## Performance against WAMC Output Measures for 2018-19 - Complete Report

In our 2016 Final Report on the Water Administration Ministerial Corporation's (WAMC) maximum prices we decided to require WAMC to report against a set of output measures for each year of the 2016 Determination period beginning 2016-17.

These output measures relate to a range of activities including surface water and groundwater quantity and quality monitoring, floodplain management plan development and compliance, customer and billing management.

These measures are intended to:

- Ensure WAMC is held accountable for delivering the water management services paid for by water entitlement holders through regulated prices
- Provide transparency to stakeholders in terms of the water management services delivered, and activities undertaken, by WAMC
- Inform future expenditure and price reviews.

This report details performance against the WAMC Output Measures for the 2018-19 period. The Department of Planning, Industry & Environment, the Natural Resources Access Regulator and WaterNSW (ie, the agencies that deliver water management services on behalf of WAMC) have reported against these output measures for the 2018-19 period.

An explanation of the terminology in the 'IPART comment' column is provided in the following table.

IPART comment	Explanation
Targets have been met.	All targets detailed in the column 'Measures and Indicators' for the WAMC activity have been met.
	We note the agency's considerable efforts in meeting the targets in 2018-19, prior to the target date of 2019-20.
Targets have been partially met.	One or more of the targets detailed in the column 'Measures and Indicators' for the WAMC activity have been met. The IPART comment specifies which target(s) have been met and which have not yet been met.
	We note the agency's considerable efforts in working towards meeting the targets in 2018-19, prior to the target date of 2019-20.
Targets have not yet been met.	None of the targets detailed in the column 'Measures and Indicators' for the WAMC activity have yet been met.
	We note that the reported data is for 2018-19 and the target date is 2019-20.
2018-19 data is yet to be reported by WaterNSW.	WaterNSW expects to provide a response to this output measure in December 2019.
	IPART will publish an updated output measures report following receipt of information from WaterNSW.
This WAMC activity does not have a target.	No target was specified for the WAMC activity.

Activity	Outputs	Measures and Indicators <sup>1</sup>	2018-19 reported data
W01-01 Surface water quantity monitoring The provision of a surface water quantity monitoring system; including design, station calibration, data collection, processing, encoding, quality assurance	A maintained monitoring network of hydrometric stations providing the necessary data for surface water management. Provision of validated water data from the network of surface water hydrometric	Output measure (OM1) Number of stations for water management charges: ▼ Target: - Dol Water: 430 - BRC: 29	<ul> <li>Reported by WaterNSW</li> <li><u>Output Measure</u></li> <li>DPIE: 272 Water Quality Sites, 320 Hydrometric Sites (some overlaps present)</li> <li>BRC: 30</li> </ul>
and archiving from the networks of water monitoring stations; the delivery of near real time height and/or flow data from all telemetered sites to the corporate database; and the maintenance and operation of surface water monitoring stations.	stations.	<ul> <li>Performance indicator</li> <li>Number of visits per year per station:</li> <li>Target: average 5</li> </ul>	Performance Indicator Number of visits per year per station: ▼ Current: Average 5.4 visits
W01-02 Surface water data management and reporting The data management and reporting of surface water quantity, quality and biological information; including	Surface water quantity and quality information compiled, securely stored, managed and published to stakeholders and general public.	Output measure (OM2) Number of surface water sites subject to data management meeting specific criteria: Target: 1,245	Reported by WaterNSW <u>Output measure</u> Current: 1,241
compilation, secure storage, management and publishing of data to customers, stakeholders and the general public.		Performance indicators Percentage telemetered sites with data available on internet 9am each day: Target: 95%	<ul> <li>Performance indicators</li> <li>Percentage telemetered sites with data available on internet 9am each day:</li> <li>Mean Data Availability (Provisional Files at 9am): 97%</li> <li>Number of days meeting 95% KPI: 119/123</li> <li>Percent of days meeting 95% KPI: 98%</li> <li>(WaterNSW noted that metropolitan sites are not available on the internet)</li> </ul>
		Percentage of Dol Water <sup>3</sup> funded sites telemetered Target: 90%	<ul> <li>Percentage of DPIE funded sites telemetered</li> <li>79.2% of funded sites telemetered</li> </ul>

IPART comment <sup>2</sup>
Targets have been met.
Targets have been partially met.
Output measure (OM2) ▼ Target has not yet been met.
Performance indicators Percentage telemetered sites with data available on internet 9am each day: Target has been met.
Percentage of DPIE funded sites telemetered Target has not yet been met.

<sup>1</sup> Where timeframes for achievement of output measures or targets (formerly 'forecasts') have not been listed, the targets relate to the last year of the 2016 Determination, 2019-20 (refer IPART, Review of prices for the Water Administration Ministerial Corporation – Final Report, June 2016, p 194).

<sup>2</sup> The IPART comment compares the 2018-19 reported data against the targets for each output measure. The 2018-19 reported data has not been audited by IPART. An explanation of the IPART comment is detailed in page 1 of this report.

<sup>3</sup> Department of Industry (DoI) - Water is now the Department of Planning, Industry and Environment (DPIE)

Activity	Outputs	Measures and Indicators	2018-19 reported data		
W01-03 Surface water quality monitoring	Provision of validated water quality test information.	<i>Output measure (OM3)</i> Number of tests per year:	Reported by WaterNSW		
The provision of a surface water quality monitoring program; including design, sample collection, laboratory testing and analysis, test result quality assurance to accepted standards, and test result encoding to make it available for data management and reporting.		<ul> <li>Target:         <ul> <li>Dol Water: 30,120 per year</li> <li>Murray Darling Basin Authority (MDBA): 5,144 per year</li> <li>Border Rivers Commission (BRC): 4,800 per year</li> </ul> </li> </ul>	Output measure         ▼       DPIE: 36,096 (>100%)         ▼       Murray Darling Basin: 7,467 (>100%)         ▼       Border rivers: 5,676 (>100%)		
		Performance indicators Tests meeting quality standards (percentage acceptable tests/total tests): Target: 90%	Performance indicators ▼ 100%		
		Speed of reporting of results (percentage of tests taken, processed, quality assurance approved and coded for publication within 90 days): Target: 90%	▼ 100%		
W01-04 Surface water algal monitoring The provision of a surface water algal monitoring program; including design, sample collection, laboratory analysis, algal identification and enumeration to accepted standards, and result encoding	Provision of algal data on the presence and extent of potentially toxic algal blooms.	<ul> <li>Output measure (OM4)</li> <li>Number of sites monitored and tested for blue green algae:</li> <li>Target: average 73 sites per month (Dol Water and MDBA). Increased frequency when conditions require.</li> </ul>	Reported by WaterNSW         Output measure         73 routine sites were sampled on average 97 times per month. Up to 10 additional sites were monitor ad hoc basis in response reports from adjoining landholders.         Ad hoc sampling was completed as required in response to algal blooms.		
for provision to regional coordinating committees.		<ul> <li>Performance indicator</li> <li>Percentage of samples</li> <li>collected and analysed</li> <li>according to current standards</li> <li>and within agreed timeframe:</li> <li>Target: 95%</li> </ul>	<b><u>Performance indicator</u></b> Achieved 96% conformance. Some sample testing was delayed due to logistics and need for lab prioritisation.		

	IPART comment
	Targets have been met.
itored on	Targets have been met.

