# INDEPENDENT PRICING AND REGULATORY TRIBUNAL

# PUBLIC HEARING INTO BULK WATER PRICES

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**Tribunal Members** 

Professor C Parry - Chairman Mr Jim Cox Professor Warren Musgrave

Held at Meeting Room 1, Level 2, 44 Market Street, Sydney, NSW 2000

On Friday, 22 June 2000, at 9.00am

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ComputerReporters Pty Ltd Level 10 233 Macquarie Street Sydney NSW 2000

Tel: (02) 9221-6660

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INDEX 3 Page No. Organisation and Representatives **5 3 DEPARTMENT OF LAND AND WATER CONSERVATION** (Mr Chris Guest, Mr Robert Marsh, Mr Abel Immaraj) 9 24 NSW IRRIGATORS COUNCIL (Mr Brad Williams, Mr Ted Morgan, Mr Dick Thompson, and Ms Michelle Ward) COMBINED ENVIRONMENTAL GROUPS 13 45 (Mr Warwick Moss, Dr Stuart Blanch) 16 62COASTAL VALLEYS CUSTOMER SERVICE COMMITTEE (Mr Bob Doyle, Mr Arthur Burns) HUNTER WATER 19 69 (Mr Kevin Young, Mr Andrew Amos) SYDNEY CATCHMENT AUTHORITY 22 75 (Mr Richard Warner) 22/6/01 

# 1 DEPARTMENT OF LAND AND WATER CONSERVATION 2

3 THE CHAIRMAN: Thank you. For the record, it is 22 June
4 2000 and today the Tribunal is holding its formal
5 hearing day into the consideration of bulk water
6 prices submitted by the Department of Land and Water

7 Conservation.

8

9 As well as the formal hearing today, we are
10 having two days of workshops - a day in Armidale and
11 a day in Griffith. We have been doing this for a
12 number of years, as many of you in this room know.
13 This is probably yet another opportunity for a lot
14 of stakeholders to get together and swap stories. I
15 assure you we swap stories before we come in not
16 after we go out.

18 I have sort of noticed, and I think my fellow 19 Tribunal members have noticed that whilst there are 20 still difficult issues to be nailed to the wall, as 21 some of you will appreciate the analogy, there has 22 been progress over the last few years in terms of 23 certainly crystallising the key issues and narrowing 24 down, if not resolving, the areas of difference 25 between stakeholders, so these are important issues 26 not just in terms of the actual prices that bulk 27 water users pay but in terms of the impacts of that 28 pricing and the use to which some of those revenues 29 go in terms of resource management issues, so they 30 are the very important issues, both in terms of the 31 economy and the environment and, of course, the 32 activities of stakeholders.

33

So we thank again all those participants in the
process for your submissions. For those of you who
will be here today and for the workshops over the
next few weeks, we thank you in assisting us in what
continues to be a difficult but important task.

39

We start with the Department of Land and Water
Conservation, who have put in a detailed submission
to which stakeholders have responded. We will ask
you again, for the record, to just formally identify
yourselves and we will then have a bit of an

45 overview of that presentation and an opportunity to 46 ask some questions.

47

48 MR GUEST: I am Chris Guest from the Department of Land 49 and Water Conservation and I am accompanied by

50 Robert Marsh, also from the department and Able

- 51 Immaraj from State Water, General Manager State
- 52 Water. I propose to talk for about 20 minutes and
- 53 then leave the remainder of our allotted time to you
- 54 ask some questions.

55

I guess it is always a good idea to start off
by telling a joke of some kind particularly when you
are the first speaker on a cool winter's morning,
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1 but, unfortunately, I do not know any jokes about

2 bulk water; indeed, I cannot imagine there being any

 $3\,$  jokes about it, so I might have to launch straight

4 into what we have to say.

5 The DLWC submission covers quite a substantial 6 7 amount of ground. As those who have looked at it 8 will see, it is quite a weighty document and clearly 9 there is more in that document than I can cover in 10 the remarks that I make this morning. For the purpose of this hearing, what I want to do is to 11 12 divide the submission into two parts. The first part is a general approach or framework to the 13 policy principles that ought to be applied, we 14 believe, to bulk water pricing. The other part of 15 16 our submission is a quite detailed empirical 17 presentation relating to the way in which we believe 18 these principles ought to be implemented and an identification of the quite detailed estimates of 19 20 expenditures and incomes that follow from that 21 implementation. 22

23 I propose in the remarks I make this morning to 24 only cover the first part of our submission; that 25 is, to talk about the broad principles that underlie 26 the detail in the submission. It is not going to be possible to cover adequately the details of all the 27 28 data in the time available, so I leave to the judgment of the Tribunal, what aspects of data and 29 30 implementation they would like to pursue once they 31 turn to the question time. 32 33 In presenting the policy principles, the

34 framework that underlies our submission, I want to

35 do more than simply restate the case that is

36 presented in our submission. What I intend to do is

37 to try to reconstruct our submission so as to try to

38 address some of the key themes that have emerged in

- 39 the submissions that have been made by other 40 parties.
- 41

42 So I turn now to identify and discuss the key

43 policy principles that underlie the DLWC submission

44 to the Tribunal, and there are three key principles.

45 The first principle we identify and upon which we

46 base our submission is the principle of cost

- 47 recovery; in other words, that the costs of supply
- 48 should be recovered through payments made by
- 49 consumers. There are a number of very well-known
- 50 external pressures on governments to achieve this.
- 51 Full cost recovery is an element of the Council of

52 Australian Government's framework to which New South

- 53 Wales, along with all other jurisdictions, is a
- 54 party. The National Competition Council, as is well
- 55 known, requires full cost recovery as one of the

56 conditions upon which the payment of the so-called57 tranche payments is to be made.

58

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These commitments made through COAG and the NCC 1 2 follow from a recognition that bulk water is an 3 input to commercial production for irrigators and 4 industrial water for users, just like other inputs 5 such as diesel fuel. Bulk water is also supplied to 6 local water authorities for reticulation, and these 7 authorities are under the same pressures through the 8 same external arrangements to move to cost recovery. 9 10 The trend in cost recovery: This trend to 11 seeking cost recovery in policy is built on a 12 recognition that, after all, water is a scarce 13 resource, so decisions about its use should have 14 regard to the costs of the supply of that resource. 15 16 It is worth noting at this point that those 17 costs of supply ought to include a cost of capital 18 as measured by commercial rate of return. Bulk 19 water supply requires large pieces of expensive 20 long-lived capital. The cost of this capital is 21 part of the cost of the provision of bulk water, so 22 these costs must be recovered as part of the cost 23 recovery, along with operating expenses. 24 25 Current prices recover about 54 per cent of the 26 costs attributable to consumers. The proposed price 27 increases, the increases we proposed in our 28 submission, would yield an 82 per cent cost recovery 29 by 2004. In dollar terms, the annual bulk water 30 service cost is estimated to be \$104m by 2004. The 31 cost of supply to bulk water customers would be 32 \$69m. The proposed price increase would then mean 33 that customers would pay \$56.7m requiring a 34 government top-up contribution of \$12.3m. 35 36 I think there can be very little objection 37 to the principle of cost recovery. It is now a 38 well-established element of the policy landscape 39 within Australia. Although there is one, I guess, 40 key difference with bulk water in relation to other 41 inputs that irrigators and industrial water users 42 have, and that is that the supplier, State Water, is 43 a publicly owned monopoly supplier, which, of 44 course, is why we are here today to assist the 45 Tribunal in its determination in relation to the 46 prices charged by that monopoly supplier. 47 48 As I say, if there can be no reasonable 49 objection to the principle of cost recovery, what 50 issues might be raised in relation to costs? Here I 51 will pick up a couple of the concerns that emerge in 52 some of the submissions. 53

54 I think essentially that two concerns have been 55 raised in submissions, and the first is that, 56 although cost recovery may well be a sound principle 57 to apply to pricing, the costs that are recovered 58 ought to be efficient costs, and the concern is that 22/6/01 5 DLWC

2 or in some sense unnecessary; that is, that they are 3 seeking to recover expenditures that ought not to be 4 treated as part of the costs of supplying bulk water 5 to consumers. However, needless to say, I think 6 there is significant evidence that these particular 7 concerns that the costs are either too high or in some way unnecessary are not well founded. 10 In looking at the level of costs that State 11 Water is seeking to recover, it is important to bear 12 in mind that State Water faces some particular challenges as a bulk water supplier. Unlike other 13 14 water authorities in Australia, its responsibilities 15 extend to managing systems that are spread across 16 the entire State, and that imposes some particular 17 cost pressures on the way in which State Water performs its responsibilities. 18 19 20 State Water's track record over the past few 21 years, I think, has been impressive. It has

1 State Water's production costs are either too high

22 demonstrated an ability to deliver quite significant 23 efficiency improvements. In 1998, IPART sought a reduction in bulk water services expenditure of 24 25 \$7.1m. I note that this requirement has been 26 achieved by State Water within the required time. 27 28 The costs reported and projected in the 29 submission of State Water are based on information 30 from a number of solid decision-making tools and 31 processes. The State Water Total Asset Management 32 Process is one example of such a decision-making 33 tool. This is a 30-year plan based on an extensive

34 program of engineering assessments of the water 35 asset infrastructure and regulatory standards. The 36 current plan, which was released in August last 37 year, for customer service committees to review, was 38 independently reviewed against this practice. The 39 plan has been assessed as demonstrating improvements 40 across nearly all processes and practices, bringing 41 State Water close to best practice. 42 43 Obviously in saying that, I recognise that 44 there is further scope for improvement; but, in 45 saying that, it is critical to recognise that State 46 Water sees itself as engaging in a continuing process of improving its management and financial 47 48 arrangements. In that context, we welcome the current IPART investigations as to the 49

50 appropriateness and reasonableness of the costs 51 reported.

52

8

9

State Water has also achieved a great deal in 53 54 other ways. It has established a financial 55 reporting and management system, a customer charter, 56 a customer complaint handling protocol, and a 57 monitoring system. The billing system has been 58 centralised, computerised and standardised - that 22/6/01 6 DLWC

1 sounds a bit evil - to ensure more timely and

2 accurate billing. It has established a formal

- 3 communication process to draw on the expertise of
- 4 customers.

5 6 A second concern that might be raised in 7 relation to the level of costs being sought, given 8 acceptance of the principle of cost recovery, is 9 that, in some way, the present institutional 10 structure is flawed. This is the question of the 11 degree to which State Water is separated from DLWC. 12 The point has been made from time to time that, in 13 order to ensure sufficient accountability, 14 transparency and pressure, on State Water, State 15 Water ought to be formally separated from DLWC, 16 presumably by corporatising it. 17 18 IPART has previously sought the ring fencing of 19 State Water within the DLWC, and this has occurred. 20 As a consequence of that ring fencing, State Water 21 functions as a separate commercial business entity 22 within the DLWC; so the question is, I guess, what 23 does that mean? 24 25 State Water is established as a separate 26 company within the DLWC financial accounting system. 27 This provides for separate financial operation and 28 reporting by State Water. The general manager is 29 accountable for the performance of State Water, 30 State Water has been issued with an operating 31 authority and access authority that provides the 32 framework for separating roles, responsibilities and 33 accountabilities for State Water as well as placing 34 conditions on the way in which it must operate. 35 These standards and conditions preclude non-relevant 36 activities from State Water costs. 37 38 These authorities have recently been reviewed 39 in light of the Water Management Act and 40 strengthened to better meet the objectives of 41 separation. In other words, there has been a quite 42 extensive program of ensuring that State Water 43 operates in an independent and clearly identifiable 44 separate way from DLWC and that it is assessed in 45 relation to the performance against financial 46 targets - commercial targets. 47 48 A particular issue in the submission we have 49 made in this round is that we are seeking greater 50 recovery from local water authorities in relation to 51 unregulated rivers. The purpose of this proposal is 52 to place water authorities on an equitable footing 53 with irrigators in relation to cost recovery. I 54 think while that proposal in itself is justifiable, 55 that like users be treated in like ways, it is worth 56 noting that proposed price increases would 57 constitute a cost to local water authorities

58 equivalent to less than one half of a per cent of 22/6/01 DLWC 7

1 their income. In other words, we believe that would

2 be quite a modest impact on those authorities.

3 Given the strength of the principle of the equity of

4 cost recovery, we believe it is a reasonable

proposition.

5

6 7 The second principle we have identified in the 8 submission, and on which I will say a little now, is 9 that of beneficiary pays. This is particularly 10 relevant in determining the allocation of costs of 11 supplying services that are jointly consumed. There 12 are a number of quite significant costs and services 13 provided by State Water that in some sense are 14 jointly consumed between the community at large and 15 individual identifiable consumers. 16 17

The question of deciding on an appropriate 18 allocation is complicated and contentious. The 19 approach we have adopted is to defer to the 20 decisions made by IPART on the allocation of costs. 21

22 The prices we propose would recover \$34.5m of 23 State Water expenditure based on a 90 per cent share 24 of operating costs, including the depreciation in 25 the form of renewals annuity and the rate of return, 26 and a 50 per cent share of operating costs relating 27 to flood mitigation and the capital compliance 28 annuity. A 50 per cent recovery is sought for 29 surface water resource management. This comprises 30 water quantity and quality data collection, 31 hydrological analysis investigation, resource 32 assessment for the purpose of managing current year 33 allocations, and strategy planning to produce a 34 sustainable use of surface water. 35 36 We are seeking 100 per cent recovery in 37 relation to water use compliance activities which

safeguard water users' rights by ensuring that water 38

39 is being used in accordance with licensing

40 conditions and announced allocations. This is to

41 occur using a mix of enforcement, prosecution and

- 42 education strategies.
- 43

44 Groundwater resource management is 70 per cent 45 recoverable and entails water quantity and quality

46 data collection, hydrological analysis and

47 investigation, resource assessment for the purpose

48 of managing current year allocations and strategy

49 planning to produce a sustainable use of

50 groundwater.

51

52 Externality cost recovery of 50 per cent is 53 being sought, which was the number recommended by 54 IPART. These costs include blue-green algae and 55 in-stream salinity monitoring and reporting. 56

57 In this submission, we have argued for the 58 inclusion of certain new costs which we believe 22/6/01 8 DLWC

1 ought to be shared between consumers. There are

2 three new costs. The first is the cost of

3 environmental and safety compliance upgrades; the

4 second is water management planning and

5 implementation program costs; and the third is

6 unregulated river metering and monitoring costs. In

7 each case the submission has adopted the cost shares 8 suggested by existing work by IPART.

9

10 There has been some discussion amongst 11 stakeholders about the inclusion of capital 12 environmental and safety compliance costs. Meeting 13 environmental and safety standards is a cost of the 14 provision of bulk water, just as standards are in 15 other industries such as airlines. The annuity for 16 this capital expenditure is \$10.4m of which it is 17 proposed 50 per cent should be recovered through 18 bulk water charges. These costs have been estimated 19 through the State Water total asset management 20 planning process, or TAMP as it is known. These 21 costs were not included in the previous prices 22 because State Water delayed planning expenditure 23 until a review of the standards and completion of 24 dam risk assessments as part of the TAMP.

25

26 The third principle upon which we have based 27 our submission is that any proposed price increases 28 ought to be phased in. The rationale for that 29 principle is, of course, that we recognise that 30 increasing cost recovery will cause some cost 31 impacts, obviously and, as a consequence, some 32 potential dislocations.

33

34 In order to mitigate those dislocation costs, 35 we are proposing that increases be spread evenly 36 over the three-year period under consideration. In 37 this context, we have sought some evidence on what 38 the impact of bulk water price increases might be. 39 We have got two kinds of evidence available to us. 40 The first is from some work we have done ourselves 41 in relation to gross margins and the second is some 42 work we commissioned from the Department of 43 Agriculture in relation to the impact that price 44 increases would have on some representative farms. 45 46 The gross margin study found that, as a

47 consequence of the proposed increase, the largest 48 annual decline in gross margins as a result of the 49 proposed price increases would be less than 2 per

50 cent for the commodities of wheat and sunflowers in

51 the region of Macquarie, Lachlan and the Namoi/Peel

52 regions. In half of the region we studied - we

53 studied 10 regions - the decline in gross margin was

- 54 less than one per cent and, in most of them,
- 55 significantly less than one per cent.

56

57 The Department of Agriculture has undertaken a 58 couple of reviews itself, as I have said, to examine 22/6/01 DLWC 9

1 the impact on farm enterprises of the proposed bulk 2 water price changes. Both reviews found that the

3 proposed increases would have small impact or those

4 impacts could be more significant for already

5 marginal farms.

6 7 It is for that reason that the submission 8 proposes the phased implementation of cost recovery 9 to achieve the target of 82 per cent at the end of 10 the three years and leaving the government 11 contribution of 18 per cent of the costs of supply 12 to customers. That compares with current cost 13 recovery of 54 per cent. 14 15 It has been suggested in a couple of 16 submissions that the price determination by IPART 17 either be delayed by one year or that the 18 determination by IPART be for one year only. This 19 is not a position we support. There are a couple of 20 reasons for that. I suppose the first is that there 21 is considerable evidence that agriculture is 22 currently experiencing one of its better periods and 23 that would suggest a reasonable capacity to pay or at least a better capacity to pay than might have 24 been the case in more difficult times. 25 26 27 Similarly, it is difficult to see the benefits 28 of determining only one year's prices. The proposed price path for three years provides that certainty. 29 30 A determination for one year would appear to leave 31 open the question of what the long-term price path 32 might be. To delay a determination or to limit it 33 to one year would make an expectation that

34 fundamental principles of price determination are

35 still matters of debate.

36

46

37 Finally, and by no means least, I guess the

38 cost of annual determination is very high for all

39 participants. There is a considerable quantity of

40 resources behind all of us being here today that

41 includes the stakeholders and IPART. As much as I

42 am sure we all agree that this is a valuable

43 process, equally I am sure we would all agree that 44 it is a process that we would not want to

45 participate in more than is necessary.

47 THE CHAIRMAN: Truer words were never said, as much as

48 we enjoy it. Thanks for that. Perhaps just to

respond to the first statement part of your 49

50 question. The detailed work underlying your

51 submission, particularly on the opex/capex and

52 resource management side of your proposal really

53 will be worked through at the workshops. At the

54 workshops we will have our consultant reports in

55 those areas. I think those two days will really

56 give an opportunity for all the stakeholders to

57 pretty well work through that. They can discuss it

58 then. We just will not have the time here, but they 22/6/01 10 DLWC

1 will have the opportunities to do that as a group. 2 Obviously we have been doing a lot of work on them 3 and we will continue to do the work on them, as no 4 doubt will stakeholders. 5 I am not sure if this is a question or an 6 7 observation, and I suppose it is not as much a 8 question. It goes to what we will be doing in more 9 detail in a couple of days. One of the real 10 problems I have - sort of coming back to this 11 reasonably fresh after a few years - is that we 12 thought we were getting reasonably close to the 13 dimensions of the jelly, but that has changed. In 14 2000 I think the costs we were looking at were \$82m, 15 and the costs that we are now looking at are \$104m, 16 so it is a 25 per cent increase.

17

18 I am not saying the additional costs are wrong, 19 and you have identified some of the areas. As I 20 say, that is something that we will work through 21 with the assistance of our consultants and, no 22 doubt, the input that we receive with stakeholders, 23 but it does make it a little more bit difficult to 24 try and finely pin this down in terms of a medium 25 term price path where we have a moving target. 26 27 I also really don't quite understand - again 28 maybe we will not get the detail until the 29 workshops; I will only be at the Griffith workshop, 30 but I will get the feedback and see the reports -31 what some of these new costs really mean. I again 32 cannot help but wonder whether it is a little bit of 33 rebadging of some existing costs, I don't know. So 34 maybe there is a bit of question there. 35 36 MR GUEST: I might get Able to take that question. 37 38 MR IMMARAJ: My comment with regard to the increase to 39 the \$104m, for example, as Chris alluded to it, part 40 of it is the increased cost of compliance for the 41 safety upgrade of dams as well as increased 42 standards in terms of what we are attempting to 43 meet --44 45 THE CHAIRMAN: You might move the microphone a bit 46 closer. 47 MR IMMARAJ: I will just repeat: the increase in costs 48 49 is attributed to the compliance costs associated with dams and weirs. So that is a significant part. 50 51 52 THE CHAIRMAN: All safety? 53 54 MR IMMARAJ: Not all. Compliance with dam safety is the 55 primary one, compliance with environmental 56 requirements at dams, for example, inlet structures 57 to mitigate thermal pollution, those costs have also 58 been included. They are not insignificant.

