

INDEPENDENT PRICING AND REGULATORY TRIBUNAL
PUBLIC HEARING INTO PRIVATE & PUBLIC BUS FARES REVIEW
Tribunal Members

Dr Michael Keating AC, Chairman
Mr James Cox
Ms Cristina Cifuentes Held at Meeting Room 2, Level 2
44 Market Street, Sydney, NSW, 2000

On

Friday, 28 October 2005 at 9.30am
.28/10/05 1
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1 THE CHAIRMAN: Good morning. My name is Michael Keating.
2 For those who don't know me, I am the chairman of IPART.
3 On my left is James Cox, who is the Tribunal's Chief
4 Executive Officer and full-time member. On my right is
5 Ms Cristina Cifuentes, who is the Tribunal's part-time
6 member.

7
8 I think it might be useful if we were to go round the
9 table and ask people to introduce themselves.

10
11 MR LEE: Good morning, Mr Chairman. My name is John Lee,
12 the Director-General of the Ministry of Transport.

13
14 MR WILSON: Roger Wilson, Acting Chief Executive of the
15 State Transit Authority

16
17 MR MELLISH: Darryl Mellish, the Executive Director of the
18 Private Bus Association.

19
20 MR AUSTEN: John Austen, reliability and strategy in the
21 Independent Transport Safety and Reliability Regulator.

22
23 MR REGAN: Len Regan, representing the Lower Hunter
24 Councils' Transport Group.

25
26 MR GOODING: Alex Gooding, Executive Director of the
27 Western Sydney Regional Organisation of Councils.

28
29 MS GENNERY: Joan Gennery, Transport Development
30 Officer for Western Sydney Community Forum.

31
32 MR WADIWEL: Dinesh Wadiwel, Senior Policy Officer,
33 Council of Social Service of New South Wales.

34
35 MR MILES: Allan Miles, Action for Public Transport, a
36 consumer organisation.

37
38 MR MAHONEY: I am Denis Mahoney with IPART as the
39 Program Manager, Transport.

40
41 MS TOWERS: Fiona Towers, from the IPART Secretariat.

42
43 THE CHAIRMAN: First I'd like to begin by thanking you all
44 for coming here today. The purpose of this hearing, as I
45 think you will appreciate, is to assist the Tribunal in its
46 deliberations in determining the fares of the private and
47 government buses in the Sydney metropolitan region. We

1 also will be making recommendations to the Director-General
2 on private bus fares outside the metropolitan region on
3 fares determined under commercial and non-commercial
4 contracts.

5
6 I think you will all appreciate that we are not going
7 to make any decisions today and, in fact, what we are here
8 for today is to seek your assistance in helping us consider
9 the various issues including those canvassed in the
10 submissions by the Ministry of Transport, the Private Bus
11 Association and other interested parties. This public
12 hearing in fact forms part of a consultation process that
13 the Tribunal is required to take.

14
15 We have two transcribers at the end of the table who
16 are going to be recording the proceedings and the
17 transcript will be publicly available on the IPART web site
18 in a few days. May I ask that you speak up to assist the
19 transcribers.

20
21 The hearing will run as follows: the first session is
22 quite a long one. It addresses the issues relating to bus
23 fares within the Sydney metropolitan region. The second
24 session after morning tea deals with issues surrounding
25 private bus operators outside the metropolitan area that
26 run regular passenger routes and the STA's Newcastle
27 services.

28
29 The final session will discuss any issues surrounding
30 revenue requirements for non-commercial contracts, and I am
31 definitely aiming to finish this session by 12.30 because
32 we have another hearing this afternoon on ferries. Dennis
33 Mahoney from the Secretariat, who introduced himself a
34 minute ago, will start us off with an outline of issues to
35 be discussed in the first instance and I'll then chair the
36 discussion around the table.

37
38 In order to ensure that discussion proceeds smoothly
39 on all topics to be covered, can I ask that you keep your
40 initial remarks reasonably succinct and to the point. For
41 obvious reasons I also ask that speakers not be
42 interrupted. Following the speakers who have been called
43 on, I'll then invite further, more general discussion, and
44 questions or comments between participants. If you think
45 we have missed an important issue, that will be your chance
46 to raise such a matter or at the general discussion stage.
47 Dennis over to you.

1
2 MR MAHONEY: Thank you, Mr Chairman. In order to focus
3 our thinking in this first session on metropolitan bus
4 fares, we have asked three questions. The first one is a
5 broad one: should the approach to fare setting be the CPI
6 plus X approach, as put forward in the ministerial inquiry
7 into sustainable transport, commonly known as the Parry
8 Inquiry, and then how much should fares be adjusted in line
9 with that approach, if that approach were to be adopted?
10 Secondly, should the structure between some of the fares be
11 altered, primarily thinking of the relationship between
12 TravelPass fares, the TravelTen fares and the single fares;
13 and then, thirdly, because service improvements are so
14 important - in fact, they are half of the formula of the
15 CPI plus X; they are the X part - how much weight should be
16 given to either demonstrated or likely service
17 improvements. Then another question will be how to
18 translate a qualitative list of improvements into a
19 quantitative fare adjustment. So those are the three broad
20 questions that we think will help focus the discussion.
21
22 Our starting point, the CPI plus X, comes from the
23 Parry inquiry. Last year the Tribunal's public hearing on
24 bus fares was focused more on bus reform and the move to
25 fare harmonisation. In a sense this is the first
26 opportunity the Tribunal has had to discuss how the
27 harmonised fares might be increased in this year and
28 subsequent years. The approach that is on the table from
29 the Parry Inquiry is: CPI plus X, where the CPI hopefully
30 is self-explanatory - whatever the rise is in the Sydney
31 CPI - plus X being some factor for fare increase related to
32 service improvements that have been made by the government
33 and private bus operators in the metropolitan area.
34
35 In fact Parry mentioned five ways the government might
36 address the prospective funding gaps. Two of those
37 recommendations concern us here today. One is the
38 efficiency gains that Parry saw or hoped would be made by
39 the operators; the other was the CPI plus X approach.
40 "Identified service improvements" was the term used by the
41 government in its response to Parry and even the CPI
42 increase itself was allegedly to be subject to meeting
43 efficiency targets.
44
45 As we mentioned in the discussion notes that we
46 distributed for this session, no targets for efficiency
47 have been set for metropolitan buses yet, or at least

1 Tribunal is not aware of them. We do understand, however,
2 that there are some pending in line with recommendation 20
3 in the Unsworth Review, which talked about:
4
5 Where possible State Transit should be
6 required to make targeted efficiency
7 savings to reduce the level of CSO payment.
8
9 That being community service obligation payments.
10
11 The government's response to Unsworth was to indicate
12 that there would be some published data coming out in due
13 course. The only published measures that might be
14 considered efficiency measures that are available to the
15 Tribunal would be the key performance indicators (KPIs) of
16 Sydney Buses, and the discussion notes show some of those
17 improvements. We also listed a few of those improvements
18 separately before considering the service improvements in
19 detail later in the discussion notes and I'll come back to
20 those in a little while.
21
22 How the CPI plus X approach might have worked
23 historically has been of interest to some people, so we
24 have just included a review of past fare increases and
25 compared them with the Sydney CPI. Those of you who took
26 the few minutes to deduct one from the other will see that,
27 most of the time, the Tribunal's behaviour over the last
28 five or six years has been effectively to give an above-CPI
29 increase in any case. So there has been no specific
30 reference to X, where X is now service improvements, but we
31 included that in the discussion notes because we thought
32 that would be of interest to some people.
33
34 Of course those fare increases were actually
35 determined in the light of all the matters that the
36 Tribunal has to take into account in section 15 of the
37 IPART Act, being a dozen or so matters.
38
39 If we were to adopt the CPI plus X approach this year,
40 the minimum weighted average rise that would be considered
41 for private buses - assuming the Tribunal was happy that
42 there had been at least some efficiency gains that would
43 grant CPI - would be a rise of 2.46 per cent because that
44 has been the rise in the Sydney CPI for the year ended June
45 this year compared with the year ended June last year.
46
47 In the past, the Tribunal has considered taking not

1 just the financial year CPIs but the latest available CPI.
2 Since that came out the other day, just for interest, the
3 rise in the CPI on average in the 15 months to September
4 was 2.86 per cent. That is just to indicate that the
5 Tribunal may want to discuss two different CPIs depending
6 on whether the September quarter is included or not. In
7 general it is not the numbers that are crucial at this
8 stage. It is the general approach, namely, whether the CPI
9 plus X approach is the most appropriate or indeed the only
10 one on the table at this point.

11
12 When we come to the practical application of the CPI
13 plus X approach in this review, in the notes that we
14 circulated we presented what was purely an illustrative
15 example to show the orders of magnitude involved and the
16 issues that that might lead to. In particular, because
17 it's an illustration - the number was arbitrary - we chose
18 to illustrate what would happen if we increased all the
19 single tickets by 3.75 per cent.

20
21 Because we started off with fare harmonisation,
22 there's no such thing as there used to be, being the STA
23 master fares schedules, where, of course, all the unrounded
24 fares were there and the Tribunal applied the increase to
25 those unrounded fares. We have now started off effectively
26 with what is both a rounded fare schedule and a master fare
27 schedule where the fare harmonisation has everything down
28 to the nearest 10 cents. So when we come to rounding,
29 whatever that illustrative 3.75 percent rise is, it turns
30 out that rounding dictates that the fare rise will be a
31 little higher, possibly up to another 0.50 percent or more,
32 just because of the rounding to the nearest 10 cents that
33 is involved on fares. We have illustrated that in the
34 discussion notes for single tickets. In an attachment to
35 the discussion notes we have put in what that would do in
36 the TravelTens and the TravelPasses.

37
38 In the discussion notes as well, we showed you that if
39 we put all of the 3.75 per cent rise into action across
40 singles, TravelTens and TravelPasses, the overall rise will
41 be about 4.5 per cent. That is purely a rounding effect.
42 Instead of being 3.75 - 4.5. Because that was
43 illustrative, our interest then was to try a few other
44 percentage increases and see what the effect of rounding
45 is. Those of you who have the notes will notice that table
46 4 in the middle of page 5 shows you the range of weighted
47 average fare rises and what the increase would be in the

1 different ticket components - singles, TravelTens and
2 TravelPasses.
3
4 The issue with TravelTens is that the Ministry has
5 asked the Tribunal to consider reducing the discount on
6 TravelTens from what is currently an average discount - in
7 fact, I don't think we have calculated an average, we just
8 have a change that varies from something well below
9 20 per cent to something well above 20 per cent.

10
11 The Tribunal last year was unsure that 15 per cent was
12 the appropriate discount rate. The consumer group
13 stakeholders were also concerned that that might be a bit
14 low, and the Ministry was to come back to the Tribunal this
15 year with a bit more argument as to why 15 per cent would
16 be a more appropriate discount than, say, 20 per cent as an
17 example.

18
19 In the discussion notes we indicate from work done for
20 Sydney Ferries that in only two of the six or seven
21 jurisdictions that the Sydney Ferries report looked at were
22 the discounts below 20 per cent. Two of them were at
23 20 per cent and the other two were above 20 per cent.

24
25 So, in other words, the evidence that at least the
26 Tribunal has seen on the size of equivalent TravelTen
27 discounts is, at best, mixed.

28
29 We understand now that TravelTens won't be introduced
30 into the private bus side of the metropolitan network until
31 TCard begins, so perhaps that takes a little bit of the
32 urgency out of deciding this matter for the Tribunal.

33
34 That said, the evidence is still mixed on that issue,
35 and I am sure the Tribunal would like to hear some
36 discussion on the appropriateness or otherwise of what
37 discount will apply to TravelTens.

38
39 We now move on to what you would call the "X" part of
40 the CPI plus X approach. For those of you following the
41 notes, I am up to the middle of page 5 concerning service
42 improvements. One thing about service improvements is they
43 are perhaps a bit like beauty: they are in the eye of the
44 beholder. So we have attempted to relate some changes in
45 the key performance indicators for Sydney Buses to try to
46 quantify some of the service improvements as they translate
47 into those key performance indicators, and that was

1 summarised for us in table 5 on page 6.
2
3 Much of the improvement in terms of fleet wheelchair
4 accessibility and age and fleet airconditioning was related
5 to the introduction of new buses in the last 12 months.
6 One issue might be to try to say that if we're going to
7 talk about giving some sort of fare adjustment for service
8 improvements, how much has it cost STA to implement these
9 service improvements or to implement the changes that have
10 led to these service improvements. So STA have provided us
11 with some figures on what the cost of the new buses was.
12 The Authority purchased 182 new buses last year, at a cost
13 of \$94m. For those of you who like to calculate, that is
14 an average of \$516,000 per bus, presumably all on-road
15 costs.
16
17 The other important thing to think about there is that
18 182 is about 10 per cent of the fleet, and given that the
19 average age of the fleet is to be about 12 years, you could
20 say that in some sense that 182 is not much more than a
21 replacement activity, and it would have to go on every
22 year. I think I worked out that you would need about 150
23 buses a year to keep the average age of 12 years.
24
25 I am seeing a shaking of heads, so we will hear from
26 STA shortly I am sure.
27
28 In one sense, one could think of those 182 buses as
29 part of an ongoing replacement program, and so how much
30 should the fare adjustment be? \$94m is a quarter, roughly
31 speaking, of the annual operating costs of STA. That is a
32 sizeable investment, I would have thought, for STA. How
33 that translates into a fare rise is up for discussion.
34
35 There is a list of some other service improvements
36 that we have highlighted there. We have put in bold the
37 ones that we think are actual improvements, for those
38 people who have the notes, and then the MOT listed quite a
39 few others that they considered to be either service
40 improvements that have been demonstrated or that are
41 imminent, and we simply left it that we would invite
42 participants to discuss how the Tribunal might approach the
43 application of the X in this instance, given this
44 information.
45
46 Lastly, we have included some information on cost
47 efficiency, as we did last year, and I apologise,