Activity	Outputs	Measures and Indicators	2018-19 reported data		
W01-05 Surface water ecological condition monitoring The provision of a surface water ecological condition monitoring system to assess the health of water sources; including design and application based on the River Condition Index for rivers, flood plains and wetlands.	Provision of the information for the six components of the River Condition Index: <ul> <li>Hydrology</li> <li>Geomorphology</li> <li>Riparian</li> <li>Biota</li> <li>Disturbance</li> <li>Water quality.</li> </ul>	<ul> <li>Output measure (OM5)</li> <li>River condition index updated:</li> <li>▼ Target: an updated report completed each year, outlining the attributes updated and the proportion of the state/water sources covered.</li> <li>Performance indicator</li> <li>Percentage of the state for which the River Condition Index (RCI) is completed in current year:</li> <li>▼ Target:</li> <li>10% completed each year.</li> <li>100% of all RCI completed for the state by the end of 10 years.</li> </ul>	<ul> <li>Reported by DPIE</li> <li>ad: Output measure</li> <li>Technical reports on water quality completed for inland WSP valleys, including new Water Or Index (WaQI).</li> <li>Data from the water quality technical reports was used to develop inland (Basin) water quality management plans.</li> <li>The RCI is currently being updated to provide a completed NSW update by the end of the reperiod (ie, 2019-20). No update was published in the 2018-19 reporting period.</li> <li>Performance indicator In 2018-19 the following updates were undertaken to cover 10% of the RCI: <ul> <li>Work commenced on updating River Styles for the Hawkesbury-Nepean valley</li> <li>Work commenced on updating River Styles for the Sydney Metro region</li> <li>The NSW River Styles database was published</li> </ul> DPIE is on track to complete 100% of the RCI for the state by the end of the 10 year period 2024)</li></ul>		
W02-01 Groundwater quantity monitoring The provision of a groundwater level, pressure and flow monitoring system; including design, site calibration, data collection, entry, audit, quality assurance, archiving, and information provision; and the maintenance and operation of groundwater monitoring bores.	A maintained network of monitoring bores providing the data necessary for groundwater management. Provision of validated quantity and other physical resource data from groundwater monitoring bores.	Output measure (OM6) The number of pipes from which data are collected (in the last 2 years): ▼ Target: 4,800 Performance indicator Percentage of pipes monitored according to their scheduled frequency: 90%	Reported by WaterNSW         Output measure:         4,583 (95%)		
W02-02 Groundwater quality monitoring The provision of validated groundwater quality monitoring program including design, sample collection, laboratory testing and analysis, test result quality assurance to accepted standards, and test result encoding to make it available for data management and reporting.		Output measure (OM7)The number of pipes from which water quality data are collected (in the last 2 years):▼Target: 495Performance indicator Percentage of pipes monitored according to their scheduled frequency:▼Target: 90%	Reported by WaterNSW         Output measure         There were 1146 groundwater pipes monitored for water quality across the network between 2017-0 and 2019-06-30. This is across all GW sites and not limited to sites in the Groundwater DPIE schedule List. The Groundwater DPI schedule Site List specifies 163 groundwater sites monitored for water of (ie, funded under WAMC). Of these 163 sites, we have data for 122.         Performance indicator:		

	IPART comment
	Targets have been met.
ality	
Sity	
orting	
2014	
(2014-	
	Targets have been partially met.
	Output measure (OM6) <ul> <li>Target has not yet been met.</li> </ul>
	• Target has not yet been met.
	Performance indicator
	<ul> <li>Target has been met.</li> </ul>
	Targets have been partially met. <i>Output measure (OM7)</i>
7-07-01	<ul> <li>Target has been met.</li> </ul>
edule Site r quality	
y	
	Performance indicator
	<ul> <li>Target has not yet been met.</li> </ul>

Activity	Outputs	Measures and Indicators	2018-19 reported data	IPART comment
management and reporting The data management and reporting of groundwater	Groundwater quantity and quality information compiled, securely stored, managed and published to stakeholders and general public.	Output measure (OM8) Number of active pipes subject to data management: Target: 5,000	Reported by WaterNSW <u>Output measure</u> 4,587 (4,487+100)	<ul> <li>Targets have not yet been met.</li> <li>Output measure (OM8)</li> <li>Target has not yet been met.</li> </ul>
compilation, secure storage, management and publishing of data to customers, stakeholders and the general public.		Performance indicator Percentage of active sites subject to data management: Target: 98%	<u>Performance indicator</u> : 92%	<ul> <li>Performance indicator</li> <li>Target has not yet been met.</li> </ul>
<b>collection</b> The electronic and manual	Government owned meters operated and maintained. Volume of water take is	<i>Output measure (OM9)</i> Number of government owned and maintained meters:	Reported by WaterNSW <u>Output measure</u> Number of government owned and maintained meters:	Targets have been partially met.Output measure (OM9)Number of government owned and
collection, transmission and initial recording of water take data from licence holders for unregulated and groundwater sources; and the operation and	collected.	<ul> <li>Target: 1,200</li> <li>Unregulated river: 600</li> <li>Groundwater: 600</li> </ul>	<ul> <li>Unregulated river: actual 831</li> <li>Groundwater: actual 587</li> </ul>	maintained meters Total: Target has been met Unregulated river:
naintenance of government owned meter and telemetry acilities.		Number of sites with agency water take reading/ assessments charged: Target: 3,300	<ul> <li>Number of sites with agency water take reading/ assessments charged:</li> <li>Unregulated river: actual 702</li> <li>Groundwater: actual 3270</li> </ul>	<ul> <li>Target has been met</li> <li>Groundwater</li> <li>Target has not yet been met.</li> </ul>
		<ul> <li>Unregulated river: 200</li> <li>Groundwater: 3,100</li> <li>Performance indicator</li> <li>Percentage government owned meters operational:</li> </ul>	There are 943 meters on unregulated streams. Of these meters, 117 are part of the Southern Catchment and 826 are part of the Hawkesbury/Nepean (incorporating Bega and Bemboka) system (H/N System). The unregulated meters in the Southern catchment would be essentially operational. However, of the remaining 826 meters that form part of the H/N system, 550 have been conditioned assessed. The remaining 276 meters (includes all meters above and below the 100mm threshold) will be have their conditions assessed in the next few months. Of the 550 meters that have been assessed, 347 have been identified as needing	Number of sites with agency water take reading/ assessments charged: Targets have been met.
		<ul> <li>Target: 95%</li> </ul>	either replacing, requiring some type of maintenance or their condition is unknown. A further inspection of all meters in planned to be completed as part of understanding the work required to ensure all meters are deemed compliant by the agreed compliance dates under the water market reforms.	Performance indicator Percentage government owned meters operational:
			There are 587 groundwater meters which are predominantly located in the Southern Catchment (i.e Lower Darling, Murray and Murrumbidgee Rivers). These meters are managed by Comdain under a maintenance agreement and accordingly essentially all of these meters would be operational (noting that some would be under rectification and or correction as per the maintenance agreement at any one time).	<ul> <li>Target has not yet been met</li> </ul>
hanagement and reporting he data management and	Water take measurement information quality assured, compiled, managed and made available to stakeholders.	Output measure (OM10) Issued entitlement metered: Target: 3,495,000	Reported by WaterNSW <u>Output measure</u> Total metered share component based on the 2018/19 water years billing reconciliation reports:	<b>Targets have not yet been met.</b> <i>Output measure (OM10)</i> Number of issue entitlement metered
nregulated and groundwater ources including compilation, ecure storage, management		<ul> <li>Unregulated river: 2,017,000 shares</li> <li>Groundwater: 1,478,000</li> </ul>	Unregulated: 1,610,160 MLs Groundwater: 768,217 MLs	Total: Target has not yet been met. Unregulated river:
and publishing of data to authorised parties.		shares The number of licence holders switching from a 1-part to a 2- part tariff each year (and the number of licence holder in total, subject to each tariff type), by water source.		<ul> <li>Target has not yet been met.</li> <li>Groundwater</li> <li>Target has not yet been met.</li> </ul>
		Performance indicator Percentage of issued entitlement metered:	Performance indicator: Percentage of issued entitlement metered:	Performance Indicator (OM10) Percentage of issued entitlement metered Total:
		<ul> <li>Target: 70%</li> </ul>	<ul><li>Unregulated river: 67%</li><li>Groundwater: 68%</li></ul>	<ul> <li>Target has not yet been met.</li> </ul>

ctivity	Outputs	Measures and Indicators	2018-19 reported	data				
		<ul> <li>Unregulated river: 65%</li> <li>Groundwater: 78%</li> </ul>	Tables below are (compared to prio performance indica compared to the s WaterNSW. This is	r years). This is itor is based on t ame time last y	s broken dowr the total entitler vear due to a l	<ul> <li>by valley and nent that was bil ower number of</li> </ul>	based on replied under the	ported usage two part tariff
			Unregulated	2018-2019	2017-2018	2016-2017	2015-2016	-
			Valley					
			Border	55				1
			Gwydir	25	59	4	3	3
			Namoi	52	91	17	ç	9
			Peel	21	58	4	1	
			Lachlan	45	120	19	6	3
			Macquarie	164	337	54	26	3
			Far West	69	110	65	58	3
			Murray	79	110	51	70	)
			Murrumbidgee	140	279	64	19	)
			North Coast	372	622	63	43	3
			Hunter	158	488	32	25	5
			South Coast	805	1065	582	522	2
			TOTAL	1985	3427	965	786	5
			Groundv	vater				
			Valley		2018-2019	2017-2018	2016-2017	2015-2016
			Border/Gwydir/Na	amoi/Peel	918	977	739	104
			Lachlan		373	353	260	34
			Macquarie		365	343	271	32
			Far West		15	9	9	
			Murray		495	463	341	40
			Murrumbidgee		502	485	310	34
			North Coast		53	148	8	
			Hunter		167	237	19	
			South Coast		96	166	3	
			TOTAL		2984	3181	1960	247

	IPART comment
	Unregulated river:
water year WAS. The	<ul> <li>Target has not yet been met.</li> </ul>
WAS. The	Groundwater:
was lower	<ul> <li>Target has not yet been met.</li> </ul>
ge data to	
	Townste bours bours and
	Targets have been met.