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1 Similarly, there are some additional resource

- 2 management costs, so Robert might make comment on 3 those.
- 4

5 MR MARSH: I think there are the \$82m/\$104m 6 is a bit confusing because we have been through an 7 evolution process on the reform, and are awaiting 8 some development from State Water. So a whole range 9 of costs were, in principle, discussed and looked at 10 and sought to be included in a future date when 11 better information was available, et cetera. 12

13 So the capital compliance costs is one of those 14 and the rate of return is another. There are some 15 resource management costs that are in addition to 16 what is in that cost recovery target now, or the 17 full cost. Water management planning implementation 18 programs is one of those and, previously, it in many 19 ways is a similar cost that's being incurred 20 currently for the water management process that 21 occurred under the reforms, but excluded, rightly, 22 because they were seen as one-off costs and funded 23 by the government, so the New South Wales government 24 made announcements it was going to fund those. The 25 cost now is seen more on an ongoing basis because of 26 the Water Management Act. So that's why they've 27 included at this stage --28 MR GUEST: I think it is relevant to note that this is 29 30 an area where there are two quite complex pressures. 31 One is that it's an area of considerable change in 32 policy. We've had in the past, since 1995, enormous 33 changes in both the framework within the 34 organisation, like State Water, at a national level, 35 and also within the State level we've made some 36 quite substantial changes to the environment within 37 which State Water operates.

38

39 What that means is that it's extremely 40 difficult to find the kind of steady state of 41 equilibrium. You don't find that because things are 42 changing around you. I guess the other thing 43 occurring is that State Water itself, in an effort 44 to meet the challenge posed by its responsibilities to government, its responsibilities under the 45 46 regulatory framework and its responsibilities to the community are in the process of trying to do a 47 better job, and doing a better job you review and 48 49 revise your understanding of what it is you're 50 doing. 51 52 So we cannot pretend that in some sense we're 53 looking at here a stable business that does things 54 routinely; we're looking at a business in an 55 environment of considerable change and a business 56 that, itself, is in a state of guite substantial 57 evolutionary change. That will mean that it may 58 appear to be jelly, but in fact what it is

12 DLWC

22/6/01

1 evolution.

2

3 THE CHAIRMAN: I understand that. It's certainly the
4 case when you set up a business and when that
5 business starts to operate increasingly as a
6 stand-alone business, you identify activities and
7 the cost of those activities. As I'm sure people
8 will realise that the workshop process, our
9 consultants reports and work that's being done
10 around that hopefully will help us in this debate
11 about what are those costs. Is there some
12 duplication, and the difficult question of what's
13 an appropriate allocation to users beneficiaries.
14 So that's a key issue that we obviously will need to
15 work through.

#### 16

You talked about impacts and we've also done
some work and looked at the work that's been done
for you by the Department of Agriculture. There is
no doubt that certainly in some areas, and for some
infra-marginal farms, potentially, in terms of the
prices proposed, there is quite substantial impacts
on prices. In some cases over 70 per cent compound
over the period. For some of the marginal users of
water, rather than the large irrigator, these could
well have dramatic or critical effects on viability.

The difficulty we have is that we set prices,
we don't set subsidies. So with electricity, for
example, we set electricity charges, we don't set
pensioner concessions. With transport we don't set
pensioner concessions or other concessions. That's
what people do need to realise, we're not here to
accommodate. We have to have, and we do have,
regard for impact absolutely on all stakeholders,
including users of bulk water but we don't try and
influence incomes; we set prices.

#### 38

Recognising that important constraint, if it's
the case that there are substantial effects on a
large margin which go to viability, and there is an
otherwise compelling case for the sorts - or not
necessarily the absolute, but the sorts of increases
in terms of appropriate and efficient cost recovery
with appropriate cost sharing and appropriate
phasing, but there is still a large group that will
be severely impacted that your phasing won't
actually accommodate. Any suggestions?
MR GUEST: Our starting point, as yours is, has to be
that first and foremost that we speak here in

52 relation to State Water and its obligations and they

53 are to deliver water efficiently at a cost recovery

54 price.

55

Now, having said that, we are mindful, as you
are, of the impacts of that, so we would like to
ensure that those impacts are minimised or managed.
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It's only within our valley region to manage them by
 phasing. There is no instrument that we have beyond
 that to cater for the particular consequences that
 might have.

5

6 Although, there are, of course, just as you say
7 in relation to electricity, other arrangements, so
8 there are with agriculture and government policy.
9 There are other arrangements to assist farm
10 enterprises that do face particular problems either
11 as a result of this particular cost consequence, or
12 of any of the other pressures that those enterprises
13 might be under.

14

In our view it's important, and in saying this
I'm not unmindful or insensitive to the consequences
of pressures or enterprises, but as a matter of good
policy it's important to separate your instruments
and the perspective in this case is to ensure that
bulk water is supplied appropriately.
That is not to say there won't be consequences
that occur that government in another part would be

24 concerned about. We would expect the government in25 that other part to take up any of the issues that26 the are proposed, but we do have to separate the

27 instruments to ensure clarity about what we're 28 doing.

29

THE CHAIRMAN: I do understand that. Whilst we're all 30 31 talking cutely, can DLWC bring any of those 32 instruments to our table, or are we talking about a 33 set of things where there is an important missing 34 bit that we cannot talk about? Can you bring that 35 bit to the table - DLWC? 36 37 MR GUEST: The vast bulk of the necessary instruments 38 lie in through the Department of Agriculture, the 39 Minister of Agriculture, rather than DLWC. DLWC 40 participates in a number of programs that are 41 designed to assist enterprises adapt to, for 42 instance, improved water efficiency, but it's not 43 solely a program that lies with us. It's primarily 44 an agricultural program. 45 46 THE CHAIRMAN: That's helpful. Just the last one from 47 me - and we will be hearing from certainly Hunter later, and Sydney Catchment Water Authority. There 48 are some quite significant increases in proposed 49 50 charges for the metro areas. If the note in front 51 of me is correct - I can't remember from the body of 52 the proposal - \$1.80 per megalitre, 2.15, and then 53 20 per cent increases. It is not quite obvious what

54 those charges relate to for Hunter and what's now

55 Sydney Catchment Authority. Can you answer that56 question?

57

58 MR MARSH: I think there's a couple of factors that come 22/6/01 14 DLWC

3 coast, they are substantially under-recovered and 4 unlike the inland, the extractions of water by water 4 5 extractors in the urban areas in total account for a 5 6 substantial portion of those extractions. 7 8 So about 68 per cent of water from extractors 9 goes to the urbanised areas, and the State Water 10 Customer Service Committee has made - and one other 11 submission has made - the same comments that in this 11 12 cost sharing that we've been doing, you can easily 12 13 under-value the share that should be borne by those 14 urban areas of our unregulated costs. 15 15 16 That's because the urban areas not only extract 17 more of the water, but there is a greater benefit to 18 the people in those urbanised areas of the resource 19 management outcomes from those rivers from the 20 unregulated rivers. 21 22 So much as the case in IPART's 1998 23 determination, where it saw that the revenue from 23 24 these large areas, from Hunter Water and Sydney 25 Catchment Authority, should go in part to meeting a 25 26 subsidy of the cost, or a bigger portion or share of 26 27 the cost than that would be recovered through the 28 normal water price. 29 30 I think the other reasons are that the price 31 hasn't changed since 1995. In fact, it's reduced in 32 real terms because it hasn't changed. It doesn't 33 33 change by CPI, unlike that that we charge to the 34 irrigators. Also, we've been through a proposing 34 35 period of substantial change in price. 36 36 37 You mentioned the dangers of the impacts of 37 38 those on irrigators, and yet here we have a large 39 water user, or a couple of large water users that 39 40 pull out a substantially large portion of the water 41 and have the ability to pay a great amount, yet 42 we're holding their price back at 1995 levels. So I 43 think they are really the key ideas behind the 44 change in the \$1.80. 45 45 46 The Aquatic Weeds Task Force is a different 46 47 matter entirely. We would see that as a perfect 48 match with IPART's principles on beneficiary pays or 48 49 a direct impactor pays. Sydney Catchment Authority 49 50 is clearly the largest extractor of water off the 50 51 system and benefits from that large extraction. 51 52 Sydney Water itself returns the high nutrient levels 53 into the unregulated rivers there that is causing -54 or is at least the cause of the weed problem. 55 56 I think the other thing that we'd like to 57 mention is that the Aquatic Weeds Task Force

1 into play here. First of all, if we look at

2 unregulated services for bulk water supply on the

58 processes involved the Sydney Catchment Authority,

22/6/01 15 DLWC 1 and it was with some surprise that we did see the 2 Sydney Catchment Authority submission declining to

- 3 contribute in that way.

The issue about whether it gets passed on to 6 their customers is one for IPART. We would see no 7 difficulty with that because you set their prices, 8 but it would seem appropriate that those sort of 9 things would be passed through and the impact is 10 negligible.

MR COX: Thank you very much for your submission and 13 for your presentation this morning. I'd just like 14 to make sure I understand properly the way in which you are dealing with the socioeconomic impacts. As 16 I understand it, you are proposing to cap price 17 increases at 20 per cent a year; is that correct? 18 Perhaps you could explain why 20 per cent. I 19 realise it's consistent with IPART's practice, but

- 20 what was the thinking in underlying that as being
- 21 the right or tolerable rate of price increase?

22

MR GUEST: I guess there is an element of judgment 24 involved in why 20 per cent. There is no objective signs about it. The forces that played on that judgment, though, were the desire for or the belief 27 that in the long-term the objective ought to be 28 achievement of 100 per cent cost recovery. 29 Recognising, though, that if we were to move to 30 100 per cent within three years, that would impose 31 perhaps an unduly high impact on some groups of 32 irrigators.

So we thought that we ought to reduce the 35 ambitions for the following three years, recognising those impacts, but at the same time feeling the pressure that we do have to be able to demonstrate 38 significant progress toward full cost recovery within a reasonable period of time. Striking on an 40 82 per cent recovery after three years seemed to 41 strike a reasonable compromise between that external 42 pressure to seek full cost recovery and the need to 43 be mindful of the impacts on consumers of full cost 44 recovery.

So there is a judgment in trying to trade off 47 the policy pressure for full cost recovery and a concern about the consequences of that full cost recovery if it were to be sought within three years. MR COX: I guess someone has very kindly provided me

52 with a figure, at the end of the day you are within 53 striking difference of full cost recovery on your 54 regulated rivers, but there seems to be quite a gap 55 in percentage terms for the unregulated rivers and 56 for groundwater. Is that something the Tribunal 57 should be concerned about? 58

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MR MARSH: In many ways there is no reason why there 1 determined flood mitigation share. So that is to 1 2 address the issue that those sort of costs have 2 shouldn't be a more substantial increase to get 3 closer to full cost recovery on unregulated rivers 3 provided the community with a greater benefit. 4 and for groundwater. There are two aspects that 4 That's the thinking behind that proposed share which 5 came into play. 5 is a substantial cost. 6 6 7 7 First of all, on unregulated, the submission The water management planning is really seen as 8 also seeks a change in the structure of the 8 the future strategic planning of the river resource. 9 unregulated price. So this will in fact change 9 Again, we look back at the workshops and the 10 individual bills, and while we do some modelling on 10 previous IPART determinations where for groundwater 11 that, I think we need to see the outcome of those 11 it was determined to be a 70 per cent share for that 12 changes. 12 sort of strategic planning, but a less of a share on 13 13 rivers because, again, of the idea that you can 14 One of the changes we know on the unregulated 14 obtain greater community benefit from surface water 15 or attribute a greater benefit to the community for 15 bills is that for town water and towns and industry, 16 surface water than groundwater. So the sharing was 16 there will be a much more significant rise as they 17 are given entitlements and move to a two-part 17 really based on those sort of works. 18 tariff. So currently, as the submission says, town 18 19 water and towns and industry pay much less than 19 MR COX: Finally from me, we received a number 20 irrigators on unregulated rivers, and we would see 20 suggestions in submissions that insufficient time 21 that being brought back into line. 21 has been allowed for consultation with users on your 22 22 submission. I wonder if you'd like to respond to 23 That means in the order of about 150 per cent 23 those comments? 24 increase in their bills that they would receive as 24 25 MR MARSH: I would disagree with those comments. Apart 25 that change occurs. So because of the restructuring 26 on unregulated, it seems like a more reasonable 26 from the fact that we've been looking at these 27 approach, or balanced approach. So that's 27 issues and galvanising these issues over a period 28 substantially the reason for maintaining it at that 28 since 1996, we started suggesting the key elements 29 sort of level. Thank you. 29 of this submission in late 1999, certainly with 30 30 customer service committees, and early 2000. 31 MR COX: Thank you. If we can move to the cost shares. 31 The DLWC's submission last April detailed these key 32 I understand and I appreciate that you have chosen 32 issues, so we've been through some process of 33 to stick with IPART cost shares where we have talked 33 putting this information to customer groups and 34 about that, or where we've determined ones in the 34 obtaining some feedback. 35 past. But I am a bit less clear about the process 35 36 that's led you to suggest cost shares for the new 36 I think in relation to items of total asset 37 activities you are now bringing to the table. Can 37 management plan, which is another key element that 38 you tell us the bit about the factors that came into 38 some of the submissions talk about in relation to 39 play and how you reached the judgments that you did 39 not enough time, that has been available for six 40 offer those new items? 40 months and some of the elements of that were spoken 41 41 again to customer service committees in April last 42 MR MARSH: One of the major items being the compliance 42 year. 43 annuity. In fact, the department was proposing a 43 44 90 per cent share based on the belief that it's a 44 So we are going through a process of those. I 45 cost to the business of State Water, a cost of 45 wouldn't say that customers are satisfied with the 46 complying with regulatory standards and then 46 items in the total asset management plan, but all of 47 therefore should be passed on to the customers. those things are evolving tools and information on 47 48 those will change as time goes on as well, and will 48 49 In taking that around to customer service need to continually be re-evaluated. I am not sure 49 50 committees before we produced the submission, they 50 that we'll ever satisfy the customers that they've 51 had enough time to look at the proposals in this 51 had us rethink the attribution of that cost, mostly 52 because of the requirements to address safety 52 regard. 53 standards, flood mitigation has been determined by 53 54 PROF MUSGRAVE: Thanks for your contribution. First of 54 IPART in the operational sense to be a 50 per cent 55 share. 55 all, with regard to the ringfencing of accounting 56 56 processes, there is pressure for moving towards 57 So we've really aligned that compliance annuity 57 audited valley accounts; how are we going in that 58 in meeting those safety standards with the 58 respect? 17 DLWC 22/6/01 22/6/01 18 DLWC

1 1 that we really have very little control over. 2 2 MR IMMARAJ: We haven't got to the level of audited 3 valley accounts as yet. We've prepared valley 3 PROF MUSGRAVE: Could we turn to the question of the 4 accounts and circulated them to the Customer Service 4 separation of State Water from DLWC and the fairly 5 Committee and we will be expecting next year that 5 consistent pressure for that to happen from 6 we'll have audited valley accounts. We were hoping 6 stakeholder groups across the spectrum. DLWC has a 7 number of arguments for retaining the present 7 to trial one out before this possibly in one or two 8 valleys, but that hasn't happened yet. 8 ring-fence situation. One notices in other 9 9 jurisdictions that there is such separation. I 10 MR MARSH: I think we need to be clear. This has come 10 wonder if it is possible for us to explore the 11 up before at a workshop with customer groups in 11 strength of the various arguments for and against 12 October. One of the clear things we're not going to 12 that, and make some comments just in general about 13 be able to do in State Water is to set up separate 13 the situation. 14 companies within State Water. 14 15 15 MR GUEST: I suppose our view is that we believe we can 16 So, therefore, an auditor is unable to produce 16 achieve the substantive benefits of separation under 17 an audit statement on a set of independent valley 17 the current structure without incurring the quite 18 financial accounts as such. The expense of setting 18 significant costs that are required for 19 corporatisation. Corporatisation would be the 19 up such a mechanism is seen as unwarranted, so we're 20 able to already produce a set of financial accounts 20 alternative to achieving the effective separation of 21 that can be reviewed. State Water can produce a 21 State Water from DLWC. Underpinning the view is 22 that within the current government policy framework, 22 forward balance sheets as they are a separate 23 we can achieve the benefits of that formal 23 company, but I think we need to be careful not to go 24 down a line that just creates an additional expense separation achieved by corporatisation by pursuing 24 25 and inefficiency. 25 the direction we are following at the moment without incurring the costs of change. We know from the 26 26 27 experience of corporatising other authorities that PROF MUSGRAVE: Then in relation to performance 27 28 indicators, we've still got some way to go with 28 there are quite substantial costs. 29 regard to those. I just wonder if your you've got 29 30 30 any comment on that? I suppose there is a judgment that the record 31 31 of corporatisation has been a little mixed, that it 32 MR IMMARAJ: I would agree we have a long way to go with 32 works well in some places, but it can be very 33 regard to performance indicators. Obviously we need 33 difficult to secure long-term improved performance 34 to get to first base, which is a clearer definition 34 under corporatisation because of the difficulty of 35 of accountabilities and roles. 35 securing an appropriate performance-monitoring 36 36 regime. The experience, I think, of some 37 As Chris alluded, we've got the Water Access 37 corporatised entities has been that, once they have made the initial adjustment, they have wound up 38 Authority and the operator authority. At this stage 38 performing in some ways not all that differently 39 we are still in the process of developing a 39 40 statement of financial performance, so we've started 40 from how they might have if they had remained under 41 down the track of a balanced score card approach 41 more formal control, with some changes in management 42 structure. I think the appetite for 42 which incorporates a number of performance 43 indicators into State Water's operations. 43 corporatisation, with experience, has probably 44 44 diminished. 45 45 The main issues for us would be in the area of 46 how we enter into consultations with our customers 46 PROF MUSGRAVE: Thanks, Chris. Has the National 47 with regard to performance indicators - both the 47 Competition Council expressed any view on the New 48 service levels for water delivery as well as South Wales situation or do we have to wait until 48 49 compliance standards for the structures. So there 49 the end of the current review? 50 are some complexities in there. 50 51 51 MR MARSH: I think we would have to wait for the current 52 So clarification in the area of roles and 52 review. The National Competition Council has just 53 responsibilities, ownership responsibilities, risk 53 sought the same information that IPART has sought in 54 management responsibilities and flow on 54 its last determination on the separation mechanisms 55 decision-making associated with each of those 55 that were in place. 56 responsibilities needs to be clearly demarcated 56 57 before we can undertake which performance indicators 57 PROF MUSGRAVE: I think that is all, thank you. 58 we select, otherwise we'd be reporting on things 58 22/6/01 19 DLWC 22/6/01 20 DLWC

THE CHAIRMAN: I would like just to pick up two points 1 2 that were raised in the Irrigators Council 3 submission that I wanted your reaction to. They 4 make what, on the face of it, does not seem an 5 unreasonable proposal which goes to the issue of 6 cost sharing and payment by the group of users for 7 some of these activities, including new activities, 8 and they make the point that their involvement in 9 decision-making, or perhaps at a different level the 10 consultation process, from their perspective does 11 not appear to reflect the proportion of costs that 12 irrigators or the irrigator community is being asked 13 to bear. So they are really suggesting why cannot 14 they have greater representation, greater 15 consultation, if indeed they are to be paying some 16 of these greater costs. On the face of it, it seems 17 quite reasonable. What's your reaction? 18 19 MR GUEST: Perhaps before Robert says something - he 20 knows more about the consultation process because he 21 has been involved in it - can I just say that my 22 impression is that we have now quite an extensive 23 program of consultation. We have a formal 24 arrangement by having customer service committees 25 which provide a formal opportunity for that 26 consultation and we have a regular program of 27 contact and meeting with those communities, both 28 through State Water and through DLWC. 29 30 Consultation is a kind of difficult concept. 31 How much is enough consultation? There has to be a 32 line drawn at the point at which you make the 33 judgment that sufficient opportunity has been 34 provided and, in a sense, so long as the outcome is 35 not quite what people might have wanted, then the 36 consultation might not seem to have been long 37 enough. There is no right answer about how long 38 consultation ought to be or how detailed the 39 consultation arrangements ought to be. 40 41 We believe that we have, in the structure we 42 put in place through the customer service 43 committees, an appropriate form of opportunity for 44 that consultation to occur, and I guess we also 45 believe that through the regular contact we have 46 with customers through these committees, we have 47 guite substantial communication. We also, of 48 course, separate from the customer service 49 committees, have direct contact with the Irrigators 50 Council. 51 52 In the six months that I have been with the 53 department, we have found it useful to meet with the 54 Irrigators Council from time to time in order to 55 develop some mutual understanding to see where we 56 differ and see where we agree. I think that is a 57 valuable further avenue for consultation. So, I

58 think in those ways the door is always open in that 22/6/01 21 DLWC

informal sense, and the door is certainly formally
 open in terms of the consultation arrangements we
 have established.