1 especially for putting the STA in such a bad light where on
2 the bottom of page 7 in the text we refer to "a sizeable
3 rise of 5.4 per cent". Ladies and gentlemen, that's
4 incorrect. It should be 3.96 per cent, and, therefore, to
5 assert that that is more than double the rise in the CPI is
6 wrong. I apologise.
7
8 Likewise, I would like to say to you that the sentence
9 that follows under figure 2 on the next page is no longer
10 correct as a statement of fact. It now becomes a
11 hypothetical, and perhaps should read:
12
13 If there were a significant cost
14 acceleration, the Tribunal may not wish to
15 fund that through higher fares.
16
17 As a statement of fact, the sentence underneath figure 2 is
18 plainly now incorrect.
19
20 That said, figure 2 does indicate that there is a
21 sizeable upward trend in operating costs per kilometre in
22 Sydney Buses, and in the last couple of years that is
23 increased relative to the CPI.
24
25 We next point out that in the past the Tribunal has
26 been very interested in cost recovery, and so the table at
27 the bottom of page 8 indicates that there seems to have
28 been a significant deterioration in Sydney Buses' cost
29 recovery in the last couple of years, and participants may
30 wish to make a comment on that.
31
32 Lastly, on page 9 we simply divided up those cost
33 recovery figures, because everyone is well aware that they
34 are a ratio of revenue to cost, and so if we look at the
35 two components, it is not that revenues are falling, as
36 table 8 indicates, even if we adjust for just keeping pace
37 with general inflation, but it is the fact that costs are
38 rising faster than revenues are rising.
39
40 Mr Chairman, I think that is probably enough scene
41 setting from me.
42
43 THE CHAIRMAN: John, I wonder if you or your colleagues
44 might want to start us off.
45
46 MR LEE: Thank you, Mr Chairman. There are about 10 or 12
47 issues there and I will try to address most of them in my

1 comments.
2
3 I suppose to pre-empt my comments, I would like to
4 recognise that as of last week the Metropolitan Bus
5 Services Reform - that is, in signing up all new operators
6 to the new contracts - has been completed. So instead of
7 historically, where we had over 94 contracts with defined
8 boundaries and limitations to good service planning and
9 operations for the benefit of the community, that has now
10 been streamlined. The benefits from those reforms may take
11 up to five years to be fully realised, but it is obvious,
12 even in region 10, where the private operator Conex is in
13 place, that community consultation in redesigning their
14 network and the laying down of the first strategic corridor
15 is proof positive that these reforms will have clear
16 benefits for the communities in which those services
17 operate.
18
19 I remember saying in this Tribunal two or three years
20 ago that it was not good for the public to have 60-odd
21 buses running down Victoria Road after dropping off
22 passengers in the CBD in the morning peak who are
23 disallowed under legislation to pick up passengers on the
24 way back to Parramatta. Those sorts of impediments have
25 now been removed, and the sense of cooperation between
26 operators is growing day by day and that is a good thing.
27
28 The second point I would make is it was a brave step
29 for the government last year, rather than, as I think
30 Unsworth suggested, having a three- or five-year price path
31 to get fares equalised, that the Government and IPART then
32 also saw the sense in trying to move quickly to get that
33 equalisation.
34
35 I would like to make some comments about the relative
36 levels of discount, then, and how the TravelTen might apply
37 to the privates at a later time.
38
39 With respect to the CPI plus X approach, I think your
40 point was valid that for State Transit alone, \$94m is about
41 25 per cent of the cost of doing business, and it is a real
42 cost for State Transit. We currently have buses on the
43 network, some of which are up to 25 years of age - the
44 Mark-2 buses - and to actually have new accessible,
45 airconditioned, low-floor buses there is a definite
46 improvement, especially for passenger comfort, with those
47 buses coming into operation.

1
2 I would like to just make some other points that
3 probably haven't been articulated well from the Ministry
4 and State Transit point of view, but I have been focused on
5 them, having read your commentary.
6
7 That is, if we look at other operational improvements,
8 if you, for example, look at the number of missed trips
9 that State Transit have had in the past 12 months, the
10 reason for a missed trip can be for a multitude of reasons:
11 it can be because a bus loses a mirror; there is an issue
12 with a passenger on board; it can be to do with on-road
13 congestion which then means a bus can't conduct its
14 secondary trip or its third trip. Those incidents have
15 reduced from 0.7 of 1 per cent in the previous year, and
16 they are currently tracking at 0.4 of 1 per cent, whilst
17 the benchmark is 0.6. So they are doing a lot better than
18 the benchmark.
19
20 Another area - and I will leave it to the acting chief
21 executive to talk about it - is the relationship between
22 breakdowns and reliability, but, again, there is some clear
23 quantification about those improvements, and I will get
24 Roger to document those.
25
26 The thing we shouldn't also forget about improvements
27 to bus services in Sydney is the Northwest Transitway.
28 That is a \$500m investment in infrastructure, with bus
29 stops, with dedicated busways, to make that growing area of
30 Sydney accessible for people to get into Parramatta. That
31 is a huge commitment, and for those people who have been in
32 Parramatta in recent times you will have noticed that
33 Parramatta station is undergoing a \$110m investment, of
34 which there is a massive new bus interchange under
35 construction - a big improvement from what had operated
36 there in the past.
37
38 I am happy to provide IPART with the plan for bus
39 procurement for the private operators in Sydney, but there
40 is also, on top of the current tender for 505 Sydney Buses
41 to be procured over five years, a fleet procurement plan in
42 place for them as well.
43
44 The point about TravelTens and the level of discount,
45 if I can just go to that regarding the right level of
46 discount: well, beauty is in the eye of the beholder, and
47 so is the level of discount. If you walk the shopping

1 strip of the QVB, which I did this morning, there are
2 variations from zero per cent to 40 per cent off. It
3 actually was the choice of the retailer who was trying on
4 attract customers. There have been many studies into the
5 elasticities or otherwise of levels of discount, and I
6 think it is a very subjective area - it is not a precise
7 science. But, just as you could quote London and their
8 level of discount, or Adelaide, we could quote other parts
9 of Australia where the level of discount is around
10 15 per cent.

11
12 Specifically, I would like to detail that at present,
13 for the five different fare bands, you have a 16-plus
14 TravelTen with a level of discount of 15 per cent; for a
15 three-to-five section TravelTen the discount is
16 21 per cent; and for a 10-to-15 section it is 16 per cent.
17 So there are variations within the sections, and I think it
18 would help all of us if we could agree on a discount and
19 apply that to at least all the product.

20
21 People know I have a strong view. I think 15 is a
22 good number. The research out of Melbourne for their
23 Smartcard is saying that, for the public, anything that is
24 around 8 to 10 per cent off will incentivise people to take
25 up a Smartcard. I think 15 per cent is generous, I think
26 20 per cent is over-generous when you look at what we are
27 trying to do in terms of improvements in services in
28 Sydney.

29
30 They are my opening comments, I am also happy to
31 participate in the debate or answer any specific questions.

32
33 THE CHAIRMAN: I have one specific question, but I will
34 let your colleagues follow-up.

35
36 MR WILSON: Okay, I would like to perhaps address some of
37 the specific issues related to Sydney Buses' operating
38 costs and also the areas of the cost efficiency. The
39 Tribunal has looked at these costs in relation to cost per
40 kilometre, and that, in itself, doesn't probably take
41 sufficient account of some of the factors in our operating
42 environment that are changing over time. I am referring in
43 particular to the cost of traffic congestion. At present
44 we are in an environment where we are having to look at
45 increased running times and increased lay-over times in
46 order to continue to provide reliability - and you will see
47 that we have made some improvements in that area.

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1
2 That doesn't mean we are operating more kilometres,
3 but it does take more staff and more buses to operate the
4 same number of kilometres when you are operating in an
5 environment that is progressively getting slower. We have
6 had some very welcome benefits in a number of areas with
7 provision of a number of bus priority measures, and that
8 has, to some extent, mitigated the cost of congestion, but
9 there is still an overall fairly major problem for us in
10 terms of maintaining reliable timetables.

11
12 In the short term, that means that the buses run late,
13 we lose customers because they get sick of waiting for the
14 bus, we have to pay overtime for the drivers because they
15 get into the depot late.

16
17 In the medium term, we adjust our running and recovery
18 times so that we are able to run on time, and then that
19 builds in the underlying cost into our staff and fleet
20 requirements.

21
22 That, for us, is a fairly major issue, and it isn't
23 particularly well reflected by simply looking at a unit
24 rate cost per kilometre.

25
26 Some of the other things that have changed over recent
27 years in our environment that have added considerably to
28 our costs are the costs of security. People will probably
29 be aware that after the first Bali bombing there was a
30 fairly major increase in the provision of security at bus
31 depots. We have been able to mitigate some of that
32 increased cost by the installation at other facilities of
33 things like boomgates and perimeter controls, but that is
34 an ongoing cost.

35
36 For us particularly - I guess the London bombing has
37 especially focused on this - there will be increased costs
38 of security relating to buses. For example, in the short
39 term, we are putting all of our management supervisory
40 staff through some special emergency response training, and
41 there is a cost in all of that. So I would like to state
42 that in terms of things like CPI they don't necessarily
43 pick up those sort of elements of our operating environment
44 that affect our costs.

45
46 Probably a more recent one, but one that is certainly
47 going to affect us going into the future in terms of

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1 operating costs, will be the cost of fuel. That is
2 probably not picked up very well in the historical trend,
3 but everybody knows from buying their own petrol just what
4 is happening with fuel at the moment, and that will be an
5 issue for us going forward.
6
7 We have indicated that we have made some significant
8 improvements in terms of buying buses that are
9 airconditioned and wheelchair accessible, but even in terms
10 of doing that, in terms of improving the quality of the
11 service, that also adds costs to our operating costs: it
12 takes more fuel to run a bus that has airconditioning, for
13 obvious reasons.
14
15 Also, the buses we are buying now to provide the two
16 wheelchair spaces are about 2 metres longer, but they don't
17 provide us with any additional accommodation on the bus in
18 terms of seating and standing capacity; and it's pushing up
19 the costs even of accommodating buses - for our Burwood
20 depot we have had to lease an additional area. So even
21 though we don't have necessarily any more buses, because of
22 the fact that we have changed from 10.7 metre long buses to
23 12.5 metre long buses does push our space requirements at
24 depots and does increase our costs.
25
26 Again, cost like that isn't particularly well
27 reflected in the CPI.
28
29 So it is elements like that, which are pushing our
30 costs, that, when you start tracking us against CPI, are
31 some of the reasons why we are going faster than CPI.
32
33 Having said that, we are also working quite hard on
34 improvements to our cost efficiency to reduce our unit
35 costs, and in recent times we have had some success in
36 reducing our worker's compensation premiums through better
37 safety and injury management. We have reduced our spare
38 bus ratio through better maintenance practices. We have
39 improved our procurement processes with forward-
40 purchasing agreements which have provided us savings in the
41 cost of buying goods and services.
42
43 We have achieved a reduction in our CTP insurance. We
44 have reduced our corporate administrative overheads and, as
45 I mentioned earlier, we have clawed back some of the
46 increases in our depot security costs that were incurred
47 immediately after the first Bali bombing.

1
2 We have reduced some of our expenditure on
3 advertising. We have reduced the reseller's margin on the
4 tickets sold by our agents, and we have also been able to
5 reduce the cost of our debt.
6
7 So we have been working quite hard in a number of
8 areas to try to ensure that we are doing as much as we can
9 to improve the efficiency of the service.
10
11 Just in relation to the issue of how many buses we
12 need to replace to maintain the average age of 12 years,
13 just on the steady-state basis, to achieve an average age
14 of 12 years, and if you had an exactly uniform replacement
15 rate, you would be keeping buses for 24 years. With a
16 fleet of around 1900 buses, that means we need to replace
17 roughly 80 buses per annum to maintain that steady state,
18 not, I think, the 150 that might have been mentioned.
19
20 Because our average age had increased above the
21 12 years, we have actually got an accelerated replacement
22 program at the moment. We are just at the starting point
23 of receiving an order of 80 articulated buses and we are
24 out to tender for another 505 buses at the moment. So we
25 are actively pursuing the replacement of these buses.
26
27 There is now a significant proportion of our fleet
28 which is wheelchair accessible and airconditioned, and in
29 terms of hours or kilometres on the road, the actual hours
30 or kilometres on the road of those types of buses would be
31 greater than the proportion of those buses in the fleet,
32 because we tend to use our newer buses more than we use our
33 older buses. So in terms of what the customer is
34 experiencing, we are actually a little bit ahead of those
35 percentages.
36
37 MR MELLISH: Mr Chairman, the BCA has a number of points
38 it would like to contribute to this discussion, and the
39 first one is really to report that the fare harmonisation
40 and introduction of PET has had an increased effect on
41 patronage - a very positive effect - and figures are now
42 being collected by the Ministry to that effect. So it has
43 had the results that we expected it would have.
44
45 Secondly, the new contracts have a patronage incentive
46 for both stakeholders in the new contract, so we would like
47 to see when fares are set that the Tribunal understands

1 that there is a patronage change component in the new
2 contract and we would like to maintain that incentive to
3 grow patronage.

4
5 The third item is to support what John and Roger have
6 said about cost increases, and add that there are new
7 accreditation requirements, safety requirements, reporting
8 requirements and drug and alcohol requirements. But,
9 having said that, the new contracts also have indexation
10 provision for costs, so we are pleased that that has been
11 part of that negotiation.

12
13 Next, we are pleased to report that the new contracts
14 also have a quite a detailed section on performance
15 requirements for reporting - as John Lee said, the last one
16 has just been signed - so there is a new regime of
17 performance reporting requirements and standards set under
18 the new contracts which I suggest the Tribunal could view
19 because I think they provide for a number of service
20 improvements that you will see over time.

