

INDEPENDENT PRICING AND REGULATORY TRIBUNAL

PUBLIC HEARINGS INTO METROPOLITAN WATER PRICING

Tribunal Members

Dr Tom Parry - Chairman
Mr James Cox

Held at the Metro Inn
512 Pacific Highway, Gosford, NSW, 2250

On Tuesday, 10 December 2002, at 1030am

INDEX

Page No. Organisation and Representatives

3 GOSFORD CITY COUNCIL

(Peter WILSON, Rod WILLIAMS
and John DAVIS)

20 WYONG SHIRE COUNCIL

(John DAWSON, David CATHERS, Ken GRANTHAM
and Graeme THOMAS)

36 GOSFORD/WYONG JOINT WATER AUTHORITY

(David MURDOCH)

46 CENTRAL COAST COMMUNITY ENVIRONMENT
NETWORK

(John ASQUITH)

.10/12/02 2

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1 DR PARRY: We might get underway, even though it is a
2 couple of minutes early. For the record, it is 10
3 December and the tribunal is holding its public
4 hearings into the pricing determinations for Gosford
5 Council and Wyong Council.

6
7 The tribunal has released its issues paper with
8 respect to the councils as well as to Sydney Water,
9 Hunter Water and Sydney Catchment. We have received
10 submissions from the councils, which are on the
11 public record.

12
13 Today's hearings give the tribunal an
14 opportunity to just explore some of the main issues
15 that the councils have raised in their submissions.

16
17 GOSFORD CITY COUNCIL

18
19 DR PARRY: Without taking any further time, I might ask
20 you to just formally identify yourselves for the
21 record and proceed with your presentation, and we
22 will have some questions at the end just to cover
23 some of the issues.

24
25 MR WILSON: Peter Wilson, General Manager of Gosford
26 City Council.

27
28 MR WILLIAMS: Rod Williams, Director of Water and
29 Sewerage.

30
31 MR DAVIS: John Davis, Gosford Council.

32
33 DR PARRY: Thank you.

34
35 MR WILSON: Thanks very much to the tribunal for giving
36 us the opportunity to give this presentation today.
37 Obviously what we will be doing is quickly
38 reflecting on the submission which the tribunal has
39 already been provided. We will go through that
40 relatively quickly given the short time frame.

41
42 In the time frame that we have available, I
43 would just like to go through and briefly give a
44 description of Gosford City Council, our directions,
45 quickly look at the matters from the previous
46 determinations, issues raised by IPART, the Halcrow
47 Water Agency Review, issues facing council and our
48 proposed maximum charges for the period 2003 to
49 2005.

50
51 Some background information: I am sure
52 everybody knows that Gosford City covers an area of
53 about 1028 square kilometres and has a population
54 now estimated at over 160,000. Anticipated growth
55 is to 177,800 by the year 2021, per New South Wales
56 planning, although we believe it will be greater
57 than that. The current number of water assessments
58 is 63,386 and sewerage assessments 61,467.

.10/12/02 3 GOSFORD CITY COUNCIL

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1
2 Now looking at the joint water supply scheme
3 which shows both Gosford and Wyong, obviously
4 Gosford and Wyong operate a headworks scheme and as
5 well as that the councils individually operate their
6 own water distribution schemes. The major
7 components in the water scheme are Mangrove Creek
8 Dam with a tunnel across to Wyong River. We have
9 the Mangrove Dam weir, from which to treat we pump
10 up to Mardi Dam to our treatment plant at Somersby
11 whereby we then distribute it through numbers of
12 reservoirs throughout the Gosford area.

13
14 As I have already indicated, there are linkages
15 then from Mangrove to Wyong River and hence down to
16 the Mardi treatment plant. Water is able to be
17 brought back into Gosford via a coastal connection
18 which doesn't operate continuously, but certainly
19 operates for approximately six months of the year.

20
21 With the sewerage schemes, both Gosford and
22 Wyong councils operate these schemes individually.
23 The major components of the Gosford scheme are the
24 Woy Woy treatment works, the Kincumber treatment
25 works and we also have an outfall which goes out
26 through a location known as First Point.

27
28 Gosford Council is a local government authority
29 as well as a water authority, hence its processes
30 are more consultative I believe and certainly more
31 transparent than a single water authority entity. I
32 want to go through a number of the processes that we
33 go through when we consult with the community in
34 determining the levels of service that we are to
35 provide.

36
37 We developed what is known as a city management
38 plan which is a requirement under the Local
39 Government Act. The city management plan is
40 actually a suite of documents which includes our
41 five-year strategic plan, our annual state of
42 environment report, our three-year capital works
43 program, the annual budget and also the annual
44 revenue policy.

45
46 Just in relation to the city management plan,
47 the process we go through is quite extensive. We
48 actually start to workshop that document in July
49 each year. Following workshops with the community
50 we then follow that up with workshops with
51 councillors and staff and a draft suite of documents
52 is prepared. They then gone out on exhibition,
53 following council's authorisation to that.

54
55 Following exhibition, or during exhibition, we
56 have public meetings and it is finally decided by
57 council in June as to the final make-up of the suite
58 of documents being the city management plan.

.10/12/02 4 GOSFORD CITY COUNCIL

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1
2 In the city management plan we detail what
3 services we are going to be providing as a local
4 government authority. One of those is obviously
5 water supply and sewerage. Each of the activities
6 we are involved in includes objectives and in
7 relation to water and sewerage the objectives
8 included in the city management plan are to meet the
9 community's needs by providing a high quality water
10 supply complying with recognised drinking water
11 standards through the planning and development of
12 water supply schemes and the operation and
13 maintenance of existing installations.
14
15 The objective is to transport and treat
16 sewerage for disposal by developing works and
17 pricing and maintaining existing installations to
18 provide services fit for customers' purposes and in
19 an environmental sustainable manner.
20
21 As both a local government authority and a
22 water authority, we operate in a very complex and
23 highly regulated environment. This next overhead
24 shows that obviously we are a water supply authority
25 operating under the Water Management Act 2000. We
26 are also a local government authority operating
27 under the Local Government Act 1993. There is a
28 Gosford agreement between Gosford and Wyong councils
29 with regards to our joint headworks operations.
30
31 Gosford is also a member of the Water Services
32 Association of Australia. We go through public
33 accountability through a number of processes,
34 including obviously Gosford City Council itself and
35 the process that I have already described through
36 the Independent Pricing and Regulatory Tribunal,
37 through DLWC, through the Department of Local
38 Government, the Department of Health, through the
39 EPA and also through Treasury, so there is no doubt
40 that we are certainly well scrutinised in our
41 operations - and I would suggest overly so. We also
42 under the National Competition Policy operate as a
43 category one business.
44
45 In relation to matters from previous
46 determinations, two of these, certainly the largest
47 one was the pay for water use, moving to a two-part
48 tariff to meet COAG and National Competition
49 requirements, and Gosford Council has done that
50 during the period since the last determination.
51
52 To ensure also that we met or certainly
53 satisfied the needs of perhaps our lower income
54 areas, especially in relation to our pensioners, the
55 council was adamant that we would continue to give
56 pensioners subsidies so that the move to the new
57 water charge, the two-part tariff, would not impact
58 on our pensioners and that has been the case with
.10/12/02 5 GOSFORD CITY COUNCIL
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1 pensioners' subsidies relating to water usage or
2 water consumption.
3
4 Issues for consideration in our submission were
5 raised by IPART through the June 2002 issues paper
6 and also through discussions with IPART. The issues
7 I want to reflect upon are the provision of services
8 for willingness to pay and customer perceptions,
9 service standards, level of service and the
10 regulatory framework in which they are determined,
11 dividend payments to council, time period of
12 determination and demand management.
13
14 In relation to customer perception and
15 willingness to pay, council undertakes an annual
16 survey for all its services as a local government
17 authority. This is one in a number of ways in which
18 council obtains feedback and comment regarding its
19 operations, obviously including water supply and
20 sewerage.
21
22 Annually council undertakes a survey of
23 constituents through the Hunter Valley Research
24 Foundation. The latest of these reviews was in
25 September 2002 and we have just recently received
26 that document. The survey involves the survey of
27 some 500 residents. There has been some comment as
28 to the accuracy of that survey.
29
30 Without going into too much detail about the
31 mathematical analysis of it, the accuracy is
32 actually to a plus or minus 4.5 per cent as advised
33 to us by the Hunter Valley Research Foundation.
34 Basically if you get a response then it should be
35 equivalent to a response within plus or minus 4.5
36 per cent if you actually surveyed the whole of the
37 community.
38
39 We believe it is an accurate way to go about
40 undertaking the survey and it looks at a number of
41 issues and, as I have mentioned, water supply and
42 sewerage is certainly one of those. When we say
43 that we get 500 completed surveys, we actually get a
44 78 per cent response rate, so there is actually 143
45 that decline, so we are going out there looking at
46 650-odd to start with. It is 500 completed surveys
47 that we are talking about.
48
49 This is just a part of the survey and it
50 relates to the importance and the satisfaction
51 rating of the services that council provides. It is
52 a score out of 5, basically from low importance to
53 high importance, low satisfaction to high
54 satisfaction, obviously 1 being low and 5 being
55 high.
56
57 Looking at the results on water quality and
58 reliability of water and sewerage services, the
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1 results in 2002 are 4.8, 4.8 and 4.7. 4.8 is
2 actually the highest score we get as a local
3 government that we provide for any service. 4.7 is
4 the second highest. So far as importance to our
5 community, water supply and sewerage are the most
6 important.

7
8 We also then ask whether our customers are
9 satisfied with the quality of water, reliability of
10 water and our sewerage services. You will see in
11 2002 the rating was 4.4, 4 and 4.1 for sewerage
12 services. There has actually been a decrease over
13 the last four years, although only marginally, if
14 you take into consideration that the 4.1 is still
15 the second highest satisfaction rating we get for
16 any services that we provide, and 4 is the fourth
17 highest.

18
19 To give an example, garbage actually is the
20 highest. It gets a ranking of 4.2 as far as
21 satisfaction. Roads are the lowest, with a rating
22 of 2.6, which probably does not come as a surprise.
23 We certainly believe it is a very effective way to
24 get an overall impression of what our community
25 believes to be the importance of water quality,
26 supply and sewerage as to how we are as an
27 organisation providing those services.

28
29 Just now looking at service standards,
30 obviously the service standards can be determined by
31 both regulatory requirements and also via the
32 community through our council as to what levels of
33 service we will be providing as a water supply
34 authority. With regards to water, we obviously
35 operate under the NH&MRC 1996 guidelines and we have
36 done that for sometime.

37
38 With regards to sewerage treatment, an issue
39 which I have raised before which I believe also was
40 raised again in discussions with IPART, it relates
41 to our Kincumber treatment plant, that plant when
42 built, was built to a standard which ensured that
43 the service level or the quality of the effluent
44 that was coming out of that treatment plant was
45 certainly much higher than was required at that
46 particular point in time.

47
48 This is a good example of the community
49 consultation process that local government is able
50 to undertake and the way that we can react to those
51 expectations and needs. That facility was built to
52 a higher standard. The existing infrastructure
53 allows that higher standard to be achieved and it
54 certainly would not be efficient or effective to
55 operate it at a lesser level to reduce that high
56 standard.

57
58 Obviously having done that, as far as the other
.10/12/02 7 GOSFORD CITY COUNCIL
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1 authorities that are controlling us are concerned
2 such as the EPA, there are now load limits set
3 around reasonable performance, so there is a strong
4 need for us to continue to deliver that effluent at
5 that high level.

6
7 Obviously other service standards or levels of
8 service are controlled by the other regulatory
9 authorities and within the framework that, as I
10 mentioned, is already controlled by the EPA, the
11 NH&MRC guidelines, occupational health and safety
12 requirements that we have, we are a self insurer so
13 it is extremely important to ensure that we continue
14 to be licensed to be a self insurer, which generates
15 some significant savings, and the POEO Act as well.

16
17 On levels of service, just again reflecting on
18 our city management plan and the processes that we
19 go through, we workshop those documents, we have
20 exhibitions, public meetings, and finally those
21 levels of service are authorised by our elected
22 representatives who obviously are extremely close to
23 the community and who will be getting even closer
24 with the upcoming elections in September next year.