4

5 THE CHAIRMAN: Do you want to add anything? 6

6 7 MR MARSH: I just might make the distinction between the 8 customer service committees and their role and just 9 step back and look at the water management 10 committees and their role which is very different. 11 Customers have control of the customer service 12 committees. So we need to step back and say, "What 13 are the resource management committees about? What 14 is the implementation planning about?" It is about sustaining the use of that resource in the future. 15 16 It is also about a range of other issues to the 17 community's benefit. The make-up of those water 18 management committees is to represent what is the 19 strategic management of the river system into the 20 future, given the customers' water extractions and 21 given some of the other requirements or other 22 benefits that are perceived. So I do not think you 23 can equate voting rights on river management 24 committees to how much should be paid by customers. 25 26 27 PROF MUSGRAVE: Just on that point, the cost shares is 28 something we might touch on here. I think this is 29 really a matter that will be explored in the 30 workshops at Armidale and Griffith, but I worry that 31 the IPART cost share system will get the tablets of 32 stone status, which I think surprised me anyhow. I 33 just wonder if you are completely comfortable with 34 that. 35 36 MR IMMARAJ: I think there is certainly a lot more 37 information available now which would assist us in terms of refining those cost shares. I am hoping 38 39 to work closely with Chris with this intention to 40 revise those cost shares based on - from an operator's perspective, I believe there is certainly 41 42 ample information now to refine especially in the 43 area of compliance. 44 45 PROF MUSGRAVE: You agree there is scope for change? 46

47 MR IMMARAJ: There certainly is.

48
49 THE CHAIRMAN: Just the last point: whilst there might
50 be some debate with respect to transparency and
51 accountability with respect to State Water - there
52 certainly is a degree about that; we will argue
53 about how much, and it depends on where one sits 54 the Irrigators Council and others have made the
55 point, and I think we have considered it in the
56 past, about what probably is the far less degree of
57 transparency and accountability of MDBC, the costs
58 of which are being passed through.
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<ul> <li>It is a problem for all of us because that is a</li> <li>bit of a box that even we have trouble seeing into.</li> <li>Can you help us see whether there might be some</li> <li>light on the horizon on that one and is the NCC</li> <li>doing anything about that given their interests in</li> <li>everybody else's costs?</li> <li>MR MARSH: I think in the latter part we would have to</li> <li>take that on notice because I am not sure what the</li> <li>NCC are doing. New South Wales has influence over</li> <li>the MDBC through the commission and it is sitting on</li> <li>the commission. There is also influence on their</li> <li>relative committees such as the finance committee.</li> <li>The regional director of the Murray sits on their</li> <li>finance committee, so there is some degree of</li> <li>influence.</li> <li>We would agree about the difficulties -</li> <li>certainly inferences - for instance, in imposing the</li> <li>20 per cent efficiency dividend on the MDBC. For</li> <li>pricing purposes we have not done that; we have</li> <li>taken the costs that actually exist there and</li> <li>attributed a 20 per cent reduction to the costs that</li> <li>twe have reported through to put them on equal</li> <li>footing with the standards that you set for State</li> <li>Water. So it is a difficult question. We have</li> <li>tried to take a balanced approach in presenting the</li> <li>costs which should flow through the cost recovery.</li> <li>THE CHAIRMAN: Jim Cox has just reminded me - he has</li> <li>pointed out something that I didn't even known -</li> <li>that our consultant will hopefully have a look at</li> <li>some of the MDBC cost; so that will come up in the</li> <li>workshop next week and the week after. Thank you</li> <li>very much indeed. That was helpful, thanks.</li> </ul>	<ol> <li>NEW SOUTH WALES IRRIGATORS COUNCIL</li> <li>THE CHAIRMAN: We now have the New South Wales</li> <li>Irrigators Council. Thanks for your submission and</li> <li>thank you for coming. Just for the record, I will</li> <li>ask you to identify yourselves and then ask you to</li> <li>present the highlights of your submission and we</li> <li>will have a few questions.</li> <li>MR MORGAN: Thank you. I am Ted Morgan, chairman of the</li> <li>uvorking group on the New South Wales Irrigators</li> <li>Council with respect to this pricing determination</li> <li>and also long-term institutional arrangements. I am</li> <li>from the Lachlan River. I will now hand over to</li> <li>Brad to introduce himself.</li> <li>MR WILLIAMS: Brad Williams, Executive Director of New</li> <li>South Wales Irrigators Council.</li> <li>MR THOMPSON: Dick Thompson, I am a member of the</li> <li>Irrigators Council and also I am a member of the</li> <li>River Management Committee in the Murrumbidgee, plus</li> <li>a member of the State Water Advisory Committee. I</li> <li>am also a member of the Catchment Management Board.</li> <li>MR WILLIAMS: Chairman, what we propose to do today is</li> <li>to give a brief overview of our submission</li> <li>addressing three specific issues, those being the</li> <li>COAG water reform principles, some aspects of the</li> <li>Department of Land and Water Conservation</li> <li>submission, and then perhaps to focus on the impact</li> <li>assessment process which we have spoken about</li> <li>aerlier and also to reiterate some of the key</li> <li>recommendations.</li> <li>As part of that process, I will deliver a brief</li> <li>presentation and I will then ask Mr Thompson to</li> <li>address some specifics in relation to the TAMP and</li> </ol>
<ul><li>36 very much indeed. That was helpful, thanks.</li><li>37</li></ul>	37 presentation and I will then ask Mr Thompson to
39	39 the rate of return.
40 41 42	<ul> <li>40</li> <li>41 I would like to think that I had a joke to tell</li> <li>42 to sort of lighten proceedings a little bit.</li> </ul>
42 43 44	<ul><li>42 to sort of lighten proceedings a little bit.</li><li>43 Unfortunately that is my weak point, so I, like</li><li>44 Chris, will probably stick to the principles.</li></ul>
45 46	<ul> <li>44 chirls, will probably sterr to the principles.</li> <li>45</li> <li>46 I guess from your point of view it is probably</li> </ul>
47 48	<ul><li>47 refreshing, although we are probably arguing the</li><li>48 same things, at least you have a different voice to</li></ul>
49	49 argue the points. Hopefully, I will not send you to
50 51 52 53 54 55 56	<ul> <li>50 sleep.</li> <li>51</li> <li>52 I would like to preface our presentation or</li> <li>53 submission today by reiterating the points we made</li> <li>54 in our submission that there is insufficient</li> <li>55 evidence to suggest that the Department of Land and</li> <li>56 Water Conservation can justify a medium-term pricing</li> </ul>
57 58 22/6/01 23 DLWC	57 determination. In our opinion many of the 58 requirements and principles established by IPART in 22/6/01 24 IRRIGATORS COUNCIL

1 1998 and again in 2000 have not been addressed with

2 any vigour in the Department of Land and Water

3 Conservation submission. This is particularly clear

4 from their approach to appendix 5 from the previous 5 IPART determination, and we have addressed these

- 6 issues individually in our submission.
- 7

8 We maintain our position that the only way 9 forward on the pricing of bulk water is for the 10 service provider, the regulator and the customers to 11 adopt a more strategic framework that provides for 12 transparency and accountability but does not ignore 13 the principles of the COAG water reform process 14 including cost recovery.

15

I think the COAG water reform principles are 16 17 worth reiterating here. I will not spend too much 18 time on them, but I see them as fundamental to the 19 pricing process because they are tools that IPART 20 can use in future pricing determinations as, I 21 guess, check points on matters that need to be 22 addressed - issues like efficient cost recovery and 23 the ability to identify appropriate community 24 service obligations. 25 26 The property rights issue is a case in point. 27 It is relevant to IPART in two regards; that is 28 IPART's role in determining the appropriateness of 29 Department of Land and Water Conservation pricing

30 objectives such as full cost recovery as an

- 31 incentive to reduce water extraction and also the
- 32 distortion of pricing signals due to ill-defined
- 33 property right, which limits customers flexibility
- 34 to invest in efficiencies or higher value

35 enterprises.

36

37 I turn now to the beneficiary pays principle. 38 We are aware that this principle allows for an

- 39 equitable and inclusive cost sharing ratio provided
- 40 that all beneficiaries, including those who do not

41 directly use the resource, are factored into the

- 42 ratio. We would argue that DLWC has not identified
- 43 all the beneficiaries or community service

44 obligations by considering environmental

45 requirements and other non-user beneficiaries.

46 Consequently we believe that there is an inequitable

47 application of the cost-sharing arrangements in the

- 48 Department of Land and Water Conservation
- 49 submission. 50

**OVERHEAD: KEEPIT DAM FIGURES** 51 52

53 I would just like to put a slide up now that we 54 can have a look at that relates specifically Keepit 55 Dam. I want to use this to illustrate our point in 56 terms of, I guess, this relates to the cost sharing 57 and the beneficiary pays principle. We see here the 58 estimated consequence of the Keepit Dam failure 22/6/01 25 IRRIGATORS COUNCIL

1 under an extreme flood event, and these are in 2 millions of dollars. You can see the total there is 3 \$1.6 billion. If we look at the agricultural 4 component of that, we see \$213m, which in itself is 5 significant. In itself it is inclusive of all 6 agriculture, not just irrigation, and represents 7 only 12.61 per cent of that total impact of that dam 8 failure. 9

10 These figures are department figures so they 11 are quite legitimate. I just wanted to use that to 12 illustrate the point of how we need to perhaps look 13 at these beneficiary pays and the cost sharing 14 principles.

15

16 In terms of cost recovery we do not necessarily 17 disagree with the principle, but as mentioned in the 18 Productivity Commission draft report into cost 19 recovery that was made available in May this year, 20 they state that:

21

26

22 Those expected (or required) to pay have a

23 clear interest in the costs, efficiency

24 and quality standards of activities and

25 this interest should be harnessed.

27 I think we will touch on this a little later in the 28 presentation.

29

- 30 The matter of institutional separation has been
- 31 discussed and it is a continuing argument.
- 32 Obviously I am new to the process but it is
- 33 certainly an issue that has been around for some
- 34 time. I think it needs to be looked at in the
- 35 context of outcomes we are trying to achieve from
- 36 institutional separation, and I see those as cost
- 37 effective delivery of services, identification and
- 38 apportioning of appropriate costs, transparency of
- 39 the financial process, and genuine involvement in
- 40 the decision-making process through the customer
- 41 service committees. So I think if we focus on the
- 42 outcomes that are required from institutional
- 43 separation, we will be able to develop a model that
- 44 will deliver that particular aspect.
- 45

46 As I mentioned, with regard to the TAMP and 47 rate of returns issue I will ask Mr Thompson to 48 focus on that in some detail. I would like to talk 49 a little bit about the water management planning and 50 implementation process that was mentioned in the 51 previous presentation and I will reiterate some

- 52 points that were made.
- 53

54 The issue of cost recovery for resource

55 management functions is a contentious one. We would

56 argue that water users are subsidising the

57 government's regulatory responsibility in many

58 areas. Without direct input into the resource

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1 management programs either at planning or 2 implementation level it is illogical to propose that 3 50 to 70 per cent of water management costs should 4 be borne by irrigators. We talked before not so 5 much about the customer service committees; this is 6 specifically in terms of the water management 7 committees on a valley by valley basis.

8

9 Those committees can have a maximum of 20 10 people participating. At this stage I think most 11 have 11, and out of that 11 there are two irrigator 12 representatives on the committee. We would argue 13 that that does not represent an appropriate 14 apportioning of the cost-sharing and decision-making 15 process. If we are expected to pay 50 to 70 per 16 cent of those costs that come about as a result of 17 those decisions then, consequently, we should have 18 50 to 70 per cent say in the decisions of those 19 committees. That is the logic that I apply based on 20 the logic put forward in the Department of Land and 21 Water Conservation submission. 99

23 There is also an obvious move by DLWC to extend 24 the cost net in this submission and I would argue 25 that the issue of cost recovery, whilst it is a 26 broad principle, it seems, and we have alluded to 27 this fact, that the costs are shifting all the time. 28 So where do we draw the line in the sand and say we 29 have achieved 100 per cent cost recovery and how do 30 we work around that particular issue? 31

32 We are also, I must say, outraged to see that 33 other government agencies, such as New South Wales 34 Fisheries, are looking to put their "snout in the 35 trough" as far as irrigators are concerned. Their 36 submission proposes a recovery of \$4.69m over the 37 next three years as part of their normal regulatory 38 responsibility. Now, without getting emotional, the 39 bottom of the irrigators' pocket is starting to come 40 very, very close to the surface, and I think this is 41 an issue that IPART needs to consider in some 42 seriousness.

43

I think that the two consultancy reports will 44 45 provide a good basis for IPART to review the cost 46 sharing rations. I think it is important that we 47 stay focused on the outcomes of those consultancies 48 and the need to perhaps explore some of those issues 49 further. We believe there has been no genuine 50 attempt by DLWC to address inefficiencies, and this 51 is evidenced by the fact that we have not seen any 52 benchmarking studies, CSBs, have not had access to 53 benchmarking studies, and for us to move towards a 54 process of reducing efficiencies and being able to 55 see these efficiencies addressed I think it is 56 important that we have a benchmark.

57

58 On that note, I believe, or the New South Wales 27 IRRIGATORS COUNCIL 22/6/01

1 Irrigators Council believes, that there is no

2 incentive for the Department of Land and Water

3 Conservation to address this and other issues. I

4 think this is important as well. At least with a

5 benchmarking process we can look at milestones and

6 time frames. 7

8 Chairman, I would now like to move on to the 9 impact assessment process, if I could, and I will 10 make some general comments before I go into a 11 specific example from one of the river valleys. 12

13 The current situation in rural New South Wales 14 clearly demonstrates that the government has not 15 worked with affected stakeholders to develop "change 16 management" policy that identifies the impacts of 17 the reform process. COAG clearly intended that 18 State Governments weigh up the costs and benefits of 19 implementing reforms. This has been paid cursory 20 attention to in DLWC's submission, in our opinion. 21

22 There are concerns about the accuracy and 23 comprehensiveness of the two impact studies provided 24 by DLWC and we expect specific issues regarding 25 these reports on the Peel and Lachlan valleys will 26 be raised in the workshops in Armidale and Griffith. 27

28 We must remember that this pricing process is 29 not necessarily about taking off items on a to-do 30 list, but it should be about a genuine attempt to 31 address the COAG water reform principles.

32

33 The other issue that I would like to address -

34 I guess this is the benefit of talking after the

35 Department of Land and Water Conservation - is the

36 issue of the present economic climate in rural 37 Australia and rural New South Wales in particular.

38

39 The industries that are enjoying particularly 40 buoyant times are, in fact, wool, wheat and the beef 41 industry. We would argue that those industries 42 don't necessarily reflect irrigation industries; so, 43 we need to keep that in perspective. I will not go 44 into detail, but we have addressed some of those 45 specific concerns about the commodities related to 46 irrigation in our submission.

47

48 OVERHEAD: GROSS ANALYSIS 49

50 If I could get Michelle to put an example on 51 the board. With the gross margin calculations, we 52 sat down and went through some of the DLWC calculations. We were actually quite shocked to 53 54 find that in the example in both the Murray and 55 Murrumbidgee valleys, in their gross margin 56 analysis, instead of using an actual cost per 57 hectare in terms of the water, the DLWC apparently 58 have mistakenly used the actual water usage rate. 22/6/01 28 IRRIGATORS COUNCIL

1 2 As we see in 2001-01, they have used 13 per 3 hectare, that is in fact for long grain rice, the 4 actual megalitre water usage. That needs to be 5 multiplied by the actual price of the water to allow 6 you to accurately calculate your gross margins and 7 therefore your total variable costs. So we can see 8 guite clearly there, Mr Chairman, that the actual 9 price per hectare for water in this particular 10 example is not \$13 but in fact \$202.54. The 11 percentage of total variable cost is not in fact 12 1.55 per cent; it is in fact 23 per cent. 13 14 Similarly with the gross margins, we can see 15 that has an impact on the gross margins further 16 down. We are looking at, and as quite rightly said 17 by the Department of Land and Water Conservation, 18 based on the work that they have done, the 19 reasonably insignificant impacts on gross margins. 20 But if you actually take the real dollar numbers 21 into account we can see that those impacts on gross 22 margins are in fact higher and the total over the 23 three years is reasonably significant, particularly 24 on those irrigators in the lower income - I guess, 25 if you like, not the high income irrigators but 26 those perhaps in the lower 10 to 20 per cent where 27 this will have the greatest impact. 28 Mr Chairman, this applies, in fact, in all the 29 30 calculations for gross margins in both the Murray 31 and Murrumbidgee. I have highlighted one particular 32 example, and I think that makes the point quite 33 clearly. 34 35 Having argued that, I will say that gross 36 margin analysis as we see it is not an appropriate 37 method of calculating impact assessment. What it 38 does do is focus on an enterprise and not on the 39 farm business as a whole. So we are not actually 40 seeing in the calculations the total impact on the 41 farm business. If we extrapolate those figures into 42 the farm business, I am sure it is safe to argue 43 that the impact will be even greater. 44 45 The gross margin calculations will also take 46 into account fixed costs, infrastructure costs 47 associated with changing enterprises. In fact, the 48 DLWC have not even bothered to include a sensitivity 49 analysis which would at least allow us to take into 50 account price and yield fluctuations. Their 51 assumptions that all things remain the same is, in 52 our opinion, naive and indicative of the 53 department's attitude towards this process. 54 55 I think, on that basis, there is a real need 56 for some further work in this area, and we are quite 57 willing to participate in this process. I note that 58 the Tribunal made reference in a previous 22/6/01 29 IRRIGATORS COUNCIL

1 determination to a discussion paper on the 2 socioeconomic impact of water reform, and we believe 3 that DLWC should apply these guidelines when 4 assessing the impact of its proposals for the next 5 pricing path. We would strongly argue that these 6 guidelines were ignored at that time and also in 7 this current round. 8 9 We believe that an independent socioeconomic 10 assessment should be undertaken before IPART agree 11 to a medium-term price path. The terms of reference 12 for this assessment process must be consistent with 13 previous IPART determinations and/or the COAG public 14 benefits test. As I said, we are prepared to 15 commit to this process. 16 17 Chairman, I might just, in summary before I 18 hand over to Mr Thompson just touch on some of our key recommendations to wrap up the presentation. We 19 20 recommend that the Independent Pricing and 21 Regulatory Tribunal not proceed with the medium-term 22 pricing determination on the following basis: 23 24 (a) that the issue of institutional 25 commercial separation of DLWC and State 26 Water has not been resolved; 27 28 (b) DLWC and State Water have failed to 29 adequately address the information 30 requirements outlined in appendix 5 of the 31 **IPART 2000 determination;** 32 33 (c) DLWC have not implemented a 34 benchmarking framework for its bulk water 35 supply business unit, that demonstrates 36 standards that can be used as a basis for 37 determining future efficiency gains; and 38 39 (d) DWLC have not completed an appropriate 40 impact assessment process. 41 42 We also recommend that in not proceeding with 43 medium-term pricing determination and deferring this 44 decision until 2002 that this will allow for the 45 following: 46 47 Industry stakeholders to agree on a 48 strategic approach to pricing which 49 reflects the complexities of the process, 50 is consistent with the implementation of 51 the Water Management Act and recognises 52 the need for a continued demonstration of 53 the commitment to recovery of efficiently 54 delivered and necessary costs. 55

56 Chairman, we are looking for a way forward for all
57 parties that will deliver agreed outcomes based on
58 transparent and credible data and will avoid the
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continued adversarial approach that we currently
 adopt.

