282,807	1,316,211	1,350,591	1,385,961	1,422,366	1,459,817	1,495,278	1,524,984
Inventories	539,000	2,036,080	915,824	18,009	18,009	18,009	18,009	18,009	18,009	18,009	18,009	18,009
Infrastructure, Property, Plant & Equipment	426,257,000	426,942,146	423,615,041	419,590,180	415,645,366	412,394,349	408,737,793	405,033,371	400,957,866	396,814,076	393,692,708	390,508,912
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	431,256,000	433,015,126	428,605,717	423,718,080	419,809,196	416,591,584	412,969,408	409,300,356	405,261,256	401,154,917	398,069,009	394,914,920
TOTAL ASSETS	447,825,000	447,762,339	448,043,535	445,073,756	442,991,462	441,366,281	439,825,284	438,732,932	438,012,334	437,474,600	437,298,097	436,981,501
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	3,996,000	4,566,836	4,319,972	3,565,391	3,709,135	3,918,980	3,867,582	3,942,495	4,154,807	4,089,516	4,293,668	4,372,341
Borrowings	148,000	-	-	-	-	-	-	-	-	-	-	-
Provisions	4,712,000	4,922,360	4,934,509	4,944,784	4,955,291	4,966,040	4,977,049	4,988,329	4,999,899	5,011,767	5,011,767	5,011,767
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	8,856,000	9,489,196	9,254,481	8,510,175	8,664,426	8,885,020	8,844,631	8,930,824	9,154,706	9,101,283	9,305,435	9,384,108
Non-Current Liabilities												
Payables	308,000	241,434	249,869	256,848	275,776	275,136	286,658	294,994	316,744	316,257	329,583	336,175
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	1,991,000	1,903,240	2,016,891	2,113,016	2,211,309	2,311,860	2,414,851	2,520,371	2,628,601	2,739,633	2,739,633	2,739,633
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	2,299,000	2,144,675	2,266,760	2,369,864	2,487,084	2,586,996	2,701,509	2,815,365	2,945,345	3,055,889	3,069,216	3,075,808
TOTAL LIABILITIES	11,155,000	11,633,870	11,521,241	10,880,039	11,151,511	11,472,015	11,546,140	11,746,188	12,100,051	12,157,172	12,374,651	12,459,916
Net Assets	436,670,000	436,128,469	436,522,293	434,193,717	431,839,951	429,894,266	428,279,144	426,986,743	425,912,283	425,317,428	424,923,446	424,521,585
EQUITY												
Retained Earnings	264,179,000	263,637,469	264,031,293	261,702,717	259,348,951	257,403,266	255,788,144	254,495,743	253,421,283	252,826,428	252,432,446	252,030,585
Revaluation Reserves	172,491,000	172,491,000	172,491,000	172,491,000	172,491,000	172,491,000	172,491,000	172,491,000	172,491,000	172,491,000	172,491,000	172,491,000
Council Equity Interest	436,670,000	436,128,469	436,522,293	434,193,717	431,839,951	429,894,266	428,279,144	426,986,743	425,912,283	425,317,428	424,923,446	424,521,585
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	436,670,000	436,128,469	436,522,293	434,193,717	431,839,951	429,894,266	428,279,144	426,986,743	425,912,283	425,317,428	424,923,446	424,521,585

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024
BALANCE SHEET - WATER FUND
Scenario: Special Rate Variation Not Approved

	Actuals 2012/13	Current Year 2013/14	2014/15	2015/16	2016/17	2017/18	Projected Years					2023/24	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS													
Current Assets													
Cash & Cash Equivalents	2,610,000	1,979,905	1,984,967	2,303,361	2,243,843	2,632,157	2,280,636	3,543,057	4,117,417	5,363,980	7,199,383	9,095,536	