Activity	Outputs	Measures and Indicators	2018-19 reported data		
W04-01 Surface water modelling The development, upgrade and application of surface water resource management models, for use in water planning and to assess performance in terms of statutory requirements, interstate agreements, regional water supply optimisation and third party impacts on NSW stakeholders.	Models developed for NSW River basins for: Reporting on model conceptualisation and structure, processes, calibration, data sources for stakeholder information.	Number of models/analyses annually: Target: 26/2,800 <i>Performance indicators</i> The percentage of surface water share component in NSW covered by models subject to annual assessments: Target: 95% - Regulated river: 100% - Unregulated river: 50%	Output measure         Number of models/analyses annually: <ul> <li>Current: 26 models available/3,000 model runs undertaken scenario development, testing and reporting</li> <li>Forecast: 26 models upgraded/3,500 model analysis undertaken</li> </ul> <ul> <li>Performance indicators</li> <li>The percentage of surface water share component in NSW covered by models subject to annual assessments:</li> </ul> <ul> <li>Current:</li> <li>Regulated river: 100%</li> <li>Unregulated river: 50%</li> </ul> <ul> <li>Forecast:</li> <li>Regulated river: 50%</li> </ul>		
W04-02 Groundwater modelling The development and upgrade and use of groundwater resource water sharing and management applications, and for resource impact and balance assessments.	<ul> <li>Regional groundwater models for groundwater sources covered by water management plans that are capable of providing:</li> <li>Long-term sustainable extraction limits.</li> <li>Details of aquifer interference.</li> <li>Local water table details.</li> <li>Water balance details.</li> <li>Technical assessment of development proposals.</li> </ul>	Output measure (OM12)Number of models/majoraquifer analyses annually:Target: 22/2,200Performance indicatorPercentage of volume ofgroundwater share componentsubject to modellingassessment annually:Target: 50%	<ul> <li>Reported by DPIE <ul> <li>Output measure</li> <li>Number of models/major aquifer analyses annually:</li> <li>Current: 22/2,320 (maintained work effort for model testing, Water Resource Plan (WRP) analys for water accounting)</li> <li>Forecast for 2019-2020 :22/2,200: (model upgrades and re-assessment)</li> </ul> </li> <li>Performance indicator <ul> <li>Percentage of volume of groundwater share component subject to modelling assessment annually:</li> <li>Current: 50% (maintained for 2017-18)</li> <li>Forecast 2019-2020: 50%</li> </ul> </li> </ul>		
W04-03 Water resource accounting The development and update of water resource accounts and information on NSW water sources, for use by external stakeholders, and for internal water planning, management and evaluation processes.	<ul> <li>General purpose water accounting reports.</li> <li>Reporting and analysis of water resource accounting obligations.</li> <li>Miscellaneous analysis and reporting.</li> </ul>	Output measure (OM13) Number of outputs for water accounting reports, reporting obligations and required ad hoc: ▼ Target: - 17 valleys - 17 analysis reports - 20 miscellaneous studies	<ul> <li>Reported by DPIE</li> <li><u>Output measure</u></li> <li>Specific series of reports/products being produced and published:</li> <li>The requirements of this function changed since the original submission with an increasing requirem a much broader range of information provision to support policy, planning, management and reportinobligations. The following were produced in 2018-19:</li> <li>9 General Purpose Water Accounting Reports covering 11 regulated water sources and water balances for 8 major groundwater alluvial water sources</li> <li>50 miscellaneous analysis reports</li> <li>35 water accounting reports for state and federal compliance reporting obligations</li> </ul>		

	IPART comment
d	
	Targets have been met.
lysis and	
y:	
	Targets have been met.
ement for rting r	

Activity	Outputs	Measures and Indicators	2018-19 reported data
W05-01 Systems operation and water availability management The preparation and implementation of the procedures and systems required to deliver the procedures and systems	<ul> <li>Implementation procedures and systems.</li> <li>Water availability determinations.</li> <li>WaterNSW operations</li> </ul>	Measures and Indicators         Performance indicators         Percentage of entillement by         water type covered by the         water accounting reports: <ul> <li>Target:</li> <li>Regulated river: 100%</li> <li>Unregulated river: 60%</li> <li>Groundwater: 95%</li> </ul> <i>Output measure (OM14)</i> <ul> <li>Annual compliance review on</li> <li>WaterNSW work approval conditions.</li> <li>Available Water</li> <li>Determinations (AWD) issued:</li> <li>Target:</li> <li>Regulated river: at least monthly AWD for all licence categories for all water sources</li> <li>Unregulated river and groundwater: annual AWD for each water source</li> </ul>	<ul> <li>Release of 4 on-line dashboards containing detailed analysis of Trade, Usage, Utilisation and Allocations</li> <li>Historical available water determination reports for all 14 regulated water sources published and updated monthly</li> <li>Please note</li> <li>During the current determination period the requirements of this function evolved from that detailed i original submission with more emphasis now on the analysis and provision of water accounting data advice through analysis reports, detailed water accounting reports/information products, and meeting statutory reporting obligations at both state and federal level. The water resource accounting evolved requirements include those originally set under both the output measures and performance indicator are now integrated into the operational and statutory functions of the department.</li> <li>Performance indicators</li> <li>Percentage of entitlement by water type for which detailed water accounting information/reports provided</li> <li>Regulated river: 100%</li> <li>Unregulated river: 100%</li> <li>Groundwater: 100%</li> <li>Groundwater: 100%</li> <li>Annual compliance review on WaterNSW work approval conditions:</li> <li>Each year, as a condition of their work approvals, WaterNSW submit Annual Compliance Rep for review to NRAR.</li> <li>DPIE Water provides advice to NRAR regarding the compliance reports and whether the cond of the work approvals are being met.</li> <li>The annual compliance 2017-18 review was submitted to NRAR within 3 months of receiving data (21/12/2018).</li> <li>Available Water Determinations (AWD) issued:</li> <li>DPIE Water Determinations (AWD) issued:</li> <li>DPIE Water Determinations (AWD) issued:</li> <li>DPIE Water Determinations to its accounting system.</li> <li>Where a ful allocation was not possible, conditions were monitored and allocations increment DPIE Water as soon as water became available during the year.</li> <li>Over 1,400 allocatio</li></ul>
			<ul><li>water users to plan their seasons.</li><li>All water allocations were determined in accordance with the rules in respective water sharing</li></ul>
		Performance indicator Annual compliance review on WaterNSW submitted within 3 months of receiving input data from Dol Water. Timeliness of AWDs: Target: 100%	<ul> <li>Performance indicator</li> <li>Annual compliance review on WaterNSW submitted within 3 months of receiving input data from DPI Water.</li> <li>Annual compliance for 2017-18 review submitted to NRAR within 3 months of receiving input data (21/12/2018)</li> <li>▼ Timeliness of AWDs: 95% of water allocations announced within time.</li> </ul>

	IPART comment
ind	
UIU	
d in the	
ata and ting	
ved tors and	
rts is	
	Targets have been partially met.
	Output measure (OM14)
Reports	<ul> <li>Targets have been met.</li> </ul>
-	
onditions	
ng input	
er licence	
tomated	
ented by	
assist	
ing plans.	
OPIE	<ul> <li>Performance indicator</li> <li>Targets have not yet been met.</li> </ul>
	, , ,
	·