3

- 4 MR THOMPSON: The first thing you asked me to look at 5 with the TAMP, is why so much in the first few
- 6 years. I think that clearly highlights a neglect
- 7 that has taken place and that's happened in the 8 past.
- 9

The first thing we need to agree is what should
be in the TAMP. If this is from an environmental
point of view, we need to know what is necessary to
overcome the environmental problems and then we go
on to discuss who pays. I think my environmental
friends here today will agree that, really, we've

16 got to look at the outcome for the environment.

17 That is the priority, but then we must look at who 18 really should pay.

19

I was at a thermal pollution workshop in Albury
on only Monday and Tuesday where there were
scientists and bureaucrats from all over Australia,
and there is clearly a changing attitude as to who
should pay for environmental.

In pointing out the problem of thermal pollution for fish breeding, John Cohen, who is an expert in this area, highlighted the problem by asking the audience to put their hand up if they'd ever had sex in the snow. Now, there weren't too many hands that went up, but I believe all he pointed out was who will be the beneficiaries of fixing up the temperature of the water? Clearly the fish, not the irrigators. It was generally agreed that mistakes of the past are not the responsibility of present day irrigators.

Some of the examples that were pointed out
there were mistakes of the past. You have got
Pindari Dam. Only in recent years was the variable
level of offtake put in. We're so poorly designed
that it's never been used. I don't think it's up to
irrigators to turn around now and fix that.

44

45 When Dartmouth Dam was built they knew there
46 was a need for variable level offtake that would be
47 a problem. They decided that they wouldn't put it
48 in at that stage. A lot of our weirs had fish
49 ladders attached to them. Unfortunately, engineers
50 at the time didn't understand the need of Australian
51 native fish.

52

53 The Federal Government is changing its attitude
54 to contributing to natural resource management and
55 it's clear from the funds that they are setting
56 aside. I believe a lot of these funds should also
57 go to river management. They should share in it
58 just the same as the catchment problems.
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In looking at what needs to be funded and how
it is to be funded, we come to the topic of
externalities. I notice in the consultancy it
appears that people consider externalities all to be
negative. I doubt if, really, consultants look at
the positive sides of it.

9 I can just give you some local examples of the
10 amenities provided for water sport in the Griffiths
11 area. It looks like the Fibebaugh Swamp in that
12 area, which was created by irrigation, will be
13 RAMSAR listed. Wanganella Swamp on the Yanco Creek,
14 has only been created since the eco weir was built.
15 This year we had to put environmental water into
16 that swamp, it is now seen as such an important
17 wetland.

19 The other issue is safety - or the big issue 20 with TAMP is safety. I go back to mistakes of the 21 past are not the responsibility of present day 22 irrigators. Blowering Dam was only built 40 years 23 ago. They are now telling us it's 16 or 20 million to fix up the safety problems. Looking at safety, 24 Wyangala Dam I think is a classic. It is suggested 25 26 that the spillway should be able to empty the dam three times in one day. I'd hate to see what 27 28 happens to the people who live in the Lachlan Valley 29 area if there is no dam there. 30

31 The other topic I was asked to comment on was 32 the rate of return. I believe the misunderstanding 33 on both sides is how that has actually been worked 34 out. It really is a case of who funds the works. 35 If you look at some of the accounts - and I can only 36 speak for the Murrumbidgee on this issue - for the 37 last few years there has been a surplus which would 38 have covered the cost of what those works had been, 39 and yet there is still a rate of return being 40 charged. Thank you. 41

THE CHAIRMAN: Thanks for that. Thanks for your
submission and the offer to continue working in a
non-adversarial environment, which will probably
take away some of the fun.

46

47 You're involved at the, I can't say cold face,
48 but at the water's edge, as it were, and you've
49 identified a number of things where you believe
50 irrigators shouldn't be paying. The one that stands
51 out is mistakes of the past.
52

53 DLWC has put forward a number of new items
54 where they believe there is an appropriate
55 contribution. Is there anything in there that you
56 believe you should be paying for? You have
57 indicated the things that you say you shouldn't pay
58 for; are there things that you think as a
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1 user and being involved in some of the 2 consultations/decision-making processes, have they 3 persuaded you of things that you should be paying 4 for? 5 5 MR THOMPSON: I think I've been persuaded by the 6 7 environmentalists that some of these works have got 8 to be done, but I have not persuaded that it's an 8 than there has been. 9 irrigator's responsibility. In fact, we fully 9 10 support a lot of these environmental issues - no 10 11 problem with that. 11 presentation. 12 12 13 THE CHAIRMAN: And, again, I think picking up from that 13 14 you mentioned what appears to be a suggestion that 15 some of the other agencies are now putting their fin 16 in the water, or their snout in the 17 trough - whatever the appropriate analogy 17 that correct? 18 is - getting onto the bandwagon in terms of resource 18 19 management. I've certainly noticed that in terms of 19 MR WILLIAMS: I think we made that point in our 20 the Department of Agriculture, it now talks very 20 submission, that the principle of cost recovery is 21 much more about its activities as resource 21 one that's been established in the COAG process. I 22 management activities. 22 think what our argument would be is that the 23 interpretation and implementation of those 23 24 We've talked about this and I'm sure I've asked 25 this question in different forms on at least three 26 other occasions over the years, and that is that one 26 27 of the potentially worrying things is duplication 27 28 and lack of coordination between local activities, 29 between State government activities and Federal 30 activities. You may not be able to answer it here, 31 but if you can give us some evidence of duplication, 32 overlap, lack of coordination, between State 32 implementation. 33 Government agencies and any others so that in fact 33 34 we can identify where dollars are in fact not being 34 35 efficiently directed towards dealing with the 36 problem which you're being asked to pay for? 37 Again, I don't know if you can address that now 38 39 or perhaps take it on board for the workshop 40 processes. 41 41 those new activities? MR WILLIAMS: Chairman, we'll take it on board. There 42 42 43 are some areas we can go into more detail. I think 43 44 if we just very quickly looked at the New South 45 Wales Fishery submission, some of the areas that 46 they were raising in there were research into fish 47 passages, et cetera, et cetera, which sound very 48 similar to research that's being done through the 49 department. So that's one area that I noted looking 49 50 at in that submission. 50 51 52 In fact, if you speak to DLWC, I think it's 53 quite safe to say they were not aware that the 54 Fishery were putting in a submission, but we'll take 54 in that manner. 55 that on notice and bring up some specifics. 55 56 56 57 THE CHAIRMAN: Including, if you can, from the actual 58 catchment areas where down at that level you can IRRIGATORS COUNCIL 22/6/01 33 IRRIGATORS COUNCIL 22/6/01 34

1 identify here is this mob running around doing this

2 mob following them afterwards digging up the road

3 again. That sort of thing would be quite useful to

4 me just to get a bit of a handle on it.

6 MR THOMPSON: I think in the Murrumbidgee we are getting 7 a lot better corporation in the last couple of years

MR COX: Thank you very much for your submission and

As a general, would I get the impression that

14 you have no objection to the principle of full cost

15 recovery? The debate really is what elements of

16 cost in your submission should be against users; is

24 principles, particularly cost recovery at a State 25 level, is where we have significant problems. The process of self-auditing by the States in 28 terms of compliance with those COAG recommendations 29 is one where, I guess, the stakeholders don't have 30 the opportunity to participate in the process and to 31 have some influence over the process in MR COX: I wonder if you could sort of turn your minds 35 to the new activities that have been brought in by 36 DLWC for this process - I suppose, particularly, the 37 compliance annuity and the water management 38 activities - and suggest how you think that IPART 39 should address the issue of determining an 40 appropriate cost share to be paid for by users for MR THOMPSON: I think that should be left for the 44 workshop to have a discussion on that. There was 45 one topic mentioned in the previous session where it 46 was suggested that there was sufficient consultation 47 and that the river committees were being consulted 48 with the environmental committees. The river committees are still in the process 51 of putting together a river plan. They are not in 52 any position to make any recommendation on what's 53 necessary as yet, or to help State Water or DLWC out MR WILLIAMS: If I could add to that, that I think one 57 of the points we made in our submission about the 58 water management planning process and

1 implementations of the new legislation as part of 1 that the problem was really at the bottom end, or 2 bottom 10 to 20 per cent of farmers. Do I 2 that reform process, was that in previous 3 determinations, and it was highlighted earlier, 3 understand you correctly? 4 IPART apportioned a zero per cent in terms of that 4 MR WILLIAMS: I think the point I was making was that 5 cost being borne by the government in that it was a 5 6 one-off cost. 6 those impacts - you need to look at those in the 7 7 context of the impact. It's all levels of farm 8 Our logic, I guess, in terms of the water 8 enterprises. The impact is going to be felt 9 management planning and implementation process is 9 greater, obviously, by those at the lower end of the 10 that you could also argue that was a one-off cost in 10 scale. 11 the sense that those plans would be in place for ten 11 12 years. So this process is leading to a mechanism or 12 I am not saying they are not going to impact on 13 to put in place plans that will be there for ten 13 everyone else, I am just saying being aware of the 14 years. 14 impact of those gross margin numbers on those whose 15 15 bottom line is perhaps they are going to feel it the MR MORGAN: They also come in over the top of, in a 16 most. Just bear that in mind in the total context. 16 17 sense, the river management committee works and the 17 18 river plans that are going on in the State. So what 18 MR COX: Do you have any comments on DLWC's proposed 19 you have is, as a result of the water management 19 20 per cent limit? Is that something you would 20 legislation, you have the process of planning which 20 support, or do you have some thoughts on that? 21 is very much the one-off to set it up for ten years, 21 22 and it is in fact conjunctive but in addition to 22 MR MORGAN: The basic proposition we're putting is that 23 the 20 per cent shouldn't go ahead because of all 23 what has been going on in an already predated sense. 24 24 the inadequacies that we've outlined in terms of the MR COX: Thanks for that. Perhaps we will just put you 25 separation process, in terms of accountability and 25 26 on notice it is an issue we'd like to canvass at the 26 in terms of consultation with the whole 27 workshops. 27 process - the Customer Service Committee and the 28 28 whole process. MS WARD: My name is Michelle Ward from Macquarie 29 29 30 Food & Fibre. I might just add a comment about our 30 So our view is the whole thing is inadequate. 31 advice on dealing at least with the compliance cost 31 They haven't dealt with the recommendations from the 32 part of your question, in terms of cost sharing. 32 previous IPART hearings adequately, in our view, 33 33 and, therefore, there should be a one-off increase 34 that is minimal and there should be a longer term 34 Obviously, the beneficiary pays principle would 35 be the logical approach. Robert Marsh referred to 35 strategic planning process put in place of which we 36 the 50-50 ratio currently reflecting community 36 are an integral part, which looks at a long term 37 benefit, and I draw your attention to the slide that 37 pricing framework that has genuine consultation. 38 we put up in terms of looking at the consequences as 38 39 one way of trying to determine cost shares. 39 MR COX: On that point, I guess the thing that worries 40 40 me about the suggestion that we don't make a 41 A second argument which could also apply is in 41 decision this year, or make a minimal decision this 42 terms of the precedent that was set up when the year, is that we may find ourselves in one year's 42 43 private irrigation schemes were handed over in the 43 time no more advanced and basically having the same 44 south of the State in terms of the conditions that 44 sort of arguments, no real new evidence and really 45 were required of maintenance for those structures to 45 being no better off having done the process twice at 46 be handed over. 46 great cost to everyone and really being no further 47 47 advanced. Do you want to comment on that? 48 So maintenance being required, all that was 48 49 noted as required in 1997 shouldn't be now being 49 MR MORGAN: I think that is a concern and, in fact, I 50 funded by irrigators, which picks up on Dick's 50 think you could argue - a lot of the regional 51 earlier point about why so much expenditure was 51 people, including myself, would argue that in fact 52 being required in these first few years for the 52 it's gone backwards in the last ten years. 53 TAMP. 53 54 54 The discussion about amalgamating all the water 55 MR COX: Thank you. I think I'll leave the majority of 55 accounts back into a state-based presentation, in 56 questions on social impacts to my esteemed colleague 56 our view is totally the wrong way to go. But this 57 Dr Musgrave. I would just like to perhaps pick up 57 appears to me to be a political process and one over 58 on a couple of points. I think I heard Brad saying 58 which we have no control. So we have regional 35 IRRIGATORS COUNCIL 22/6/01 36 IRRIGATORS COUNCIL 22/6/01

1 accounts on the Lachlan river ten years ago, and, 1 for that. 2 2 you know, those accounts were prepared, albeit late. 3 They were at least presented and we could see them. 3 PROF MUSGRAVE: Thanks. 4 4 5 Now we have the presentation of accounts in 5 MR WILLIAMS: I am happy to go through it again. 6 March the following year, and we have been told that 6 7 7 we should not expect to get a valley by valley PROF MUSGRAVE: No, thank you. I think if you can just 8 analysis. I think that's a totally inadequate 8 give it to us; it was just a bit fast for those who 9 response to what we, the customers, are asking and 9 are a bit aged. You referred to some guidelines 10 that had been produced in the department reform 10 there is no customer base on which you can say that 11 the customers are being satisfied in the process. process. I am not quite sure what those guidelines 11 12 12 are. Are they the guidelines produced by the 13 So I would acknowledge that we may still have a 13 independent advisory committee on socioeconomic 14 problem in a year's time with the sort of 14 analysis? 15 15 presentation of accounts that we want, but what you MR WILLIAMS: That's correct, which I think were 16 will get through this process is the irrigator's 16 17 point of view about what we think should be able 17 referred to in the previous IPART determination, and 18 to - as in the customers - the customers' response 18 we have included it as an attachment in our 19 as to what is required and that might be some basis 19 submission. 20 on which IPART can make also a determination. The 20 21 overall costs that are imposed upon us are a 21 PROF MUSGRAVE: Yes, they were attached. That does 22 reflection of what we see to be the inefficiencies 22 raise some questions about the process as to how you 23 of the whole process that is in place at the moment; 23 actually do that because those guidelines were 24 so there may be a problem. 24 produced with the work of the River Management 25 25 Committees in mind and I think we are in a slightly 26 There may be a problem with that, but, from our 26 different context here. Have you got any comment? Taking on board your comments on gross margins and 27 point of view, just putting a 20 per cent increase 27 28 on to irrigators because we cannot do any better and 28 the weakness of that approach and then the other 29 we cannot see any better is not the right way to 29 comments that were made particularly in submissions 30 attack it. It should be attacked from a far more 30 about the Department of Agriculture work, have you 31 fundamental position, and that is our position. 31 got any advice on how we might go about this impact 32 32 assessment further and not just refer to those 33 33 guidelines only. I have some reservations about the MR COX: Thank you. 34 credibility of those guidelines 34 MR WILLIAMS: If I could very quickly add to that. I 35 35 36 think there is a genuine commitment to the process 36 MR THOMPSON: I have a comment from an environmental 37 over the next 12 months, and I can assure you that 37 point of view that it is farmers being sustainable 38 we are committed to resolving some of those issues. 38 and economically sustainable. We are looking at 39 I am a fresh face and new to the job so I could 39 putting in a water management plans where there is 40 probably stand it for the next 10 years, but the 40 enormous expenditure by farmers. If you want these 41 people that are here with me have been doing this 41 works to go on, that has to be part of the process 42 of evaluation. 42 for the last 10 years and they are probably sick of 43 saying the same thing. So there is a genuine 43 44 commitment in identifying, as we have listed in our 44 PROF MUSGRAVE: That's a question of costs and who pays 45 submission, these issues of concern. If we can work 45 and so on, and I agree that that is an issue, but 46 through these with a genuine outcome in mind, then I 46 how do we go about informing ourselves about how the 47 think that we can be realistic about getting 12 47 20 per cent impacts on those who might be put in 48 months down the track and not going through this 48 difficulty and so on? It would seem that the 49 process again. analysis that has been undertaken to date has left 49 50 50 us in a situation where we still have question PROF MUSGRAVE: Thanks for your contribution. In 51 51 marks, and I ask this question in the context of a 52 relation to the socioeconomic work and the 52 recurring theme this year; that is, the cost of this 53 assessment of impacts, first of all, I did not quite process and the costs of, say, going to a one-year 53 54 follow the overhead about the gross margin, 54 determination, the costs of corporatising State 55 particularly the first part. Is that in the 55 Water, the costs of doing socioeconomic analysis 56 submission or can we get some information on that? 56 which is satisfactory. Now, what is satisfactory, 57 57 and how much money should we spend on this exercise? 58 MR WILLIAMS: I actually have a subsequent submission 58 22/6/01 37 IRRIGATORS COUNCIL 22/6/01 38 **IRRIGATORS COUNCIL** 

MR THOMPSON: The point I was trying to make is you 1 further there. But in relation to the one-year 1 2 delay, it would seem to me the virtue from your 2 cannot treat this as a separate exercise, but it is 3 a question of which straw is going to break the 3 point of view of getting a three-year price path is 4 camel's back. You have to look at it in totality, 4 that at least you are not going to get new costs or 5 the total concept of what irrigators are facing 5 new levels of costs, new categories of costs sprung 6 on you by DLWC within that three-year period. 6 at the moment, if you just put each one in 7 individually, you can justify it. If you put them 7 8 all together, you cannot. 8 If you go for the one-year determination, you 9 9 are in danger of being surprised again in 12 months 10 MS WARD: Could I answer that. It makes more sense to 10 time. How do you think we should handle that 11 consider the capital tied up in a farm enterprise 11 prospect of such surprise? Should we prepare 12 and existing development and infrastructure when you 12 ourselves for such an eventuality? 13 13 are trying to understand the impact of a price rise 14 rather than just a comment on what would be more 14 MR WILLIAMS: I must say, in my limited time in this 15 role, I am not surprised by anything that I see that 15 appropriate than a gross margin analysis. 16 comes up from the Department of Land and Water 16 17 PROF MUSGRAVE: Indeed. 17 Conservation. Put me up in front; I'll take the 18 18 bullets. 19 19 MS WARD: And we would be happy to be working with the 20 Department of Agriculture or being proactive 20 On a serious notes, I think we thought 21 basically to provide some quantifications of those 21 obviously long and hard about pushing for a deferral 22 figures on a regional and an individual basis. 22 of that determination and we obviously have not 23 23 taken that decision lightly. We are aware of the 24 PROF MUSGRAVE: The offer is very generous. But could I 24 possibility of those sorts of things arising. I 25 be just more explicit. It would seem to me that if think our argument would be that if we have this 25 26 we are really going to get a hold on it, and if we 26 strategic framework in place and that we can 27 want to get a hold on it, that you have to go out 27 actually work through each of these issues rather 28 there and campaign. You have to do a survey of the 28 than have to respond to a DLWC submission - we 29 actual situation of farmers. That costs money and 29 actually can be in the room and working through the 30 also it imposes burdens on those farmers involved in 30 figures - then those numbers that are put forward in 31 this. What's your feeling about this? Should we 31 2002 we will at least be aware of. There will be 32 spend money on that sort of thing in order to get 32 transparency. We will be able to argue logically in 33 terms of how we feel about those numbers. 33 this superior information? You may wish to take 34 34 that on board. 35 35 I guess we are saying that far outweighs the 36 MS WARD: I might just make one comment about the 36 negative aspects you raised whereby we might see DLWC's 37 additional costs brought in. I would like to think 37 approach on representative farms. I suppose if 38 that there would be a genuine commitment to the 38 irrigators were consulted in the construction of process I alluded to before where we would have 39 39 what a representative farm looked like, you might be 40 allocations in terms of cost sharing, identification 40 able to minimise the costs of doing huge surveys. 41 of the dollars and the numbers, and that that should 41 42 happen on a valley by valley basis. It is simply PROF MUSGRAVE: Indeed. I understood that such 42 43 not happening now. So to be quite honest with you, 43 consultation had occurred and that the Department of 44 we see that as being more important than just 44 Agriculture --45 accepting what we have got now and moving forward. 45 46 46 MS WARD: All I can say, not being from the Peel, is 47 PROF MUSGRAVE: So the reference to a strategic approach 47 that I know that there was a breakdown in 48 actually refers to the process we will go through in 48 communication in that valley and the irrigators, for 49 the development of the submissions that are put to 49 whatever reason, did not feel part of it. But we 50 the Tribunal in 12 months time. 50 are saying from this that there is an information 51 51 gap and the reason why there will be benefit in 52 MR WILLIAMS: Definitely. That's correct. 52 delaying the determination is that we are wanting to 53 53 be proactive and work with the Department of PROF MUSGRAVE: It is not a strategic approach in the 54 54 Agriculture to provide some useful figures rather 55 sense of a set of principles for determining prices. 55 than what is on the table at the moment. 56 56 MR WILLIAMS: No. We envisage an interactive process 57 PROF MUSGRAVE: I think this will be discussed at 57 58 with stakeholders and the department through that, 58 Armidale; so I think we might go into that a bit 22/6/01 40 IRRIGATORS COUNCIL 39 IRRIGATORS COUNCIL 22/6/01

1 and IPART.

