

INDEPENDENT PRICING AND REGULATORY TRIBUNAL

PUBLIC HEARINGS INTO BULK WATER MEDIUM TERM PRICE REVIEW

Tribunal Members

Dr Michael Keating AC - Chairman
Mr James Cox
Ms Cristina Cifuentes

Held at Griffith Regional Centre
1 Neville Place, Griffith, NSW, 2680

On Tuesday, 24 January 2006, at 9am

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1 THE CHAIRMAN: I would like to begin by welcoming you
all
2 to this public hearing that is being conducted by the
3 tribunal into bulk water prices. For those of you who
4 don't know me, my name is Michael Keating and I'm the
5 Chairman of the Independent Pricing and Regulatory
6 Tribunal. I would like to introduce my fellow tribunal
7 members, Jim Cox, who is the Chief Executive of the
8 tribunal, and Cristina Cifuentes, on my right.
9
10 Also the tribunal secretariat is represented here by
11 Colin Reid, who is the director of water, and Michael
12 Seery, the program manager of bulk water pricing.
13
14 The tribunal is conducting this hearing under section
15 11 of its act. The hearing is part of a price review that
16 will ultimately result in the tribunal setting a
17 medium-term price path for bulk water prices to be charged
18 by the State Water Corporation and the Department of
19 Natural Resources from, we expect, 1 July this year.
20
21 Before commencing the hearing, I would like to talk a
22 little bit about the review process. The tribunal's
23 general approach to price setting and matters the act says
24 it must take into account in conducting an investigation
25 were set out previously in an issues paper the tribunal
26 released as far back as September 2004. I am conscious
27 that quite a lot of time has elapsed since then. I think
28 it is fair to say this was principally caused by the
29 changes in the administrative arrangements which led to the
30 setting up of the State Water Corporation and also to change
31 departmental arrangements which meant that there was
32 some difficulty in accessing and providing the data that we
33 needed for this investigation.
34
35 That led in August 2005 to the tribunal releasing a
36 price determination for that year alone, that is 2005/06,
37 which was essentially a holding operation. In the report
38 that accompanied that determination we did, however, as a
39 tribunal, outline some of the matters the tribunal
40 considered important to this review and the tribunal also
41 indicated at that time that it expected the Department of
42 Natural Resources and State Water to make their submissions
43 available by 30 September last year; with interested
44 parties to be able to make submissions up to 18 November.
45
46 In fact, State Water and the department provided their
47 submissions almost on time, in October 2005, and this was

1 followed by a large number of submissions from other
2 interested parties which were received through November
3 2005. All these submissions from all the various parties
4 are available on the tribunal's web site for those who are
5 interested; and let me add that the tribunal is very
6 grateful for the large number of submissions that have been
7 made to the review and for the effort that people have put
8 into making the submissions and indeed the appearances here
9 today.
10
11 Some of the organisations that have made submissions
12 to the review will be presenting a case to this hearing
13 today but all of the submissions that have been received
14 will be carefully considered by the tribunal in developing
15 its findings and recommendations.
16
17 I think it is fair to say that the submissions have
18 helped the tribunal to understand stakeholders' views on
19 the key issues for review and the tribunal is also
20 undertaking further public consultation. In fact, this
21 public process of public hearings commenced in Sydney and
22 we are now following that with three additional hearings in
23 regional areas, today in Griffith, tomorrow in Dubbo and
24 Moree next week.
25
26 A key part of the process is the review of State
27 Water's and the department's operating capital expenditure
28 costs proposals by our own independent consultants that the
29 tribunal has engaged. To be frank, we had anticipated
30 having the preliminary findings of the consultants
31 available for this hearing today and that in fact the
32 consultants would be presenting their findings, or
33 preliminary findings, at these regional hearings.
34 Unfortunately, the consultants are running behind schedule
35 and they are not in a position to do this. That is
36 unfortunate. We do anticipate the consultants' final
37 report will be available in mid-February and it will be
38 posted on the tribunal's web site at that time.
39
40 All stakeholders will be given the opportunity to
41 formally respond to that report, to the opex and capex.
42 Given the tight framework I anticipate, however, that
43 stakeholders will be given only two weeks to provide a
44 formal response to the consultants' report. The tribunal
45 does anticipate providing further opportunities for
46 consultation with interested parties through the course of
47 this price review. In particular, all parties will also

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1 have the opportunity to respond to the tribunal's draft
2 determination which we anticipate we will release at the
3 end of March 2006.
4
5 As some of you will be aware, perhaps most, the
6 tribunal has been involved in setting bulk water prices
7 since 1996/97. One of the tribunal's key objectives for
8 price reform over this time was to set charges to
9 progressively increase the level of cost recovery in
10 accordance with the objectives that were agreed by COAG
11 back in 1994 but at the same time taking into account the
12 impact on customers.
13
14 The tribunal has also restructured prices to improve
15 cost reflectivity and improve conservation signals to
16 users. The tribunal last held a major review of prices for
17 bulk water services in 2001 when at that time the former
18 Department of Land and Water Conservation was responsible
19 for providing the services. As I mentioned, since then the
20 department has been restructured and functions relating to
21 river storage and operation on regulated rivers are now
22 performed by the State Water Corporation. The functions
23 relating to water resource management are performed by the
24 newly formed Department of Natural Resources and the
25 newly
26 established catchment management authorities also have a
27 role in water resource management.
28
29 Another significant change since the major review in
30 2001 has been the introduction of the national water
31 initiative that could be described as refreshing the 1994
32 COAG agreement and which provides guidance for, amongst
33 other things, water pricing reforms throughout Australia.
34 The national water initiative was signed by the New South
35 Wales Government in June 2004.
36
37 The task before the tribunal now is to actually set
38 prices for bulk water extraction from unregulated,
39 regulated rivers and ground water. In doing so, it will
40 need to take account a wide range of matters as required by
41 its act. These include, but are not limited to, the impact
42 of prices on the financial viability of the regulated
43 agencies and the potential impact of prices on customers.
44 This hearing is a very important part of that broader price
45 review process. It provides an opportunity for the
46 tribunal to hear in a public forum from the water
47 businesses and other key stakeholders and to question the
propositions put forward.

1
2 Before we commence proceedings today, I would like to
3 say a few words about the process of this hearing. You
4 have available to you an agenda which indicates the order
5 of presenters and the proceedings today are being recorded
6 and they will be making a transcript available which we
7 will be putting on the IPART web site early next week.
8
9 For each organisation presenting, a presentation time
10 has been allowed and this is to be followed by a period of
11 questions from the tribunal and its secretariat. I would
12 ask, and indeed enjoin, presenters to stick to the
13 allocated time. In addition, however, the tribunal has
14 allowed time at the end of the morning's proceedings to
15 allow all of you present to express your views on issues
16 relating to the determination or to pose further questions
17 for State Water and the Department of Natural Resources.
18 These agencies will then have an opportunity to respond
19 this afternoon.
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1 STATE WATER CORPORATION

2
3 THE CHAIRMAN: We are going to commence with the State
4 Water Corporation, followed by the Department of Natural
5 Resources, so I would like to now welcome Mr Abel Immaraj,
6 Chief Executive Officer of State Water, to make the initial
7 presentation. Whenever anybody takes the microphone, could
8 you announce who you are for the benefit of the
9 transcribers, and Abel, I would appreciate if you could
10 introduce yourself and your colleagues for the benefit of
11 the transcribers.

12
13 MR IMMARAJ: Mr Chairman, thank you for the opportunity
14 to make our presentation to the determination process. I
15 would like to introduce Russell Simons, Acting Chief
16 Financial Officer; and Lindsay Beck, Customer Services
17 Manager for the South Area. Russell is based in Dubbo and
18 looks after finance management functions. Lindsay is based
19 in Leeton and looks after those customers in the
20 Murrumbidgee.

21
22 Without having to go over the whole of the submission
23 and the contents of it, I will do a quick overview of the
24 submission. The process that we followed is we put the
25 submission in in the first week of October and we followed
26 that up with some fact sheets and frequently asked
27 questions to explain the content of the submission to all
28 stakeholders. At the presentation, the hearing in
29 November, we explained what the content of the submission
30 was, that subsequent to that the opex and capex review
31 consultants would be working on State Water's operating
32 expenditure and capital expenditure forecasts and have been
33 providing information to aid in the determination process.

34
35 The submission itself is fairly simple: We identified
36 all the business drivers arising out of our regulatory
37 framework and the operating requirements for State Water
38 and customer service levels and service required for State
39 Water, so we identified those in our submission and we
40 linked those to our program structure and identified our
41 costs for that program. Just in the business drivers
42 themselves, the big changes that have occurred since the
43 previous submission was the Water Management Act; water
44 sharing plans and water access licences have changed the
45 way State Water operates and reports on those things; the
46 compliance and regulatory requirements of State Water have
47 changed significantly as a result of the water sharing

1 plans; the need to account for water differently to how it
2 was in the past; and also for the need for corporate
3 governance and audit requirements for that water delivery
4 service.

5
6 The submission is separate to natural resource
7 management costs, the two submissions, State Water and DNR,
8 are separate and the costs are separate.

9
10 In the operating environment, the operating licence
11 requires us to not only meet regulatory standards and
12 requirements but also has asked for an increase of the
13 variable component from the current 30 per cent across the
14 state to something closer to 60 per cent, so that was an
15 impost placed on us through the operating licence.

16
17 We have been in the process of developing customer
18 service levels of service agreements at a valley level and
19 in that process we are trying to identify what are the
20 levels of service that the customers want and what sort of
21 works are required to meet those levels of service in the
22 valleys.

23
24 The third section of the submission relates to the
25 full cost recovery under a building block approach using a
26 regulatory asset base structure. The regulatory asset base
27 structure is based on three- to four-year capex program
28 forecasts, so the cost recovery that we have sought in the
29 submission relates to the operating expenditure, opex, a
30 return on assets at a weighted average cost of 7 per cent
31 and assets depreciated at various rates for
32 different assets, so they are the key components of the
33 costs we are seeking to recover.

34
35 The last part of our submission relates to the pricing
36 structure. We have proposed that the fixed variable ratio
37 change from 70/30 at current to 40/60 over a period of
38 three years. We have also proposed the high security
39 general security ratio be reviewed and that it should be
40 based on a water sharing plan based on the number of years
41 that the water is stored, so it varies from valley to
42 valley. The third part was removing all
43 subsidies or making clear transparency of subsidies, both
44 inter-valley as well as intra-valley, so that was the
45 overview of the submission.

46
47 I will hand you over to Russell to take us through the

1 building block approach and regulatory asset base and
2 costs.
3
4 MR SIMONS: We would like to thank the tribunal for the
5 opportunity to be able to present to this workshop. What
6 we will be covering today will be some issues on the RAB,
7 we will look at return on assets, some of the corporate
8 costs within the business and how they are treated within
9 the submission, we will then have a look at overheads,
10 discounts, issues with conveyancing licences, and then I
11 will pass over to Lindsay Beck to talk about past and
12 future capital works.
13
14 The regulatory asset base that State Water has was set
15 at 1 July 2004 at \$302m. That is a financial asset base
16 but State Water in reality, particularly in the south area,
17 has about \$1.1 billion worth of assets at current
18 replacement value, so it's quite an investment in the
19 business that we have to maintain and look after and run.
20
21 The setting of the \$300m RAB was to ensure that the
22 cost base to customers was the same as the current annuity
23 that customers were paying from the previous determinations
24 that IPART had set. There are a couple of good reasons for
25 this. One is that there is no penalty to customers by
26 putting a RAB in and the second one is that there is also
27 no penalty to State Water. If we were to set a RAB lower
28 than what we have proposed then the revenue base for State
29 Water would be significantly down and would severely
30 compromise the ability of State Water to carry out its
31 functions.
32
33 We have quite a significant major periodic maintenance
34 program to maintain these assets so that they are fit for
35 purpose. A big benefit of the RAB is that it relies purely
36 on three- to four-year forecasts of capex rather than
37 setting an annuity based on 30-year forecasts. I think
38 everyone here would agree that a 30-year forecast is
39 somewhat less reliable than three- or four-year forecasts,
40 so I would consider that to be a big benefit to not only
41 State Water but all customers here.
42
43 The RAB also allows IPART at the end of each pricing
44 period to allow for price adjustments for over and under
45 expenditure. If State Water happens to overspend, IPART
46 will look at that very closely to ensure it is prudent,
47 efficient and appropriate expenditure before it will allow

1 it to be added to the RAB and therefore will start to earn
2 more revenue.
3
4 The opening balance on this overhead represents what
5 we anticipated would be the net cash flow of this business.
6 That is in accordance with current accounting standards and
7 State Water felt that that was appropriate as a starting
8 point. There is a 7 per cent WACC that we proposed in the
9 submission. We worked on a range of 5.9 to 7.7 per cent,
10 and felt that 7 per cent was a reasonable return for this
11 business.
12

13 The return on assets for State Water - this is a
14 charge imposed on customers on the asset base of this
15 business. State Water sees that this return will enable
16 the business to be adequately able to fund the business
17 through either debt or equity funding and that this return
18 on assets will allow State Water to service that debt
19 funding, or equity funding, and it will allow State Water
20 to pay a reasonable dividend, depending on the state of the
21 business, and it will allow State Water to pay the
22 appropriate taxes of the business.
23

24 To follow on from this, in terms of corporate costs of
25 interest, dividends and income tax, because we are earning
26 a rate of return, the actual cost of dividends, interest
27 and tax have been excluded from our opex. Therefore,
28 whatever levels of interest or dividends are incurred by
29 State Water are a business decision for the board to
30 undertake.
31

32 I would just like to talk about overheads for a
33 few minutes. Where possible, State Water has undertaken to
34 allocate all of our costs directly to specific valleys.
35 Specific examples of costs that can really be directed to
36 valleys are river operations, maintenance, and so forth,
37 but there are other head office functions that can be
38 directly allocated to each valley. Examples of these are
39 billing, engineering services - which is dam safety audits,
40 and so forth - and dam safety surveillance. These are
41 costs directly attributable to each structure and,
42 therefore, we do allocate those directly to each valley.
43

44 Where costs can't be allocated directly to each
45 valley, State Water has taken the approach that these
46 overheads will be allocated to all the opex costs of
47 State Water. We record all of our costs via jobs, and

1 these overheads are apportioned to all of these jobs,
2 whether they be regulated rivers or costs that we incur for
3 unregulated rivers or any groundwater work that we do on
4 behalf of DNR or costs that we incur for MDBC. So it is
5 not just regulated rivers that are incurring these
6 overheads; it's all of our costs. Overall, our levels of
7 opex and overhead is about 25 per cent.
8
9 Overheads come from Lindsay's area in the Leeton
10 office. There are also some operational and information
11 technology costs that we incur in Dubbo and Parramatta. We
12 have legal and risk staff who look after the business and
13 make sure that we stay on the straight and narrow, and, of
14 course, we have the Dubbo head office.
15
16 So the components included in our overheads include,
17 amongst other things, the river operations, information
18 technology, finance, payroll, HR, purchasing, et cetera, as
19 you can see on this list here.
20
21 This shows that, whilst overall at a business level
22 the overheads equate to 25 per cent of total costs in the
23 Murray region, overheads account for 28 per cent of the
24 costs. This is because it is
25 dependent on the salary dollars within each valley. That's
26 the basis of allocating the overheads. In the Murrumbidgee
27 region, it is significantly less - it is down to
28 21 per cent.
29
30 We currently have 85 staff in the south area. They
31 cover a fairly wide area in terms of the Murray,
32 Murrumbidgee, Lowbidgee and the Lower Murray Darling
33 Valleys, and they cover areas such as water ops, customer
34 service, asset maintenance and field work and engineering
35 and management.
36
37 One of the issues that State Water has put into its
38 submission is the removal of discounts to irrigation
39 corporations. State Water has consistently said over its
40 last few submissions that the discounts provided to the
41 irrigation corporations are cross-subsidised by general
42 river pumpers. We have never wavered from that and feel
43 that the discounts should be eliminated. We feel that
44 State Water should be paying for any services that are
45 provided to it so that there is a transparent passing of
46 costs, rather than this general discount. State Water is
47 continuing to push this line.

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1
2 An issue that has come up is to do with conveyance
3 licences that are now issued under the Water Management
4 Act. Previously, there has been an anomaly where some
5 irrigation corporations were charged for conveyance
6 licences and other irrigation corporations were not.
7 State Water feels that the conveyance licences that are out
8 there now are fully tradable and we should, therefore, be
9 charging for those conveyance licences.
10
11 I would like to thank you for your time. I will just
12 pass over to Lindsay Beck.
13
14 MR BECK: Thank you, members of the tribunal. Ladies and
15 gentlemen, where do I start? Murrumbidgee/Murray Valleys
16 are quite large. They are old, their infrastructure is
17 old. It is relatively large. It is disparate.
18
19 State Water has got 10 offices in the south area. The
20 distances between Burrinjuck, Blowering, Hume and
21 Menindee
22 are considerable, so the south area could be seen as more
23 expensive to operate than the other valleys because of
24 those particular factors.
25
26 The south area also has a lot of New South Wales
27 regulated entitlement. The two valleys,
28 Murrumbidgee-Murray are different in that the operations in
29 the Murrumbidgee are very specifically controlled by
30 State Water and in the Murray there is substantial input
31 from State Water but it is basically operated by the
32 directions given by River Murray Commission.
33
34 Both valleys have quite a lot of infrastructure. The
35 one that I know best of all is Murrumbidgee, and the dams -
36 Burrinjuck is very old, Blowering is getting on 50 years
37 old. The infrastructure within the valley is old.
38 Berembed, Yanco, Old Yanco Weir, Gogeldrie - 70, 80 years
39 old. A suite of infrastructure was built in the '80s -
40 Tombullen, Hay, the New Yanco Weir - so that is relatively
41 young.
42
43 I guess most of the irrigators in these valleys are
44 pretty much aware of the sorts of works that have taken
45 place. I would be fairly confident in saying that the
46 history of the Murrumbidgee Valley and the Murray Valley
47 has been one where decisions have been made jointly in
48 relation to river management boards and later customer

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1 service committees have had input into the works that have
2 been done and, I would suggest, subscribe to the works that
3 we have done.

4
5 There are ongoing works to maintain our ability to
6 supply quite a lot of water in both valleys and, in
7 particular, in the Murrumbidgee Valley. This slide
8 demonstrates some of the works we have done. Beavers Creek
9 remedial works. We wish to maintain its capacity to
10 operate. We wish to protect all our structures from
11 failure. We want to maintain our ability to supply water
12 and, in doing these works, we want to maintain and improve
13 the environmental requirement.

14
15 Some of these works are pretty costly to do. This is
16 Beavers Creek. I doubt whether a lot of people have
17 actually seen it. It is tucked away off the Murrumbidgee.
18 It stops uncontrolled flow leaving the Murrumbidgee and
19 forming the new river. There are ongoing works to just
20 maintain these assets. At the end of this particular work
21 there was some realignment of timber to improve the
22 environmental habitat.

23
24 This slide is just an example of some of the work that
25 was done at this particular site. Hay Weir is another
26 structure built in the early '80s and it suffered some
27 fairly severe erosion downstream which threatened to
28 undermine the stability of the structure. Those works were
29 done in the early '90s and were subject to some sort of
30 damage by the continual erosion of the water supply, and
31 over the last couple of years we have looked at upgrading
32 those. So we would consider the Hay Weir downstream
33 stability to be fairly well looked after.

34
35 Blowering Dam is another major work that is in
36 progress to comply with the ANCOLD guidelines on flood
37 security. This is a work that will be funded by the
38 government.

39
40 The Burrinjuck structure is very old. It is tucked
41 away in a very deep valley. It is expensive to maintain.
42 Keeping staff at Burrinjuck is an issue. Just recently we
43 were there in the middle of summer and froze, so it is
44 quite difficult at times to work there.