Activity	Outputs	Measures and Indicators	2018-19 reported data
W05-02 Blue-green algae management The provision of an algal risk management system; including oversight, coordination and training, the issue of algal alerts and the development of algal risk management plans.	<ul> <li>Algal risk management framework for fresh and marine waters managed appropriately.</li> <li>Issue of algal alerts as required, provision of regular updates to stakeholders and maintenance of the algal website and information line.</li> </ul>	<ul> <li>Output measure (OM15)</li> <li>Algal risk management plans for each region are implemented:</li> <li>Target: All risk management plans reviewed and updated as required</li> <li>Performance indicator</li> <li>Percentage of reports meeting weekly timeframe to regional algal coordinating committees and state algal coordinator of alert levels based on algal data:</li> <li>Target: 100%</li> <li>Actions implemented in accordance with algal risk management plan and guidelines:</li> </ul>	Reported by WaterNSW         Output measure         All RACC Guideline documents have been updated and approved by relevant stakeholder committed         Performance indicator         100% of updates provided to stakeholders and State Algal Coordinator.         99.2% of actions implemented in timely manner (media - 100%, hotline - 98%, increased mon - 100%).
W05-03 Environmental water management The development and collaborative governance of environmental flow strategies and assessments; and the use of environmental water to achieve environmental outcomes.	<ul> <li>Collaborative management of planned environmental water in regulated and unregulated rivers.</li> <li>Collaborative management of adaptive and held environmental water in regulated rivers.</li> <li>Measurement of the outcomes of environmental water delivery (in selected valley(s).</li> <li>Snowy River and Murray River increased flows.</li> <li>Cold Water Pollution (CWP) management and science development.</li> </ul>	<ul> <li>Delivery of Snowy and Snowy Mountain River increased flows.</li> </ul>	<ul> <li>Reported by DPIE Output measures</li> <li>Conditions are on works approvals to mitigate the impacts of Cold Water Pollution (CWP), howe implementation of any required major Capital works is subject to funding availability. A monitorin program to assess the effectiveness of the floating curtain at Burrendong (in addressing CWP) i ongoing.</li> <li>Valley-specific monitoring, evaluation and reporting plans were developed for each inland valley collaboration with DPI Fisheries and DPIE-Biodiversity &amp; Conservation Division. These will prov evidence for future water sharing plan rule evaluation and adaptive management responses. The plans have been published on the DPIE website as part of each inland valley Water Resource F Performance indicator</li> <li>Snowy River and Snowy Mountain River Increased Flows (SRIF, SMRIF) successfully delivery of flow targets met 96% of the time.</li> <li>There was an infrastructure problem (rusty valve) at the dam which meant a couple of extra day where flows were off-target.</li> </ul>

	IPART comment
ttees.	<ul> <li>Targets have been partially met.</li> <li>Output measure (OM15)</li> <li>Target has been met.</li> </ul>
onitoring	Performance indicators Percentage of reports meeting weekly timeframe to regional algal coordinating committees and state algal coordinator of alert levels based on algal data: Target has been met.
	Actions implemented in accordance with algal risk management plan and guidelines: Target has not yet been met.
	Targets have been partially met.
wever the ring ?) is	Output measure (OM16) ▼ Target has been met.
ey in ovide key These Plan.	
y with ays	<ul><li>Performance indicators</li><li>Target has not been met.</li></ul>

Activity	Outputs	Measures and Indicators	2018-19 reported data	IPART comment
/05-04 Water plan erformance assessment nd evaluation he assessment, audit and valuation of the water hanagement plans' popropriateness, efficiency and ffectiveness in achieving conomic, social and nvironmental objectives.	<ul> <li>Performance and assessment strategy document.</li> <li>Identification of key knowledge gaps related to assessment of plan management rules, followed by an integrated research program to resolve the knowledge gap.</li> <li>Publication of ecosystem response conceptual models and preliminary reports that describe ecology/flow management outcomes and provide adequate advice.</li> <li>Assessment of water plan amendment provisions.</li> <li>Outputs – evaluation.</li> <li>Assessment of level of plan achievement of:         <ul> <li>Economic objectives</li> <li>Environmental</li> </ul> </li> </ul>	Output measure (OM17)         Number of valleys being         assessed under the         performance and assessment         strategy:         Target: 24         Number of plan audits         completed (5 yearly):         Target: 32         Number of plan evaluations         completed:         Target: 17         Performance indicators         Percentage of plans         incorporated into ecological         performance and assessment         programs:         Target: 100%	<ul> <li>Reported by DPIE <u>Output measure</u></li> <li>Number of valleys being assessed under the performance and assessment strategy:</li> <li>As at 30 June 2019, 23 valleys were assessed under the performance and assessment strategy. By end of June 2020 it is anticipated that there will be 27 valleys assessed.</li> <li>Number of Section 44 plan audits completed (5 yearly): In July 2018 the Minister appointed a new Audit Panel responsible for delivering 25 S44 audits on water sharing plans overdue since 2015. These audits are underway and will be completed by 31 December 2019.</li> <li>Formal audits will be executed by accredited third party auditors under the direction of the Audit Panel NRAR, DPIE Water and Water NSW will participate in audits.</li> <li>Current: 25 S44 audits due for completion by end December 2019.</li> <li>Number of plan evaluations completed:</li> <li>WSP evaluations are clustered into 2 reports covering 13 WSPs. These reports are in final draft with an anticipated release at the end of the 2019 calendar year. Publication of these reports has been delayed to allow stakeholder feedback to be sought during WRP development. This feedback is being considered in the finalisation of these documents which are expected to become available on the DPIE website during 2019/20. The reports will cover the six major inland alluvial groundwater systems (Lower Murray, Lower Murrumbidgee, Lower Lachlan, Lower Macquarie, Upper and Lower Mamoi, Lower Gwydir groundwater WSPs) and the 7 major inland regulated rivers (NSW Murray and Lower Darling, Murrumbidgee, Lachlan, Macquarie, Namoi, Gwydir, NSW Border Rivers Regulated River WSPs).</li> <li>W 4 WSP's have come to term without an evaluation being done. This work will continue over the 2019-20 reporting period. The current focus on WRP's has limited the Department's capacity to meet the target of 17.</li> </ul>	Targets have not yet been met.         Output measure (OM17)         Number of valleys being assessed under the performance and assessment strategy:         Target has not yet been met.         Number of plan audits completed:         Target has not yet been met         Number of plan evaluations completed:         Target has not yet been met.
	<ul> <li>objectives</li> <li>Social/cultural objectives</li> <li>Audit and assessment of the level of implementation of provisions in plans.</li> <li>Each WSP audited every 5 years to determine if its provisions are being actioned.</li> <li>Completion of evaluation reports for the WSPs as they expire.</li> </ul>	that have come to term:	<ul> <li>Performance indicators</li> <li>Percentage of plans incorporated into ecological performance and assessment programs:</li> <li>We do not have 'ecological performance and assessment programs' per se. We do have a NSW Monitoring and Evaluation Reporting (MER) Framework, and valley-specific Monitoring Evaluation and Reporting Plans. These documents coordinated monitoring and evaluation activities for surface water and groundwater throughout the inland valleys. DPIE-Water will be developing similar MER Plans for coastal regions over the next few years.</li> <li>Current for 2018-19: 64%</li> <li>Forecast for completion by 2019-20: 73% of inland valley regulated and unregulated, groundwater and surface water sources to have a MER Plan.</li> <li>Percentage of plans audited within statutory requirement:</li> <li>Current for 2018-19: 0% Audits have commenced for all outstanding WSP areas and are expected to be complete by 31 December 2019</li> <li>Forecast for period 2016-17 to 2019-20: 100%</li> <li>Percentage plans evaluated that have come to term:</li> <li>Current for 2018-19: 76%</li> </ul>	<ul> <li>Performance indicators</li> <li>Percentage of plans incorporated i ecological performance and assessment programs:</li> <li>Target has not yet been met.</li> <li>Percentage of plans audited within statutory requirement:</li> <li>Target has not yet been met.</li> <li>Percentage plans evaluated that has come to term:</li> <li>Target has not yet been met.</li> </ul>