2

3 PROF MUSGRAVE: So it is a suggestion for attacking the 4 deficiencies that are perceived in the consulting process in the past. 5

6

7 7 MR WILLIAMS: That's correct 8 8 9 MR MORGAN: Absolutely. There has not been enough time. 9 10 I noted Rob Marsh's comments about the consultation 11 process and what is adequate, but I do not think 11 12 there would be one single customer services 12 13 13 committee in this State that would say that they 14 have had adequate consultation. All I can say is 14 15 that if they think the consultation has been 16 adequate, the irrigators' view is exactly the 17 opposite. It is not only inadequate in terms of 18 information arriving too late. It is inadequate in 19 terms of what turns up in these documents that had 19 20 no consultative process. 20 21 22 When they say that you have been informed about 23 it, yes, you have been told, but you have not 24 actually got down to look at the numbers and find 24 25 25 out what is embodied in it. I hold a very strong 26 view that the whole efficiency process can be tied 26 27 27 back to the lack of consultation that goes back 28 right at the customer service level. 29 30 Those committees are only meeting four times a 31 year, which is inadequate in itself. What hope do 32 you have of trying to, in fact, deliver a service to 33 the customer? So the representation that you have 34 there is inadequate and the whole process is 35 inadequate. Our view is that anything that involves 35 Rob Marsh. 36 a more consultative process over the next 12 months 36 37 37 has to be beneficial to us. 38 39 PROF MUSGRAVE: And who is the ringmaster of this 39 40 process? 40 that any --41 41 42 MR MORGAN: I don't know whether you can crack the whip 42 43 initially to tell us to do it or whether the 43 44 department agrees to do it or whether the minister 44 45 will turn around and say, "No, I am not going to 46 wear it. I am very happy with the way things are." 47 So I don't know the answer to that - we don't. 48 49 PROF MUSGRAVE: We need a ringmaster. I think we need 50 one. 50 51 52 MR MORGAN: I think we do; I would agree with that. 53 54 PROF MUSGRAVE: Now, we have got in the past and we 55 continue to get conflicting comment on the relative 56 weight of fixed charge versus variable usage charge 57 in the prices that are set and this tends to come 58 from different parts of the State, I think 41 IRRIGATORS COUNCIL 22/6/01

1 reflecting the circumstances in the State. Has the 2 Irrigators Council got a position on this? If it is 3 not in the submission, which I cannot recall, 4 perhaps it would help if we got a unified statement 5 on that. Is that possible, Brad? 6 MR WILLIAMS: I am happy to take that on notice. Just bear in mind that there are issues at a valley level that need to be taken into account but we'll 10 certainly come back to you on that. PROF MUSGRAVE: Indeed. MR THOMPSON: One point that should be made is that 15 people see the price of water as a controlling 16 factor and the delivery costs will have very little 17 impact on that and should not be considered as a 18 reason for putting up prices. PROF MUSGRAVE: Finally, the question of separation of 21 State Water. You heard the response of the 22 Department of Land and Water Conservation to my 23 guestion on that. It amounted to saying that they doubted that the benefits of separation would exceed the costs. Have you got a response to that now? MR MORGAN: I would maintain that that has not been 28 substantiated. In addition to that, I think the 29 fact that the customers - which are all of us out 30 there - are being required to pay more and more of 31 it means that, in terms of accountability, we very 32 much desire the total separation of State Water. In 33 fact, we would prefer the model to move towards the 34 corporatisation thing which was rejected by The evidence in my view is very clear in the

38 separation of the areas and districts. As you know, Warren, I am chairman of one of them, and I think

PROF MUSGRAVE: Privatisation?

MR MORGAN: Privatisation, yes. But corporatisation is 45 not privatisation. But if you are going to move 46 down that track, there are all sorts of regulations 47 and checks and balances that need to be put in place 48 which have been put in there for the privatised 49 corporations. But I think a great majority of people would argue that we have substantially 51 changed the cost structures. By having control of 52 your own destiny, by having control of it, you have 53 also taken on the responsibility for the charges 54 which has happened in the corporations; so that 55 water charges have not necessarily gone down, but 56 they reflect more truly what is there and they don't 57 have components from outside over which you have no 58 control. So people at least know what they are 22/6/01 42 IRRIGATORS COUNCIL

1 paying for. 1 frame 2 2 3 PROF MUSGRAVE: You seem to be suggesting that the 3 So, from the customer's point of view, the more 4 you bring together and amalgamate and centralise the board 4 of such an independent entity have significant 5 process, the further away from us it is and the less 5 representation from the CSCs; is that right? 6 we can see for it and the longer it seems to take to 6 7 come back to us to tell us what we are actually 7 8 paying for. So the view of the Irrigators Council, MR WILLIAMS: I think what we are suggesting is, as I a 9 and I think every valley in New South Wales, is very 8 alluded to before, we do not have a preferred model, 9 we don't have a preferred make-up of the board, but 10 strongly that not only should there be further 10 whatever that board will look like and the model 11 separation of State Water but this fudging, as we 11 that that will deliver on those outcomes. I think we 12 see it, of the submission which has been put 13 together by DLWC demonstrates that State Water is 12 should keep it at that level at this stage. 13 14 not totally separated from it. Our criticism is not 14 MS WARD: And talk to State Water about that. 15 of State Water itself; it is of the process; it is 15 16 of the inadequacy of the separation process. 17 16 MR WILLIAMS: Yes, that is right. 18 17 We also have the situation where the ring PROF MUSGRAVE: Thanks very much. 18 19 fencing cost is only taking in some 60 to 70 per 20 cent of the cost and the other 30 per cent, or 19 20 THE CHAIRMAN: Thank you very much indeed. We will 21 something like that, is coming from the DLWC take 22 component - more evidence that State Water is not 21 a break and we will resume at 11.20. 23 separated as it should be from the DLWC. 22 24 23 (Short adjournment) 25 So we say that it should be separated in terms 24 26 of, as far as it possibly can be, if we have to stay 25 27 under the structure that we have at the moment, and 26 28 there is no evidence that we will not be. Our 27 29 desire is to move well away from that as well, but 28 30 that is the minimum position we would seek. 29 31 Further, we would far rather see more 30 32 decentralisation to valley control. 31 33 32 34 MS WARD: Could I just add something to that, referring 33 35 us back to CoAG's intent on separation, which was to 34 36 remove conflict of interest, and referring also to 35 37 Chris's comments about how he believes the existing 36 38 separation is delivering the benefits. I would ask 37 39 that you focus on Brad's comments about being 38 40 outcome focused on whether we think that separation 39 41 is sufficient. So the question is not as 40 42 Chris Guest would pose to corporatise or not to 41 43 corporatise but more: is the conflict of interest 42 44 removed? 43 45 44 46 I would hope that we could demonstrate that we 45 47 have not reached those outcomes that would flow from 46 48 the removal of conflict of interest in terms of 47 49 whether DLWC costs are being passed through to State 48 50 Water and whether these are appropriate. 49 51 50 52 MR WILLIAMS: Just very quickly on that, I think the 51 53 important point is that we focus on a model, if you 52 54 like, that actually delivers on those outcomes. We 53 55 are not at the point now saying it has to happen. 54 56 We are happy to put the work in to actually put an 55 57 appropriate model on the table to deliver those 56 58 outcomes; so that is part of that 12-month time 57 22/6/01 43 IRRIGATORS COUNCIL 58 22/6/01 **IRRIGATORS COUNCIL** 44

1 COMBINED ENVIRONMENTAL GROUPS	1 A comment was made earlier or in other
2	2 submissions that the level of water prices through
	3 this charging mechanism is too low to stimulate what
4	4 is efficiency. That is actually a key part of our
5 THE CHAIRMAN: I am not sure if a "coalition" is the	5 submission. We fundamentally disagree with that
6 correct word, but we have a consortium or a cartel	6 point and we think that this process really must
7 of the environment groups. If you could identify	7 look at what kinds of signalling and incentives it
8 yourselves for the record and perhaps indicate for	8 does provide.
9 the record which groups you are representing today,	9
10 and thank you for your submission.	10 OVERHEAD: TOTAL COST COMPARISONS
11	11
12 MR MOSS: I am Warwick Moss from the World Wide Fund	12 To summarise our submission as briefly as
for	13 possible, this graph explains the overall
13 Nature.	14 perspective, in our submission. The left part here
14	15 is looking at DLWC costs. The left bar is the total
15 DR BLANCH: I am Stewart Blanch from the Australian	16 cost which is 104 million at the end of this price
16 Conservation Foundation.	17 path.
	18
18 MR MOSS: Our submission was put in jointly by the World	19 In the combined environment group submission we
19 Wide Fund for Nature, the Australian Conservation	20 are saying there are total costs which are left out
20 Foundation, the Nature Conservation Council of NSW	21 of the process which should be included, which would
<ul><li>21 and the Inland Rivers Network. I was proposing that</li><li>22 I would prefer to talk to my overheads from over</li></ul>	22 bring it up to this bar of about 136m, on the left
23 there, if I can speak loud enough for the record.	23 of the CEG chart. So part of our submission is
23 there, if I can speak foud enough for the record. 24	24 concerned about the total size of the cost pie, if
25 OVERHEAD: OVERALL OBJECTIVES	25 you like. 26
26	27 The middle graph here is the amount that is
27 The purpose of this submission is not to	28 passed on to water users by the DLWC submission,
28 reiterate every point, of course, in our written	29 which are here at roughly 65 million. In the
29 submission, but to bring out some of the key issues	30 combined environment group submission we're saying
30 which have been raised today that expand on the	31 that those shares should be increased. I will
31 submission.	32 discuss this in more detail, but again it comes down
32	33 to this beneficiary and impactor pays principle
33 However, to start it off, I thought it was	34 which we think needs to be re-established.
34 important to outline why the environment groups are	35
35 so interested in this process, just to reiterate our	36 OVERHEAD: COST COMPARISONS
36 main objectives. Then I will try and provide a very	37
37 concise summary of what our submission actually said	38 Then you can see what happened to the
38 so then we can move on to some of the other issues.	39 government share. In our version, the DLWC
39	40 Government share is slightly higher than would be
40 The overall objectives would be no surprise to	41 under the combined environment group shares. To
41 you. We're looking for long-term ecological social	42 break that down further, our submission went into
42 and economic health of river systems. And, in	43 great detail describing that.
43 particular, focusing on conservation by diversity.	
<ul><li>44</li><li>45 We are looking for water reforms as a whole to</li></ul>	45 This graph is, again, just combining. What we 46 have here is a total DLWC on the left and the total
<ul><li>45 We are looking for water reforms as a whole to</li><li>46 provide positive benefits to the environment. So we</li></ul>	
47 are not just talking even maintaining levels of	<ul><li>47 combined environment group on the right. For the</li><li>48 purposes of our submission we are leaving the</li></ul>
48 existing, say, degradation; we're seeking to ensure	49 operating side alone. We are agreeing with DLWC's
49 that expenditures by all agencies on resource	50 figures. We agree that efficiency is required in
50 management are sufficient to actually meet the task	51 the use of assets and we are not at all debating
51 at hand.	52 whether an efficiency cost application should be
52	53 applied to the operating costs of the assets.
53 In particular, then coming now to this process,	54
54 we're looking for water prices to incorporate	55 So you will see that the DLWC total operating
55 environmental as well as economic costs to	56 costs and the share is the same as the combined
56 appropriately signal the efficient use and	57 environment groups'. Where we now differ - and this
57 distribution of water.	58 is the whole reason to discuss - is in terms of the
58	22/6/01 46 ENVIRONMENTAL GROUPS
22/6/01 45 ENVIRONMENTAL GROUPS	

1 resource management costs. We are still saying in

2 terms of interest costs that there should be some 3 recognition of the value of these assets that have

4 been put in over time.

5

So it raises the debate again about the line in 6 7 the sand from 1997. This comes up more in question 8 time. I don't want to focus too much on that 9 interest component. The crux is really, again, this 10 resource management issues.

11

12 Just to explain this here, again, this left

13 chart here is saying that the resource management 14 costs determined in total by IPART on the left here, 15 and what is passed on to users is that second bar. 16 In our combined environment group submission we are 17 saying the total should be higher and what is passed 18 on should be higher. I will return to that line in 19 a second. It is critical for discussion.

20

21 So that provides a summary, really, of what our 22 entire submission is all about. Just so you know 23 where I'm going in the next few minutes, this is an 24 outline of what I want to cover here. I want to 25 talk about total costs in terms of the size of that 26 pie, if you like, and why we think the costs are not 27 high enough. 28

29

**OVERHEAD: OUTLINE** 

30

31 Of course, then bringing in that we want to 32 make those total costs sufficient, but we're saying 33 what should be in efficiently is not high enough. 34 We then need to discuss allocations to users. I 35 then want to make a couple of points about 36 structural adjustment and the whole price path. 37 There is a significant debate about whether it 38 should be one year, three years or so forth. 39 Stewart will also pick up on a lot of detailed 40 points on what I cover. 41 42 There may be a few too many words on this, but

43 I will talk you through it. That's the wrong title.

44 I mean here "total costs" - total resource

45 management costs and total costs here. Our

- 46 assertion described in our submission is that the
- 47 current annuities for provision of asset maintenance

48 and refurbishment are not sufficient to meet the

49 environmental needs. In particular, we're talking

50 about mitigating thermal pollution, which is a

51 subject of the workshop that Dick Thompson referred

52 to before in Albury earlier this week.

53

OVERHEAD: RESOURCE MANAGEMENT COSTS 54 55

56 Provision of fish passages and the delivery of 57 environmental flows. So in that last case, it may 58 be that the valley capacity of certain structures is 22/6/01 47 ENVIRONMENTAL GROUPS

1 not sufficient to be able to allow the appropriate

2 overflow, and some modifications are needed.

3 Stewart will give more details later, but our

4 assertion is that that would raise the total cost

5 amount, if you brought those into account.

6 7 The statement was made before that it was 8 outrageous that resource management costs from other 9 agencies were being included and that the Fisheries, 10 for example, has put a submission in. Our view 11 probably predictably is the complete opposite. We 12 think it outrageous that these costs are not 13 included. The reason is that water management 14 charges need to reflect water management costs in a 15 full cost recovery framework. 16 17 It is almost an accident of history and 18 government that a lot of water management costs are 19 separated into different regulatory agencies. The 20 easiest way to see if all the regulatory agents were

21 in one body, all of those costs would easily be able

to be passed on. We are saying the cost of other 22

23 agencies in water management must be recorded in 24 this process. Our next issue, of course, is whether

25 that should be passed on in terms of user share, but

26 the fact is the cost must be recognised.

27

28 We agree totally with the comments made earlier 29 about the benchmarking process. I think Abel 30 mentioned that and so did Brad Williams. We think 31 there is a complete lack of transparency, certainly 32 in natural resource management activities, in terms 33 of our performance measurements. 34

35 We think that where the approach to applying an 36 efficiency cost of a 20 or 30 per cent reduction in 37 operating costs might be valid for asset management, 38 we contend it's completely inappropriate at the 39 moment for natural resource management costs. The 40 reason for that might simply be that natural

41 resource management objectives are not being met

42 because there may only be one person under-resourced

43 in a back room in some small department office

44 trying to do something that requires five, six,

45 seven people perhaps.

46

47 So cutting that one person's costs down by

48 20 per cent is not going to get you your answer.

49 Multiplying it by five or six might be the answer.

50 So, again, we're not saying that resource should be

51 applied inefficiently, but the fact is we need a

52 performance measure which tells us whether we can 53 actually achieve our natural resource objectives and

whether it's being done sufficiently. 54

55

56 OVERHEAD: RESOURCE MANAGEMENT COSTS 57

58 Further from that, one way that think that this 22/6/01 48 ENVIRONMENTAL GROUPS

1 might be possible, is that I think it should be

2 recognised that the total asset management plan of

3 State Water is a massive improvement on previous

4 years, and the reason we think that that has worked 5 so well is that IPART made it a requirement that 6 they did so before any future costs should be passed

7 on. 8

9 Our hope would be that IPART would consider 10 applying a sufficient level of information 11 transparency, rigor, accountability, however you'd 12 like to call it, for the natural resource management 13 side of the equation. We think that process has 14 narrowly focused in on the assets only and we really 15 need something sufficiently rigorous on the natural 16 resource management side. But we fully support that 17 method. 18 19 Unless you want to ask me about this later I 20 might just gloss over this a little bit. The very 21 important issue now in terms of maintenance and 22 refurbishment of assets is what level of service is 23 it that you are actually maintaining and 24 refurbishing. If you're talking about the quantity 25 of water that's being provided, you may provide for 26 maintaining and refurbishing a certain amount. 27 28 If you're now saying that in the past that 29 asset was actually degrading natural environments, 30 your provision of maintenance and refurbishment must 31 take that into account in saying that you're meeting 32 the same level of service in terms of water amounts. 33 34 My understanding is IPART have been open to 35 this view before, but I don't see within the 36 submission by DLWC that this has been properly 37 addressed. Just to give that an example, let's say 38 if you had to put aside 10 per cent maintenance on a

39 particular asset to provide 10,000 megalitres of

40 water, but that provision was causing damage in the

41 past. It may be that now you have to put aside

42 15 per cent to make sure that you provide the same

43 level of water and not cause the same damage.

44 So I'm saying I haven't seen those provisions in the 45 DLWC's submission.

46

47 So just to close off that little section, I'm 48 saying that if you look at all of those discussion 49 points, you would be able to add additional costs 50 and natural resource management cost to the total 51 cost being charged.

52

53 OVERHEAD: USER SHARES

54

55 I now move to talk about user shares. The crux 56 of the matter here is we feel that the beneficiary 57 pays/impactor pays debate is unfortunately not 58 finished, and I think Chris said today a bit of a 22/6/01 49 ENVIRONMENTAL GROUPS

1 concern that the principles of pricing are still 2 open. We consider that they are and they are not 3 tablets in stone.

OVERHEAD: COST COMPARISONS 5 6

4

7 We would like to put forward our interpretation 8 of the beneficiary pays impactor pays argue. To do 9 that I will just quickly go back to this table and 10 talk about this line. One of the problems that I 11 think we all acknowledge in natural resource 12 management is that the actual performance standards for assets, especially assets that were put in in 13 14 the past, do not adequately specify who is 15 responsible for mitigating degradation. 16

17 There has definitely been a shift of standards 18 over time, but we feel that this line, which is 19 represented by our interpretation of the cost shares 20 which is applied on an impactor pays basis, reflects 21 that providing water management services entails an 22 implied and explicit duty - so in other words some 23 of that is actually in legislation and some of it is 24 problems that are known about - which should not be incurred by those assets. 25 26 27 We're saying that existing assets should not be 28 polluting or damaging. We knew they should not be 29 damaging in the past. What started off in some ways 30 has become tighter in recent years, but certainly 31 over a ten year period at least it's been known that 32 these negative impacts of existing water 33 infrastructure should not be occurring. 34 35 Our interpretation of the user shares that 36 we've put in our submission, puts a line at the top 37 here by saying this is what we think water users now 38 in the water management framework should acknowledge 39 are costs of managing the system. 40 41 So costs of managing the system should be 42 managed by the businesses involved in the system. That is an impactor pays argument. Where you start

43

44 to turn it to a beneficiary pays argument is if you

45 say those standards are not sufficient and we need

46 to change those standards.

47 48 If we want to raise the bar above that, we now 49 need to start talking beneficiary pays. I don't 50 think I'll say anything more about that. I'll rely 51 on questions if I've not said that clearly enough. 52

53 The last point I'd make on that is that we 54 consider the way forward in terms of cost share and 55 the debate between beneficiary pays and user pays is 56 not to look at whether the current user is an 57 irrigator or a recreational boat user on a dam, the 58 issue comes down to if all those water users are

22/6/01 50 ENVIRONMENTAL GROUPS paying on an impactor pays basis, the question if we
 need to raise standards what is the community
 getting for its input?