Investments	864,000	864,000	864,000	864,000	864,000	864,000	864,000	864,000	864,000	864,000	864,000	864,000	
Receivables	1,228,000	1,336,907	1,329,962	1,390,244	1,453,352	1,519,425	1,588,602	1,636,261	1,685,348	1,735,909	1,787,986	1,823,746	
Inventories	-	-	-	-	-	-	-	-	-	-	-	-	
Other	1,000	1,258	1,236	1,250	1,293	1,316	1,346	1,364	1,395	1,431	1,467	1,496	
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	
Total Current Assets	4,703,000	4,182,069	4,180,165	4,558,855	4,562,488	5,016,898	4,734,584	6,044,682	6,668,160	7,965,319	9,852,836	11,784,778	
Non-Current Assets													
Investments	-	-	-	-	-	-	-	-	-	-	-	-	
Receivables	489,000	500,344	523,211	547,158	572,235	598,498	626,004	644,784	664,127	684,051	704,573	718,664	
Inventories	-	-	-	-	-	-	-	-	-	-	-	-	
Infrastructure, Property, Plant & Equipment	68,876,000	69,441,000	69,920,000	70,219,000	71,010,000	71,544,000	73,003,000	73,002,000	73,784,000	73,974,000	73,664,000	73,347,800	
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-	
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-	
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	-	-	-	
Total Non-Current Assets	69,365,000	69,941,344	70,443,211	70,766,158	71,582,235	72,142,498	73,629,004	73,646,784	74,448,127	74,658,051	74,368,573	74,066,464	
TOTAL ASSETS	74,068,000	74,123,413	74,623,376	75,325,013	76,144,723	77,159,396	78,363,587	79,691,466	81,116,288	82,623,370	84,221,409	85,851,242	
LIABILITIES													
Current Liabilities													
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-	
Payables	10,000	28,013	27,517	27,831	28,785	29,307	29,963	30,384	31,064	31,859	32,661	33,315	
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-	
Provisions	-	-	-	-	-	-	-	-	-	-	-	-	
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	
Total Current Liabilities	10,000	28,013	27,517	27,831	28,785	29,307	29,963	30,384	31,064	31,859	32,661	33,315	
Non-Current Liabilities													
Payables	-	-	-	-	-	-	-	-	-	-	-	-	
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-	
Provisions	-	-	-	-	-	-	-	-	-	-	-	-	
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-	
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-	
TOTAL LIABILITIES	10,000	28,013	27,517	27,831	28,785	29,307	29,963	30,384	31,064	31,859	32,661	33,315	
Net Assets	74,058,000	74,095,400	74,595,860	75,297,182	76,115,938	77,130,089	78,333,625	79,661,082	81,085,224	82,591,512	84,188,747	85,817,927	
EQUITY													
Retained Earnings	25,090,000	25,127,400	25,627,860	26,329,182	27,147,938	28,162,089	29,365,625	30,693,082	32,117,224	33,623,512	35,220,747	36,849,927	
Revaluation Reserves	48,968,000	48,968,000	48,968,000	48,968,000	48,968,000	48,968,000	48,968,000	48,968,000	48,968,000	48,968,000	48,968,000	48,968,000	
Council Equity Interest	74,058,000	74,095,400	74,595,860	75,297,182	76,115,938	77,130,089	78,333,625	79,661,082	81,085,224	82,591,512	84,188,747	85,817,927	
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-	
Total Equity	74,058,000	74,095,400	74,595,860	75,297,182	76,115,938	77,130,089	78,333,625	79,661,082	81,085,224	82,591,512	84,188,747	85,817,927	

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024
BALANCE SHEET - SEWER FUND
Scenario: Special Rate Variation Not Approved

	Actuals	Current Year	Projected Years									