45
46 Major works that we have undertaken or are in the
47 process of undertaking are the sector gates; the outlet

1 valves; we've got a series of penstocks that we need to
2 maintain; we've got a cableway, because you can't readily
3 access the site; and we've got some instrumentation that is
4 in need of replacement. Some members of the CSC are aware
5 of these because we have actually taken them to visit the
6 site.

7
8 Major projects that are planned: maintenance
9 platforms or walkways so that we can better access our
10 site. Yanco Weir is also suffering from an erosion
11 downstream, and we need to do a similar task as we have
12 done at Hay. A lot of our structures have got a lot of
13 metal in them which needs to be continually protected.
14 Hay Weir, which was built in the '80s, has had no major
15 maintenance undertaken since that time and needs to be
16 repainted and have the roller trains refurbished. We have
17 also got some minor stabilisation works to some gabions
18 immediately downstream.

19
20 Redbank Weir is another major pool in the valley. It
21 has got a series of regulators that need to be upgraded to
22 ensure that the water in Redbank Weir stays in the river
23 and doesn't leak onto the flood plain.

24
25 At Balranald Weir we have got some issues with a very
26 old structure that is very difficult and unsafe to operate
27 and that needs to be addressed.

28
29 The Murrumbidgee has a travel time of 20-plus days
30 from the top to the bottom. In Yanco Creek, the effluent
31 from the Murrumbidgee has probably got a 30-day travel
32 time. So we are always looking at doing things to give us
33 a better handle on the water supply delivery. So
34 additional instrumentation will help us to improve our
35 operational efficiency and delivery of services. Obviously
36 we try to have major inflows, so we need to upgrade the
37 inflow capability of the storages.

38
39 Over the years we have developed a fairly reliable
40 telemetry system. If we wish to go back 10 years, all of
41 the Murrumbidgee weirs were manually operated eight hours
42 a day. Now they are operated 24/7 under full automation
43 control with the operation centre at Leeton, so there's
44 been quite a reduction in recurrent costs from the
45 operation of those weirs.

46
47 The improvements that we are looking for is a water

1 ordering system and water information exchange. That is
2 being currently developed where all the orders will come in
3 via the Internet or telephone.

4
5 We have also got some obligations to our staff and to
6 the public, and if we recognise that we have got dangerous
7 sites we have to address those. Elimination of the crane
8 at Balranald Weir is an issue that we are dealing with. At
9 Burrinjuck we have got a difficult site to manage, and we
10 are looking at some additional facilities at that site to
11 recover any injured personnel.

12
13 We are also trying to protect people that use the
14 river for recreation by excluding them from the weirs by
15 the development of boat barriers.

16
17 We have also got some environmental requirements so
18 that when we do works at weirs we invoke a requirement to
19 create a fishway, so we're developing that as a program.

20
21 That's about it on the works. The photographic
22 examples are there. We have got a system that you could
23 say, well, maybe you can delay the expenditure at a site
24 for a year, but overall we've got a whole suite of works
25 that we've got to maintain, so our timeframe for works is
26 quite long and you can't wait until it fails; you've got to
27 make sure it doesn't fail. Thank you.

28
29 MR IMMARAJ: I would just like to explain some of the
30 prudence of State Water's past expenditure on, for example,
31 Beavers Creek and Hay, and also the capex forecast for 2006
32 onwards for the next three years and some of the works that
33 have been identified here.

34
35 This relates directly to some of the submissions that
36 came in post the last hearing, and that is why we have
37 targeted these particular items. The recommendations from
38 the customers were that State Water Corporation should
39 provide the capex information to paying customers as a
40 matter of urgency. The customer service committees have
41 been provided with the full capex programs in both the
42 valleys - the Murray and the Murrumbidgee. The prudence
43 and efficiency of State Water's actual capex should be
44 subject to performance audit and review by valley
45 stakeholders, especially those customers who are being
46 charged for the relevant budget item, and this is what the
47 review of the capex as well as the opex is looking at, the

1 prudence and efficiency of our expenditure to date.

2
3 The next recommendation related to the capex projects
4 must be clearly identified to users in each valley along
5 with appraisal of cost benefits and beneficiaries, and if
6 this is not provided through CSCs then the IPART
7 independent consultant should consult directly with valley
8 customers. We have provided this information to the CSCs
9 and, as Lindsay indicated, some members of the CSCs have
10 had much more in-depth explanation of why the capex
11 program is required.

12
13 So those were the main ones, and they are the main
14 drivers relating to the costs in the Murray and the
15 Murrumbidgee Valleys, so I would like to leave it there.

16
17 THE CHAIRMAN: We might just have a few questions from
18 the secretariat to you.

19
20 MR SEERY: I might just ask a question on the removal of
21 the wholesale discounts to start with. You noted in your
22 presentation that State Water feels the discounts are
23 cross-subsidised by other river pumpers. I wonder if you
24 could share with us what analysis State Water has
25 undertaken to demonstrate that, indeed, the pumpers do
26 cross-subsidise the irrigation corporations.

27
28 MR SIMONS: Just to go back to the previous 2001
29 determination, which stated that the Murrumbidgee Valley,
30 for example, was at full cost recovery. The determination
31 does say that, by the end of 2004, 100 per cent of costs
32 attributed to users will be recovered in the Murrumbidgee
33 Valley, for example. If you're providing irrigators with
34 substantial discounts, the only way you can then achieve
35 full cost recovery is by inflating the prices of river
36 pumpers.

37
38 MR IMMARAJ: Can I just add a comment there, Michael?
39 The concept of wholesale supplies is also important to
40 understand. The stakeholder is a wholesaler, and the river
41 pumpers and irrigation companies have the same status as
42 wholesale customers. So I think there's a lot of
43 information provided in the Murrumbidgee Irrigation
44 Corporation submission which relates to services that used
45 to be provided by government directly to the retail
46 customers within Murrumbidgee Irrigation.

47

1 State Water has no obligation for providing those
2 retail services to those customers; that is the domain of
3 the Murrumbidgee Irrigation Corporation. Therefore, for
4 us, the costs are really only attributable to the point of
5 offtake, which is on the river. So, for us, the wholesale
6 customer is the river pumper and the wholesale customer is
7 Murrumbidgee Irrigation Corporation.
8
9 So I think it needs to be put in context with regard
10 to whether there should be discounts payable by one group
11 and not by the other.
12
13 So at full cost recovery, the costs have to be borne
14 by one group or the other, and the more the discount is
15 given to one group, the more the cost recovery requirement
16 is placed on the other.
17
18 MR SEERY: The level of discounts that are applied to the
19 various corporations seem to vary widely. Do you know the
20 reasons for those large differences?
21
22 MR IMMARAJ: I think most of it goes back to the
23 privatisation processes that went on over a period of time
24 and the individuals negotiating those processes over the
25 period of time. The cost structures that were put in under
26 the old Department of Land and Water Conservation
27 submissions were the basis on which those levels of
28 subsidies were set.
29
30 MR SEERY: The irrigation corporations claim that they
31 provide you with lots of information which helps
32 State Water reduce its costs of managing the system.
33
34 Can you explain what information is provided to you by
35 the irrigation corporations and how this helps you manage
36 the system and, indeed, whether it reduces your costs?
37
38 MR BECK: Michael, the information that irrigation
39 corporations provide is their forecast order, as do all
40 other irrigators within the valley. So I don't see that
41 they supply us with anything that somebody else doesn't
42 have to supply as part of the whole operational issue.
43
44 When you are releasing water from dams or regulating
45 weirs, you need to have the whole system demand in front of
46 you, time delayed, because obviously if a customer at
47 Balranald places an order, we have to have greater time to

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1 supply that.
2
3 So I don't see that there is anything different that
4 Murrumbidgee supplies from any other customer in the
5 valley. Certainly they are big customers and what they
6 supply is very important to us, but no special information
7 is provided from them in comparison to any other customer.
8
9 MR REID: I'd just like to ask a three-barrelled question, if you
10 like, in relation to the MDBC costs. First of all, what
11 assurance
12 can customers have that the amount on charged
13 of MDBC costs is appropriate; secondly, that the allocation
14 of these costs between different valleys is reasonable;
15 and, third, a little bit about the logic of including in
16 the RAB an amount to cover the MDBC costs and how does
17 the
18 amount proposed to be included in the RAB and the other
19 associated MDBC costs compare with the actual cash flow or
20 cash payment by the State to the MDBC?
21
22 MR IMMARAJ: I'll take the last one first, Colin, if
23 I may. We adopted the regulatory asset base with a slight
24 modification. We have called it the notional regulatory
25 asset base for the Murray Darling Basin Commission and
26 DBBRC up in the north as well. We have calculated what
27 would be a notional regulatory asset base on which
28 State Water could operate on just to give it consistency as
29 a starting point, but also to make it clear that we do want
30 those entities as well that we relate to DBBRC and MDBC to
31 recognise that State Water has moved away from the
32 long-term annuity approach to a regulatory asset base with
33 a three-year forecast.
34
35 As you may be aware, MDBC works off a 100-year asset
36 management program, and that exposes State Water to a
37 considerable risk because of these long-term decisions.
38
39 So we would like those entities to move as well to a
40 notional regulatory asset base, so that's the first step.
41
42 The allocation of costs for valleys. We have allocated the
43 MDBC costs to the Murray predominantly, and as two
44 weirs are currently in a certain schedule of the
45 Murray Darling Basin Commission, namely, Maude and
46 Redbank, there is a small proportion of that allocation to
47 Murrumbidgee, but that is due to be phased out.
48
49 The third point was the level of charges are
50 appropriate. We do have debates with Murray Darling Basin

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1 Commission with regard to its total asset management plan
2 costs for the whole of system. The MDBC operates a system
3 that covers three states and goes as far as the barriers in
4 South Australia. So it is hard to justify at any given
5 point of time whether the decision that has been made for
6 that asset management is in favour of New South Wales.
7 All we can say is it is in favour of the whole system
8 operating for the benefit of all three states.

9
10 All we can say is that the New South Wales component,
11 which is a percentage of the total cost, is in accordance
12 with the agreement and the cost structure for the whole
13 system is an appropriate benefit to all three states. Now,
14 whether that percentage share by New South Wales for opex
15 and capex is to be reviewed, is a decision by all three
16 states.

17
18 MR COX: Can I just come back to the first part of that
19 response. It is not clear to me, Abel, why you need to
20 include the MDBC capital in your RAB rather than just pay
21 them a charge which would no doubt have to service the
22 capital the MDBC has. I can't see why you have to shift
23 over to including your asset base, which means that the
24 charge to the MDBC comes down. I don't see why you need
25 to
26 do that in the first place.

27 MR IMMARAJ: We did consider that option, to have a
28 contractual arrangement with MDBC where we are providing
29 contractual services and we paid for those services.
30 However, we do own those assets. While they are termed
31 MDBC assets, the asset ownership is still vested with State
32 Water so we have to recognise that ownership. Hume Dam,
33 for example, State Water owns 50 per cent of that and
34 Victoria owns the other 50 per cent. With Ewston Weir and
35 Wentworth Weir, we own 100 per cent, so on the one hand we
36 have the ownership accountabilities and the need to return
37 a rate of return on those assets to our shareholders, but
38 on the other hand we are also suppliers of services. Both
39 those options seemed possible and we just adopted the
40 notional RAB, but in the future we would like to move
41 towards a three-year capex forecast for those assets and
42 better decision-making on asset investment in those assets.

43
44 MR COX: I am actually unclear as to how this notional RAB
45 has been calculated. I looked to see if I could find that
46 in your submission last night, and I could not find out
47 what exactly you have done. Can you clarify that?

1
2 MR SIMONS: As a proxy to calculating the notional RAB,
3 what we did was to look at the annuity component of the
4 previous determination to determine what the revenue
5 requirements were under the MDBC component of the total
6 costs and converted that revenue requirement into a
7 notional regulatory asset base.

8
9 MR COX: By discounting it 7 per cent?

10
11 MR SIMONS: Yes.

12
13 MR IMMARAJ: We have a diagram in the submission that
14 shows that.

15
16 THE CHAIRMAN: Can I just indicate for the benefit of
17 other people here that there are a number of assumptions
18 that come into this calculation, including the notion that
19 the WACC is 7 per cent, and at this stage I would like to
20 say that the tribunal wants to consider this issue pretty
21 carefully. I would not like to go further than that at
22 this stage, but I noted the comment at the outset of the
23 presentation that the RAB of 300 is equivalent to the
24 annuity. That is something we want to consider pretty
25 carefully.

26
27 MR REID: State Water, it would appear, has underspent in
28 relation to the amount allowed in the 2001 determination.
29 What has been the impact of that under expenditure in the
30 southern valleys and has that affected services to
31 irrigators?

32
33 MR BECK: It has not affected delivery, for a start.
34 There is nothing that has failed, which is always
35 encouraging. I can't think of a situation where a
36 mechanical/electrical failure caused a non supply in the
37 last ten years. There may have been some reduced supplies
38 because of system operation, but nothing structural that
39 has caused that sort of problem.

40
41 MR IMMARAJ: There have only been delays to some of our
42 capex programs due to under-resourcing but that has not
43 resulted in any failures of supply, non compliance with
44 some regulatory requirements, which we have shown in our
45 future works to be undertaken.

46
47 MR REID: I understand there has been a delay in the

1 release of State Water's 2004/05 financial accounts. Is
2 that delay and associated issues likely to impact on any of
3 the figures in front of us today and will that have any
4 implications going forward?

5
6 MR IMMARAJ: The delay is largely because of Audit Office
7 requirements for clarification on calculation of the
8 regulatory asset base for Fish River water supply, which is one
9 of the entities that we took over on 1 January 2005. Using
10 the Audit Office methodology they came up with a higher
11 regulatory asset base than State Water came up with and
12 that issue needs to be resolved if we are to avoid problems
13 with the Audit Office. That has been a major reason for
14 that delay. However, the International Financial Reporting
15 Standard requirements are being reviewed and we have to
16 demonstrate that we are prepared for that compliance as of
17 31 June this year. We are looking at that issue as well to
18 make sure there are adequate notes in the reports. They
19 will not have any material impact on the submission.

20
21 MR REID: State Water proposes that the entitlements
22 associated with the conveyance licences held by the
23 irrigation corporations should be chargeable. Can you
24 explain in a little bit more detail why you believe that to
25 be the situation?

26
27 MR IMMARAJ: Some of the irrigation corporations have
28 been
29 charged for them and we are continuing to make sure that
30 they are invoiced for those charges in accordance with the
31 previous determination. All conveyance licences are now
32 equivalent to access licences, they are fully tradable,
33 mortgageable, and the DNR advised us they should not be
34 treated any differently to any access licences. We think
35 that they should be included in the total entitlement
36 available in the valley in the calculations.

37 MR REID: Can you remind us of the financial implications
38 of that for customers?

39
40 MR IMMARAJ: The conveyance licences, where they have
41 not
42 been included previously and will now be included, as a
43 result entitlements in the valley will increase because in
44 the past they weren't, so the unit rate equivalent should
45 drop as a result of that. But where they have previously
46 been charged there should not be any difference.

47 THE CHAIRMAN: I will have to intervene to wind it up

1 here. I would like to thank State Water for its
2 presentation and its readiness to respond to our questions.

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1 DEPARTMENT OF NATURAL RESOURCES

2
3 THE CHAIRMAN: I now call on the Department of Natural
4 Resources.

5
6 MR O'NEILL: I would like to thank IPART as well for
7 inviting DNR to come and present at this regional forum. I
8 am Rob O'Neill, Acting Manager of the Water Planning,
9 Policy and Regulation Unit at DNR. I have got with me Mark
10 Painting, who is the Acting RD of Murray-Murrumbidgee,
Rick
11 Rundle, our Principal Policy Analyst, and Matthew Cooper
12 from the Allens Consulting Group who worked on the
13 submission.

14
15 Today I will just run through three major things, just
16 a little tiny bit of background, then I will give an
17 overview of the statewide issues in our submission, then
18 Mark will do the bulk of the presentation on regional
19 specific cost drivers.

20
21 In terms of overview, the statewide hearings in
22 November, I will not reiterate everything covered there but
23 I thought it was useful, though, to try to expand on a
24 couple of the major issues we talked about there, then hand
25 over to Mark. Mark will cover a detailed breakdown of the
26 historical activities that are in the submission and he
27 will also cover a detailed breakdown of the forecast
28 activities post '06 that are driving the costs in our
29 submission.

30
31 In terms of a statewide overview of the major issues,
32 there are a few different items I would like to cover. The
33 first one is DNR's proposed cost recovery. By way of
34 numbers I thought it was useful - I want to value add to
35 the presentation done in late last year, not just reiterate
36 everything, so I will try and explain from a different
37 angle the cost recovery mechanisms that we are talking
38 about.

39
40 To give you some numbers, DNR's 05/06 budget is \$423m.
41 These are the latest figures that we got from finance, so
42 we are assured they are correct. Of that, we have excluded
43 a number of items - all of the land use, vegetation and
44 soil activities, the coastal and estuaries program; and we
45 excluded the DG and all his support staff from the cost.
46 That comes down to what we call the rivers and groundwater
47 program, which is \$134m.

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1
2 Then we went through another stage of exclusions. We
3 excluded all of the things that we are funding grants for
4 separately, NHT for salinity management, Great Artesian
5 Basin for cap and pipe bores; also a lot of funding from
6 the Commonwealth Government through the Australian
7 Government water fund for wetlands recovery. We have
8 excluded DBBRC and MDBC relevant costs, WRM activities
9 carried out by CMAs, and the water consent transactions.
10 That breaks down to what we are calling the WRM activities,
11 \$53m.

12
13 If we look in a bit more detail, going down to the
14 \$53m level, the WRM activities, we have another round of
15 exclusions we go through, which is our framework for cost
16 recovery that is outlined in the submission. First of all,
17 we looked at activities undertaken for the Government, so
18 we excluded ministerial and parliamentary services, we
19 looked at legacy items, which is dealing with past impacts.
20 We then said, of the remaining activities, a proportion of
21 those will be attributable to users and a proportion of
22 those attributable again to the environment. We based this
23 proportion on analysis of what we are calling the minimum
24 standards and, based on that, we decided on a user share.

25
26 Our for basic minimum standard that we are talking about
27 as a water sharing plan, we assume that is our minimum
28 standard, so for items that were in excess of the minimum
29 standard, funding for example for wetlands recovery
30 or the LMI, which are considered over and above water
31 sharing plans, is why they are payable by government.
32 Everything else we are attributing to users based on our
33 minimum standard. The details of each of the 60 activities
34 and the cost recovery percentage are in our submission in
35 appendix 3.

36
37 All of this breaks down to what equates to in the end
38 is a cost weighted average of approximately 85 per cent of
39 the \$53m, which is \$45. We are calling that full cost
40 recovery, \$45m, which is effectively saying 15 per cent of
41 the WRM costs are not attributable to users.

42
43 I guess another way of saying that is that it is some
44 sort of WRM subsidy from our perspective. This subsidy
45 will be the subject of the IPART determination by looking
46 at our recoverable percentages and also a function of the
47 price path set by IPART.

