INDEPENDENT PRICING AND REGULATORY TRIBUNAL

PUBLIC HEARINGS INTO PUBLIC TRANSPORT FARE

DETERMINATION

Tribunal Members

Mr James Cox Ms Cristina Cifuentes

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Held at Meeting Room 2, Level 2 44 Market Street, Sydney NSW 2000

On Thursday, 3 July 2003, at 10.05am

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MR COX: Wekome, ladies and gentlemen. This is our 1 1 STATE TRANSIT AUTHORITY 2 hearing on the determination of fares for CityRail and the 2 3 3 STA for 2003. As you will know, IPART sets maximum fares MR STOTT: John Stott, Chief Executive, State Transit for CityRail and the STA and this hearing is being held as 4 Authority; and with me is Paul Dunn, our Chief Financial 4 5 part of our public consultation process to obtain comments 5 Officer, and Paul Schuman, our Financial Planner and chief on issues of concern to stakeholders, particularly those 6 preparer of submissions for IPART. 6 7 stakeholders who have made submissions to us, and also to 7 discuss some issues and particularly questions that we need 8 I am not going to bore the tribunal today with a feast 8 9 to ask in order to advance our thinking on this very 9 of colour slides as I normally do. I think the issues are important issue. As this is a public process, transcript 10 pretty simple. I think the issues have been well expressed 10 11 of the hearing will be made available on the tribunal's web 11 over the years and I don't think we can add to those. 12 site, so this is a public process. 12 13 13 Just briefly for background, State Transit's business 14 I should explain that the Chairman of IPART, Tom 14 is well known to the tribunal. It is comprised of three Parry, is unable to take part in this hearing. He has separate areas of activity, Sydney Bus, with its 1700 fleet 15 15 of blue and white buses around Sydney, carrying almost half 16 another job to do looking at longer term issues on behalf 16 a million people a day; Sydney Ferries with its fleet of 32 17 of the Minister and as a consequence he has decided to 17 18 stand down from this inquiry into fares for 2003/04 and the 18 on Sydney Harbour, carrying roughly 35,000 passengers a decision will be made by Cristina Cifuentes and myself. 19 day; and Newcastle Bus and Ferry Services, with a fleet of 19 20 Tom sends his apologies. 20 180 buses carrying roughly about 30,000 passengers a day. 21 21 22 22 The way it will work is that we will have a The submissions we have made in the past have 23 presentation first from the State Transit Authority, then 23 generally focused on State Transit as an entity and we feel 24 another from CityRail, then from other people who have made 24 that that has in the past possibly masked some of the submissions to us. Each of these presentations will be 25 25 specific issues to those three business units, so we have opening comments by the Authority or the person who has decided this year to put more focus on the individual 26 26 27 made submissions, and this will be followed by questions 27 activities and that will be clear from our submission. It 28 from Cristina and myself. 28 is interesting to look at them in an unzipped way because 29 29 with Sydney Buses we have an organisation which is 30 At the conclusion of the presentations we will give 30 potentially able to operate commercially with an State Transit Authority and CityRail a chance to respond to appropriate funding package. Sydney Buses has been 31 31 32 the comments raised during the hearing. We are required to working set maximum fares to be implemented from 1 September and 32 towards that over a number of years now. 33 33 34 the tribunal will need to make a decision to enable that to happen. That gives you some indication of what the time 35 34 Sydney Ferries, with its high standing costs on the 36 period is from now on. 35 other hand, is inevitably going to require a degree of deficit funding given the costs of vessels and capital 37 36 38 I think that is all that needs to be said by way of 37 program for ferries and also given the cost increases that 39 38 have been introduced in the last year and a half as a opening comments by me. The first presentation is by the 40 State Transit Authority and I ask their representatives to 39 result of the Waterways Authority review of operations. 41 come forward and introduce themselves. 40 That means that a cost recovery fare would be regarded by 42 41 virtually everyone in the community as being unaffordable. 43 42 43 Newcastle is a little different again. Newcastle has 44 patronage which is over 80 per cent concession, whether 45 44 students or seniors or other beneficiaries, and what this 46 45 47 46 means is that however you structure Newcastle's funding, 47 the net result is that the Government pays for the great .3/7/03 3 Transcript produced by ComputerReporters .3/7/03 4 Transcript produced by ComputerReporters

 majority of operations there. True commuters in Newcastle amount to just 5 per cent of ticket sales so we could talk 	1 2	et cetera. The net result is Sydney Ferries, had it been unchanged, would have cost roughly about \$70m a year, and
3 about deficit funding and we could talk about concession 4 reimburgements but at the end of the day the reality is	3 4	it now costs about \$90m a year.
 reimbursements but at the end of the day the reality is that a very small proportion of cash comes in through the 	4 5	There will be some reductions in cost over the next
6 farebox and in some respects the tribunal's decisions about	6	couple of years as we wash away some of the investment that
7 Newcastle probably relate more to the degree of government	7	we have had to make in refurbishment, but there is no doubt
8 funding for those beneficiaries than it has any great	8	that an efficient Sydney Ferries, when I say efficient, I
9 impact on the city.	9	mean a combination of best possible cost and best possible
10	10	service, has shown us that we were not spending enough on
11 I believe that we have documented our finances well in	11	running our ferry services.
12 this submission, and certainly in previous submissions, and	12	
13 I think that the tribunal is pretty familiar with our	13	I am also pleased to say just in that respect that
14 arguments in the past for a path towards cost recovery for	14	Sydney Ferries is now accredited to ISO 9001, as is Sydney
15 Sydney Buses. I believe that we have now shown that Sydney	15	Buses and Newcastle Buses, so State Transit is now fully
Buses is at the best possible cost for a public sectoroperator. That goes back to the 1998 review that was	16 17	quality accredited, which means in effect that we have documented all of our systems, we have published all of our
operator. That goes back to the 1998 review that wasconducted by SKM Economics and the tribunal had some of its	17	in-house procedures and policies and we have demonstrated
19 officers oversighting that particular program.	19	to the accrediting agency that we are delivering what we
20	20	say we deliver, so we are very pleased with that outcome
21 We would argue that we have implemented everything	21	and you will see that our buses are now carrying the ISO 5
22 from that review that was implementable and we have this	22	Tick sticker.
23 year retained Indec as a second opinion to confirm that we	23	
24 have done what we said we would do and we now have that	24	In normal circumstances we would have been again
25 report.	25	advancing our argument for cost recovery targets to be set
	26	for the three divisions, we would have been talking about
At the same time, this year we brought SKM back to	27 28	full cost recovery somewhere down the track for Sydney
have a look at Sydney Ferries for us and to confirm for usthat Sydney Ferries was not missing out on any	28 29	buses, we would have been talking about a figure, maybe something in the vicinity of 60 per cent cost recovery for
30 opportunities for savings. That review has shown a few	30	Sydney Ferries, and we continue to do that because whilst
areas where there may be some opportunity but they are not	31	we have not been successful in having that acknowledged in
32 big dollars, they are tidying up around the edges. The key	32	previous years we still believe we have an obligation under
33 issue about Sydney Ferries is that following some	33	our commercial charter to keep raising this issue.
34 performance problems in 2001 you will recall that the	34	
35 Minister for Transport instituted an independent review	35	That does not mean that we don't recognise the wider
36 which was done by a consultant retained by the Waterways	36	factors of affordability and community impact that the
37 Authority.	37	tribunal has to take on board but, as the management of
38	38	what is a commercially structured organisation, we feel it
39 Amongst other things that recommended that we move to	39 40	is necessary to bring that forward.
40 an ISO 9001 management system and adopt the international41 safety management system. It also recommended some major	40 41	Given the recent announcement of the ministerial
42 changes to our refurbishment policies and to our	42	inquiry into public transport funding we have formed the
maintenance policies. The net result of that is we are	43	view that it is more appropriate for that cost recovery
44 working strictly to the results of that review, almost 60	44	proposition to be tested in the wider context of the review
45 recommendations. Sydney Ferries has picked up now all of	45	that Dr Parry will be conducting. On that basis, we feel
46 the recommendations that apply. The outstanding issues	46	that it is more appropriate this year to adopt a holding
47 relate to inter-agency issues such as accrediting agencies,	47	position in terms of fares and that is essentially why we

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are seeking a simple CPI increase. CPI, as far as we are 1 1 that, with buses in particular to assure on-time running 2 concerned, is the New South Wales Treasury figure which we 2 you need to have sufficient time built into your timetable 3 3 understand will come in somewhere around 3 per cent, but we to have generous layovers in case there is delay on the way are quite prepared to have Treasury advise on what that 4 in so you can start your next trip on the way out. You 4 5 5 also need to do something to form some conclusion about how number is. 6 6 long you are going to stop at stops, for instance, and 7 7 Clearly some increase is appropriate if we are to boarding times at stops can be very variable. If you reflect increasing costs around the system and if we are to 8 really want high reliability in this area, you need to 8 9 avoid having a situation somewhere down the line where a 9 think about issues about will we stop at every stop and for 10 bigger increase is necessary because fares have just been 10 how long, and that does involve some inconvenience. 11 held at the one low level. 11 12 12 With our reliability, which is essentially about 13 As it presently happens, our cost index in State 13 service failures and so forth, we are now getting down 14 Transit is ahead of CPI. Our costs are increasing at about 14 towards our target. We have seen a steady improvement in 15 5 per cent per annum, and I know a similar argument has 15 changeover of buses for the last three years. We are now 16 been advanced by the private sector bus industry. In 16 in the vicinity of 19 per 100,000 kilometres travelled. We 17 17 general we see wage increases moving at 3.5 to 4 per cent are chasing a figure of 18 which is generally regarded as 18 with some wages moving in the 4.5 per cent bracket, and 18 the industry standard. We have done some work in terms of 19 certainly some of the most recent public sector increases 19 customer reaction. The latest advice we have got, which is 20 have been at the top end of the scale. 20 again independently sourced, is that passenger approval 21 21 ratings are in the vicinity of 75 per cent, which we are 22 22 told is good for a government operated service and In respect of our service performance this year, as I 23 have said we are now ISO and ISM endorsed. We have 23 certainly compares with the figures that have been 24 continued to pursue improvement of our on-time running 24 published in Melbourne for their services. 25 25 reliability and service to passengers but, of course, we 26 recognise that there are some significant challenges, 26 In the same vein, we are running at one complaint on 27 especially in our on-road services, that the road is not 27 the 13500 line per 10,000 trips. We have also this year 28 totally under our control, and that of course makes it a 28 largely now completed a program of driver service training 29 bit more difficult to deliver some of the reliability that 29 and there are some clear indications there that we are 30 we would like to. 30 getting fewer responses coming out of that and 31 31 interestingly fewer disputes. I think our drivers are 32 Presently our on-time running for bus is broadly in 32 benefiting from having got some training in how to maybe 33 the middle 90s. That is calculated from the commencement 33 deflect criticism sometimes when you have people who of trips but I have not been altogether happy with the 34 34 probably have higher expectations than anyone can deliver. 35 measurement techniques because by and large people in the 35 operations area of a place like State Transit are looking 36 36 Our revenue protection is under good control. The at where the trouble is rather than how is the system 37 37 figures we are saying show that in general about 1.5 per 38 performing overall. Because of that we have just put in 38 cent of passengers intercepted have sometimes evaded but 39 39 place, and we will see some results soon, an independent mainly overridden their section and we are working on that. 40 40 assessment of our running times. Once we start to see the We have just recently put in place a new team of 20 revenue 41 results of that, which is basically hands off and it is 41 protection officers who are out there to try to get a 42 worked on a statistical sampling method, we will be 42 better grip on that. But I think that is not a bad number, 43 prepared to share those numbers with you. 43 actually. Also in the past year, given general community concern about security, we have upgraded security. All of 44 44 45 I guess I would just like to say that in respect of 45 our premises are now security protected and we have got 46 on-time running anything is achievable at a cost and also 46 some security back on the road in one or two hot spots in 47 at the risk of some inconvenience. Just to elaborate on 47 Sydney. That has added about \$5m a year to our costs. .3/7/03 8

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and round downs and we are flagging that we will come back 1 1 2 Turning to ferries, I think you could only say that 2 to you next year with a more wide-ranging proposal based on 3 3 Sydney Ferries' on-time running and reliability by public whatever decisions the government makes as a result of the 4 transport standards are excellent. On-time running, 4 Parry inquiry. Thank you. 5 depending on the service, ranges in the 95 to 98 per cent 5 6 bracket and sometimes higher. Reliability is regularly in 6 MR COX: Thank you very much. I just want to begin by 7 7 clarifying what your request for the fare increase is. You the 99s. It is almost news now that the Manly ferry misses 8 are saying it is a straight CPI increase. Is that on all 8 a trip because it is such a rare event. 9 9 fares or are there particular fares you wish to increase or 10 Finally in this vein, I am very pleased with the 10 decrease, any additions for particular areas or just a quality of the bus and ferry fleets. Ferries have gone 11 11 straight CPI? 12 through a major upgrade and I think the quality is there 12 MR STOTT: We are looking for CPI across the board for our 13 both on the surface and down in the engine room. The bus 13 14 fleet we have just completed our order for 300 Mercedes regular commuter fares. Given that we normally have to 14 15 Benz gas buses. The last one was delivered a couple of 15 adjust, some come in a little high, some a little low, depending what happens when you round it up to the silver 16 months ago and we are now reviewing where we go. 16 17 17 coin. We did have a couple of issues with a couple of our 18 We have already launched a tender for the next 400 18 more commercial services which I don't believe we have 19 buses which will cover the next five years. We are now 19 raised in our submission so we may have to come back with a 20 approaching the point where we can move to a steady state 20 supplementary paper. There are some concerns, for 21 of fleet replacement. We have gradually pushed that large 21 instance, about the discount rates on things like Day 22 rump of buses that were bought at one time in the 80s and 22 Tripper which has been under sort of a trial scheme since 23 we think that we will be settling to a replacement rate of 23 its inception where the revenue sharing situation between 24 about 80 or 90 a year, depending on what the growth rates 24 CityRail and State Transit still has to be finalised. 25 25 are. 26 There is also the question of whether JetCat and Manly 26 27 In summary, I would submit that our services are 27 Ferry fares are appropriate and have appropriate 28 performing well in an aggregate sense although I fully 28 relativities. They are issues that we need to think 29 recognise that there will be places in our network where 29 through. Essentially the bread and butter fares, we are 30 there are still problems to be solved and challenges to be 30 saying CPI across the board. 31 addressed. We are continuing to work on those. 31 32 32 MR COX: I think we would welcome any thoughts you 33 We have implemented all of the available cost have on efficiencies and, whilst there is still room for some that if you can provide them to us. We did receive a 34 33 35 tidying up, we don't believe there are major opportunities 34 submission from one of the groups, Action for Public 36 left for cost reduction in any of our business units. As I 35 Transport, saying the emphasis should be on increasing the have said, we are ISO endorsed. cash fares to discourage people from using cash fares on 37 36 38 37 buses. Is that something we should consider further this 39 38 Our operating costs are essentially driven now by year or do you think it is something that should be left 40 39 demand. Driven by demand essentially means driven by the subsequent to the Minister's inquiry? morning peak. That governs the size of the fleet in 41 40 42 virtually all our operations. We still have some thoughts 41 MR STOTT: There are not many avenues available to us 43 about our long-term funding model. We have decided that we 42 right now to encourage people out of cash and into will take those up with the ministerial inquiry, and so 43 prepurchase tickets, much as we would like to. If we 44 45 today we are proposing in our submission that there be a 44 manage to move them a few percentage points it does not 45 materially improve the issues that we still have about cash 46 CPI rise applied with the usual distribution across the 47 basket of fares as we normally do and the usual round ups 46 security and about probity in the system and so forth.