21
22 With regard to TravelTens, the industry supports
23 multi-ride tickets. We want to see as convenient a travel
24 arrangement as we can for the passenger. We think there
25 should be a premium for single cash fares. We believe that
26 with multi-ride tickets we would have accelerated boardings
27 and movements that support an increase in patronage. We
28 were not formally required to submit for this section, but
29 we just ask the Tribunal to look carefully at the issue of
30 fares and efficiency. How much the passenger pays and how
31 much the taxpayer pays is a major issue when it is related
32 to the long-term investment in public transport. We
33 believe that the investment is worthwhile not only for
34 economic reasons but for social and environmental ones. We
35 hope that the Tribunal takes those matters into account.
36 Thank you.

37
38 THE CHAIRMAN: I might ask a couple of questions at this
39 stage of the proceedings. Thank you, Roger, for your
40 information on costs. Would it be possible - not
41 necessarily right now - to get some more quantification of
42 the savings that you have alluded to, on the one hand, and,
43 on the other hand, what might be described as the
44 uncontrollable costings such as security and congestion and
45 so on? If we could get some quantification as to their
46 relative significance that, I think, would be a big help to
47 us in assessing the efficiencies that are being made, which

1 I think we have to have regard to in working out whether
2 the CPI year's increase should go through, and so on. So
3 it would help if you could get some quantification.

4
5 MR WILSON: We will certainly get that information.

6
7 MR LEE: As part of one of the board processes of State
8 Transit, they actually highlighted, either eight or 10
9 business improvement activities. The targets were pretty
10 adventurous but some of those have been achieved. It would
11 probably also be appropriate, Mr Chairman, to get you a
12 full copy of the business improvement plan that talks about
13 those efficiencies.

14
15 THE CHAIRMAN: Thank you. I have a similar request for
16 information. I suspect you will quantify the value of this
17 information, but it would be useful if we just knew the
18 trend in the passenger kilometres, the total number of
19 passengers per kilometre, as the ultimate measure of
20 output, if you like, a simple measure of output. Then we
21 will probably divide it by the number of buses, and things
22 like that, to get some measurement of productivity
23 multiplied by the numbers of drivers. To get a sense of
24 the output, I think that would help us.

25
26 MR WILSON: There is another aspect to that as well. Just
27 in broad terms, our patronage is around about stable, but
28 we are actually experiencing an increase in demand during
29 peak periods, which is balancing the fall-off in demand in
30 off-peak periods. In terms of costs, that is probably
31 exactly the opposite of what we would like to see. Even
32 though patronage might look stable, the pattern of that
33 demand is actually pushing us adversely in a cost sense
34 because it is more expensive to provide a peak-hour
35 kilometre as opposed to off-peak-hour kilometre.

36
37 THE CHAIRMAN: Is a sense you have anticipated the next
38 issue I was going to raise, and that is whether your fare
39 structure is ideal in terms of encouraging non-peak
40 traffic. I note in the material the Secretariat
41 circulated, that revenue is down by 2.7 per cent. I gather
42 that has quite a lot to do with the pension discounts and
43 so on. I imagine buses are a bit like aeroplanes in that
44 costs stay pretty much the same irrespective of the numbers
45 of passengers who climb aboard. With aeroplanes, we know
46 they offer big discounts if you're prepared to fly at odd
47 hours. I just wonder whether that is an issue that you

1 see, namely, whether there is sufficient incentive to
2 travel off-peak.

3
4 MR LEE: I would put it around the other way and say:
5 should we be examining the possibility of a premium for
6 travelling during the peak because of the limited amount of
7 supply? If you look comparatively at the costs to ride on
8 our buses on a kilometre rate compared to other
9 international cities, ours are very comparable in terms of
10 costs in the off-peak. Your point is right, though: in
11 rail they discount the non-peak period, but in bus
12 transport, that has not been the case.

13
14 MR WILSON: I think there is a bit of a difference in
15 relation to bus and rail in that rail has a fairly heavy
16 element of fixed cost in terms of station staff and
17 infrastructure, and that sort of thing. For buses there is
18 more of a marginal cost. There are issues. If you look at
19 a cost per passenger, even though the cost per kilometre is
20 more in the peak, the cost per passenger in the off-peak is
21 actually higher. So there is a tension that can go both
22 ways. I guess it comes down to arguments about fare
23 elasticity. If you drop the fare by 20 per cent and you
24 only get 20 per cent more passengers, you have actually
25 gained no net revenue - you are where you were. So I think
26 it is a fairly difficult sort of area to see whether there
27 are any net benefits out of that.

28
29 THE CHAIRMAN: I think what struck me was that you did
30 not gain a lot by the change in the pensioner fare. That was
31 the result. You reduced the number of pensioners who
32 travel, but they weren't costing that much.

33
34 MR WILSON: Actually, if you look at the times when
35 pensioners travel, the notion of pensioners only travelling
36 when there is spare capacity on the buses is not sustained
37 if you look at what has actually happened on our buses.
38 Even in our peak periods, we have a very substantial
39 element of usage of pensioner excursion tickets.

40
41 THE CHAIRMAN: That begs the question of whether you
42 give them a different discount according to the time they are
43 travelling.

44
45 MR LEE: Sure.

46
47 MR WILSON: Sure.

1
2 MR COX: If I may, I would like to ask John Lee a question
3 about something that has troubled me a little. We started
4 off examining the CPI plus X approach, whereby X related to
5 service improvements. A lot of the conversation has
6 actually been about costs, and I am sure I am right in
7 saying the costs have increased. I just wonder if you
8 could talk a bit about how increased costs might relate to
9 the CPI plus X or what regard you think the Tribunal should
10 have to costs outside of that.

11
12 MR LEE: On your first point about service improvements, I
13 could expand on some of my comments about the strategic
14 corridors, the 43 corridors. In our contracts, we stipulate
15 a level of service which is a lot higher than what would
16 have been expected under what was called primary
17 routes. So we are investing a lot of time in the strategic
18 design of those corridors and how they will compare and
19 then how we will implement that. So there are definitely
20 plans in place to look at those service improvements.

21
22 I think the other point to be made is: for some of
23 our contract areas because of the historical nature of
24 those geographical boundaries, it will be the case in some
25 of the new regions where we actually totally tip on its
26 head the network design. To give you an example, in region
27 3, which is between Liverpool and Parramatta, there were up
28 to six different contracts with operator behaviour mainly
29 going towards railheads; that is, Cabramatta station,
30 Guildford, Merrylands, Fairfield, et cetera.

31
32 What we have noticed with some strategic plans that
33 have been undertaken in consultation with stakeholders is
34 that the major demand is actually for north-south public
35 travel rather than east-west type of travel. So we will
36 have to change the whole network design but still service
37 the railhead. It will be more of a grid-like approach. As
38 I said, there is a lot of planning work being undertaken
39 but to actually change the whole network is a massive but
40 important thing in terms of service improvements.

41
42 Turning to the CPI plus X, when the Parry interim
43 report was released, I think I did question how we were
44 actually going to quantify the X component. It is not an
45 exact science. If you like, the previously appropriate
46 model of looking at costs and at a cost index and those
47 sort of things was sort of the orthodox approach. This is

1 quite different. I think it is a learning situation for
2 all of us, and I don't envy you your task in trying to
3 determine it.
4
5 I know I am an employee of the government, but I think
6 there are a number of areas where the government is
7 investing more in public transport. Parry makes reference
8 to rail clearways in the report. If you look at a thing
9 called PTIPS (Public Transport Information Priority
10 System), this is something that has been trialled on our
11 400 series. Using PTIPS, you actually have buses
12 influencing traffic lights so you get better running and
13 less stop/start behaviour. That the RTA has doubled the
14 amount of money it is committing to bus priority and to
15 those sorts of technology developments is commendable and a
16 good thing. When you look at that on top of procurement
17 and other issues in a metropolis like Sydney, it is very
18 difficult when you have to apply a general fare increase
19 when there are many specific improvements occurring in
20 different parts of a multiple number of networks, and how
21 you deal with that is not an easy task.

22
23 THE CHAIRMAN: We would be interested to hear whether the
24 consumers agree that there have been from their perspective
25 improvements in the quality of service. Certainly from the
26 submissions we got from consumers on the ferries this
27 afternoon, and that may be a biased sample, or whatever
28 but, for what it is worth, they didn't suggest any
29 improvement in the ferry services.

30
31 MR MILES: I agree with most of what John Lee, Roger
32 Wilson and Darryl Mellish have said. To get back to the
33 very beginning of what we are supposed to be talking about,
34 being the fare-setting approach, to date, the fare-setting
35 approach has always been cost recovery, and we are now also
36 looking at paying for improvements. All that has its
37 place, but I think a much better suggestion would be to
38 trash all that and to set an attractive fare. Forget about
39 what it costs, forget about improvements - what is an
40 attractive fare to get people onto the buses, trains and
41 ferries? The current approach seems to be merely to
42 satisfy Treasury first, get the money in and then look at
43 the customers needs, if it is not too much trouble after
44 that. The approach should be to increase patronage more
45 than just cover costs.

46
47 There are just a couple of points I wish to pick up

1 on. First of all, regarding the fuel increase, I realise
2 that something will have to be done about that. In
3 yesterday's Sydney Morning Herald - I have a copy here -
4 Peter Costello said that we are not to use the fuel prices
5 increase as an excuse to jack up prices. I realise that
6 State Transit fuel consumption is much more than, say,
7 Woolworths, but again I just refer that item to you.
8
9 Roger Wilson said that State Transit has costs which
10 the CPI does not truly reflect. I am sure that is quite
11 correct. So the inference drawn from that is that you
12 should use CPI plus the additional costs, like regulatory
13 and so on. I think some research should be done as to
14 costs included in the CPI that are not reflected in what
15 State Transit does. I refer to the price of homes or the
16 cost of housing mortgages. Perhaps you should start with
17 the CPI, add on State Transit's costs and deduct what State
18 Transit does not use. Perhaps that could be the subject of
19 further research.

20
21 On the subject of off-peak discounts, I agree that
22 rail offers them. Brisbane buses also offer them. I used
23 one two weeks ago. I think Adelaide also offers off-peak
24 discounts, if not on single fares at least on TravelTen
25 tickets.

26
27 I have probably mentioned this before, but we are
28 talking here about percentages - 2.7 here, 4.1 there. My
29 first accounting lecturer said that it's better to be
30 nearly right than exactly wrong. If we worry too much
31 about 2.1 plus 3.6, we are going to be setting a fare which
32 is exactly wrong. That will do for me for the moment,
33 thanks.

34
35 MS GENNERY: I have some questions to ask and some
36 comments to make. Roger, you were talking about the net
37 benefit if you introduced off-peak tickets or discount
38 tickets. You said that they were not necessarily a benefit
39 to STA in terms of revenue. I think we also need to think
40 that if there is an increase in passengers, that is
41 actually benefiting the community. It is one of the
42 external benefits that could come. If you are not
43 increasing the cost and not losing any revenue, then I
44 think there is an argument for having off-peak discount
45 tickets in that you are increasing mobility and
46 accessibility to the public as well.

47

1 Another general point is that we heard from STA on the
2 efficiencies and some of the service improvements, but we
3 are talking of a whole-of-network fare increase. I would
4 be interested to hear, say, from Darryl as well, because we
5 cannot be just considering one section to support the price
6 increase over the whole of the network. We have very few
7 STA services in Western Sydney, so are they comparable as
8 well?
9

10 Another point is that you talked about the service
11 improvements that are in the contract. These are also
12 something we have not been privy to. We don't know what
13 they are or how they are going to be measured, reported and
14 monitored as well. So there's quite an exclusion going on
15 in being able to discuss this from our perspective too.
16

17 MR WILSON: I'll make a response again on the off-peak
18 discount area. It is not necessarily true that increased
19 patronage in the off-peak will not increase costs.
20 Certainly, there is some spare capacity on many routes to
21 accommodate it and if all of the increased demand fell from
22 those areas, that would be a fantastic result, but the
23 truth will probably be somewhere in between where there
24 would still need to be some increase in the provision of
25 services. With a bus service you are fairly well able to
26 tailor your level of service to the demand to a certain
27 extent.
28

29 From my point of view, it is really a matter for
30 government policy as to whether the government wants to do
31 that or not. In terms of what we do, we would certainly be
32 delighted to have more patronage, but, at the end of the
33 day, for any bus operating business to be sustainable, its
34 sources of revenue must exceed its sources of cost. So in
35 any initiatives that are taken you have to make sure that
36 you stay in that area. If one of your sources of revenue
37 reduces, then you have to have either some cost reduction
38 to compensate for that or some other source of revenue
39 increases to substitute. That is the complexity, I think,
40 of the argument around things like off-peak tickets.
41

42 MR LEE: Could I also add to some of the comments that have
43 been made. I think we have to put in context that if you
44 use TravelTens, you are actually getting a good discount at
45 the moment. So the idea then of an off-peak discount would
46 mean a discount on top of the discount.
47

1 If you also look at some of the trials that Sydney
2 Buses have used to grow patronage, with the 442, the
3 Balmain service, they trialled doubling the level of
4 service. They doubled the frequency and the resultant
5 increase in patronage was somewhere between 20 and 30 per
6 cent. So the costs doubled, because of the labour costs.
7 Obviously it was in the off-peak, so it was a marginal
8 cost, there wasn't a capital cost for an additional bus,
9 but there are real costs associated with those sorts of
10 activities.
11

12 Allan, I am obviously very diplomatic today, but one
13 point I would like to make and is that I have used Jetstar
14 recently. I am considering the aviation industry as public
15 transport and I think your organisation has been absolutely
16 silent about fuel levies. I bought a ticket for \$69, but
17 it cost me \$180 when all the levies and taxes that are
18 charged were included, and that is a form of public
19 transport not regulated by IPART. Let us be realistic
20 here - fuel prices have gone through the roof. What has
21 happened is that people have started to abandon their cars
22 and we are picking up more people on the buses because of
23 the price of fuel. It would be good to see fuel prices
24 continue to rise so we can drive more people towards public
25 transport.
26

27 Joan, you make a good point about the contract not
28 being available to you. We will be making endeavours to
29 have that on the Net within a month. It has been important
30 in terms of the commercial-in-confidence negotiations that
31 they remain between the government and those operators. We
32 have what is called a model contract and we will be happy
33 to actually have that publicly available.
34

35 MR MELLISH: I will just respond to a couple of Joan's
36 comments, if I may, Mr Chairman: the metropolitan bus
37 service contract, as I understand it, is largely the same
38 for private operators and the government operator, which I
39 think is a good thing. Joan asked about the service
40 improvements on the private side of the metropolitan
41 industry. I can tell you that the contract does require an
42 annual business plan process. You have to actually submit
43 a business plan based on enhancements and improvement and
44 sit down with the Ministry and review that business plan on
45 a regular basis.
46

47 The contract also has new requirements for a passenger

1 relations plan, for an accessibility action plan, for
2 example, and an environmental action plan and new
3 information standards. It requires the introduction of the
4 new technology of TCard, and that is just to name a few of
5 the requirements. The initiative of having that contract
6 available to the community is a very good one because it
7 does prescribe how the service improvements should also
8 involve community consultation. I think that is a big step
9 that had to be taken. I am not sure if that answers Joan's
10 questions, but I think the detail is in the contract.