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1
2 Just to give you some more numbers to try to explain
3 that a bit more clearly, I have also included some
4 historical figures. I will do a similar breakdown. To
5 look at the average historical cost for 01/02 to 04/05,
6 about \$ 43m. I have simplified these numbers to make it
7 easier to demonstrate. The attributable costs from there,
8 using the 65 per cent weighted average cost recovery, is
9 about \$28m, the notional revenue that we would collect
10 based on the prices set by IPART for that period and the
11 average use figure, not based on the actual use figures for
12 that period, come in about \$17m, which represents about 39
13 per cent of the historical WRM cost of \$43m.
14
15 Effectively, we are saying that that comes in as a WRM
16 subsidy of \$11m, full cost recovery over that period would
17 be \$8m, notional revenue \$17m.
18
19 I just want to cover three of the major issues that we
20 are proposing in our submission as well. The first one is
21 the simplified tariff structure; the second one is the
22 removal of the discounts for the irrigation corporations
23 and districts; and the third is the removal of the licence
24 security premiums. With the simplified tariff structure,
25 again it is important to point out here that DNR and State
26 Water are now separate. We can actually separate out our
27 WRM costs, and WRM does two functions, it protects the
28 entitlements but it also protects the environmental
29 requirements and the minimum standards, as I indicated
30 before.
31
32 So what we are proposing is that WRM costs are a fixed
33 cost effectively that should be based on entitlement. We
34 do recognise that costs vary between water sources and
35 between valleys. We are proposing in our submission that
36 there may be potential for grouping of charges in a
37 north-south direction for reg rivers and an east-west
38 direction for unreg, meaning coastal versus inland, and
39 some sort of consideration of the level of management for
40 groundwater systems.
41
42 We also recognise that from year to year the costs
43 will vary depending on the stage of water resource
44 management that we are up to, whether development or
45 implementation of our water sharing plans, and what we are
46 stating is that WRM is not a function of water delivered,
47 it is not a function of a licence class or security and

1 user efficiency should be driven by the tradability of
2 savings, the market mechanisms put in place.
3
4 The second major issue is the removal of security
5 premiums. Again we are proposing to remove the security
6 premiums because WRM is now separated from delivery
7 charges. We are stating, as I said before, that
8 effectively WRM is not a function of security of supply or
9 reliability. The unit cost of monitoring and managing
10 entitlements is basically fixed and the costs of delivery
11 of water is driven by infrastructure, so it is an issue
12 with State Water as covered in their presentation.
13
14 The third major issue, and final one that I will talk
15 about, is the removal of the discounts for irrigation
16 corporations and districts. We are proposing to remove
17 them. The history there is that the discounts were
18 originally granted for metering tasks undertaken by the
19 ICDs. DNR, as I said, is now separated from State Water,
20 so we assert that DNR is no longer responsible for metering
21 and water delivery and therefore the discounts should be
22 removed. As State Water said, removal of discounts will
23 result in increased charges for the ICDs and reduced
24 charges for other users in valleys but no net change for
25 DNR effectively.
26
27 Discounts could be replaced by some sort of
28 appropriate fee for service. That fee for service will
29 have to clearly define the services provided and the
30 quality of the data, and the outcomes will have to be
31 specified and, finally, there will have to be some sort of
32 agreement between DNR and the ICDs on the level of benefit
33 provided to DNR. We see this as a negotiation that needs
34 to occur after this process.
35
36 So, without further ado. I introduce Mark Painting,
37 who will go through a lot of detail on the regional
38 specific cost drivers, thank you.
39
40 MR PAINTING: Thank you, rob, and thank you to the
41 tribunal, and welcome guests and stakeholders, most of
42 whom
43 I think I know. For those I don't, I am Acting Regional
44 Director in the Murray-Murrumbidgee.
45
46 I basically want to talk about the objective I have
47 today of providing a bit of an overview of some issues in
48 the Murray-Murrumbidgee for pricing and implications on
49 our

1 activities in the region, I want to specifically identify
2 some of the issues we have talked about with the MDBC, I
3 want to hear some of the other presentations as well as to
4 get some perspective from the tribunal on some of the
5 issues raised, and also some feedback from the users
6 through the other presentations on how in this region our
7 activities over the next couple of years will impact.
8
9 I will give an overview of the region and a profile -
10 that will not be anything too new to most people - and I
11 will talk about what has happened in WRM in our valleys in
12 the last few years and where we see things changing from
13 next year forward.
14
15 Basically the region covers the major valleys, the
16 Murray and Murrumbidgee, including the Lower Darling
17 system. Of course, that system is a regulated system.
18 Collectively over 5,000 GLs of water are extracted in this
19 region in those two regulated valleys alone, so it makes it
20 about 80 per cent of the extraction of surface water in New
21 South Wales.
22
23 We also have 44 unregulated subcatchments in the
24 region, about 250 gauging sites in those water service
25 systems, we administer about 7,000 licences in total, and
26 that includes the eight groundwater systems, and of course
27 we have four major irrigation corporations. The general
28 population is around the 300,000 mark over 38 local
29 government areas, and included in the region, both valleys,
30 are some significant sites of ecological and cultural
31 significance, and that area includes ten indigenous
32 nations.
33
34 The Murrumbidgee Darling Basin Commission is fairly
35 topical down here, particularly in the Murray Valley.
36 Certainly it is unique to mostly the Murray-Murrumbidgee,
37 especially the Murray. New South Wales shares the water of
38 the Murrumbidgee and Darling with SA and Victoria. The
39 MDBC is made up of the operating arm - certainly from an
40 operation point of view, State Water will cover that - it
41 includes regional programs such as a natural resource
42 management arm, we do water quality, hydrographics, some
43 salinity inspections and river management. Those aspects
44 are funded to the regions so are not included in the
45 submission because they are picked up in the government
46 contribution.
47

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1 As a general rule, River Murray Water costs are
2 applied through the State Water Corporation and DNR picks
3 up the national resource costs.
4
5 The total, to give a bit of a perspective on the
6 Commission costs, for the current financial year the total
7 New South Wales Government contribution was about \$27m.
8 Coincidentally, about \$23m of that was actually returned to
9 New South Wales, combined, to State Water and the
10 department, but there is no correlation between those, it
11 was purely coincidental. Based on the previous year's
12 actuals, the total Commission expenditure of \$104m included
13 a \$33.2 of national resource management cost. The New
14 South Wales share of that was round about \$8m - the New
15 South Wales Government paid that - and of course not all of
16 that was water resource management. That was the total
17 cost that is then applied to the DNR system over
18 appropriate valleys.
19
20 Going back over the last couple of years, since the
21 last determination our activity has been predominantly
22 planning, development of water sharing plans, and that
23 included the support provided to committees, a number of
24 river management and groundwater committees. With unreg
25 systems we saw the introduction of the Water Management
26 Act to replace the old Water Act, a lot of work is still being
27 done there, and in that period there was severe drought
28 which led to a lot of work in our monitoring systems.
29
30 The work in administration, administering those 7,000
31 licences, is included on the next overhead. That is
32 ongoing work and we don't see much change over the next
33 few years as that will continue.
34
35 The support provided to the committees in the last few
36 years, a lot of that was technical advice. We had a number
37 of committees operating in the region. Most of that work
38 is finished. We are moving to implementation phases of the
39 water management plans. The macro plan process for
40 unregulated systems and groundwater is continuing. Of
41 course, the ongoing work in the assessment of water
42 availability is something that will continue as well.
43
44 The support provided in the past to the committees is
45 that technical support level and again it was mainly about
46 the support provided in the consultation process in
47 developing plans. That was the last few years. Now we are

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1 at the present and as we move forward I will give a quick
2 overview of where we are with the staff resources available
3 to the region in DNR: A total establishment of 178,
4 obviously not all of them on deck at the moment - about
5 155. Even if we are lucky and get away with some
6 recruitment, that is not likely to exceed about 160 over
7 the next few years.
8
9 We consider that about two thirds of that resource are
10 involved in water resource management. After excluding
11 projects that are already funded through various sources,
12 including the money back from the MDBC, any other areas
13 that are already met on a fee for service are excluded.
14 Basically not included in that staff number in our region
15 is an analytical services laboratory. We have a few of
16 those people based in Leeton, but the majority are in
17 Arncliffe in Sydney, and they are spread over all of the
18 state. So, when it comes down to it, it is basically 60
19 EFTs in the whole area that we are seeking recovery of
20 costs for water resource management. Based on the previous
21 determination, or the last couple of years, it is basically
22 an increase of about three EFTs based on the 04/05 levels.
23
24 The sorts of things we think will drive our work in
25 the next few years: we are moving out of a planning phase
26 and into an implementation phase, an ongoing transition
27 from the Water Act to the Water Management Act, including
28 the reporting for the water management plans, monitoring
29 for the catchment plans, and of course we have already
30 talked about the national water initiative as a key driver
31 for a lot of the work we will be doing.
32
33 To meet those commitments, some of the major
34 priorities in the region over the next couple of years will
35 be the continual implementation of the water sharing plans,
36 we need to finalise and implement the macro plans in unreg
37 catchments, continual implementation of the Water
38 Management Act, and the big challenge is the conversion of
39 licences to water access licences with property rights. We
40 need to do some work on our monitoring regime in the
41 groundwater areas and we need to get meters installed to
42 get a metering program in unreg catchments. Currently our
43 groundwater coverage for the area is well into 90 per cent
44 in groundwater, but single per cent figures in unreg
45 systems. We need to get meters in unreg systems. We need
46 to have a think about our monitoring program in the
47 groundwater area.

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1
2 Where appropriate we will be doing some work involving
3 implementing some structural adjustment processes. The
4 groundwater management systems, the Lower Murray, Lower
5 Murrumbidgee, there is work going on there. We need to
6 work on some steps to facilitate water trade. That is
7 certainly a big driver. A rather new activity is the
8 recovery of water for the environment, and related to that
9 is developing some rules and processes to manage that more
10 effectively, and that involves working out the timing to
11 get the best environmental return on that environmental
12 water.
13
14 We have already talked briefly that the department
15 introduced a new costing activity structure. That was
16 certainly very recent. We are trying to line this up. The
17 four or five that I think we will change, or the most
18 significant ones in our area, are surface water
19 information, and obviously that includes our gauging
20 network, our total number has not changed, but a few years
21 ago these sites basically measured time and flow and that
22 was about it. Now there is a whole range of information
23 parameters that accompany each site and we are picking up
24 turbidity, salinity, a whole range of things. Resources
25 are still the same, we are coping with that, because the
26 technology is better, for example, telemetry. And with the
27 unreg, as we push the water sharing plans, implementation
28 in unreg systems, we think that might have an impact there.
29
30 With groundwater information, we need to get a better
31 handle on our groundwater resource - a minor impact, but we
32 think some changes there. The water modelling and impact -
33 there was some significant cost in there. We only had one
34 EFT in each valley under that area. I suspect the costs in
35 this include components of the basin salinity management
36 strategy. This is where we see our largest increases.
37 Basically it covers all the plans we have, including the
38 review period, the groundwater plans and the macro plan
39 areas. Some of those we had generally thought they would
40 be pretty straightforward, some of the unreg systems, but
41 it is becoming clear that a few of those systems will
42 require some significant management. Of course, each plan
43 has commitments and reporting that goes with it.
44
45 We are actually expecting a reduction in the planning
46 areas, we are moving to an implementation phase, so no
47 surprises there, but we still need some work in responding

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1 to blue green algae. In the last few years that has been
2 much more than we would like to have mapped with drought
3 and low flows in the Lower Darling area.

4
5 I have already said we don't see much change happening
6 in the administration of licences and so forth. It is an
7 ongoing activity. Consent transactions is processing
8 transfers.

9
10 I took an opportunity to identify a few issues that I
11 guess in a Regional Director capacity I would like to put
12 on the table for our organisation as well as for others,
13 maybe even for some future consideration of the tribunal.
14 The main one, of course, is environmental water, and
15 whether that it is a proper entitlement. Obviously State
16 Water quite rightly expects to recoup the cost of storing
17 and delivering that water. I don't think a lot of thought
18 has been given at this stage, because there's not much of
19 it yet, but as environmental water has an allocation, I
20 don't think there's much thought to who recovers that cost,
21 or who pays that.

22
23 Now, obviously at one extreme users will say, "Well,
24 that's obviously for the benefit of the environment, so
25 it's a government contribution." At another extreme,
26 someone will say, "It's only happened because of extraction
27 and existing things that have happened. Therefore, it's an
28 impact on users and spread that way." So I guess that's
29 just on the table for the future.

30
31 There is the issue down the track of whether any
32 further thought might be given to impacts on the system for
33 non-irrigation, especially in the Murray where the
34 commercial and recreation use far exceeds any other system
35 in New South Wales.

36
37 There's no doubt that we need to do some work in the
38 future and work with State Water, customer service
39 committees, and so forth, on improving our business
40 relationships and have some more clarity about the work we
41 do for and with each other, and we need to do some work
42 internally on how we clearly identify costs to valleys and
43 work internally as well. So they are, I guess, a few of my
44 thoughts for the future.

45
46 Basically, in summary, in the Murray-Murrumbidgee, as
47 we go through those areas of increased activity, again we

1 see the recoveries of costs, what translates to about
2 three EFTs due to the expansion of the work under the
3 national water initiative.

4
5 I guess that's it for me. I'm happy to talk about a
6 few more of those specifics later with questions that are
7 applicable directly to the region. Thank you.

8
9 THE CHAIRMAN: I ask the secretariat for any questions.

10
11 MR REID: There has been some recent publicity with
12 respect to interstate trade
13 and the allegation has been made
14 that in some ways New South Wales stands in the way
15 of greater interstate trade as well as the Living Murray's
16 interest in allocations to the environment is concerned.
17 I just wonder if you can clarify some of the issues
18 associated with that - the impact on the amount of water
19 that will be available to irrigators and how that may
20 impact upon this determination.

21
22 MR PAINTING: Thank you. Certainly one of the major
23 issues with the whole Living Murray and the recovery of
24 water for the environment that has been very clear at all
25 levels of government is that water recovered is not to come
26 from existing irrigation entitlements.

27
28 Some of the major investments in water recovery having
29 included 150 million, or thereabouts, for the Living Murray
30 and 350 for recovery of the rehabilitation of the Snowy,
31 the environmental flows to the Snowy. The costs associated
32 with recovering that water are clearly identified as not
33 included for recovery in pricing. So I don't see that
34 there's likely to be an impact on availability because of
35 those particular projects, anyway.

36
37 MR REID: The newspaper reports have highlighted
38 two issues: the issue of property rights and the issue of
39 tagging. Can you just clarify what differences exist
40 between New South Wales and the other states on those
41 particular matters?

42
43 MR PAINTING: That is basically more of a central policy
44 issue rather than a regional one, but I'm happy to comment,
45 having been in the Murray Valley for some time.

46
47 As we move to the implementation of the new

1 Water Management Act, we think that what will become a
2 property right in New South Wales will be similar to the
3 existing Victorian system. So we actually think that is a
4 move in the right direction - certainly the national water
5 initiative is supporting that type of move. The second
6 part of your question was with asset tagging?
7

8 MR REID: Yes, that's right.
9

10 MR PAINTING: That is mainly in an attempt to try to
11 facilitate water transfer, basically, because there has
12 been some reluctance in some areas to do that, obviously
13 because there is a large number of fixed costs associated
14 with water. There are concerns that as water is moving out
15 of areas, particularly in the irrigation corporations, it
16 is a business risk to corporations, basically. Tagging was
17 seen as a means of, I guess, facilitating trade that would
18 see money eventually come back to where the water was
19 managed.
20

21 MR SEERY: Your submission proposes moving away from
22 the two-part tariff to a fixed charge per unit of entitlement.
23 This proposal is a significant change from the direction
24 that the department had previously been heading in with the
25 establishment of a two-part tariff, and, if I recall
26 correctly, the department was a little bit slow in
27 moving away from the current area-based charges.
28 Indeed, a number of representations have been made to the
29 tribunal complaining that the customers or users have
30 installed meters for the benefit of taking up this two-part
31 tariff.
32

33 I guess there are two questions with your proposed
34 uniform per unit of entitlement charge. The first is what
35 actions have the department taken to manage the
36 expectations of the users in regard to WRM costs, in
37 particular in relation to the fact that users in a number
38 of areas - perhaps not in the Murray-Murrumbidgee area, but
39 certainly in a number of other areas - have not had
40 allocations of water, and there's a concern that without
41 that water being allocated these users are being asked to
42 make a considerable contribution to the operations of the
43 department? I guess actually that encompasses the two
44 issues I have.
45

46 MR O'NEILL: To start with, we have to recognise that WRM
47 is separated now from State Water. So DNR's assertion is

1 that WRM is not a function of usage, it is a fixed cost.
2 If anything, you could argue in dry times it actually
3 increases.
4

5 Now, we do recognise that there is some variation from
6 year to year to recognise climatic variability, but
7 certainly, if anything, it is a reciprocal relationship
8 between dry times and wet times.
9

10 MR RUNDLE: Basically, we see setting the tariff on the
11 basis of cost reflectivity, and WRM costs are predominantly
12 fixed and actually rise - tend to rise - in drought
13 conditions.
14

15 We understand that there may be some concerns with
16 certain users who are obviously going to get bills when
17 their allocation is very low, but it is not really the task
18 of DNR to consider that issue so much as the actual basis
19 of cost recovery.
20

21 I think, also, we have seen that water resource
22 management charges and bulk water charges generally don't
23 really serve as a demand management tool at all.
24 Basically, irrespective of what the level of charges are,
25 consumption tends to remain pretty static. Therefore, we
26 don't see it as being an appropriate sort of mechanism to
27 use in the circumstances.
28

29 MR REID: Whilst you have indicated that in some valleys
30 you're only looking for an additional three full-time
31 equivalent staff, the overall increase proposed in the
32 costs to be allocated to irrigators is a very significant
33 increase. I'm just wondering if you can indicate to us
34 your ability to gear up, if you like, to deliver the
35 program around which those costs are billed?
36

37 MR RUNDLE: Sorry, can you repeat that again?
38

39 MR REID: Whilst you have indicated in the slides that you
40 are only looking at an increase of three staff for the
41 southern areas, the total dollar increase in costs proposed
42 to be imposed upon water users is much more significant
43 than would be indicated just simply by the addition of
44 three full-time equivalent staff - I'm talking about
45 state-wide here.
46

47 My question is, given that very significant increase

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1 in costs, do you have the capacity to deliver the services
2 associated with that increase in costs?

3
4 MR O'NEILL: I'll start with an answer on that. I think
5 there are two components to how DNR provides its WRM
6 activities: there's a head office component, which is
7 approximately 50 staff, and then there's a regional
8 component in each region.

9
10 From a regional point of view, I guess it is the
11 region's responsibility to deliver the types of things that
12 Mark has outlined here. From a head office point of view,
13 we can say that we continually shuffle our resources to
14 meet the demands of the priority work areas on an ongoing
15 basis, and without any physical change of location, as much
16 as it is an unsettling thing to do from time to time, it is
17 not a particularly difficult thing to do.

18
19 In terms of regional issues in allocating resources,
20 would you like to expand on that, Mark?

21
22 MR PAINTING: Certainly in terms of those relatively small
23 numbers in EFT terms, there is a capacity to move our
24 resource within the region. If we're not able to increase
25 the total staff resource, we can certainly move within
26 those limits.

27
28 What you might be referring to is how those EFT
29 numbers translate into a number of costs, and I guess I
30 can't offer much more value on that side because that was
31 obviously put together by the central project team on the
32 overall costing side. But certainly we provided the EFT
33 details and, from a regional point of view at least, in
34 terms of gearing up with those EFT resources I'm quite
35 confident.

36
37 MR RUNDLE: The EFTs are three per region - I think there
38 are 23 total on a state-wide basis - and that represents an
39 increase over the 03/04 levels to 06/07, that two-year
40 period. Basically, there was a dip in 04/05.

41
42 What we're saying is from 06/07 onwards we'll be
43 getting back to relatively normal levels, and within that
44 it will be a challenge for those extra EFTs to be able to
45 meet those new activity levels because, in fact, we ideally
46 would get more than that. We need a lot more EFTs, but
47 that's the limitations we have got. We have got budgetary

1 constraints.