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	14,191,000	14,073,702	10,895,300	10,992,899	9,990,636	10,313,599	10,388,534	10,817,320	10,315,998	11,429,407	10,958,250	5,571,552
Investments	370,000	370,000	370,000	370,000	370,000	370,000	370,000	370,000	370,000	370,000	370,000	370,000
Receivables	1,930,000	1,651,661	1,652,282	1,701,633	1,751,157	1,803,707	1,857,540	1,913,387	1,969,838	2,029,834	2,089,791	2,125,184
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,175	1,132	1,123	1,169	1,175	1,182	1,206	1,236	1,266	1,304	1,330
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	16,491,000	16,096,538	12,918,714	13,065,655	12,112,962	12,488,481	12,617,255	13,101,912	12,657,072	13,830,507	13,419,345	8,068,066
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	717,000	531,668	547,618	564,047	580,968	598,397	616,349	634,839	653,884	673,501	693,706	707,580
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	98,703,000	99,485,200	103,093,200	103,627,200	107,331,200	107,625,200	109,774,200	110,273,200	116,657,200	116,216,200	121,610,200	127,112,080
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	99,420,000	100,016,868	103,640,818	104,191,247	107,912,168	108,223,597	110,390,549	110,908,039	117,311,084	116,889,701	122,303,906	127,819,660
TOTAL ASSETS	115,911,000	116,113,406	116,559,532	117,256,902	120,025,130	120,712,078	123,007,804	124,009,951	129,968,156	130,720,208	135,723,251	135,887,726
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	263,000	446,464	430,192	427,150	444,376	446,792	449,435	458,680	470,215	481,518	495,800	505,716
Borrowings	1,070,000	1,110,800	1,158,800	-	1,320,600	-	1,482,700	-	1,787,000	-	2,180,900	2,180,900
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	1,333,000	1,557,264	1,588,992	427,150	1,764,977	446,792	1,932,135	458,680	2,257,215	481,518	2,676,700	2,686,616
Non-Current Liabilities												
Payables	-	139,587	134,458	133,483	138,873	139,611	140,420	143,301	146,901	150,428	154,889	157,987
Borrowings	21,992,000	20,985,254	19,826,455	19,826,455	19,541,954	19,541,954	18,142,554	18,142,554	20,056,454	20,056,454	20,398,754	18,217,854
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	21,992,000	21,124,842	19,960,912	19,959,937	19,680,827	19,681,565	18,282,973	18,285,855	20,203,355	20,206,881	20,553,643	18,375,841
TOTAL LIABILITIES	23,325,000	22,682,106	21,549,904	20,387,087	21,445,804	20,128,358	20,215,109	18,744,535	22,460,569	20,688,399	23,230,343	21,062,457
Net Assets	92,586,000	93,431,300	95,009,627	96,869,815	98,579,327	100,583,720	102,792,695	105,265,416	107,507,587	110,031,809	112,492,908	114,825,270
EQUITY												
Retained Earnings	35,741,000	36,586,300	38,164,627	40,024,815	41,734,327	43,738,720	45,947,695	48,420,416	50,662,587	53,186,809	55,647,908	57,980,270
Revaluation Reserves	56,845,000	56,845,000	56,845,000	56,845,000	56,845,000	56,845,000	56,845,000	56,845,000	56,845,000	56,845,000	56,845,000	56,845,000
Council Equity Interest	92,586,000	93,431,300	95,009,627	96,869,815	98,579,327	100,583,720	102,792,695	105,265,416	107,507,587	110,031,809	112,492,908	114,825,270
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	92,586,000	93,431,300	95,009,627	96,869,815	98,579,327	100,583,720	102,792,695	105,265,416	107,507,587	110,031,809	112,492,908	114,825,270