25
26 So there is certainly a strong drive to make
27 sure that what we do as an organisation is to
28 provide those services that are required and needed
29 by the community at those levels that are desired.
30 Within the city management plan, that is within our
31 five-year strategic plan and our annual budget, we
32 build into those documents performance criteria and
33 they are reported to the council on a quarterly
34 basis as well as annually in our final reports.

35
36 If I can touch on dividend payments to council,
37 I would certainly like to commence by saying that
38 council supports the payment of a dividend to the
39 owners of the assets of our water supply and
40 sewerage systems. Payment of dividends has been
41 raised on a number of occasions in the reports on
42 water and certainly it appears to me that there is a
43 willingness or a desire by the tribunal to enable
44 that or allow that to occur.

45
46 Given the framework in which we operate, given
47 that Hunter and Sydney are already paying dividends,
48 it would be an appropriate process to follow. At
49 the recent Local Government Association conference
50 the Minister did announce that changes would be put
51 in place to enable dividends to be paid to local
52 government authorities from water supply to general
53 fund. I did question whether or not that applied to
54 authorities that operated under the Water Management
55 Act. I haven't got confirmation of that at this
56 stage. Certainly we would be pushing that that was
57 the case to enable that to occur and we would
58 certainly be calling on the tribunal to support that

.10/12/02 8 GOSFORD CITY COUNCIL
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1 as well.
2
3 Council's submission I must say at this stage
4 does not include a payment of a dividend. However,
5 as I said, I certainly believe that it would be an
6 appropriate process to follow.
7
8 With regards to commercial return on assets, I
9 guess that also then reflects on the RAB or the
10 regulatory asset base. Council also believes that
11 our pricing charges and structure should be such
12 that a suitable and appropriate rate of return on
13 our asset base is actually achieved, which certainly
14 I don't believe at this stage is the case.
15
16 The determination of what is the appropriate
17 rate of return that should be achieved I believe
18 certainly needs further discussion with the tribunal
19 and also in relation to the regulatory asset base
20 the percentage that should be applied.
21
22 Using the RAB I don't have major problems with,
23 and in relation to the commercial rate of return as
24 long as it is appropriate and it actually does
25 achieve that required rate of return obviously to
26 ensure that we are sending out the right signals as
27 far as the cost of water to the community, so we
28 would certainly like to have further discussions
29 with the tribunal on determining the regulatory
30 asset base, what it actually is, how we are going to
31 continue to determine that in future years and also
32 what the rate of return should be.
33
34 Just also on the regulatory asset base as far
35 as rate of return, I am sure we can deal with that,
36 I am not so sure that we are actually using the
37 appropriate asset base in determining what our
38 long-term needs are as far as replacement of assets
39 but I take on board the tribunal's comments. Once
40 again we would certainly like to discuss that
41 further.
42
43 With regard to the time period of
44 determination, we agree with the proposal for a
45 two-year price path, especially as it aligns with
46 the Sydney Catchment Authority. In our submission
47 council supports the two-year price path for a
48 number of reasons - I was going to say the unknown
49 effects of drought but perhaps this is an
50 aberration, I am not the eternal optimist - the
51 unknown effects of the water sharing plans which
52 actually could have a significant impact on us and
53 our pricing requirements to determine or allow for
54 the assets that we may have to provide to meet those
55 requirements.
56
57 We also have some other large expenditures,
58 which have been outlined in our submission, which
.10/12/02 9 GOSFORD CITY COUNCIL
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1 relate to biosolids removal and the possible
2 significant increase that could occur and a major
3 review of our asset management plans which we are
4 currently engaged in. As I have also mentioned,
5 there is obviously the issue of dividends and rates
6 of return given what may come out of legislative
7 changes in the near future.
8
9 Demand management is certainly an issue that
10 not only Gosford Council but also Wyong through our
11 joint water authority is looking at. Gosford
12 Council together with Wyong Council has now agreed
13 to embark on a water tank rebate scheme not
14 dissimilar to Sydney's, and we believe that will be
15 in place early in the new year. That is for
16 existing properties.
17
18 Council has also agreed to review its
19 development control plan to look at the issue of
20 broader rainwater tanks being made compulsory for
21 new developments and we will be going through that
22 process in January, February and March. The process
23 for development control plans is once again
24 extremely consultative. The council has to agree to
25 prepare a draft plan, it then has to go through an
26 exhibition process and council then has public
27 meetings through that process to ascertain what the
28 support is for that process.
29
30 I might say that at our particular stage in
31 life as far as development is concerned, the impact
32 of compulsory water tanks is certainly not as great
33 as it would be in Wyong.
34
35 The two councils through the joint authority
36 have also embarked upon a process of review of our
37 supply systems, our asset base, which also is
38 obviously looking at demand management to determine
39 what our levels that are required in future years
40 may be. Public Works has been engaged to undertake
41 that review. A draft overview has been presented to
42 the joint authority and we are expecting a report
43 back early in the new year with regards to some more
44 of those outcomes through the review process.
45
46 I think it is clear through that process at
47 this stage that demand management is very high on
48 that priority for determining what future demands
49 may be, especially in the areas of education and
50 those other areas that are listed on the overhead
51 which the two councils will obviously be taking very
52 careful note of once the report is finally received.
53 As I said, we look forward to receiving that early
54 in the new year.
55
56 The Halcrow Water Agency Review: We are
57 obviously now waiting the final report on that. I
58 won't go into detail on it at this stage until we
.10/12/02 10 GOSFORD CITY COUNCIL
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1 find out what changes may have been made to the
2 report, but I would say that we didn't agree with
3 that to a large extent. However, we have made our
4 comments and we would like to, once that report is
5 received in its final detail, have further
6 discussions with the tribunal.

7
8 Quickly going onto the issues facing council
9 and also the issues that council has been dealing
10 with in recent times: organisational change;
11 environmental issues; drought conditions and demand
12 management; odour control; legislative requirements
13 and biosolids reuse, which I have touched upon but I
14 would just like to go through these quickly.

15
16 In regard to organisational change, council has
17 changed its structure. The water supply and
18 sewerage function has now become a separate
19 directorate within our organisation and has a
20 director responsible for water supply and sewerage,
21 Rod Williams, who does report directly to me as far
22 as the operations of water supply and sewerage are
23 concerned.

24
25 Regarding environmental issues, there are a
26 number of issues which impacts are unknown at this
27 stage but which may be significant and hence the
28 support for a two-year pricing path. Environmental
29 flows I have already referred to. Capital costs:
30 this relates to system improvements that may be
31 needed as a result of those water sharing plans.

32
33 There are also some unknown capital costs at
34 this stage with regards to effluent reuse and we
35 still await to see what may come from that. As far
36 as the report that Public Works is involved in, it
37 is certainly looking at issues such as
38 desalinisation or alternate supplies. Once again we
39 don't know the outcome of that report, or what the
40 long-term forecasts are or what impacts that may
41 have on us having to bring forward capital works
42 programs. We are not aware of that at this stage.

43
44 Odour control: the EPA requirements now are
45 that no odours are acceptable. We have been looking
46 at our sewerage operations to see how best we can
47 address that. We are going down the path of
48 additional septicity control through a developed
49 program. This will result in some significant
50 additional expenditures in our sewerage front,
51 \$720,000 per annum estimated annual costs and over
52 half a million to actually set up the septicity
53 control program.

54
55 Other legislative requirements are obviously an
56 ongoing commitment for OH&S. As that legislation
57 changes, additional requirements come into being.
58 The EPA, through the systems licence and load-based

.10/12/02 11 GOSFORD CITY COUNCIL

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1 limits, obviously can impact upon our expenditures.
2 Dam safety is obviously an issue. The NH&MRC
3 guidelines I have also referred to, as I have
4 already the POEO Act.

5
6 Just on the demand management side again, the
7 proposed pricing path that we are looking at, the
8 charges continue to reflect what we believe to be an
9 appropriate pricing path for demand management, that
10 is, increasing our usage charge. We are proposing
11 that charge be increased from 65 - sorry, originally
12 the 65 cents but basically from 70 cents in 2002/03,
13 to 80 cents in 2004/05 with the access charge
14 remaining constant, obviously then increasing to 72
15 per cent of the actual charges that relate to usage
16 for a typical residential development.

17
18 The effect of drought on revenue: Once again
19 this is built into our proposed charging pricing
20 path. With water restrictions, assuming a 10 per
21 cent reduction in water restrictions, we could be
22 looking at a decrease in revenue of about \$2.4m over
23 the two years. Once again, should water
24 restrictions continue, and obviously that is based
25 on our first level of restrictions where we are
26 endeavouring to achieve a 10 per cent reduction.

27
28 Just on the proposed maximum charges and their
29 impacts, as I have said the water usage charge going
30 from 70 cents to 80 cents and the water service
31 charge remaining at 70, the residential service
32 going from \$34 to \$74 and the non-residential
33 sewerage service charge from \$254 to \$280, the
34 non-residential sewerage usage charge from 70 cents
35 to 74 cents a kilolitre which reflects the
36 additional, as I have outlined, costs that will be
37 imposed upon our organisation and the impacts of
38 reductions in usage.

39
40 Looking at the impact of that on the
41 non-residential customer, total charges will then be
42 going from \$1628 to \$1774, and that is for a
43 non-residential property with a 40mm using 250
44 kilolitres per annum and also building in a 90 per
45 cent discharge factor.

46
47 On the water pricing impacts for residential
48 properties, if we look at the 200 to 250 kilolitre
49 usage, which is about our average, we can see that
50 the impact of the proposed charges with a 10 per
51 cent reduction in usage is about \$4.50 per
52 residential property assessment.

53
54 I thank the tribunal for that opportunity and
55 obviously we are available for questions.

56
57 DR PARRY: Thanks very much. Just picking up one of the
58 issues that you touched on, which is the potential

.10/12/02 12 GOSFORD CITY COUNCIL

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1 move to the water sewerage business paying dividends
2 to council, given that there may be some impact
3 potentially of that on customers in terms of
4 increasing bills compared to what they otherwise
5 might be, do you know what your customers and the
6 council's ratepayers attitudes to dividends from
7 water sewerage businesses are? Have you looked at
8 that?
9

10 MR WILSON: We have not specifically put that to them
11 other than through our submissions to the tribunal.
12 There have obviously been a number of reports that
13 have gone to council on the issue of dividends, the
14 reasons behind payment of dividend, the issue of
15 generating perhaps some significant surpluses should
16 the rate of return, the commercial rate of return,
17 be embarked upon. Through that public process the
18 community has been made aware but we have not
19 specifically surveyed the community as to whether or
20 not a dividend should be paid.
21

22 Certainly our view is that given that our water
23 supply and sewerage customers are basically our
24 general fund customers that if a dividend is paid it
25 would then reflect in other services being provided
26 back to our community, so those funds actually then
27 remain with the community that is actually paying
28 those additional charges which reflect in the
29 dividend.
30

31 DR PARRY: It may or may not be related, I don't know -
32 I don't ask the question assuming it is - but we
33 note that there were in fact transfers to council's
34 drainage account from both water and sewerage funds
35 of about \$1.5m each. I am not sure that I
36 understand the nature of those transfers. I wonder
37 if you could just explain what those transfers were.
38

39 MR WILSON: I don't describe it particularly as
40 transfers. Certainly from council's perspective it
41 is that as a water authority we are responsible for
42 providing drainage services as well as water supply
43 and sewerage services. The transfer of funds
44 perhaps could be better reflected in saying that our
45 general fund operation is actually undertaking the
46 works on behalf of the water authority with regards
47 to drainage works. These are works of a capital
48 nature similar to those works which are funded
49 partially through the payment of the \$44 drainage
50 reserve, so our view is that it has actually been
51 undertaken within the water authority but the actual
52 works being undertaken by the general fund and hence
53 the payment to basically the service provider to
54 undertake those works.
55

56 DR PARRY: So are those drainage assets council's assets
57 or the water business's?
58

1 MR WILSON: At the present time they are council's assets
2 and that is one of the issues that we are currently
3 looking at. The legal opinion is that it should be
4 the water authority's assets or council's.
5

6 DR PARRY: Turning more broadly to operating costs and
7 capital costs, it is certainly the case that
8 compared to the 2000 determination looking out three
9 or four years that actual operating costs and
10 capital expenditure have been significantly greater
11 than anticipated possibly by council and certainly
12 by us. Can you tell us what has been driving those
13 greater expenditures?
14