2
3 MR REID: At the Sydney hearing the Irrigators Council
4 queried or questioned, if you like, the costs that DNR is
5 attributing to the national water initiative. You have
6 outlined a number of activities that have been undertaken
7 here in response to the national water initiative. I'm
8 just wondering whether you've had further discussions with
9 the Irrigators Council on those activities and the
10 additional costs associated with the national water
11 initiative and whether you have been able to reconcile your
12 two positions?

13
14 MR O'NEILL: Doug Miell is here today. I'm not sure if he
15 is going to cover that issue. I personally haven't been
16 privy to that discussion. I apologise for that.

17
18 MR MIELL: The answer to that is no.

19
20 THE CHAIRMAN: I think we might end it at this point.
21 I would like to thank the representatives from the
22 Department of Natural Resources for their presentation. We
23 will have a cup of tea and resume again in about quarter of
24 an hour.

25
26 SHORT ADJOURNMENT

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1 MURRAY IRRIGATION

2
3 MS McLEOD: Good morning, I am Jennie McLeod, I'm the
4 Policy and Communication Manager with Murray Irrigation
5 based in Deniliquin, and I would like to thank you for the
6 opportunity to speak to you today.

7
8 I have with me Gordon Ball, who is a Murray Irrigation
9 director, and he is also a member of the Customer Service
10 Committee South. Also with us today is Jeff Washusen from
11 Marsden Jacobs Associates, who has been giving us some
12 assistance with this inquiry, and Jeff will just comment on
13 my last point.

14
15 Just in terms of introductory comments, this
16 determination by IPART is pivotal in terms of impacts on
17 water uses. It is also pivotal in terms of the financial
18 viability of State Water and, having listened to the
19 presentations this morning and having read the submissions
20 between now and the end of March when you are planning to
21 provide your draft report, there is an enormous amount of
22 work to do in terms of drilling down into actual costs and
23 efficient costs.

24
25 We have previously written to IPART expressing our
26 concerns about the lack of concrete price information and
27 the lack of State Water financial accounts, and I can only
28 encourage you to ensure that water users have access to
29 this information so we can provide you with detailed and
30 constructive comments on the costs to help this
31 determination because the ramifications of your decisions
32 are critical.

33
34 First of all, we do support a financially viable State
35 Water as an organisation that discharges its obligations it
36 has to legally and to deliver services. The issue there is
37 the efficient operation of the business and that is what I
38 think we need to focus on.

39
40 Murray Irrigation also supports irrigators paying a
41 share of the efficient costs of water supply. We don't
42 necessarily agree with the previous water user shares that
43 IPART has come up with and there are major issues in terms
44 of drivers for costs and costs to provide services to water
45 users versus costs that are driven by a community
46 expectation of standards.

47

1 Looking at past State Water reports, looking at the
2 conclusions from the work that was done by Marsden Jacob &
3 Cardno, it would appear that the costs exceed the services
4 provided to the water sector. We have some major
5 questions, primarily about the last presentation from DNR,
6 about what proportion of DNR's costs should water users
7 actually be paying. We have had an very top down
8 presentation. Perhaps we should look at a more bottom up
9 presentation.

10
11 The last introductory comment is really to reiterate
12 my first comment, that the views of IPART and its
13 independence and rigorous analysis are crucial and we
14 implore you as water users to exert your independence.

15
16 In terms of the key issues, and this presentation is
17 relatively high level, we have got eight key issues that I
18 will provide brief comments on. The first is the absence
19 of cost information. The second is the lack of
20 justification for improved services, or the outcomes that
21 will result from the increased costs that are being sought
22 by State Water and DNR, and the third point is the very
23 significant impacts of the proposed price increases on
24 Murray Irrigation and its shareholder customers. The
25 fourth area is MDBC costs. The fifth is wholesale
26 discounts; the regulatory asset base; some brief comments
27 on cost sharing; and Jeff will comment about the weighted
28 average cost to capital.

29
30 In terms of cost information, in the absence of detailed
31 and verified cost information we are really asking the
32 question, are the costs efficient costs? We have not got
33 enough information about detailed costs to be able to give
34 our opinion and our considered view, and to use our own
35 cost information, as to whether they are efficient costs.
36 I have mentioned State Water's accounts haven't been
37 released. It is very difficult without valley-based cost
38 and operating expenditure by activity to really provide
39 you with good comments and Gordon Ball, a member of our
40 customer service committee, will comment that the last capital
41 and opex capital and operating expenditure budget and
42 actual expenditure that the service committee was given is
43 June 2003. That is the last set of detailed accounts Gordon
44 has been able to provide me. Some members may have
45 additional information, it is considered commercial in
46 confidence, so we think that is a limitation.

47

1 This statement applies to both State Water and to DNR,
2 where we have had a very top down - there is really nothing
3 very much about what money they are spending in each
4 valley, what it is being spent on and what the outcomes are
5 or services provided.
6
7 In relation to MDBC, we need State Water's costs
8 separate from State Water Murray costs that are not State
9 Water Murray costs being done for River Murray Water or the
10 MDBC. The same applies to DNR costs that are subsequently
11 recovered through MDBC.
12
13 We need much better information. The irrigation
14 corporations can provide you with some comparisons of
15 providing some services which might be useful once we get
16 this more detailed information, and an example is
17 hydrometric services, which the irrigation corporations all
18 use. The hydrometric services are put out to public tender
19 and our cost per site is \$4,649, that includes both the
20 data collection and also the information management of that
21 data. We think State Water and DNR should be looking at
22 what are the outcomes they want to receive and where can
23 they look to have their services contested rather than
24 assume that they will just deliver them as an organisation.
25
26 The next issue is justification for increases in
27 costs. At the last determination, the Murray was
28 supposedly at full cost recovery based on the basket of
29 costs and the information that was provided to IPART. You
30 will see that the price increases proposed in the Murray
31 are to increase substantially. We question how can this be
32 justified. How will the services to water users be
33 improved as a result of those price increases?
34
35 I think we are getting into an argument there about
36 cost sharing. Just reading through the submissions of
37 State Water and DNR, you get the strong impression that
38 they are acting as monopolies and looking for increases,
39 they have increased their costs and pass them all on to
40 water users - new offices, more staff, higher salaries,
41 because they can. They can send water users a bill. We
42 feel very exposed by that and I think this falls on IPART
43 to really look at the costs, the services and the outcomes.
44 For example, with DNR, they talked about the extra costs
45 and I don't think they clearly articulated what was the
46 service they would provide or what was even going to be the
47 outcome for New South Wales.

1
2 The conclusion from the work done by the consultants
3 last year was that the allowance provided by the IPART
4 determination was actually more than State Water's actual
5 costs, so the key issue is justification for the cost
6 increase. We are looking for you to make sure we don't
7 institutionalise monopoly behaviour. That is a key role
8 for IPART.
9
10 The next issue is the price rises will have very
11 significant impacts on Murray Irrigation and the price
12 impacts arise because of the removal of the bulk discount,
13 the very significant increase in Murray costs, largely
14 driven I agree by MDBC cost drivers, the change from a
15 fixed collection charge to a greater proportion of a
16 variable charge being collected. As an example of the
17 price increases - and these were included in our submission
18 - in a year when Murray Irrigation gets 75 per cent of water
19 entitlement, the Government charge in this year's pricing
20 would be 27 per cent of our costs. Under the proposal put
21 forward by DNR and State Water it would increase the
22 Government charge to 48 per cent of our costs in 2008/89,
23 with price increases of more than 200 per cent.
24
25 The ramifications for Murray Irrigation are quite
26 significant in terms of whether or not this price increase
27 is going to have implications for the actual amount of
28 water that is used within Murray Irrigation and whether it
29 is actually traded out, potentially, to another state under
30 interstate trade. We are talking about monopolies passing
31 on their costs. Murray Irrigation is also a monopoly. We
32 have to pass on the State Water costs but we are under
33 intense pressure by our shareholders to be as efficient as
34 possible and try to minimise our costs. Our water users
35 can't pass on their costs, they are operating in
36 competitive markets where they can't, their input costs go
37 up and they can't pass it on into the marketplace. They
38 are under relentless pressure to perform as irrigators in
39 the agricultural markets to survive. They have to continue
40 to be efficient and the price impacts that are proposed are
41 going to make that task even more difficult.
42
43 It is really difficult to read this next slide, but
44 this scale is Murray Irrigation's bulk bill, this is last
45 year's and this year's determination, and this will be
46 under 08/09 under different amounts of water diverted, so
47 the key point is that the significant impact as a result of

1 the changes to the structure of the determination and the
2 increase in recovery and increase in MDBC costs, that is
3 the key point, the point I made earlier about the
4 significance of this determination. They are the same as
5 what is in our submission, those figures.

6
7 The next area is MDBC costs and Deborah Kerr will
8 comment about this area later. It is an area that has to
9 be investigated by IPART. I have tried to look through
10 what proportion of our costs MDBC are and it appears that
11 they are about 75 per cent of forecast operating costs and
12 80 to 90 per cent of forecast capital costs. MDBC costs
13 are a very high proportion of Murray Water resource
14 management costs, although I am quite confused after
15 listening to Rob's presentation as to what, for the \$8m
16 they have got for water resource management in the Murray,
17 whether that includes or excludes MDBC costs. I think we
18 need more information there.

19
20 It is an area of important public policy. MDBC costs
21 have been increasing rapidly since 2001, both in the River
22 Murray Water budget area and the DNR budget area. It is
23 interesting that MDBC's annual report for 04/05 didn't
24 actually say what their budget was and didn't say what
25 River Murray's budget was. We have to look to the previous
26 annual reports.

27
28 Key points about MDBC costs: Its activities are not
29 subject to competition. IPART has no role in telling MDBC
30 what their costs will be. I suppose that is a difficult
31 issue for this determination, but it is a monopoly, it is
32 having very significant impacts on us and I think you need
33 to have some judgments about whether they are efficient
34 costs or whether, if they are inefficient costs and the
35 costs are caused by government institutional structures,
36 why should the irrigators have to pay for them? We have
37 this very circular arrangement with MDBC costs where their
38 partner in government approves the budget and to a large
39 extent cause the costs in River Murray Water. They report
40 in last year's financial report that 84 per cent of their
41 expenditure was actually paid to state authorities, so
42 where the incentives are to create more efficiency and to
43 really consider outcomes I am not exactly sure.

44
45 The next comment, and I know a little bit about what
46 happens at MDBC and State Water, I have relied on publicly
47 available information and information in the submissions,

1 but I think it is impossible to work out what water users
2 are actually paying for in terms of MDBC costs. I refer to
3 both River Murray Water and the national resource
4 management costs. The Living Murray I think just clouds
5 the issue. An example is in the Living Murray there is a
6 program called Works and Measures where \$150m has been
7 allocated by government. A component of the Works and
8 Measures is fish passage.

9
10 The proponent is the Murray-Darling Basin Commission.
11 If a large proportion of the work is still being done
12 through River Murray Water, are those costs part of what
13 every water user pays or are they excluded? Are we only
14 paying 50 per cent of this \$150m that most irrigators think
15 governments have allocated? Is a proportion of that being
16 recovered? I might be wrong. Maybe we are not paying for
17 it, but you can't work it out.

18
19 Another example is easements between Hume and
20 Yarrawonga. Hume Dam developed a crack so they had to
21 release a whole lot of water, so they flooded out people
22 downstream for dam safety reasons, and that was nearly
23 10 years ago. They're still working to develop a
24 negotiation package to pay compensation - not compensation
25 to people, but to purchase easements which gives them the
26 right to operate the channel. They are not actually
27 talking about operating at a high level, they are actually
28 just talking about operating it at the current level. Now,
29 that is a program. It is in works and measures. It is
30 actually being done by River Murray Water. So are
31 irrigators paying for all of that or aren't they paying for
32 all of that? You just can't work it out.

33
34 I have mentioned efficiency. I would argue that they
35 are not efficient costs and cannot be because of their
36 institutional structure.

37
38 The next point, which is relevant, is the sharing of
39 MDBC costs between states. The cost-sharing formulas are
40 described in State Water's submissions and they are broadly
41 based on volume with a premium for security for
42 South Australia. Now, I would argue that that leads to
43 New South Wales paying a greater share of MDBC costs.

44
45 If you actually look at cost drivers, and if you were
46 to look at MDBC costs in terms of cost reflectivity, all
47 the costs aren't related to volume. There are a whole lot

1 of other drivers - for example, structures. There is an
2 enormous number of structures in South Australia with a
3 very heavily regulated system not related to the volume
4 that South Australia extract.
5
6 When you compare Murray prices per megalitre with the
7 rest of New South Wales, if volume was the driver, they
8 should be lower because the volume in the Murray, when you
9 consider New South Wales, Victoria and South Australia, is
10 much higher, just like the unit price in the Murrumbidgee
11 is lower than, say, the Gwydir. But we have these other
12 drivers that relate to structures and they relate to
13 community standards, and it has a flow-on impact on the
14 price that New South Wales Murray users pay.
15
16 The next issue is once New South Wales gets its costs
17 that it needs to contribute to, how are those costs shared
18 between valleys in New South Wales? There have been some
19 prior determinations made through the IPART process.
20 I suppose the question I ask is whether the MDBC and its
21 integrated resource management delivers benefits to
22 New South Wales that are wider than just water users. Many
23 of the drivers of costs at an MDBC level are actually
24 changing community standards, so I think there needs to be
25 a re-evaluation of what proportion of those are paid by
26 New South Wales Murray, what proportion are paid by other
27 irrigators and what proportion are paid by New South Wales
28 government on behalf of the people of New South Wales.
29
30 Wholesale discounts. We've heard State Water and DNR
31 say there's no rational reason for them. We say there are
32 a whole lot of rational reasons for bulk discounts. There
33 are issues like accuracy of diversion. There are things
34 that we do that State Water don't have to do and DNR don't
35 have to do because we do them, which means that their costs
36 should be less. Their billing and metering and water
37 account management: if they only had two irrigation
38 corporations to deal with, they wouldn't need the
39 sophisticated systems they have had to develop because
40 you'd be able to do it with an Excel spreadsheet.
41
42 So because we exist, many of the things that they do
43 actually aren't all that relevant to us as an organisation,
44 or could be done more simply and more cost effectively if
45 there were only irrigation corporations. But there aren't.
46 There are all these other little river pumpers and
47 diverters that need these more sophisticated

1 systems. These comments here are about DNR and
2 State Water.
3
4 In terms of licence compliance, the irrigation
5 corporations have licences which are aimed at managing the
6 environmental footprint of those irrigation corporations in
7 their regions. Most of the irrigation corporations are
8 actually involved in environmental activities in terms of
9 land management and waterway protection that actually go
10 beyond compliance. There are a lot of benefits associated
11 with what the irrigation corporations do that justify an
12 argument for wholesale discounts. If everybody else was
13 able to provide broad-scale economies of scale, some of the
14 activities DNR are doing wouldn't have to be done in the
15 way they are proposing.
16
17 The shift to higher variable charges, whether you keep
18 the bulk discount or not, will greatly dilute the benefits
19 they provide to the irrigation corporations anyway, but
20 I think it is an opportunity to rethink with the sound
21 knowledge of what the irrigation corporations' contribution
22 is to the efficient supply of water functions; the
23 relevance of cost services provided to irrigation
24 corporations; and the contributions that the irrigation
25 corporations make to the delivery of both State Water and
26 DNR objectives.
27
28 The notional RAB was raised earlier. This relates to
29 the MDBC. New South Wales currently doesn't pay an
30 annuity
31 to the MDBC. They basically pay whatever the amount they
32 approve is for the budget, although an annuity has been
33 included in the IPART determination. I'm sure our annuity
34 contribution isn't sitting in State Water's bank account to
35 come back at a future stage.
36
37 River Murray Water have an annual operating surplus
38 which gives them money for capital and investigation, which
39 in some ways contributes; we're providing a capital
40 contribution through our annual payments.
41
42 We are really questioning whether this concept of a
43 notional RAB with a user share has any sensible basis,
44 because the MDBC aren't using an RAB, so I don't understand
45 the logic behind trying to come up with a notional cost for
46 the MDBC.
47
48 The next point is in terms of this issue of the user

1 versus government share of the RAB. I'm not quite sure how
2 State Water have calculated that and what the impact is of
3 the "line in the sand" approach. What I do know is that
4 the RAB is a very significant driver of the costs that they
5 are expecting to recover from the Murray.

6
7 What is left unanswered - and I think we need to
8 discuss this further when we get perhaps some views from
9 IPART about the notional RAB - is how we deal with the
10 Murray contribution to future MDBC capital, given that the
11 MDBC are not planning to have an RAB.

12
13 Cost sharing. I think I have covered these issues.
14 There are a few things, like DNR changing the cost codes
15 does confuse the issue. We have major questions about the
16 accuracy of cost allocation. We really are wondering, with
17 the separation of State Water, whether we should be having
18 to pay a very large contribution to DNR for water resource
19 management functions, and I think we need to explore what
20 it is that they are planning to do in the regions and what
21 the outcomes are going to be, because it certainly wasn't
22 clear from the presentation today. The impression you get
23 is that "water users are going to pay because we can send
24 you the bill."

25
26 I will now get Jeff to comment very briefly on an
27 issue that he knows a lot more about than I do.

28
29 MR WASHUSEN: I won't get up and stand at the lectern
30 there. We covered this off in the brief submission that we
31 prepared for Murray Irrigation and Coleambally Irrigation
32 that went to IPART. The essential message we are trying to
33 get across is that the weighted average cost of capital is
34 a very difficult concept for water users to understand, and
35 the way that IPART deals with it through the pre-tax model
36 adds a fair bit to the lack of transparency in the way it
37 is dealt with.

38
39 In particular, we have suggested that IPART adopt
40 a similar approach to that that has been adopted by the
41 Essential Service Commission, and that was partly to try
42 and provide transparency particularly about the payment of
43 tax.

44
45 I don't need to bore everybody in the audience with
46 the technicalities of this, but that's essentially the
47 basis of the plea, that IPART can do more to make this a

1 little more comprehensible to consumers or to water users.
2 I would never try to claim that it is possible for water
3 users or any consumers to ever understand exactly what the
4 weighted average cost of capital is and what the
5 capitalised pricing model does, but that's the essential
6 plea.

7
8 The second one is to make far more transparent to
9 water users what benefits the New South Wales Government
10 gets out of tax equivalent payments, which is currently
11 hidden in the pre-tax version of WACC, and that allows a
12 couple of things to happen: it allows for benchmarking
13 comparisons with other water businesses in other
14 jurisdictions and it also provides notionally, in the
15 theory of economic regulation, an incentive for regulator
16 utilities to actually seek to minimise their tax through
17 legal arrangements.

18
19 Now, whether or not that is possible in an environment
20 where the shareholder happens to be the government and also
21 a major beneficiary of the tax equivalent policies is
22 another issue, but at least it makes it clear to water
23 users just how much of the money they are paying for water
24 services finishes up in state treasury.

25
26 MR SEERY: Thank you, Jennie, for your presentation.
27 You discussed in some depth your issues regarding the
28 discounts, and you indicated that the tribunal needs to
29 have sound knowledge of the irrigation corporations'
30 contribution to supply of water to their users.

31
32 The tribunal is critically concerned about this issue
33 of wholesale discounts. I should point out at this stage
34 that the tribunal has engaged the Centre for International
35 Economics to undertake some analysis for it, and so they
36 will be contacting a number of users, irrigation
37 corporations, State Water and DNR to elicit some of
38 this sound knowledge that you have and you will be able
39 to share it with us, so we would appreciate it if you
40 could do that.

41
42 I asked this question of State Water, and I'm not sure
43 that they were able to answer it: perhaps, firstly, you
44 could tell me if you can understand why the discounts
45 across the various irrigation corporations vary so greatly.

46
47 MS McLEOD: I will endeavour to answer that question.