4

## 5 OVERHEAD: STRUCTURAL ADJUSTMENT 6

7 In terms of structural adjustment, we think
8 that structural adjustment needs to be achieved
9 outside this pricing process. The understanding is
10 that prices are being kept bellow full cost recovery
11 to avoid undue impact on water users. We think that
12 there are sufficient processes elsewhere in terms of
13 structural adjustment packages, water efficiency
14 schemes, land and water plans for those people
15 involved in that system, and other rural assistance
16 schemes to deal with structural adjustment issues
17 that come out of pricing.

#### 18

We think that one of the reasons why there are
a number of people who would struggle in dealing
with the increase in prices is that those people are
probably doing what they are doing because of the
low prices. So it's unfortunate that some of those
people may need be to be recipients to structural
adjustment funding in other ways, but we don't see
keeping prices down as an appropriate way of dealing
with that.

### 28

We think pricing should be a tool for getting
structural adjustment right - i.e stimulating it
through the proper incentives. We also think that
that would focus and attention - it would require

33 focus on the other structural adjustment mechanisms

34 to ensure that they are, in fact, transparent,35 efficient and achieving the outcomes required of

36 them.

37

38 OVERHEAD: PRICE PATH

39

Just very quickly - because the price path has
been mentioned several times - one thing we think
that's missing in the price path is that we would
like to see first of all a price path which took us
to full cost recovery. We see nothing special about
three years. If it takes five, ten years or one
year to get there, we think that should at least be
on the table if we're talking about people where
we're heading in the future. Ideally we think a
price path should be used to allow a transition from
a more inefficient situation to a more efficient

52

53 So we don't think that the full range of

54 efficient outcomes for water management are on the

 $55\,$  table. We think that CoAG as a whole is probably

56 getting there, but the pricing process needs to

57 become one where externalities are properly factored58 in.

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1

Ultimately, you probably need some auction
mechanism or other mechanism where demand and supply
are brought to bear and we think that a price path
should be seen as signalling that those mechanisms
are coming in place to assist people adjust.

8 So for quite different reasons to the previous
9 irrigators council submission, we are very cautious
10 about a three-year price path at this stage, mainly
11 because we think that there are significant changes
12 due to the implementation of the Water Management
13 Act and other events in terms of thermal pollution,
14 environmental flows, which are going to lead to
15 asset changes.
16

17 We are very worried that those costs will be18 missed out through the three-year price path process19 and therefore they won't be able to be20 retrospectively included at a later stage. I think

21 at that point I might stop and let Stewart --

22 at that point 1 might stop and let stewart 22

23 THE CHAIRMAN: Just be mindful of the time.24

DR BLANCH: We think whilst that State Water's input
into the submission has been a great improvement
over previous years, we think the natural resource
management side of the department has been quite

29 lazy in that it's adopted the same user cost shares

30 handed down in '98 without really questioning them.

31 I will get to that in a moment.

32

I would just like to read from the New South
Wales Environment Report from this year. The
conclusions are that fresh water rivers in New South
Wales may be the most degraded ecosystems in large
part due to the impact of river regulation by dams
and weirs.

40 Alongside that, the Fishery Scientific

41 Committee has now, I think six, maybe seven species

42 listed as threatened throughout the State with the

43 Murray and Murrumbidgee rivers in the process of

44 being potentially listed as an endangered community.45

46 This just goes to point out that the department

47 is not spending enough money and resources and

48 programs in addressing river rehabilitation. The

49 issue of the cost shares arising from that is a

50 separate issue. We do not think the department has

51 put nearly enough effort into the submission and

52 that reflects its under-resourcing of this resource53 management role, particularly in our rivers.

54

55 Secondly, user cost shares: I would agree with 56 Warren that it is about time we smashed the tablets 57 of stone and previous determinations. If you got a 58 staff and beard and dressed up in camel hair and 22/6/01 52 ENVIRONMENTAL GROUPS 1 threw them off the top of the QVB, I think there

 $2\;$  would be a lot of support for that, though maybe for

3 different reasons.

4

5 It really is very disturbing when you examine
6 what the department has put down as its preferred
7 cost share. It is basically the same as in 1998. I
8 wil take two examples where the department offers
9 very strong reasons why there should be a higher
10 cost share for more users and then fails to increase
11 the cost share. For water management planning and
12 implementation, the department has recommended
13 50 per cent cost share; the Combined Conservation
14 Groups recommend 90 per cent. The department says
15 that:

16

#### 17 Environmental flow planning is only

- 18 required because of the impacts of water
- 19 extraction and river regulation.
- 20

21 I would not wholly agree that it is only to do with
22 river regulation but it largely is, and you have to
23 ask the question why has the department still
24 adopted a 50 per cent cost share? You cannot argue
25 that rationally. You can say the same things for

26 surplus water allocation strategies and I also think27 wetland strategies.

27 28

I believe Able Immaraj brought it out well. He
said there was ample evidence for looking at
changing the cost shares. I think I have quoted
him correctly on that. I think that goes to the
point if State Water agrees with that, why haven't
they improved their input into cost shares in the
submission?

36

Public consultation: If the water users feel
they were not consulted adequately on that price
path submission by the department, we were not
consulted once at all. We have quite useful but
irregular meetings with State Water on TAMP issues
but we certainly were not consulted on price path
determination. I think that goes against their
submission where, in section 5, they indicate that
environment, local government, recreational anglers
and so forth are customers. Just because we are not
represented on the customer service committee does
not mean we should not be consulted on that point.

50 Thermal pollution: The state of the

51 environment report says that there are 17 dams which

52 release water colder than 2 degrees Celsius which,

53 is the protection of the environment regulation

54 trigger for looking at a regulatory approach to cold

55 water. I think probably maybe a dozen large dams56 are a real problem in the State; yet the relevant

57 plan has not included any costs for new structures

58 before about 2004, which is for Keepit, which is

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1 tied up with your upgrade for OH&S.

2 3

As far as I can understand it - it is difficult

4 to gather from the submission - there will be around

5 \$5m to \$7m of expenditure over the next seven years

6 for scoping studies and minor and major

7 modifications of existing structures which do not

8 work or do not work adequately. That is good. It9 is an improvement on last year.

10

We had a DPWS report in 1996 and a report in
May last year providing, I think, sufficient detail
on what the options are in terms of engineering to
address cold water pollution, and they have not been
included in the TAMP.

16

We understand that Cabinet may soon be looking
at a \$3.5m proposal to produce a prototype cold
water pollution mitigation device on Burrendong. It
is intending to include that within its costings.

For fishways the State Weir Review Committee
has nearly finished its assessment. Around perhaps
\$20m worth of State Water owned structures will need
fish weirs added or removal for the next five years;
yet none of those costs are included within the
TAMP. Certainly they have not been signed off yet,
but it goes to the point about if we had a 12-month
price determination now, hopefully - as well as with
cold water pollution - the information would be
better known this time next year and it could be
included.

We do welcome the increase in user cost share
compliance from zero to 50 per cent. We would argue
that 75 per cent better reflects the benefits to
irrigators in terms of the use of dams and weirs for
delivering water and, in the broader scope, the
benefits to society.

40

41 I will not say much about institutional

42 separation other than we have addressed it in our

43 submission, but we would support the potential

44 corporatisation of State Water. Certainly a lot of

45 details need to be worked out and we have met with

46 some people to discuss that. We think we need a

- 47 process to go through. We are keen to commit to 48 that.
- 48 1 49

50 Finally, we think that other natural resource

51 management agencies such as Fisheries and EPA do

52 have a legitimate role in claiming some of their

53 costs incurred from water users. They in fact have

54 a more legitimate role in river management in some

55 areas than does the DLWC.

56

57 THE CHAIRMAN: Thank you very much for that and thanks

58 for your submission. Again, the workshops will 22/6/01 54 ENVIRONMENTAL GROUPS

1 spend a bit more time on the very thorny issue of 2 cost sharing, and it is a very thorny issue.

3

There are a couple of areas where I hear a

4 5 degree of consensus between the various groups. 6 There seems to be acceptance or recognition that 7 there are certainly costs of managing the system 8 that need to be incurred and there seems to be 9 agreement that they should be efficient costs

10 without inappropriate duplication by various

11 providers of the services.

12

13 Then we get down to who should pay, which is 14 perhaps the greatest issue between the environment 15 groups and the Irrigators Council. One issue - if 16 only superficially, and perhaps there's more to it 17 than superficially - is the point about mistakes of 18 the past. We heard from the previous group, leaving 19 aside some of the other things where there is 20 disagreement on allocation or the sharing, that this 21 proposition that mistakes of the past really should 22 be recognised, but not necessarily borne by one 23 group such as the irrigators but should be picked up

24 by the community.

25

26 How does the beneficiary/user argument that you 27 put forward deal with this mistakes of the past 28 point?

29

30 MR MOSS: We felt, through our submissions, that there 31 has not been appropriate recognition of the level of 32 assets that have been put in place over time. We do 33 recognise that the environmental problems also 34 associated with those assets were not also 35 recognised at that time. The question is, of 36 course, how you separate a past environmental impact 37 from a current one. In many cases we are asserting 38 there is, of course, a cumulative impact from past 39 assets; however, much degradation is actually 40 current as well in terms of, say, lack of access of 41 water to key wetland sites, or what have you, and 42 many of these sites would benefit enormously from 43 the change in practice now. 44 45 So in saying that we understand why people 46 would want to clear those assets off the slate, if 47 you like, we still feel in doing that there is not 48 adequate public recognition of the level of assets 49 that have actually been put in place, and that if

50 those assets were put in place in other ways, there 51 would have been adequate return to society.

52

53 The way we have dealt with that is if you are 54 going to write your line in the sand and then write 55 those off, we need to do two things: we need some 56 kind of public recognition of that previous mistake 57 which is either a writedown of the assets to reflect 58 what they actually should be, which would be an 22/6/01 55 ENVIRONMENTAL GROUPS

1 abnormal loss for that year for the State. 2

3 Another way of doing that, as we have proposed, 4 is to at least recover interest costs, as we have 5 said, as an imputed interest cost based on what that 6 would have needed to have been if you debt-funded 7 those assets - we are not saying that but just if 8 you did that - which is about a quarter of what the 9 amount would be if you tried to get a rate of return 10 on those assets. So you are recognising again that 11 they are passed or sunk as discussed. 12 13 I think if you do that, then it is true you can

14 start to move forward from there. The point I 15 wanted so say before about moving forward is I still 16 think you need impactor pays to deal with what the 17 degradation is today; then, as Dick Thompson said, 18 we have to say, "Right, what do we need to do from 19 here? Let us look now at the new costs that we need 20 to get enhancement, not just stop degradation." 21 22 But if we really want the community to start 23 paying above and beyond what they see is already proper management, they need to get something for it 24 25 as well. It is not just irrigators being clear that

26 they are getting benefits. Where is the public

27 benefit from this public share? We don't see it 28 clearly.

29

THE CHAIRMAN: That helps me. It is still a thorny 30 31 issue, but it helps me understand.

32

33 MR COX: I guess in many ways, the operative factor in

34 the department's proposal is the 20 per cent limit

35 on price increases faced by any particular

36 individual group of users. What are your comments

37 on whether you think that is a good idea and how you

38 think we should approach the issue of phasing in

39 whatever level of increases we decide are

40 appropriate?

41

42 MR MOSS: We made a comment in our submission that that

43 20 per cent figure was completely a mystery to us.

44 What I'm saying clearly is I don't know if it should

45 be 20 per cent, 1 per cent or 400 per cent. I

46 don't really understand where that 20 per cent came

- 47 from.
- 48

49 I think it was discussed earlier that it was an 50 arbitrary figure. It was one that was felt to be 51 something that people could deal with. Our 52 criticism of it was the 20 per cent doesn't get us 53 to full cost recovery. Under the national 54 competition policy requirements, the idea is you 55 either get to full cost recovery or you put a price 56 path on the table that will get you there. So we 57 were thinking the 20 per cent doesn't get us there 58 so therefore the 20 per cent is not useful. 22/6/01 56 ENVIRONMENTAL GROUPS

1 MR MOSS: Yes, with qualification. In terms of existing 1 2 2 degradation, I agree there is an issue about how Our other concern was that the 20 per cent 3 didn't seem to be very equitable across the 3 much the community standards have changed. So I 4 different valleys. In the Murrumbidgee, for 4 agree there is a little bit of - we definitely do 5 example, is one we focused on, where it does get to 5 recognise the argument that some people put forward 6 full cost recovery in the regulated rivers over 6 that standards have changed relatively recently and 7 three years, but to do that they only need to raise 7 we've got to bear with this cost, therefore it 8 the prices by about 7 per cent. 8 shouldn't be impacter pays. 9 9 10 If you then do a comparison of those prices, 10 My argument is there is a little bit of room to 11 we'd say some other valleys are relatively low. So 11 move but the fact is those signals have been on the 12 our concern was the idea to get the full cost 12 table for still a long time, certainly pre-1990. 13 recovery over the three years or not? In other 13 So, yes, impactor pays should predominantly apply on 14 words, you could have got the full cost recovery in 14 existing degradation. 15 15 the Murrumbidgee in one year if you'd applied a 16 20 per cent rule. 16 Then in future degradation, again, it's a 17 17 combination of the principles. So I'm saying the So our main concern was we don't understand 18 18 qualification is I don't think it should be 19 this figure. We don't know if it should be higher 19 beneficiaries only. But it should be, like Dick 20 or lower. In effect, it probably agrees then with 20 Thompson says, work out what is now needed. That 21 the Irrigators Council which is the socioeconomic 21 determines then a level of cost. Then you say 22 assessments are probably not valid in that they 22 right, this is not affordable by one sector of the 23 don't clearly explain what the impacts will be and 23 community. If we now invest in that activity, who 24 why an appropriate full cost charge cannot be passed gets what and let's make sure that when we share it 24 25 on. 25 out, that the people who pay get what they've paid 26 26 for. 27 27 MR COX: I think probably what the department would say 28 is that they'd like to see some phasing in of 28 The reason I make this point is I think there 29 whatever increase are determined to help people 29 is a concern in focussing on irrigators rights - in 30 adjust to them. Is that a principle you would 30 particular what are user's rights generally - that 31 support? 31 the communities' rights get a bit lost in that. 32 32 33 MR MOSS: As I said before, I would like to see it 33 I draw your attention to a paper I put in the 34 combined with a clear description of actually where 34 submission, which is a little tangential focusing on 35 we're headed, and I would prefer that description to the New Zealand fisheries case on their tradeable 35 36 ensure that we got to a more efficient outcome. So 36 quota system. Once those rights were locked in, 37 I think a lot of the difficulty in here is we talk 37 community rights, say, from the Maori fishery people 38 about efficiency in terms of we want to make sure we 38 and the broader community declined, while fishers' 39 don't waste money when we spend money, but that's 39 rights rose. It led to all sort of factors like 40 different to say we want water management to be 40 loss of monitoring, cutting in research, cutting in 41 efficient. That needs demand and supply 41 important management activities because it was seen 42 considerations, et cetera. 42 that if the right holders are paying for it and they 43 43 are not benefitting, it shouldn't get done. So it is 44 So I would very much support a price path. 44 in that sense that I think there is a sharing 45 This may be on a limb in this combined environment 45 principle on the extra - on the change. 46 group session in saying this, but I would be happier 46 47 with a longer price path if I knew that at the end 47 MR COX: I guess like Tom I still struggle with the 48 legacy of the past. You probably know much more 48 of it we were going to have the improvement. I 49 don't see this in this three-year path. . about it than I do, but it seems to me the 49 50 50 environmental problems we're dealing with are not 51 MR COX: Thank you for that. That's helpful. I guess, 51 ones that have occurred in the past years - the ones 52 like Tom, I'm still wrestling with the cost share 52 related to economic activity ever since there has 53 issue. You seem to be saying, if I understand you been European settlement in Australia. 53 54 correctly, that for the existing impacts, however, 54 55 should be an impacter pays basis, but for any future 55 MR MOSS: I agree with that. 56 change to the standards they should be on a 56 57 beneficiary pays; is that correct? . 58

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57 MR COX: How then do we sum up from the point of view of 58 fairness, to take account of that and move it into 22/6/01 58 ENVIRONMENTAL GROUPS

1 cost shares? I guess that's the thing I really do 2 struggle with in this area. 3 4 MR MOSS: I think there is a different way you can look

5 at it, though, which is that even though those 6 problems may have been in existence, the expectation 7 that those problems wouldn't occur was also in 8 existence. So it may not have been an illegal 9 property right but there was certainly - the thermal 10 pollution example is a good one, I think, where it 11 is not saying in the last year we've discovered 12 thermal pollution is a problem. 13 14 We heard a case study at the recent thermal 15 pollution workshop saying when they designed 16 Dartmouth Dam in 1974, thermal pollution was 17 identified to reduce by causing environmental

18 problems. It was recognised something needed to be

19 done about it. Twenty-seven years later nothing 20 still has been done.

21

- 22 I am saying that there is an implied
- 23 recognition that environmental degradation should

24 not have occurred. So I think that leans us still

25 towards an impactor pays principle largely, not

26 entirely, in dealing with past assets.

27

28 The other thing is by not requiring a rate of 29 return on those assets, water users are getting in 30 effect a double benefit. They are not being 31 required to pay for the degradation, but they are 32 also not being required to pay for a rate of return

- 33 on those assets. It's a very big benefit.
- 34
- 35 MR COX: I would accept that mistakes were made back in

36 1974, whenever it was. I think that's clear. But

37 what you seem to be arguing is that existing of

- 38 future users of water should pay for the very
- 39 necessary fixing up of those problems, whereas, in

40 fact, if there was any blame to be allocated it

41 should have been allocated to people making

42 decisions back in 1974, and people that use water

43 between 1974 and 2001?

- 44
- 45 MR MOSS: Agreed.

46

MR COX: It troubles me a lot. 47

48

MR MOSS: Like I said, my fall-back position on that 49 50 would be public acknowledgment of that mistake and 51 let's get rid of it.

52

53 Current degradation certainly then locking in 54 your property rights and existing impactor pays 55 principle apply, and then if the community says 56 "This is still not good enough", we've managed to 57 stop degradation that way but now we actually have 58 to enhance environmental condition, then let's do a 22/6/01 59 ENVIRONMENTAL GROUPS

1 cost sharing arrange the based on the mix.

2 3

MR COX: Finally from me, just to make sure I understand

4 the additional costs you want to be brought to the

5 table. There are some from other departments, I

- 6 think we understand those, and there are some also
- 7 from the DLWC. I am not quite I understand what
- 8 those are that you wish to put into the pot. Can
- 9 you just explain what they are?
- 10

11 DR BLANCH: We include some case studies from the Murray 12 and the Murrumbidgee where we analyse what was

- 13 required to manage the river as in according to 14 modern legislative policy and public expectations.
- 15 I can't quite remember the it was only \$2m extra
- 16 per valley.
- 17

18 Number 2 deals with staff in each of the

- 19 regions, looks at weir manipulation and work with
- 20 landholders, State Water, work with irrigators, re

21 snagging of rivers. We got costings from Victoria

- 22 and we looked at New South Wales Fisheries employing
- 23 fish recovery planning experts.
- 24

25 THE CHAIRMAN: That's all in the submission.

26

27 DR BLANCH: And the \$2m extra per annum, over a

28 certain period, I don't consider extraordinary, but 29 it only took us a day or two to ring around and talk

30 to the scientists and the managers within those

31

agencies as to what really needs to be done. There

32 really just isn't enough staff on the ground, even 33 here in Bridge Street or Parramatta, for the

- 34 department to adequately fulfil its business. I
- 35 think we could find some examples across all the 36 rivers.
- 37

38 MR MOSS: Can I just add to that, the reason why we

39 included that in our submission is we were trying to

- 40 highlight that even in some areas where it appears
- 41 that the charges are at full cost recovery, if you
- 42 take into account some estimates of the

43 environmental requirements still in those valleys

44 you can see it does fall short.