15 MR WILSON: Perhaps I could hand over to Rod or to John,
16 who has more detail on that Dave.
17

18 MR WILLIAMS: As a general comment, the cost of water
19 and sewerage in the council is already significantly
20 low and I take it from your comment that what you
21 are seeing is that the council hasn't achieved
22 significant reductions?
23

24 DR PARRY: In costs.
25

26 MR WILLIAMS: It has been pretty well steady, as I
27 understand it.
28

29 MR DAVIS: Some of our operating costs, which have been
30 identified as being slightly higher than what was
31 originally predicted, include some of our labour
32 costs due to award increases above CPI and also
33 bonus payments made through enterprise bargain
34 agreements which have identified payments for
35 increased levels of service or activities within
36 council where we have identified that we are
37 operating a better service or a potentially better
38 service.
39

40 DR PARRY: What is the outlook for those cost drivers
41 looking ahead the next few years?
42

43 MR DAVIS: We would expect there will be some significant
44 savings in the future. We are doing obviously some
45 benchmarking with other authorities on those issues
46 as well which will drive hopefully costs down, and
47 that will obviously depend on adoption of those
48 changes in activity from council.
49

50 MR WILLIAMS: I would like to also add that there are
51 some significant pressures to increase costs, namely
52 the ones that were presented in the presentation,
53 like the septicity and the biosolids.
54

55 DR PARRY: The standards?
56

57 MR WILLIAMS: Yes.
58

1 MR DAVIS: Some things that have increased are testing
2 procedures which cost extra, and that is obviously a
3 driver as well.
4
5 DR PARRY: Lastly from me, you indicated some of the
6 likely impacts of the proposed increases for
7 residential customers of the usage charge to 80
8 cents. I note that the impact of \$4 is largely
9 driven by the assumed 10 per cent reduction in
10 demand. What is the basis for what might be seen to
11 be an optimistic expected fall in demand of 10 per
12 cent? Is that restriction driven or is there
13 something else explaining that 10 per cent expected
14 reduction?
15
16 MR WILSON: It is a combination of both. Certainly
17 through restrictions, but also through education and
18 understanding of the community as to conserving
19 water. At the present time I think it will be
20 reasonable to say that the level one restrictions
21 have resulted in I think a 7 or 8 per cent
22 reduction. I can't say that is purely related to
23 the restrictions but certainly obviously the
24 environment in which we are currently operating.
25
26 Councils through the joint authority will be
27 considering in January the possibility of moving to
28 our second stage of water restrictions and certainly
29 if that is the case we would be aiming at more than
30 a 10 per cent reduction during that once we move to
31 those levels. Once again, that has certainly been
32 impacted upon by the climatic conditions as you
33 would be very much aware during any drought period .
34
35 DR PARRY: If for whatever reason restrictions are not
36 required and we don't have that 10 per cent
37 reduction, do we still have that usage price
38 increase, do the impacts on residential start to
39 look a little bit large and a potential concern?
40
41 MR WILLIAMS: I want to add a comment that relates to
42 your previous question. One of the outcomes of the
43 study going on is that that the most cost effective
44 counter to an increase in capacity is demand
45 management. We will be looking to keep the levels
46 of consumption at where they are at the moment or
47 even improve them.
48
49 DR PARRY: Through?
50
51 MR WILLIAMS: Through demand management rather than
52 through restrictions. We are not intending, to my
53 knowledge, to keep the restrictions on longer than
54 necessary.
55
56 DR PARRY: So price based; education based?
57
58 MR WILSON: Yes, the list of issues I raised, which
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1 certainly have been a major focus of the consultancy
2 report being undertaken at present. It is not just
3 about supply but about the demand side of the
4 equation. We believe a 10 per cent reduction is
5 achievable and certainly the consultant is saying a
6 greater reduction.
7
8 MR COX: Thank you very much for your presentation. As
9 you mentioned during the cost determination period
10 you have moved to a pay for water use system in
11 Gosford and got rid of the previous free area. How
12 has that gone; any problems?
13
14 MR WILSON: No, we haven't had any problems. What we
15 do
16 have is a committee that is established should any
17 difficulties be realised by our customers. Within
18 our report to you we advised that we have had to
19 make very little use of that. As a matter of fact,
20 I think we have only had one claim in relation to
21 that. That is following some extensive advertising
22 as well with regards to looking at those difficult
23 situations. The response has been very good and
24 looking at the satisfaction levels for water supply
25 and sewerage it may have had a minor impact, but
26 certainly we don't believe it has had an impact at
27 all.
28
29 MR COX: Following on from Tom's question, it is of some
30 concern that you are proposing fairly sizeable
31 increases in some of your charges. It may be water
32 usage is down or not, but is that of concern to you
33 given the socio-economics of Gosford, that we are
34 looking at an increase of prices above CPI?
35
36 MR WILSON: We should look historically at what has
37 happened with prices for water supply and sewerage
38 over the last six or seven years and there have
39 been, as you would be aware, some significant
40 decreases in charges for water supply and sewerage,
41 especially for Gosford. We have continued to
42 endeavour to achieve those so I think you have to
43 look at that in context. Our increases may be
44 proportionately high over the next two years, as we
45 anticipate, but if you were to look at the last six
46 or seven years it is still a significant decrease on
47 what we originally used to charge for water supply
48 and sewerage.
49
50 MR WILLIAMS: The review points out that our costs at
51 the moment in real terms are only about 70 per cent
52 of what they were five years ago. There has been a
53 significant decrease overall in cost.
54
55 MR COX: I think it is certainly true there have been
56 reductions in costs and prices, and from my point of
57 view these are good things that benefit the
58 community as a whole. Looking forward, perhaps some
59 cause for concern, there seems to be pressures to
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1 increase spending. As Tom mentioned, your spending
2 was more than expected in the last determination,
3 you seem to be moving into a period where prices are
4 going up rather than going down. What is the longer
5 term; what does the community here want; what is to
6 be achieved?
7
8 MR WILSON: As far as what the community wants, there are
9 a number of ways that we go about doing that, and
10 certainly surveys is one of those processes; through
11 our workshops, through our exhibitions, public
12 meetings, but at the end of the day also we have ten
13 elected representatives that I can assure you are
14 very keen continue, the majority of them, to
15 continue as councillors, who very much have the
16 views and the needs of the community at heart. We
17 are obviously moving up to a council election in
18 September. We are looking at new prices for all our
19 services being set prior to that election and you
20 can be assured that the councillors won't be
21 embarking on price increases that aren't supported
22 by the community.
23
24 MR COX: Would you like to speculate what three or four
25 or five years time you might be seeing? Will we
26 seeing continuing increases in prices?
27
28 MR WILSON: The difficulty we face is the uncertainties
29 we have referred to already in our submission and
30 which I reflected upon in the presentation. If I
31 knew what the impacts of water sharing plans were
32 going to be, the other environmental issues, what
33 the requirements were going to be as far as EPA is
34 concerned in the future, what the requirements of
35 the community may be as a continuing change, what
36 the outcomes may be from the current consultancy
37 that we are undertaking, then perhaps I would be in
38 a better position to say.
39
40 What I can say is that as an organisation we
41 are very keen to make sure that we provide a high
42 level of service at best value, and that is what we
43 endeavour to do. As we have outlined in our
44 submission, we do that through many different
45 processes such as benchmarking, through our
46 membership with the various groups, and we are
47 continuing to look and reflect upon the pricing and
48 services that are being provided by other similar
49 authorities. That is what we will continue to
50 strive for.
51
52 We are certainly not about increasing costs for
53 the sake of it. We also had the issue of sending
54 the true signal to the community about the cost of
55 water. My view, as I said, is that the rate of
56 return that we are achieving now is too low, that we
57 should be looking at a commercial rate of return
58 that reflects the true costs of water, and that, if
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1 we are going to go down that path, which I certainly
2 hope we will, will obviously reflect in the prices
3 that need to be charged.
4
5 MR COX: You mentioned you were undertaking a review of
6 asset management planning. Perhaps you could talk a
7 little bit about that review and what might emerge
8 from it?
9
10 MR WILLIAMS: There are a couple of things going on at
11 the moment. Obviously the important thing is to get
12 better management of our assets in terms of their
13 life circle analysis and in terms of identifying
14 what our assets are that are critical in terms of
15 managing the system. We are in the process at the
16 moment - we have just advertised for an asset
17 manager to come on board to manage the assets across
18 the council, of which the water supply and sewerage
19 assets will be a key part of that.
20
21 We are expecting to hold interviews within the
22 next couple of weeks. That person will be dedicated
23 full time to developing the asset management
24 strategy that will be rolled out in water and
25 sewerage. That will build on the various asset
26 management strategies that we have had in the past.
27
28 MR COX: You described a process of, I might call this a
29 regulatory creep, whereby you design an asset that
30 will achieve better than the standards the EPA
31 requires because you believe the community requires
32 that, then the EPA says it requires higher
33 standards, you decide you have to work even better
34 so you can be safely ahead of the standard. That
35 sort of a process, if it goes on too much with too
36 many assets, will put up prices quite substantially.
37
38 What do you think about that? Is that a
39 danger? What sort of strategies can you think to
40 head off that?
41
42 MR WILSON: The issue of the treatment plant and it's
43 design to achieve that higher level certainly came
44 about as a result of extensive community
45 consultation at that time. Obviously there is that
46 trade-off between additional costs or prices against
47 the increased level of service. If we were in that
48 situation or facing that situation again we would
49 again go through an extremely consultative process.
50
51 Whether you agree or not with regulatory creep,
52 I think as far as an outcome for the community over
53 the life of that asset and where we are at the
54 present time is what they desired, so I would not go
55 back and change it. It is what they desired. They
56 certainly knew the additional costs that were going
57 to be involved in going down that path and hence
58 they are very keen to make sure that we continue to
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1 provide that high level of service as well. But
2 obviously it does create those impacts and we would
3 certainly have to be sure with future major asset
4 creation that we are well aware of the implications
5 that may occur.

6
7 DR PARRY: Thank you very much indeed.
8
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1 WYONG SHIRE COUNCIL
2

3 DR PARRY: We will ask the Wyong representatives to
4 identify themselves for the record and we will
5 proceed.
6

7 MR DAWSON: John Dawson, General Manager.
8

9 MR GRANTHAM: Ken Grantham, General Manager.
10

11 MR THOMAS: Graham Thomas, Wyong Shire Council.
12

13 MR CATHERS: David Cathers, Director of Engineering.
14

15 MR DAWSON: I seek your guidance. We operate under
16 exactly the same regulations and very comparable
17 circumstances as Gosford. I would presume you don't
18 want me to go through all those difficulties and
19 things again, so can we take that as being read, and
20 that we support the Gosford submission in as far as
21 that is concerned?
22

23 DR PARRY: Have you read every word of it?
24

25 MR DAWSON: In general.
26

27 DR PARRY: That is a very, very brave statement, to
28 support what somebody else has said.
29

30 MR DAWSON: With the regulatory circumstances and the
31 cost pressures, insofar as that is concerned. That
32 being the case, I will ask Graham to shortly address
33 the general overview of the shire and the
34 circumstances in which we are operating and factors
35 influencing price movements; and Ken to address
36 other specific issues, including asset management.
37 In that way I think we will cover everything.
38

39 MR THOMAS: Thank you, members of the tribunal and
40 ladies and gentlemen. Today I will be providing a
41 brief overview of Wyong Shire and then provide an
42 overview of council's pricing proposal, including
43 the key issues considered in preparing the
44 submission.
45

46 I will then hand over to Ken Grantham who will
47 outline council's position on issues such as demand
48 management, efficiencies, development charges, cost
49 of regulation, water restrictions and the impact of
50 Healthy Rivers and the Water Management Act.
51

52 Firstly, the shire covers an area of 827 square
53 kilometres and is bounded by Gosford City Council to
54 the south, Cessnock City Council to the west, Lake
55 Macquarie Council to the north and, of course, the
56 Pacific Ocean to the east. Wyong Shire continues to
57 be one of the fastest growing areas in Australia
58 with the population expected to continue to grow at

1 a high rate. The current population of the shire is
2 estimated to be almost 140,000 with an annual growth
3 rate of around 2.2 per cent per annum.

4
5 All future greenfields urban development on the
6 Central Coast will be accommodated in the Wyong
7 Shire and will result in around 20,000 additional
8 residential lots. The shire's population is
9 projected to grow approximately 200,000 by the year
10 2021, an increase of almost 50 per cent over the
11 current population.