1 Murray Irrigation does receive the largest discount.
2 I think it is worth pointing out that it is not only the
3 irrigation corporations, but there is a number of large
4 private schemes that also get a discount, for example,
5 West Corugan and Eagle Creek, which aren't irrigation
6 corporations, and they probably provide different
7 information services to State Water. So it is not just
8 irrigation corporations we are talking about.
9
10 In terms of why the differential, the strongest
11 argument, I think, for why our discount is greatest
12 probably relates to the importance of our infrastructure
13 in terms of the efficiency of water delivery in the Murray.
14 Murray Irrigation has the capacity to pass water through
15 our channel system and bypass a major channel constraint in
16 the Murray river, and that diversion is used extensively by
17 State Water and also River Murray Water to pass volumes
18 through our system, and, yes, we do get paid based on a
19 complicated formula for that volume, but there is this
20 broader issue of the whole efficiency of the Murray
21 operation that is improved by the capacity to use our
22 system and also by the iterative process that occurs
23 between us and State Water in terms of managing water
24 delivery and demand for all the water users in the Murray.
25
26 State Water, the local operations manager and our
27 organisation endeavour to work together cooperatively to
28 achieve the best result, because by using our system it is
29 actually much more efficient in terms of water delivery;
30 the losses are less and it is quicker in terms of time.
31 So there are actual benefits for MIL, but there are also
32 benefits to wider users. So that is probably the key
33 point. We also divert water into the Billabong Creek
34 system, which helps the Murrumbidgee system from an
35 efficiency and time point of view.
36
37 So that is probably the major reason why our discount
38 is larger than the other irrigation corporations. Licence
39 compliance requirements and the information provision are
40 similar between the other irrigation corporations and
41 ourselves.
42
43 MR REID: Thanks very much, Jennie. Obviously you have
44 raised a number of issues and questions, and I would
45 obviously be interested to get State Water and DNR's
46 response to those later in the day.
47

1 I just have one simple question, and this has probably
2 been answered before, but I just want to clarify the issue
3 of water losses and who bears those; in other words, the
4 charging basis to Murray Irrigation. Are you charged for
5 the water taken at the one point or who bears the losses
6 within your system?
7
8 MS McLEOD: Murray Irrigation's diversions and accounts
9 are paid on the basis of our diversions and our offtakes.
10 With the issue of who pays for conveyance losses, which
11 I presume is behind your question, the main point we wish
12 to make there is that there needs to be consistency in the
13 application of the policy for conveyance losses. If there
14 isn't consistency, you're not comparing apples with apples
15 and you're treating different groups differently. We
16 currently pay, Murrumbidgee don't pay. Probably paying is
17 the right way, but the important issue, I think, is to
18 ensure consistency so there is equity between licence
19 holders and water users.
20
21 THE CHAIRMAN: I will just ask one question: I have noted
22 your comments about the transparency of MDBC charges,
23 et cetera, but an issue that is before us is that
24 State Water has proposed to include the MDBC capital in
25 their RAB base. The alternative, as I raised earlier in
26 the day, was not to include it, but to just pay a charge to
27 the MDBC. Do you have a view on whether it is better to
28 include the capital, whatever the right capital ought to
29 be, in the RAB base or to pay a charge straight to the
30 MDBC?
31
32 MS McLEOD: You mean Murray Irrigation or State Water?
33
34 THE CHAIRMAN: Yes. We've got an alternate approach.
35 We can follow the State Water proposition, which is to
36 extract the capital MDBC has and include it in
37 State Water's RAB base, or, alternatively, we can leave the
38 capital with MDBC, but then State Water would pay a charge
39 to MDBC which would then be passed on to you.
40
41 MS McLEOD: I think there are two questions there. One is
42 about what is in the best interests of New South Wales in
43 terms of how they provide capital funding to MDBC, and as a
44 government it has got access to lots of capital. I think
45 they should be only providing capital to River Murray Water
46 as the capital is required in their budget; the lumpiness
47 shouldn't be such a major issue.

1
2 I think the question you're getting at is, as water
3 users, how do we want to deal with how we pay capital,
4 which is subsequently going to have to come at some stage
5 to River Murray Water, to avoid the lumpiness issue for
6 water users. Is that your question?
7
8 THE CHAIRMAN: Well, you proceed.
9
10 MS McLEOD: Well, I don't want to answer the wrong
11 question.
12
13 THE CHAIRMAN: At this stage, we have just been invited
14 by
15 State Water to include that capital in their regulatory
16 asset base, but there is an alternative way of doing it and
17 I'm just interested in your views.
18
19 MS McLEOD: Previously they have had an annuity, but they
20 haven't been paying an annuity to River Murray Water.
21 River Murray Water wanted an annuity, they have been
22 including an annuity, so we have been paying.
23
24 Now, they are proposing an alternative, which is an
25 RAB, and in terms of the rest of State Water's expenditure,
26 there's quite a lot of logic to that.
27
28 The question I have with the MDBIC is where is the
29 logic of it when that is not the process that MDBIC are
30 following? From what Abel was saying, he's hoping that
31 they might jump on board with the RAB. I suppose, as a
32 water user, given that the RAB is paying a return to
33 government which we currently are paying through the River
34 Murray Water capital charges, I think I might prefer to
35 stay with the way we are. But whether Gordon has another
36 comment? We might prefer to give you a comment later on
37 that.
38
39 MR BALL: It was a bit of a question without notice.
40
41 THE CHAIRMAN: I am quite happy if you want to think
42 about it.
43
44 MR BALL: One of the comments that I would make is that at
45 the moment we tend to be focusing on major structures,
46 things like regulators and lochs and weirs, and that type
47 of thing.

1 There's a new stream coming in where State Water are
2 taking over the operation and maintenance of the salt
3 interception schemes that are in New South Wales, and South
4 Australia will be operating the ones that are in South
5 Australia. At a program level the cost of those can vary a
6 lot by the way they are operated.
7
8 Murray Irrigation has a deal of experience in salt
9 interception schemes - we happen to run one that probably
10 diverts more salt than all the MDBIC ones put together, so
11 we know a little bit about how altering the operations can
12 vary the costs, but we will have no say, particularly the
13 ones in South Australia, in how they will be operated, and
14 that can then flow through to our cost structure without
15 any real input.
16
17 To some extent, that is also the case for the lochs
18 and weirs, and there are some real hazards, I think, in
19 going to that regulatory approach rather than the annuity
20 one where you really perhaps do get a bit of a chance to
21 have a say about the way things are happening on a regular
22 basis.
23
24 THE CHAIRMAN: Thanks. The proposition is from
25 State Water; it is not without notice, it is in their
26 submission. But if you would like to think about it and
27 come back to us, that is fine.
28
29 Can I now wind up this part of the session and thank
30 Murray Irrigation very much for your presentation.
31
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1 MURRUMBIDGEE IRRIGATION

2
3 THE CHAIRMAN: I will invite Brett Tucker and John Howe
4 from Murrumbidgee Irrigation to come forward.

5
6 MR TUCKER: Good morning. Brett Tucker is my name.
7 I'm the chief executive of Murrumbidgee Irrigation. I have
8 with me John Howe, who is our policy manager within the
9 company, and we would like to firstly take the opportunity
10 to thank the tribunal for allowing us to present today and
11 follow up our written submission.

12
13 Our first comment today relates to the issue of
14 externalities, and the use of the picture on the first
15 slide is no accident. This slide is an artist's impression
16 of the before and after of the rehabilitation of a swamp
17 near here called Barren Box Swamp. The dead trees on the
18 left-hand side relate to years of excessive water
19 inundation, and the artist's impression on the right-hand
20 side is what we're hoping to regenerate it to.

21
22 We mention this as an example of addressing external
23 costs associated with water access through direct
24 investment and improved water management. The project
25 will
26 not increase the cost of water delivery in the MIA because
27 the water savings generated are directed to the environment
28 as a purchasing beneficiary. We should also remember that
29 not all externalities of variation are in fact negative.

30 We believe that addressing externalities through the
31 price of water delivery is not appropriate. If direct
32 investment and efficiency gains are not sufficient to
33 mitigate the externalities, then they should be addressed
34 directly via policies such as the CAP and trade,
35 environmental flows, the Living Murray and national water
36 initiative. The scarcity value of water should be
37 reflected in the product, not in the delivery of the
38 product.

39
40 Questions about externalities only serve to divert
41 attention from whether the delivery is in fact efficient
42 and whether there is an equitable share in those efficient
43 costs. Our concerns about issues of efficiency and
44 fairness are highlighted in the following charts.

45
46 We agree with Murray Irrigation that we have
47 insufficient information to be able to determine whether,

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1 (a), the costs are legitimate and, (b), whether they are
2 fair and equitable and efficient. To provide some guidance
3 as to how State Water or bulk water charges are tracking,
4 in the graph that we have presented here the top line
5 represents State Water's costs since the benchmark here for
6 us, and let's assume it is privatisation in 1999.

7
8 Since that time bulk water costs have increased in
9 real terms by 10 per cent. Over the same period, our costs
10 within the company have decreased in real terms by
11 10 per cent. So do we think there are some efficiency
12 gains to be made? Absolutely. Do we have enough
13 information to be able to drill down into those costs of
14 bulk water charges? No, we don't. There are some
15 opportunities there, in our view.

16
17 The charts in this slide were drawn from last year's
18 IPART determination for regulated rivers, both State and
19 DNR, for all valleys. They show a level of cost recovery
20 by valley for regulated rivers. The Murrumbidgee Valley
21 was shown to be almost 120 per cent of full cost recovery
22 for both State Water and DNR costs. It also shows that
23 some of the other valleys are not at full cost recovery.

24
25 State Water and DNR tell us that such over-recovery is
26 both temporary and a year-to-year phenomenon. In other
27 words, that unders and overs will balance out in the longer
28 term. They even argue against COAG principles that such an
29 unders and overs approach is efficient, yet they both
30 acknowledge that the subsidy for, say, the Peel Valley and
31 coastal valleys will be required for many years because of
32 the low customer base.

33
34 So where does our over-recovery go in that case?
35 Surely the objective is to get to 100 per cent cost
36 recovery and stabilise at that point, not run a system of
37 constant overs and under. If the current system is
38 perpetuated, we certainly look forward to the day when our
39 over-recoveries are returned to us.

40
41 In relation to the efficiency of operating expenses
42 and capital expenses, the submissions, once again, contain
43 ambit claims with significant information gaps in the data
44 presented. Customer service committees do not get adequate
45 information on the cost drivers of the business. As a
46 result, the customers tend to rely on IPART for protection,
47 yet IPART doesn't have the ability or the resources to be

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1 able to drill down into the structure and the costs of the
2 business. That can only be achieved at the
3 valley-by-valley level. What is required, effectively, is
4 zero-based budgeting in order to understand those costs.
5
6 There is absolutely no contestability for some of
7 these costs. It was interesting to listen to State Water
8 this morning about overhead apportionment. It appears we
9 are still using buckets of counting to apportion overheads
10 between valleys - that is, your share of overheads in this
11 valley or our share of overheads in this valley are related
12 to the number of full-time equivalents. They have nothing
13 to do with the service delivery in this particular valley.
14 So, for example, I presume they could run an expensive
15 legal case in one of the other valleys and because we
16 happen to have more EFTs down here then we would cop the
17 lion's share of that expense irrespective of whether that
18 related to us or not.
19
20 What we do know is that the costs of comparable
21 services are way above those for Murrumbidgee Irrigation -
22 in some cases a factor of 10 difference between comparable
23 services.
24
25 We are firmly of the view that DNR staff believe they
26 work for the government when, in reality, the people that
27 are working in WRM that we're paying for effectively are
28 working for us. I don't believe that philosophy exists
29 amongst the staff.
30
31 State Water Corporation and DNR spend much time on
32 non-commercial activities. Focusing on policy and water
33 savings projects and the likes in our view are non-core
34 business and they ought to focus on efficient operation of
35 water delivering.
36
37 The programs within State Water budgets particularly
38 contain projects that either won't proceed or are unlikely
39 to proceed in the next couple of years or are simply not
40 needed. We don't believe there is any rigour in terms of
41 project prioritisation or development. There are no
42 significant benefit cost analyses done. There is no risk
43 management in terms of some of the capex programs
44 particularly, and until you apply that rigour, then I don't
45 think we can treat the budget estimates as credible.
46
47 In short, State Water Corporation and DNR are not at

1 all responsive to commercial demands and drivers, and we
2 believe that there is a strong argument for extending the
3 philosophy of the "line in the sand" decision until this
4 takes place.
5
6 Just quickly, this chart shows our primary concern in
7 relation to capex estimates. Society has reached
8 conclusions over the years, rightly or wrongly, that there
9 has been past over-investment in river regulations, yet
10 State Water Corporation's budget suggests we are entering a
11 boom phase in asset refurbishment relative to past capex
12 and certainly relative to past submissions.
13
14 The information on the left of that vertical black
15 line represents actual capex and, moving forward, the red
16 line represents State Water Corporation's last estimate in
17 terms of capex. The blue line represents their current
18 estimate.
19
20 There is an enormous disconnect between respective
21 estimates over the years and certainly between actual
22 expenditure and estimated expenditure. In our view, State
23 Water is using inflated projections of capex to manipulate
24 the RAB approach and as a consequence is raising additional
25 revenues. Just by way of comparison, if we adopted in our
26 companies the same approach that State Water is suggesting,
27 we would in effect double our asset charges each year to
28 our irrigators, currently \$2.5m, it would increase to \$5m
29 for no legitimate reason. In short, we seriously doubt
30 that State Water's asset management will be jeopardised by
31 RAB and certainly they should be using actual information
32 for the calculation of RAB rather than budgeted capex
33 information.
34
35 In terms of wholesale pricing, as we have called it,
36 we have actually purposely dropped the term "discounts".
37 The issue is about appropriate wholesale pricing. The use
38 of the word "discount" implies that somebody else is by
39 default providing a subsidy. Firstly, can I say we don't
40 accept that we have been cross-subsidised by anyone in this
41 valley. Indeed, if we had access to more of the cost
42 information, we are confident that it might in fact
43 demonstrate that it could be the other way round.
44
45 In 1998/99 IPART in its determination set the price
46 differential between irrigation corporations or wholesale
47 pricing compared to others. It was driven by three

1 factors: The first was the prior recognition of that by
2 the Department of Land and Water Conservation where they
3 recognised that the delivery costs and servicing costs were
4 lower. IPART agreed that there were lower delivery costs
5 and it was also to avoid spillover benefits to others
6 because of economies of scale by wholesalers.
7

8 State Water's justification this morning for the
9 removal of wholesale discounts was on the basis that if you
10 take it away, remove it for the irrigation corporations,
11 then the price can come down or alternatively the price
12 must go up for others, lacks credibility. We believe they
13 should remain for the legitimate reasons that Jennie
14 identified before, including servicing costs - lower
15 servicing costs. It is interesting to note in State
16 Water's written submission that they made the claim that
17 servicing 10 megalitres of river pumping entitlement is the
18 same as 1,000 megalitres of irrigation, yet the
19 presentation is contrary. Our unit costs are 1 per cent of
20 that of river pumpers. That is certainly not reflected in
21 the current charging.
22

23 The increase in benefits of scale potentially captured
24 by others is the other reason why the discounts, or the
25 pricing, should remain.
26

27 What is required is a study into the issue of
28 wholesale pricing and, on the basis that we can agree to a
29 rigorous study that is driven by the customer service
30 committee, we accept that the issue of losses should be put
31 on the table and should be incorporated into the
32 calculation of bulk water pricing provided, as Jennie
33 indicated earlier, that is done on an equity basis and all
34 losses are incorporated into the calculation.
35

36 Issues of fee for service for the provision of
37 information, et cetera, should be treated separately. Of
38 course, the acid test for wholesale pricing is really this:
39 if State Water is correct and there are no economies as a
40 result of our corporations and therefore the unit price
41 should be the same then in theory if our 3,000 customers
42 suddenly became customers of State Water and we ceased to
43 exist as a company, in theory their costs should remain the
44 same. We don't believe that to be the case.
45

46 In terms of Murray-Darling Basin Commission costs, we
47 concur with them, they have every reason to be sceptical

1 and nervous about MDBC costs. There is still no robust and
2 transparent method for allocating these costs. What we
3 believe is that an IPART-type process needs to be followed
4 to understand what is happening, what are the efficient
5 costs, avoiding duplication, how can these costs be shared,
6 including the current non paying customers. In terms of
7 MDBC costs coming through State Water, they should pass
8 through and they should not be clipped again as they come
9 through.
10

11 In terms of DNR costs, allocation of costs amongst
12 users and valleys is very difficult to fathom in their
13 submission. Until a robust and transparent method is
14 provided in dealing with their costs then the current plan
15 should remain.
16

17 That brings me to the issue of RAB versus annuity. We
18 support in principle the RAB approach in our written
19 submission. We certainly don't support the way that State
20 Water applies it. RAB and annuity should not result in
21 significantly different charges. The main difference in
22 the way that it is being applied is creating a ratcheting
23 effect of budgeted RAB. Instead of using actual
24 expenditure on capex loss expenditure they are using
25 budgeted. There is a strong incentive to put inflated
26 budgets in place to lift your rate of return. Annuity, on
27 the other hand, is far from ideal but it certainly provides
28 a higher level of budget restraint in the short term, and
29 naturally we remain keen to explore the basis of RAB.
30

31 State Water, we do not believe, is sufficiently
32 customer orientated to allow RAB at this stage. There are
33 still insufficient protections in place. As a consequence,
34 the RAB for State Water should be deferred until we have
35 that sound basis. In respect of MDBC, RAB is simply not
36 appropriate. It is difficult, almost impossible, to get a
37 handle on what their actual costs are, so you can never get
38 to a sound basis for RAB.
39

40 In terms of consumption forecasts, it has been
41 proposed that we might in this submissions use lower
42 consumption forecasts in order to stabilise cash management
43 within State Water by as much as say one standard deviation
44 belows the average. In that case, it would result in
45 overcharging by at least 14 per cent in our area. We ask
46 the question, how would surpluses in the good times be
47 given back? We have no confidence that would take place.

1
2 Cash management risks should be addressed directly and
3 one possible mechanism for this is to apply the proportion
4 of government revenues as fixed charges for the
5 non-commercial customers, if you like, given that we have
6 heard this morning that a lot of the services are
7 irrespective of how much water is used.
8
9 The proposed reduction in fixed revenue for State
10 Water is only provided that we protect the value of the
11 relative pricing or discounting. As fixed revenue
12 declines, that has the potential to change the proportion
13 of distribution.
14
15 All contestable water resource management services
16 should be contestable. Those remaining, such as licensing
17 and dealing in entitlements, et cetera, should be on a
18 fee-for-service basis.
19
20 In terms of cost sharing arrangements, we believe the
21 current IPART framework is good. The next step is to
22 become more value orientated in that approach. In terms of
23 the high security premium, we agree with the
24 recommendations. Indeed, in the past we have worked with
25 State Water to try to arrive at a more equitable level. We
26 supported a slightly lower charge or premium for high
27 security. We don't agree with DNR's submission that there
28 is no differential between the two. In fact, it was
29 interesting listening to DNR this morning that WRM costs
30 are purely based on entitlement irrespective of security
31 and usage, yet there is no justification for why that is
32 the case. I simply ask: two irrigators beside each other,
33 one with double the entitlement, how do they drive twice
34 the water resource management costs? That justification
35 needs to be provided before you can support the position of
36 DNR. As I said, it is unlikely to be based on entitlement
37 alone. Until then we should maintain the current security
38 premium.
39
40 Just in concluding, some comments were made this
41 morning in relation to the irrigation corporations support
42 for tagging as an approach. Can I just say for the record
43 that tagging, we certainly favour, but it has nothing to do
44 with revenue risk for the company, it is all about water
45 property rights and protection of third party interests,
46 including the interests of the environment. I just wanted
47 to say that for clarification. Thank you.