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024
CASH FLOW STATEMENT - CONSOLIDATED
Scenario: Special Rate Variation Not Approved

	Actuals 2012/13	Current Year 2013/14	2014/15	2015/16	2016/17	2017/18	Projected Years					2023/24
	\$	\$	\$	\$	\$	\$	2018/19	2019/20	2020/21	2021/22	2022/23	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	17,021,000	18,479,794	18,893,593	19,501,142	20,124,959	20,711,175	21,310,867	21,899,572	22,504,669	23,126,609	23,764,462	24,247,690
User Charges & Fees	14,097,000	14,467,994	15,679,642	16,319,717	16,992,355	17,594,998	18,196,758	18,775,696	19,338,967	19,919,136	20,405,053	21,000,682
Interest & Investment Revenue Received	1,365,000	1,572,387	1,530,407	1,586,561	1,471,621	1,537,270	1,564,669	1,608,874	1,664,914	1,695,000	1,757,409	1,802,400
Grants & Contributions	14,343,000	17,150,192	17,214,508	15,731,570	15,960,051	16,362,487	16,784,515	17,206,964	17,642,440	18,094,521	18,537,572	18,916,907
Bonds & Deposits Received	111,000	-	-	-	-	-	-	-	-	-	-	-
Other	925,000	(132,924)	89,533	107,629	98,589	101,522	104,535	107,569	110,673	113,873	117,035	136,840
Payments:												
Employee Benefits & On-Costs	(14,396,000)	(15,409,414)	(15,538,243)	(16,318,128)	(16,182,074)	(16,512,667)	(16,850,333)	(17,195,227)	(17,543,319)	(17,898,695)	(18,249,509)	(18,614,499)
Materials & Contracts	(14,008,000)	(18,473,781)	(20,381,855)	(19,698,538)	(20,508,945)	(22,288,997)	(21,291,637)	(21,854,916)	(22,455,585)	(22,844,207)	(23,602,014)	(24,090,275)
Borrowing Costs	(2,029,000)	(1,630,200)	(1,552,300)	(1,472,300)	(1,542,500)	(1,452,000)	(1,464,800)	(1,364,600)	(1,747,600)	(1,635,300)	(1,852,000)	(2,067,000)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	(7,680,000)	(4,494,709)	(4,659,784)	(4,801,472)	(5,146,782)	(5,162,252)	(5,385,108)	(5,555,594)	(5,954,836)	(5,979,417)	(6,239,710)	(6,364,504)
Net Cash provided (or used in) Operating Activities	9,749,000	11,529,338	11,275,502	10,956,182	11,267,274	10,891,536	12,969,465	13,628,340	12,560,323	14,591,522	14,638,297	14,968,241
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	1,409,000	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	1,123,000	880,000	4,880,000	2,120,000	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	449,000	1,570,661	2,322,221	1,166,781	833,568	613,963	643,963	601,631	570,801	554,269	640,709	664,011
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	1,000	2,000	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,326
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(13,058,000)	(15,738,688)	(15,009,391)	(8,536,664)	(12,037,743)	(9,042,404)	(11,521,257)	(8,292,735)	(14,581,901)	(7,060,246)	(13,436,078)	(13,773,507)
Purchase of Real Estate Assets	(35,000)	(3,259,700)	(1,124,200)	(159,700)	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(10,111,000)	(16,545,727)	(8,930,070)	(5,408,283)	(11,202,875)	(8,427,142)	(10,875,994)	(7,689,804)	(14,009,800)	(6,504,677)	(12,794,068)	(13,108,169)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	2,708,000	-	-	-	2,300,000	-	1,500,000	-	5,400,000	-	4,500,000	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(1,317,000)	(1,113,946)	(1,110,800)	(1,158,800)	(1,263,900)	(1,320,600)	(1,416,700)	(1,482,700)	(1,699,100)	(1,787,000)	(1,976,800)	(2,180,900)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	1,391,000	(1,113,946)	(1,110,800)	(1,158,800)	1,036,100	(1,320,600)	83,300	(1,482,700)	3,700,900	(1,787,000)	2,523,200	(2,180,900)