12
13 The shire's demographic profile has both a
14 large number of older people and families with young
15 children, a high proportion of single parent
16 families and a high unemployment rate. Local
17 employment opportunities have not kept pace with
18 increased demands for jobs and the region is more
19 dependent on other regions for employment,
20 particularly Sydney.

21
22 In assessing council's current pricing
23 proposal, it is useful to consider where we have
24 been and what council has achieved in terms of
25 reduced water and sewerage charges.

26
27 This next overhead shows the reduction in total
28 water and sewerage charges in real terms for an
29 average residential customer over the past 10 years.
30 Clearly, significant reductions have been achieved.
31 The average residential water and sewer charge has
32 reduced from \$798 per annum to \$581 per annum. This
33 is a 27 per cent reduction and represents an annual
34 saving of \$217 for the average household.

35
36 Council is proposing that for 2003/04 income
37 from charges be increased in real terms by 3 per
38 cent. For 2004/05 it is proposed to maintain income
39 from charges in real terms. For the purpose of this
40 submission, CPI has been forecast to be 2.5 per cent
41 per annum.

42
43 Consistent with council's intention to increase
44 water usage charges by 5 cents per annum until
45 parity with Sydney Water's and Hunter Water's usage
46 charges is reached, it is proposed to increase water
47 usage charges per kilolitre to 75 cents in 2003/04
48 and to 80 cents in 2004/05. A corresponding change
49 in water availability charges has been proposed that
50 will result in total revenue and charges for the
51 average residential consumer increasing by 3 per
52 cent in real terms in 2003/04 and remaining constant
53 in real terms in 2004/05.

54
55 Council acknowledges the relative price
56 inelasticity of water usage, particularly at current
57 pricing levels. However, the proposed increase in
58 usage charges is considered to be sending the

1 appropriate consumption price signals to consumers
2 and is seen as just one component of council's
3 overall demand management strategy.

4
5 In developing council's pricing proposal a
6 number of issues have been identified that will
7 significantly increase operating expenditures,
8 particularly shared corporate support costs, and
9 hence increase council's revenue requirement for
10 2003/04 and beyond. These identified increases will
11 be in the order of \$1.1m per annum and represents 3
12 per cent of water and sewer underlying net sales
13 revenue.

14
15 The items contributing to this increase are
16 increased information technology costs resulting
17 from the replacement of council's outdated corporate
18 information system. This item alone will increase
19 shared corporate support costs by around \$630,000
20 per annum. Insurance costs, as we know, have
21 increased in the order of \$100,000 per annum and may
22 well increase further.

23
24 Shared corporate support costs have increased
25 in the order of \$140,000 as a result of the
26 implementation of recommendations of an independent
27 organisation audit and review as well as a decision
28 of council to increase customer service, planning
29 and development assessment staff to address the
30 impact of continued strong growth over many years
31 combined with increased service level demands.

32
33 The increase in the compulsory superannuation
34 guarantee levy from 8 per cent to 9 per cent has
35 increased costs by around \$90,000 per annum.
36 Operating costs associated with the Gosford/Wyong
37 joint water supply will increase on average by about
38 \$160,000 per annum. It should be noted that the
39 majority of these cost increases will be incurred
40 during the current 2002/03 financial year and are
41 not being recouped in current charges.

42
43 A number of other cost increases incurred over
44 the past two to three years have been absorbed by
45 council and do not form part of the proposed 3 per
46 cent real increase in income from charges. These
47 items include the impact of increasing environmental
48 standards, increased occupational health and safety
49 standards, increased chemical costs and the cost of
50 complying with ever increasing legislative and
51 regulatory requirements.

52
53 In addition there have been a number of
54 emerging issues identified since council's pricing
55 proposal was prepared and submitted. These issues
56 have the potential to impact on our operating costs
57 and hence future revenue requirements. Firstly,
58 during the audit of council's water supply authority

1 statements for 2001/02 the New South Wales Audit
2 Office raised the issue of drainage operating costs
3 not being reported in the water supply authority's
4 financial statements given that drainage capital
5 works are undertaken and recognised within the water
6 statements. This issue is yet to be resolved.
7 However, it appears that the likely outcome will be
8 that drainage operating will in future be recorded
9 as a water supply authority operating expense.

10
11 A proportion of this expenditure may continue
12 to be funded from council's general fund for those
13 drainage works that principally service the road
14 network. However, there will be a proportion of
15 this expenditure that correctly will need to be
16 funded by the water supply authority.

17
18 Currently drainage operating expenditures are
19 running at \$460,000 per annum. Secondly, council
20 recently resolved that the water supply authority
21 provide rebates to existing households that install
22 rainwater tanks. These rebates will be consistent
23 with the rebates offered by Sydney Water and are
24 estimated to cost an additional \$100,000 per annum.

25
26 In addition, council also resolved to
27 investigate further water saving initiatives that
28 may be introduced that may result in further
29 incentives or rebates, for example, spear pumps,
30 bores, efficient water fittings and appliances,
31 household tune-up programs and water audits. These
32 issues have the potential to increase council's
33 revenue requirement by a further half to 1 per cent
34 in real terms over and above that included in the
35 proposal.

36
37 In addition, we heard Gosford comment on
38 dividends. The National Competition Policy Review
39 Bill passed by parliament includes a proposed
40 amendment that would effectively allow a dividend to
41 be paid from the water supply authority to the
42 council's general fund. Council would support a
43 dividend payment to the general fund for the risks
44 undertaken. However, current prices and the
45 proposed prices included in council's submission do
46 not include any allowance for dividends to be paid
47 and as such prices would need to be adjusted
48 accordingly to sustain that.

49
50 Although not directly impacting on the price
51 path period under consideration, consideration
52 should be given to the likely outcomes of the review
53 currently being undertaken of options to ensure
54 water supply security for the future. There are a
55 number of options being assessed. However, it is
56 clear that whatever options are recommended, a
57 significant level of capital expenditure will most
58 likely be involved.

1
2 This will impact on future capital and
3 operating expenditures as well as debt servicing
4 costs. Based on current modelling, these increased
5 costs will necessitate further increases in prices
6 in excess of CPI in subsequent price determinations.
7 So there is a risk that if prices are set at
8 inappropriate low levels at this determination, very
9 significant increases in excess of CPI may be
10 necessary at the next determination.

11
12 The proposed real increase in revenue from
13 charges has been kept at a minimum by significantly
14 reducing investments held and increasing loan
15 raisings during the period of the determination.
16 Investment balances will reduce by \$10m or 30 per
17 cent and \$17m of loans are proposed to be raised
18 during the period.

19
20 The water supply authority's debt service ratio
21 expressed as a percentage of net sales revenue is
22 approaching 25 per cent by the end of the
23 determination period. That is, for every dollar
24 raised by charges, 25 cents is used to repay debt
25 and interest on debt.

26
27 Before I finish up and hand over to Ken, I
28 briefly would like to comment on and clarify some
29 issues in relation to council's operating
30 expenditure performance and the base opex used for
31 this pricing proposal. Quite clearly there has been
32 variability in operating expenditure over the past
33 three years. This variability has generally been
34 the result of a number of one-off items including
35 significant movements year to year in worker's
36 compensation expense resulting from movements in
37 workers compensation liability as calculated by
38 council's actuary.

39
40 There have been one-off non recurring increases
41 in maintenance costs during the period and the major
42 source of variation in operating expenditure in
43 recent years has been the fluctuations in overheads
44 allocated to operating expenditure as opposed to
45 capital expenditure.

46
47 The 2002/03 operating expenditure projection is
48 the base year used for future years projections of
49 opex in council's submission and is what council
50 considers to be its normal underlying operating
51 expenditure base and as such any one-off historical
52 fluctuations have been excluded from the base and
53 therefore future projections.

54
55 It is useful to compare this 2002/03 base year
56 operating expenditure to 1998/99 operating
57 expenditure which was the base year expenditure for
58 the previous determination.

1
2 In this overhead, we can see that in real terms
3 total operating expenditure has increased by 12.8
4 per cent, while the number of properties serviced
5 has increased by 10.3 per cent, resulting in a real
6 increase in total costs per property of 2.2 per
7 cent. It should be noted, however, that operating
8 and maintenance costs have only increased by 6.5 per
9 cent while administration costs have increased by
10 27.1 per cent.
11
12 Earlier I detailed the identified increases in
13 operating expenditure which were basically the
14 justification for the proposed 3 per cent real
15 increase in prices. These amounted to approximately
16 \$1.1m and included the items mentioned, increased
17 technology information costs, increased insurance
18 costs, increased superannuation guarantee levy, et
19 cetera. These items basically explain the majority
20 of the increases in administration costs.
21
22 If we look at the underlying operating
23 expenditure before this additional \$1.1m we see that
24 the admin costs have increased by 6.9 per cent and
25 total operating expenditure by 6.7 per cent against
26 property growth of 10.3 per cent. This means that
27 the underlying costs per property before these
28 identified items has in fact decreased from \$355 per
29 property to \$343 per property or a 3.3 per cent
30 reduction over the period.
31
32 This reduction in operating costs per property
33 is considered to be a good result against the
34 background of significant cost pressures resulting
35 from increased environmental standards, increased
36 occupational health and safety requirements,
37 increased regulatory requirements, increased salary
38 and wage increases above CPI and increased material
39 costs such as chemical costs.
40
41 To sum up, given the identified cost pressures,
42 the level of risk and uncertainty as well as
43 emerging issues council's water supply authority
44 will face over the period of the determination
45 council considers its pricing proposal to be the
46 absolute minimum required and that any less will
47 introduce significant risk of compromising delivery
48 of service over the price path period.
49
50 I would like to now hand over to Ken Grantham.
51
52 MR GRANTHAM: Ladies and gentlemen, I would just like
53 to
54 address a few issues relevant to council's pricing
55 proposals. The first one is efficiency. Council
56 obviously has a key objective of providing cost
57 effective services to ratepayers and it's management
58 direction in achieving this has been through a mix
of day labour and contracted works, recognising that

.10/12/02 25 WYONG SHIRE COUNCIL
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1 each has its own benefits and costs for different
2 types of work.
3
4 There is a risk that once more work is
5 contracted out, the organisation doing that loses a
6 point of reference as to how those services are
7 being delivered in a cost effective manner compared
8 to what they could have been. Even so, over the
9 years council has maintained this mix. At the
10 current time it is in excess of 60 per cent of
11 capital works that is contracted out. This
12 typically involves large capital works and capital
13 works which involve particular skills which council
14 isn't geared for or capital works where it has been
15 demonstrated that the private sector does deliver
16 those works more cost effectively than council's day
17 labour.
18
19 Similarly, O&M works, although very much more a
20 day labour operation, are increasingly being
21 contracted out. The reasons for this are simple.
22 As organisations like Sydney and Hunter contract out
23 more and more day labour works, there is now a
24 private sector market which didn't exist a number of
25 years ago. Again, council tests that market and
26 where that market indicates that services can be
27 provided more cost effectively, works are being
28 progressively contracted out. These exist currently
29 in the area of electrical mechanical maintenance,
30 laboratory services and recently sludge water. Five
31 years ago the sludge watering market in the private
32 sector did not exist.
33
34 Council has in place a performance based pay
35 system which has existed since 1993. Pay is linked
36 to lower level performance indicators and that
37 represents a reasonably strong link between
38 performance and achieving the higher level key
39 indicators that council wants to achieve.
40
41 In the current reform process council has
42 embarked extensively on benchmarking its own
43 performance against other authorities. Where a
44 study indicates that those authorities may have
45 something to offer in terms of their overall
46 performance, detailed visits to sites have been
47 carried out to centres such as Minto Water, Hastings
48 Council, Maroochydore and Tweed Heads Council,
49 where
50 the council has benchmarked individual processes and
51 looked at ways of improving its own productivity and
52 output.
53
54 Similarly market testing is carried out in
55 relation to fixed plant labour cost, contract rates
56 versus calculated day labour rates, and council
57 staff tendering against the private sector for work.
58 The results of this over certainly the last seven or
eight years are indicated in the next overhead. It