45

46 We only estimated two valleys, so there were

47 the other valleys, at least seven, depending on the

48 way it was broken down, where we didn't estimate

49 those costs. So that would raise it further. 50

51 PROF MUSGRAVE: You did refer to structural adjustment,

- 52 and did advance principles, but they were fairly
- 53 general. Have you got any more substantial detailed
- 54 suggestions in relation to adjustment policy?
- 55

56 You are envisaging a cost regime which is 57 higher than that proposed by DLWC and the extent of

58 the social impacts are undesirable and yours were

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2 greater. Have you given any detailed thought to	2
3 structural adjustment policy, perhaps how it might	3
4 be improved?	4 THE CHAIRMAN:We now have the Coastal Valleys Customer
5	5 Service Committee. Thank you very much for coming,
6 MR MOSS: Yes. I don't know, it might be something we	6 if you could identify yourselves for the record and
7 could also take on notice and expand upon, given the	7 briefly talk to the submission that we do have and
8 time constraints, but my answer now would be that if	8 we will take it from there.
9 you look at the broader water reform process, where	9
10 we're looking at water trading being a very	10 MR DOYLE: Bob Doyle, Chairman of the Coastal Valleys
11 significant part of facilitating a structural	11 Customer Service Committee.
12 adjustment to higher valley users, our argument is	12
13 probably again similar to the irrigators, that we	13 MR BURNS: Arthur Burns, member of the Coastal Valleys
14 would like to see that worked through more at a	14 Customer Service Committee and Chairman of the
15 pace, as long as the environmental requirements	15 Hunter Valley Water Users Association.
16 could be properly managed.	16
17	17 MR DOYLE: This presentation just summarises our
18 So one way of dealing with that is perhaps if	18 submission and the key points we want to make. Our
19 you saw keeping prices artificially bellow full	19 submission represents a collective view of a diverse
20 cost, on the expectation that those other mechanisms	20 representation of consumptive users, so it includes
21 would kick in and after that it would be full cost,	21 irrigators, riparian and groundwater but also a lot
22 that could be one way of moving it forward. The	22 of other users, town water and industry.
23 danger, of course, is if those things don't actually	23
24 come into place.	24 Understandably, there are some issues where
25	25 members of our committee have differing views and
26 Actually, I don't think you have to worry too	26 those views were not discussed in detail in our
27 much about those other mechanisms in the sense that	27 submission. Where those differences occur,
28 I think that the key thing that this process can do	28 individual groups made representations on their own.
29 is say, as much as possible, what the proper price	29 That represents a very positive outcome of the
30 is. If that, therefore, leads to adjustment and the	30 Customer Service Committee process because as a
31 current adjustment mechanisms that I referred to	31 committee this submission makes a number of key
32 before aren't right, then there will be pressure to	32 recommendations for the full length of the coast
33 make sure that there is one in place, or there is	33 where we all agree as consumptive users and, when
34 some assistance.	34 asked to make this presentation, I was asked to
35	35 point out some of the different views between the
36 Perhaps another way forward would be to look at	36 coastal valleys and we won't really want to go down
37 whether the amount currently allocated to deal with	37 that track because I think it really does devalue
38 adjustment through the tranche payments is	38 the strength of our collective view.
39 sufficient, and whether IPART could recommend that	39
40 in getting to full cost recovery, they are expecting	40 When we developed our business plan, one of our
41 we may need some more tranche money to actually	41 major objectives encompassed water pricing. The CSC
42 facilitate the adjustment.	42 process has required a strong commitment from all
43	43 stakeholders, State Water, the Department of Land &
44 THE CHAIRMAN: Thank you very much indeed.	44 Water Conservation and the consumptive users. State
45	45 Water has worked very hard to provide information
46	46 required by our committee but we felt, as has been
47	47 said earlier, DLWC has been far less forthcoming,
48	48 and our problems with DLWC are highlighted in a
49	49 number of the key recommendations that we have made.
50	50
51	51 We consider this determination should be
52	52 short-term rather than medium-term and we also
53	53 consider that State Water should operate as an
54	54 independent business. Listening this morning to the
55	55 Irrigators' Council, we didn't actually consider
56	56 delaying the determination as an option. It was $5\tilde{c}$
57	57 more a case that we hadn't actually considered that.
58 99 (0 (01 01 ENV/IDONIMEN/TAL ODOLIDC	58 I think as our business plan indicates, there are
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1 greater - so the structure problems would be

1 COASTAL VALLEYS CUSTOMER SERVICE COMMITTEE

1 many issues our committee needs to address to be 2 effective, and pricing is only one of those.

3

4 A medium-term determination would allow us to 5 focus on these other areas but, if there is one 6 thing I can convey from our committee, DLWC as 7 distinct from State Water has not been willing or 8 possibly able to provide the background information 9 despite numerous requests, and I think that endorses 10 what was said earlier. 11

12 Our committee does take its role very 13 seriously. We are not there as a rubber stamp for 14 water pricing policy. We need time and usable 15 information if we are to provide effective advice. 16 Our concern has been that DLWC has not responded 17 with usable information and more importantly given 18 us enough time to review that information.

19

20 Many of the issues impacting on the coastal 21 valleys are common to other customer service areas 22 but there are a significant number of issues that 23 are unique to the coastal valleys. The health of 24 our river systems and the factors that impact on it 25 are quite different to other systems. Urbanisation 26 and industry are largely confined to the coast and 27 they have substantial impacts. 28

29 The proportion of total river flows that end up 30 as estuary flows on the coastal valleys is high 31 compared to inland systems. Our CSC challenges 32 DLWC's claims - and listening to the environmental

33 submission - that environmental problems exist in 34 New South Wales rivers and groundwater systems due

35 to regulation and extraction and that full cost

36 recovery is an incentive to reduce water extraction. 37

38 That statement is incorrect and very misleading 39 regarding the impact of irrigation in the coastal 40 valleys, and not just irrigation, all water use. In 41 the coastal area, identified consumptive use is a 42 small percentage of annual flows. Outside the 43 Hawksbury Nepean, the Hunter has the highest 44 extraction of any coastal river and that extraction 45 within the system is less than 5 per cent of total

46 average annual flows.

47

Other factors have contributed to environmental 48 49 problems where they exist. In this area, water 50 extraction is not the cause of our problems. Most

51 water extraction is carried out on an efficient

52 needs basis and so to state that increasing the cost

53 of doing so will reduce extraction shows little

54 understanding of irrigators' needs. It demonstrates

55 that DLWC's purpose is to limit extraction rather

56 than manage extraction.

57

58 As pointed out to the tribunal in earlier 22/6/01 63 COASTAL VALLEYS

1 submissions with Hunter water users, the actual cost

2 of bulk water to irrigation users in the coastal

3 area is more likely \$100 a megalitre after allowing

4 for energy and labour costs involved in applying

5 water. This high cost of application surely creates 6

- a determinant not to waste a resource.
- 7

8 The committee is concerned at the approach in 9 the last determination that in an effort to achieve 10 COAG's requirement for full cost recovery, 11 insufficient attention has been given to who are the 12 real beneficiaries of rural bulk water supply. 13 Currently identifiable consumptive users are being 14 asked to bear a disproportionate share of the burden 15 on a statewide basis. The whole community receives 16 benefit, as we have heard many people talk about 17 with differing views. 18

19 We are not against the principle of full cost 20 recovery provided proper consideration is given to 21 those other beneficiaries, including community, 22 riparian users, industry and regional economic 23 growth. 24 25 We are particularly concerned that the user's

26 share ratio in the coastal valleys do not reflect 27 the very highly urbanised and industrialised nature 28 of many of our communities. The coastal valleys 29 have low rates of extractions from the maximum 30 possible yield of the river system. This, of 31 course, places much greater emphasis on resource 32 management issues and cost sharing ratios should be 33 adjusted accordingly. 34

35 Likewise, as far as infrastructure costs are 36 concerned, much of the economic growth today and the 37 potential for future benefit is because of the 38 secure water availability. Yet a major part of 39 maintaining that infrastructure is expected to be paid for by the readily identifiable users. Some of 40 41 the examples of that that are currently happening in 42 the Hunter. Pokolbin and Broke have new pipelines 43 and the associated infrastructure and development 44 with those. 45

46 Pokolbin, they are talking about \$800m worth of 47 development. That is a new steel mill that has just been approved in the Hunter and the associated 48 49 development with that has many flow-on effects. 50

51 Our committee believes that the percentage of 52 cost sharing should be set on a valley-by-valley 53 basis. IPART acknowledges that the water charges 54 are different in each valley to reflect local 55 circumstances, yet it has failed to recognise by 56 setting statewide user shares that the individual 57 cost drivers which make up these water charges are 58 different in each valley. The committee would 64 COASTAL VALLEYS 22/6/01

1 like to see IPART correct this anomaly by setting

2 user shares of costs based on the same water source

3 as they presently set water charges.

4

5 Our submission details our position on each 6 sub-product and a number of other issues. I 7 reiterate that our submission is a collective view 8 of our committee representing all coastal valley 9 consumptive users and I suppose, in opening it up 10 now for questions, we might discuss some of those 11 other issues, but the key to our submission was that 12 we focused on what we agreed on, and those issues 13 that we didn't agree on we left to separate 14 submissions. 15 THE CHAIRMAN: Thanks for that. I really have one 16 17 question and that is this proposal that the actual 18 cost sharing formula be set on a catchment or 19 valley-by-valley basis. Could you tell me just a 20 little bit more about how that might be done and 21 perhaps, if now is the time to do it, help us 22 understand what your thinking is on the fixed

23 variable cost approach as well on a valley-by-valley 24 basis?

25

26 MR BURNS: I might start to answer that one. Basically 27 we feel that on the coast we are so different to 28 what is happening across the range, we are such a 29 heavily industrialised and urbanised area that 30 particularly the resource management but most of the 31 other costs, the consumptive water users are a small 32 part of the whole thing and for that reason, we use 33 such a small percentage of water, we should not be 34 on the same basic percentages. 35

36 As far as the usage variable cost charge, you 37 would be aware that the most part of the cost is in 38 the dams. Of course, a lot of coastals have no dams 39 at all, but in those areas that have they are fairly 40 small, Glenbawn and Glennies in the Hunter, and 41 Lostock is very small, a political dam, for want of 42 a better word, and Toonumbar, if you put full costs 43 there, you would be looking at something like \$2000 44 a meg. Those costs are there regardless, so we 45 think the base cost should be on that fixed cost 46 part and that should only be on what water is 47 available.

48

49 If it is reduced, you should only be charged on 50 that number of megs. There is no sense saying it is 51 a fixed charge for 1,000 megs when you have only got 52 300 available. We think that the variable cost 53 should actually only be representative of the costs 54 of delivering that water. One of the reasons for 55 that is that there are a number of sleepers in the 56 area, a lot of people that water is stored for, 57 particularly the high security ones, the water is 58 stored there, so it is the cost of keeping that 22/6/01 65 COASTAL VALLEYS

1 water stored there maybe and, if they don't use it,

2 they should pay that cost. I think that is the

3 rationale behind it.

THE CHAIRMAN: The availability of fixed costs. 5

- 6 7 MR BURNS: Basically.

4

8 9 MR COX: It does seem to me that you have very different 10 valleys than the Hunter Valley, which is highly 11 developed, Brogo and Toonumbar, which I imagine are 12 very different sorts of communities and dams. Could you suggest how your proposal might be applied to 13 14 individual valleys when they have so different 15 characteristics? 16 17 MR BURNS: The same thing applies. Brogo or Toonumbar, 18 if you have an allocation, if you don't use 1 meg of 19 it, you have to you pay your part of it. This is 20 where your 20 per cent limits come in that you have 21 been asking few questions about. COAG, to my 22 understanding, definitely states it should be full 23 cost recovery, and we are happy with that principle. 24 However, it also has out in it that there must be 25 transparent subsidies where they are given and I 26 think in those particular circumstances mistakes

have been made in the past, perhaps as has been said 27

28 in the past, you have a critical mass, if prices go

29 too high, no one will use any water, so who will 30 pay?

31

32 MR COX: I would also like you to expand on the cost 33 variation between valleys, what sort of different 34 costs would be appropriate in the Hunter as opposed 35 to Brogo or Toonumbar?

36

37 MR BURNS: We were more referring to where this large 38 percentage is used for irrigation than what is used for industrial. In the Hunter, for instance, more 39 40 than half, approximately half of the water that is 41 used is used by one user, and that is an industrial 42 user. They have absolute priority. We believe that 43 when you have all these different users, and even if 44 you take Brogo and Toonumbar, they are not 45 identifiable users, the consumptive user that is 46 targeted, it is a number of people in the towns, tourists, all those bits and pieces, who are not 47

- 48 picked up in this. To try to suggest that an
- irrigator in Toonumbar should be paying virtually 49
- 50 half the cost, and in some cases 70 per cent of the

51 costs, for providing water in that area, it is

52 pretty ludicrous, we think.

53

54 MR DOYLE: The other issue on a valley-by-valley basis 55 is not just valleys within the coastal valleys but 56 all of the valleys throughout the state. Because 57 water extraction in the coastal valleys is such a 58 low percentage of total flows, it does change very 22/6/01 66 COASTAL VALLEYS

1 much the beneficiaries principle, as we have been 2 discussing for these other rivers.

3 3 4 With the Hunter extracting 5 per cent of total 4 5 flows, you need to look at that in perspective with 6 these other river systems where extraction is at a 7 7 much higher rate, so there are things like salinity 8 that is costed through. Within the Hunter, 8 9 irrigation has been shown to have no negative impact 10 on increasing salinity. The Hunter salinity trading 11 scheme is self-funded. Dry land salinity is the 12 major impact, so why in the cost sharing ratios 12 13 should such a high proportion of cost be attributed 13 14 to consumptive users? It is those sorts of issues 14 15 where on a statewide basis there are different sets 15 16 of circumstances on the coast. 16 17 17 18 MR COX: Thank you. 18 19 19 20 PROF MUSGRAVE: Thanks very much. The coast situation 20 21 is so different, it does tend to highlight issues 21 22 22 that otherwise would not be highlighted when looking 23 at this question you raise about why should 23 24 24 extractive users carry such a burden of management 25 costs. Well, one is prompted to ask, with the other 25 26 causes of resource management problems, where are 26 27 27 they brought into the calculation? They are not 28 involved in the coastal service committee in anyway, 28 29 are they? 29 30 30 31 MR DOYLE: The customer service committee represents 31 32 consumptive users. The role of the river management 32 33 33 committees is to take into account those issues. I 34 suppose what our submission is highlighting is the 34 35 fact that customers, paying customers, because they 35 36 are readily identified, should not have to bear the 36 37 full impact of all these resource management issues 37 38 when on the coast it represents such a small 38 39 proportion of water use. 39 40 40 41 MR BURNS: What we are trying to say, something I 41 42 42 pointed out once before, we have rivers where I 43 think about 0.01 per cent is used by irrigators. 43 44 Why should we expect one or two irrigators to pay 44 45 the full cost? Take the groundwater Tomago, I don't 45 46 think there is an irrigator involved. It is Port 46 47 Stephens - tourism. Why should we, as identifiable 47 48 - I think that is the key word - consumptive users 48 49 be forced to pay the major cost of running the 49 50 Tomago water system? 50 51 51 52 PROF MUSGRAVE: Just turning to State Water, which you 52 53 say should be a completely independent business, 53 54 well, would the benefits of that corporatisation or 54 55 whatever exceed the cost of doing it? What do you 55 56 see as being the benefits that justify the 56 57 57 expenditure of effort on corporatising it? You 58 heard the DLWC people say it is not worth it because 58

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1 of the cost. What is your response to what they are 2 saying?

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68

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MR DOYLE: Our fundamental concern is that if we are to

5 effectively have an input into these processes, we

6 need reliable information and we need information to

start off with. The process of ringfencing State

Water has been to excise that from the State Water

9 component, but the proportion of cost that we are

10 asked to pay a contribution towards, coming from

- 11 land and water, is not so clear. We would see the
- process of making State Water more independent as
  - identifying those costs much more clearly.

PROF MUSGRAVE: Thank you very much.

THE CHAIRMAN: Thank you very much indeed for that.

## 1 HUNTER WATER

2

- 3 THE CHAIRMAN: We now move to some of the large users,4 Hunter Water, if you could please identify
- 5 yourselves for the record.
- 6
- 7 MR YOUNG: Kevin Young, Manager Corporate Planning and 8 Government Regulation , Hunter Water.
- 9
- 10 MR AMOS: Economist, Corporate Planning, Hunter Water. 11
- 12 MR YOUNG: I also have a short presentation which I
- 13 believe as part of our high risk strategy
- 14 electronically we have set up. Can I start by
- 15 saying Hunter Water is very appreciative of the
- 16 tribunal for the opportunity to talk to you today.
- 17 We appreciate that we are a smaller player in the
- $18\;$  market in terms of that this is a very large,
- 19 difficult and complex issue.
- 20
- 21 I thought I would briefly cover Hunter Water,
- 22 what we are and what we do, some of the issues with
- 23 respect to the Department of Land & Water
- 24 Conservation submission, and the Corporation's
- 25 approach that we put in our submission.
- 26
- 27 I should start off by saying that our
- 28 submission really does not go to the heart of this
- 29 question of what is a cost reflective price and how
- 30 that is determined. We have wisely, I think, left
- 31 that to IPART to determine after it has listened to
- 32 the various opinions that have come today.
- 33
- Quickly, what we are and what we do, we are a
  State-owned corporation and we provide water and
  sewer services to 500,000 people in the Lower
- 37 Hunter, across five local government areas. If you
- 38 look at the Hunter catchment, there has been a
- 39 discussion of that, I guess Hunter Water is the
- 40 lower part of the catchment from Lake Macquarie,
- 41 Port Stephens and the coalfields area to the bottom
- 42 of the catchment.
- 43

Quickly, to do this, IPART would be well aware,
we have around \$2 billion worth of infrastructure
and we run our own major storage dams, borefields
and water, 4,000 kilometres of water pipe and 4,000
kilometres of sewer main - equivalent to Perth and
back.

50

51 With respect to our water storages, it is 52 important to note that most of our water comes from 53 the Williams River and that it is an unregulated 54 stream. It supplies about 75 per cent of the 55 extraction of water that Hunter Water uses to serve 56 500,000 customers and there are two dams that are 57 owned and operated by us. Chichester, and 58 Grahamstown. Most of our water comes from the 22/6/01 69 HUNTER WATER

- 1 Chichester and from Grahamstown at the bottom of the
- 2 catchment. That is about 75 per cent of our use
- 3 from that major dam.
- 4

5 We also have groundwater, and that is an
6 important part of the submission, where they are
7 talking about a split in the costs for groundwater
8 and surface water. Ground water is really important
9 to us. It is about 25 per cent of our extraction,
10 and we have two major aquifer systems. We are also
11 controlled by a water management licence by the
12 Department of Land and Water Conservation for both
13 our surface water and our groundwater storages.
14

15 That is basically what we do and how we do it.

- 16 Bulk water prices, well, it is true we have had a
- 17 bulk water price in place since 1995 for unregulated
- 18 surface water and groundwater and it was set at
- 19 \$1.80 at that time, higher than other users. The
- 20 initial charge was in our belief basically a
- 21 somewhat arbitrary assessment of resource management22 cost.
- 23
- 24 I think it would be fair to say that Hunter
- 25 Water and the Department of Land & Water
- 26 Conservation realised that a charge should be put in
- 27 place but there was great debate on what level that
- 28 charge should be and \$1.80 was a somewhat arbitrary
- 29 assessment at that time, moving in the right
- 30 direction towards a cost charge. We all recognised
- 31 that would only be an interim measure until more
- 32 appropriate charges were set by IPART.
- 33
- 34 What we read in the Department of Land & Water
- 35 Conservation's submission is true that the \$1.80
- 36 charge has not changed since 1995 and that the
- 37 Department of Land and Water Conservation regards
- 38 this as a decline in real revenue. It proposes a
- 39 catch-up adjustment to \$2.15 and a 20 per cent
- 40 increase each year, which eventually gets to \$3.10,
- 41 almost a doubling of the charge.
- 42

43 I think earlier, Chairman, you asked the

44 Department of Land & Water Conservation for some

45 reasons for that and you said that if we were not46 convinced we could make our way back down the

47 highway. I think Richard and I discussed that and

48 we decided we would stay and put a point of view, so 49 that is a dramatic impact.