11 MS GENNERY: Which we have not seen.

12 MR LEE: I think you have been briefed on the principles.
13 Those who are living witnesses to bus reform have been to
14 Bankstown and to Hurstville and have seen the new level of
15 consultation with regard to the service plans. We have
16 been very transparent about that. There is no secret
17 agenda her. You have bus people like Peter Threlkeld out
18 there with the community. Yes, there is debate going on at
19 the moment; there is a debate going on moment about whether
20 we should be running more services to the Revesby railway
21 station, for example. They are real live community
22 engagements. It is important that we have that and it is
23 all part of the contract.

24 MR MILES: We have sent representatives from our area.
25 One went out to the Bankstown area.

26 MR LEE: And the feedback was?

27 MR MILES: That it was a very useful process. The same
28 person went to both of them because he knows both areas.

29 MR LEE: That will be a requirement of every single
30 operation in every region. The contract actually has a
31 provision that, as part of the evaluation of performance,
32 how operators have actually related to customers and the
33 level of customer service will be quantified through
34 independent survey, and it will actually be a precondition
35 for further negotiations.

36 MR WADIWEL: I just want to talk a bit about CPI plus X. I
37 think it is worth thinking carefully about this formula if
38 this is going to be the approach to fare increases.
39 Certainly from NCOSS's point of view I think we need to
40 question the merit of applying service quality improvements

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1 to price. In our ideal world - I think Allan alluded to it
2 - the fare should be based on the capacity of people to
3 pay. The object of community transport is to provide
4 connectivity and in some ways service quality can be
5 approached through a regulatory approach, so there's some
6 question about whether we use price or not from the start.

7
8 The other problem we have is that the CPI plus X
9 formula does not, at least from the outset, include an
10 affordability consideration and it focuses on people who
11 have the spending power to afford a service quality
12 improvement. Certainly I agree that improved service
13 quality will increase patronage, but there will be people
14 who increasingly will not be able to afford to buy those
15 fares, particularly if we have a situation where they are
16 continually above CPI fare increases.

17
18 Added to that, from the outset there is no capacity
19 for that process to grant a below-CPI fare increase. In
20 2002 I agree that one was granted. Presumably the Tribunal
21 had some rationale at that time for granting a below-CPI
22 fare increase. I am not suggesting in the present
23 environment, with the fuel increases we have seen, that
24 that is viable, but potentially in the future there may be
25 grounds for that below-CPI increase.

26
27 The efficiency improvements have not been discussed a
28 lot. It is part of the formula that the operators have to
29 meet certain efficiencies before the CPI increase is
30 granted. I am not actually clear that that does anybody
31 any favours. It means that the operators have to find a
32 way to do more with less or do the same with less.
33 Potentially, if were to follow that formula this year,
34 given that we have not seen many efficiencies listed by the
35 operators, would that mean that even the CPI increase is
36 vulnerable?

37
38 We have already had some discussion about how to
39 measure the service quality improvements and we don't have
40 a lot of information about how that translates. We have a
41 lot of information about the STA performance, that that
42 equals 0.05 per cent, or something like that. We don't
43 know exactly how they got that figure.

44
45 As Joan raised, how do we translate an improvement for
46 one operator in one or two regions against a range of
47 operators across the rest of Sydney? Because we don't have

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1 the private data, how do we exactly weigh those
2 considerations against each other and would it be fair to
3 grant a fare increase that impacted across the whole of
4 Sydney based on just the performance of a few regions?
5
6 If we are going to go down the CPI plus path, I think
7 we need to be clear about the goals in terms of performance
8 and efficiency. I think that is a problem at the moment.
9 We're not exactly clear what that is and we have not got a
10 very clear matrix in terms of performance and how that
11 translates to those fare increases. We need some
12 transparency around that.
13
14 Joan Gennery raised the fact that 18 months after the
15 negotiations started with the contracts, the public still
16 has not seen the contents of those contracts and we have
17 not seen the performance standards in detail. Not having
18 seen the contracts certainly makes it very difficult for
19 all the consumer representatives here to know what we are
20 talking about in terms of performance.
21
22 In terms of my constituents, the low-income
23 passengers, there is a problem in trying to identify what
24 the impact will be for some of those performance standards.
25 I guess there is also a general public interest concern
26 because any fare increase that is granted will potentially
27 mean millions of dollars that someone pays - government or
28 the consumer. I think that it is a public interest concern
29 that those standards be very clear and transparent. If we
30 are going to go down the CPI plus X path, we need some
31 factor of affordability and how that actually relates to
32 that formula.
33
34 Finally, just in relation to CPI plus X, I do not
35 think there are any grounds to grant a performance-based
36 increase on the basis of fare harmonisation. I think that
37 was an implication in the MoT submission, that because the
38 fares had gone down, that was grounds for a service
39 improvement. To me that was a principled decision to
40 address a long-standing inequity and not a service
41 improvement.
42
43 Just briefly, in terms of single tickets I think we
44 would be fairly happy with a CPI level increase on the
45 basis of the fuel increases. We do note that the
46 government has a greater capacity to wear that fuel cost in
47 the short term than the low income households that NCOSS

1 represents, so there are some grounds for looking at how
2 you should space that appropriately over time. Certainly
3 we don't see that there is adequate data to grant an
4 above-CPI increase on the basis of what we have before us.
5
6 I guess there will be a lot of discussion about the
7 multi-discount. I think there was a very clear indication
8 from the Tribunal last year that the Ministry of Transport
9 had to go and find some evidence on that. I do not feel
10 convinced the evidence was provided in the submission.
11 There was some comparative stuff in there, but the
12 comparative seem to be here or there; it just depends on
13 who you want to compare it to. Something NCOSS raised last
14 year is that we need to be clear about what the actual cost
15 is and what is the cost saving of those multi- ticket
16 discounts? That has not exactly been demonstrated.
17
18 I think something that also has not been demonstrated
19 either is the patronage impact of that discount. That was
20 a concern of the Tribunal last year. I couldn't find in
21 the Ministry of Transport's submission information about
22 what that 15 per cent discount translates into in terms of
23 patronage.
24
25 I have raised some of the issues around service
26 quality. I will echo something that I think Dennis Mahoney
27 raised about where we draw the line between the cost of
28 business, ie, replacing bus fleets, and what is a
29 demonstrable service quality improvement. That comes down
30 to the kind of matrix, if you like, that we adopt in terms
31 of what is an agreed-upon performance goal that everybody
32 here will be looking for.
33
34 MR GOODING: I would basically like to echo the comments
35 that Dinesh Wadiwel has made. Just to revisit briefly the
36 issue of the CPI plus X and the relationship between the
37 government and non-government services, that, in
38 particular, is a relationship that I am interested as to
39 how you strike the balance between the two, particularly
40 because, as has been indicated, the nature of the
41 agreements in relation to private bus services in some
42 respects is quite different from what has been happening
43 with government services. To some extent some of those
44 improvements are yet to be realised in relation to the
45 private buses. I would like some feedback on that.
46
47 Another area of particular concern to WSROC this year,

1 as was the case last year, is the issue of the discounts
2 for TravelTen or multi-trip tickets. Firstly, just as an
3 observation, what happens in CityRail on off-peak and
4 weekly tickets, which is the nearest equivalent in CityRail
5 to a multi-trip ticket, is that you don't get a further
6 discount on your multi-trip ticket if you happen to travel
7 in the off-peak period. In fact the discount seems roughly
8 similar to what you would get if you bought a single ticket
9 in the off-peak. It is about the same level of discount as
10 on the weekly.

11
12 I am concerned, as others have been in their
13 submissions, that the 15 per cent discount for the
14 TravelTens appears to have already been factored into those
15 contracts and on the basis of the Tribunal's decision last
16 year. I would like to know what that means and for what
17 period that 15 per cent has been built in and what is the
18 significance of that?

19
20 The point that we made last year is still relevant in
21 terms of the significance of that discount. Like Dinesh
22 and others, WSROC is not entirely convinced about what the
23 Ministry has said in its submission about comparisons
24 elsewhere. WSROC, in fact, proposed an even higher level
25 of discount last year for the TravelTens. In light of the
26 absence of any other multi-trip ticket in the private bus
27 year, we were saying if you are not going to bring in any
28 other product for discount then, at the very least, you
29 should be looking at a 20 to 25 per cent discount for
30 TravelTens. We were saying that if, in fact, there was a
31 broader sweep of products - in other words, if you were
32 going to extend something like the TravelPass tickets to
33 the private bus areas - then a lesser discount for the
34 TravelTens might be acceptable. In the absence of any
35 other product, as appears to have been the case and
36 continues to be the case, then we think that the discount
37 for TravelTens should be higher and we argued for 25 per
38 cent last time. At the very minimum, we would argue for
39 20 per cent.

40
41 That raises another issue: are there any long-term
42 proposals to introduce TravelPass-type fares or products
43 for private bus services or, alternatively, with the
44 introduction of TCard, higher levels of discount for higher
45 levels of multi- ticket purchases, say, 25 or 40 purchases?
46 If there are not going to be those products, we think that
47 a 15 per cent discount in the TravelTens is inadequate.

1
2 MR LEE: Could I just ask Alex what is the science behind
3 the 25?

4
5 MR GOODING: This is based on the long-term plans, as we
6 were concerned at the time to harmonise the whole range of
7 discount fares between bus and rail fares, for example, and
8 we were looking at the significantly higher discounts that
9 there are on weekly rail tickets, and which we acknowledge
10 are fairly high, and we were saying that an average of
11 around 25 per cent discount on both, if you were going to
12 reduce weekly tickets and have a consistent path, might be
13 acceptable.

14
15 We were very concerned that the introduction of, say,
16 a 15 per cent limit on TravelTens might flow through
17 eventually to weekly rail tickets, which would have major
18 impacts on weekly ticket fares.

19
20 MR LEE: So the 25 per cent for buses was based on what
21 you thought might happen with rail?

22
23 MR GOODING: No. The other point about that was we were
24 also looking at the sorts of discounts that were offered on
25 TravelPasses, and we were saying that in the absence of
26 TravelPasses being introduced into private buses, a
27 25 per cent discount on the TravelTens didn't seem
28 unreasonable as a way of making up for the lack of
29 availability of those TravelPasses in private buses.

30
31 MR LEE: If I may again, Mr Chairman, I would just
32 reinforce the point that we are here obviously under the
33 Passenger Transport Act for IPART to make a determination
34 about appropriate maximum fares. TravelTens are a
35 discounted fare. We currently have two of the five ticket
36 products that are at either 15 or 16 per cent, and they
37 have been taken up by the community in spades.

38
39 There is no science to this; there never will be.
40 Go to any city anywhere in the world, it is usually
41 politicians who set the rate to try to get re-elected.
42 That is a fact. Anyone can say a number and there is no
43 science behind 25, there is no science behind 20 and there
44 is no science behind 10 or 15, but I can tell you there is
45 research that says that people like anything better than
46 8 per cent off.