.10/12/02 26 WYONG SHIRE COUNCIL
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1 is assumed that these figures are reasonably
2 accurate as they are from the IPART issues paper.
3
4 Wyong is the crossed line for 2001 second from
5 the bottom. These results indicate a steady
6 improvement in performance since 1993. From the
7 graph, with the four agencies that IPART is
8 regulating, I suppose we are reasonably comfortable.
9 Our benchmarking with industry standards - it is up
10 there. It is a concern, though, that the consultant
11 who was engaged by IPART to look at O&M costs has
12 zeroed in on labour ratios without, it would appear,
13 too much reference to this graph or even looking at
14 the efficiency of contracted services, and based on
15 those labour ratios appears to be recommending that
16 more work be contracted out.
17
18 Following September 11 in the States it is
19 interesting to note that the US Government dismissed
20 all the contractors who were looking after airport
21 security and has engaged a government department to
22 look after airport security. I hope that regulators
23 in Australia do not need a similar type incident to
24 ensure the balance remains in the argument against
25 the appropriateness of contracting out work versus
26 work by the public sector.
27
28 Moving onto the next graph, this looks at -
29 again from the IPART issues paper - residential
30 consumption, which is a reasonable indicator of
31 water usage and effectiveness of demand management
32 by the various agencies. Again, the Wyong figures
33 indicate relative to this graph that we are
34 reasonably placed and certainly our benchmarking of
35 other industries indicates that Wyong's performance
36 in this area sits within the upper quartile of local
37 government.
38
39 The reasons for this in the past have generally
40 been associated with sustained community education
41 campaigns and regulation. For a number of years
42 Wyong has had in place regulation in relation to new
43 buildings, requiring water efficient systems and the
44 like. However, as indicated by Gosford, water and
45 demand management is becoming increasingly important
46 and Wyong is increasing its focus in this area.
47
48 A development control plan effective from 1
49 January next year will provide for water efficient
50 toilets, showers and taps in all new residences,
51 plus a requirement for water tanks. Also, as
52 indicated by Gosford, the joint authority is looking
53 at other incentives for water efficient devices and
54 systems. Council will be continuing with its radio,
55 newspaper and website education to further improve
56 or encourage demand management.
57
58 Again, as mentioned by Gosford, the
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1 restrictions in the current drought play their own
2 part in encouraging water usage. I think it is
3 important to stress, though, that where I think both
4 Gosford and Wyong currently sit in relation to water
5 usage, it is certainly at the lower end of the
6 scale. A lot of the big gains have been made and
7 while there are still gains to be made in the way of
8 demand management, we are in the area of reducing
9 returns.
10
11 I will go briefly over regulations because
12 Gosford touched on this as to the issues facing
13 council during the determination period and beyond.
14 EPA regulations in relation to odour, the EPA has a
15 draft policy from January 2001. That impacts our
16 current capital works program and will impact future
17 capital works programs.
18
19 Licensing of sewerage systems - not quite so
20 clear. Certainly we don't see it impacting our
21 current capital works program but it certainly could
22 impact future works programs. The Water Management
23 Act and water sharing plans the impacts could be
24 significant, so significant that there is probably
25 no way that we would have a lead time within the
26 current price to implement the works that may be
27 required. It could have a major impact on future
28 works. The Healthy Rivers Commission, their works
29 in relation to the Hawksbury has impacted current
30 works programs in relation to fish ladders on weirs
31 and improved or increased monitoring programs within
32 the catchments. Certainly environmental releases
33 could also affect future yield and hence capital
34 works.
35
36 In terms of those future capital works, again I
37 will go briefly because Gosford has covered this,
38 the water supply review could have major impacts on
39 our future capital works and that needs to be,
40 although not this price path, certainly the next
41 price path we could expect it to have a major
42 impact.
43
44 In terms of water quality, our sustained and
45 increasing development in the northern areas of our
46 shire is increasing the length to which water has to
47 be distributed. This impacts the ability to
48 maintain chlorine residual and we have found that
49 through regrowth of ^ chloroforms within the system,
50 although at present operationally they are being
51 maintained, although we have in fact breached the
52 NH&MRC guidelines in that area. It is a secondary
53 indicator, not a primary breach, but it is a
54 concern. They have been kept under control
55 currently by our reservoir maintenance, ensuring
56 that the system is covered through minimising.
57 However, that may incur some cost in the future.
58
.10/12/02 28 WYONG SHIRE COUNCIL
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1 Also sediment in the mains, which has been an
2 issue for a number of years, is getting under
3 control, but that has incurred capital expenditure.
4 Wyong, as Graeme indicated, is a high growth area.
5 Growth in excess of 2 per cent per annum is forecast
6 to continue for the foreseeable future. That will
7 have a significant impact on future capital works
8 expenditure.

9
10 Odour standards and EPA licensing we have
11 covered previously. A few general issues that I
12 would just like to cover are in terms of the
13 customer survey. Our last survey in September 2002
14 indicated a 16 per cent dissatisfaction with the
15 water supply. Half of those, 8 per cent, was due to
16 the current restrictions and 4 per cent was
17 associated with water quality, which were those
18 issues associated with our high growth and sediment
19 in the system.

20
21 I don't think we can get past a hearing without
22 mentioning development charges and the cap on what
23 we can levy which therefore represents a direct
24 cross-subsidy from existing users to developers. I
25 think that is enough said on that one. Council
26 would like to see that removed.

27
28 The final issue I would like to raise is the
29 cost of regulation. Certainly the report prepared
30 by the tribunal's consultant appears to have focused
31 on asset management systems and the like. In
32 discussions, to quote the consultant, we may have in
33 place an appropriate asset management system for the
34 business but not for the regulated environment in
35 which it exists. That is accepted, because the
36 regulator can state whatever the requirements of
37 that environment is, but I think it must be accepted
38 upfront that this is a cost of regulation and it is
39 not a cost that would be incurred in efficiently
40 managing a business. Thank you.

41
42 DR PARRY: Thank you very much, gentlemen. Thank you
43 for that table that splits out some of the operating
44 costs, which is actually quite useful to see. If I
45 can just ask for some clarification, I think that
46 Graeme mentioned that there was a reallocation of
47 some overheads to those operating costs and you
48 identified the admin line item and you indicated
49 what some of those costs were. Is that a
50 reallocation from somewhere else in the water
51 sewerage business? Is that a one-off?

52
53 MR THOMAS: It is simply an allocation of an operating
54 capital expenditure. We look at the total overhead
55 cost and currently we have allocated it on the basis
56 of total expenditure. If capital expenditure
57 reduces in any particular year, which is the case,
58 it goes to operating. We are reviewing that process

1 between now and the next determination. However, it
2 is only an allocation process so it is not going to
3 impact the level of expenditure, hence our revenue
4 requirement. But it is something we will be looking
5 at in the future.

6
7 DR PARRY: As you indicated, it gives potentially a
8 distorted picture of what is happening with that
9 operating cost line.

10
11 MR THOMAS: That is correct.

12
13 DR PARRY: It was just a reallocation between capex and
14 opex overheads?

15
16 MR THOMAS: Yes.

17
18 DR PARRY: That does clarify that, thank you. In terms
19 of the underlying costs on the operating costs side,
20 I note that capital expenditure has been down a
21 little bit compared to what was expected; but in the
22 operating costs side what do you see as the outlook,
23 leaving aside the allocations, for operating cost
24 and the scope for efficiency, noting that when you
25 strip away the overheads the picture has not been
26 that bad. What does the future look like?

27
28 MR THOMAS: In the current price path proposal we
29 effectively are including a 1.5 per cent efficiency
30 improvement in labour costs. We are also including
31 a 1.5 per cent efficiency for overheads in admin
32 costs over the period of the price determination.
33 That is likely not to be achieved because of the
34 impact of implementing a new IT system, which has a
35 significant impact in the next two years on those
36 costs.

37
38 DR PARRY: I asked Gosford whether it had any feel for
39 what their customers' attitude might be to the
40 payment of dividends from the water sewerage
41 business to council and the potential impact that
42 would have on prices and bills. Has Wyong any feel
43 for what your customers and ratepayers largely in
44 the same groups have to that?

45
46 MR DAWSON: It is not an issue that has been embraced
47 with them but our surveys and our complaints system
48 and all the things that go with that suggests that
49 the community at large is just interested in
50 receiving an adequate, clean water supply and to
51 many of them the costs are secondary to that. It is
52 not that they are not a concern but costs can go up
53 and we get far less complaints than we do than if
54 the system is inadequate or not pristine.

55
56 The vast majority of our ratepayers and
57 residents see no difference at all between Wyong
58 Shire Council and Wyong Water Authority. They

1 really don't care where the money goes, as long as
2 they get the services they want.

3

4 DR PARRY: I guess related to that, I remember
5 discussions in the past about the move to the
6 two-part tariff and greater reliance on usage
7 pricing and certainly one manifestation of Wyong
8 Council - it may have been several councils ago, I
9 don't recall - had some real concerns about the
10 greater reliance on usage pricing. It has been
11 reduced. Gosford suggested it didn't seem to be on
12 the radar screen. What is your experience?

13

14 MR DAWSON: It is not a real issue. The first year it
15 was but I think people - by and large we have a
16 fairly close affinity to the Hunter - and people,
17 particularly in the northern part of the shire, were
18 conditioned by the measures that were taken
19 overnight by Hunter, so I guess there was some
20 acceptance that this was the way of the future.

21

22 DR PARRY: Again it is not unrelated, it goes to the
23 question of the per kilolitre water price - it may
24 have been Graeme who mentioned it, that you have a
25 long-term aim of parity on the per kilolitre price
26 for residential water with Sydney and Hunter. I
27 wonder why, and whether that is based in any sense
28 on underlying costs or is it just something that has
29 a headline appeal?

30

31 MR GRANTHAM: There is a reasonable amount of logic in
32 that Sydney and Hunter to the north and south have a
33 different price level, although as I indicated
34 earlier the demand management and certainly the
35 prices we are talking about, although I don't
36 believe just by increasing the price you would
37 expect the elasticity of demand suddenly to be such
38 that usage would go down, but it forms part of an
39 overall demand management package and I think it is
40 that consistency that is more the reason for that
41 sort of direction than any specific issue.

42

43 DR PARRY: Finally from me, it has been advised to us, I
44 must confess I don't know much about it - but it
45 might explain the desire to update your IT system -
46 the non billing of non-residential sewerage
47 customers' accounts. Where is that at? How is it
48 being worked through the system?

49

50 MR DAWSON: All the accounts have been issued and
51 something like 60 per cent have been collected at
52 this stage. Graham could probably comment further
53 on the potential for bad debt in that situation but
54 it is not huge. Once we got through the initial
55 impact of it, it has been going smoothly. It is one
56 of those things that should never have happened and
57 can't be excused but it did and that is where we are
58 at.

1

2 MR THOMAS: That just about covers it. We provided for a
3 level of, I think \$200,000 potential bad debt, but
4 at this stage it may come in less than that.

5

6 DR PARRY: You have made arrangements?

7

8 MR THOMAS: Yes.

9

10 MR COX: Thank you very much for your submission. I
11 think Ken mentioned that there has been a degree of
12 community opposition or level of satisfaction with
13 water restrictions. What has been your experience
14 with water restrictions and how well are they
15 accepted by the Wyong community?

16

17 MR DAWSON: People in Wyong have great difficulty in
18 accepting that what is happening at the moment is a
19 result of a force of nature as opposed to a force of
20 growth. It is an almost impossible task to tell the
21 people the fact that you are putting another 3,000
22 or 4,000 people a year into the shire, that that is
23 not impacting those restrictions. They just don't
24 see that and, of course, they don't like growth for
25 a number of reasons, many people, so those things
26 are combining to say that there is a dissatisfaction
27 with that. They have now had 20 years of virtually
28 unlimited water, albeit we have been in demand
29 management mode for most of that time. But I really
30 think they would much prefer to pay for the
31 availability.

32

33 MR GRANTHAM: There is certainly a mixed signal in terms
34 of, as John said, the reluctance to want to accept
35 it for any reason other than growth, targeted growth
36 more than water. Certainly in the community survey
37 one question related to the restrictions and the
38 general acceptance was that restrictions once every
39 five years is acceptable. That was the most highly
40 targeted number. However, another question, would
41 you be prepared to pay more, and the answer was that
42 they would be prepared to pay more for unrestricted
43 supply. I think as John said, people want water.
44 Although they will accept restrictions, I don't
45 think they will tolerate them for indefinite periods
46 and people don't see restrictions as a normal way of
47 life.