Activity	Outputs	Measures and Indicators	2018-19 reported data
W06-01 Water plan development (coastal) The development, review, amendment, and extension or replacement of water management plans, and the consultation activities associated with developing these plans for the coastal water sources.	<ul> <li>WSPs completed for all non-MDB water sources.</li> <li>Implementation of the WSP ecosystem performance and assessment strategy.</li> <li>Review and remake or extension of each WSP as it expires.</li> </ul>	<ul> <li>Output measure (OM18)</li> <li>5 WSPs will be reviewed and replaced/extended.</li> <li>7 WSPs will be reviewed.</li> <li>1 WSP will be reviewed and merged into an existing WSP.</li> </ul>	<ul> <li>Reported by DPIE</li> <li><u>Output measure</u></li> <li>1 WSP commenced (Hastings)</li> <li>1 WSP replaced (Paterson) - A decision was made not to merge with the Hunter Regulated WSF</li> <li>Preparation of plan replacement for Bellinger WSP (no longer to be merged with Coffs Area base preliminary recommendations from the NRC review of the Coffs WSP)</li> <li>Preliminary work on the review of the Central Coast WSP.</li> <li>The targets for 2018-19 were only partially met because of prioritisation of MDBA Water Resource Plans (WRPs).</li> </ul>
		Performance indicator Cumulative percentage of forecast WSPs reviewed, replaced/extended or merged: Target: 100%	<ul> <li>Performance indicator</li> <li>Forecast by 2020: 80% of target</li> <li>The targets for 2020 will only partially be achieved due to prioritisation of MDBA Water Resource Plat (WRPs).</li> </ul>
W06-02 Water plan development (inland) The development, review, amendment, and extension or replacement of water management plans; the development of additional planning instruments to comply with the Commonwealth Water Act; and the consultation activities associated with developing these plans for the inland water sources.	<ul> <li>years to determine its provisions are being actioned.</li> <li>Completion of evaluation</li> </ul>	<ul> <li>Output measure (OM19)</li> <li>8 WSPs will be reviewed and replaced/extended.</li> <li>2 WSPs will be reviewed.</li> <li>3 WSPs will be reviewed and merged into an existing WSP.</li> <li>22 WRPs will be completed.</li> </ul>	<ul> <li>Reported by DPIE</li> <li>Output measure</li> <li>13 WSPs replaced (cumulative)</li> <li>8 WSPs reviewed and merged into an existing WSP (cumulative)</li> <li>0 WRPs completed. While no WRP's have been completed to date, 17 WRP's have finished puble exhibition and are pending Commonwealth accreditation. A further 3 WRP's are on public exhibition close in October 2019.</li> </ul>
	<ul> <li>reports for the WSPs as they expire.</li> <li>Remake or extension of each WSP as it expires.</li> <li>WRP assessment tasks.</li> </ul>	<ul> <li>Performance indicators</li> <li>Cumulative percentage of forecast WSPs reviewed, replaced/extended or merged:</li> <li>▼ Target: 100%</li> <li>Cumulative percentage of forecast WRPs completed:</li> <li>▼ Target: 100%</li> </ul>	<ul> <li><i>Performance indicators</i></li> <li><i>Cumulative percentage of forecast WSPs replaced/extended or merged: 190%</i></li> <li>The number of WSPs replaced or merged greatly exceed the original forecast because of the ap adopted under the water resource planning process. This grouped like groundwater source plans singular plans e.g. all Darling Alluvium previous across a number of water sharing plans now in o alluvial plan for the Darling. In undertaking the water resource planning process it also provided a opportunity to replace a number of plans earlier than anticipated, for example all groundwater an some surface water plans.</li> <li><i>Cumulative percentage of forecast WRPs completed: 0%.</i></li> <li>While no WRP's have been completed to date, it is anticipated that all NSW WRPs will be submit December 2019 for accreditation. Some plans may require resubmission before accreditation is recommended to the Commonwealth Minister and this may mean that the WRP finalisation process extends beyond June 30 2020.</li> </ul>

	IPART comment
	Targets have not yet been met.
/SP	
ased on	
ource	
Plans	
	<b>Targets have been partially met.</b> <i>Output measure (OM19)</i>
	<ul> <li>8 WSPs will be reviewed and</li> </ul>
ublic	replaced/extended.
ibition and	<ul> <li>Target has been met.</li> <li>2 WSPs will be reviewed.</li> </ul>
	<ul> <li>Target has been met.</li> </ul>
	<ul> <li>3 WSPs will be reviewed and</li> </ul>
	merged into an existing WSP.
	<ul> <li>Target has been met.</li> <li>22 WRPs will be completed.</li> </ul>
	<ul> <li>Target has not yet been met.</li> </ul>
approach ans into	Performance indicators
in one	<ul> <li>Cumulative percentage of forecast WSPs reviewed,</li> </ul>
ed an ' and	replaced/extended or merged:
	<ul> <li>Target has been met.</li> </ul>
omitted by	<ul> <li>Cumulative percentage of forecast WRPs completed:</li> </ul>
is rocess	<ul> <li>Target has not yet been met.</li> </ul>

management plan Plan (Fl	of each FPH as it remade: 5 new FM developed Progress in in	MP completed or MPs will be ed	<ul> <li>Reported by DPIE</li> <li><u>Output measure</u></li> <li>The number of FMPs has increased a of 6 plans have been completed. The Management Plans – progress updat Management Plans".</li> <li>Regulated - Gwydir 1 plan (Gwydir V Unregulated - Far West 1 plan (Barw Regulated - Namoi 1 plan (Upper National No licences have been issued for Florences have been issued for F</li></ul>	e status of the te (percentage /alley FMP cor /on-Darling Va	remaining p e (%) compl mmenced 10 alley FMP co	plans is reflec eted). See tab 0/08/2016) ommenced 29/	ted in the tab ble below "Flo /06/2017)	le: Floodplain	<ul> <li>Target has not yet been met.</li> <li>Progress in implementing in implementing floodplain harvesting</li> </ul>
			<ul> <li>Floodplain Management Plans – progr</li> </ul>	21. r, Gwydir, Nam	esting. Howe noi, Macqua	ever licensing arie, Barwon-I	in the five No Darling	orthern Valleys	licensing ▼ Target has been met.
			Actions	Gwydir	Border Rivers		Barwon- Darling	Namoi	
			1. ROI's invited and assessment of eligibility completed	10	10	10	10	10	
			2. IBQ's completed	10	10	10	10	10	
			3. Modelling completed	10	10	8	8	5	
			4. Draft FPH entitlements Process completed	8	8	6	8	3	
			5. Draft WIP process completed	10	10	6	9		
			6. WSWAs issued	5	5	3	5		
			7. Revision of floodplain harvesting policy completed	10	10	10	10	10	
			8. Revised floodplain harvesting entitlements released						
			9. Floodplain harvesting entitlements finalised						
			10. Floodplain harvesting access licences issued						
			Percentage (%) completed	63	63	55	62	38	

Activity	Outputs	Measures and Indicators	2018-19 reported data						
		<ul> <li>Performance indicator</li> <li>Cumulative percentage of forecast FMPs completed:</li> <li>Target: 100%</li> </ul>	Performance indicator Cumulative percentage o Cumulative percentage					ow	
			Actions	Gwydir	Barwon Darling	Upper Namoi	Lower Namoi	Border Rivers	Мас
			1. Has been to Targeted Consultation	Gwydn	Daring		Namor	Invers	mac
			2. Has IRP approval to go to Public Exhibition						
			3. Has been to Public Exhibition						
			4. Has Interagency Regional Panel approval to commence				90	90	
			5. Commenced	100 (2017)	100 (2017)	100			
development The development, review, amendment, and extension or replacement of Drainage Management Plans, to address water quality problems associated with drainage systems.	<ul> <li>Plan (DMP) development.</li> <li>Remake of each DMP as it expires.</li> </ul>	Number of DMPs completed or remade: • 0 new DMPs will be developed. Performance indicator • N/A	<b>Output measure</b> DOI Water has been in d development of Drainage October 2019 no Drainag	e Management	Plans under the	ne Marine Esta	ate managem		
W06-05 Regional planning and management strategies The development, evaluation and review of regional water strategies, metropolitan water plans and other planning instruments, including the associated stakeholder engagement.	<ul> <li>Development of regional water strategies, which integrate and set priorities for related special-purpose plans (for example water sharing plans).</li> <li>Evaluation and ongoing adaptive management of the metropolitan water plans for greater Sydney and the lower Hunter.</li> <li>Development, assessment and review of planning instruments.</li> </ul>	<ul> <li>Output measure (OM22)</li> <li>2 regional water strategies (metropolitan water plans) will be reviewed.</li> <li>6 new regional water strategies will be completed.</li> <li>Performance indicator</li> <li>Cumulative percentage of forecast metropolitan water plans being reviewed:</li> <li>Target: 100%</li> <li>Cumulative percentage of forecast regional water strategies completed:</li> <li>Target: 100%</li> </ul>	<ul> <li>Reported by DPIE <u>Output measure</u></li> <li>The review of the Metbased measures. The Metropolitan Water F</li> <li>The water strategy for Greater Sydney's lon December 2020.</li> <li>Development of a reg</li> <li>Lachlan, Macquari</li> <li>The remaining 8 R be completed by the December 2000 of the management measure of the management measure of the management measure of the management measure of the management option.</li> <li>The development December 2020.</li> </ul>	e MWP has m Plan 2017. or Greater Syd gional water st ie and Gwydir Regional Water he end of 2020 age of forecast Metropolitan V asures in the M daptively imple- ions Study to in	oved into imple ney is being de security & resili trategy for: Regional Water Strategies, ind Strategies, ind Mater Plan was letropolitan Wa emented in the ncrease the dro	ementation of eveloped in co ience. The stra er Strategies w cluding Far No water plans be s completed in ater Plan 2017 current droug pought resilience	drought measure allaboration w ategy is plann will now be put orth Coast and orth Coast and ing reviewed: 2017. As per (MWP), all d ht as included are of Greater	sures includ ith the utilitie ned to be de blished in 20 d South Coa : 100%. r the adaptiv lrought meas d in the Drou Sydney.	ed in the es to pl velope 020. ast plan ve drou sures fu ught