47

1 MR GOODING: If I may, that is an interesting observation
2 but, in itself, I don't think it necessarily, as you say,
3 precludes any higher discount. I was just trying to
4 establish a reasonable level of compromise in the absence
5 of other multi-ticket or equivalent TravelPass products in
6 the private bus setting.
7
8 MR LEE: Sure, but what is disingenuous is that we have
9 actually had 30 to 40 per cent decrease in real fares in
10 the councils which you represent, and there is no mention
11 of that. There is no recognition of the fact that we have
12 had a huge reduction in the price of travel in the
13 northwest area - people coming from Kellyville, from
14 Mungari Park into the city.
15
16 MR GOODING: I am surprised by you saying there is no
17 record. We put out media releases congratulating those
18 involved.
19
20 MR LEE: Well, I haven't got a submission of yours this
21 year, actually.
22
23 MR GOODING: But we didn't do a submission this year
24 touching on this.
25
26 MR LEE: That's my point.
27
28 MR GOODING: The comments made in our submission last
29 year on this matter we believe still prevail. I am quite happy
30 to put on record WSROC's appreciation of the efforts of the
31 government and the Ministry in successfully harmonising
32 fares and introducing the pensioner excursion concession to
33 Western Sydney bus services, but, as Dinesh pointed out,
34 that is a matter of equity: it is a principle which should
35 have been applied decades ago.
36
37 Whilst we, as I said, congratulate the government and
38 the Ministry for achieving that at this point in time, it
39 is something that basic equity required and it should have
40 been implemented two or three decades ago. The fact that
41 it has been achieved is great, and we congratulate the
42 people involved, but it doesn't detract from the other
43 principles that we are talking about in relation to seeking
44 an equitable application of multi-trip concession fares and
45 other products between the private bus and the government
46 bus services.
47

1 MR MELLISH: There were two items raised by Dinesh and
2 Alex relating to the private industry, if I could just very
3 briefly respond. The first one was the performance data
4 for the private industry. I just would like to record that
5 to be able to enter these new contracts each private
6 operator had to provide detailed historical three-year data
7 plus a projection of either a year or 18 months to be able
8 to start the process. Once they signed a contract, there
9 was a very extensive monthly and quarterly data collection
10 process. So the information on data is flowing and, in
11 fact, three years historical data was provided to be able
12 to go forward.
13

14 The second question which I think is an important one
15 which Alex raised is: What did the private bus contracts
16 factor in as far as TravelTen or discounts are concerned?
17 They didn't. They factored in the existing harmonised
18 fares that they currently provide. So it is neutral on
19 that position. The fare assumptions in their bids were
20 based on the existing harmonised fare status.
21

22 MR WILSON: I would perhaps like to make a couple of
23 further comments in relation to the discounts, both, I
24 guess, on the TravelTen and the off-peak fares. I think it
25 is fairly generally agreed that fare elasticity is less
26 than 1, and that means that whatever we do in terms of
27 discount, we are going to reduce our total revenue if we
28 increase the discount.
29

30 Now, that means either that somebody else is going to
31 have to top up the revenue in some other way - which may
32 mean government, and that then brings in broader issues of
33 where does it come from in the budget; does it mean cost
34 reductions in other areas; does it mean other increases in
35 government taxes or charges, and that becomes problematic
36 itself - or do we say, no, we are going to put the fares of
37 other passengers up to make up for the discount; or
38 otherwise you say no, we are not going to make up the
39 revenue, we are actually going to reduce costs.
40

41 So there is a real risk that endeavouring to make
42 services more attractive for some users by reducing the
43 fare level, you may actually have a negative effect on the
44 availability of the transport or some other negative
45 effects in other areas.
46

47 So I think this issue of discounts has got to be

1 looked at in a broad context, not just about whether the
2 user likes a bigger discount or not, because I know every
3 user is going to say "yes": we know that.
4
5 So it is a pretty complex argument and if you are
6 going to argue for bigger discounts, then be prepared to
7 argue what the other sources of revenue should be to
8 supplement that or where the reduction in costs should come
9 from.
10
11 The other thing in relation to particularly some of
12 the issues raised by NCOSS is that the discounts at the
13 moment as applied are very blunt instruments: they are
14 applied to all users regardless of need. So, you know,
15 Sydney Buses obviously has a lot of the more affluent
16 areas, but those more affluent areas in the eastern suburbs
17 or Mosman or wherever would benefit just as much from those
18 discounts, with perhaps not having the level of need that
19 you are pointing out. So, you know, the issue is I think a
20 lot more complex than it is being presented in the
21 submissions we are hearing.
22
23 MR WADIWEL: Certainly I would agree the issue is complex.
24 There are countless submissions from NCOSS to the
25 government around the rationale for the way that it
26 structures tickets as well as the way it structures the
27 concessions, and certainly something we wrote to the last
28 concession review was that we would like to see more income
29 testing as a way to deliver those concessions, because that
30 is a fair and equitable way of doing it but we are stuck
31 with the system we have and we have to make small
32 negotiations along the way.
33
34 We are in a very different situation this year for the
35 Sydney fares in that we are no longer arguing about how
36 much of the fare box goes back to the operator, but how
37 much of the fare box goes back to government and,
38 therefore, the level of subsidisation from the Government
39 for services.
40
41 I think the opportunity this presents is that we can
42 actually discuss here what are the Government's actual
43 policy goals in delivering and funding public transport?
44 That cuts the heart of the discount level for the TravelTen
45 because what we are arguing about is what is the aim of
46 that discount level?
47

1 Certainly for NCOSS, one of the aims is it is going to
2 provide some affordability for people who can afford those
3 multi-ticket discounts, and they are people like part-time
4 workers, people on junior wages, some students who will be
5 using that to enable them to get to jobs, to services, to
6 education.
7
8 The other side of it is that I think there is a
9 general public interest in how we promote public transport
10 and effect that shift from the massive overutilisation of
11 private motor vehicles in Sydney, and I think that is
12 something that interests all of us. I think it is an
13 opportunity to start talking about some of those broader
14 issues and how exactly we target it.
15
16 I take on John Lee's comments that there is no exact
17 science, and you can read any number of reports around
18 transport price elasticity and get a different story. But
19 what we would favour from the government is a consistent
20 policy approach about how it does these things, and what
21 exactly are the goals? Is the goal simply just to get
22 public transport operators to maximise their revenue return
23 and reduce the government's expenditure on the operator, or
24 is the goal to actually promote public transport, promote
25 connectivity, promote affordability; particularly targeting
26 people who can't afford it and don't have a private motor
27 vehicle. To me, those are more important goals than simply
28 getting the revenue return.
29
30 MS GENNERY: Could I add as well that for Western Sydney
31 there are large parts that don't have train services, and
32 so they are bus dependent. So the discounts that people
33 get in other areas by being able to use CityRail services
34 aren't available. The overall cost for distance then to
35 use bus transport is more expensive than rail. So when we
36 are talking about the discounts that are offered, we are
37 also trying to spread that equity across all the modes of
38 transport. We are seeing the bus as a mode of transport
39 within a transport system.
40
41 MR LEE: That's correct, and if you actually examine the
42 fare schedules and structures, bus transport actually caps
43 out at more than 16 sections. So it is incorrect to
44 suggest that bus transport is more expensive than rail
45 transport.
46
47 MS GENNERY: If you could look at the price at which you

1 can purchase an off-peak ticket from CityRail, over
2 equivalent distance, say, from the Hills region, it is more
3 expensive.
4
5 MR LEE: Well, a cash fare or a TravelTen fare?
6
7 MS GENNERY: We don't have TravelTens on private buses
8 yet.
9
10 MR LEE: Good point.
11
12 MR WILSON: From a historical perspective, on the
13 multi-ride tickets and the discount on them, when they were
14 introduced it wasn't a policy issue to, in a sense, provide
15 discounts for users. It was about trying to encourage
16 additional off-bus ticket sales.
17
18 Len will remember, because he was there at the time,
19 that not the first, but the first universal multi-ride
20 ticket that came in on State Transit services was called
21 MetroTen. When we introduced that, previously, if I recall
22 correctly, the cash fare for one to two sections had been
23 60 cents. It went up to \$1 when we introduced it, and the
24 equivalent MetroTen fare at that time, I think, was
25 55 cents. So actually the first time we introduced it
26 there was a massive discount on it, which has changed over
27 the years.
28
29 But the motivation was not, in a sense, to provide
30 people with discounts because we wanted to lower their cost
31 of their travel. We actually did it because we wanted more
32 people to buy tickets off buses because, for many users, a
33 TravelPass wasn't a suitable ticket for them, and so we
34 introduced the multi-ride.
35
36 You can look at the history yourself: there have been
37 a lot of fare movements in both tickets over the years.
38 That was how it started out, however, not as some, if you
39 like, welfare encouragement for more people to use the
40 service; it was actually to speed up the services.
41
42 MR MILES: That's the point I was going to raise. I was
43 going to say that in all this discussion about TravelTens -
44 and I am only talking about buses here, and in particular
45 State Transit buses - there has been no mention until now
46 of getting the cash fares off the buses. Anybody can tell
47 you that you can sometimes walk up George Street faster

1 than you can get on a bus because of all the people buying
2 cash fares.
3
4 Making the buses go faster will increase your
5 efficiency, obviously. How much effort is State Transit
6 putting into getting more people to pay cash before they
7 get on the bus - by any means, whether TravelTen,
8 TravelPasses, CommuterPasses, whatever?
9
10 MR WILSON: I will be brief: yes, we recognise what you
11 say; you are absolutely correct. We started late last year
12 a trial at Watson Street, Neutral Bay of pre-selling single
13 ride tickets.
14
15 MR MILES: But that was only one bus stop.
16
17 MR WILSON: That's been quite successful and we are
18 looking at other opportunities to expand that at the
19 moment.
20
21 In addition to that, we have also looked at incentives
22 to encourage people to purchase more TravelTen tickets, and
23 particularly at Neutral Bay Junction where we have had a
24 promotion running there for a while where people could get
25 a free newspaper if they bought their ticket, and you will
26 see more of these sort of efforts coming from us to do
27 exactly what you are saying. We agree with you.
28
29 MR LEE: In addition to that there are the vending
30 machines that are being purchased for some strategic
31 locations, and there are ticket sellers. If you just go to
32 Druiett Street you will see at different peak times we
33 actually provide staff there to reduce the number of cash
34 sales, especially during those peak periods, but it is an
35 issue, Allan, yes.
36
37 MR MILES: Tell me about the vending machines.
38
39 MR LEE: We are just installing it down at Wynyard.
40
41 THE CHAIRMAN: You might pursue the exact location of
42 vending machines over a cup of coffee.
43
44 I will just try to summarise a little bit before I end
45 this session. The one thing we seem to be agreed on is the
46 desirability of public transport, and there are concerns
47 about congestion, et cetera. In that context, the critical

1 issue is the price elasticity of demand which has been
2 referred to. I might just say that the people from the
3 transport sector seem to be pretty convinced that it is
4 very low, and that therefore you can get away with quite a
5 low discount.
6
7 I would just suggest, at least with what I would call
8 discretionary travel, as distinct from non-discretionary
9 travel - going to work is pretty non-discretionary, but if
10 you are a pensioner whether you get on a bus or not in the
11 middle of the afternoon is rather more discretionary - I
12 suspect the elasticities, on the evidence available, might
13 be somewhat higher.
14
15 So, in that sense, the off-peak elasticities might
16 turn out to be somewhat higher. That is perhaps something
17 worth thinking about in the future.
18
19 For those who argue that there are significant
20 external benefits from public transport, that really, in
21 the end, gets reflected in the rate of cost recovery. The
22 fact is that cost recovery has been falling, but it is hard
23 to argue that the external benefits have been growing.
24 Either they were insufficiently recognised earlier, and
25 therefore cost recoveries should be falling or,
26 alternatively, we ought be concerned about the rate of cost
27 recovery.
28
29 Finally, for those who think that we should be paying
30 special attention to the petrol prices and fuel prices, all
31 of us know very well how much fuel prices have increased in
32 the last few months, in fact, we are all obsessed by them,
33 including me: I drive all over town to find the cheapest
34 petrol.
35
36 That said, for very many years fuel prices went up by
37 less than CPI, and I don't remember anybody drawing that to
38 our attention at the time as to how we should react to
39 that. Today, the real price of petrol is less than it was
40 in 1960. That is to say CPI has increased faster over the
41 last 45 years than petrol prices have. We just need to
42 bear that in mind. If we are going to be obsessed by
43 petrol we shouldn't just pick it out in some years, and not
44 others.
45
46 Thank you very much for your assistance. I invite you
47 all to have a cup of tea.

1
2 SHORT ADJOURNMENT
3
4 THE CHAIRMAN: We are a little bit late in starting again,
5 but we are now going to deal with non-metropolitan bus
6 fares. Dennis, are you intending to say anything?
7
8 MR MAHONEY: Yes, Mr Chairman, I am.
9
10 THE CHAIRMAN: Right. You had better start, and cut your
11 time in half.
12
13 MR MAHONEY: Yes. Section 2 in the discussion notes
14 starts on page 11. There are three questions. In fact,
15 the answer to the first one is that it is representative
16 and we have verified it as much as we can. It is too
17 technical a question. I think the statement that we framed
18 at the bottom of page 12 simply says, "The Tribunal invites
19 discussion of the BICI, its role in fare adjustments and
20 size of the rise in 2005/2006." It is a much more sensible
21 question, rather than the technical one of is it
22 representative and verifiable.
23
24 The second question is a very important one today,
25 which I suspect will generate a lot of discussion: "Should
26 the Tribunal also apply the change in the BICI to Newcastle
27 services" - and "BICI" is shorthand for the Bus Industry
28 Cost Index, as submitted to us by the Bus and Coach
29 Association - and, "Are there any other issues specific to
30 Newcastle Services fares?" I am sure Mr Regan will say
31 that there are some other very burning issues in relation
32 to Newcastle services.
33
34 Then, should there be some other issues that the
35 participants would like to raise in relation to
36 non-metropolitan buses, certainly the Tribunal has to take
37 some other issues into account in their terms of reference,
38 but it will be a matter of whether the participants are
39 interested in raising those.
40
41 Under the heading of "The Bus Industry Cost Index and
42 Amendments", it is important to realise that whatever be
43 the fare increase that the Tribunal might recommend to the
44 Director-General under the legislation, the fare increase
45 is in fact not the most significant thing for many of the
46 operators, because it is actually the link from the fare
47 increase to the half-fare concession payments, and flowing

1 on in a non-commercial model, to the carriage of school
2 students, all of which hangs off this fare increase, so
3 that the dollars involved are just as importantly not the
4 dollars to do with collecting the fares, but all the other
5 things that hang off that. I think that is important to
6 say.
7
8 The BICI, as we know fairly well, is a collection of
9 cost input prices weighted by a survey done for the
10 Department of Transport, as it was then, and the BCA back
11 in 1999. Those weights are rolled forward every year in
12 order to attempt to stay representative.
13
14 Ever since the Tribunal has been undertaking this
15 section 9, as we call it, in-house review before reporting
16 to the Director-General, the centrepiece of the evidence
17 that has been used as a guide to how much of a fare
18 increase to recommend has been this Bus Industry Cost
19 Index.
20
21 Now, we have known for some years that the Bus
22 Industry Cost Index approach, or any industry cost index
23 approach, has certain weaknesses. The chief one is that it
24 doesn't take into account the industry productivity gains
25 or efficiency gains, although implicitly economy-wide
26 efficiency and productivity gains are built into the inputs
27 that go into the input prices, but not actually into
28 specifically the industry itself. It also cannot address
29 the other matters that the tribunal is required to address
30 based on its terms of reference.
31
32 We did a couple of years ago ask a consultant to have
33 a look at the BICI, to put the BICI under the microscope.
34 In fact, the report of Booz Allen Hamilton, the consultant,
35 which is still available on our website, was generally
36 favourable and said that given the approach for which it
37 was designed it did it reasonably well.
38
39 When the secretariat goes through and looks at the
40 cost as submitted by the BCA and the evidence behind those
41 costs, and checks both with the sources quoted in the BCA
42 and also some outside sources, such as what was the capital
43 cost of buses in Queensland and that sort of thing, there
44 is very little difference between what the BCA submitted
45 and what is currently the actual measure, as the
46 secretariat has done it, on the rise in the BICI for the
47 year ended June of 5.55 per cent.