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I believe that the integrated ticketing program will while and I am still pretty strongly of the view that 1 1 2 be probably the best way to encourage people out of cash 2 Sydney Buses in particular should be working towards some 3 3 but I don't think we will ever fully eliminate cash from sort of cost recovery funding model. If we go down that 4 the system. I think that, from what I can see, there are 4 track one would normally be saying, well, here is stage one 5 groups of people in our community who regrettably can't 5 of a strategy, and I guess I am in the position where until 6 afford to buy multiple tickets and pay cash. There are 6 the dialogue has been had through the ministerial review I 7 7 also visitors to the city who just walk on to a bus for the cannot really tell you what the strategy is going to be, so 8 first time. It is an issue that we want to keep under 8 I would be plucking a number out of the air. 9 review. We have floated the idea of cashless buses for 9 10 express and limited stop services. 10 I know the private sector bus industry, for instance, has said, well, traditionally our cost index has gone up 6 11 11 12 MR COX: I do remember it. 12 per cent and therefore we need a 6 per cent rise. There is 13 13 a lot of logic in that and from a commercial point of view 14 MR STOTT: But it runs into a bit of a dilemma because it 14 I would support that proposition. 15 means that you are offering a premium service for a 20 per 15 16 cent discount and I can see that there would be people 16 On the other hand, it does seem to me that over the 17 coming along and saying, "I am willing to pay the extra 17 next few months the Government will be looking at a wide 18 money, why won't you take my cash", so I don't think it is 18 range of issues connected with public transport, amongst one that will just be deliverable by executive fiat. It is 19 other things. What is the case for subsidising public 19 20 something that needs to be thought through pretty carefully 20 transport? Is there a case, for instance, in putting money 21 and it possibly is one of the issues that the Government 21 into public transport on the basis of what you might 22 22 needs to take a position on. loosely called reverse externalities? It is worth 23 23 investing in public transport because you clear the roads 24 MR COX: You don't see any case in this year tweaking the 24 for other people and some of those congestion savings ought 25 25 fare increases a bit towards cash as opposed to --? to come back. Does this mean that there is a role for what 26 we have termed over the years the service level CSO where 26 27 MR STOTT: If the tribunal thought that would be helpful 27 government decides to purchase certain services even though 28 along the way, I would support it. Our preference is to see 28 they are lesser patronised. Is there a role for continuing 29 a bias towards cash, but bear in mind there are a group of 29 State Transit's pricing CSO which, as you know, is a 30 people where affordability is an issue. 30 general concession to the whole of the community. The 31 31 Government basically says, we will charge you less than the 32 MR COX: I do want to talk about the issue of cost 32 private sector charges. 33 recovery. As you will be aware, much more than we are, 33 cost recovery I think in all your businesses has fallen 34 I know that opens up a whole lot of arguments and 34 35 over the past few years. You have described a situation 35 debate with the tribunal as well as to why should the 36 whereby you say your costs have increased in the order of 5 36 government be topping up to that fare anyway when you have per cent but you are asking for a 3 per cent fare increase. determined another one. I guess, all that said, I believe 37 37 38 That presumably means that cost recovery is going to worsen 38 that a CPI rise is the safer approach at the moment and 39 over the coming year. I appreciate the point that we are 39 State Transit management is prepared to work through the 40 looking at a holding increase this year, but is 3 per cent 40 coming year on that basis, adjusting its capital program 41 really enough and how will it affect cost recovery? 41 and its borrowing program to get through. 42 42 43 MR STOTT: 3 per cent is not enough, you are quite right. 43 We have been in dialogue with the Treasury on these It means, for instance, that we will have less ability to issues as well and I am hopeful that we might see some 44 44 cover our capital program. It may be that one of the 45 supplementary funding while we go through this process, but 45 issues we will have to do in the next few months is to at the end of the day it is clear to us that there needs to 46 46 47 consider whether we can level out our capital program for a 47 be a long-term funding model that says this is what the bus .3/7/03 12

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and ferry system costs, we are satisfied that the bus and 1 1 2 ferry system is operating at the best cost that is 2 MR STOTT: We can adjust the capital works program to suit 3 3 available, that we can't do any better given the what is available. 4 constraints and the due diligence issues that we have to 4 5 comply with, now lets talk about how much of that should be 5 MS CIFUENTES: Without impacting services. 6 contributed by the traveller and how much should come from 6 7 7 MR STOTT: We will adjust our program to suit, but we have other sources. 8 to balance that against our debt and how much debt we are 8 prepared to carry. 9 MS CIFUENTES: If I may, just picking up the point about 9 10 the capital works program, in your submission your capital 10 works program is projected to increase from around about MS CIFUENTES: Again just on the capital works program, it 11 11 \$20m in 02/03 to \$64m the following year and then again the 12 12 seems that the major expenditure item is the bus fleet and 13 year after. You are saying, though, that with a 3 per cent 13 you mentioned that you are starting a new tender for 400 14 fare increase that capital works program is likely to have 14 new buses. It has been suggested to me that customers 15 to be delayed or deferred. It seems to me that there is an 15 would prefer more frequent bus services rather than buses of such a high quality. Can you perhaps address that? Are 16 odd situation where your capital works program is 16 17 substantially increasing, yet you are only seeking a 3 per 17 bus service standards, in the sense that they are 18 cent fare increase. 18 airconditioned, they have nice plush seats, is that perhaps 19 19 delivering too high an expectation where people really want MR STOTT: I will clarify that. Firstly, 02/03 is a bit 20 20 more frequent services? 21 21 of an unusual year because we were at the end of the 22 current bus delivery contract. Normally our capital 22 MR STOTT: I can certainly speak to that. The market 23 program would run in the \$50m, \$60m a year bracket, so it 23 research we have done just recently shows that above all 24 came down a little that year. In the long term we are 24 travellers prize frequency and reliability. They are 25 looking at round about \$60m, which gives us the 100 buses 25 conscious, so they are high importance, high impact issues. 26 and some additional cash into the ferries area, although 26 I think you can say that things like comfort are high 27 with the expenditure on ferries over the last two years I 27 importance but not as high impact, if that makes sense. 28 think we have now got probably a decade of relatively 28 Interestingly, cost of travel is also about number seven on 29 29 modest capital program. the list. It is being there at the right time. 30 30 31 31 In the present circumstances on a CPI basis there is The dilemma that then emerges - before I come to 32 some small scope to increase our borrowings although we are 32 quality of specification - but in terms of replacing the 33 now approaching a level with debt which I think management 33 fleet, you have a balance. If you concentrate totally on considers to be a prudent level. Certainly the board 34 operations and don't worry about replacing your fleet you 34 35 considers that. There is some scope to move, to stretch 35 have an incipient reliability issue as your fleet gets 36 out the capital program a little. I would not want to 36 older and potentially more unreliable. freeze capital because that will put us in breach of our 37 37 38 fleet age. We have been trying for the last couple of years 38 In terms of actual specification, we are buying 39 39 to get our fleet age at a reasonable level below, not low-floor city bus chassis. Low-floor is mandatory. There 40 substantial, but enough to give some insurance in case 40 is no choice there any longer. We need a chassis which is 41 something unexpected happens. 41 very reliable in downtown traffic. Our buses work a lot 42 42 harder than suburban buses and we have been insistent with 43 That is the challenge in the coming year. I think we manufacturers that we want decent warranty. There have 43 44 can do that 44 been quality problems, I hasten to say not with the present 45 45 delivery of buses, but there have been quality issues in MS CIFUENTES: Just for clarification, you can achieve previous years going back into the middle 90s which have 46 46 47 this capital works program within that 3 per cent? 47 made us aware that you have to be very insistent about .3/7/03 14

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1 warranty and insisting on 20-year life, for instance. It 1 lot of private sector operators use and has more in common 2 probably costs you about \$20,000 in the price of the bus. 2 with what is used in school buses. It actually turned out 3 3 to be very successful, we are quite pleased with that, and 4 In terms of airconditioning and the like, frankly I 4 I would think that to be able to get the combination of 5 travel on buses four or five times a day sometimes and I am 5 durability and comfort that we want, the rock bottom price 6 on a bus just about every day of the week and I would 6 for a bus operating in Sydney is somewhere in the early 7 7 400s, I mean about 425 plus, the bare minimum, but the way reject any suggestion that in Sydney's climate 8 costs are moving in the local body building industry it is airconditioning is not essential. It is absolutely vital 8 9 in my view. Nobody would suggest that CityRail should take 9 probably significantly higher. I suppose the only good the airconditioning off its trains and I think the same 10 thing about the Aussie going over 65 cents last night is 10 that Europe chassis will be cheaper. 11 thing applies to our buses. 11 12 12 I don't believe that we are providing a high degree of 13 13 MR COX: If I can just come back to the fare increase for 14 comfort. We buy exactly the same seats that the private 14 one last question, we had a meeting last week where we 15 sector buys and the only other major cost, capital cost, 15 talked about what might happen on the private buses. As you mentioned, their costs are increasing about 5 per cent. component of our buses is the natural gas propulsion. We 16 16 17 have shown pretty clearly, we have had independently 17 I don't know what we will do, but it is quite possible that 18 verified, on a whole-of-life it makes sense both 18 one result might be a 5 per cent fare increase for the vironmentally and commercially. Under the present regime private buses. If private buses were to go up by 5 per 19 env 19 the savings are of the order of about 25 cents per 20 20 cent and your fares went up by 3 per cent, would that cause 21 kilometre travelled, so we are talking 25 cents in \$5 or 21 any issues that should concern us? 22 22 \$6. It is a worthwhile saving. 23 23 MR STOTT: You will be aware from your reading of the BCA 24 We will have to re-evaluate that particular issue 24 submission on this issue that the differential between 25 25 because the Federal Government has signalled that it is public sector and private sector fares is a very, very hot 26 moving into a new taxation regime for fuels, and also 26 issue and it is seen as being a factor for patronage and 27 Europe, most of the chassis come out of Europe and Europe 27 they have pointed to this issue very frequently. Also the is not as ready to gas as we are in Australia. That is 28 whole issue of concessions as well. Look, it is my 28 29 causing us a few headaches at the moment. We are anxiously 29 personal view that Sydney's transport system would work a 30 looking at the present tenders just to see what will be on 30 whole lot better if we had equity on fares across the network. From that perspective my view is that the fare 31 31 offer. 32 32 scale should be the same everywhere. The difference is not 33 We recently started deliveries of some new buses into 33 just in the level of fares, the difference is also that we Newcastle and I confess that we were finding it very operate one to two sections, three to five, et cetera, et 34 34 difficult to justify new fleet for Newcastle. We have got 35 35 cetera. They charge section by section, so the fares are 36 30 new buses on order. That order will be completed by the 36 actually different. Even if they were charged at the same end of this year. In putting those buses in, we said what 37 rate per section they are still charged in different ways 37 38 is the best value we can get, this is not a city where we 38 and, of course, the private sector does not offer the 39 39 need these downtown heavy operating conditions, it is very discounted multiride tickets at the same level we offer much like the western suburbs of Sydney, the operating 40 them, which are generally 25 to 30 per cent, and doesn't 40 41 speeds are significantly higher, and the buses we put into 41 have access to the TravelPass system where, depending on 42 service in Newcastle came in at about \$380,000 each as 42 usage, discounts can be down around 45 to 50 per cent. 43 opposed to our gas buses where I think the last tranche 43 came in at about \$460,000, \$470,000 for Sydney. 44 44 It is a complex issue. I personally, if you are 45 offering me 5 per cent, I would be delighted to take it, 45 but if we are at 3 and they are at 5 I don't think it makes 46 The Newcastle buses we went for a simpler body. We 46 47 went for a simpler seat which was in fact cheaper than a 47 the situation that much worse than it is at the moment.

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couple of percentage points in patronage and as best we 1 1 2 MR COX: Thank you. Let's look at the ferries. You 2 read the situation there has been a loss of jobs in the mentioned an increase in the cost of ferries, that they 3 3 Sydney CBD which looks like some thousands of jobs. 4 were going up to \$19m. What is the nature of the increase 4 5 in costs? Maybe you can't answer that now. 5 I am trying to recall the figure I got from Sydney 6 6 City Council, I thought about 4,000 jobs have gone from the 7 7 MR STOTT: I can tell you briefly. Sydney Ferries has put city, and they appear to have been jobs that were in the in place a whole new layer of workers, people who are technology and telco sectors, a lot of those businesses 8 8 9 concerned with chasing down and applying quality standards. 9 that didn't survive the late 90s, and a great many of those There is a whole new safety structure in there, so there 10 people were living in the Eastern suburbs and the Eastern 10 11 are increases in labour costs. Aside from that, their 11 suburbs of Sydney is where we have been hit hardest with 12 maintenance standards have been upgraded very significantly 12 patronage. 13 and their depreciation costs have increased because of the 13 additional investment in fleet. We can certainly give you 14 It is interesting that in the north-west of Sydney 14 15 those breakdowns, we would be very comfortable about doing 15 where we did our first Better Buses Program we still have steady growth and we have a couple of bus services that are 16 that 16 17 17 still growing at double digits up there. We suspect that 18 As I say, I think there will be some softening as we 18 there has been some movement in the demographics. We go into future years, as we get over the rump of this suspect there may be some people who are now sort of living 19 19 20 implementation. The theory goes that in the long term good 20 closer to the North Ryde, Macquarie centre area where there 21 quality should save you money, not cost you money, but I 21 is fairly booming business. Ferries has suffered some 22 think we are talking about a situation where frankly I 22 decline. We think that is largely tourism related but 23 don't think we were putting in enough. I think that for 23 again there are a lot of commuters who would also have been 24 maybe a decade and a half there has been a view in the 24 city workers. Surprisingly, I think the Eastern suburbs is 25 community that efficient transport is the cheapest possible 25 still doing pretty well, so that seems to be going against 26 transport and I think in the case of ferries we learnt a 26 the bus experience. 27 salutary lesson, that it isn't. 27 28 28 Newcastle is suffering long-term decline. Over the 29 MR COX: I should think it was a backlog of safety related 29 last three, four years, Newcastle has fallen from 30m a 30 maintenance. 30 year to about 12m a year. We are not sure but we think 31 this reflects a sector of the population which is aging and 31 32 MR STOTT: Broadly speaking, and quality standards that 32 possibly some movement out of the Newcastle area. Clearly 33 have been applied. 33 that city is transforming from a city that was built around 34 a couple of heavy industries and is becoming much more 34 35 MR COX: What is happening to patronage? What has been 35 decentralised. There is some evidence that the population happening over the past couple of years; what is expected has moved to the west and the south and outer areas, which 36 36 to happen in the next year or so and how does fares 37 37 are areas outside our contract district. 38 influence it? 38 39 39 Newcastle is a concern to us. We would very much like 40 MR STOTT: Patronage has softened post Olympics 40 to see some strategies in place that encourage commuters 41 essentially across the system. The best understanding we 41 use of public transport. Most of those to my mind rely on 42 have of things is that there was certainly a mild loss of 42 infrastructure and broad policy initiatives that are beyond 43 patronage from tourism and city visitation post Olympics. 43 us and you will probably be aware that the Minister has That was accelerated by the September 11 issues and there 44 44 asked for a review of some of the inner Newcastle transport 45 was a significant downturn in tourism, it probably hurt arrangements with a view to seeing if we can't improve the 45 ferries more than bus, but the other issue is that across 46 46 access to the CBD better, but bear in mind that at 47 the bus system there has been a general softening of a 47 Newcastle the CBD is no longer what it was pre-1989 and