	IPART comment
	<ul><li>Performance indicator</li><li>Target has not yet been met.</li></ul>
cquarie	
60	
00	
l at	This WAMC activity does not have a target.
	Targets have been partially met.
ought the	<i>Output measure (OM22)</i> 2 regional water strategies (metropolitan water plans) will be reviewed:
plan for ed by	<ul> <li>Target has been partially met.</li> </ul>
-	6 new regional water strategies will be completed:
anned to	<ul> <li>Target has been partially met.</li> </ul>
ught from the	Performance indicator Cumulative percentage of forecast metropolitan water plans being reviewed: Target has been met.
e of	<ul> <li>Cumulative percentage of forecast regional water strategies completed:</li> <li>Target has been partially met.</li> </ul>

Activity	Outputs	Measures and Indicators	2018-19 reported data	IPART comment	
			<ul> <li>The review of the Lower Hunter Water Plan is well underway however project teams in DPIE Water and Hunter Water have agreed on a revised delivery date of 2021. Delays in the project delivery are due to limited human resources, more robust and detailed supply and demand modelling and a shift of focus to the implementation of the drought response plan.</li> </ul>		
			<ul> <li>Cumulative percentage of forecast regional water strategies completed:</li> </ul>		
			<ul> <li>The Greater Hunter Regional Water Strategy has been completed is available on the DPIE website: https://www.industry.nsw.gov.au/water/plans-programs/water-mgmt-strategies/greater-hunter-region</li> </ul>		
			<ul> <li>The 12 Regional Water Strategies are planned to be completed by the end of 2020.</li> </ul>		
06-06 Development of	<ul> <li>Developed, amended and</li> </ul>	Output measure (OM23)	Reported by DPIE	Targets have not yet been met.	
ater planning and	refined regulatory	Number of regulatory	Output measure:		
gulatory framework	instruments and policies	instruments and policies	No annual forecast made, however, 2018-19 outputs include:	Output measure (OM23)	
defined and understood by users.	improved regulatory	developed or amended according to an annual forecast:	<ul> <li>Developed, published and implemented a new Extreme Events Policy covering the NSW Murray- Darling Basin area.</li> </ul>	<ul> <li>Target has not yet been met.</li> </ul>	
	<ul> <li>Target: forecast on an annual basis</li> </ul>	<ul> <li>Developed interim thresholds for water interception by commercial forestry plantations to complement the Commonwealth Government's Emissions Reduction Fund process.</li> </ul>			
	new water licences clearly		<ul> <li>Finalised resolution of NSW planning assumptions under the Murray-Darling Basin Plan.</li> </ul>		
	<ul><li>defined and understood by users.</li><li>Requirements for equitable</li></ul>		<ul> <li>Managed DPIE-Water's involvement in the Indigenous Land Use Agreement negotiations with the Bandjalang, Yaegl and Barkindji Native Title holders and preparations for imminent Native Title claims.</li> </ul>		
			<ul> <li>Conducted analysis of options for changing harvestable rights on the coast.</li> </ul>		
	improved.		<ul> <li>Undertook a further tender process under the Controlled Allocation Order 2017.</li> </ul>		
			<ul> <li>Amended the Access Licence Dealing Principles Order 2004 to facilitate new licensing arrangements relating to the Broken Hill pipeline and nominate of works by local water utilities.</li> </ul>		
			<ul> <li>Development of floodplain management plans.</li> </ul>		
			<ul> <li>Development of new Regulations relating to water metering in NSW.</li> </ul>		
		Performance indicator	Performance indicator	Performance indicator	
		Percentage of annual forecast frameworks and regulatory instruments delivered according to schedule: <ul> <li>Target: 100%</li> </ul>	<ul> <li>Percentage of annual forecast frameworks and regulatory instruments delivered according to schedule:</li> <li>No annual forecast made as changes to Departmental structure and staffing affected the capacity to plan and forecast work under this program, however a new prioritisation framework being developed will enable and inform a future policy/regulatory work plan.</li> </ul>	<ul> <li>Target has not yet been met.</li> </ul>	
06-07 Cross border and	<ul> <li>Development and</li> </ul>	Output measure (OM24)	Reported by DPIE	Targets have been met.	
tional commitments	implementation of	Full participation in interstate	Output measure:	-	
The development of interstate op water sharing arrangements and the implementation of V Bio	<ul> <li>operational programs to meet NWI commitments.</li> <li>Biennial assessments on progress with</li> </ul>	processes to manage water.	NSW actively and fully participates in the relevant interstate processes to manage water according to the key interstate agreements. This includes participation in inter-jurisdictional committees to progress interstate water sharing arrangements and water reform initiatives. Relevant committees include:		
tional and interstate	implementing NWI		Basin Officials Committee		
mmitments.	agreements on water		National Water Reform Initiative Committee		
	reform agenda.		Border Rivers Commission     Creat Ataging Rasin (CAR) Service Officials Committee		
	<ul> <li>Participation in relevant</li> </ul>		<ul> <li>Great Artesian Basin (GAB) Senior Officials Committee.</li> </ul>		
	interstate committees progressing NWI and		Deufeurenen indiaeteu		
	COAG water reform initiatives.	Performance indicator Compliance with key interstate agreements:	<ul> <li>Performance indicator</li> <li>DPIE Water is compliant with 100% of key interstate agreements for 2018-19.</li> </ul>		
	water sharing arrangements through MDB and Border Rivers agreements, and Snowy and ACT arrangements.	<ul> <li>Target: 100%</li> </ul>			

Activity	Outputs	Measures and Indicators	2018-19 reported data	IPART comment
W07-01 Water management works	Water management works to mitigate resource impacts:	<i>Output measure (OM25)</i> High priority areas of erosion	Reported by DPIE Output measure	Targets have been partially met.
The undertaking of water	<ul> <li>Riverbank protection</li> </ul>	identified and remediated:	80% of high priority areas of erosion identified where remediated. This included:	Output measure (OM25)
nanagement works to reduce	<ul> <li>Salt interception schemes.</li> </ul>	<ul> <li>Target: 90%</li> </ul>	<ul> <li>Tumut River bank rock work – 851 metres, 339m of which was rock repair of pre-existing work</li> </ul>	High priority areas of erosion identifie
he impacts arising from water			<ul> <li>Upper Murray River bank rock work – 929 metres</li> </ul>	and remediated:
se or remediate water		Maintain salinity (EC) credits	<ul> <li>Tumut River bank re: vegetation – 2,095 metres</li> </ul>	<ul> <li>Target has not yet been met.</li> </ul>
ourses.		for NSW.	<ul> <li>Upper Murray River bank re: vegetation – 1,155 metres</li> </ul>	5 ,
			<ul> <li>Willow Management</li> </ul>	Maintain salinity (EC) credits for NSW
			<ul> <li>Snag management</li> </ul>	<ul> <li>Target has been met.</li> </ul>
			<ul> <li>Solve anabranch issues</li> </ul>	J. J
			Although the target of 90% was not achieved, the works listed above assisted to provide a stable main channel capable of suiting the needs of irrigation and power generation. This also enabled the Performance Indicator to be met (see below).	
			NSW maintained a credit balance on the Salinity Register in 2018-19 (-36.4EC). The operation and maintenance of the three Salt Interception Schemes in NSW generates 19.4EC in salinity credits that are shared between the Basin States and the Commonwealth, contributing to meeting the Basin Salinity Target (<800 EC at Morgan, 95% of the time) as prescribed in Schedule B of the Murray-Darling Basin Agreement.	
		Performance indicator	Performance indicator	Performance indicator
		Channel output capacity at Tumut maintained at 9,200ML/day.	Channel output capacity at Tumut was maintained at 9,200 ML/day.	<ul> <li>Target has been met.</li> </ul>
/08-01 Regulation systems	Management and operation of	Output measure (OM26)	Reported by WaterNSW	Targets have been met.
nanagement	public register for access	Number of applications	(The following numbers include WaterNSW & NRAR)	
he management, operation,	licence approvals, trading and	received online:	Output measure	
evelopment and maintenance	environmental water.	<ul> <li>Target: 2,500</li> </ul>	<ul> <li>3,773 applications received online</li> </ul>	
f the register for access	Systems development:			
cences, approvals, trading nd environmental water.	<ul> <li>Online tools</li> </ul>	Performance indicator	Performance indicator	
nu environmental water.	<ul> <li>Online applications</li> </ul>	Percentage of all applications	51% of Applications received online	
	<ul> <li>Online payments</li> <li>Smart phone tracking of applications.</li> </ul>	<ul> <li>received online:</li> <li>Target: 42%</li> </ul>		