48

49 MR DAWSON: The major water boards didn't have
50 restrictions. We are patiently waiting for that to
51 happen.

52

53 MR CATHERS: Can I add, certainly the community groups
54 that we have been addressing over the last few
55 years, people have tended to become more
56 conditioned. Obviously as the drought goes on, as
57 lawns essentially start to become browner, et
58 cetera, there is a conditioning process out there.

1 There is, I guess, a more reluctant acceptance.
2
3 MR DAWSON: We are using this opportunity to make gains
4 on reuse, which was virtually unsaleable in the
5 community before this. But if this goes on - maybe
6 if the rain goes on we will not have a problem - but
7 if current trends continue then reuse will become
8 more acceptable.
9
10 MR COX: You explained some of the things you have done
11 in the past to improve efficiency and you pointed
12 out the performance has not been too bad. I don't
13 get a sense of where the future efficiency gains are
14 coming from. What is your thinking on that?
15
16 MR DAWSON: We maintain a team of three people in
17 constant review of the organisation as a whole, not
18 just the water authority, and part of the work that
19 we are doing for the installation of the new IT
20 system is unearthing some areas, some small, some
21 not so small, where practices that can be improved
22 are coming to light. But it is a case of constantly
23 reviewing processes and I think the new IT system
24 itself, once it is installed, once it is up and
25 running, will improve our situation.
26
27 In the short term it is probably going to
28 result in increased costs and reduced service
29 levels, just purely because of the sheer weight of
30 the complexity of it and the resources needed to get
31 it up and running. Beyond that I have no doubt that
32 a number of manual tasks at the moment will
33 disappear.
34
35 MR CATHERS: In terms of efficiency, work still has to be
36 done. Therefore we are talking about ways of doing
37 it. Council has in place a demonstrated method of
38 benchmarking and of continually improving its
39 operation. The major issue I was making is once you
40 let a contract, or as appears to be the trend in
41 some areas, let's assume that is efficient, often
42 times the final end result does not confirm that and
43 council does have a concern about just going down
44 that path for the its own sake.
45
46 MR DAWSON: Can I add, certainly in my time at the
47 council I have seen periods where contracts were
48 certainly checked, so in times of economic downturn
49 there is no question that contractors are doing it
50 cheaper than we are. I have seen an instant boost,
51 generally by dint of government decision or just
52 economics, in the housing industry or something like
53 that, and the cost of contracting far outweighs our
54 own operations. It is a cyclical thing but it is
55 something we are mindful of. I would not foresee,
56 barring a huge philosophical change in council, that
57 there would be wholesale move away from day labour.
58

1 MR COX: You are proposing an increase in price of 3 per
2 cent in real terms. You pointed out already that
3 Wyong is not an enormously prosperous area. Is that
4 a reasonable thing to ask the community to pay, and
5 why do you think it is?
6
7 MR DAWSON: I can only go back to the survey, which was
8 fairly wide, and also to examine what has happened
9 in the past. The charges have come down
10 substantially in real terms and the community is not
11 going to be happy if we are in severe drought
12 restrictions or restrictions when these charges take
13 place but, insofar as any level of charges is
14 affordable, I believe they are, so it goes back to
15 what does the community want. And the community
16 wants a level of service ahead of other things.
17
18 MR COX: Is there concern, for example, that the
19 increased usage prices might impact on particular
20 sections of the community?
21
22 MR DAWSON: Yes. We have similar systems to what
23 Gosford has and the demand on that is about the
24 same. Again, I think I have told this tribunal
25 before, philosophically I have a problem with
26 driving demand management by price but I have had to
27 come to accept that that is the way we are going. I
28 happen to think that the absentee landlords are
29 benefiting enormously from our present system but I
30 am not in control of that any more so we have got to
31 go down the path of charges for water. Albeit that
32 we are not a wealthy area I think we would find
33 exactly the same situation in the Hunter or parts of
34 Sydney.
35
36 MR COX: Gosford talked about their plans for improving
37 asset management planning. What activities are you
38 planning there yourselves? And, in particular
39 noting that some of your capital works in the last
40 determination period slipped a bit, can we be
41 confident that you can in fact undertake capital
42 works programs that you are proposing for this
43 coming period?
44
45 MR GRANTHAM: I will address the last question first.
46 The capital works program, yes, we had problems
47 achieving the capital works program. There were a
48 number of issues that were identified and raised in
49 submissions to the tribunal. We have employed
50 additional resources for that specific purpose of
51 addressing that slippage in the capital works
52 program so we intend to address that.
53
54 In terms of asset maintenance, I raised that
55 issue in one of my last points, council does have in
56 place a system of asset maintenance which by the
57 consultant was said to be deemed appropriate for the
58 business but not for the regulated business. The

1 new IT system which has been purchased, developed
2 and put in place, has the capacity to provide an
3 extensive asset management system. Obviously with
4 any asset management system, the further you go down
5 the tree, the more expensive it becomes to maintain.
6 Right at this point in time, the depth down the tree
7 has not been determined. I dare say there will need
8 to be certain business requirements that council has
9 already identified that it wants to make from a
10 business perspective. I dare say there will need to
11 be talks with the tribunal and the secretariat to
12 look at what regulatory requirements that asset
13 management system needs to make. I suggest the
14 combination of the two would determine the extent to
15 which we go.

16
17 MR COX: Thank you.

18
19 MR DAWSON: If I can just make one point on the IT, it
20 has been stated elsewhere, I am aware of that, but
21 can I say there is an emphasis on our increasing our
22 IT costs. That is coming from an exceptionally low
23 base. We took the opportunity to buy our equipment
24 previously some many, many years ago, so we are now
25 coming off what is a very, very flat base. I did
26 not want you to think we were buying a Rolls Royce
27 system for the heck of it.

28
29 MR CATHERS: If I can make one comment in anticipation of
30 the next determination in two years, the IT system
31 we are purchasing will be substantially put in place
32 over the next two years. The asset management
33 module will probably be the latter part of that, so
34 when we are sitting here in two years time we will
35 be able to tell you what we are putting in place.
36 But don't expect it to be fully implemented.

37
38 DR PARRY: Thank you very much. We might have a five
39 minute break.

40
41 (Short adjournment)

42
43
44
45
46
47
48
49
50
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56
57
58

1 GOSFORD/WYONG JOINT WATER AUTHORITY

2

3 DR PARRY: We resume with the Gosford/Wyong Joint
Water

4 Authority. If you would identified yourself
5 formally for the record.

6

7 Before you do that, I must say that we have
8 heard of the Gosford Wyong Joint Water Authority for
9 about 10 years and it is nice to actually meet the
10 manifestation of it to prove that it exists.

11

12 MR MURDOCH: I assure you that it exists. Thank you
13 very much indeed for the opportunity to make a
14 submission to the tribunal and on behalf of the/
15 Gosford Wyong Joint Water Authority, I will firstly
16 describe to you what it is and what it does, then we
17 will consider some of the issues.

18

19 The functions of the water authority: Firstly,
20 I should say of course the assets, the water assets,
21 on the Central Coast are owned jointly between the
22 two councils and managed jointly as a system rather
23 than taking account of local government boundaries.

24

25 The functions of the authority are to provide a
26 strategic planning function for safe and affordable
27 water; to provide inputs for council planning taking
28 a regional perspective; to represent the councils on
29 joint water supply issues; to take a role in
30 strategic asset and catchment management, looking
31 across the region as distinct from local government
32 boundaries; to undertake operational audits; set
33 standards and assist in determining management
34 policy.

35

36 What is the water authority? The water
37 authority has a board of management and there is
38 equal representation from each council and I am the
39 independent chair of the authority.

40

41 Resources: We have a staff of three full time
42 and two part time. We have a headworks manager, we
43 have a couple of environmental people,
44 administrative support, and we draw fairly heavily
45 on external resources, consulting resources, and
46 obviously the staffing resources of the water
47 authority work fairly closely, very closely, with
48 the resources of the two councils.

49

50 The water authority on the Central Coast can be
51 considered to be the third largest in the State
52 after Sydney and the Hunter. I mentioned earlier,
53 it is jointly owned by the two councils, and most of
54 it has been built within the last 20 years but there
55 are elements that are up to 75 years old -
56 infrastructure, of course.

57

58 Let me describe now the existing system. The
.10/12/02 36 GOSFORD/WYONG WATER
AUTHORITY

1 existing system is based on an adopted strategy of
2 1985, a "run of river system", relying on four small
3 source streams and creeks on the Central Coast, and
4 it is supplemented by storage, the major storage
5 being Mangrove Creek Dam. I have listed the dams
6 there on the overhead and you can see that Mangrove
7 Creek Dam provides almost all of the storage
8 capacity of the scheme, 94 per cent, of a total of
9 just over 200,000 megalitres.

10
11 If we look at the catchments, the Wyong River
12 catchment accounts for almost half of the total
13 catchment area of just over 800 square kilometres.

14
15 Just to put a perspective on the largest
16 storage, Mangrove Creek Dam, it is about 9 per cent
17 of the capacity of Warragamba. There have been
18 releases from Mangrove Creek Dam into Mangrove Creek
19 on an average of 40 per cent of days over the last
20 10 years.

21
22 There is also a transfer tunnel from Mangrove
23 Creek Dam to the upper Wyong River, 11km, quite a
24 large tunnel. At the moment there is only ability
25 to transfer water from Mangrove Creek Dam into the
26 upper Wyong River and not yet, as was originally
27 envisaged, to move water back the other way from the
28 river up into storage at Mangrove Creek Dam.

29
30 There are treatment plants at Somersby and
31 Mardi - about 160 megalitres a day each, very
32 traditional straightforward water treatment,
33 removing suspended solids and disinfection. In
34 progress there is a new intake tower for Mardi. The
35 current system is distributing via reticulation
36 34,000 megalitres per year through obviously trunk
37 mains and smaller reticulation pump stations and
38 about 40 reservoirs over the Central Coast.

39
40 The safe yield of the system at the moment, as
41 you know we are just undergoing a major review with
42 the Department of Public Works and Services as our
43 major consultant, and all of these matters are under
44 review, but the safe yield of the system is thought
45 to be 47,000 megalitres per year starting with
46 storage at full. Obviously they are not at the
47 moment, but at 40 per cent full, which is about our
48 current level of storage, safe yield is something
49 closer to 30,000 megalitres per year, which is close
50 to current consumption. Were we to get down to 30
51 per cent of our storage capacity, which could well
52 happen say by the end of next summer if we miss out
53 on normal autumn rains in 2003, our safe yield might
54 be as low as 25,000 per year.

55
56 Let's look at supply and demand for a moment.
57 The available flow at the extraction points on the
58 four streams and creeks that I mentioned is an
59
10/12/02 37 GOSFORD/WYONG WATER AUTHORITY
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1 average of ^ 193,000 megalitres a year. Current
2 demand is 34,000 megalitres a year, and if we look
3 out 50 years and at the baseline demand, taking
4 account of population growth and so on, we would
5 expect that demand in 2050 will be something like
6 55,000 megalitres a year.

7
8 That obviously can be reduced by additional
9 demand management measures and the natural attrition
10 of older appliances and replacement with water
11 efficient appliances, and there can be productive
12 things done to make that happen faster.

13
14 On the other hand, that demand will be
15 increased by climate change effects and if we take
16 CSIRO mid range projections for the Central Coast
17 looking over the same sort of time frame, we would
18 expect a 5 per cent increase in demand. You can see
19 there may be some potential to offset between those
20 two.

21
22 As you know, of course, there has been as
23 elsewhere a fairly challenging water sharing
24 planning process over the last 12 to 18 months with
25 a great degree of community consultation and with
26 the objective under the water reform agenda of
27 various local governments and the new Water
28 Management Act of increasing allocations to the
29 environment to maintain the ecological health of the
30 environment. The outcome of the draft plans that we
31 have been involved in so far is that after increased
32 allocation to the environment we were left with
33 somewhere between 30 and 60 per cent above baseline
34 flows of available water for use for town and rural
35 use. The draft water plan suggests 30 per cent. I
36 think it may be that that may prove to be an ideal
37 target towards which people ought to work, or it may
38 prove to be an absolute number.

39
40 At 30 per cent water share, in red there, 30
41 per cent available water above baseline flows, the
42 available water for town water supply would be less
43 than 31,000 megalitres per year, actually less than
44 we are consuming right now. It may be possible to
45 increase that to something like 40,000 megalitres a
46 year by increasing existing pumping capacity, to be
47 able to pump more of the wet weather flows. If we
48 look at the possibility of harvesting, if you like,
49 a 60 per cent share of available water, the water
50 available for town water supply would be less than
51 52,000 megalitres per year and that might be able to
52 be increased to something like 75,000 with more wet
53 weather flow pumping.