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1 2	places like Glendale and Charlestown are really making the running in terms of attraction centres.	 position to be public. It is our intention to publish those figures and some others on our web site. We will
3	running in terms of attraction centres.	update those in pretty much the same sort of system that
4	MR COX: Are there things you are planning to do that	4 CityRail uses to publicise its figures. The web site is a
5	might improve patronage?	5 better way to go. You may be aware in Melbourne the
6	night implove pationage:	6 Department of Infrastructure publishes a glossy brochure
7	MR STOTT: We believe that the best way to improve	 7 every three months which would probably cost more than my
8	patronage is to the best of our ability keep popping in	8 marketing budget. That is our intention. I just want to
9	additional services. Everything says to us that people	9 be sure that the numbers we publish are meaningful numbers
10	don't respond to television ads but they certainly respond	rather than pointing to hot spots and cold spots. We need
10	to a bus that they see operating, and our experience with	10 rather than pointing to not spots and cold spots. We need 11 to understand this better. A similar situation is what
11	the 370s and the 520s, which are reasonably new	12 occurred a couple of years ago with fare evasion where the
12	cross-country services, is just that. We are doing some	13 Audit Office produced some numbers by looking at the hot
14	pilot programs at the moment in the ferries area which is a	14 spots but if you actually averaged it, and that is what our
15	softer version of what is being called the "travel smart"	revenue officers target obviously, the hot spots, but if
15 16	-	16 you average it across the whole system it comes out at a
17	approach which is kind of a direct marketing thing.	10 you average it across the whole system it comes out at a 17 much lower number.
17	In Western Australian they actually send people out to	17 Inden lower humber. 18
10 19	knock on doors and they spent \$1m in a city of 34,000	9 MS CIFUENTES: Other than the on-time running, what other
20	people, which is probably a bit hard to do in Sydney, but	20 key performance indicators will you be publishing?
20	we are looking at letterboxing and promotional programs to	21 key performance malcators will you be publishing.
22	see if we can build that up.	22 MR STOTT: Key performance includes service reliability,
23	see if we can build that up.	23 which is basically cancelled services and why we cancelled
23 24	We also did some experiments a couple of years ago in	24 them, whether because of mechanical problems or because
2 4 25	the Balmain area where we dramatically increased the	25 somebody U-turned his taxi in front of a bus. It goes to
26	frequencies to test the theory that you can keep on	26 the coverage of the system, kilometres travelled, that sort
27	increasing frequencies and get people. It does not work.	27 of stuff. It goes to the cost of operations and it goes to
28	There is an upper limit. Once you reach that limit, people	28 issues such as customer response and it goes to issues such
29	say, "I just don't need any more capacity, thanks very	29 as what cost recovery are you getting in terms of revenue
30	much", so we are working on that. Public transport	30 protection. You will find a reasonable range of those
31	marketing is an area where I think there needs to be a	31 sorts of indicators published annually in our annual
32	coordinated approach. We have a coordinated customer	32 report.
33	service system, we are looking at coordinating ticketing	33
34	but I think it is a matter of getting people into public	34 MS CIFUENTES: You were just mentioning about capacity
35	transport rather than setting up a system that might have	and
36	people simply switching between modes.	35 that there is an upper limit on frequency when you look at
37		36 capacity in the system and you mentioned you have done
38	MR COX: Finally from me, the thing we talked about so	some
39	many times before, a passenger service charter. I	37 studies in the Balmain area. Do you look at frequency and
40	understand there is some progress on that and one is to be	38 capacity on a per route basis?
41	published in the second half of 2003. Can you be a bit	39
42	more specific about what it might include and how it might	40 MR STOTT: Yes.
43	be used?	41
44		42 MS CIFUENTES: Is that a meaningful figure? Does a
45	MR STOTT: It is our intention to clarify this issue of	43 meaningful figure drop out of that process so you can say
46	on-time running and we want to be sure that we know the	44 the optimum capacity for a route is X per cent and would
47	figures we are getting are statistically - will be in a	45 you be prepared to publish those sort of figures?
		46
.3,	/7/03 19	47 MR STOTT: I will try and structure this: The way we

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monitor our services is essentially driven by our automatic published regularly. 1 1 2 fare collection system and operations management regularly 2 looks at every route, how many boardings per kilometre, we 3 MS CIFUENTES: Just going back to that limit on frequency, 3 4 do loading checks in the field and where are the fullest 4 within existing capital constraints and funding buses, that sort of thing. To the best of our ability 5 arrangements you would say you have reached the upper limit 5 6 within available fleet we then adjust the services 6 of frequency for the system? 7 available to meet that demand. It is not altogether easy 7 8 because when you start doing that you start playing with 8 MR STOTT: We would give more frequency in the middle of 9 timetables and when you start playing with timetables you 9 the day and we could give more frequency --10 have the issue of educating people as to the change. 10 MS CIFUENTES: In the peak? 11 11 12 We do have a practice where possible where we know we 12 13 have hot spots of putting in additional services in the 13 MR STOTT: In the morning peak. The fact is that the same time scale and we have a couple of Inner West services 14 morning peak is about an hour and a half and all those 14 15 at the moment where we are pushing out buses from the depot 15 people that go in that time, in the afternoon go home over about four hours. The big spike in the afternoon is kids 16 nose to tail on the same trip for that very reason, one 16 17 17 going home from school but it is not as big as the morning shown on the timetable but two turn up. 18 18 one. Essentially if there are more people in the morning 19 We know broadly what the load factors are 19 peak, you need more buses. We have lots capacity on service-by-service and we have no difficulty publishing 20 20 ferries, and we are quite happy to see more passengers on those. There are 350 bus routes. The Audit Office has 21 21 Manlys. 22 reminded us annually that of those I think about 70 per 22 23 cent of them don't return a profit. That is part of the 23 MS CIFUENTES: You referred in your submissions to studies 24 contracting system anyway, you are expected to do some 24 that have been done on efficient costs for buses, the 1998 25 25 study, and also that you are getting SKM to look at cross-subsidisation. It is possible, using all of that 26 data, once in a while to look at a revision of the system 26 ferries. Are you proposing to do an update on that 1998 27 to try to meet needs better. What is difficult is 27 study for buses? 28 transferring capacity. 28 29 29 MR STOTT: We have done it. 30 If you have a service that is carrying 5 per cent load 30 31 factor through the day it is still very difficult to take MS CIFUENTES: Is that available? 31 that capacity and put it over on the 380s where you could 32 32 33 use a couple more. That is always a difficult prospect. 33 MR STOTT: It is. It was completed about ten days ago. The way our fleet is structured, basically every bus that 34 34 It was done with the intention of providing that to the 35 is available is on the road in the morning peak hour. 35 tribunal. 36 Leaving aside between 8 and 10 per cent of the fleet that 36 is in programmed service at that particular time, it is not MS CIFUENTES: And the ferries as well? 37 37 38 easy to say, we will only do programmed services after 38 39 midday. It brings in a whole lot of other issues, so at 39 MR STOTT: Absolutely. 40 times you have a shortage of fleet and if, for instance, as 40 we had recently, you have a certain level of absenteeism, 41 41 MS CIFUENTES: You have also referred in your submission 42 sometimes you have a bus but no driver, but the information 42 on buses to service improvements that have involved systems are very, very good and, for a start, I would be substantial capital investment but that we are not 43 43 quite happy to arrange for the tribunal's officers to have 44 44 necessarily seeing the benefits of those improvements to 45 a briefing on just what we can do in that area and maybe 45 date. Can you elaborate a little on that and when we might you would like to offer some views then about what sort of expect to see some of those benefits flowing through? It 46 46 47 things you think ought to be in the public domain and 47 is page 8 of your submissions. .3/7/03 21 .3/7/03 22

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1 1 planning to substantially reduce the discounts on TravelTen 2 MR STOTT: We are talking about --2 or to restructure? 3 3 4 MS CIFUENTES: It says some service improvements made in 4 MR STOTT: Maybe I should be asking the tribunal that. recent years have required significant investment to 5 5 6 implement and in some cases full benefits are yet to be 6 MS CIFUENTES: Have you any proposals to put to us? 7 7 realised. 8 8 MR STOTT: We have said to the tribunal probably just 9 MR STOTT: We are not talking about capital programs here, 9 about every year that I have been here - and I think this we are talking about the Better Buses Programs where we 10 is my seventh year, and that is only with State Transit -10 11 have put a lot of time and effort into trying to reallocate 11 we have pointed out that our multiride discounts are 12 capacity to meet the most need, but also to try to reflect 12 greater than the private sector commercial operators 13 where we think the business will be. We have done Better 13 believe appropriate. They believe 15 to 20 is a reasonable Bus Programs so far in the north-west, in Newcastle and in 14 figure. We generally tend to be 20 to 30 and probably 14 15 the Eastern suburbs. They have all involved quite a lot of 15 top-side 35. engineering of systems. They have involved heavy cost in 16 16 17 17 terms of public information and also in terms of planning I think that this is an area where we should tread 18 and scheduling and we feel that at the moment we have had 18 cautiously. I could still pursue that view that I was mindful coming up in the lift that there is an integrated reasonable results; good results in the north-west, as I 19 19 20 said earlier, we have had a reasonable result in the East 20 ticketing system that is going to invite most users of the 21 but it is a little bit hard in the East to kind of sort out 21 system to load \$20, \$30, \$40 or whatever, on to a smart the Better Buses from this sort of long-term patronage 22 22 card and then use it. We have to ask ourselves, in that 23 decline that seems to be particularly city based. 23 environment, what will happen? I think what will happen is 24 24 there will be a drift away from cash and I also think that, 25 In Newcastle we think we have our fleet better 25 given that somebody is going to invest that sort of money 26 26 allocated. There are in fact fewer services in Newcastle onto the card they should rightly expect to get the 27 and so the financial performance has improved a little. If 27 multiride rate, even though every trip they take maybe of a we could better understand what is happening with the 28 different length. I think we are moving into a new regime 28 29 demographics up there we could probably finetune that a bit 29 and I suspect that at the end of the day the community will 30 further. I think that you will see the benefits of the 30 tell us that what we have developed is a ticketing product Better Buses Program in the East improved as employment where multiride is the standard and cash is the exception. 31 31 32 gets back to normal, whatever "normal" might be, but we 32 That is when one starts to look at relativities because we 33 think we have got it pitched about right. We have got 33 will have to then price the multiride to return whatever 34 34 plans to move on and apply similar programs in Warringah, the proportion of operating cost is that we have mutually 35 which we have been looking at for some months now, and 35 decided is appropriate for transport operators to recover. 36 actually next year we will start looking at the south-west, 36 37 which is sort of loosely bounded by Newtown and the Princes 37 In my view that would be for bus at least 100 per cent 38 Highway and goes out to Strathfield. 38 of operating cost, for ferry it might be 60 per cent of 39 39 operating cost, but I think that would drive your 40 40 It is quite a good technique. It does cost a little decisions. We have got the first trial rolled out of 41 money to do but I think the benefits there are in the long 41 integrated ticketing, which will be a State Transit 42 term. Bear in mind, it is always a balance between 42 roll-out, late 2004. That will be too early I think to get 43 43 a feel for what the broad response will be but very soon delivering the service and getting a reasonable financial 44 44 after that we will get some real experience. I would think performance. that probably in the 05/06 submission we might well be 45 45 MS CIFUENTES: One last question, because I am aware we looking at a redistribution of how fares are paid. 46 46 47 have run out of time. On the TravelTen discounts, are you 47

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1	Then there are a whole lot of other issues, I	1	CITYRAIL
2	understand issues that may well come up in the Ministerial	2	
3	inquiry, that one of the most appropriate forms of fares to	3	MR COX: We'll now resume with representatives of
4	charge is that one school of thought says a kilometre on	4 5	CityRail. Could you please introduce yourselves and then
5 6	the railway should cost the same as a kilometre on the bus, and that sort of thing, and I just don't have a feel for	6	proceed with your presentation.
7	that at this stage.	7	MR GRAHAM: Vince Graham, Acting Chief Executive State
8	that at this stage.	8	Rail, supported by my colleague Peter Scarlett, Chief
	MR COX: Thank you very much for your presentation, both	9	Financial Officer; Sharyn Doyle, who is Manager Revenue in
10	this morning and for answering questions.	10	the finance area; Dick Day, who is Manager Rail
11	this morning and for answering questions.	10	Development; and Marg Brazel, who, among her many
12	SHORT ADJOURNMENT	12	responsibilities, ensures coordination between the commuter
13		13	representative groups.
14		14	representative groups.
15		15	The short presentation that we have this morning ahead
16		16	of providing the opportunity for questions is very much a
17		17	high-level summary of the written submission that has been
18		18	provided by State Rail and has been publicly displayed
19		19	since its submission on our Internet site. Our emphasis in
20		20	operating this rail system is clearly on the continuing
21		21	safe operation and enhanced security for our customers and
22		22	a focus on providing cleaner trains and maintaining
23		23	reliability in what is a very complex network.
24		24	, , , , , , , , , , , , , , , , , , ,
25		25	In overview, the network we operate costs \$5.9m per
26		26	day and the farebox brings in the order of \$1.3m per day.
27		27	As the table currently on the overhead demonstrates, the
28		28	percentage farebox recovery from passengers for the
29		29	2002-2003 financial year is at a forecast 23 per cent, and
30		30	that percentage has been declining. Today 77 cents in the
31		31	dollar of operating this network is borne by the taxpayers
32		32	who do not use the network, and that particular issue, and
33		33	the appropriate balance between users and taxpayers, is
34		34	clearly a matter of a broader inquiry to be undertaken by
35		35	Tom Parry that was referred to earlier.
36		36	
37		37	While there may be discussion, and significant
38		38	discussion, about fare types, fare structures, discounting
39		39	proposals, all of those issues need to be addressed in the
40		40	context of how the funding sources of this organisation are
41		41	distributed between taxpayer and user, and I don't propose
42		42	to dwell on that issue at all in this presentation.
43		43	The funding can that I referred to however is
44 45		44	The funding gap that I referred to, however, is
45 46		45 46	increasing. In the financial year just commenced CityRail will spend \$337m on capital works, and I'll deal with that
46 47		46 47	in more detail. The cost of operating the network has
4/		-±/	in more detail. The cost of operating the network lids
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1 on the network this week is clear evidence of the financial
2 commitment of the organisation to improve those issues that
3 are of real concern to the customers. Before leaving that
4 point, I think it's worth noting that the cleaning task
5 that we undertake has included the removal of 154,000
6 graffiti hits on the network and a need to repair 15,000
7 seats vandalised in the course of the year.
8
9 The capital investment, to run through that briefly,
10 we have signed two stages of the contract to deliver new
11 metropolitan trains, the Millennium trains. The first
12 stage contract was for 81 carriages. 56 have been
13 delivered to date. A stage 2 contract has been signed for
14 a further 60 carriages for an additional cost of \$189m.
15 Those trains are, of course, serving a number of purposes.
16 They are adding to the capacity of the network to cope with
17 growth, they are ensuring the timely replacement of
18 outdated rolling stock on the network.
19
20 In addition to the Metropolitan trains, \$172m is
21 contractually committed for 41 new outer urban or outer
22 suburban electric cars, designed to meet the growth in the
23 south coast, central coast and lower Blue Mountains areas.
24 The Hunter Valley doesn't miss out. The 14 cars that we
25 use to operate the Newcastle suburban services will all be
26 replaced through the commitment of a further \$102m
27 contractually committed again for 14 new cars to be
28 delivered by 2005.
29
30 On our station program, \$24m is targetted for station
31 improvements in the coming financial year. We already have
32 easy access upgrading completed at 65 stations, and there
33 is more to come this financial year. The extension of wet
34 weather canopies at stations serves the purpose of allowing
35 our customers to wait for trains without getting wet and
36 also has an important reliability implication. In wet
37 weather our customers crowd under available canopies on the
38 station and, when the train does arrive, there's a mad dash
39 to get on the train at the front and the back. That, of
40 course, has a serious implication for the time taken in wet
41 weather to load passengers onto the services, a particular
42 issue in some of the more densely peak hour-used areas of
43 the network. That investment is not only for the comfort
44 of passengers but also clearly enhances the reliability in
45 wet weather at those stations.
46
47 The last point, an investment in the reduction in the