Activity	Outputs	Measures and Indicators	2018-19 reported data
W08-02 Consents management and licence conversion The transcribing of water sharing provisions into licence conditions and the conversion of licences to the Water Management Act.	<ul> <li>Licences cleansed for conversion to WMA.</li> <li>Volumetric licence conversions.</li> <li>Water sharing provisions transcribed into licence conditions.</li> <li>Development of discretionary conditions.</li> </ul>	Output measure (OM27) Annual number of licences recorded on the public register plus number of access licence and approvals with updated conditions: ▼ Target: All licences recorded on public register – the number varies from year to year.	<ul> <li>Reported by WaterNSW</li> <li>(The following numbers include WaterNSW &amp; NRAR)</li> <li><u>Output measure</u></li> <li>▼ Target: All licences recorded on public register - 951 licences recorded 2018-19 year</li> </ul>
		<ul> <li>Performance indicator</li> <li>Percentage of access licences and changes to licence details recorded on the public register within two months of implementation or update of sharing plan:</li> <li>Target: 90%</li> </ul>	<ul> <li>Performance indicator</li> <li>Percentage of access licences and changes to licence details recorded on the public register with two months of implementation or update of sharing plan:</li> <li>Target – Nil – no WSP commenced in the 2018-19 year</li> <li>Expecting another 400 new WAL's to be created when Hastings WSP commences</li> </ul>
W08-03 Compliance management The on-ground and remote monitoring activities (including investigations and taking statutory actions) to ensure compliance with legislation, including licence and approval	Compliance education, monitoring and breach management/ enforcement/ investigation.	Output measure (OM28) Number of breach reports received: ▼ Target: 600 Performance indicators ▼ Percentage of non-basic	Reported by DPIE         Output Measure         Current: 1,293         Forecast: 2,088         Performance indicators         Percentage of non-basic landholder rights approvals audited each year: 100%
conditions.		<ul> <li>landholder rights approvals audited each year: 2%</li> <li>Percentage of properties audited that are in compliance with licence and approval conditions (excluding those audited as part of investigating an alleged breach): 90%</li> <li>Percentage of breach reports risk assessed within 14 days of receipt: 2000</li> </ul>	<ul> <li>(excluding those audited as part of investigating an alleged breach): 0 Audits conducted.</li> <li>No formal audits to determine compliance with licence and approval conditions were conducted the reporting period, as NRAR focused its resources on the monitoring of environmental wate events.</li> <li>This reflected NRAR's compliance priorities in response to current climatic conditions. NRAR published Regulatory Framework explains how operational plans are developed from complia priorities and is available at https://www.industry.nsw.gov.au/data/assets/pdf_file/0018/212517/NRAR-regulatory-framework.pdf.</li> <li>NRAR Compliance monitoring during the reporting period has focused on the protection of</li> </ul>
		<ul> <li>90%</li> <li>Percentage of all cases finalised within 6 months: 70%</li> </ul>	<ul> <li>environmental water flows which is a commitment under the Murray-Darling Basin Compliance Compact. This prioritisation of resources has resulted in delays to the development of audit priorities.</li> <li>NRAR is currently developing business plans that incorporate monitoring and audit projects. The plans will be available in the near future.</li> <li>Routine monitoring and audit programs are currently being established and results of audits we published in the future.</li> <li>Percentage of breach reports risk assessed within 14 days of receipt: 91.79%</li> <li>Percentage of all cases finalised within 6 months: 76%</li> </ul>
W08-99 Water consents overhead	Overhead support and facilities for consent transactions.	<i>(OM29)</i> – Overhead charge associated with consent transactions.	Reported by WaterNSW <u>Output Measure</u> WaterNSW has applied its own methodology of apportioning corporate wide and WAMC specific over to the WAMC cost codes, which does not require the creation of a specific cost code for water conserver overhead.

	IPART comment
	Targets have been met.
within	
ucted in atering AR's bliance t s. These s will be	<ul> <li>Targets have been partially met.</li> <li>Output measure (OM28)</li> <li>Number of breach reports received: <ul> <li>Target has been met.</li> </ul> </li> <li>Performance indicators</li> <li>Percentage of non-basic landholder rights approvals audited each year: <ul> <li>Target has been met.</li> </ul> </li> <li>Percentage of properties audited that are in compliance with licence and approval conditions (excluding those audited as part of investigating an alleged breach): <ul> <li>Target has not been met.</li> </ul> </li> <li>Percentage of breach reports risk assessed within 14 days of receipt: <ul> <li>Target has been met.</li> </ul> </li> <li>Percentage of all cases finalised within 6 months: <ul> <li>Target has been met.</li> </ul> </li> </ul>
overhead	This WAMC activity does not have a target.

Activity	Outputs	Measures and Indicators	2018-19 reported data	IPART comment
The administrative overhead costs associated with water consent transactions, which are passed on to customers in the water management tariff.			Reported by DPIE <u>Output measure for DPIE Water:</u> This activity is the overhead cost associated with processing water consent transactions and paid for by government. It has no output measures or performance indicators, and is included here for transparency. <u>Performance indicator:</u> N/A	
W09-01 Water consents transactions Transactions undertaken on a fee for service basis; including dealings, assessments, changes to conditions and new applications for water licences and approvals.	<ul> <li>Water consents transactions processed.</li> <li>Licences in compliance with regulatory requirements.</li> </ul>	Output measure (OM30) Number of applications processed: ▼ Target: Process all applications received	Reported by DPIE         Output Measure         Number of applications processed by NRAR: Received 3,279 and issued 2,140         Reported by WaterNSW         Output Measure         Applications processed - 7,392 (Numbers includes WaterNSW & NRAR)	<ul> <li>Targets have been partially met.</li> <li>Output measure (OM30)</li> <li>Target has not been met.</li> </ul>
		<ul> <li>Performance indicators</li> <li>Percentage of applications for licence dealings assignment of shares (71Q) processed within 20 days: 90%</li> <li>Percentage of applications for new access licences processed within 40 days: 80%</li> <li>Percentage of applications for water management work and use approvals processed within 60 days: 80%</li> <li>Percentage of applications to extend a water management work approval processed within 20 days: 90%</li> <li>Percentage of applications for an approval for a bore for domestic and stock rights processed within 10 days: 90%</li> <li>Percentage of legal searches completed within the preferred processing time frame: 95%</li> </ul>	<ul> <li>79% within 60 working days</li> <li>Percentage of applications to extend a water management work approval processed within 20 days: 63.8% within 20 working days</li> <li>The drought has significantly increased the number of applications and enquiries received by NRAR during the 2018-19 financial year and consequently the ability to process all applications. Most recently NRAR has had to focus resources in working with councils to ensure adequate town water supply is maintained. Significant organisational change and review of business functions over the past three years has also impacted resourcing and NRAR's capacity process applications within the targeted processing times.</li> <li>Reported by WaterNSW (Numbers includes WaterNSW &amp; NRAR)</li> <li><i>Performance indicators</i></li> <li>Percentage of applications for licence dealings assignment of shares (71Q) processed within 20 days: 98%</li> <li>Percentage of applications for new access licences processed within 40 days: 93%</li> <li>Percentage of applications for water management work and use approvals processed within 60 days: 80%</li> <li>Percentage of applications to extend a water management work approval processed within 20 days: 90%</li> </ul>	<ul> <li>Performance indicators</li> <li>Percentage of applications for licence dealings assignment of shares (71Q) processed within 20 days:</li> <li>Not applicable for DPIE/NRAR.</li> <li>WaterNSW – Target has been met.</li> <li>Percentage of applications for new access licences processed within 40 days:</li> <li>DPIE – Target has been not met.</li> <li>WaterNSW – Target has been met.</li> <li>WaterNSW – Target has been met.</li> <li>Percentage of applications for water management work and use approvals processed within 60 days:</li> <li>DPIE – Target has not been met.</li> <li>WaterNSW – Target has been met.</li> <li>Percentage of applications to extend a water management work approval processed within 20 days:</li> <li>DPIE – Target has not been met.</li> <li>WaterNSW – Target has been met.</li> <li>Percentage of applications to extend a water management work approval processed within 20 days:</li> <li>DPIE – Target has not been met.</li> <li>WaterNSW – Target has been met.</li> <li>WaterNSW – Target has been met.</li> <li>DPIE – Target has not been met.</li> <li>WaterNSW – Target has been met.</li> <li>WaterNSW – Target has been met.</li> <li>WaterNSW – Target has been met.</li> </ul>