1
2 THE CHAIRMAN: Thank you very much for the clarity of
3 your presentation. Notwithstanding that, there will still be
4 some questions.
5
6 MR REID: Thank you very much. Two matters that arose
7 after the last determination which caused some concern:
8 One was the issue of conveyance licence and whether the
9 conveyance licences held by the irrigation corporations
10 should be charged. Another matter was the Yanco Creek
11 levy. I am just wondering whether you want to expand on
12 those two matters?
13
14 MR HOWE: I would probably cite those two, certainly the
15 Yanco Creek, as an example of the benefits of a
16 valley-based approach. It snuck through the IPART process
17 but when dealt with at the customer service committee level
18 it was fixed quite quickly in an efficient and fair way.
19
20 MR TUCKER: And in relation to the second issue of
21 incorporating losses into the calculation of bulk water, we
22 accept that the losses should be incorporated provided it
23 is done on an equitable basis and provided we first have a
24 look at the full issue of relative costs of service. It
25 has to be part of a broader study rather than lumping it
26 into change the distribution of costs.
27
28 MR REID: One of the matters I suppose we have not really
29 covered this morning is the question of service quality,
30 whether State Water and DNR are actually delivering the
31 services that these costs support. Do you want to comment
32 on the services that are delivered and the quality of that
33 delivery?
34
35 MR TUCKER: Certainly that graph that we presented earlier
36 of the 10 per cent real increase in costs versus our 10 per
37 cent real reduction in costs, during that period we would
38 regard that we have had no noticeable increase in level of
39 service so in our view there is no justification for that
40 increase in costs. It has not been reflected in service
41 levels at all.
42
43 MR HOWE: In addition, I think we would make a claim that
44 there has been a very substantial increase in service
45 standards along with the reduction in costs of the services
46 that Murrumbidgee Irrigation provides.
47

1 MR REID: So as far as your own reduction in costs are
2 concerned, where did those reduction in costs come from and
3 how could they be applied to the operations of State Water
4 and DNR?
5

6 MR TUCKER: Certainly in relation to operating expenditure
7 we have actually had some increases in our management of
8 WRM costs as a result of additional imposts placed on the
9 business, but in opex considerable reductions over time.
10

11 MR REID: Where have those reductions been achieved?
12

13 MR TUCKER: Just generally across the board in terms of
14 numbers of staff, the way we deal with plant, machinery,
15 efficiency, utilisation of our assets, administration - it
16 is across the board and not in one particular area.
17

18 MR REID: And do you believe that approach is directly
19 applicable to the operations of State Water and DNR?
20

21 MR TUCKER: Absolutely. Well before privatisation, prior
22 to the separation of Murrumbidgee Irrigation from State
23 Water, it was something of the order of 450 staff in this
24 area. We now run the company, provide a higher level of
25 service, with 180 staff. That trend has been happening for
26 well over a decade now.
27

28 MR HOWE: Can I clarify one thing. In our presentation we
29 do not under any circumstances support DNR, State Water,
30 whoever, to roll into their own capital a RAB for another
31 commercial entity. You were asking about that so I felt it
32 worthwhile to clarify.
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1 RICEGROWERS ASSOCIATION
2

3 MS KERR: Thank you. My name is Deborah Kerr, Policy
4 Manager. To my left is Laurie Arthur, President of the
5 association.
6

7 I would just like to initially thank IPART for the
8 opportunity to comment on the bulk pricing review that is
9 currently being undertaken at this current workshop.
10

11 I suppose, just some opening comments, one of those is
12 the unavailability of the consultants' reports, and I refer
13 to both the consultant's report on the impact of bulk water
14 pricing increases on irrigators and also your own
15 consultant's report into the opex and capex of State Water.
16 We believe that once those reports are available we will
17 hopefully be able to make more substantial comments on the
18 detail of opex and capex.
19

20 There has been, I will reiterate here, the same
21 comments of other people, substantial difficulty in trying
22 to assess what the costs are for State Water, DNR, and a
23 separation of those into MDBC and River Murray Water. That
24 includes the full costs for River Murray Water and MDBC as
25 well as the user portion of those costs. We are
26 significantly alarmed at the substantial price increases
27 forecast for the New South Wales Murray Valley in
28 particular and we note that that is substantially around
29 the River Murray Water MDBC costs and that the Murray
30 Valley and Murrumbidgee Valley together contribute
31 presently about 68 per cent of the revenue for State Water,
32 so a significant cost driver for the State Water business
33 as it is. We believe that the submissions set a new bar
34 for cost recovery for both State Water and DNR.
35

36 Just in regard to opex and capex for State Water and
37 DNR, as I said there is an inability to define the full and
38 user shares of the costs for those charges and that is due
39 to the lack of detail provided in the submissions. The
40 actions of other agencies always has an impact on the
41 pricing decisions or the prices of in particular capex for
42 State Water, and an example of that is fishways deferred in
43 the Murray Valley because of an inability to decide on what
44 type of fish passage should be included, moneys are
45 collected from irrigators in forecast of that expenditure
46 happening but it has not happened, so is there going to be
47 some double dipping of capex going forward? In that case,

1 we don't believe that irrigators should actually wear the
2 cost of any price increases that occurred because of the
3 deferred decision. That should be the responsibility of
4 the agency that is deferring the decision.
5
6 If you accept that the figures provided by State Water
7 and DNR are efficient and prudent, which we don't, then
8 there has been a substantial cost increase since the 2001
9 IPART determination, in the order of 127 per cent for State
10 Water alone and 109 per cent for DNR, and that is excluding
11 MDBC costs, so substantial increases expected from
12 irrigators. In 01/02 through to 2010/11 we are looking at
13 a substantial increase, and the ability for irrigators to
14 pay for that must be part of your determination, as it is.
15
16 The proportion of costs for River Murray Water in
17 State Water's submission is around 20 per cent, so quite
18 substantial in itself. That does not vary greatly to the
19 2010/11 prices being sought.
20
21 We don't accept DNR's request for uniform groupings of
22 charges between valleys. Irrigators in all valleys in New
23 South Wales have strongly supported valley-based accounting
24 to ensure there is no cross-subsidisation between valleys
25 and this should continue into the future. We reject that
26 claim by DNR.
27
28 The process in which State Water has a customer
29 service committee set up, whilst there are difficulties in
30 each of the committees with the provision of cost
31 information at least there is a process there for State
32 Water. There is no such process for DNR. There is no onus
33 on them to negotiate or liaise with irrigators over their
34 opex or capex prices, so we would actually support some
35 type of similar process so that information is provided and
36 that irrigators, stakeholders, have an opportunity, as each
37 year goes by, to actually have some say in how those costs
38 are incurred.
39
40 As Jennie indicated, I want to spend a little bit of
41 time on MDBC costs. Last week we were informed that they
42 have a new approved budget of \$92m. That is from next
43 year. The submissions by State Water and DNR have a
44 substantially higher budget included in their cost
45 forecasts, so I think initially there must be an adjustment
46 for the newly approved budget. As part of the customer
47 service committee in the Murray Valley we have been

1 provided with commercial in confidence information which
2 was to allow the committee to gain a better understanding
3 of the cost drivers for infrastructure in the Murray from
4 MDBC and River Murray Water. There is a disparity between
5 that information and the information contained particularly
6 in the DNR submission for MDBC costs. In fact, the
7 information provided to the committee is less than half of
8 what is claimed in the submission, so we would be strongly
9 questioning whether that information is accurate and, if it
10 is accurate, then is this double dipping? Is there
11 something happening between the valleys and head office?
12 Is it a way of head office trying to over-recover from
13 users? There are a lot of questions about that disparity.
14
15 The DNR submission, if it is taken that those figures
16 are correct for MDBC, then there is an increase in recovery
17 of costs from users to the total New South Wales share of
18 costs over time - 49 per cent to 56 per cent to 61 per cent
19 over the same period. So we have to ask questions about
20 whether those costs are efficient or whether there has just
21 been an increasing change or cost shifting to irrigators.
22
23 If you take the customer service committee figures as
24 correct then the cost recovery from users is in the
25 vicinity of between 23 and 29 per cent, so again the
26 question needs to be asked, because there is a disparity
27 between those two areas.
28
29 If we again try to compare the MDBC/River Murray cost
30 to the 2001 determination, there has been an increase
31 substantially in the cost. Up to 2010/11 we are expecting
32 an increase of 102 per cent from the 2001 determination, on
33 MDBC costs an increase of around 123 per cent, so again we
34 need to ask questions about whether these costs are
35 efficient and prudent and whether the process engaged by
36 MDBC/River Murray Water allows the prudence of
37 determining those costs.
38
39 We know that the capital expenditure by River Murray
40 Water is done through contractual allocations to each of
41 the state authorities so there is no risk of State Water
42 Corporation not receiving its funds, but is there any
43 commercial imperative to be efficient in determining the
44 cost of that capital expenditure? Again that begs some
45 questions about the two different jurisdictional processes
46 and how they decide figures.
47

1 In the 2001 determination IPART called on DLWC then,
2 DNR now, for a terminology for apportionment of resource
3 water management costs between valleys. There has been no
4 attempt at doing that in the submissions by DNR and at the
5 moment there is no way to actually see how that
6 apportionment between the valleys has been undertaken. I
7 know with some costs there is a 90/10 cost, 90 to Murray,
8 10 per cent to Murrumbidgee, and bits that go everywhere
9 else, so the methodology for doing that apportionment
10 between valleys is not clear and it is something that IPART
11 called for in 2001 and it is still, as far as we are
12 concerned, outstanding.

13
14 One significant cost driver for Hume Dam into the
15 future for capex is the inclusion of Bethanga Bridge
16 refurbishment. I don't think that is a cost that should be
17 borne by irrigators. Currently IPART has Hume Dam at 100
18 per cent attributable to irrigators and I think that is a
19 significant cost which should be excluded from those
20 calculations. It has nothing to do with water delivery, it
21 is across the dam itself, so that cost we believe should be
22 excluded.

23
24 Jennie overviewed the process for determination of
25 MDBC costs, the apportionment between the states. We have
26 gone through that in detail in our submission. I will not
27 reiterate that now but only briefly say that the
28 determination of that has nothing to do with water use in
29 New South Wales. It is a formula that was agreed to and,
30 as Jennie indicated, has an inclusion of a premium for, it
31 is actually one third of SA's dilution flow. When you
32 consider that was done a number of years ago and we now
33 have a new water reform process in place which will see the
34 average extractions by New South Wales Murray irrigators
35 decrease, as it will with other New South Wales valleys,
36 then I think IPART needs to make probably some in principle
37 decisions about how we manage the MDBC River Murray
38 costs, not only for New South Wales Murray but
39 Murrumbidgee and other valleys in New South Wales. Is it
40 fair that those irrigators pay for water that is delivered to
41 another state? I don't think so.

42
43 We disagree with the inclusion of the RAB for MDBC
44 costings and for State Water. They say they are only
45 passing through MDBC costs. To include a figure in the RAB
46 for River Murray Water is really not passing through those
47 costs. There is the potential for double dipping. If you

1 look at the 2004/05 MDBC report, they list the assets in
2 their report and claim ownership of them. If we are going
3 to have them listed on a RAB for State Water, is the same
4 thing going to occur? There is a bit of potential there
5 for double dipping.

6
7 I think I might leave it there. There are a number of
8 other issues that we raised in our submission. One of the
9 big ones is the capacity for the environmental portion of
10 water use to increase. That was raised in other
11 submissions here today and I would strongly reiterate that
12 I think it is time IPART again made a principled decision
13 on how we are going to handle that into the future. I can
14 see a time when irrigators will be paying for a largely
15 escalating cost for bulk water delivery with a diminishing
16 share, so I think it's probably time for IPART to make a
17 decision on that and show some leadership. Thank you.

18
19 THE CHAIRMAN: Thank you very much, Deborah. Very
20 quick questions?

21
22 MR SEERY: Just one quick question: you mentioned at
23 length the notional RAB for the MDBC. I was wondering
24 what
25 your position is at this stage on the tribunal establishing
26 a regulatory asset base for State Water anyway as a general
27 business?

28 MS KERR: I don't think there has been enough information
29 provided on a comparison between RAB, annuity or other
30 forms of debt financing, and until that information is
31 available for stakeholders to analyse, it puts us in a
32 very difficult position of being able to support an option
33 per se.

34
35 I know that treasury did a lot of analysis of that
36 when the State Water Corporation privatised, but that
37 information is not readily available to stakeholders. So
38 it puts us at a disadvantage to say whether one method is
39 better than another is better than another. What we have
40 said in our submission is that we believe that all of the
41 options must be looked at and must be available for
42 stakeholders to have their input into.

43
44 THE CHAIRMAN: Thank you very much.

45
46
47

1 MURRUMBIDGEE PRIVATE IRRIGATORS

2

3 THE CHAIRMAN: I will now call on the Murrumbidgee
4 private irrigators.

5

6 MS FURNESS: We're the river pumpers that people are so
7 fondly referring to. Mine is at a very high strategic
8 level.

9

10 I would just like to make some general comments.

11 State Water didn't receive all the moneys owed and DNR
12 didn't spend \$4m last year because of restructuring and
13 goodness knows what else.

14

15 It just starts to beg a question of, well, you've
16 collected the money, what did you actually spend it on?
17 It is my understanding that if you are collecting money
18 through an IPART-type process it has been expended on the
19 programs and things that you say, because I think it is
20 actually illegal to do otherwise. I think there is a huge
21 issue here about collecting money from people and spending
22 it in a manner in which you said you were going to do.
23 I will just leave it at that.

24

25 I think, too, there is a big question as to what
26 actually is the role of government. Governments are there
27 to regulate. It would seem to me that there is a fair
28 amount of regulation that should be done on behalf of the
29 whole community which is being apportioned to one section
30 of the community because they have an ability to get a bill
31 sent to them and pay. I think there needs to be some
32 discussion on actually what the role of government is and
33 who pays for that.

34

35 In terms of the national water initiative, it seems to
36 be everybody is on the bandwagon: we are in the national
37 water initiative, that is going to cost us more money, you
38 are going to have to pay more. Yet in terms of what DNR
39 and State Water are doing, it is not materially different.
40 They make available water determinations, they are still
41 delivering water, they are still doing the same activities
42 that they were doing. Okay, you could say, well, you know,
43 you've got a more robust - probably right, and you've got
44 water sharing plans, but I can't quite get my head around
45 those sort of increases to necessitate those sort of small
46 changes. So I think the national water initiative has been
47 blamed for all these sort of increases. Seventy-one FTEs

1 and the department has just shed goodness knows how many
2 staff, so what is going on?

3

4 I think, too, there is a real need for a
5 reconciliation of the moneys received against the programs
6 and against the valleys that that has been spent in. There
7 is no attempt being made to look at the outcomes. In terms
8 of the Murrumbidgee, it is a regulated river source for
9 100 years, so it is being managed by the government for
10 100 years. We have been asked to pay for previous things
11 that have happened, now we're paying for what's happening
12 at the moment and we are going to pay for the future, so I
13 think there needs to be a little bit of a think about who
14 has been in charge.

15

16 In terms of State Water, I have got three quick
17 slides: levels of service, pricing framework and wholesale
18 discounts.

19

20 I think one of the problems that we have got is that
21 there is little choice of what the level of service should
22 be and could be. We are given no choice about what we
23 could actually need and do and those sort of things. So
24 you've then got no choice between that and the price. For
25 instance, could we say, "Well, we could give you this level
26 of information. It would cost you this much. Or I would
27 give you this level of information and it will cost you
28 that much"? But there is no choice there. We are just
29 being told, "This is what you are going to have and you
30 like it or lump it and you pay for it."

31

32 In terms of the technology and stuff, at some stage it
33 does need to be reflected in the pricing. So if we are
34 using better technology, fewer people are needed in the
35 business, so that has to then start driving some of the
36 pricing.

37

38 In terms of the pricing framework, there does need to
39 be some independent advice sought on the appropriateness of
40 safety levels for structures. Those structures need to be
41 safe, but if the community's perception or needs, or
42 whatever, has changed and they want a higher level than is
43 absolutely necessary, we shouldn't have to pay for that.
44 That should be worn by the government. We were hearing
45 some really mad things, like a one-in-a-million-year event
46 they were going to have these structures, the level
47 upturned. That may be the case, it may be not, but I think

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1 there does need to be some appropriateness to those safety
2 levels for the structures.
3
4 This has been said by the other groups, but there does
5 need to be some way of looking at how you charge other
6 users. In terms of the delivery of environmental water,
7 you're delivering large amounts of environmental water,
8 that does actually need to be costed properly and the
9 environment paying for that.
10
11 Wholesale discounts has obviously been an issue which
12 has generated an enormous amount of discussion this
13 morning. We believe that discounts should be applied to
14 variable charges and not fixed charges, and that's simply
15 because the fixed charges guarantee the security of supply
16 for the whole system.
17
18 I think, too, if you are going to have discounts, then
19 they should be considered for other large users. So, for
20 instance, corporates. I've got some corporate clients
21 whose pump sites are greater than the two private ones that
22 are getting discounts, the Eagle Farm and the West
23 Corurgan. The discounts are obviously being applied in a
24 manner which nobody can figure out, so if you are going
25 to have discounts, then I believe that there are probably
26 ways that you could give other large users a discount as
27 well.
28
29 In terms of the Department of Natural Resources, I've
30 got three slides for that. I have alluded to the role of
31 government. Fundamental activities of DNR have not
32 changed, but everything is being blamed on the national
33 water initiative.
34
35 The management of the natural estate is for everyone,
36 so I think everyone should be getting charged, and whether
37 you do that through taxes or you do that through
38 recreational - fishing licences, or whatever - if you are
39 going to charge one group for the lot, I think it needs to
40 be better apportioned out.
41
42 In terms of the activity profiles, 60 new individual
43 activity groups. They couldn't sort of report against the
44 20-odd that they had before, so I doubt whether they are
45 going to be able to do that against the 60, but there is
46 still no ability to break down the information. There is
47 no matching of that money with outcomes on a

1 valley-by-valley basis, so you're still unable to see what
2 your money has been spent on. That really goes to the crux
3 of some of the issues, and I think for us to have
4 confidence in those price increases we need to actually see
5 what's being delivered, and I don't believe that we are
6 getting value for money.
7
8 In terms of cost-sharing arrangements, the regulation
9 of the river has been going on for 100 years and I think
10 there needs to be a lot more use of technology to increase
11 the efficiency of the business, and that is for DNR as
12 well, not just for State Water, but I think there is a lot
13 of new and innovative technologies available in terms of
14 metering, in terms of monitoring the natural estate, and
15 they need to be used, I think.
16
17 In terms of the Yanco Creek system, firstly, I would
18 like to thank IPART for allowing us to recover the 90 cents
19 a megalitre. As you recall, there was a two-part levy
20 which was a valley-wide one and one on the Yanco Creek.
21 The valley-wide one was agreed to if the savings stayed in
22 the valley. DNR then indicated that, no, they couldn't
23 guarantee that the government wanted those savings, and so,
24 quite correctly, all the other valley users said, "No, we
25 shouldn't be paying for that," and the Yanco Creek people
26 were quite adamant that, no, they did not want other people
27 to be paying if there was nothing in it for them. But we
28 are collecting the 90 cents per megalitre from the
29 Yanco Creek users, that is on entitlement, and that will
30 raise something in the order of \$240,000 or something in
31 that sort of area.
32
33 At the moment, we are partnering with Murray CMA to
34 employ a staff member to undertake the implementation of
35 the natural resource management plan and also using some of
36 that money to have a look at the weirs that are on that
37 system for taking them out and enabling better management
38 of that system.
39
40 We are seeking the levy to continue on Yanco Creek
41 irrigators only at the 90 cents per megalitre, so we would
42 be really grateful if that could be included again. It was
43 neglected to be included by State Water - that was an
44 oversight - and we would ask that that be included in this
45 determination.
46
47 MR SEERY: I have one question: you mentioned that you