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gap that is a safety issue, the gap that is between the 1 2 edge of the platform coping and the trains, and 98 stations 3 have undergone that program to date. The results of that 4 are a 21 per cent reduction in the number of safety 5 incidents occurring. 6 7 Improving the capacity of the existing network through 8 infrastructure investments, a turnback at central costing, 9 \$10m has been completed. A commitment in this year's 10 budget to now proceed with the Bondi Junction turnback at 11 \$55m, the purpose of the Bondi Junction turnback is to 12 allow us to operate more trains up the Illawarra line 13 through to the eastern suburbs. We have significant growth in that particular area of our network, growth that we 14 15 cannot support by adding additional services because the capacity of the infrastructure coming into the CBD area 16 cannot accommodate those additional services. The Bondi 17 18 Junction turnback will allow us to increase track capacity, 19 provide additional trains on the Illawarra line to relieve 20 some of the significant overcrowding that currently occurs 21 in peak hours. The amplification of the Richmond line is 22 noted as completed in July 2003, and the further 23 amplification of the Cronulla line, with a total capital 24 expenditure intended of \$106m. 25 26 In looking at the performance indicators, might I note 27 at this time that we would expect during the month of July 28 to significantly enhance the publicly available information 29 on State Rail's Internet site on a number of these 30 indicators. While we currently publish service reliability or on-time running data for the network to three minutes 31 32 and 59 seconds, the revised more transparent reporting to 33 the public will break that information down to a 34 line-by-line basis, not just on a network basis. As I say, 35 we would expect to introduce more detailed information, 36 more transparent information, on our Internet site within 37 the next couple of weeks. 38 39 The summary of the performance issues, the on-time 40 running, a key feature of key concern to our customers 41 measured to 3 minutes and 59 seconds, we would expect that 42 to be marginally over 90 per cent, and on the basis of the 43 graph that you can currently see on the overhead, that is 44 continuing a trend of keeping performance of the network, 45 of a complex network, up above that 90 per cent level. I'd emphasise that ours is a complex network and by 46

47 international standards the nature and complexity of the

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The peak services provided measure is a measure of the cancellations. Again, the network continues to ensure that cancellation of timetable services is less than 1 per cent of the total services operated, and skipped stops measures the number of occasions where a control decision is made not to stop a train that is timetabled to stop at a particular station in order to advance the on-time running 10 of that particular service. The frequency with which 11 scheduled stops aren't made again is less than 1 per cent. 12 13 Passenger safety and security remains an area of 14 priority for the organisation. We now have in the order of 15

over 5,000 closed-circuit television cameras on our station network. I've mentioned the introduction of the additional 16 17 transit officers and the intention to continue that

18 recruitment program to deliver another 200 transit officers

to the network over the following 12 months.

21 Train cleaning, the 40 additional mobile cleaners, we 22 have found that while our trains receive an overnight clean 23 in the stabling facilities, following the morning peak 24 usage there is a significant increase in litter left on the 25 trains, some corridors being significantly worse than others. The addition of the 40 mobile cleaners is intended 26 27 to deal with improving the cleanliness of the trains 28 between peaks prior to them going back for their regular 29 24-hour clean following their use in the evening peak. And 30 the detail of the cleanliness standards, the cleaning 31 standards that are applied to the fleet are also set out on 32 that particular overhead. 33 34 Improving the passenger information so that our 35 passengers understand the services that are provided and

36 the information about trains running on the network has 37 been the subject of a \$30m investment. We are, as I

38 mentioned, improving the publicly available performance

- 39 reporting of the network from this month, upgrading the web
- 40 site so that its usability to our customers is improved and

41 ensuring that notification of planned trackwork is also

- 42 readily available to our passengers.
- 43

By way of summary, and prior to opening up for 44

- discussion, the fare proposition that we are proposing this 45
- morning is a CPI increase plus a modest further amount that 46

47 would reflect the significant investments that are

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occurring in improving the reliability, cleanliness and 1 2 safety of the services that we provide to our customers. I 3 am well aware that we are proposing that modest additional 4 amount in an environment where there is significant public comment on the current Waterfall inquiry being conducted 5 6 into the tragic accident at Waterfall earlier this year. 7 It has also been proposed in an environment of public 8 comment on the infancy issues that our contractor ETI is 9 having with the new Millennium trains. But, for three 10 reasons, I believe an objective view of a modest increase 11 above CPI should be considered. Those three reasons, in summary, are that over the last three years the cost of 12 13 running the network has increased by 1.2 per cent, the real 14 level of fares has been reduced by 6.3 per cent, so in that 15 sense there is a backlog. 16 The second reason, CPI, while it's a readily accepted 17 18 measure of the price movements in a basket of commodities, does not always reflect the real cost structures of 19 20 transport operators and, indeed, labour is a significant 21 component of operating costs for rail, public bus, private 22 bus operators, and labour is certainly increasing at a rate 23 that is marginally above the CPI. Lastly, and most 24 importantly, putting aside the \$337m invested in capital 25 and disregarding it for the purposes of this conversation to support a modest increase above CPI, in terms of 26 27 recurrent expenditure, the additional transit officers for 28 passenger security, the additional cleaning staff that are 29 being committed to in real dollars represents a total new 30 expenditure for the coming financial year of over \$30m. 31 32 Even if one simply continues the current 23 per cent 33 proportion of that cost to existing users and leaves 77 per 34 cent of that additional amount of money with the taxpayer, 35 I believe that in itself would support again a modest 36 increase above CPI. We do not believe that, given the 37 interests of all stakeholders involved in fare review, 38 we're in the position to make that objective assessment. 39 Indeed, the purpose of undertaking these hearings is to 40 ensure that there is an objective assessment of those 41 issues undertaken. 42 MR COX: Thank you very much. It is a CPI plus proposal, 43 44 and I note that. You suggest that a CPI increase is required to maintain existing operations, but it seems to 45 me from listening to you that that is perhaps not what 46

47 you're meaning; you're perhaps indicating that something

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more than CPI is required to maintain existing operations

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2 3 MR GRAHAM: Historically CPI has been used as a surrogate 4 for acceptability of expected cost increases of an 5 organisation. The point that I challenge is that, in terms 6 of normal operating cost increases for any transport, 7 public transport, passenger transport, private passenger 8 transport organisation, that may not necessarily be an 9 accurate surrogate for cost increases. 10 11 MR COX: It would be of interest to us to get some better 12 indication of what a more accurate measure may be. If 13 that's possible, it might be of assistance to us in 14 thinking about this issue. 15 16 MR GRAHAM: Again, in order to be objective about that, 17 there are ABS data statistics on average weekly ordinary time earnings for the Sydney environment, and we'd be more 18 than happy to provide that ABS data to you. 19 20 21 MR COX: Thank you. I take it you're not looking for 22 anything much in terms of fare restructuring this year. It 23 seemed to be implicit in your remarks that basically we 24 should be looking at status quo on issues of fare 25 structure. 26 27 MR GRAHAM: That's correct. 28 29 MR COX: Thank you for that. Looking now to the backdrop 30 of what you're saying, you've put up some figures that show 31 the reducing level of cost recovery in recent years. You 32 mentioned that the history of fares has been attributed to 33 that, and I think that's correct, but there seems to be a 34 number of other things that have contributed to that, 35 including what's happened to patronage and what's happened 36 to costs. You talked about costs a bit, you didn't talk

- 37 much about patronage. What has happened to patronage?
- 38 What do you think will happen in the near future and what
- 39 strategies do you have in place to address those?
- 41 MR GRAHAM: In our public submission we have provided the
- 42 graph of patronage and, in order to remove the distortion
- 43 of the Olympics from that, we've presented the information
- 44 in our public submission free of the Olympics patronage
- 45 information. Clearly, that patronage information is
- 46 showing a decline in patronage over the last 12 months.
- 47 That is consistent with the STA's experience.

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1 1 passengers who either don't have a valid ticket or they 2 The issues leading to that in our view are again 2 have an inappropriate ticket. On that basis those surveys somewhat driven by CBD employment, but I think we have 3 3 have been done and we do have an understanding, on the 4 basis of that sampling methodology, of what that revenue also experienced, with the opening of the M5 east, a transfer of 5 leakage potentially is. I think those estimates generally 4 5 passengers from rail to car, given that one can, with the 6 are at \$15m plus per annum. 7 M5 east, now drive from Campbelltown through to the CBD 6 7 almost without engaging a traffic light along the way. 8 In terms of the strategy to deal with that issue, 8 Those mode or competitive issues, particularly in that east 9 clearly, a passenger who is intent on taking the risk is 9 hills, south-western sector, have had a financial patronage 10 going to be influenced in the decision not to buy a ticket 10 impact. 11 by the likelihood of being challenged to provide the 11 12 ticket, and by increasing the number of transit officers on 12 MR COX: What about looking to the future? 13 the network, we will increase the frequency with which you 13 14 as a passenger do get challenged for your ticket. 14MR GRAHAM: We do not see in the near term factors that 15 15 would significantly modify what has been a long-term 16 Also, consideration as to whether, when a passenger is underlying growth in the network. The economic cycle will 17 16 challenged and cannot produce a ticket, the level of fine 17 clearly come and go, but our primary concern is in areas 18 is appropriate and whether the level of fine in itself is where we cannot provide the capacity to cater for that 19 an encouragement to take the risk. You'll note that last 18 20 19 growth, and that concern at the moment would be focused on week the minister announced a doubling of the fines 20 21 some of the peak hour crush loads that we are incurring on applicable for fare evasion and other antisocial behaviour 22 21 the Illawarra line because of our inability to put more on the network. So it's a dual strategy of increasing the 22 trains on, solved, of course, by the investment in the 23 likelihood of the number of times a traveller will be 23 Bondi Junction turnback and additional capacity. 24 challenged to provide the ticket and ensuring that the 25 24 penalty associated with taking the risk is significantly 25 Customers' decisions to use the CityRail network will 26 enhanced. 26 be driven by I think the well understood criteria, the 27 27 accessibility, the reliability of the service, the amenity 28 MR COX: How have you approached the question of 28 of the service, and each of those issues with continuous thinking 29 improvement, we've no doubt improved the public perception 29 about what this might mean for cost recovery in the coming 30 30 of public transport and of our services in particular. year? 31 31 32 MR COX: One of the things that you mentioned in your 32 MR GRAHAM: We haven't given any objective assessment to 33 submission is increased attention to issues of revenue 33 that. We do know from the experience of the increasing 34 protection, and I, as a frequent train traveller, have 34 number of transit officers to date that we are certainly 35 noticed this in my personal life. I appreciate that. How 35 improving the number of times passengers are challenged, much more revenue do you expect to achieve in this but I don't know whether Peter would like to add to that. 36 36 37 increased emphasis on revenue protection and how have these 37 estimates been worked out? What implications does that 38 MR SCARLETT: No, we haven't been able to put a figure 38 39 39 have for the level of cost recovery in the next year? around that in terms of what we might expect to be 40 40 occurring, but clearly we are seeing, as we indicated, an 41 MR GRAHAM: The issue of revenue protection, in terms of 41 increase in the travel numbers. trying to understand the possible magnitude of revenue 42 42 43 leakage because of fare evasion, there have been a number 43 MR COX: I'm just wondering, from our point of view, what of approaches and surveys done on that. I think clearly allowance we should make in our own thinking for this 44 44 the most robust methodology is to have an intensive 45 45 change in structure. 46 inspection of tickets over a defined number of carriages, 46 47 counsel the total passengers and identify the percentage of 47 MR SCARLETT: We could look at that. Perhaps getting back