50

51 It is probably important to note also that

- 52 IPART has a role in setting the bulk water prices
- 53 but also a role for Sydney Catchment Authority,
- 54 Sydney Water and ourselves in setting our prices and
- 55 that we are currently one year locked in on a
- 56 three-year price path that can't change in terms of
- 57 prices for our customers.
- 58

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Taking that into account, the impact of the 1 2 Department of Land and Water Conservation charges on 3 Hunter Water, again we note that they are splitting 4 the costs of groundwater versus surface water, so 5 for surface water it would be 26 per cent higher for 6 Hunter Water than other users in the catchment and 7 63 per cent higher for Hunter Water than other 8 groundwater users in the catchment. That 9 differential would apply throughout the price path. 10 I summarise that later on in an overhead. 11 12 Is such a differential justified, I guess is 13 the key question. Interestingly, as you would 14 expect, Hunter Water thinks there is a differential 15 but we believe it is a differential the other way,

16 and we note the economies of scale for Hunter Water,

17 that, if we look at that lower Hunter map, I think

18 all of the other irrigators in the Hunter, probably

19 depending on climate, use somewhere between 40,000

20 megalitres a year and 100,000 while Hunter Water 21 uses 65,000 a year, so we are about equal to all of

22 the other irrigators in the area, but we are a

23 single point of interface for the Department of Land 24 and Water Conservation in resource management and

25 administration. We also capture most of our water

26 at the very end of the catchment just before it goes 27 into the tidal zone.

28

29 All of our monitoring costs we internalise to 30 Hunter Water Corporation and include in our price 31 path to IPART. Our licence requires us to collect 32 and report on a wide range of data, which we do. We 33 put that electronically on our website and we link 34 that to the Department's website, and we bear the 35 costs of that. In addition, the licence provides 36 for a separate annual management fee, which is a 37 variable amount that is adjusted by DLWC in the cost 38 of running our licence each year. That can be up to 39 \$25,000.

40

41 We make other financial contributions to the 42 total catchment management, LandCare, national 43 initiatives, and that maybe in the range of \$70,000 44 or in that area. Basically we believe that the 45 indexation of \$1.80, which was set somewhat 46 arbitrarily, is not sound going forward. 47

48 I guess our position is that there is an

49 opportunity to move away from the arbitrary resource 50 management charge. We would all like to head in the 51 same direction but on a consistent and systematic 52 basis. As for the positives, we recognise different 53 sources, and we think that is very good, to split up 54 groundwater versus surface water. However, we would 55 like to see some consistency with other regional 56 users. I guess the issue we have thrown on the 57 table is the economies of scale for Hunter Water. 58 We are not asking the tribunal to take that into

22/6/01 71 HUNTER WATER 1 account now. We are just saying we would like that, 2 as a light on the hill, as something that eventually

3 could be considered in a price path.

4

5 The Hunter approach is that we are putting a 6 proposal forward which is a phased approach to cost 7 recovery. We are not seeking any reductions in 8 charges to match what has been proposed for other 9 people. We propose to stay at \$1.80 until the 10 Hunter unregulated groundwater charges catch up, so 11 that would recognise I guess the economies and 12 contributions by Hunter Water and it would 13 facilitate a pass through, a price pass through at 14 the next price determination. So we would stay at 15 the value we put in our price determination 16 submissions and which is linked to the pass through. 17

18 If I can summarise that graphically on this 19 next overhead, surface water proposal, for surface 20 water we have the current proposal for Hunter 21 shifting from \$1.80 up to \$3.10 in that, but they 22 have determined for other users it should start at a 23 lower value and head up. We believe that as a first 24 path, there are economies of scale for ourselves 25 but, even taking that into account, what we would 26 like to do is stay at \$1.80 and then when other 27 users approach the same price as what we are paying, 28 we will move up the curve with them. 29

30 On the groundwater proposal, our next overhead, 31 very much the same. The proposal at the moment is 32 \$1.80 up to \$3.10 and other uses over \$1 leading up 33 to \$1.80. Again, we would stay at the same level, 34 we would all move on together, and that could be 35 taken into account at our next price path. 36

37 If I was to sum up our position, I would say we 38 see the current proposal as indicating significant 39 price increases, around 72 per cent over three 40 years, which is not currently in our revenue 41 position. The charges for ourselves are much higher 42 than for other users and we will not be able to pass 43 those prices on to our customers. We are aiming for

44 consistency.

45

46 We will stay at our current levels until other

47 users reach this level, unregulated surface would be

48 2001 and groundwater one year later, and that would

be a better match for our price determinations, but 49

50 we are raising an issue which we don't want you to

51 look at now, which is the economies of scale issue 52 for the longer term. That is our submission.

53

54 THE CHAIRMAN: Thank you. I do understand what you have

55 put and have I only one small question, and maybe I

56 know the answer to that. What do you say about the

57 priority of supply, because you argue that you

58 should pay the same as other users, as I understand?

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	I
1 Should there be some premium for that?	1 request?
2	2
3 MR AMOS: In both the surface and groundwater catchment	3 MR YOUNG: That is probably right.
4 we are the dominant user and when we take 95	4 5 DDOE MUSCRAVE: I thought so That is all I have
<ul><li>5 megalitres a day, for example, out of the Williams</li><li>6 catchment, the average for irrigation at the moment</li></ul>	5 PROF MUSGRAVE: I thought so. That is all I have. 6
7 is only about 1200 megalitres a year. It does go up	7 MR YOUNG: Ideally, I know this is a Hunter view, but
8 significantly in dry years, of course, but basically	we
9 we have got priority of supply just by the sheer	8 would like to see changes in our bulk water to come
10 size and the fact that the other uses are fairly	9 in at a time when we can adjust through our
11 small.	10 submission to IPART and reflect that through to our
	<ol> <li>11 customers. That is not always possible but that is</li> <li>12 our ideal situation.</li> </ol>
<ul><li>13 MR YOUNG: It is probably a true comment, if you look at</li><li>14 Grahamstown, an inland dam, we capture the water</li></ul>	13
15 virtually most of the time when there is a flood	14 THE CHAIRMAN: Thank you very much.
16 coming down. We wait until the first pass goes past	15
17 and then capture the water we need to fill up our	16
18 dam, which is a slightly different perspective from	17
19 the dry conditions, so if anything we have less	18
20 capture of water in the dry, when irrigators are	19
21 looking for it, and more capture it when there is a	20 21
22 flood coming down. 23	22
24 MR COX: It is probably in your submission but can you	23
25 just let me know how much you actually pay for bulk	24
26 water? What is the total dollar amount in a year?	25
27	26
28 MR YOUNG: I think it is currently \$113,000.	27
<ul><li>29</li><li>30 MR AMOS: It varies from year to year, but an average is</li></ul>	28 29
31 probably about \$120,000 a year. In this coming	30
32 year, it is about \$135,000, \$136,000.	31
33	32
34 MR COX: So it is not a particularly large figure in	33
35 your overall cost structure?	34
36	35
<ul><li>37 MR YOUNG: That is probably a fair comment. I guess,</li><li>38 what flows from our previous arrangements, we need</li></ul>	36 37
39 to look at our input costs and we are on a 2 per	38
40 cent less than inflation reduction, and that is	39
41 right through the general corporation, and this is	40
42 one of the input costs that we need to look at. We	41
43 also believe there is a consistency issue. I didn't	42
44 cover that, but I guess we are all mindful in the 45 Hunter of the socio-economic status of the area. It	43 44
46 has a very high unemployment rate, greater than the	45
47 State average, so anything that we can do as far as	46
48 input costs we look at.	47
49	48
50 PROF MUSGRAVE: Thank you very much. Are you a	49
member	50
51 of the Hunter CSC? 52	51 52
52 MR AMOS: No.	53
54	54
55 PROF MUSGRAVE: Then my other question is, or	55
perhaps I	56
56 will ask you for a response, your attitude towards a	57
<ul><li>57 one-year versus three-year price path, that would</li><li>58 depend on what is decided in relation to your</li></ul>	58 22/6/01 74 HUNTER WATER
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	1

1 SYDNEY CATCHMENT AUTHORITY 2 3 HE CHAIRMAN: Last, but certainly not least in terms of 4 the volume of water taken, we have the Sydney 5 Catchment Authority. 6 MR WARNE: Richard Warner, General Manager, Policy, 7 8 Sydney Catchment Authority. 9 10 We are risk adverse to start with, so we didn't 11 even go for the high tech presentation. We have got 12 a low tech presentation and Ms McElveney is the 13 person who will be changing the slides for me. 14 15 It is nice to be here. We are not colluding 16 with Hunter Water although our messages and themes 17 and very similar. I would like to start by just 18 giving a brief introduction to the Authority, the 19 role of the authority. It was set up after the 20 water quality incidents in Sydney, as some of you 21 will be aware, and its role is to manage and protect 22 catchment areas from which Sydney derives water. We 23 manage works, we are also a supplier of bulk water, 24 we own 16 large water storages, and we supply the 25 bulk water supplies into Sydney Water - that is 26 about 600,000 megalitres per year - we also supply 27 amounts of water from time to time to Shoalhaven 28 Water on the South Coast and also supply to 29 Wingecarribee Council. 30 31 There are 60 or so smaller users who also take 32 water direct from conduits. We also regulate 33 certain activities that take place in and around our 34 catchment areas, so we have also a regulatory role. 35 36 It is really in relation to the second point 37 that I am here to talk about today and that is our 38 bulk water functions. You will, of course, be aware 39 that before we get on to that, prices for our 40 services and the charges we impose on Sydney Water, 41 Shoalhaven and Wingecarribee, are set by the 42 tribunal, very similar to the Hunter. We have been 43 given a five-year medium-term price path which 44 covers the period from 1 October 2000 to 30 June 45 2005. 46 47 That means that our income is relatively fixed. 48 For us, the tribunal determined charges for Sydney 49 Water that resulted in a 2 per cent real reduction 50 in 2000/2001 compared to 1999/2000, and charges for 51 the balance of the period up to 2005 are to be 52 maintained constant in real terms. Basically they 53 are to move in line with inflation net of GST. 54 55 We have recently been licensed by DLWC. We 56 have been given a licence under the Water Act of 57 1912. We have noticed that that Act provides under

58 section 188 for the payment of a licence fee. We

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1 have paid that, \$420,000. We have paid to DLWC for 2 the licence we have been given. We also note that 3 section 194 provides for the payment of water 4 management charges, having regard to costs incurred 5 by the department in relation to conducting review 6 of the licence, the administration of the Act as it 7 affects the authority, monitoring of extraction of 8 water, et cetera, and the exercise of any other 9 water resource management function with respect to 10 the activities of the Authority. 11 12 The reason I put that next slide up there is 13 because that is one of the themes of our submission.

14 Basically DLWC' submission refers to, sorry, the Act 15 refers to the levying of water management charges 16 rather than bulk water charges. The suggestion has 17 been put to us that in fact we may have to pay water 18 management charges as well as bulk water charges. We would like a little bit of clarity about 19 20 precisely what charges the tribunal is setting and 21 we are particularly concerned to avoid any 22 suggestion of double payment, so if you could 23 actually tell us, confirm that it is a water management charge, that would be useful. If it is 24 not, we would be very interested to know the 25 26 legislative basis for the imposition of a bulk water 27 charge.

28

You are probably aware that the DLWC proposal provides for a 20 per cent increase in real terms over the next three years in what we perceive to be our water management charge. It also provides for the Authority, for the introduction of an aquatic weeds levy, \$1.49m, which is payable for three years. That is a new charge. We have not been currently paying that.

37

38 The concerns of the Authority are basically 39 that we are concerned that the existing \$1.80 40 megalitre charge that we are required to pay as a 41 water management charge isn't is not necessarily properly grounded on a robust cost reflective basis 42 43 and we would actually like to see that revisited in 44 the same way that Hunter does. We are also not 45 convinced that the movement of 20 per cent per annum 46 is soundly based on cost. 47 48 There seems to be a lack of evidence within the 49 submission put forward by the department to 50 illustrate a nexus between the increased charges and the Authority's use of water. There is no 51 52 recognition given by the department to the

53 significant contributions to resource management

54 that we currently make within the catchments. 55

Basically if we were to look at the impact of
DLWC's proposals on us, there is a 20 per cent
increase coupled with the \$1.49m, which represents
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an increase of 20 per cent on current charges in
 payments we would have to make to the department.
 As I said, the medium-term price path determined for
 the Authority was determined in 2000. These costs
 weren't contemplated at that time and hence we have
 got no real provision to recoup those increased
 costs in the short term.

9 Going back to the slide that shows the dollars,
10 basically this sets out what the charges would be.
11 They increase, cost per megalitre, from \$1.80 to
12 somewhere up to 3.10 plus CPI, which I suggest would
13 be beyond 3.50. The bulk water charges that we
14 currently pay would increase from \$1.1m to somewhere
15 approaching \$1.9m, plus CPI. When we add in the
16 aquatic weeds task force fee, the total bill to the
17 department would move from \$1.1m to \$3.4m - a fairly
18 hefty increase.
19
20 I would also mention in that context that we

21 expect our profit after tax and dividend in 2003/04
22 to in fact be \$4.1m before we factor in those
23 additional charges. In fact, we would expect that
24 the cost to DLWC would take about 80 per cent of our
25 profit.

26

27 In relation to the aquatic weeds levy, the

28 Authority is concerned that there is a lack of

29 evidence that the Authority has caused the problem.

30 Where I have referred to the pricing principles,

31 they relate to the pricing principles that IPART in

32 fact determined, and they were efficient cost,

33 financial stability, community outcome focus,

34 beneficiaries pay and promoting ESD in water use.35

36 So there is a lack of evidence of causation.

37 There is a lack of evidence that the Authority will38 benefit from the work and there is also lack of

39 recognition of the Authority's ongoing work in

40 resource management. We also question the

41 legitimacy of that levy, and there was some42 suggestion I thought made by the department earlier

43 that in fact, rather than looking at causation, it44 might in fact be hunting around on the basis of

45 ability to pay more than causation.

46

47 If that is the case, if in fact this levy is
48 supposed to be it has been suggested this is the
49 only way the department can actually get Sydney
50 Water to pay for algal blooms that may be caused
51 through STP discharges and the nutrient loads put on
52 there, if that is the case, we would suggest that it
53 is probably a fairly poor mechanism to try to do it

54 indirectly via bulk water charges. I would think if 55 that is the case perhaps they have to look at an

56 alternative discharge licensing arrangement that

57 Sydney Water currently pays.

58

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Just very briefly, I wanted to mention some of 1 2 the things we do actually pay: \$420,000 as a 3 licence fee. We currently undertake continuous 4 water quality monitoring and sampling at 12 sites, 5 and that is worth about \$200,000 per annum. We also 6 jointly fund with the department a catchment 7 protection scheme in the top end of the catchment 8 which is intended to assist landholders in 9 undertaking catchment protection remediation works, 10 and that is worth \$620,000 per annum. We also pay 11 currently bulk water charges of \$1.1m and we are 12 negotiating with that part of the department that 13 looks after the town and country water supply scheme 14 to in fact accelerate provision of an upgrading of 15 sewerage facilities within the top end of the 16 catchment and we will be looking at funding that to 17 the tune of \$4m over five years to get that 18 acceleration, as you will recall that the catchment 19 audit found that one of the principal reasons that 20 we were compromising water quality was sewerage 21 discharges. 22 23 In conclusion, I guess the Authority's position 24 is that there is a lack of evidence within the 25 department's submission to illustrate the nexus 26 between the increased charges and the Authority's 27 usage. That does not mean per se we don't want to 28 pay, we just want to make sure that the costs are 29 appropriate and the costs reflective. The 30 Authority's significant financial contribution to 31 resource management in the catchment has also been 32 ignored. 33 34 In the short term, there is an inability for 35 the Authority to pass on the increased costs and 36 there are considerations of equity and efficiency, 37 particularly that relate to the aquatic weeds 38 payment because I understand the Sydney Catchment 39 Authority is the only user in the Hawksbury Nepean 40 valley that has been asked to pay that charge. 41 THE CHAIRMAN: Thank you. Just a quick point of 42 43 clarification. Is that 420,000-odd fee an annual 44 or? 45 46 MR WARNE: A once off fee. 47 THE CHAIRMAN: For the pleasure of negotiating the 48 49 licence? 50 MR WARNE: Yes. 51 52 THE CHAIRMAN: Have you looked in detail at the costs 53

54 incurred by the department in and around your

55 catchment? Your argument is more in terms of these

56 are all the things you are asked to pay for, you

57 don't understand how and why, but have you looked at 58 their costs?

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2 MR WARNE: We cannot distil them. That is what we would	2 THE CHAIRMAN: That is useful. For the benefit of DLWC
3 like the tribunal to help us with, to identify those	3 and State Water, both the Hunter and the Sydney
<ul><li>4 costs that can reasonably ne attributed to us,</li><li>5 because it is not clear. We are part of the South</li></ul>	<ul><li>4 Catchment arguments we looked at before but it was</li><li>5 more about, there was perhaps more recognition that</li></ul>
6 Coast region and that embraces a stretch from	6 here were dollar contributions that both were making
7 basically Sydney to southern environments all the	7 and that was continuing for the time being, but I
8 way down to Nowra, I think, and even to the	8 think there is now a greater challenge on the table
9 Victorian border. So it is a very long stretch.	9 to actually understand what it is that they are
10	10 being asked to pay for and on what basis, so we will
	11 be looking for more information on that.
<ul><li>11 MR COX: What do you think actually should be happening</li><li>12 to charges? Do you, like Hunter, think they should</li></ul>	12
13 be frozen or what are you suggesting that we might	12 13 That concludes the formal hearings. We resume,
14 do?	8,
	14 some of us - I will not be there - next Friday in
15 16 MD WADNE: I think they should be frequential there is	<ul><li>15 Armidale at the town hall commencing at 10 o'clock</li><li>16 for a workshop; and the following Friday - I will be</li></ul>
16 MR WARNE: I think they should be frozen until there is	17 there - in Griffith, commencing at 9.30 in the
17 that clarity or transparency in what is actually	8
18 being put in the bucket. We can't see it at this	18 Griffith Regional Theatre where, dare I say, "The
19 point of time. We can't precisely see what it is we	19 show will continue".
20 are being asked to pay for, that is our concern. I	20 21 Poth of these will be workshope as they will
21 do think there is a differential in the same way	21 Both of those will be workshops, so they will 22 he many informal and give the apparturity for
22 there is a differential in the Hunter between the	22 be more informal and give the opportunity for
23 \$1.80 we are called on to pay and the charge that	23 stakeholders to interact. Both will be valuably
24 other users within that same, the Hawksbury Nepean,	24 chaired by Jim Cox. We look forward to that process
25 are called upon to pay, so there are good grounds	25 continuing as we work towards some hopeful
26 for pausing and letting the others catch up so that	26 resolution of some very difficult issues. Thank you
27 we are all on a similar basis of charging.	27 all for that.
28 20 PROF MUSCRAVE. There you Richard. It seems to main a	28 20 (At 1.05 pm the Tribung) was a discurred
29 PROF MUSGRAVE: Thank you, Richard. It seems to me in a	29 (At 1.05pm the Tribunal was adjourned
30 sense that we should be talking to DLWC or asking	30 accordingly)
31 them questions and not you.	31
32 22 MD WADNE: It could compared be	32
<ul><li>33 MR WARNE: It could very well be.</li><li>34</li></ul>	33 34
	35
35 PROF MUSGRAVE: To hear you, you sound like an irrigator	36
36 of four or five years ago. 37	37
38 MR WARNE: We are only the new guys on the block. We	38
39 will catch up.	39
40	40
41 PROF MUSGRAVE: It is interesting that you are having	41
42 difficulty in pinning down the costs, the question	42
43 of just being able to get the information distilled	43
44 out of DLWC's accounts.	44
45	45
46 MR WARNE: We have not done an awful lot of work on	46
47 that, I have to admit. We could probably be a lot	47
48 more pro-active ourselves, but it is certainly	48
49 something we are seeking to do.	49
50	50
51 PROF MUSGRAVE: I am not being facetious in saying that	51
52 we should be asking DLWC the questions because they	52
53 seem to go going through this process of trying to	53
54 get valid accounts and presumably that would benefit	54
55 you as much as it would benefit the irrigators over	55
56 the range.	56
57	57
58 MR WARNE: I would think so.	58
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