54
55 To summarise, the outcome of the water sharing
56 planning process, at a 30 per cent share there is no
57 expansion, no engineering or infrastructure
58 expansion of the existing service that can meet
59
10/12/02 38 GOSFORD/WYONG WATER AUTHORITY
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1 projected 50-year demands, and without any question
2 we need to be looking at alternate sources, and I
3 will come to that further. Just briefly, alternate
4 sources will obviously be more expensive than the
5 more readily tapped resources that we can tap today.
6
7 I would like to share with you some of the
8 future options - and I am sharing with you here some
9 of the work that has come out of the Public Works
10 and Services consultancy underway at the moment. At
11 this moment it is in draft form only and therefore
12 this submission, or this hearing, puts it in the
13 public domain, if you like, but I am sharing with
14 you outcomes of a draft planning process, I am not
15 giving you outcomes for decision-making at the
16 moment.
17
18 First of all, if we look at the options on the
19 demand management side, it is projected that over
20 the next 50 years with natural attrition of old
21 appliances and replacement with more water efficient
22 appliances we will see something like a 13.5 per
23 cent less demand and it is thought that other demand
24 management programs might yield something like 3 to
25 5 per cent in savings.
26
27 However, we know that climate change is working
28 in the opposite direction and therefore the net
29 reduction after climate change is likely to be
30 something like 10 per cent looking out over the next
31 50 years.
32
33 Rainwater tanks might increase the system
34 yield. Both, under existing plans, instruments of
35 council and other things that we have might do,
36 might increase system yield by something like 3,000
37 megalitres per year.
38
39 Let's look now at surface water development.
40 If you think about the natural water cycle, you have
41 rain, precipitation, which can be harvested in a
42 centralised fashion using things like Mangrove Creek
43 Dam or in addition using rainwater tanks. The only
44 other natural sources of water for town water supply
45 are groundwater, sea water and reuse of water that
46 we already have.
47
48 Talking about surface water development
49 options, we are looking at the supply side of the
50 equation. One option is to upgrade pumping
51 capacities to capture more of the wet weather flows.
52 We could implement the original strategy adopted
53 back in 1985 of implementing a transfer system to
54 enable water to be taken from the upper Wyong River
55 through the existing tunnel up into storage at
56 Mangrove Creek Dam.
57
58 We could do the same thing, but taking water
59 .10/12/02 39 GOSFORD/WYONG WATER AUTHORITY
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1 from the lower Wyong river rather than the upper
2 river, and there may be some considerable
3 environmental benefits in doing that, but harvesting
4 it at lower Wyong River and moving it via pipe or
5 tunnel, buried pipe or tunnel, to upper Wyong and
6 through the tunnel. They are two alternatives, much
7 the same sort of outcome.
8
9 Obviously we could also look at taking water,
10 implementing transfer systems from the lower
11 Mangrove Creek, by buried pipe or tunnel, into the
12 dam, and also look at possibly implementing a second
13 storage near the existing Mardi Dam. They are the
14 key feasible options at the moment for augmenting
15 surface water.
16
17 Another possibility would be to look at
18 possible transfers from the Hunter by upgrading the
19 existing link from the Hunter. That was also part
20 of the 1985 adopted strategy. At present there is
21 no spare yield in the Hunter system and even after
22 some augmentation works in 2006 in the Hunter the
23 spare capacity in the Hunter system will be limited,
24 so there is not a lot of prospect of significant
25 movements of water either north or south between
26 here and Hunter.
27
28 Let's move to groundwater development. The
29 consultants have analysed the potential for
30 harvesting water from aquifers at Karuah and
31 Mangrove Mountain and potentially there maybe 2,350
32 kilolitres per year. There may be just under 2000
33 megalitres per year available from the Tuggerah
34 Beach dune aquifer at a lower cost, and about 1,000
35 megalitres from a second beach dune aquifer and
36 maybe a very small quantity from the Woy Woy/Umina
37 aquifer for irrigation purposes only. You can see
38 that the major potential to access groundwater from
39 aquifers would be on the Mt.
40
41 Obviously there are issues of access and
42 environmental sensitivity. Also it is not
43 scientifically understood just what the connectivity
44 is between groundwater and surface water and it is
45 thought, for example, that up to half of the flows
46 in Mangrove Creek may be coming from the aquifer on
47 the mountain, but that connectivity is not
48 scientifically understood and we are attempting to
49 put in place a study to get a better handle on that.
50
51 In total there may be a total potential of
52 something up to 6,000 megalitres a year from
53 groundwater resources.
54
55 Desalination: There has been considerable
56 research into this globally now for 25 or more
57 years, such that the current cost of desalination
58 has come down dramatically. At the same time, the
59 .10/12/02 40 GOSFORD/WYONG WATER AUTHORITY
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1 cost of traditional water treatment methods have
2 been rising simply because in most parts of the
3 world we have been using up the easy or low cost
4 options, therefore in many parts of the world the
5 cost curves between traditional treatment and
6 desalinisation are crossing over.
7
8 Obviously in the Middle East they crossed over
9 a long time ago. That is where more than 60 per
10 cent of the world's desalinisation is. They crossed
11 over quite sometime ago in places like the
12 Caribbean. Singapore is currently implementing
13 desalinisation to cover itself. They feel
14 vulnerable because they rely on Malaysia. Perth
15 Water Corporation is now introducing it as
16 contingency planning for drought and climate change.
17 It is currently dependent on 50 per cent of its
18 water coming from groundwater, so they feel somewhat
19 vulnerable.

20
21 There is certainly a desalinisation potential
22 on the Central Coast. We have obviously abundant
23 seawater, being on the coast, and we also
24 fortunately have potentially low cost waste heat,
25 thermal energy, in the form of waste steam from
26 power stations, both at Vales Point and Eraring.

27
28 A distillation plant operating at full capacity
29 with a capacity of 20 megalitres a day from seawater
30 would deliver water into the system, high quality
31 distilled water, at about \$1 a kilolitre. A larger
32 plant, 50 megalitres a day, would achieve about the
33 same outcome with a slight improvement in cost.

34
35 Obviously one major benefit of something like
36 desalinisation is that it does reduce climate
37 dependency. Our system is 100 per cent climate
38 dependent. With desalinisation, there do come
39 issues of brine disposal, which is about twice the
40 strength of seawater, so that needs to be handled
41 sensitively.

42
43 Turning to water reuse - we have looked at
44 surface water, groundwater, seawater. The only
45 thing left is to use what we have already got.
46 There is potential to further treat already treated
47 effluent at the Kincumber Wyong and South Charmhaven
48 treatment plan and use that reclaimed water for
49 public open space irrigation at a cost of almost \$2
50 a kilolitre, with a demand reduction of something
51 like 2500 kilolitres a year.

52
53 There is a much smaller potential using treated
54 effluent from Toukley, Bateau Bay treatment plant,
55 and looking at Mannering Park and/or Charmhaven
56 there may be potential to further treat and use just
57 over 1,000 megalitres as process water at the power
58 stations.

1
2 There may be potential to use reclaimed and
3 further treated water within the catchments for
4 rural purposes, irrigation, but obviously that
5 brings up very sensitive issues about using
6 reclaimed and treated water within catchments rather
7 than as distinct from using them downstream of
8 catchment weirs.

9
10 Finally, there would be potential to use
11 reclaimed water for environmental flow substitution.
12 For example, it would be possible to take up to 50
13 megalitres a day of reclaimed water, treated
14 effluent that is further treated, and return it back
15 into the source streams and creeks that we are
16 currently drawing on downstream of the weirs to
17 replace environmental or make a contribution to
18 environmental flows.

19
20 There would be potential to reuse up to 80 per
21 cent of dry weather flows from all the treatment
22 plants, increasing the system yields by something
23 like 20,000 megalitres a year at a cost of 65 cents,
24 70 cents a kilolitre.

25
26 Let's try to assess some of those options. The
27 water sharing arrangements are obviously key to
28 strategy and price path, whether it is 30 or 60 per
29 cent. It has already been mentioned that the
30 current per capita demand on the coast is relatively
31 low, but demand management net of climate change can
32 yield 10 per cent. The various options were just
33 discussed.

34
35 Where to from here? This is the result of a
36 draft study so we have to go through the process of
37 community consultation, workshops with interested
38 groups, refining the options and looking at
39 socio-economic impacts and developing methodologies
40 to evaluate these.

41
42 Finally, what price water? I heard some
43 comment earlier about using pricing as a demand
44 management tool. Personally I am very attracted to
45 that. I know UNESCO and others have been saying
46 that globally if we don't have a global objective,
47 we will get close to exhausting all the technical
48 solutions and we need to start thinking about using
49 pricing as a demand management tool. Obviously that
50 brings up very sensitive social equity issues that
51 have to be dealt with.

52
53 I would like to suggest that overemphasising
54 price drives lowest direct cost solutions. The
55 indirect costs are just as important and even though
56 they might be hard to measure I strongly feel that
57 we need to, when we are looking at these things
58 strategically, take a weighted multicriteria

1 approach to this and that sort of approach does
2 encourage innovation and allow new things to come to
3 the surface.
4
5 We need to be considering and looking at
6 alternatives, not just on the basis of cost and
7 price but also on timeliness of delivery, water
8 quality and quantity, environmental impact,
9 community acceptance issues, technological risk,
10 climate dependency, vulnerability to terrorism,
11 accident dependencies, power stations, whatever,
12 whether we are diversifying risk or we have all our
13 eggs in the one basket.
14
15 There obviously may well be other important
16 criteria and we need to develop a methodology for
17 weighting those and assessing their relative
18 importance and also rating the outcomes. I think
19 that is it.
20
21 DR PARRY: Thank you very much for that. That is
22 interesting and, as I said, it is interesting to
23 actually see somebody from the joint authority.
24
25 I only have a couple of questions. One of the
26 questions is, who ultimately will make the decision
27 or decisions and what is the likely timing of
28 decisions being made and announced?
29
30 MR MURDOCH: The process from here is that the water
31 authority board will consider the results of the
32 consultancy and will make recommendations to the two
33 councils in due course. Obviously there is probably
34 something like from here a minimum 12-month period
35 of community consultation and discussion and
36 refinement of options and so on.
37
38 DR PARRY: The decision has been made by councils and
39 conveyed to the authority, is that correct?
40
41 MR MURDOCH: I think the authority will consider the
42 information and form a view and then make a
43 recommendation to the councils for funding and
44 implementation.
45
46 DR PARRY: And that is at least 12 months away?
47
48 MR MURDOCH: I would say so, by the time we have the
49 necessary peer reviews and community consultation.
50
51 DR PARRY: In terms of costs sharing, given that there
52 may well be different pressures arising on the
53 growth side as between Wyong and Gosford, is there
54 any thought at this stage about cost sharing of
55 whatever options arise which might have implications
56 in terms of safe capital expenditure?
57
58 MR MURDOCH: I might ask for some help here. I think the
.10/12/02 43 GOSFORD/WYONG WATER AUTHORITY
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1 spirit of it would be to approach it as currently,
2 and that is 50/50.
3
4 MR CATHERS: The current process allows for different
5 cost considerations from the two councils, depending
6 on where the drivers are, so to speak. That would
7 be taken into account for future expansion.
8
9 DR PARRY: It may well be that there is a departure from
10 the 50/50?
11
12 MR CATHERS: It is not a set 50/50.
13
14 MR DAWSON: There is a joint agreement between the two
15 authorities, Gosford and Wyong, and that establishes
16 that we will fund the capital cost 50/50, but then
17 there is a formula that comes into play that says we
18 will reimburse one another each year, depending on
19 usage and a number of factors. That is already in
20 place. There is also some capacity for the joint
21 authority to drive decision-making in the two
22 councils, so it is not totally up to the two
23 councils to say "we won't be in it".
24
25 DR PARRY: Thank you.
26
27 MR COX: When we meet again in two years time in this
28 room, how much clearer will the situation be?
29
30 MR MURDOCH: I think it will be very much clearer. I
31 feel very optimistic and very positive and I don't
32 feel at all intimidated by the current situation,
33 and I don't think the board or councils do. At any
34 time large infrastructure schemes are always
35 implemented in stages. In any case, you wouldn't do
36 it all at once because circumstances and information
37 change and you should be able to have something that
38 is able to be changed and adapted to changing
39 circumstances. I think it is just a matter of
40 assessing all the available alternatives, and I
41 think we are well on the way there, with I think
42 good community consultation, a very good honest
43 process there. I don't see any problem at all in
44 figuring out what the right answer should be for the
45 next step, if you like.
46
47 MR COX: So in two years time there will be some
48 decisions, firm decisions, after the planning
49 process, as to the way to go and some idea of the
50 cost implications?
51
52 MR MURDOCH: That is absolutely necessary anyway
because
53 we are right at the point now where we are running
54 out of supply, if you like. It is a necessary thing
55 and it will happen.
56
57 MR COX: I was also interested in some of the costs,
58 desalination, \$1 a kilolitre, and also the costs
.10/12/02 44 GOSFORD/WYONG WATER AUTHORITY
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1 of reuse, which seemed to be quite low. Do you want
2 to comment on that, what the source of information
3 might be?