Activity	Outputs	Measures and Indicators	2018-19 reported data
W10-01 Customer	Timely responses to customer	Output measure (OM31)	Reported by DPIE
management All customer liaison activities;	enquiries.	Number of enquiries:	<u>Output measure</u>
including responding to calls to licensing and compliance		<ul> <li>Target: 10,000</li> </ul>	Number of enquiries: Total number of enquiries 11,799. Telephone calls are first received by DPIE's Customer Service Portal (CS Connect) and then transcr
information lines; and			and forwarded to NRAR for actioning. The number of CS Connect enquiries logged by the Department and sent to NRAR for actioning in 2
producing communication and education materials such as website content and			was 5,463. NRAR received a further 6,336 email enquiries from customers other than CS Connect (Councils, Dept. Planning, WaterNSW, Developers).
participation in customer forums.			Reported by WaterNSW
			Output measure
			Our first call resolution tracked above 90% for the first 9 months of the year however this dropped to 90% for the last three months. This was a result of both resourcing issues and more complex enquiri needed further investigation and a call back to the customer.
			Number of enquiries: 30,000 approximately (total calls and emails received). These are the customer contacts managed by our Advisory Service Centre which focus on the WAMC activity. This number is 10% less than the previous year. The number of enquiries has reduced as compliance activity has not
			moved to NRAR and that that an old email has been decommissioned. We anticipate that whilst this of activity will be consistent moving forward, we anticipate that given the current external environmer complex enquiries will be received which may continue to impact on first call resolution. Key activity that has kept customer contacts at this level include an increase in enquiries regarding bore applications.
			approval extensions.
			Reported by DPIE
		Performance indicator	<ul> <li><u>Performance indicators</u></li> <li>Percentage of enquiries directly responded to at the time of the call/email between = 0%*</li> </ul>
		Percentage of enquiries directly responded to at the	<ul> <li>*Calls to the NRAR hotline are answered by the Department of Industry's Customer Service Po</li> </ul>
		time of the call/email: Target: Maintain or improve on 90%	and are then transcribed and forwarded to NRAR for actioning. The 2018 OMR response men bringing the hotline in house. The project has been scoped and costed and is pending Departm consolidation of call centres.
			<ul> <li>The performance indicator could more accurately read "percentage of enquiries responded to processing times prescribed in NRAR's Service Level Agreement. Target: Maintain or improve 90%"</li> </ul>
			<ul> <li>NRAR maintains a 90% response rate within the processing times prescribed (between 48 ho and 5 working days for various application classifications).</li> </ul>
			Reported by WaterNSW
			Performance Indicator
			We implemented a new telephony system in December 2017 which has allowed us to manage all ca the same platform. We upgraded the IVR with more options allowing customers to self-select their preference however customers are pressing the wrong option and end up having to be transferred
			internally. During the year the end of call surveys reduced in terms of the number completed as a percentage of calls received due to the level of stress customers have been experiencing as a result drought. After the end of the reporting period we have transitioned our end of call surveys with custo to an automatic survey which continue to indicate a very high score in relation to customer satisfaction.

	IPART comment
	<ul> <li>Percentage of legal searches completed within the preferred processing time frame:</li> <li>DPIE – No information provided.</li> <li>WaterNSW – Target has been met.</li> </ul>
	Targets have been met.
scribed	
n 2018-19 t	
to below uiries that	
ner er is about a now his level hent more ty that ns and	
Portal entioned rtmental	
to within	
hours	
calls on	
ult of the stomers ction.	

Activity	Outputs	Measures and Indicators	2018-19 reported data	IPART comment
			In terms of email interactions all emails received either receive an answer to their query or their query is forwarded to a more qualified colleague. Over 90% of emails are responded to in one of these two ways within two days of being received. The complex matters are usually referred to local water regulation officers whose specialised local knowledge is required to assist the customer. Depending on the complexity of the matter, these enquiries can take longer to resolve. Customers are made aware of this at the time they are referred to the local office.	
N10 02 Business		Output massive (OM20)	We are constantly measuring our performance against these metrics to improve the customer experience.	Targata have been met
W10-02 Business governance and support The business systems and processes that support organisation-wide activities; including asset management, annual reporting and pricing submissions to IPART.	Business systems, processes and administration for commercial operation of government monopoly water services.	<ul> <li>Output measure (OM32)</li> <li>Annual reporting to IPART and ACCC.</li> <li>Annual performance reporting to customers.</li> </ul>	Reported by DPIE         Output measure         IPART Financial reporting is completed at an Activity Code level. Cost driver information from WaterNSW is necessary for calculating the revenue and other financial information at the detail level requested by both ACCC & IPART.         DPIE Water has agreed timelines for submission of the detailed Financial Spreadsheet component of the WAMC AIR to align with WaterNSW timelines for providing cost driver information.         ACCC financial reporting will be submitted at the timelines agreed above to align with WaterNSW timelines for providing cost driver information.	Targets have been met.
			Reported by WaterNSW	
			<ul> <li>For IPART reporting, WaterNSW is on track to provide a response by the agreed submission dates, as shown below:</li> <li>WaterNSW-GS AIR – maintain current 30 October 2019 submission date.</li> </ul>	
			<ul> <li>WaterNSW-Rural AIR – extended to 31 January 2020.</li> <li>WANC AIR performance indicators (evaluaded billing performance indicators – maintain current 20</li> </ul>	
			<ul> <li>WAMC AIR performance indicators (excluded billing performance indicators – maintain current 30 October 2019.</li> </ul>	
			<ul> <li>WAMC AIR (excluding performance indicators provided on 30 October 2019) - extended to 31 January 2020.</li> </ul>	
			<ul> <li>For ACCC reporting:</li> <li>ACCC Water Monitoring Report Bulk RFI 2018-19 - WaterNSW submitted a response to the ACCC on the 15<sup>th</sup> of October.</li> <li>ACCC WPM Information Request – The ACCC has granted an extension to the submission date for the WPM information return to 31 January 2020 to align with the submission date for the IPART WAMC AIR.</li> </ul>	
		Performance indicators	Reported by DPIE	
		<ul> <li>Annual reporting within agreed timeline from end of financial year:</li> <li>Reporting to IPART and ACCC: 4 months.</li> <li>Reporting to customers: 6 months.</li> </ul>	Performance indicator	
W10-03 Billing management	Water billing and payment	Output measure (OM33)	Reported by WaterNSW	Targets have been met.
The management of billing	processing.	Number of bills issued:	Output measure	
requirements and subcontracted billing, revenue collection and debtor		<ul> <li>Target: 65,000</li> </ul>	WaterNSW issues a total of 71,255 water licenses invoices that had part or all WAMC charges. This is for Regulated (Q1-4) + Unregulated/Groundwater for the 2018/19 water year.	
management service delivery, and responding to queries on		Performance indicators	Performance indicator	
billing activities.		Percentage of billing revenue collected within 3 months of the bills being issued: Target: 95%	The total percentage of revenue collected within three months was 99% based on 12 months' worth of revenue and collections data.	