1
2 One issue for the Tribunal, as mentioned in the last
3 session, is if we looked at the latest CPI or if we looked,
4 in this case, at the latest data available, we would update
5 the BICI for the bond rate for the CPI and for fuel, which
6 would be the significant thing, and of course if fuel has
7 gone up roughly about 10 per cent in the September quarter
8 and it carries a weight of about 10 per cent in the index,
9 then we would be looking, if we were thinking about
10 extending it for a 15-month rise, at another 1 per cent.
11 Again, that is just a matter of the numbers.
12
13 So that the first issue to discuss would be the BICI
14 and its role in fare adjustments in this setting, and its
15 size for this year.
16
17 Newcastle services is the next cab off the rank, to
18 mix the metaphor, for bus reform and for the roll-out of
19 fare harmonisation.
20
21 Our understanding at this stage is that the intention
22 is to harmonise the fares, the same as in Sydney, as
23 distance-based fares. Given that Newcastle is currently on
24 time-based fares, there is a concern about how that
25 transition might actually take place and what sized fare
26 increases might be involved in the transition.
27
28 I am not sure that that is exactly a Tribunal issue,
29 but it certainly is an issue for some participants around
30 the table, and the Tribunal would probably like to hear
31 from the participants.
32
33 We just underline the fact that Newcastle services
34 also, in the last few years, suffered a decline in cost
35 recovery. We simply point that out in the middle of
36 page 13, and then we point out that there are some issues
37 with travel pass pricing, which travel passes aren't
38 available in Newcastle that are available in Sydney.
39
40 I have mentioned the move from time-based to
41 distance-based fares that might be required by the bus
42 reform process.
43
44 This year it has been unusual for the Tribunal to get
45 quite so many submissions from Newcastle citizens, and
46 another issue was from the University of Newcastle. Again,
47 it is likely not the Tribunal's issue, I would have

1 thought, but it has been mentioned as significant
2 submissions have been put forward asking for some
3 consideration by someone on a new student semester ticket.
4

5 Lastly, we have mentioned some issues that the
6 Tribunal is required to think about in their terms of
7 reference. I think the Tribunal would invite discussion
8 also on, for instance, the current efficiency of the
9 non-metro bus services, the quality of those services and
10 so on. To that end, but just as a bit of a reminder, on
11 page 16 we extracted what was the key table in the Parry
12 report comparing the level of costs of the private bus
13 operators - not to embarrass anybody - and Sydney bus
14 operators, and we just wonder, in fact, since that data is
15 now a bit dated, O1/02, whether if, in the new bus contract
16 regime, since most of these are metropolitan buses, in fact
17 this couldn't be updated before the Tribunal has to make
18 its final separate recommendations.

19
20 MR LEE: We will get that to you.

21
22 THE CHAIRMAN: Okay, thank you, Dennis. We might call
23 on the operators.

24
25 MR MELLISH: Could I start off, if that is okay? The Bus
26 Industry Cost Index has been historically used to calculate
27 movements in a typical commercial bus contract cost from
28 one period to another, but it does pre-date 1999, as Dennis
29 said. However, it has been the approved method of
30 adjusting fares.

31
32 There are basically four sets of fare schedules that
33 are covered under this BICI index - metropolitan, urban
34 fringe, country, town and rural fares - and there are some
35 variations on these fare tables, depending on the
36 applicability of the diesel and alternate fuel grants
37 scheme.

38
39 I think the Tribunal is aware that there are about
40 2,000 bus contracts in New South Wales, including the
41 non-commercial contracts, and the costs and detailed
42 information from each company is not collected
43 systematically by the Ministry of Transport.

44
45 The bus reform process is certainly reviewing
46 non-commercial and commercial contracts in the coming
47 months ahead.

1
2 The BICI is the approved method of adjusting fares to
3 cover costs. The commercial bus operators outside the
4 Sydney area cannot operate with a negative cost recovery:
5 they have to recover their costs.
6

7 There has been a lot of discussion about the strengths
8 and weaknesses of the BICI over the years, as Dennis has
9 said. In general, the greatest proportion of the fare
10 payment is met by the government paying for the free school
11 travel scheme and the half-fare reimbursement, and these
12 fare adjustments, if they are improved, are the maximum
13 fares.

14
15 We know in regional New South Wales that the actual
16 fares charged by the operators, particularly for longer
17 sections for the adult passengers in particular, are well
18 below the maximum fares.

19
20 The maximum fare scales also relate to the provision
21 in the contracts for a minimum service level. The 1990 Act
22 required maximum fares and, in return, a minimum service
23 level and a process for maintaining viability using the
24 cost index to increase fares to cover these costs.

25
26 We have discussed at previous IPARTs the possibility
27 of redoing the basket of costs that are in the model, and
28 at the same time looking at the productivity side of the
29 equation.

30
31 What we have found is that we haven't got the data to
32 analyse effectively the productivity benefits. I can say,
33 from the feedback from the industry that I receive, that
34 the productivity gains that have been realised, to my
35 understanding, have been more than offset by the
36 productivity losses, and that is those losses associated,
37 as Roger has partly talked about, with the vehicle
38 capacity, increased compliance and changing work practices.

39
40 I can't give you any facts that say these are the
41 productivity gains associated with commercial contracts
42 outside the metropolitan area. I can tell you that the new
43 contract system, as it did in the metropolitan area, will
44 require performance and productivity measures in new
45 contracts.

46
47 So I can only present to you the cost index as it is

1 and say that the verification that we have seen by the
2 actual numbers and the supporting data from IPART is
3 welcome, and when we did attempt to do some cross-check
4 with consultants, it did appear to be an accurate
5 reflection of those costs.

6
7 We are also aware that it is used in other parts of
8 the industry for adjustments of costs, whether it be a rail
9 contract or CountryLink, they do use this index as a basis
10 of some measure of cost increases. We feel that until
11 there is a different, contracting arrangement in place that
12 it is the appropriate index for adjusting fares where you
13 cannot survive without cost recovery.

14
15 THE CHAIRMAN: Does anyone from the operators' side want
16 to speak? In that case I might ask a question. I hope you
17 will bear with me because I am a newcomer to this process.
18 It seems to me that there is something of an anomaly when
19 Sydney Buses are essentially increased by the CPI, but
20 buses outside Sydney are increased by BICI. What I mean by
21 "anomaly" in this case is if I look at table 1 on page 12,
22 I see that the people costs are 50 per cent of the total
23 costs. That is the way they get the people costs in the
24 BICI. I don't imagine it would be very different for
25 Sydney. If I had the same information, it would be of that
26 order. However, if we just work with the CPI increase,
27 just for Sydney Buses, that implicitly assumes that the
28 wage component of their costs has been offset by an
29 increase equivalent to the national rate of productivity
30 increase because the CPI itself reflects the national rate
31 of increase in productivity. So there is an implicit
32 assumption that if we only increase by CPI, other things
33 being equal, Sydney Buses are improving their labour
34 productivity at the national rate and labour costs are
35 about 50 per cent of the total cost.

36
37 When we go to use the BICI, we assume a zero rate of
38 increase. If we just use the BICI, on the one hand, and
39 the CPI on the other hand, we have a quite clear anomaly in
40 my view. I suppose my question is - and it is as much for
41 the Ministry of Transport - is this really a satisfactory
42 regulatory system to use one index in one location and
43 another index in another location where, if national
44 productivity is increasing at 1.5 per cent a year, let's
45 say, there's a 1.5 per cent a year bias against Sydney or
46 in favour of outside Sydney?

47

1 MR LEE: I will attempt to answer some of those points
2 that you raised, Mr Chairman. If you look at the total
3 operational costs in terms of those people costs, that is a
4 pretty low number. For most of the bus companies, it is
5 actually around the 60 to 70 per cent mark.

6
7 THE CHAIRMAN: That makes my point even more strongly.

8
9 MR LEE: Yes, but what makes it more difficult for bus
10 operators is how do you make a bus driver more productive
11 when the framework in which they operate has greater
12 regulation and, in actual fact, is currently making them
13 less productive? If you look at the fallout from the
14 Waterfall accident, it was commented that fatigue was one
15 of the causal factors, that we actually have national
16 standards about driver fatigue that apply, but the standard
17 for interstate truck drivers is the standard that we have
18 to meet. We currently have an increasing number of drivers
19 who are having to drive further to their workplace before
20 they then start driving and there is an issue about fatigue
21 which will have to be managed.

22
23 On top of that, in terms of accreditation, there are
24 greater restrictions being placed on what drivers can and
25 can't do. As the contractor but also as a regulator,
26 there's a contradiction in that and it is a challenge for
27 bus operators, I know, to endeavour to get really their
28 drivers, who make up 95 per cent of their employment
29 register, to be more productive. So that is an issue.

30
31 I think you are right - this is an imperfect model.
32 Currently, having locked down the metropolitan bus services
33 contract, we are in consultation mode with the stakeholders
34 about how we might design a better contractual arrangement
35 and therefore fare setting and level of cost recovery for
36 outer metropolitan contracts. There is also the distinct
37 difference we have to recognise between the non-commercial
38 contracts, which are really just a cost-plus arrangement,
39 and those commercial contracts in regional centres known as
40 the outer metro commercial contracts.

41
42 One of the buzz phrases to come out of a previous
43 hearing was "a stale BICI". We would agree with your view
44 on that, and even some of the inputs could probably be
45 challenged. In terms of the actual dollar amounts for,
46 say, even a chassis, if you look at the chassis and body
47 costs here, I am sure some operators are getting a better

1 price than that, but when you average it out, that is where
2 we end up. But you are right, there is not a recognition
3 of any real productivity component in the model and we will
4 have to address that as part of the reform
5

6 MR MELLISH: Mr Chairman, this is an index that looks at a
7 basket of costs from one year to the next. As long as you
8 are comparing apples with apples, it's not looking at the
9 quantum of costs; it's looking at the movement from one
10 year to the next.
11

12 THE CHAIRMAN: So was I. I was looking at the movement
13 in productivity. I said it nationally increases by 1.5 per
14 cent a year and that is built into the outcome of the CPI.
15 It's not built into the other outcomes.
16

17 MR D'APUZZO: I agree with most of the comments that John
18 has made. In relation to productivity, there are work
19 practices in the private sector that differ from the public
20 sector. I refer you to page 16 on table 4.2. You will see
21 there is a difference in the labour costs. The difference
22 is, over a long period of time, because of the economics of
23 operating a private bus service, you need to be very
24 efficient. So we have work practices where the bus driver
25 actually does more than one chore. He fuels his own bus,
26 cleans his own bus, and that keeps the cost of the hourly
27 rate down to a bare minimum. I guess, as John as already
28 alluded to, it is very hard to get more efficiency out of a
29 driver who has to drive a certain route and perform certain
30 duties. There is only so much he can do. We can't draw
31 blood out of a stone, as the saying goes.
32

33 There are some issues: how do you measure it? I
34 guess anecdotally - this is the only way I can put it - it
35 will be very difficult to get any more efficiency out of a
36 bus driver.
37

38 THE CHAIRMAN: Let me just say that, on the face of it,
39 the costs are very different between Sydney Buses and
40 private operators, as reported in this table which does
41 invite the question. It might be difficult, for reasons
42 that have already been alluded to, to get more efficiency
43 out of private operators, but it does raise the question
44 whether we could get more efficiency out of public
45 operators? If that were the case, is it fair to pass on
46 price increases to the public when there are those
47 opportunities to reduce the costs of the public operators?