1 represent the river pumpers, and it was suggested this
2 morning that one of the reasons why we should get rid of
3 the wholesale discounts was that the river pumpers were
4 subsidising the irrigation corporations. I was wondering
5 if you have any evidence or have undertaken any analysis
6 that would support State Water's assertion that river
7 pumpers are subsidising the corporations.
8
9 MS FURNESS: To be perfectly honest, it doesn't interest
10 us, really. The prices that State Water are going to
11 charge are 5 per cent less; they have indicated that that
12 is what it will be. So we are pretty happy with that. It
13 probably could have been 10 per cent, they probably could
14 have gotten their act together and been a bit more
15 efficient, but we haven't done any analysis of that.
16
17 There are 680 river pumpers and there are two
18 irrigation companies. Logic would have to tell you that it
19 must cost State Water more to read 680 river pumper meters
20 than two meters - one for Coly and one for Murrumbidgee. I
21 would have to concede that. I couldn't stand here in all
22 honesty and say we've been subsidising them for years, you
23 know, we want it all back, so we would like to see the
24 figures.
25
26 Business sense would tell you if you were a large user
27 and you were buying petrol from Caltex, you would get a
28 discount for bulk. We are not keen to see the fixed part
29 of it receive a bulk discount. We believe that that is
30 ensuring people's security is supplied on the whole system,
31 but we have done no analysis and we don't intend to.
32
33 It would not be in our interest to get into a stoush
34 with the irrigation companies and I think, too, to be fair
35 to them, they provide a lot of support for us because we
36 don't have an office, we are 680 individual people. That
37 would be where we would see it.
38
39 THE CHAIRMAN: Thank you for your presentation.
40
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47

1 SOUTHERN RIVERINA IRRIGATORS
2
3 THE CHAIRMAN: Last before lunch is Southern Riverina
4 Irrigators.
5
6 MR HOLM: My name is Malcolm Holm and I chair the
7 Southern Riverina Irrigators. Our members come from the
8 same geographic area as Murray Irrigation and, as chairman of
9 that organisation, I also am a board member of Murray
10 Irrigation New South Wales Irrigators Council.
11
12 My wife and I run a 450 to 500 cow dairy which is
13 totally reliant on irrigation water. Today I would like to
14 bring four points to you. Our key issues are the ability
15 of irrigators to pay; the operation of State Water and DNR;
16 the community obligations by government; and bulk water
17 pricing.
18
19 During the last four to five years, the Murray Valley
20 has been in drought. That has been reinforced by the fact
21 that dairy interests have received an EC rollover to make
22 it 4 ECs of EC declaration. The rice industry has an
23 EC declaration and there is currently an application before
24 NRAC to consider mixed irrigators.
25
26 The impact of the drought will stay around for the
27 next four to five years provided we continue to stay out of
28 drought conditions and that water storages once again
29 return to good yields.
30
31 The more important issue here is not the impact of the
32 drought, but the perception that because the water bill of
33 irrigators is perceived as not large irrigators can afford
34 to pay. The use of gross margins is regularly used to
35 compare crops, but the use of these gross margins as an
36 ability to pay is misleading and doesn't take into account
37 the overall overhead costs. For example, it is not just
38 about applying water, but it is the costs of setting up
39 good irrigation outlays, and this can range from \$1,500 to
40 \$3,500 a hectare for service irrigation depending on your
41 enterprises.
42
43 As all small cost increases reduce the profitability
44 of irrigators, irrigators are continually under price
45 pressure. Agriculture is in declining terms of trade, and
46 the way that agriculture copes with this is to drive the
47 productivity increases and thus remain profitable in the

1 main.
2
3 When assessing the ability to pay, the overall
4 businesses need to be looked at so that the truer picture
5 can be obtained. With the majority of farm costs there are
6 alternatives - somewhat limited sometimes - to help keep
7 our cost pressures under control. There are different
8 products and services that irrigators can turn to.
9
10 Even for somebody in a corporation, they do have
11 options of putting pressure on management, directors,
12 removing directors at the ballot box or even going as far
13 as shifting to a different region. In relation to
14 State Water and DNR, there are no options. The irrigator
15 is forced to deal with these organisations, either directly
16 or, in our case, through the irrigation company.
17
18 Moving on to our second point, which is the operation
19 of State Water and DNR, these bodies have no competition
20 and it is imperative that IPART is fair in determining in
21 the pricing of water. Comparisons are made with other like
22 state organisations. We would suggest that this is not
23 reasonable, given that these other organisations have the
24 same issues as State Water and DNR. They are run as
25 monopolies in their respective states and have come from a
26 culture of state-run bureaucracies.
27
28 From sitting on the Murray Lower Darling customer
29 service committee a couple of times we see that there is a
30 long way for State Water to go before it is run as an
31 efficient organisation which is customer responsive.
32 We also highlight that there are projects where there are
33 cost blow-outs because of other departments not being able
34 to meet their commitments on time, and Debbie highlighted a
35 couple of those.
36
37 I also would like to highlight a couple of our customer
38 service committee meetings where we looked at some
39 salt interception schemes, and the line that State Water
40 was thinking of taking was continuing to run them along the
41 same lines as they had always been run on behalf of the
42 MDBC. If State Water was a business focused, it would
43 invest time into some different pricing options of running
44 the schemes to reduce operating expenditure. We did
45 suggest this to State Water.
46
47 There was a similar proposal to update machinery at

1 Menindee Lakes. Again, the CSC was critical, and we put it
2 to State Water that some further work needed to be done to
3 ensure that the end result would be cost efficient and meet
4 the objectives.
5
6 From the privatisation of the irrigation schemes, we
7 have seen that things can be done better, and Brett Tucker
8 had a slide there which highlighted that. It would appear
9 that, left unchecked, we have State Water building an
10 empire at our expense and there needs to be some reality
11 put back into the organisation.
12
13 We would like to have the ability to get State Water
14 and DNR to be more responsive and give us the options of
15 some cost benefit analysis so informed decisions can be
16 made on greater customer services and needs, and Lee
17 highlighted that as well.
18
19 Both State Water and DNR make much of the NWI as an
20 extra cost burden. The water sharing plans were developed
21 prior to NWI and they were modified to fit the framework,
22 but, by and large, these were NWI-compliant prior and we
23 believe that this is sheer cost shifting.
24
25 The community benefit of regulated river systems is
26 drifting towards managing the river so that the tourist
27 industry is the major beneficiary. We see a greater
28 proportion of costs need to be apportioned to the community
29 benefit or the tourist industry. I highlight the public
30 outrage when the river operating level dropped at
31 Moulamein at Easter and the skiers weren't able to ski on
32 the river.
33
34 The cheapest improvements to some environmental
35 outcomes comes from a river system with greater
36 manipulation of river pools. This was suggested to
37 Lake Mulwala so that there could be greater buffering and
38 less flooding of the forests at the relevant time. The
39 community at Yarrawonga shut shop and walked across the
40 bridge in protest. Do irrigators need the extra burden of
41 costs when the river community doesn't want the most
42 effective and simple solution?
43
44 Added to this we see that the government should be
45 paying for the environmental water, or the greater
46 community should be paying for the environmental water
47 that
is required to deliver the environmental outcomes. This

1 water is no different to irrigation water, as it occupies
2 storages and needs river regulation to deliver the
3 outcomes.
4
5 The removal of bulk discounts will have a huge impact
6 on our members in increased water price. We believe they
7 are just and come with a suite of obligations which cannot
8 be treated in isolation. To remove the bulk discount and
9 not to address the other issues tied around these would be
10 a double whammy.
11
12 There has been very little discussion on the
13 efficiency savings and cost reduction programs in the
14 submissions of State Water and DNR.
15
16 In closing, I would like to thank you for your time.
17 We believe that State Water and DNR should be run as
18 efficient organisations and that IPART cannot simply accept
19 the proposals that have been put to you. If this is done,
20 this would only simply institutionalise inefficient
21 monopoly behaviour, and we believe it is your duty of care
22 to us to ensure that just costs are apportioned.
23
24 THE CHAIRMAN: Thank you very much. It is only 10 to 1.
25 I would like to see if we can get back here just after
26 1.30.

27
28 LUNCHEON ADJOURNMENT
29
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1 UPON RESUMPTION:
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3 STATEMENTS AND QUESTIONS FROM THE PUBLIC
4
5 THE CHAIRMAN: The next item is an opportunity for
6 statements and questions from the public. I have a
7 suspicion that most of you have already spoken but that
8 does not mean you can't have another crack at it, if you
9 feel that in your presentation you left something out or
10 something has been said since that you want to comment on,
11 by all means you can have another go now. The floor is
12 open to the audience.
13
14 MR ARTHUR: I have the good fortune of having a licence as
15 a river pumper and also having some licences within Murray
16 Irrigation. I know to administer my pump licence, which is
17 a mere 600 megalitres, a fellow has to travel in a ute down
18 3 kilometres of track to reach that pump and to monitor it
19 is performing properly. Also, when we have got periods of
20 restriction on the Murray, basically he has no way of
21 enforcing it, whereas if one has a bulk licence you have to
22 reduce your usage at that stage, there is no way to monitor
23 that in any cost effective manner, so it is still an issue
24 of physically going out there to look at the pump.
25
26 I am intrigued to see, looking at the costs, I would
27 say there is a huge cost burden to deliver my 600
28 megalitres, so I am really intrigued to see how the
29 suggestion is that somehow with that pump licence that I am
30 subsidising those in Murray Irrigation. Possibly the way
31 we determine what the bulk discount is, I suggest there
32 needs to be a look at how there might be a better rationale
33 for what the size of the discount is, but I would really
34 like to hear how they could possibly suggest that they
35 could monitor my pump usage as efficiently as what happens
36 with one single bulk licence. I can't believe that that
37 can possibly be the case. I would love to hear an
38 explanation.

39
40 THE CHAIRMAN: I am sure they will take that on board.
41

42 MR SMITH: Thank you, Murray Smith, CEO, Coleambally
43 Irrigation. I would like to thank you for the opportunity
44 to speak and acknowledge all my colleagues in the
45 irrigation sector, including State Water and DNR. First
46 off, we have nothing new here today for us to base our
47 comments on. We have no State Water accounts, we have no

1 IPART consultant's report. Number two is that we have two
2 weeks to comment on the consultant's report, which I
3 consider is very limiting on stakeholders. IPART has had
4 the opportunity to converse with the consultants during the
5 development of the report and we will just have two weeks.
6
7 I would like to pick up on some comments during the
8 course of today. I have taken the opportunity to hand over
9 three pages to Michael, so I will not go over old
10 territory, but Colin flagged the history of State Water's
11 under-expenditure. We can most probably equally call that
12 over-recovery. Lindsay indicated that it did not lead to
13 any substantial reductions in customer service. If this is
14 the case, why the huge increase in charges? From that
15 perspective I guess we identify the importance of IPART in
16 determining what the inefficient costs are.
17
18 Having said that, I acknowledge the efforts of State
19 Water in the Murrumbidgee Valley in providing the customer
20 service committee with a complete understanding of its
21 capital program. We are certainly starting to head along
22 the right road but we have a little bit further to go.
23
24 Michael commented about the impact of removing
25 discounts and charging on conveyance water. I think that
26 was directed to one of the other speakers. In the case of
27 CICL, you will notice in State Water's submission that
28 irrigators on the Murrumbidgee have a reduction of 5 per
29 cent. By the time you remove this, pay for the conveyance
30 water, CICL customers will have a real increase of 35 per
31 cent. So hopefully that answers that question.
32
33 Bulk discounts: Mark indicated that there are 7,000
34 licences, including bulk licences for irrigation
35 corporations. There's 800 in CICL's licence, 2,400 in
36 MIL's, over 3,000 in MIs, so if you remove the three
37 irrigation corporations, the number of licences that DNR
38 would have to administer would increase by approximately
39 100 per cent. Mark also indicated that DNR wished to move
40 for a fee for service and removal of discounts. I can't
41 quite see how you can introduce one side without
42 introducing the other side, otherwise we are hopelessly out
43 of step.
44
45 In terms of our bulk discounts, another question was
46 why do you get them. Hopefully I can shed a little bit of
47 light on that. As Laurie just said before, we have a

1 single meter, we have realtime metering, 24 hours a day,
2 seven days a week. State Water can look at that, DNR can
3 look at that. We have 832 farm outlets. They only need to
4 look at one offtake. MIL have 2,400 and, as I said before,
5 MI has over 3,000. Do the sums, billing as a single entity
6 compared to over 7,000 bills if the irrigation corporations
7 were removed.
8
9 We also deliver water via Coleambally Irrigation's
10 main canal through to Tombullen as a service to State
11 Water, and I guess as a service to the rest of valley, at
12 no charge, with no provision for losses. Our system is
13 fully audited. I don't think others are. That is just
14 some examples, and it is more comprehensive in our report.
15
16 I was a little disappointed there has been no effort
17 by State Water or DNR to explore opportunities to optimise
18 resources in either of its reports in collaboration with
19 stakeholders. In a truly business environment these
20 opportunities would be explored and developed. There has
21 been a bit of talk about hydrographic services. Jennie
22 indicated that in the case of MIL their hydrographic
23 stations are about \$4500 per annum, and I am interested in
24 IPART's response if we were to put forward, and State
25 Water's response as well, in terms of a competitive bid to
26 undertake the hydrographic services for the Murray and
27 Murrumbidgee.
28
29 Our indicative costs at this stage are in the order of
30 \$4,500, a worst case scenario of \$8,000. I think you are
31 currently paying to DNR something in the order of \$12,500
32 per site up to \$20,000 per site. Obvious savings. I might
33 add, with the latest technology, realtime for all
34 stakeholders to look at.
35
36 Michael mentioned conveyance losses. I don't have a
37 lot of history, I have only been here 18 months, so my
38 corporate knowledge is a little bit less than I would
39 like it to be, but as I understand from talking to those
40 who were around at the time that it was all part of the
41 privatisation process. It was negotiated as part of the
42 discounts. That being the case, there seems to be a lack
43 of corporate knowledge in both State Water and DNR on how
44 those numbers were arrived at.
45
46 From our perspective, if you are going to put that on
47 the table, and we pay for the losses, I am not saying for a

1 moment that we shouldn't, but it really needs to be
2 equitable and revenue neutral in the whole scheme of
3 things.
4
5 I trust that IPART noted the distinct lack of
6 recognition of community service obligations in both DNR's
7 and State Water's submissions. I hope it was not the
8 shadowy hand of treasury in there, but maybe that is just
9 me being a little bit sceptical. I hope you will get to
10 the bottom of it. Mark went further today and introduced
11 the concept of a subsidy in the case of DNR from a top down
12 approach. We can stand here for ages and shoot holes in
13 that. I am sure you will see straight through that and
14 that you ultimately will spend more time looking at the
15 CSOs than what DNR and State Water have.

16
17 In closing, I would like to acknowledge the efforts of
18 State Water being more responsive and open with the
19 Murrumbidgee customer service committee and, as I said
20 before, we are on the road, but we have a ways to go. At a
21 river operational service level, we have a collegiate
22 approach with State Water and this is certainly very
23 pleasing from our business perspective, but we would like
24 to see this extended throughout the rest of State Water's
25 business. Thank you.

26
27 THE CHAIRMAN: Thank you. Any other comments or
28 questions?

29
30 MR MIELL: Doug Miell, NSW Irrigators Council. One
31 question to Mark. This morning he said that New South
32 Wales is moving towards the Victorian model of property
33 rights. Would he like to give some elaboration on this,
34 what exactly DNR has up its sleeve in that regard?

35
36 THE CHAIRMAN: All questions will be taken on notice.
37 Further comments and questions?

38
39 MR WASHUSEN: A number of questions have come from
40 the tribunal and secretariat about the Murray Darling Basin
41 Commission RAB. The advice I have given to Murray
42 Irrigation and Coleambally is that I would not expect that
43 IPART would do anything other than act in the interests of
44 transparency and accountability and address those issues.
45 My view, if it is worth tuppence, is that it is a
46 completely artificial notion and it does not do anything at
47 all to provide incentives for either State Water or MDBC to

1 act in an efficient manner, and they are issues that are
2 completely germane to IPART's role in all this, and I
3 expect IPART to deal with that in the appropriate manner at
4 the time.

5
6 MR HOWE: One of the things I would like to develop a
7 little bit for the average irrigator, we are hearing in the
8 national water initiative about up and down pricing and
9 lower bound prices, and I have looked at the definitions.
10 I have to say that there are probably about 25 people in
11 Australia that could actually stand up and give an
12 off-the-cuff discussion of what the heck they are. We need
13 to start with groups like IPART giving a bit of guidance on
14 where we are really heading with those issues and try to
15 put forward an explanation, I suppose it is a problem with
16 the national water initiative, it is esoteric and
17 meaningless almost for water users. That is something I
18 would like IPART to do something about.

19
20 MR BALL: My question is related to how the costs of the
21 creation of the new licences for the titled holders is
22 going to be attributed. In my view it would be a
23 consequence of a government action and it should be borne
24 entirely by government.

25
26 THE CHAIRMAN: If there are no further questions or
27 comments, I think State Water has an opportunity to respond
28 if it would like to respond.

1 RESPONSE FROM STATE WATER

2
3 MR IMMARAJ: I will start in the same sequence. Laurie
4 raised a question with regard to the river pumper on
5 Maron Creek, for example, with a 600 megalitre licence with
6 a meter, and compared that with the costs associated with
7 the meter reading with a customer within the irrigation
8 area, Murray Irrigation, for example. We haven't done that
9 sort of comparison. As I said earlier this morning,
10 wholesale customers for us are you as the Merran Creek
11 river pumper and Murray Irrigation Limited as diverted from
12 the Murray, so we have looked at both those customers as
13 wholesale customers for State Water. How much it costs to
14 read the flow metre within MIL compared to reading a meter
15 on the Maron Creek will vary greatly, largely through
16 economies of scale as well as the type of function carried
17 out.

18
19 The question was more to do with, can you demonstrate
20 that there is a cross-subsidy of the irrigation area
21 customer by the river pumper. It is not through analysis
22 that you come up with that answer but purely through logic.
23 If the full costs of the Murray were recovered from a set
24 of wholesale customers, and one of those customers gets a
25 discount, then de facto the costs have to be recovered from
26 the remaining customers. It is just that logical. If the
27 fixed costs were divided by the fixed entitlement in the
28 valley, you get a price. On top of that the discount
29 impacts result in an increased cost to the remaining
30 people. Those that don't, get the discount.

31
32 That was the issue. It wasn't that we have calculated
33 what the benefits are of not having the irrigation area
34 customer as a government customer any longer, it was purely
35 on the basis that if you were at full cost recovery that is
36 what would result.

37
38 MR BECK: I guess, I don't want to use the postage stamp
39 analysis, but it costs you more to deliver water to certain
40 customers than it does others. If you think about a
41 customer in the Tumut River immediately downstream of
42 Goobrangandra River, he would say, well, you have got no
43 storage for my entitlement because it comes naturally out
44 of that creek, so the only cost that you should charge me
45 would be the metering cost. Conversely, a guy at Balranald
46 who has the whole Murrumbidgee infrastructure that has to
47 be implemented to supply him, obviously there are different

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1 costs to supply different customers right through the
2 valley, and whilst some may argue that the metering costs
3 in one area are lower than others, you just have to expand
4 that across the whole portfolio of customers.