Net Increase/(Decrease) in Cash & Cash Equivalents	1,029,000	(6,130,334)	1,234,631	4,389,099	1,100,498	1,143,794	2,176,771	4,455,836	2,251,424	6,299,844	4,367,429	(320,828)
plus: Cash, Cash Equivalents & Investments - beginning of year	25,011,000	26,040,000	19,909,666	21,144,297	25,533,396	26,633,894	27,777,688	29,954,459	34,410,295	36,661,718	42,961,563	47,328,992
Cash & Cash Equivalents - end of the year	26,040,000	19,909,666	21,144,297	25,533,396	26,633,894	27,777,688	29,954,459	34,410,295	36,661,718	42,961,563	47,328,992	47,008,163
Cash & Cash Equivalents - end of the year	26,040,000	19,909,666	21,144,297	25,533,396	26,633,894	27,777,688	29,954,459	34,410,295	36,661,718	42,961,563	47,328,992	47,008,163
Investments - end of the year	5,058,000	5,058,000	5,058,000	5,058,000	5,058,000	5,058,000	5,058,000	5,058,000	5,058,000	5,058,000	5,058,000	5,058,000
Cash, Cash Equivalents & Investments - end of the year	31,098,000	24,967,666	26,202,297	30,591,396	31,691,894	32,835,688	35,012,459	39,468,295	41,719,718	48,019,563	52,386,992	52,066,163
Representing:												
- External Restrictions	24,906,000	23,256,837	20,332,522	21,191,835	20,661,870	21,967,318	22,191,857	24,379,105	25,266,236	28,687,830	31,147,695	28,774,680
- Internal Restrictions	5,689,000	5,083,266	9,958,669	10,130,854	11,414,850	11,362,467	13,853,019	16,329,438	17,944,775	20,856,556	23,151,891	25,493,133
- Unrestricted	503,000	(3,372,438)	(4,088,894)	(731,293)	(384,826)	(494,097)	(1,032,417)	(1,240,249)	(1,491,293)	(1,524,824)	(1,912,594)	(2,201,649)
31,098,000	24,967,666	26,202,297	30,591,396	31,691,894	32,835,688	35,012,459	39,468,295	41,719,718	48,019,563	52,386,992	52,066,163	

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024
CASH FLOW STATEMENT - GENERAL FUND
Scenario: Special Rate Variation Not Approved

	Actuals	Current Year	Projected Years									
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	11,780,617	11,973,202	12,349,116	12,733,148	13,071,125	13,413,805	13,765,519	14,126,594	14,497,192	14,876,162	15,181,523
User Charges & Fees	-	9,094,342	10,564,640	10,987,420	11,433,050	11,798,524	12,152,480	12,517,054	12,892,566	13,279,343	13,566,066	13,974,517
Interest & Investment Revenue Received	-	1,025,717	950,588	1,039,863	1,071,656	1,126,849	1,141,641	1,173,525	1,215,433	1,233,887	1,280,623	1,310,449
Grants & Contributions	-	16,477,668	15,974,306	14,582,909	14,806,179	15,199,249	15,603,750	16,020,507	16,446,119	16,884,160	17,308,990	17,663,185
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(134,945)	89,472	107,566	98,525	101,455	104,467	107,499	110,600	113,799	116,959	136,788
Payments:												
Employee Benefits & On-Costs	-	(14,469,114)	(14,579,137)	(15,339,840)	(15,184,220)	(15,494,856)	(15,812,166)	(16,136,297)	(16,463,210)	(16,796,983)	(17,125,764)	(17,468,279)
Materials & Contracts	-	(11,670,792)	(13,443,133)	(12,781,613)	(13,370,731)	(15,064,066)	(13,980,947)	(14,448,591)	(15,894,943)	(15,113,115)	(15,681,456)	(16,005,080)
Borrowing Costs	-	(3,800)	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(4,087,109)	(4,229,896)	(4,348,032)	(4,668,454)	(4,657,621)	(4,852,679)	(4,993,785)	(5,361,974)	(5,353,732)	(5,579,329)	(5,690,916)