1
2 MR LEE: I think your point is valid. Some of it is
3 structural and some of it is not. If you look at the EBA
4 arrangements for some of the drivers, there is about an
5 18 per cent premium for Sydney bus drivers compared with
6 the private bus operators. Again Frank D'Apuzzo is correct
7 that, if you like, the specific nature of bus driving in
8 Sydney and overtime, because of congestion and other
9 factors, has led to a big differential. We have an
10 analysis of that which we might provide to IPART for your
11 information to assist in understanding line by line why the
12 differences are there between our EBA and the awards for
13 the private operators.
14

15 THE CHAIRMAN: It would be interesting, to improve this
16 comparison, to see the costs of public and private
17 operators on broadly similar routes, so we take out the
18 congestion factors.
19

20 MR LEE: Sure. I think there was a point in IPART's own
21 commentary about the recent Industrial Relations Commission
22 award where the parity is getting a lot closer, especially
23 for metro drivers under similar conditions over a
24 three-year period.
25

26 THE CHAIRMAN: But it would be interested to trace through
27 the differences in work practices as well.
28

29 MR LEE: It is a combination; you are right.
30

31 MR WILSON: It is a whole combination of things. There
32 are some issues that affect us where we have more
33 night-time and weekend services and they incur greater
34 penalty rates.
35

36 THE CHAIRMAN: I am looking to compare apples with apples.
37

38 MR WILSON: I think the analysis that John Lee referred to
39 does try to normalise some of those factors.
40

41 THE CHAIRMAN: We might ask the people from the Hunter
42 if they want to say something.
43

44 MR REGAN: Thank you, Mr Chairman. There are a number
45 of issues that we wish to speak about. One of the main
46 concerns is that, under the current arrangement if things
47 don't change, what happens in Sydney gets translated to the

1 outer metropolitan areas including Newcastle. Hence, there
2 is a close watch being kept on what is happening in Sydney.
3 The concern is that there is a fixation on what is termed
4 the single ticket and how do we move that and how do we
5 adjust that price?
6
7 There is talk about CPI plus X. The feeling is that X
8 should be zero because the costs associated, as was pointed
9 out, with the matters that are not part of CPI are really
10 to do with passenger improvements and that cost should be
11 able to be recovered by extra patronage. In other words,
12 there should be a much greater emphasis on the operators
13 using those costs saved through service improvements to
14 increase the number of people who are travelling on their
15 existing services.
16
17 On the question of what constitutes a base for
18 consideration of fares, the unit of travel for most people
19 - probably the vast majority of people - is what they
20 travel in a day, not what they travel on the single trip.
21 Therefore, the unit of travel pricing should be the price
22 for travelling in a day. If we look at the experience from
23 overseas - I have looked closely at regional centres rather
24 than large metropolitan centres - those that are
25 successful and have high cost recovery and high use of
26 public transport are those where the base fare is the day
27 ticket. In other words, you buy a ticket for travel on the
28 day. The number of trips you make on that day is not an
29 issue in terms of the operator. It is getting the value of
30 the day ticket out of you. They do usually provide a
31 single trip ticket price, which is usually half the day
32 ticket price.
33
34 I wish to refer to one of the most amazing trends that
35 is developing. I will quote London only because I think it
36 is very relevant to what is happening here. The fare
37 review for London transport for February 2006, recommends
38 going in a much stronger direction towards encouraging
39 people to use the Oyster card. To do that, they are saying
40 in zone 1, and I use this as the example: "If you pay
41 cash, it's one pound and 50 pence per trip but if you use
42 your Oyster card it is one pound and 50 pence for the day."
43 In other words, they use the technology of Oyster card to
44 cap what you pay. That is, in effect, a 50 per cent
45 discount to get you to use the Oyster card rather than
46 using cash. Those two points very valid: the unit of
47 pricing is the day travel and they are using the technology

1 of Oyster card to cap the price you pay if you use the
2 Oyster card. I understand that technology is available in
3 TCard.
4
5 We move from those comments then to the issues in
6 Newcastle specifically. In 1997 IPART approved the
7 movement of the fare system in Newcastle to time-based
8 ticketing as an advance; in other words, a movement towards
9 the way things have moved in the rest of the world as well.
10 There is no regional centre that I have identified in the
11 world where public transport is successful that used
12 distance-based or section-based ticketing. They all use
13 some form of time-based and zoned combined; therefore, it
14 would be a retrograde step to move back under the
15 Ministry's proposal for fare harmonisation to
16 distance-based or section-based ticketing.
17
18 What is most important is that whatever system is
19 adopted achieves two things: one is the maximising of the
20 number of people who are prepared to use the public
21 transport because it is so attractive that they choose it
22 for some of their trips. In the Hunter region, that is not
23 a problem because most of services have capacity to take
24 extra passengers without increasing costs.
25
26 The second thing is that it must maximise the revenue
27 to the government. Under the new funding models, the
28 important thing now is that the money goes to the
29 government; therefore, we should be putting in place a
30 system that will maximise that.
31
32 According to the information in IPART's report, there
33 was a 5 per cent increase allocated to Newcastle services
34 in August 2003. As a result of that, there was a 3 per
35 cent decline in total revenue. I think that points to the
36 direction in which things are going and why people are
37 concerned. If there is a further increase in fares, the
38 result will probably be a decline in total revenue. I do
39 not think that is what the government wants and I do not
40 think that is what IPART would intend. So we have to look
41 at ways in which the current system can be modified and
42 improved to achieve those two objectives of maximising use
43 of the system and maximising the revenue to the government.
44
45 Certainly a reversion to distance-based ticketing will
46 not achieve that. What is being proposed is that a fare
47 system be incorporated into the integrated Lower Hunter

1 transport plan as part of the regional planning strategy
2 currently being considered both by the Department of
3 Planning and by the Ministry of Transport and that they
4 introduce a system of timed zone-based ticketing which will
5 cover the whole of the Lower Hunter, not just the Newcastle
6 services.

7
8 In doing that, people would be able to travel within
9 their own area and between the various subregions within
10 the Hunter under systems that operate very successfully,
11 particularly in regional areas in Europe and which have
12 been very successful in increasing patronage.

13
14 We only have to look at what has happened in similar
15 areas. I refer to the Sunshine Coast and the Gold Coast in
16 Brisbane where TransLink introduced an integrated ticketing
17 system in July 2004. As a result of that, 60 per cent of
18 the fares were decreased. There was an initial increase of
19 11 per cent in patronage and an increase of 11 per cent in
20 total revenue. The latest figure from TransLink show that
21 that increase has been sustained right throughout the 12
22 months. In fact, in the Sunshine Coast area, there has
23 been an increase of 34 per cent in patronage.

24
25 There is therefore a strong case to be put for looking
26 at a model that is different from Sydney. There is no
27 point in applying fares in Newcastle just because you want
28 them to harmonise with Sydney. It is a matter of adopting
29 those sorts of fare systems and fare values in the Hunter
30 region that will maximise public transport usage and return
31 to the government in that region.

32
33 One particular aspect is to be found in the submission
34 from the University of Newcastle. They are saying that
35 patronage on buses to the university is declining
36 considerably. It has gone down by about 22 per cent in the
37 last five years. That is putting considerable pressures on
38 them in terms of car parking. As you would understand,
39 students are a good market to target for public transport.

40
41 In Europe, again using the examples there, all the
42 university cities that I have been able to identify have a
43 system where, as part of your enrolment at university, you
44 can buy what is called a university semester ticket. That
45 gives you very heavily discounted travel and unlimited use
46 of the system during the semester in which you are
47 enrolled. The extreme case is in the Netherlands, where

1 enrolment in a university entitles you to free public
2 transport without paying any further money. The reason for
3 that is that they want to keep these young people - the
4 most dangerous people to be on the road, statistically -
5 off the roads as long as they can.

6
7 We are not asking for free travel; we are saying that
8 there is an opportunity here for the university to sell and
9 promote a ticket, which it would buy from the MoT at no
10 commission, and give students then the unlimited travel on
11 the system as a way of maintaining their use of public
12 transport and getting them to use it significantly.
13 Currently the modal split for travel to the university is
14 9 per cent. That is down from the 17 per cent it reached
15 in 1999 at its peak. If we can use this ticket to increase
16 the modal split for university student travel from 9 per
17 cent to 14 per cent, the revenue generated by the proposed
18 modelling that has been done would be equivalent to what
19 the revenue is now. If the split goes above 14 per cent,
20 there is an increase in total revenue to the government.
21 That seems to be something that is worthwhile pursuing and
22 looking at closely and again incorporating into the Lower
23 Hunter regional transport plan. Thank you.

24
25 THE CHAIRMAN: I will call on the people from the bus
26 services to respond in a minute, but because we are short
27 of time, I understand that someone from the Commuter
28 Council would like to speak. Perhaps you can come forward
29 and grab a microphone, then I'll let the bus service people
30 respond.

31
32 MR LONGTON: There are just a few points we wish to make:
33 one is, of course, that the terms of reference for IPART
34 ask that the social impact on findings and recommendations
35 be taken up. I am just looking at the findings we had in
36 the past. There does not seem to be any real profile in
37 the recommendations. I am asking will IPART specifically
38 refer to the social impact of decisions, particularly with
39 increases, so that people will understand that that is part
40 of IPART's role? It seems to be downgraded under the
41 existing recommendations I have read over the years.

42
43 Another problem for IPART is looking at the standards
44 and quality of reliability and safety of services. All the
45 new private buses now on the road only have a single door.
46 With the introduction of TravelPass systems, the problem
47 will be that people will have to put their ticket in the

1 card reader as they get on and off the buses. You can
2 imagine the chaos we will have with only one door. We are
3 getting these major routes. This will tremendously slow
4 down the system.
5
6 I cannot understand why there is not a requirement to
7 set buses up so you have entry and exit, particularly since
8 we are going to electronic ticketing there will chaos. At
9 the moment, if you go out into the western suburbs -
10 Windsor Road is a good example - a bus will pull up at a
11 bus stop, sit there for minutes taking single fares.
12
13 I note that the costs report calls for more
14 schoolchildren to travel on normal service where possible
15 instead of specific school buses. This will be great!
16 Kids with school cases trying to get on and off buses with
17 one door will create absolute chaos. There should be a
18 recommendation that doors should be on the rear of the bus.
19 There is a history of this, of course. Children have been
20 killed getting out of rear doors. We know that the
21 government put safety latches on its buses rear doors to
22 prevent this happening; on the front doors too they have
23 put a cut-away. Of course, the private bus companies
24 simply sealed the doors on their old buses. On the new
25 buses, they have decided to leave those doors out. Now
26 that we are moving to a modern system where people are
27 encouraged to use public transport and with increasing
28 numbers of people, that will result in chaos.
29
30 There has been a lot of talk here today about
31 discounts and costs and not much mention of external
32 benefits. The papers are full of it. All reports say that
33 we need more people to use public transport. All we have
34 talked about here is the cost, but no-one has mentioned the
35 external benefits of public transport. We have talked
36 about what a great job we are doing examining costs, but we
37 are all ignoring the fact that the roads are actually
38 chock-a-block with cars and there is no real incentive to
39 use public transport.
40
41 In Western Sydney the majority of people live a long
42 way from a railway station. That means they have to pay at
43 least two fares. We are talking now about costs of \$100 a
44 week. If we don't have a TravelPass, these people will
45 keep shunning public transport because of the time factor
46 involved in changing services. Many people have to use
47 three services. The costs are prohibitive. The idea is

1 that you will increase patronage by giving a discount or a
2 TravelPass ticket. These discounts are important because
3 they convince people that public transport is a good deal.
4
5 The private bus industry being expected to compete
6 with the government is nonsense. Here we have the private
7 bus operator who, out of his fare box, has to collect his
8 profits and pay for his new buses and then pay dividends to
9 his shareholders. What do the government buses have to do?
10 They have to try and cover their operating costs and the
11 government buys their buses. How the heck can we sit here
12 and talk about having the same equal playing field? It is
13 unequal for the public in Western Sydney and it is
14 certainly unequal for the private buss operators. They
15 cannot possibly match the government.
16
17 The quality of buses is an issue. Getting back to the
18 doors problem, I raised this at an IPART hearing about two
19 years ago, and a private bus operator correctly said, "We
20 can't afford those features. We need the extra seats on
21 our buses." It is a cost. There is definitely a larger
22 cost involved in having the same standard of buses as
23 government. There buses are better quality buses. There
24 is also the issue of route numbers on the side and the rear
25 of the bus - it all costs money.
26
27 If you are going to see a bus disappearing down the
28 road and you don't know whether it is going to where you
29 are going to and you have missed the bus, you don't know
30 the way to the bus stop - this has always been a problem in
31 Western Sydney. I did note a concern in a couple of
32 submissions ago, IPART was asking the question: why do the
33 government buses cost more than private buses? I suggest
34 that IPART members go out and travel on Western Sydney
35 buses and they will see why there is a different cost. I
36 am not blaming the private operators because they are
37 operating under a system that does not operate successfully
38 anywhere in the world.
39
40 If you look at to the United States, which leads the
41 world in free enterprise, all bus systems in the big cities
42 are owned by the city; they contract the operation. Even
43 when we had the Transitway introduced to us as a marvellous
44 scheme from Canada, and we were told how it will solve all
45 or problems, we were not told that it was publicly owned by
46 the city, and that it had a contract operator that operates
47 24 hours a day and the fares were only required to recover

1 the cost of operation. So there's no level playing field
2 under such a system.

3
4 I am suggesting that the formula that you are
5 proposing for operating the cost of buses should take into
6 account the external benefits of public transport. We need
7 a figure to show why we need public transport and why it
8 has to be subsidised. Thank you.

9
10 THE CHAIRMAN: I would like to make one point. I think in
11 fairness, there is quite a lot of insistence on the
12 external benefits of public transport in other people's
13 presentations.

14
15 MR LEE: Can I reply very quickly. John, thanks for your
16 contribution. Today is a day to celebrate because we
17 actually have these new contracts and they are all the same
18 contracts. Gone are those days you were talking about
19 where the government just had to meet operating costs of
20 different quality buses. We have set some standards for
21 the procurement of new bus services.

22
23 I don't agree with your point that we should mandate
24 rear doors. I actually think, as we've put into the
25 contract, that we need a flexible arrangement. We need
26 rear doors for the strategic routes where you have a lot of
27 on and offs, like the 520 service from Parramatta to the
28 city with 180 dibs per trip, you need smooth movement. For
29 other parts of Sydney, say, where you have an operator
30 going out to Kemps Creek, you don't have that sort of need.
31 You would want to maximise your seats so there are fewer
32 people having to stand. It is a flexible approach that is
33 written into the contract. That is at least one tick from
34 the issues raised today.

35
36 I also want to point out that, under the new contract,
37 84 buses will be purchased for Western Sydney and Southern
38 Sydney in the next 12 months. That is in their plan. They
39 have signed off to do that, so there will be an equal
40 amount of investment to the private and public buss in
41 Sydney.

42
43 Moving very quickly onto some of the Newcastle issues.
44 Len, I know you are a lover of transport and have been in
45 the industry for many years, but let us not make the
46 arguments really simplistic. If Newcastle University is
47 serious about getting people on public transport why don't

1 they do something with their parking policy? That is one
2 of the externalities that they can impact on. Why not
3 quadruple the price of parking?