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to you might be the most appropriate thing to do. Again, it's not simply a matter of the additional 1 1 2 2 transit officers, it is a matter of applying what would 3 3 MS CIFUENTES: Your statement that you'll be providing broadly be called intelligence-based policing that will 4 further information on on-time running on a line-by-line 4 allow us to prioritise the allocation of the additional 5 basis I think is most welcome, and I think you were saying 5 transit officers to the areas that our intelligence is 6 that it should be on the web sometime this month? 6 showing us and the transit police intelligence is showing 7 7 us are the more difficult areas. 8 MR GRAHAM: That's correct. 8 9 9 MS CIFUENTES: From a consumer perspective, would it be 10 MS CIFUENTES: What other key performance indicators are reasonable to fund, through a fare increase, or partial 10 you planning to put on your web site? fare increase, these improvements or planned improvements 11 11 in security, I think you said around about \$30m extra on 12 12 MR GRAHAM: A very comprehensive list. It isn't limited 13 13 security and cleaning? Is it reasonable to fund that ahead 14 to simply enhancing the number of lines, long-time running 14 of actual improvements, improvements that can be seen by 15 reporting. There's an increase in the performance measures 15 the commuter? that we are reporting across the range of safety-related 16 16 17 MR GRAHAM: I appreciate the philosophy of that particular 17 matters, security-related matters, a whole range of issues 18 that are important to the customer. I think we're to the 18 question and what's behind it. I suppose, from a customer point this week where we'll be able to provide to you both 19 point of view, they would acknowledge the initiative, but 19 20 obviously, as those initiatives roll out, they will 20 the pro forma and the populated pro forma of that enhanced 21 21 open reporting to our customers in a public light. progressively see the benefit of that. From a financial 22 22 point of view, of course it costs up front and from a 23 MS CIFUENTES: And that will include statistics on, for 23 prudent financial management of the organisation, obviously 24 example, personal injury, crime rates? 24 I would seek to try to progressively recover that 25 25 investment. MR GRAHAM: That's correct. 26 26 MS CIFUENTES: Which I guess leads me to the issue of cost 27 27 28 MS CIFUENTES: Will that also be on a line-by-line basis? recovery, and I take on board your opening comments about 28 29 29 Dr Parry's inquiry. We have heard, though, from STA, or we've had their thoughts on appropriate cost recovery 30 MR GRAHAM: Certainly the on-time running is. I don't 30 31 31 levels for the various businesses. Do you have a view on think the crime rate is. I think we'll step into this and 32 provide a network of that. 32 what might be an appropriate cost recovery level for 33 33 CityRail and how you might define cost recovery, because we MS CIFUENTES: Can you give a broad indication of the 34 34 know there are various measures? 35 trends in that particular area, personal injury, crime, 35 36 et cetera? To the extent that it's linked to a request for 36 MR GRAHAM: The short answer is no, we don't, nor do we a fare increase to reflect those service improvements, that 37 37 believe that is an appropriate decision to be made by 38 would be useful to have some idea of the trend in that 38 railway. It is an appropriate decision for the board of 39 39 commuting. The balance of what should be paid by the user particular area. 40 40 and the taxpayer is very much in line with what public 41 MR GRAHAM: I think the trend is twofold. Prior to the 41 policy issues are about the encouragement of public 42 introduction of the additional transit officers I referred 42 transport, the discouragement of road use, and those 43 to who graduated earlier this week, I think the trends for cross-modal public policy issues are obviously an important 43 44 security incidents on the trains were improving, but the 44 ingredient in the consideration of what the appropriate 45 trends for security incidents on stations were not level may be. I'm confident that that particular issue 45 will receive significant interest in the upcoming inquiry 46 improving. 46 47 47 by Tom Parry. .3/7/03 35 CITYRAIL .3/7/03 36 CITYRAIL

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1		1 ACTION FOR PUBLIC TRANSPORT	
2	MS CIFUENTES: Presumably, though, it is within	2	
3	management's area to look at efficiency in your cost	3 MR COX: We now have a presentation from Action for Pu	blic
4	structure. What initiatives are you taking, or planning to	4 Transport, if you could come up and identify yourselves	
5	take, to identify any possible areas of efficiencies in	5 we will then proceed.	
6	your costs?	6	
7	,	7 MR MILES: My name is Allan Miles, Secretary for Action	m
8	MR GRAHAM: I think the most significant initiative that	8 for Public Transport. I will just go through the slide	
9	is currently being implemented is the broader government	9 presentation. I might skip through some of them,	
10	decision to integrate the operations of Metropolitan rail	10 especially the rail because there are some people more	
11	with State Rail. That project is currently under way to be	11 qualified to talk about rail than I am. I will concentrate	
12	implemented through new legislation by 1 January, and we	12 mainly on the buses. That first overhead is a general	
13	would expect to see significant cost reduction in combining	13 description of our organisation, which is the same from	,
14	two corporate areas of those two organisations into one,	14 year to year.	
15	and that is the major cost initiative that is currently	15	
15 16	receiving considerable attention of management in both		
17			
	organisations.	5	
18 10	These are also a same of other initiatives	0 1 5	
19 20	There are also a range of other initiatives.	0 5	
20 21	Consolidation of signal boxes and the improved efficiency that will flow from that has of course been rolled out as	20 Unfortunately, that never happened, at least until last 21 Friday when I had a discussion with CityRail. I have h.	a.d
		5	au
22	well. So the integration of the two organisations I think	22 no discussion with State Transit on our proposals.	
23	will be the significant issue that will be planned for	23	
24 25	implementation by 1 January. The ongoing benefits, of	When the second submission came, that was to commeron CityRail and State Transit's proposals, which wasn't	
25 26	course we may see the full effect of those.	, i i ·	
26 27	MD COV. I think that sources it. There have some rough for	26 hard because there was nothing in either of them really 27 Next is our proposels on the search of d. It is just to also	
27	MR COX: I think that covers it. Thank you very much for	27 Next is our proposals on the overhead. It is just to show	
28	your presentation and for answering the questions.	that we had quite a lot of ideas about what could be do	ne.
29	MD CDAILAM These 1	29 20 The sector should be first the sector by Newton	
30	MR GRAHAM: Thank you.	30 The next overhead is State Transit's proposals. Next	
31		31 is CityRail's specific proposition. Next is, apart from	1
32		32 one minor new ferry ticket, there is not one firm propos	581
33		33 or decision from either authority. Minor fare rises are	
34		34 left to the tribunal. Major fare prices are left with the	
35		35 Minister's funding inquiry and ticketing changes are lef	
36		36 for the integrated ticketing system which may or may r	
37		37 happen. We are very disappointed that they have faile	a to
38		38 respond to this challenge.	
39 40		39 40 In the channel of any direction from State Transit	
40		40 In the absence of any direction from State Transit	
41		41 about fare levels I have come up with this level of	
42		42 increases. I will concentrate mainly on the issue of cash	L
43 44		fares, which John Stott mentioned earlier. The nextoverhead is the proposed increases. It shows that the	
44 45			ator
45 46		 45 TravelTens and TravelPasses have increased by much gre 46 levels over the last eight or nine years than has the cash 	
40 47		46 fares. We think that is wrong for two reasons. One is it	
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is personalising the people, your good customers, who use a very large increase for the two lower ones, which is by 1 1 2 the system more and also by not increasing the cash fares 2 far - they tell me it is probably 80 per cent of the 3 3 it is slowing down the buses. patronage. It looks like a very large jump, and I am not 4 4 going to excuse that, but I think that is something that is 5 Next, cash fares slow down buses, we have all 5 necessary. Along with that there has to be in increase in 6 experienced that, and I said the trend towards off-vehicle 6 the TravelTens and TravelPasses. 7 purchases was well established until the STA and IPART 7 8 agreed to reduce the discount down to 20 per cent. 8 Next, you can see by the rough calculations I did on 9 9 the back of an envelope type stuff to show that a 3 per Next, State Transit in the last two submissions has 10 cent increase I think could all be applied to, well, State 10 said that the cash fare proportion has fallen from 24 per Transit could get its 3 per cent increase in fares all from 11 11 cent to 20 per cent. State Transit does not say whether 20 cash fares without imposing a very high extra fare. That 12 12 13 per cent is acceptable and, if it is or isn't, what is the 13 worked out at 20 cents, or perhaps 30 cents per adult trip. 14 acceptable level. I do not think State Transit is doing 14 It is a very rough calculation but I don't think it would 15 enough to make these things available. 15 be out more than 10 cents either way. I would like STA to consider putting the whole of the CPI increase, whether 3 16 16 17 I was talking to a girl at my local bus stop who had 17 or 5 per cent, onto the cash fares and not onto the 18 paid \$2.60, had never heard of a TravelTen or TravelPass, 18 TravelTens or TravelPasses. and when we got to Town Hall I took her to the news agency 19 19 20 immediately to buy a \$30 TravelPass. It is a fact that 20 Next, those TravelTens, I have just suggested a very 21 there is a high ignorance that TravelTens are transferable. 21 slight increase to round things off to even dollars. It does not mention this in the brochures or on the ticket. 22 22 23 By that I mean, two people getting on a bus can use the 23 Next, TravelPasses, again, this is a subject we bring 24 same ticket, I can put it in and the person behind me can 24 up every year. We don't think the discount is excessive. 25 25 put it in again. You can't do that with TravelPass because A person has a journey which might involve catching a train 26 that is a once only ticket, but TravelPass you can. State and a bus or a train or two buses and CityRail and State 26 27 Transit is failing to make this fact well known. 27 Transit calculate their purported discount by saying, I 28 28 think it is by including the flag fall each time. CityRail 29 Again with the cash fares, has STA identified areas 29 does not do that because if you go from Ashfield to 30 where cash fares are a problem? I know one where they have 30 Hurstville or somewhere and change at Redfern, the fare and that is in Druitt Street outside Town Hall where they 31 does not increase. I checked about St Marys to Redfern and 31 have employed the very high tech device of a queue 32 32 St Marys to Sydenham is the same fare, but if you got out 33 conductor to put people onto the buses. There are a lot of 33 at Redfern and got back on, it cost you an extra \$2 or \$3, things that can be done. We have raised before the 34 so CityRail does not penalise passengers for changing fares 34 while State Transit does and the combination of the two do. 35 suggestion of a trial of a no cash bus. John Stott might 35 have had the wrong idea. I never tied up the no cash bus 36 36 37 with an express bus. 37 As for TravelPasses, I recommend no increase at all in 38 38 any of those because, as you can see, there has been quite 39 The suggestion that you are paying a reduced 39 large increases over recent years. The "purple" one at the discounted fare for a premium service is not correct. My 40 40 bottom is an anomaly because it went down last year, not 41 idea is that on a very, very frequent route like the 380 41 up. 42 where there is a bus every two minutes that every fourth or 42 43 fifth bus could be a no cash bus, which would mean no real 43 Next, this is the proposed new zone. I discussed this delay for the person who has to pay cash but it would show with Margaret Brazel the other day. I made the mistake of 44 44 them that a no cash bus is much faster. 45 identifying a problem and offering a solution. I should 45 know that from over the years of dealing with authorities, 46 46 47 Next is our proposals for cash fares, in other words, 47 you tell them the problem. The problem, I live at Stanmore .3/7/03 39 APT .3/7/03 40 APT

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so I declare an interest, those inner suburban areas are is not the tribunal's place to discuss this but I think it 1 1 2 cut off by the red TravelPass to major centres, Burwood, 2 is a way that State Transit and CityRail could get extra 3 3 revenue. They might also consider off-bus sales of those Kogarah, Campsie, so rather than suggest a new brown 4 TravelPass zone, as I have there, I leave it to State 4 because I am not one of those cash people who hold up the ransit to come up with some method of enabling those Inner 5 bus paying cash fare for a pensioner ticket. 5 6 West residents to visit those places both on trains and on 6 buses without waiting for the integrated ticketing system, 7 7 Next, integrated ticketing. We think it is basically 8 a good idea but we caution against people expecting it to 8 please. 9 9 be a panacea. We also caution against doing nothing while 10 Next, CityRail fares generally, I will not have a lot 10 waiting for it. There are many things that can be done to say about this, I don't mind if it is a 3 per cent or 5 11 11 without waiting for that to come in. I think State Transit per cent increase for singles, off-peak returns, weeklies, 12 12 and CityRail are sitting on their hands waiting for 13 but not TravelPasses. 13 everything to fall into place in five years time. There is 14 still, despite some initial moves, no input from the 14 15 Next, CityRail weeklies. I did this slide in response 15 commuters, whether it is ours or the Commuter Council or 16 to a comment in one of the CityRail submissions that the 16 other people, into that process. discount, they are asking for a discount reduction in the 17 17 18 metro area. I said that a \$23 weekly from Lawson to 18 I had a nice talk with somebody but that is the last I 19 Katoomba, why not reduce that one? I have discussed that heard from them. That was the day before the Easter show 19 with CityRail and I am happy about leaving it at that. started. Also it has been pointed out to me that IPART 20 20 21 21 itself should have some input into that process because the 22 22 IPART legislation requires it to look at ticketing systems. Next, we have talked for many years about this, the 23 CityRail TravelTen. It is possibly feasible in the CBD 23 24 where all the stations are gated. I have spoken with 24 Next, yearly tickets by salary reduction. I worked 25 CityRail about that and I am happy that they would love to 25 all my life in the Commonwealth Bank and I used to pay off 26 do it but it is just technically very difficult at the my yearly tickets out of my salary every year. That was 26 done through an office in CityRail. That office is now 27 27 moment. 28 28 abandoned. That does not mean that the process does not 29 Next, Day Tripper. Somebody mentioned before that 29 still go on but, as I said, it is more difficult for large they thought the price was very cheap. It is indeed and so 30 30 companies to do it because they perhaps wouldn't know how to do it. However, I spoke to Margaret Brazel the other \$14 or 15 I am sure would not go astray. Bus Tripper is 31 31 State Transit's best kept secret. I asked the fellow at the day and she says there are some very enterprising station 32 32 33 kiosk at QBE on the way up here this morning, I said "Do 33 managers in the city area who go out and sell these tickets you sell them", I said, "Bus Tripper, not Day Tripper", and in large amounts to their corporate customers who pass them 34 34 35 he said, "No, we don't have those", so they are not readily 35 on to their staff, so I am happy about that. 36 available. They are not readily available and in fact they 36 are deliberately hidden by State Transit. A year or two 37 37 Next, I am disappointed there is no input from any 38 ago I got some nonsense from somebody to say they could not 38 other government department apart from Michael Costa and show it on the leaflet because there were too many things, 39 his daily news announcements. 39 40 40 there are already other 63 other ticket prices on there. 41 That is my application for that. 41 Next, with public transport advocates, they are great 42 42 fans of Toronto. Toronto is a very similar size to Sydney. I note the comment regarding the Day Tripper, that 43 That is the way they handle their fares there on the 43 there is still conflict between CityRail and State Transit 44 44 overhead about who gets what share of the pudding. That is a 45 45 perennial problem. Pensioner excursion tickets, of which I Just the closing overhead; and that is all. 46 46 47 am now a proud holder for the first time, I realise that it 47

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MR COX: Thank you very much for your submission. I 1 2 suppose the main issue you brought up was the one of the 3 cash fares and you mentioned the 20 per cent discount for 4 periodical tickets. Do you have a view of what the right 5 discount is or how should we think about that issue? 6 7 MR MILES: I am asked this question every year. Certainly no lower than 20 per cent, possibly 25 or 30. StateRail and 8 CityRail, they talk about this constantly about discounts 9 10 and how they are losing money, but they must also remember they are saving money in printing tickets, in selling 11 tickets, and in the case of yearly tickets they have the 12 money upfront for a whole year before it is actually spent 13 14 by them, so I think they have to recognise the benefits to 15 themselves of that. I maintain the 20 per cent is a minimum, and maybe more. 16 17 18 MR COX: Looking at your fare proposals, you suggest some quite substantial increases in cash fares. If you did a 19 weighted increase calculation for it, might it be 20 substantially in excess of the 3 per cent that State 21 22 Transit is proposing? Have you done that calculation? Is 23 that the case? If there is a divergence, how would you 24 suggest we should think about it? 25 26 MR MILES: First of all, State Transit's figures are often 27 very difficult to match one with another. I don't have the 28 figures available. If it means more than 3 per cent, 5 per 29 cent, 10 per cent, I am comfortable with that, perhaps not 30 happy, because I think something drastic needs to be done 31 to win people off cash fares and put them into a prepaid ticket. That also means possibly some changes to the 32 33 prepaid ticketing system. Somebody suggested that people can't afford a TravelTen but they can afford a six pack or 34 35 12 pack at the pub, so they can afford a TravelTen. Maybe State Transit could have a four-ticket or something, or 36 even as they do every year or the last two years for the 37 38 City to Surf race, they issue a TravelTwo ticket, at no 39 discount, so that possibly even though there is no discount 40 it certainly still saves time on the buses. Does that 41 answer your question? 42 43 MR COX: It does. 44 45 MS CIFUENTES: Just looking again at the proposed

increases in cash fares, the TravelTens, it seems to me 46

47 that your submission doesn't really provide a great deal of

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comfort for those who might be reliant on cash fares from income considerations?