Net Cash provided (or used in) Operating Activities	-	8,012,585	7,300,042	6,597,389	6,919,154	6,080,658	7,770,352	8,005,432	7,071,185	8,744,550	8,762,250	9,102,186
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	880,000	4,880,000	2,120,000	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	1,570,661	2,322,221	1,166,781	833,568	613,963	643,963	601,631	570,801	554,269	640,709	664,011
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	2,000	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,326
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(12,440,488)	(8,971,391)	(5,752,664)	(5,591,743)	(6,263,404)	(5,962,257)	(5,843,735)	(5,464,901)	(5,360,246)	(6,401,078)	(6,597,807)
Purchase of Real Estate Assets	-	(3,259,700)	(1,124,200)	(159,700)	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(13,247,527)	(2,892,070)	(2,624,283)	(4,756,875)	(5,648,142)	(5,316,994)	(5,240,804)	(4,892,800)	(4,804,677)	(5,759,068)	(5,932,469)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(148,000)	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(148,000)	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(5,382,942)	4,407,972	3,973,106	2,162,280	432,517	2,453,358	2,764,628	2,178,386	3,939,873	3,003,182	3,169,717
plus: Cash, Cash Equivalents & Investments - beginning of year	-	9,239,000	3,856,058	8,264,030	12,237,135	14,399,415	14,831,932	17,285,290	20,049,918	22,228,303	26,168,176	29,171,358
Cash & Cash Equivalents - end of the year	-	3,856,058	8,264,030	12,237,135	14,399,415	14,831,932	17,285,290	20,049,918	22,228,303	26,168,176	29,171,358	32,341,075
Cash & Cash Equivalents - end of the year	9,239,000	3,856,058	8,264,030	12,237,135	14,399,415	14,831,932	17,285,290	20,049,918	22,228,303	26,168,176	29,171,358	32,341,075
Investments - end of the year	3,824,000	3,824,000	3,824,000	3,824,000	3,824,000	3,824,000	3,824,000	3,824,000	3,824,000	3,824,000	3,824,000	3,824,000
Cash, Cash Equivalents & Investments - end of the year	13,063,000	7,680,058	12,088,030	16,061,135	18,223,415	18,655,932	21,109,290	23,873,918	26,052,303	29,992,176	32,995,358	36,165,075
Representing:												
- External Restrictions	6,871,000	5,969,230	6,218,255	6,661,574	7,193,391	7,787,562	8,288,688	8,784,729	9,598,821	10,660,444	11,756,062	12,873,591
- Internal Restrictions	5,689,000	5,083,266	9,958,669	10,130,854	11,414,850	11,362,467	13,853,019	16,329,438	17,944,775	20,856,556	23,151,891	25,493,133
- Unrestricted	503,000	(3,372,438)	(4,088,894)	(731,293)	(384,826)	(494,097)	(1,032,417)	(1,240,249)	(1,491,293)	(1,524,824)	(1,912,594)	(2,201,649)
	13,063,000	7,680,058	12,088,030	16,061,135	18,223,415	18,655,932	21,109,290	23,873,918	26,052,303	29,992,176	32,995,358	36,165,075

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024
CASH FLOW STATEMENT - WATER FUND
Scenario: Special Rate Variation Not Approved

	Actuals	Current Year	Projected Years									
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	996,254	1,046,654	1,102,077	1,160,363	1,221,659	1,286,118	1,324,781	1,364,525	1,405,460	1,447,624	1,476,617
User Charges & Fees	-	3,846,705	4,066,813	4,252,663	4,447,282	4,651,090	4,864,533	5,043,504	5,194,809	5,350,654	5,511,173	5,645,116