4
5 MR MURDOCH: On desalinisation, I think the costs have
6 been coming down quite dramatically in recent years
7 and the costs that you have seen there have come out
8 of the consultancy and they are based on real
9 proposals, if you like, from manufacturers, so they
10 are quite reliable. The reuse costs were also very
11 reliable based on a current factual assessment of
12 what it would cost to further treat already treated
13 effluent and then pipe it and pump it to where it
14 has to be used in playing fields, public open space,
15 whatever. I think they are pretty accurate. They
16 are as accurate as anyone could get them.

17
18 DR PARRY: Thank you very much, that was very useful.

1 CENTRAL COAST COMMUNITY ENVIRONMENT 2 NETWORK

3 DR PARRY: We now conclude with the Central Coast
4 Community Environment Network. I ask you to
5 introduce yourself formally and we will proceed.

6
7 MR ASQUITH: John Asquith, Chairman of the Central Coast
8 Community Environment Network.

9
10 Thanks for the opportunity to present today.

11 Our submission that we put in some weeks ago was
12 based on a study we had done 12 months ago into the
13 joint water supply up here. I think first off I
14 might just outline my own background because I am
15 involved in many organisations that are interested
16 in the proceedings of IPART. In particular, I am on
17 the board of the SCA, honorary secretary of the
18 Nature Conservation Council, and both those
19 organisations would have been involved, so I just
20 want to for the record make it clear that I am in no
21 anyway trying to represent the views of any other
22 organisation, only the Community Environment
23 Network.

24
25 The network operates across the areas of
26 Gosford, Wyong and Lake Macquarie. We have 180
27 members. About 50 of them are groups, so an
28 extended membership of around 2000 or so, and our
29 mission is to support ecologically sustainable
30 development and threats. The key issues from our
31 point of view in terms of the pricing inquiry come
32 down to five things: Information and
33 accountability, environmental flows, demand
34 management, water reuse and research.

35
36 In terms of information and accountability,
37 price and other signals, we believe need to be
38 available and immediate to the consumer. At the
39 moment there is excess water charges and such, but
40 they are so long after the event.

41
42 In saying that, what we have seen is community
43 education campaigns on how and why consumption
44 should be reduced which is really fundamental to any
45 decisions on pricing, and in particular trying to
46 get price to be a demand management signal. Going
47 with that, we think also that an industry campaign
48 on how to reduce consumption and why they should is
49 fundamental as well.

50
51 In terms of the Central Coast, while most
52 consumption here is basically down to residential,
53 the industry is fairly limited, the water consuming
54 industry fits into a couple of categories. We
55 believe that water pricing against a variable charge
56 has a lot of benefits. I understand what has been
57 said about absentee landowners and what have you,
58 but water tank subsidies are a thing we strongly

1 support. We believe that water tanks have many
2 environmental benefits, many benefits in terms of
3 demand management, and they can be very much
4 encouraged by pricing signals to people and
5 subsidies.
6
7 Maintaining or increasing the catchment yield
8 and water quality, as David outlined earlier, we
9 think that there are things that could be done
10 there. There are issues at the moment in terms of
11 logging, the impact of logging on catchment run-off
12 and yield, in terms of water quality in critical
13 lands.
14
15 Because of the way the Wyong and Gosford
16 catchments are set up they are largely west of the
17 freeway. Those lands have basically been developed.
18 It is either forest or agricultural lands, of
19 limited use, and there is a potential there to buy
20 up critical pieces of land or logging rights, but
21 also in particular from our point of view to limit
22 development in the catchments. Some of those things
23 may draw on pricing issues associated with
24 compensation but I don't think that is very large
25 given the way that the area has been planned in the
26 past.
27
28 Waste water reuse: In the figures that I have
29 seen, the waste water reuse on the Central Coast is
30 a very low percentage. The Hunter, it is much
31 higher. Sydney is better than us but still very
32 low. About 12 months ago we had discussions with
33 the power stations about what is stopping them
34 taking on reuse, particularly for the steam cycle,
35 and it came down to capital cost, even though they
36 have got a plant right next door and the signals
37 that are driving them now are not ones that require
38 them to put money into that.
39
40 In discussion also I had some years ago with
41 the council people about what is stopping them from
42 assisting with these things, why not give them the
43 water, it is waste water, the response I got at that
44 time was, well, it is just too much money, it is
45 helping us to pay for the infrastructure. So we
46 seem to have a stand off in a way and maybe some
47 price signals to industry could overcome that and
48 get what would be a great benefit in terms of
49 augmentation of the scheme.
50
51 Hydroponics is an industry that is looked at as
52 expanding on the coast. Water will be a major issue
53 for it. Water from the Mangrove catchment, the
54 groundwater resources up there, have been eyed for a
55 number of issues. Besides bottled water, there will
56 be quite a lot of competition for the ground water
57 in the future as being a cheap source, a lot of
58 debate over what the sustainable yields are, but
.10/12/02 47 CENTRAL COAST ENVIRONMENT
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1 nonetheless the reuse of waste water may be a way to
2 go with those things. Again, it needs cost
3 incentives to industry.
4
5 Pricing does not support these activities,
6 which has significant ESD benefits. The issue is
7 cost shifting onto the environment as the cheapest
8 option.
9
10 Sustainability: In terms of that, the use of
11 waste water instead of potable water in the
12 industry, environmental flows from Mangrove Dam
13 should be used to produce green energy. It is
14 essentially a resource that is being wasted. The
15 energy in that water is not being recovered where it
16 can be. We believe that changes in yield, things
17 such as tanks, demand management, waste water, could
18 mean that the system does not need to be augmented
19 for some substantial time.
20
21 In terms of environmental flows - that should
22 be 98 per cent on the screen - but the dry weather
23 flows on Jiliby Creek is very low. Not enforcing
24 ceasing to pump concerns us. People who have
25 riparian rights will be taking water out of the
26 system and at the end of the day the net bit that
27 doesn't occur will be the bit downstream of the
28 weirs and so the environmental flows are likely to
29 suffer.
30
31 In terms of why I have put those in this
32 pricing inquiry is that at the end of the day, staff
33 and inspectors or whatever they are, catchment
34 protection officer type people, will be needed to
35 regulate and enforce whatever the water management
36 plans come up with.
37
38 We would like to see a timetable for Mangrove
39 Dam in terms of environmental flows and we are very
40 concerned at the high extraction from groundwater
41 without the data. One thing that has become very
42 clear to us on groundwater extraction is nobody
43 knows either the impacts or how much is there or
44 whatever. There is a lot of competition for it.
45
46 In terms of that, we believe that some funding
47 should be allowed for research. In particular we
48 look at the consumption figures. Gosford, Wyong,
49 Sydney and the Gold Coast are distinctly different,
50 about a 10 per cent difference each in terms of
51 consumption. The interesting thing from just an
52 intuitive look is that Gosford, Wyong and the Gold
53 Coast are areas going through very rapid population
54 increase. To me that suggests that the
55 infrastructure therefore is fairly new and fresh and
56 maybe it does not leak as much and it is better
57 metered, and you get in the old parts of Sydney they
58 do not have meters. Maybe that is the reason.
.10/12/02 48 CENTRAL COAST ENVIRONMENT
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1 Nonetheless it is an opportunity to continue to
2 drive the demand curve down.
3
4 Water reuse options and economic evaluation are
5 needed, not just final evaluation, and the data on
6 groundwater and impacts is required.
7
8 DR PARRY: Thank you very much for that. We heard just
9 before a very interesting and comprehensive account
10 of a range of possible options and while it was
11 stressed they were draft and will be subject to
12 extensive community consultation, some of those do
13 assume that demand management and possibly reuse
14 won't solve the problem, that problem being a
15 combination of climate and growth. Are there any
16 supply augmentation options that the network would
17 contemplate, if that is right, if the demand side
18 couldn't do that?
19
20 MR ASQUITH: I don't know. These issues are always very
21 contentious, even for us. I often point out to
22 people that I am the chairman of a network, not the
23 CEO of a network. I am the servant of my
24 organisation in a way. It tends to be that people's
25 interests are the first thing they come out with and
26 the impact that might have on the environment, or if
27 it is an environmental argument, but certainly when
28 you look at where the catchments are and the
29 competition for groundwater that is already
30 occurring, within the preparation of the management
31 plans it is pretty clear to us that there will be a
32 lot of stakeholders in there putting their case for
33 why they should be able to. And in particular when
34 you look at the value added on bottled water, which
35 is the highest value of any water use, that is where
36 the money is, if water is going to the highest
37 payer, you know.
38
39 DR PARRY: The desalinisation, if 95 cents a kilolitre
40 is about right, there are some dispersal issues, as
41 a supply augmentation option?
42
43 MR ASQUITH: The trouble with desalinisation, yes, it is
44 good in terms of the ecology of the streams and all
45 that stuff. But the whole issue is, how do you
46 drive it? You need energy to drive it. Fossil
47 fuel, if you are using coal burning, my own feeling
48 is that we have not yet seen the pressures that will
49 be applied to us for the burning of coal. I think
50 climate change is such a huge issue for the whole
51 world and Australia is so dependent on coal that we
52 are not well positioned if, for example, the UN
53 starts to say, well, everyone will crank back coal
54 production 10 per cent a year. I don't think coal
55 in 100 years time will be around at all, I think the
56 consequences will result in that. That is the
57 problem, the energy.
58

1 DR PARRY: You have not got necessarily unique, but you
2 have power stations with waste heat which might
3 present an opportunity?
4
5 MR ASQUITH: It might in some intermediate period until
6 we go to other technologies for energy, yes.
7
8 MR COX: We heard a presentation from Wyong earlier this
9 morning where they were saying that while the
10 restrictions they have imposed in their council area
11 have been unpopular, what people want is water
12 delivered so they can use it when they want it. Any
13 comments on that view?
14
15 MR ASQUITH: I certainly don't hear people saying to me
16 that they are unhappy about the current water
17 restrictions. In fact, we tend to hear more from
18 people saying to us, "the creek is dry, it is
19 obvious people are pumping out of it in
20 contravention of their licence", so we are more
21 likely to get the comments from people saying that
22 the creek is dying or the swamps are drying out or
23 whatever because of extraction rather than comments
24 on the restrictions.
25
26 MR COX: Are there any environmental issues concerned
27 with the transport and treatment of sewerage that
28 you wish to raise?
29
30 MR ASQUITH: There are many issues associated with
31 sewerage. I have been around here for 25 years and
32 certainly was familiar when the original scheme was
33 put in and there were a number of changes made to
34 it. It is a once through system ocean discharge.
35 There are certainly issues with sewerage reuse and
36 there are great problems in trying to find the room
37 to treat it if you are using ponds and so on.
38 Nonetheless I think where you are not talking of a
39 potable area or putting it into an area where it is
40 likely to cause human infection or the like then I
41 think the drivers need to be there to get that in
42 place.
43
44 In terms of transport of sewerage, I don't know
45 of any particular issues. We get occasional reports
46 of leaks or holding ponds collapsing or one thing or
47 another but they tend to be sporadic, it is not an
48 inbuilt problem that I know of.
49
50 DR PARRY: Thank you very much indeed.
51
52 That draws to an end today's hearings but
53 certainly not an end to the process, which we will
54 continue to work our way through with the
55 secretariat. I thank everybody who has come today,
56 thank you.
57
58 (At 1pm the tribunal was adjourned accordingly)