MR MILES: Correct.

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MS CIFUENTES: For someone travelling, let's say three to five sections on a return, they would be paying under your proposal say \$6, there and back, compared to the equivalent of \$3.80 if they could afford to buy a TravelTen. Do you 10 have a feeling at all about the equity issues that might be involved in that given that one of the general policies of APT on fare levels is equity across users and across 12 13 regions? 14

15 MR MILES: I might have to change that slightly. My friends from Public Interest Advocacy may have a word with 16

me. If people can't afford it, you are talking about 17

18 people in full employment who can't get concessions, they 19 still have to pay to catch the bus? A lot of people have

20 concession tickets and if they could arrange their finances

21 they could get, afford, a travel four, five or something

22 like that which is a bit cheaper.

MS CIFUENTES: A TravelTen at a discount?

26 MR MILES: A small discount, yes. I will leave State 27 Transit to work that out. There is also equity for the 28 people on the bus who paid fares and want a quicker trip 29 and are slowed down by not just "Does this bus go to Newtown" but people paying cash fares and they have no 30 31 change or anything. 32

33 MS CIFUENTES: Again, just on the general policy of fare 34 levels, you indicate that APT's general policy is that 35 fares should be high enough to achieve reasonable cost recovery. This is again an issue that is of great interest 36 37 to the tribunal. What would you consider to be reasonable 38 cost recovery? 39

40 MR MILES: Mr Costa said in the paper yesterday or today 41 that 22 per cent was too low. Something like 40 per cent,

42 perhaps, off the top of my head. Sydney is very low cost

43 recovery at the moment so I think it has to be increased

44 and, as John Stott said, for most people the price of the

45 ticket is well down the list of reasons why they do or

don't catch the bus or train. I think there is scope for 46

47 increasing the price of the tickets and increasing cost

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1	recovery through fares.	1 COMMUTER COUNCIL OF NSW
2 3 4	MS CIFUENTES: That would also apply to buses?	2 3 MR COX: The next presentation is from the Commuter Council 4 of New South Wales, if you could place come forward and
5	MR MILES: Yes.	5 introduce yourself.
$\begin{array}{c} 4\\ 5\\ 6\\ 7\\ 8\\ 9\\ 10\\ 11\\ 12\\ 13\\ 14\\ 15\\ 16\\ 17\\ 18\\ 19\\ 20\\ 21\\ 22\\ 23\\ 24\\ 25\\ 26\\ 27\\ 28\\ 29\\ 30\\ 31\\ 32\\ 33\\ 34\\ 35\\ 36\\ 37\\ 38\\ 39\\ 40\\ 41\\ 42\end{array}$	MR MILES: Yes. MR COX: Thank you very much.	 of New South Wales, if you could please come forward and introduce yourself. MR PARISH: Thank you very much for the opportunity to address the tribunal. I'm Kevin Parish, from the Commuter Council of New South Wales. I don't pretend that I'll be able to give you a submission that will adequately deal with the complexities of this issue. One of the drawbacks of being a consumer advocate is that they don't give you the resources to do the consumer advocacy. In this brief session I'll concentrate on the longer-distance travellers and the weekly and periodical users. I'd like to be able to concentrate on all the ticketing systems, but the time just does not allow for that, so I'll concentrate on these others, because when you read the State Rail submission, that seems to be what they're concentrating on. For those who may not be aware, commuter associations came into existence about 1968, and the forerunner of the Commuter Council in about 1972. These organisations have operated actively and continuously since then. One of the main reasons for the creation of these organisations was rising fare costs, and, needless to say, that's been a continuing interest in those organisations. A key point here is that commuters who travel by train to and from work have heavy financial commitments and are very sensitive to fare increases. They need to be able to plan and budget for the years ahead. These days houses are getting dearer and everything, land is getting dearer. You seeds to be a long-distance fare policy so that people can plan. There's nothing worse than getting hit with a \$10 or \$15 a week increase in your fares for which you have not made any provision in your budgeting. I must say at this stage that the Commuter Council has found the authorities with whom we deal, like the
43 44		 43 Department of Transport, the State Rail Authority and the 44 State Transit Authority, to be very conscientious and 45 With the state of the stat
45 46		 diligent, and we believe they do their best under difficult circumstances. In particular, I'd like to express my
47		47 appreciation to such people as Margaret Brazel, Dick Day,
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Peter Dempster, Paul Dunn and John Stott. to them these other issues of safety, reliability and 1 1 2 2 cleanliness are not nearly as important as the speed 3 3 We do not support the current media denigration aspect. I'd admit comfort, of course, is a factor that you 4 campaign. We believe the Millennium train will be a 4 can take into account in determining fares because all the 5 first-class vehicle. We point out that all previous new 5 complaints we get about some of the poorer carriages 6 technologies have had teething troubles and we ask the 6 indicate that that's a factor that they consider is 7 7 tribunal to take that into account. important. 8 8 My friends from CityRail have constantly said that the 9 9 Service frequency of course is a factor that commuters 10 cost of train services, particularly from outer areas, the 10 are also prepared to pay for. So there are lots of things fare revenue collected is decreasing in relation to the that affect the levels that commuters would say is a fair 11 11 cost, and their view seems to be that fares paid by longer fare, and I believe these all have to be identified. 12 12 distance commuters on weeklies and periodicals should be 13 13 People who benefit from them have to be identified, and 14 substantially increased. 14 maybe there have to be targetted fares so that the people 15 15 who benefit from something pay for it. The Commuter Council says that commuters are entitled 16 16 17 to know future likely costs so that they can take this into 17 If fares are to be linked to services and facilities. 18 account in deciding where they are going to live. There 18 it stands to reason that commuters must have a real say on 19 should be a clear government policy indicating fairly 19 whether they are necessary or not and what type should be 20 provided. When we had the old marketing section 15, 20 20 accurately how much they are going to have to pay in the 21 21 years ago we used to try to do this, but today a lot of future 22 22 that seems to be decided without any real consultation with 23 You appreciate that long distance commuter fares are a 23 the commuters at all. 24 fairly significant expense and salary increases can affect 24 25 the ability of commuters to meet their housing, health and 25 There also has to be an acceptable refund for lack of 26 education needs. We acknowledge that commuters have service. This has to be developed and introduced. Maybe 26 27 different abilities to pay or willingness to pay. Some 27 with the new ticketing systems, and so forth, there's the 28 find that to and from work train travel is good value, 28 opportunity of doing that. We don't want to lumber them 29 29 whereas others have great difficulty in affording it. I with an administrative nightmare, but we feel there has to be some way of giving a refund or some sort of other 30 30 know that we've raised that before and I know that we've 31 discussed it with the authorities before, and of course the 31 gratuity for lack of service. 32 general belief is that it's too difficult to take that into 32 33 account when you're determining fares. Therefore, it seems 33 The general concept of fare rises needs to be 34 generally agreed that fares should be set to an affordable 34 carefully considered. Previously it seemed policy that 35 level that can be afforded by the lower paid, with the 35 fares would rise in line with the national CPI - not rail CPI but national CPI - and that railways would budget to 36 taxpayer paying the remainder. 36 37 provide the best possible service that this income would 37 38 It was agreed that some fare payers would be prepared 38 support. If there is to be a variation from this policy, 39 39 then the commuter agreement to the particular improvements to pay more for real improvements in service. As far as 40 the longer distance commuter is concerned, this means 40 is needed 41 actual door to door speed-up of trips. I know that the 41 42 current thing says that the objective is safety, 42 It is considered that the taxpayer - that is, the government - should decide what services and facilities 43 reliability and cleanliness, but I can assure you that, 43 from surveys done, the longer distance commuter wants they will provide and that commuters should decide what 44 44 45 faster trip times, and by that they mean faster from door 45 they want to get that they're prepared to pay for. The to door because a lot of our services don't connect question here, of course, is should honest and well-behaved 46 46 47 properly and that substantially affects their problems. So 47 users pay for revenue protection and security staff. I

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mean, they should be self-supporting financially. They be paid for by the user? Misbehaviour of the community 1 1 2 shouldn't come out of the farebox. I notice that a 2 seems to be a social issue, nothing to do with the significant increase in the cost has been due to those two 3 3 transport operators or the fare payers. So it's very 4 factors. Also, should the ordinary farebox payer pay for 4 difficult to answer your question. 5 the accessible program that's currently going on that costs 5 6 a lot of money? There again that's a community 6 MS CIFUENTES: You've mentioned several times in your 7 responsibility. It should be paid for by the community. 7 submission that if fares are to be related to services and 8 8 facilities, then consumers should have a greater ability to 9 Both of these are items of increasing cost. It should 9 have a say in what those services and facilities should be. 10 be kept in mind that the rail user already pays 10 per cent 10 How do you think that consultation between commuter 11 on their fares to state revenue in the form of the CPI. groups 12 That doesn't seem to be mentioned in the things, but and the transport providers could be improved? 11 13 definitely that's going into state revenue and that should 12 be taken into account. That's all I have to say. 13 MR PARISH: I could speak hours on this subject. 14 15 14 16 MR COX: Thank you so much. What is the view of the 15 MS CIFUENTES: You have only minutes. Commuter Council about a fare increase at or around the 17 16 MR PARISH: What I meant in saying that is that if there's 18 consumer price index? 17 18 a specific improvement identified that could be implemented 19 20 MR PARISH: Well, we've already discussed that. Yes, we 19 and you identify the people who will benefit from that 21 20 improvement, then in the form of purpose, you ask those agree to a national CPI increase, yes. 22 21 people are they prepared to pay for it? That's not hard to 23 MR COX: There was much discussion earlier this morning 22 do. We've done that in the past. 24 about what proportion of the costs of the rail system 23 MS CIFUENTES: Would you say you're generally satisfied 25 should be recovered from passengers, as opposed to being 24 26 paid for by government or by taxpayers. What's your 25 with the level of consultation between the transport 27 thinking on that issue? 26 providers and the general community? 28 27 29 MR PARISH: We've discussed this at length and it's an 28 MR PARISH: I'd have to say no, but I'd have to qualify 29 30 exceedingly complicated question. As I said earlier, some that by saying I'm satisfied the State Rail Authority and 31 people find the existing fares to be beyond their means and 30 State Transit Authority are doing their best. Keep in mind other people find it to be petty cash. Now, if you can't 32 31 that we're all volunteers, we don't get paid, we do this in 33 introduce a system whereby you charge the people according 32 our spare time, and we're just not available to spend the to their ability to pay, the logical way of doing it is to amount of time needed to get a proper consultative system 34 33 introduce a fare that all people can afford to pay and the 35 34 working. Certainly when we had paid staff provided to sort 36 community picks up the difference. 35 of digest all this and tick-tack backwards and forwards it 37 36 helped a lot, but I'd like to see it a lot better. I'm not 38 Certainly there's room for negotiation on targetted 37 quite sure how we would do it, though. 39 improvements. If you go to the commuters in a particular 38 40 area and say, "We're prepared to do this if you're prepared 39 MS CIFUENTES: I'm also intrigued by a comment that you've 41 to pay that", that's fair and reasonable, but at the moment 40 made here that weekly and periodical ticket holders should 42 the feeling is that the fares charged should be affordable 41 not contribute towards the cost of security as they rarely 43 by all of the community and any difference between what 42 use it. 44 they pay and what it costs should be met by the community 43 at large, but also take into account these other factors. MR PARISH: Can you repeat that? 45 44 All these security staff we have on, the Chubb people and 46 45 47 all that, they're costing heaps of money, but should they 46 MS CIFUENTES: Yes. You've said that weekly and 47 periodical ticket holders should not contribute towards the .3/7/03 49 COMMUTER COUNCIL OF NSW