Interest & Investment Revenue Received	-	113,899	118,392	121,961	125,654	129,422	133,303	137,333	141,453	145,697	150,067	153,084
Grants & Contributions	-	238,492	469,498	411,490	414,084	420,757	427,510	430,345	437,265	440,273	447,371	456,743
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(467,900)	(477,258)	(486,803)	(496,539)	(506,470)	(516,599)	(526,931)	(537,470)	(548,219)	(559,184)	(570,368)
Materials & Contracts	-	(3,785,545)	(3,722,703)	(3,755,739)	(3,879,564)	(3,942,144)	(4,022,489)	(4,069,079)	(4,151,279)	(4,249,121)	(4,347,359)	(4,434,465)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(187,000)	(197,333)	(208,254)	(219,798)	(231,999)	(244,897)	(258,531)	(272,944)	(288,181)	(304,290)	(310,376)
Net Cash provided (or used in) Operating Activities	-	754,905	1,304,062	1,437,394	1,551,481	1,742,315	1,927,478	2,081,422	2,176,360	2,256,563	2,345,403	2,416,353
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(1,385,000)	(1,299,000)	(1,119,000)	(1,611,000)	(1,354,000)	(2,279,000)	(819,000)	(1,602,000)	(1,010,000)	(510,000)	(520,200)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(1,385,000)	(1,299,000)	(1,119,000)	(1,611,000)	(1,354,000)	(2,279,000)	(819,000)	(1,602,000)	(1,010,000)	(510,000)	(520,200)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(630,095)	5,062	318,394	(59,519)	388,315	(351,522)	1,262,422	574,360	1,246,563	1,835,403	1,896,153
plus: Cash, Cash Equivalents & Investments - beginning of year	-	2,610,000	1,979,905	1,984,967	2,303,361	2,243,843	2,632,157	2,280,636	3,543,057	4,117,417	5,363,980	7,199,383
Cash & Cash Equivalents - end of the year	-	1,979,905	1,984,967	2,303,361	2,243,843	2,632,157	2,280,636	3,543,057	4,117,417	5,363,980	7,199,383	9,095,536
Cash & Cash Equivalents - end of the year	2,610,000	1,979,905	1,984,967	2,303,361	2,243,843	2,632,157	2,280,636	3,543,057	4,117,417	5,363,980	7,199,383	9,095,536
Investments - end of the year	864,000	864,000	864,000	864,000	864,000	864,000	864,000	864,000	864,000	864,000	864,000	864,000
Cash, Cash Equivalents & Investments - end of the year	3,474,000	2,843,905	2,848,967	3,167,361	3,107,843	3,496,157	3,144,636	4,407,057	4,981,417	6,227,980	8,063,383	9,959,536
Representing:												
- External Restrictions	1,495,000	967,400	988,860	1,391,182	1,418,938	1,899,089	1,643,625	2,972,082	3,614,224	4,930,512	6,837,747	8,783,128
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	1,979,000	1,876,505	1,860,107	1,776,179	1,688,905	1,597,068	1,501,011	1,434,975	1,367,193	1,297,468	1,225,636	1,176,408
	3,474,000	2,843,905	2,848,967	3,167,361	3,107,843	3,496,157	3,144,636	4,407,057	4,981,417	6,227,980	8,063,383	9,959,536

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2024
CASH FLOW STATEMENT - SEWER FUND
Scenario: Special Rate Variation Not Approved

	Actuals	Current Year	Projected Years									
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	5,702,922	5,873,738	6,049,950	6,231,448	6,418,392	6,610,943	6,809,272	7,013,550	7,223,956	7,440,675	7,589,550
User Charges & Fees	-	1,526,948	1,048,188	1,079,634	1,112,023	1,145,384	1,179,745	1,215,138	1,251,592	1,289,140	1,327,814	1,381,049
Interest & Investment Revenue Received	-	432,770	461,428	424,736	274,311	281,000	289,724	298,016	308,028	315,417	326,719	338,867