4
5 When we look at the distance-based versus time-based
6 fares, it is a very complex issue. I would like to spend
7 an hour, maybe a whole afternoon, with you having a debate
8 about that. But patronage continues to decline in
9 Newcastle. They have introduced a free bus in Newcastle
10 and what has been the patronage benefit?

11
12 MR REGAN: No one knows because no-one measures it.

13
14 MR LEE: I can tell you it has not been done; there has
15 been none. We have free buses operating in the CBD of
16 Newcastle and we are not getting any uplift. I think you
17 have to look at all the issues and not just price. There
18 are different reasons why people choose to use public
19 transport. I like your idea about the Oyster card that you
20 said they are going to trial in London. What is the total
21 impact, though, on total revenue? If it means we will fund
22 fewer hospitals because more money will be going into
23 public transport because we actually kill the revenue base,
24 that is a big risk. It is a big risk and, as an
25 administrator of those contracts, I would worry about that.
26 You need to do the modelling to make sure you do not have a
27 huge hit on your fare box and that you are getting a
28 comparable amount of money, but there are discounts already
29 in place as we have talked about before.

30
31 Let's remember ultimately what is really happening in
32 the Hunter region. You have Rover Motors, who service
33 Cessnock; Blue Ribbon in Maitland; in the Bay area you have
34 Hertogs, Port Stephens. They actually all operate
35 distance-based fares in the area. There have not been
36 riots in the street complaining about that. What we
37 actually want to do is to have the other operator who will
38 form part of this new network comply with the others. We
39 will not go the other way round and have time-based fares
40 introduced across the Hunter because I disagree with you;
41 we will not get the patronage benefit. It is a good idea,
42 but in practicality it will not deliver you the result.
43 That's probably my response.

44
45 MR REGAN: Could I comment briefly, Mr Chairman?

46
47 THE CHAIRMAN: Yes, briefly.

1
2 MR REGAN: The university has this year doubled the price
3 of parking at the campus. It has gone up to \$3 a day. It
4 is relative to costs in that region, but they have done
5 that.
6
7 MR LEE: Len, get the story in the Newcastle Herald:
8 "John Lee says it should be 20 bucks" - that will get on
9 the front page.
10
11 MR REGAN: It's a question of relativity. Each year, the
12 university puts out its own guide to public transport. It
13 lists all the services - bus, train, billycart or whatever
14 - to go to the university. It shows cycling time,
15 cycleways - the whole lot. It promotes the services that
16 it pays for. This year the university has paid \$90,000 to
17 State Transit for express buses that it has put on as an
18 incentive to use public transport. That has been extremely
19 successful and negotiations are going on at the moment to
20 try and maintain them for next year. The university has put
21 a lot of effort in trying to promote public transport, but
22 it is saying to the Tribunal that there is a point where
23 the university can do the initiatives, but it really needs
24 to be incorporated into the normal operations.
25
26 THE CHAIRMAN: Thank you. With regard to the exigencies
27 of time, I think we might now move to the non-commercial
28 model.
29
30 MR MAHONEY: Thank you, Mr Chairman. Many of the inputs
31 into the non-commercial model are in fact the same inputs
32 that go into the BICI, so that is just an overarching
33 comment.
34
35 The requirements are a little stricter, in that I
36 understand in many of the contracts the
37 PricewaterhouseCoopers, or PWU, as it used to be called, is
38 still a specified model to be used in the contracts, and I
39 think that possibly, therefore, severely limits the
40 Tribunal's discretion to make alternative recommendations
41 once we have verified, as we have done, that the cost
42 movements measured and applied within this framework are
43 representative and verified.
44
45 We have talked quite a bit about some of the cost
46 movements. We mention it in the middle of page 18. The
47 main contributors, not surprisingly, are the fuel and the

1 wages again.
2
3 Other terms of reference that the Tribunal is required
4 to take into account concern the efficiency of the
5 non-commercial services. We haven't addressed them in
6 these notes. We don't have any explicit information or
7 data on those matters. I am not sure if that bus reform is
8 going to extend to non-commercial contracts, but that
9 presumably will.
10
11 MR LEE: It will indeed.
12
13 MR MAHONEY: As you recall from last year, I think the
14 Unsworth report was fairly critical of the PwC model, and
15 we made some comments in last year's report of the changes
16 that need to be made. May we take it that the MoT are
17 saying that that review is on the way?
18
19 MR LEE: It definitely is and we will be involving you in
20 that first draft once it is available.
21
22 MR MAHONEY: That's all the comments, I think, that I
23 have.
24
25 MR LEE: I have nothing further to add.
26
27 MR MELLISH: I have a comment, if I can.
28
29 THE CHAIRMAN: Yes.
30
31 MR MELLISH: We ask the Tribunal, when they look at the
32 revenue required out of this model, to make it clear that
33 it is for a full year; that the amount that is produced
34 actually covers a full 12-month period; and that if there
35 is a reconciliation to be made it should always be made
36 back to that full annual amount. We would just like the
37 Tribunal to consider that position.
38
39 THE CHAIRMAN: Okay. Are there any other comments?
40
41 MR MELLISH: I have a further comment on the commercial
42 ones, if I can, just very briefly. In our submission we
43 did ask that consideration be given to fuel adjustments for
44 non-commercials on a quarterly basis, and I would like to
45 report that that has been introduced by the Ministry, which
46 we are very pleased about.
47

1 We also asked that some more frequent basis of
2 adjustment should occur in the commercial contract area
3 that doesn't affect the paying passengers when an
4 adjustment is made to the SSTS and the reimbursement
5 component. So I would just like to draw attention to that
6 request which is in our submission to the Tribunal.
7

8 THE CHAIRMAN: I made an earlier remark, you may recall,
9 about petrol prices. I suppose the question on my mind is
10 how far we should treat them in isolation. I can
11 understand at the moment they are going through the roof,
12 but that hasn't been the pattern over the long term. We
13 have had long periods where petrol prices have not risen as
14 fast as inflation - in fact, for 40 years they certainly
15 haven't risen as fast as inflation.
16

17 MR LEE: I think the point with this adjustment scheme is
18 it is both up and down, so if prices are reduced, the
19 scheme also makes that adjustment.
20

21 I think Darryl's essential point is it is in there for
22 the non-com's, have they considered it for or regional
23 operators, say Dubbo, where there is a commercial operator.
24 We have taken the view we will consider it when dealing
25 with the whole reform issue, rather than a sort of one-off
26 treatment of those commercial contracts FYI, but Darryl has
27 the right to make the submission and put his case.
28

29 MR MELLISH: It is a timing issue, as you said, and the
30 ups and downs do apply, but when you migrate from the old
31 contract system to the new contract system the timing works
32 against us if it is only adjusted every year, so the more
33 frequent the adjustment, the less of the loss.
34

35 MR WADIWEL: Could I add a quick comment? We certainly
36 noticed in our submission, and we have done this for the
37 last couple of years, that we would like to see some more
38 data on exactly how those costs are arrived at. I think
39 Darryl alluded to the fact that they are not necessarily
40 representative of all operators in the industry. I am sure
41 some small operators are doing it tough, even if we give
42 them the 5 per cent; some of the big operators might be
43 doing well out of it.
44

45 The other thing we raised is that we don't have any
46 record there of the rate of return for the operators. That
47 is something that is on the public record for the public

1 operators, but not for the privates, and I wonder whether
2 the Tribunal could consider whether that might be a
3 relevant consideration.
4

5 The second point I want to make is more of a question:
6 How does any potential future fare harmonisation - ie,
7 harmonising the principles about how you set a fare with
8 the new contracts - impact upon the determination of the
9 Tribunal this year; and, if there is any plan in the new
10 contracts for those outermetropolitan fares in particular
11 to have some equivalence with the Sydney metro fares, how
12 does that affect the determination today?
13

14 MR MAHONEY: It doesn't affect today's review or this
15 year's determination. It will be when the bus reform is
16 rolled out. I think that is probably the real question:
17 are there implications for the way the Tribunal recommends
18 fares?
19

20 MR MELLISH: I was just going to add there is a rate of
21 return associated with the non-commercial model which is
22 published, but not the commercial model.
23

24 MR LEE: And I don't think the rate of the reform will
25 therefore be in place to have an impact on this year's
26 determination, Dinesh, but if we see the time frames move
27 more closely we will come back to IPART, obviously, with
28 our views on that.
29

30 THE CHAIRMAN: Unless there is any further comment --
31

32 MR GOODING: Could I, if I may, just ask a question that
33 refers back to the first session? John, just in terms of
34 the purchase of the buses that you have alluded to, has the
35 change in fuel prices led to any reconsideration about the
36 proportion of natural gas vehicles that we buy in those
37 purchases?
38

39 MR LEE: I would make a couple of comments on that.
40 Firstly, with regard to assets there was some supplementary
41 legislation that went through earlier this year that
42 allowed the government to get access to buses and to other
43 assets for the community benefit for continuity of service,
44 and that is now law, and there is no risk, if you like, for
45 the public in terms of continuity of service.
46

47 If we are now talking about what type of bus you might

1 procure - be it diesel or gas - for those that are across
2 what has occurred in Europe, the Euro3 engine, which is now
3 part of the current rollout or tender process, if you look
4 at emissions, they actually emit less carbon monoxide than
5 what the gas buses do, and in terms of nitrous oxide the
6 particulates are very similar. One of them I think is
7 around 5 molecules per million and the other one is about
8 7. So in terms of the research and development in Europe,
9 a lot of the money has gone to getting diesel, to be at a
10 comparable greenhouse impact to what gas is.

11
12 What people forget - and I would urge anyone to spend
13 a half an hour, for example, down at Port Botany depot -
14 the real cost of gas is not in its procurement or its
15 capital cost, it is op-ex. The gas buses are now in years
16 five and seven of their useful life, and are having
17 terrible operational impacts, because the engines run at
18 about 10 degrees hotter than diesel buses do. So it is
19 nice to think you have a green approach, supposedly a
20 green, clean approach by procuring gas buses, but (a) you
21 are not getting the green house benefit; (b) it is costing
22 you more money; and (c) it is operationally degrading your
23 business. In the number of what we call changeovers, our
24 gas buses are changed over a lot more than diesel buses
25 because of the peculiarities of that engine and that
26 operating system. We maintain them at the highest possible
27 level but still there are huge costs. So if you look at
28 the full lifecycle cost when deciding on whether you choose
29 diesel or gas, you will choose diesel every time, but there
30 are these things called politicians.

31
32 THE CHAIRMAN: I think there was one question at the back.

33
34 MR EADIE: Mr Chairman, I would like to revert to the
35 earlier discussion about public transport in Sydney, if
36 this is an appropriate time?

37
38 THE CHAIRMAN: Yes.

39
40 MR EADIE: I would like to pick up on what Joan said about
41 externals. Now, we may be outside the purview of IPART
42 here, but if we are, then I would like IPART to make this
43 point in its findings or in its submissions to the
44 government. I am dismayed that the prices to be charged to
45 public transport consumers is so obsessed with the costs of
46 running a bus. The externals are much more important. We
47 have heard for at least 20 or 30 years how we have got to

1 reduce car use in Sydney and get people on to public
2 transport. Fundamental to getting people on public
3 transport is an attractive ticketing system. There is a
4 lot of other things to be done too, but if the ticketing is
5 complex, people won't be in it; if it is simple people will
6 come to public transport.

7
8 I am dismayed to think that Sydney, in particular
9 Newcastle, is reverting to a distance-based fare. I would
10 support Len Regan here. When people go out, they go out
11 for the day, or at least an hour or two. They are not
12 concerned with how far they are going to travel, and
13 neither should the pricing Tribunal be. We need a
14 ticketing system that is attractive to the consumer, and
15 never mind about all the things you can do with TCard or
16 whatever it is going to be. That is simply the means of
17 charging the fare. We need to really address ticketing
18 policy in this town, so that the use of public transport is
19 comparable with the motor car.

20
21 To illustrate this I would like to pick up on one
22 thing that John Lee said.

23
24 He referred to the principle or philosophy that for
25 peak-hour travel on public transport you should perhaps
26 increase the premium because it is so expensive for the
27 operators to provide that service in peak-hour. Now, if we
28 are to get Sydney to operate as an efficient city and
29 compete with other big cities in the rest of the world, we
30 have to address the fact that everybody wants to travel in
31 the peak hour; what's the best way to move them and if,
32 indeed, it is public transport, then you should reduce the
33 price of public transport during the peak and not increase
34 it simply to compensate operators for their higher costs.
35 Thank you, Mr Chairman.

36
37 THE CHAIRMAN: Thank you. I did say earlier that I
38 thought the one thing we were agreed on here was the
39 desirability of increasing the use of public transport. I
40 think that is a view widely held around the room.

41
42 There is the debate, obviously, about the most
43 effective way to do that, and I don't think anybody is
44 suggesting that various sorts of fares devices can't assist
45 in that, but I think that the transport operators are
46 saying that they think the price elasticity, in particular,
47 of demand is pretty low. They probably think it is even

1 lower for peak-hour traffic than it is for non-peak-hour
2 traffic, because peak-hour traffic tends to have a lot of
3 non-discretionary travel in it, and I think I am right - at
4 risk of putting words into your mouth, correct me if I am
5 wrong - you probably think that in terms of re-balancing
6 private versus public transport, the more effective way to
7 go would be the making the costs of private transport more
8 difficult rather than reducing the cost of public
9 transport.

10
11 MR LEE: Absolutely. It is an excellent summary.

12
13 THE CHAIRMAN: I might retire on that note. Thank you all
14 for your presence today and your help. For those of you
15 who are interested we will be looking at ferries later on
16 in the day, after lunch.

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18 AT 12.22PM THE HEARING WAS ADJOURNED
19 ACCORDINGLY

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