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1	cost of security, presumably on trains and buses, as they	1	UPON RESUMPTION:
2	rarely need it.	2	
3		3	RAILWAY TECHNICAL SOCIETY OF AUSTRALASIA
4	MR PARISH: That's right. They don't put security on peak	4	
5	trains, no.	5	MR COX: Let's resume now with the afternoon session. The
6		6	first presentation is to be made by the Railway Technical
7	MS CIFUENTES: So you're saying because there's no	7	Society of Australasia and I invite you to come forward and
8	security at peak time, they shouldn't incorporate that into	8	to identify yourself.
9	weekly tickets?	9	
10		10	MR LAIRD: Thank you. My name is Dr Phillip Laird and I
11	MR PARISH: They shouldn't include it in the fare at all,	11	appear for the Railway Technical Society of Australasia.
12	no.	12	The submission before you has been endorsed by the National
13		13	Council of the Society, which incidentally is a technical
14	MS CIFUENTES: Thank you very much.	14	society of the Institution of Engineers. Our membership is
15		15	over 800 and we hold each two years a conference on railway
16 M	R COX: Thank you so much. We'll now break for lunch and	16	engineering which is attended by over 400 people.
17	we'll resume at 2 o'clock with the Railway Technical	17	
18	Society of Australasia. Thank you.	18	We note that Sydney is growing, now 4.2m people in the
19		19	Sydney region including the Central Coast. When you
20	LUNCHEON ADJOURNMENT	20	include the Illawarra and the Hunter region, we are now at
21		21	4.9m people, but the rail system is simply not growing fast
22		22	enough to meet the population increase. By fast enough I
23		23	mean capacity as well as the areas in which the system can
24		24	reach with that appreciable population increase.
25		25	
26		26	As noted in the StateRail submission, it needs a large
27		27	government subsidy in the form of CSOs and other payments
28		28	to keep it going. Despite Sydney's CityRail putting on a
29		29	"gold medal" performance during the Olympics almost three
30		30	years ago - how time flies - and despite doing a good job
31		31	most days of moving, for example, today it will bring in
32		32	well over quarter of a million people, mostly into this
33		33	part of Sydney, and take them home again safely tonight, it
34		34	does have some shortcomings which our submission
35		add	lresses.
36		35	
37		36	A task force last year looked at ratings for
38		37	Australia's urban rail systems and we felt on the basis of
39		38	infrastructure, planning and provision that Sydney rated a
40		39	C minus rating. This compares with D for Adelaide, which
41		40	is a small system, not electrified, not growing, as against
42		41	A minus for Perth, which is expanding and the capital funds
43		42	are going in to ensure that the system can cater for future
44		43	growth. If you look at Perth, as indeed in this brochure
45		44	that I would like to table, this is only a week or two old,
46		45	you will see that about ten years ago Perth had about 10m
47		46	passengers a year. With modernisation and expansion it has
		47	now reached 31m. This is from a low base but it shows what
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1	can be done if governments are prepared to invest and	1 t
2	upgrade rail systems. They are projecting by the year 2011	2
3	after completion of the new line to the south-west at	3
4	Mandurah it will be 61m passengers per year.	4
5		5
6	Of course, it is well recognised by government and	6
7	others that CityRail does need more funding. We need more	7
8	rolling stock. I am from Wollongong and if I stand on the	8
9	platform about 7 and what comes into view is not a six-car	9
10	set but a four-car set you can almost hear the collective	10
11	groans from the platform because you know it will not be a	11
12	very comfortable journey and you will expect to see people	12
13	sitting on the steps and standing.	13
14		14
15	The second item in the submission, paragraph 2.2 in	15
16	the main submission, looks at the major catch-up plus track	16
17	extensions that can be considered in various reports,	17
18	including Action for Transport 2010.	18
19		19
20	I leave you with only one thought, how can we get the	20
21	New South Wales Government official Action for Transport	21
22	2010 statement that was issued almost five years ago - how	22
23	can we get that back on track?	23
24	-	24
25	Take, for example, Newcastle track upgrades. Between	25
26	Hornsby and Warnervale it was supposed to be upgraded by	26
27	the year 2007. We don't even have an environmental impact	27
28	assessment, yet this is the track that links New South	28
29	Wales to the large cities of Sydney and Newcastle. It is a	29
30	19th century track. If rail can gain any comfort at all,	30
31	it is from the fact that the road parallel to this track is	31
32	for most of its length a four-lane highway and Friday	32
33	afternoons it is like a giant parking lot, so there are two	33
34	infrastructure issues that need addressing, linking	34
35	Newcastle and north.	35
36		36
37	With inner Sydney, freight trains need separation from	37
38	CityRail's passenger trains. Official government reports	38
39	have looked at that and it was highlighted in the	39
40	Australian Rail Track Corporation's track audit and	40
41	elsewhere that it has been rated as one of the worst	41
42	infrastructure problems in Australia, getting freight	42
43	trains in and out of Sydney without tripping up over	43
44	passenger trains or vice versa.	44
45		45
46	Item 2.4, the Menangle Bridge has been very much in	46
47	the news. It is pertinent to remember that 23 years ago	47

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- the Department of Main Roads had been able to complete with
- 2 Federal funding a road from Campbelltown to Mittagong.
- 3 Here we are 23 years later and we still do not have an
- environmental impact statement or study done, we don't have the corridor protected for what should be a vital piece of
- infrastructure to improve the efficiency of freight train
- operations and also to give both CityRail and CountryLink passenger trains an easier path between Sydney and the
- Southern Tablelands.
- At 2.5, the short north line, I have already
 mentioned, it will be nothing short of a miracle if it
 could be done by 2010 at the present rate. It was supposed
 to be 2007, stage one.
- Item 2.6 in the main submission is interesting because
 here you have premier fares being charged, which is often
 of interest, yet here you have something that really needs
 to be made to work. One gets the impression with the
 Brisbane airport line which opened a bit after the Sydney
 one, it is struggling too, but they are trying to make it
 work, whereas here you have what might be described as the
 dead hand of receivers and managers, and we make some
 suggestions in the submission but you only need to go up to
 Brisbane, either by CountryLink or better still fly up, and
 you can compare at each end the two airport links.
 Where I come from in Wollongong, to get to the airport
 one would have thought that you would have taken a nice
 train up to Hurstville or Wolli Creek and changed, but, no,
 you are told to go into Central and then come back. Little
- you are total to go into certain and incircome back. Entire
 wonder that the two companies that run airport connecting
 buses between Wollongong and Sydney airport find business
- booming! As one operator said to me, people will try it once on the train and never again.
 - If you live on Queensland's Gold Coast, for \$25 you
- can have a limousine come to your door, take you to a train
- by that leaves every half hour, and take you through Brisbane
- 10 city onto the other side and get you to Brisbane airport.
- 11 The level of service we have been offered here is perhaps
- 2 five years behind Brisbane airport.
- 3
- 4 How do we fix all this? The submission, after due
- consideration, is that you can't do it on the existing
- 46 level of fares. You simply can't. It can't even cover its
- 47 operating costs, let alone some infrastructure. So how do
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you increase the fares without seeing loads and loads of MR COX: Thank you very much. I wonder if I can draw you 1 1 2 people vote with their feet and start driving and adding 2 out a bit on your approach to fares and your suggestion 3 3 congestion on the roads? The submission argues that really that fares need to increase. You have raised many issues 4 it has to be a holistic approach where one looks at road 4 in your submission but this is the one of perhaps greatest 5 pricing as well and initiatives such as the State 5 interest to this inquiry, so I would be grateful for any 6 Government's increasing of the parking levy can only help. 6 further clarification you are able to give. 7 7 8 Number four, external costs, I put a question on 8 MR LAIRD: In our submission we say there may be some 9 notice: the submission of StateRail refers to a report, I 9 scope to move with fares, for example, inside Campbelltown. would imagine it is in the pipeline, "Value of CityRail to 10 If you are given a choice of lots of trains, some faster 10 11 the Community of New South Wales". We would love to see it 11 than others, surely that is worth something to you as a 12 as a technical society because we think that when all the 12 passenger, and some of this value should be able to be 13 costings are counted, an efficient rail system must win 13 captured by the train operator. However, if you are living 14 hands down over congestion on the roads. 14 at Richmond, a similar distance away, without nearly the 15 15 choice of trains or the frequency, there is not that scope. 16 We introduce a new item, rail safety at cost. We are 16 probably behind other States. If you look at CPIs, we 17 Secondly, we suggest we are now at a stage we need 17 18 don't have the evidence yet, despite a recent Bureau of 18 more than CPI to try and get some scope for this long 19 Transport and Regional Economics report, the costs dealing overdue catch-up and Ron Christie's \$20 billion over a 19 20 with the costs of rail accidents, there is not sufficient 20 decade. We were given advice in New York city that it was 21 data as yet, but given 12 rail accidents in New South Wales 21 \$5.5 US billion - sorry, a similar amount over a five-year 22 22 period, as opposed to Ron Christie's suggestion of \$20 between August 1998 and August 2002 it is not a very good 23 record and when you again look north to Queensland, if they 23 billion. More than CPI. As a member of APT and in its own 24 can have automatic train control or automatic train 24 right I support very much the approach taken by APT this protection systems that will not only stop a train at a red morning, that for example the pensioner concessions, \$20, 25 25 26 signal but also stop a train whose speed is exceeding that 26 the only time it has been up in the last 15 years was with 27 of a posted limit, going too fast around a curve, if they 27 the GST. It has to be the travel bargain of the universe. 28 can afford it maybe we should be looking at it, at least in 28 29 some applications, for example, sustained downhill grades. 29 There is a need for integrated ticketing, something 30 This is more not so much within Sydney but between Sydney 30 that Melbourne has had for years, with other modes; make it more attractive, user friendly, but don't sell it too cheap 31 and the outlying greater metropolitan areas. 31 32 32 is what we are saying. 33 In conclusion, Sydney needs a new approach to 33 transport. AusLink, the Federal Government's integrated We are also cognisant that even if you doubled the 34 34 transport plan, may help but it really needs in our 35 35 CityRail fares you would still need a joint CSO and if you 36 submission a lot more vision and leadership from New South 36 w vere to double them within a year, you would throw heaps of people off them, so it has to be with road pricing and we 37 Wales authorities and we would dare to suggest some more 37 38 stability at the top at the Chief Executive level, where 38 are very much attracted to the London situation where on 39 39 the 17th of February this year they brought in congestion you now get a prize if you survive more than 12 months. This vision in leadership extends to advanced planning with 40 pricing at 5 pounds to cross the city boundary and it is 40 41 corridor protection and, as we speak, we note that we will 41 working. Not only is it reducing road congestion, it is 42 have a Western Sydney orbital by 2007. It is helped along 42 also generating funds for public transport and the flip with over \$300m of Federal funds, it will be a tollway, but 43 side is in the three-month report which was recently made 43 available public transport usage has gone up and road 44 when will we ever see a Western Sydney orbital railway 44 line, which is surely necessary to take us through this 45 congestion has gone down. What we are asking is, please 45 could IPART one day look at road pricing as well as fares? 46 century? Thank you. 46 47 47

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MR COX: I don't know whether you were here when Vince 1 1 What we are seeing is the capital works budget being 2 Graham presented the CityRail presentation but he produced 2 squeezed year in and year out across the system as a whole 3 figures that show that the level of cost recovery has 3 and I don't think we are keeping up with CPI with the 4 fallen quite substantially in recent years. Suppose we 4 fares, so you see more and more squeeze on the capital don't put fares up or don't put them up by very much and 5 works budget to the point where it hurts. The ability to 5 6 the level of cost recovery continues to fall. What are 6 plan for the future is just so compromised. Let me give 7 7 you an example. When Menangel Bridge was declared unfit your views of the likely consequences for CityRail in that 8 8 for use on or about 27 March, many people were surprised. scenario? 9 9 They felt that the one at Wagga Wagga would have been, you 10 MR LAIRD: Not good at all because I think on two 10 know, from the other side of the world, you would have thought, "major New South Wales bridge beginning with M 11 approaches, one, low fares are no substitute for a good 11 12 service. At the end of the day, not everyone but I think has 13 most people are looking for improved service. That is what 12 gone, it must have been the Murrumbidgee bridge at Wagga, a determines how most people will choose, "shall I catch a 1880 steel structure". 14 13 train or shall I drive in" - level of service. 15 14 16 15 One would have thought by now Rail Infrastructure 17 Secondly, I think when it becomes underpriced it in 16 Corporation, despite the uncertainty of whether this track 18 time becomes undervalued. We should try to avoid the 17 will be handed over into governmental agreement to the situation that the Warren Centre described so well, we have Australian Rail Track Corporation, that they would have had 19 18 20 to avoid seeing public transport being regarded as welfare 19 a design for the new bridge. But for cost cutting or 21 on wheels. It has to reach a lot more of the population 20 whatever, the intention is to go out and get a design and 22 than it is at the moment. 21 build contract which only means it will take longer to 23 22 build. Take, for example, the Action For Transport 2010, 24 The other point I make is that in the last decade it 23 the failure to be able to deliver that commitment which was 25 seems that road vehicle kilometres in Sydney have gone up 24 judged was needed in the 1990s for including the separation roughly 25 to 30 per cent. I don't think rail has gone up 25 of freight and passenger trains between Hornsby and 26 27 anywhere near as much as that. Maybe across Australia at 26 Warnervale plus some track straightening and upgrading. 28 20 per cent. If you extrapolate this out another ten 27 Not delivered. Where I live by 2010 is there any chance we 29 years, what will we have are trains that no one wants to 28 will have a new Waterfall through route that was raised in 29 30 ride on and roads that are totally congested. New York the 1990 report? This is the problem, that the capital 31 City had to face the very same problem. It had a run-down 30 funding gets squeezed and the operating subsidies keep on blowing out and blowing out and I suggest eventually they 32 system that was covered with graffiti and through a 31 33 succession of political leaders who showed leadership, they 32 become unsustainable. said, "we will make this system work" and they were able to 33 34 35 turn it around within a decade. I am not saying we have 34 Other things have to go up as well. Petrol goes up, 36 got as bad as New York was 20 years ago but what I am 35 we wear it; interest rates in the past have gone up, we 37 saying if we continue our present trends for another 36 wear them; property prices go up, people still buy; 38 decade, this is where we are heading. 37 transport, why should it be subsidised by Australian rail? 39 38 40 MS CIFUENTES: The prospect of \$20 billion over a decade 39 MS CIFUENTES: A lot of the issues you raise I think are 41 plus whatever funding the Government puts in already just 40 very, very interesting but unfortunately are outside this 42 for operating expenses is quite frightening. Do you have a 41 particular review and probably more appropriate to the 43 view on what the contribution from fares to that capital 42 review that Dr Parry is conducting. I think those issues, 43 to what extent should public transport be subsidised, how 44 expenditure program should be? 45 44 you fund major capital works programs, would be of 46 MR LAIRD: I would not like to put a percentage figure on 45 particular interest to that review. 47 it. I would suggest that it is too low at the moment. 46 47 MR COX: Thank you very much for your submission. .3/7/03 57 RAILWAY TECHNICAL SOCIETY .3/7/03 58 RAILWAY TECHNICAL SOCIETY Transcript produced by ComputerReporters Transcript produced by ComputerReporters

BLUE MOUNTAINS COMMUTER ASSOCIATION 1 1 2 3 MR COX: The next presentation is from the Blue Mountains 3 4 Commuter Association, so I invite you to come forward and 4 5 introduce yourself. 5 time. 6 6 7 MR TREVASKIS: Thank you, Mr Chairman. I'm 7 8 Paul Trevaskis. I'm secretary of the Blue Mountains 8 9 Commuter Association. 9 10 10 In the last three months we have had a couple of 11 11 12 normal meetings and we've also had a number of think-tank 12 13 meetings because of the issues that Mr Costa has put in 13 I'd be in real strife. 14 front of us. The members agreed that, yes, we'll agree to 14 15 a CPI increase, but they consider - and this is in our 15 submission - that at the moment it would not be, let's say, 16 16 17 accepted by the community to have any more increases in 17 18 fares above the CPI at this juncture, especially when there 18 19 are a number of issues with our timetable which still have 19 to be addressed, and there are others. So what we decided 20 20 21 to do, the executive, is to look at other ways of trying to 21 22 22 improve the economic stability of State Rail. 23 23 24 What is a bit disconcerting is when we looked at the 24 25 report - and I don't wish to speak to the report in full -25 26 we felt cost savings such as the transit officers, on which 26 wonder. we received information, and perhaps CityRail reps might be 27 27 able to confirm this, at one particular station where they 28 28 were selling 50 tickets they're now selling 350. So in our 29 29 30 submission we stated that it was a positive that they 30 31 employed the transit officers to increase the farebox, and 31 even this morning it's \$15m they've lost. Well, in the 32 32 33 last five years, or three years, the amount of money that 33 34 has been lost in the outer areas is quite substantial. 34 35 I know we're not supposed to talk about concessions, but 35 36 the association is in agreement that the concession fare 36 should go up, but that includes a proportion of that to go 37 37 38 to the private bus system, which we'll address in other 38 39 39 would be a help. reviews 40 40 41 After listening for a number of days at the Waterfall 41 42 inquiry, I got the impression that there's room for 42 43 engineering excellence, the amount of money that's spent in 43 the upgrading. It's not only from the point of view of 44 44 45 lost patronage through the upgrading programs on the 45 continuous weekends; it's noticeable on weekends, where 46 46 47 they are not fully providing the service, and if you 47