Grants & Contributions	-	434,031	770,704	737,172	739,787	742,481	753,255	756,113	759,056	770,088	781,211	796,979
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	2,021	61	62	64	66	68	70	72	75	77	53
Payments:												
Employee Benefits & On-Costs	-	(472,400)	(481,848)	(491,485)	(501,315)	(511,341)	(521,568)	(531,999)	(542,639)	(553,492)	(564,562)	(575,853)
Materials & Contracts	-	(3,017,444)	(3,216,018)	(3,161,186)	(3,258,650)	(3,282,787)	(3,288,201)	(3,337,246)	(3,409,363)	(3,481,971)	(3,573,199)	(3,650,731)
Borrowing Costs	-	(1,626,400)	(1,552,300)	(1,472,300)	(1,542,500)	(1,452,000)	(1,464,800)	(1,364,600)	(1,747,600)	(1,635,300)	(1,852,000)	(2,067,000)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(220,600)	(232,555)	(245,186)	(258,531)	(272,632)	(287,532)	(303,278)	(319,918)	(337,504)	(356,091)	(363,212)
Net Cash provided (or used in) Operating Activities	-	2,761,848	2,671,398	2,921,399	2,796,638	3,068,562	3,271,635	3,541,486	3,312,778	3,590,409	3,530,643	3,449,702
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(1,913,200)	(4,739,000)	(1,665,000)	(4,835,000)	(1,425,000)	(3,280,000)	(1,630,000)	(7,515,000)	(690,000)	(6,525,000)	(6,655,500)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(1,913,200)	(4,739,000)	(1,665,000)	(4,835,000)	(1,425,000)	(3,280,000)	(1,630,000)	(7,515,000)	(690,000)	(6,525,000)	(6,655,500)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	2,300,000	-	1,500,000	-	5,400,000	-	4,500,000	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(965,946)	(1,110,800)	(1,158,800)	(1,263,900)	(1,320,600)	(1,416,700)	(1,482,700)	(1,699,100)	(1,787,000)	(1,976,800)	(2,180,900)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(965,946)	(1,110,800)	(1,158,800)	1,036,100	(1,320,600)	83,300	(1,482,700)	3,700,900	(1,787,000)	2,523,200	(2,180,900)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(117,298)	(3,178,402)	97,599	(1,002,263)	322,962	74,935	428,786	(501,322)	1,113,409	(471,157)	(5,386,698)
plus: Cash, Cash Equivalents & Investments - beginning of year	-	14,191,000	14,073,702	10,895,300	10,992,899	9,990,636	10,313,599	10,388,534	10,817,320	10,315,998	11,429,407	10,958,250
Cash & Cash Equivalents - end of the year	-	14,073,702	10,895,300	10,992,899	9,990,636	10,313,599	10,388,534	10,817,320	10,315,998	11,429,407	10,958,250	5,571,552
Cash & Cash Equivalents - end of the year	14,191,000	14,073,702	10,895,300	10,992,899	9,990,636	10,313,599	10,388,534	10,817,320	10,315,998	11,429,407	10,958,250	5,571,552
Investments - end of the year	370,000	370,000	370,000	370,000	370,000	370,000	370,000	370,000	370,000	370,000	370,000	370,000
Cash, Cash Equivalents & Investments - end of the year	14,561,000	14,443,702	11,265,300	11,362,899	10,360,636	10,683,599	10,758,534	11,187,320	10,685,998	11,799,407	11,328,250	5,941,552
Representing:												
- External Restrictions	5,318,000	1,210,600	(1,929,873)	1,337,514	379,126	768,920	912,195	1,403,216	962,287	1,835,509	1,120,808	391,813
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	9,243,000	13,233,102	13,195,174	10,025,385	9,981,510	9,914,679	9,846,338	9,784,103	9,723,711	9,963,898	10,207,442	5,549,739
	14,561,000	14,443,702	11,265,300	11,362,899	10,360,636	10,683,599	10,758,534	11,187,320	10,685,998	11,799,407	11,328,250	5,941,552