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compare the numbers on the coaches it's another story. 2 We know that from July onwards there will be an improvement

in the way they restructure or upgrade the system but I think, looking at that, we should get it right the first

Once again, with regard to the Waterfall inquiry, there doesn't seem to be a system within that area of quality control, quality auditing, et cetera. I don't want to get too personal, but I've worked in Telecom. We used to deliver material under an inspection system. It worked the first time and, if it didn't, I'd get a phone call and I believe they should be looking at a better way of introducing new rolling stock, not like we had with the

Tangara and certainly not with the Millennium. We cannot afford to have new product which is not fully prototype tested, so that when it is delivering, CityRail doesn't have to draw it off the system. This is a bad image for CityRail - "Oh, we've got a new train, but we have to take it off because it's breaking down." Some of the issues there, I begin to wonder about the technical expertise, because if it's interrupting the electrical system, there's something wrong with the radio frequency and I begin to

I don't want to get into that too much because the members did look at ways and means of increasing the farebox without increasing the fare, the marketing system. We're getting told it's on the web. Not a lot of people use the web, or they can't afford the web because you have to have a computer and all the ancillary products that balance that, and you've got to pay. Actually what we're feeling is State Rail is saying, "We'll give you the information, but you pay for it by having your own web site." I have one because it is helpful for all the

- members, but we feel that marketing in the local papers
- The overlay of all this, it's put IPART I believe in
- an awkward position. Each year we come along faithfully
- and listen to everybody and we only had IPART to think
- about, but last night I went through and at the moment
- there's an inquiry from Mr Tom Parry, Mr Barry Unsworth,
- lease of track, the Waterfall inquiry, the Millennium
- train, the Menangle Bridge inquiry, integrated ticketing,

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1	transit police, which we agreed, but that still has a few	1	apart. We feel there should be more local content.
2	tweaks there, reorganisation of State Rail and rec.	2	
3	Hopefully out of that we should get a quality management	3	You capture those that are using the system every day.
4	system, reorganisation of the transport in New South Wales	4	They have notices on the station, et cetera. But you have
5	and the problem there with planning, going to New South	5	the part-time people that make it in the Glenbrook car
6	Wales planning, the rail regulator. Then we have the	6	park, commuter car park. Sometimes it's full to the brim,
7	customer charter and we haven't got around to looking at	7	other days it isn't. We have a casual, permanent part
8	the budget papers and the Auditors-General report. So the	8	time; it's fluid.
9	secretary thinks, "Bloody hell, how am I going to get"	9	
10		10	I noticed quite significantly when you do use the
11	MR COX: It's a full-time job.	11	system on the weekend the number of people that get on the
12		12	train, they stop at Parramatta, Blacktown, Penrith, "Oh,
13 N	MR TREVASKIS: Then of course you have the competition of	13	this is a nice train", and they're getting on the
14	roads, and we know about congestion. The information	14	Intercity, which is 20 years old. It will be interesting
15	received about the congestion issue in London, they've	15	what they comment on the Millennium. It's targetting these
16 in	mproved their patronage onto the transport system by about	16	other people that usually are casual. If you can get them
17	30 per cent. So I think there are lessons to be learned	17	on the weekend, there's a better chance you can get them
18	there.	18	through the week too. So that's one of them.
19		19	Unfortunately, where we used to have a local radio station,
20	Overall I think I'll leave it that our proposal is	20	2KA, that's gone. You don't get that capture anymore.
21	about trying to get extra money for State Rail within the	21	
22	system itself, but we'll certainly be going to the other	22	MR COX: Thank you very much. I think we understand the
23	inquiries in support of public transport. That's why we're	23	submission.
24	here. I don't think I need to say any more at the moment.	24	
25		25	MR TREVASKIS: Thank you very much.
26	MR COX: Okay. Thank you very much. I was interested in	26	
27 y	your submission that you devoted some considerable time to	27	
28	issues of passenger information. There's great interest in	28	
29	the presentation by one of your members on what happens	29	
30 v	when there's travel at the weekend. I was impressed indeed	30	
31	by his detailed understanding of the rail system. I don't	31	
32 1	know whether you were here earlier today when Vince	32	
Grah	am	33	
33	talked about those sorts of issues. Do you feel that what	34	
34	he was proposing meets your requirements? If not, what	35	
35	more might be considered by CityRail?	36	
36		37	
37	MR TREVASKIS: I think our vice-president put that	38	
38	together. He's using the system every weekend. What I	39	
39	think would be best in that case is to talk to CityRail	40	
40	about that paper to improve the information.	41	
41		42	
42	Our major concern which has happened on the mountains	43	
43	is publishing in the local Blue Mountains Gazette because	44	
44	people aren't ringing 131500 or they're not getting it off	45	
45	the web. I use the CityRail web site and they keep	46	
46	changing things. I don't know. Every department keeps	47	
47	changing the format and you get lost and it all falls		/_ /
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one per cent being 1.68 million for a one per cent increase 1 1 2 STATE TRANSIT AUTHORITY 2 in fares. Your suggestion was increase the cash fare as a 3 3 penalty that would increase it by, say, 30 cents per trip 4 4 and that would be an increase of, say, 10 to 15 per cent, 5 MR COX: The next item is the State Transit Authority to 5 say one to two sections or three to five sections, say 6 respond. I wonder if you're in a position to do that. 6 10 to 15 per cent. That I think is probably outside what 7 7 we're looking at as far as this particular fare increase is 8 MR DUNN: My name is Paul Dunn, General Manager Finance 8 concerned. and Business Services, and with me is Paul Schuman, our 9 9 financial planning manager. Apologies for Mr Stott, who is 10 MR DUNN: If I could add there, we support the objective 10 otherwise engaged in a meeting. The issues for the STA to of that; that is, to get transactions off the bus, improve 11 11 respond to are essentially from the APT presentation, and times and security, and so on. That should be accommodated 12 12 with the smartcard system, where most travellers would have 13 we'll deal with them in sequence. You might explain what 13 14 the particular issue is, Paul, before we can respond to it. the smartcard in their wallet or in their handbag. 14 15 It's off-peak fares? 15 16 16 MR MILES: Why would they have a smartcard and the 17 MR SCHUMAN: Allan, you mentioned the availability of 246 17 TravelTen when they haven't got an 11.30 TravelTen now? 18 travel tickets. I think John mentioned this morning where 18 we have the blue TravelTen costing \$11.30, that's sort of 19 MR DUNN: The money that they can afford to put on a 19 less than a packet of cigarettes today, and we'd be looking 20 20 smartcard is a matter for the individual. What we're 21 towards integrated ticketing being the next big leap 21 suggesting is that if someone goes to the trouble of having 22 forward in ticketing and in fare structure. 22 a smartcard in their wallet, they should be able to access 23 23 the most cost effective fare or ticket for the particular 24 MR DUNN: I might add there that we took a conscious 24 journey that they want to take. It's not an issue of the 25 25 decision some several years ago now to put on hold any amount of the money of the card. further product development because then the integrated 26 26 ticketing project was imminent. Now, that has suffered 27 27 MR MILES: I don't agree with that. 28 some delay through legal cases, and so on, so I guess that 28 29 29 opportunity has been lost. But the smartcard will in fact MR SCHUMAN: The level of discount that people will 30 provide that sort of flexibility that I think they're 30 purchase with their smartcard concerning whether they 31 seeking with discounted infrequent travel and return 31 purchase a \$20, a \$50 or \$100 smartcard ticket, that's to 32 travel. 32 be decided, but there will be discounts. 33 33 34 MR SCHUMAN: The STA off-peak fares that you mentioned, 34 You're against the increase in travel pass fares. We mentioned the discount being currently of the order of 37 35 Allan, the possibility of them, firstly, concessionary 35 holders can travel any time on the system. There's no 36 36 to 46 per cent -restriction to when they can travel at the moment. So PET 37 37 38 or any concessionary holder can travel on the system at any 38 MR MILES: On your calculations. 39 39 time of the day or night. We believe the discounts that 40 you mentioned for travel pass at roughly 37 to 46 per cent 40 MR SCHUMAN: On our calculations, yes. So we believe that, again, that needs to be looked at in terms of the 41 discount, they're too high at the moment, so we'll be 41 42 attempting to bring those down. So we're saying off-peak 42 migration to integrated ticketing. 43 fares, but the current level of discount is quite 43 substantial. People can avail themselves of those tickets. 44 Now, you mentioned the trial of a non-cash bus. The 44 45 45 problem with that is, I suppose, introducing that concept Now, you mentioned the possibility of a penalty for uniformly across the network. If it were introduced on 46 46 47 cash fares, and we looked at the \$5m 3 per cent increase, 47 just one route and not on other routes, it may not get

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1 2	general acceptance or it may sort of fail because of that.
3	MR MILES: Or it might succeed significantly.
4	
	IR SCHUMAN: We couldn't introduce it across the network.
6	
7	MR MILES: No, I understand that.
8	
9	MR DUNN: An issue was raised about the availability of
10	the bus tripper product. Correct, that is not sold on bus.
11	There is a restriction on the capacity of the ticketing
12	machines, and that certainly couldn't have been
13	accommodated. Also, we have a network of some 400, 500
14	ages who sell pre-sold tickets, prepurchased tickets.
15	That's really a matter for the agent to carry the stock,
16	because obviously they have to pay for it prior to it being
17	sold to a passenger. Quite clearly, the demand for it is
18	such that the agents aren't prepared to stock it. So the
19	availability is very restricted amongst our agency network.
20	
21	MR MILES: Am I allowed to interrupt?
22	
23	MR COX: Perhaps you might let him finish and we'll give
24	you a chance to add further questions at the end.
25	
26	MR SCHUMAN: On the pensioner ticket mentioned in your
27	slide presentation, as you know, the pensioner excursion
28	ticket's encoded on the day, for the day only. It is also
29	sold at CityRail railway stations
30	
31	MR MILES: I'll withdraw that.
32	
33	MR SCHUMAN: Okay.
34	
35	MR DUNN: The rest are just observations we made.
36	,
37	MR SCHUMAN: I think there was one more point, the
38	3 per cent or 5 per cent. We believe that, as you pointed
39	out, Mr Chairman, more than 3 per cent is required to cover
40	the costs, your costs, and replace assets, and a fare
41	increase in the range 3 to 5 per cent is what State Rail
42	indicated it would support.
43	**
44	MR MILES: Thank you for that. I don't accept or agree
45	with it, but anyway.
46	
47	MR COX: Do you want to make further comments?

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MR MILES: No.

34 MR COX: Thank you very much. We might now ask State Rail5 to respond to issues raised.

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CITYRAIL This was the thrust of that submission. The issue of 1 1 2 2 course is to what extent that can be funded from the 3 3 MR COX: When you're ready, Vince. various sources, including the farebox. 4 4 5 MR DAY: Graham Edward hasn't been here for the whole 5 He I think also raised the issue of action for 6 session, so we thought it would be better if I went through 6 transport and the fact there were a lot of significant 7 7 some of the general issues. investments discussed at that time. Basically that is also 8 a subset of, I think, the Parry inquiry issue. To the 8 9 I will start off by saying it was worthwhile to listen 9 extent there are substantial funding requirements, the 10 to the full inputs we've had today. We appreciate that. 10 sources of those funds and how to balance the competing As Allan Miles, from Action for Transport, said, his main 11 11 requirements needs consideration. comments were about the bus industry. He did of course 12 12 raise the comment that this year's submissions were very 13 13 I should point out that the new Department Of 14 general. We would point out there, as Vince Graham said, 14 Infrastructure Planning and Natural Resources would in part 15 that because the Parry inquiry is going ahead at this 15 try to reconcile some of those issues raised. At the same stage, we feel it's more appropriate to limit all our time, I think it's worth noting that State Rail itself has 16 16 17 discussions until that's completed. 17 made substantial financial commitments, many of which are 18 18 covered in Action for Transport in the last few years, in 19 Kevin Parish from the Commuter Council commented at 19 terms of both buying additional rolling stock to meet length on some issues. In particular, he raised the issue 20 20 growth and providing some of the additional trackwork 21 of the need for a long-term fare policy, which I believe is 21 required to own those trains. In part of the service 22 a worthwhile initiative to consider. Kevin's key comment 22 improvements we were referring to we're saying we are 23 was that volatility in fares can be very difficult for 23 seeking to lift the level of service at the present time. 24 people who pay a large amount of their salaries in commuter 24 25 tickets. This certainly points towards a direction of a 25 There was also the issue of safety and speed controls 26 26 sustained fares policy, which, of course, is also valued to raised, but, in essence, that's a matter that's under 27 capital planning generally. 27 inquiry at Waterfall at present. I think it's 28 28 inappropriate to comment on those issues more at this 29 29 Kevin also raised the issue of a low fares policy, the stage. 30 implication being that the additional funding would be met 30 by the taxpayer generally. I believe the issue we face 31 31 The last speaker was from the Blue Mountains Commuter there - it's been discussed, of course, many times at IPART Association. He noted in particular the issue of frequent 32 32 33 hearings - is the government has a fairly extensive safety 33 possessions on the network and the detrimental effect on 34 net for low-income people. The issue we find is that a 34 patronage. It was pointed out that a new possession regime 35 large number of commuters, certainly on the rail system, 35 which basically creates systematic possessions on are relatively well paid. An issue then becomes one of essentially a 12-, 13-week cycle is being introduced from 36 36 37 whether those people should have heavy cross-subsidies from 1 July, and I think it will assist in providing stability 37 38 general taxpayers. I think that issue requires more 38 in terms of customer behaviour and reducing to some extent 39 consideration. 39 the amount of possession. 40 40 41 I turn to this afternoon's session. Philip Laird, 41 The final issue Paul made was that there are a very 42 from the Railway Technical Society, raised very much the 42 large number of inquiries on at the present time, and I certainly understand that. I would stress this is part of issue of how we inquire, in terms of discussing focus on 43 43 how much funding one might need and how it can be 44 the government's overall commitment, as you're aware, to 44 look at all aspects of the rail industry. We're seeing 45 obtained I think he demonstrated very much the issue that we that in terms of the various inquiries put forward. I 45 46 46 ourselves sought to indicate, which is the funding 47 hope, in general terms, that covers the main issues raised.

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47 requirements for both sustaining the railway and coping.

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1	
2	MR COX: Thank you very much for that. I think that
3	probably does cover the issues raised. At this stage it's
4	now up to me to close our hearing for today. I thank
5	everyone who came and made a constructive contribution. I
6	think it has quite substantially helped Cristina's and my
7	thinking as to how we move forward from here. I'm grateful
8	for that.
9	
10	We are required to make decisions for fares to come
11	into effect on 1 September. I imagine the authorities
12	would like some knowledge in advance of that, so I guess
13	we're looking at trying to bring down the report by the
14	middle of August. Once again, thank you very much for your
15	attendance and constructive participation.
16	1 1
17	AT 2.56PM THE HEARING ADJOURNED ACCORDINGLY
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