5
6 You might argue that, a customer in the Tumut River,
7 you don't have to do a lot of operational decision-making
8 to supply him because there is so much water in transit
9 that he will be catered for anyway, but then you say, well,
10 the whole order in the Murrumbidgee Valley and in the
11 Murray Valley is dominated by the irrigation corporations
12 therefore you can say that all the operational costs should
13 be assigned to those units, so in some regard you might be
14 getting lower, you might say you are getting metering costs
15 attributed to you that should not be attributed, but there
16 would be other river operations costs that others are being
17 charged for that they don't have either.

18
19 MR IMMARAJ: Murray raised a few points which we will
20 try
21 to address, all three of us, and the first point is that we
22 agree that this issue of equitable treatment for conveyance
23 licences is very important. It is not our intention that
24 we add conveyance allowance or the conveyance licence as an
25 additional entitlement in the valley but purely to make
26 sure that it is recognised in the full entitlement when
27 calculating the fixed charge, so I think that is equitable.

28 We are not arguing that the conveyance licence is an
29 additional amount and that somehow in the price calculation
30 the conveyance licence should be ignored. We are not
31 arguing that. I believe that is how those that do
32 currently pay for conveyance licences in those valleys are
33 treated. When you calculate the fixed charge, you use the
34 fixed entitlement including the payable conveyance
35 licences, then calculate that. That is all we are seeking
36 to do, so we believe that is equitable.

37
38 CSOs are not evident, that is true. State Water is
39 not paid community service obligations per se, but in the
40 cost shares that had been previously determined that was
41 the Government contribution into State Water. We believe
42 that that may remain so if IPART's cost sharing still
43 allows for government contribution for opex and capex. If
44 that is not so and we are under-recovering by virtue of the
45 new prices then we will have to either seek a community
46 service obligation to provide those services to the
47 community or reduce our levels of service to meet our

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1 budgetary requirements.
2
3 The third point regarding if irrigation corporations
4 were removed then what would be the impact on State Water,
5 what would it do to prices, I believe while that is a
6 hypothetical question, we have moved on from that so it
7 remains purely hypothetical, what would happen if the
8 irrigation corporations were dissolved and they became
9 government customers again, how would the prices be
10 impacted. We have not done any analysis on the net price
11 to the retail customer if that was to happen.
12

13 We believe that the privatisation has worked pretty
14 efficiently and from all reports the irrigation companies
15 are operating efficiently and effectively, therefore we
16 believe that the price being paid to the retail customers
17 is an efficient price. When you add on State Water's costs
18 at your offtake then the net value, whether the irrigation
19 company exists or not, should be the sum total of those two
20 prices. So we are not sure whether that hypothetical
21 question has any bearing on the bulk water pricing for
22 State Water Corporation which is effective from 2006. If
23 we were still liable for all the legacy issues back to DWR
24 days, those costs for metering those retail customers would
25 be within State Water's costs and we would then have to
26 recognise the discount, but at the end of the day those
27 costs are not part of State Water's full costs so we don't
28 know where that question actually leads to in this current
29 debate.
30

31 The other point you raised, Lindsay might comment, is
32 optimising resources in the Murrumbidgee. We have started
33 discussions with Coleambally Irrigation Corporation. There
34 are potential areas both in the area of operations as well
35 as in the area of capital project delivery but we do need
36 to get to that stage probably in this year to demonstrate
37 that resource sharing can work efficiently for the benefit
38 of both parties. We are looking at resource sharing in
39 operations within State Water with Coleambally and that
40 will improve both the knowledge of the system and how the
41 systems run but also improve the liaison between customers
42 and State Water.
43

44 With regard to competitive sourcing of hydrographic services,
45 as you are aware we purchase that service currently
46 from DNR and DNR has given us a quote for running
47 a hydrometric network across the state and the figure that

1 has been quoted of between 12,000 and 15,000 is a state
2 average. Obviously those averages at a valley level might
3 drop if there are a larger number of network stations
4 within the one valley and they might be a lot higher where
5 the costs are significantly greater. It is not our
6 decision at this stage whether we can outsource that
7 because we are currently wedded to the one supplier, DNR,
8 but DNR assures us that there is a review going on at the
9 moment.
10

11 At the end of that review they will be looking at
12 market testing the provision of hydrometric services, so
13 maybe Mark might comment on that.
14

15 MR BECK: We don't own them so we can't source alternative
16 prices and, as Abel said, in some valleys the unit costs
17 may be higher, there are minimum structures to maintain in
18 each valley, a certain number of hydrographers per system,
19 and I think Murray was getting towards it, that let's say
20 we drop half a dozen stations out of the Murrumbidgee
21 Valley, we have pretty got much still got the same support
22 structure, therefore the unit rate per station increases
23 unless, and it is not our call to say to DNR, you can
24 manage that system with a lower number of staff. That is
25 not our call. We buy the service. If that is their cost,
26 we can't outsource it separately from another supplier.
27 That is one of the issues that State Water has with the
28 hydrometric network.
29

30 MR IMMARAJ: Would you like us to address some of the
31 issues raised earlier in the presentation?
32

33 THE CHAIRMAN: Yes, everything.
34

35 MR IMMARAJ: SRIDC raised a few questions, one relating
36 to
37 community benefit through a regulation of flow in rivers
38 and that there are lots of other beneficiaries. We believe
39 that is the case, that there are lots of beneficiaries from
40 flow regulation, including environment and opportunistic
41 beneficiaries. We have raised that, but we haven't
42 foreshadowed what the cost share of that opex should be for
43 those other beneficiaries, mainly because we couldn't
44 recover those costs directly from any of those
45 opportunistic users. How would State Water recover those
46 costs from, say, tourists and tourism operators or from the
47 environmental benefits accrued to, say, the catchment
management authorities or other agencies? So we have left

1 that debate to be held through IPART and the determination
2 process. That may result in a government contribution to
3 State Water to continue providing those services, and I
4 allude to the point about the community service obligations
5 earlier as well.

6
7 The other issue raised by SRIDC was that a comparison
8 of State Water with other bulk water providers in other
9 states wasn't valid. I agree that that may not be ideal,
10 but that was the only type of comparison we could come up
11 with, given that the bulk water providers in Victoria are
12 largely Goulburn Murray and in Queensland it is Sun Water
13 and in South Australia SA Water. The fact that they all
14 came out of state governments does mean that they are
15 probably all inefficient in one form or another, but some
16 of those corporations have been corporatised or operating
17 as a corporation for a significantly longer period of time,
18 so, in a way, by comparing ourselves with them it should
19 give us some benchmarks to improve on.

20
21 So I agree that we have got a long way to go to become
22 as efficient as we would like, but in the early days, we do
23 think that there is an investment required for us to get to
24 that point.

25
26 There was a question raised about whether the
27 salt interception schemes would be operated as a business
28 or business as usual. Because the debate about the
29 transfer of that asset is still to be finalised and the
30 operating licence for the salt interception scheme is not
31 finalised, we are compelled to simply operate it under its
32 current operating requirements and not change it, but once
33 the operating licence for the salt interception scheme is
34 finalised, then there is an opportunity to move towards
35 competitive sourcing and Murray Irrigation Limited is
36 welcome to bid for that contract if they are able to
37 provide us that service.

38
39 The Murrumbidgee private irrigators raised some
40 questions. I will deal with the levels of service and the
41 lack of choice of levels of service and price. At the
42 moment, valley pricing relies on treatment of the whole
43 valley as a system. So whether you are 1 kilometre
44 downstream of the dam, as Lindsay pointed out, or
45 1,000 kilometres downstream of the dam, you still pay the
46 same unit rates, both fixed and variable. That is because
47 the whole system is being treated as one integral system.

1
2 When you think about levels of service associated with
3 bulk water delivery, the type of choices we could offer are
4 whether you get water on the day that you order it or
5 two days later or three days later, but in the valley
6 business planning process that we went through to define
7 levels of service, it was unanimous: you place the order
8 and you take it on the day that you have ordered it or you
9 amend your order so that nobody misses out on the system.

10
11 So because it is a combined system operating for the
12 benefit of several hundred customers, most of the valley
13 customer service committees have agreed that it is not
14 about choice, really; it is more about whether you can meet
15 the levels of service that everyone expects as a uniform
16 product. So if everyone had a different product and one
17 said, "Well, I'm happy to go two days later provided you
18 give me a discount of 10 per cent," the third party impacts
19 of that sort of product have a huge flow-on impact on other
20 users who rely on that quantum of water that is being
21 released from the dam.

22
23 So I think when that debate occurred, the customer
24 service committees pretty much decided that it is really
25 the one product: you order your water and you take it on
26 the day you want it or you amend your order and you don't
27 take it. The options of whether order debits should be in
28 place or should not be in place all relate to the type of
29 services that we can provide.

30
31 I think the debate can still continue, but as things
32 stand today, we are continuing with the one product and the
33 one level of service, and it may not be the best thing for
34 everyone, but I believe that it works for the system as it
35 stands and with the current level of rights to access.

36
37 If a customer didn't get water on the day that they
38 ordered it and their property right was compromised because
39 of different levels of reliability associated with it, then
40 we are actually changing the regime under the water sharing
41 plan and the Water Management Act, so there is a danger of
42 trying to do too much within State Water's domain.

43
44 The next issue is dam safety levels and whether the
45 safety levels were set too high and that there should be
46 some debate on it. The industry standard is set by the dam
47 safety regulator in New South Wales. They are reasonably

1 consistent with other states, and at this stage under the
2 previous determination the dam safety compliance costs are
3 picked up by the government.

4
5 Our position has been that we should try and get to
6 that point of safety compliance as quickly as possible, and
7 that's what we're proceeding with. So hence you will see
8 our capital program is largely dominated by dam safety
9 compliance costs. That is an industry standard, that is
10 the dam safety regulatory standard in New South Wales, and
11 that is what we are compelled to meet.

12
13 Brett from MIA raised a question on the RAB and the
14 budgeting of the RAB costs, and I might get Russell to talk
15 about that one.

16
17 MR SIMONS: I think what you said, Brett, was that you
18 were against the idea of the RAB being built up on budgets.
19 In State Water's view, the RAB needs to be built up on what
20 we see as being prudent and efficient budgets over the next
21 three to four years, and at the end of that period IPART
22 will be looking at our actual expenditure against what we
23 budgeted and making any necessary adjustments to our
24 actual
25 expenditure.

26 I would also like to add onto that that if we
27 continued with the annuity approach to pricing, then the
28 annuity would also be based on budgets, so there is not too
29 much difference between the two except one is a long-term
30 budget and the other one is a short-term budget.

31
32 MR IMMARAJ: I think the other comment was that the
33 actual
34 expenditure, opex and capex, are looked at by IPART and
35 only what is prudent and efficient can be capitalised, so
36 when the RAB is reset, it will only be on the basis that it
37 is prudent and efficient. So even if we did borrow money
38 and spent it on something that wasn't prudent or efficient,
39 we would have no recourse to recovering the costs
40 associated with that unless we could demonstrate otherwise.

41 MR SIMONS: I will just talk generally on one subject that
42 seemed to come up quite often during the presentations by
43 everybody, and that was the issue of provision of data or
44 lack of it by State Water.

45
46 I would like to just point out to this hearing that
47 State Water went to a great deal of effort to provide

1 subcommittees of each CSC with all the data that we had
2 available to us that went into the submission, and that
3 included not only capex but opex data. We met with every
4 CSC with the understanding that the CSCs were able to ask
5 whatever questions they liked and we were obliged to answer
6 those commercial in confidence. That has taken place with
7 every CSC.

8
9 MR IMMARAJ: Murray Irrigation Limited raised some points
10 which we might comment on. On the hydrometric costs,
11 Mark
12 may add a few more things, but the cost of hydrometric work
13 in a canal system or a channel system with reasonably
14 stable controls might be in the vicinity of \$4,500 per
15 station, but when you compare that with hydrometric costs
16 with rivers and river channels where there's lots of change
17 in the control section - and this is born by figures in
18 Victoria as well as Queensland - it is in the order of
19 about \$10,000 to \$12,000 per site. So I think if you were
20 bidding for that competitively, I would be looking at how
21 much it costs in other states as well and whether they are
22 efficient costs.

23 On the MDBC, we have been passing through the renewals
24 annuity collected from the Murray customers to the New
25 South Wales Government, so the government contribution
26 that goes from treasury has an implied flow-through of the
27 renewals annuity collected from the Murray customers.

28
29 A renewals annuity approach has been agreed to by all
30 states: Victoria, New South Wales and SA have agreed to
31 allow River Murray water to proceed down the renewals
32 annuity. I believe that some legislative amendments might
33 need to be agreed to, but in-principle agreement has been
34 reached. So it does give the opportunity for both
35 approaches, whether you go with the notional RAB approach
36 or continue with the renewals annuity approach.

37
38 My only point is that a regulatory asset base approach
39 does allow for a review of the efficient and prudent capex
40 on a three yearly or four yearly cycle, whereas an annuity
41 on a 100-year total asset management plan doesn't give you
42 as much flexibility, and you may end up with situations
43 such as Bethanga Bridge or a fish passage or barrages, so
44 you have a long-term capital program set in stone and an
45 annuity collected on that basis, whereas as things proceed,
46 you might want to make some changes to your capex
47 program
48 and priorities.

1
2 With regard to the use of the water delivery
3 structure, we do want to reiterate that we pay full costs
4 to MIL for the use of water delivery infrastructure at full
5 cost. So MIL is not providing that service to us free of
6 charge. We pay that and we recover that from the users in
7 the Murray. So I don't think that that should be a reason
8 or rationale for a discount because we pay full cost for
9 that.
10
11 Just with the other comment on discounts and what the
12 basis for that was, we simply wanted to make transparent,
13 both for inter-valley subsidies as well as intra-valley
14 subsidies, that at the end of the day it doesn't give us
15 more revenue. So if the decision is to maintain discounts
16 at whatever level and we are at full-cost recovery, it
17 simply means that one group of customers is paying more or
18 less than the other. That is all. But that decision
19 should be made in the light of what exactly is that
20 subsidy, and if that is not debated and set, then we won't
21 have agreement on this for a long time. So we thought we
22 would put that in the submission and get an independent
23 assessment of what those discounts should be.
24
25 When the secretariat asked us the question about what
26 is the history of these discounts and why were they set at
27 different levels, the same question could be asked of why
28 are some conveyance licences chargeable and not others,
29 and, in fact, why are some access licences chargeable and
30 not others, and why are some environments water chargeable
31 and not others. These are all policy questions that don't
32 get a fair debate and each valley ends up doing its own
33 thing, so we felt that putting it into a state-wide context
34 is a good thing so that we get a consistent decision.
35
36 So while we have put the discount issue on the table
37 for transparency sake, at the end of the day, whatever the
38 price determination is and what the determination allows us
39 to apply as a discount is what we will have to apply.
40
41 I hope we haven't missed any questions or queries
42 raised, but we are finished, Mr Chairman.
43
44 THE CHAIRMAN: Thank you very much. If you feel that they
45 haven't answered something, I will let you go, but if you
46 don't agree with the answer, I won't let you go. We could
47 debate forever the quality of the answer. If you feel it

1 has been overlooked entirely you may address it.
2
3 MR THOMPSON: Dick Thompson, chairman of
Murrumbidgee
4 Irrigation. I must say that it is a great idea of
5 State Water's to blur the high costs that they are metering
6 and billing in increasing the charges for two groups.
7 Their PR people must have had a field day with this. They
8 have all except two people happy in the valley; there will
9 be a decrease everywhere else.
10
11 The point is the national water initiative said there
12 were to be no cross-subsidies. There will be no driver for
13 efficiency in this valley if the real cost of metering the
14 billing does not go to the people who are causing the cost.
15
16 THE CHAIRMAN: I don't regard that as anything new. It
17 may have been more effectively said, but it wasn't new.
18 Are you going to ask something new?
19
20 MR SMITH: I am just seeking clarification. I asked the
21 question during my talk would State Water like to see a
22 competitive quote, and I asked the same question of IPART:
23 would they like to see a competitive quote on hydrographic
24 services? I would just like a "yes" or "no".
25
26 MR IMMARAJ: Yes.
27
28 THE CHAIRMAN: Look, IPART doesn't answer questions
29 without having gone through its process, but let me just
30 state that, in principle, our job is to ensure
31 efficiency - that is clearly our job. The second thing is,
32 as a general expectation, we think a very effective way of
33 ensuring efficiency is competitive quotes where they can be
34 obtained. Of course, if they could be obtained everywhere,
35 then we wouldn't need IPART.
36
37 Thank you very much, State Water, Abel and the team.
38
39
40
41
42
43
44
45
46
47

1 RESPONSE FROM DEPARTMENT OF NATURAL
RESOURCES

2
3 THE CHAIRMAN: I now ask the department to come forward
4 and respond to the various comments that have been made
5 throughout the day, not just in this section.

6
7 MR PAINTING: Thank you again, and before I get into
8 anything else, I thank Doug Miell for reminding me to bring
9 a bit of clarification from this morning. I can assure
10 everyone that New South Wales is not adopting a regime
11 similar to the Victorian licensing arrangement. I guess in
12 response to a comment dealing with the whole new system,
13 basically I was trying to say simply that Victoria already
14 has, and has had for some years, a water rights system
15 under their more conservative management regime. The new
16 property rights associated with water access under the
17 Water Management Act will look a little bit more like that
18 but there is not any major plan to go down that path, so
19 thank you for that reminder. I clarify that.

20
21 I guess I can address a couple of issues in relation
22 to, there has been plenty of talk about the MDBC. I have a
23 fair history in dealing with the Commission from a New
24 South Wales point of view. I don't know how much time we
25 have got here to talk about it but, some of the high order
26 principles, I share the thoughts with most of what has been
27 raised here today about transparency and access to
28 information. I guess I am privileged enough that I can
29 access plenty of information.

30
31 We seriously need to look at, from a DNR point of view
32 we probably need a little bit more, I guess, mature process
33 about that allocation, firstly, regarding the Commission
34 budget for the current year. At the time of preparing the
35 submission, the Commission's budget for 06/07 had not been
36 resolved and at that point the Commission was working on
37 three scenarios, one being the requested budget of the
38 Commission, the other extreme being an absolute minimum,
39 because there has been some issues between the states about
40 levels of funding and so forth, and one in between those.

41
42 At the time of doing the submission we took the middle
43 ground of those three options, and that is what went up.
44 Since that time, in fact only within the last few weeks,
45 the formal budget of the Commission has basically been
46 endorsed at the lower levels, so it is correct to say that
47 there will be an adjustment from 06/07 costs of the

1 Commission.

2
3 Deb pointed out that no real attempt to improve the
4 apportionment between the valleys had been undertaken. As
5 I said, we did have access to more information. Basically
6 what was done this year is we identified some
7 valley-specific costs but it is fair to say the majority of
8 costs are on a statewide basis that were used previously in
9 the determination.

10
11 A couple of comments were made about the department's
12 costing/pricing/program activity structure. Yes, they are
13 very new. In fact, it was only created for the purpose of
14 this process, as they are not hardwired in a system sense.
15 The new version of financial system in the department for
16 implementation in July 06 is not new but an enhancement and
17 gives us the opportunity to put those new activities into a
18 proper system and I guess that puts a responsibility on us
19 then to use that as well to capture the information that is
20 required to improve this process. Lee Furness made a
21 similar comment this morning about collecting money and
22 using it as proposed. Of course, at this stage we don't
23 have the history based on these new activity codes but,
24 with the ability to put the new program structure into the
25 system, that brings with it some responsibility for us to
26 do that.

27
28 I need to make a comment for the information of the
29 tribunal - it is much less of an issue for us than anyone
30 else - but the notional RAB versus renewals annuity, just
31 for the information basically of the tribunal, the
32 Murray-Darling Basin Commission certainly has a preferred
33 option of that. Abel mentioned this morning, when he was
34 asked about which way to go, he correctly pointed out that
35 whilst renewals annuity would be an option, there is still
36 the legal ownership issue of the structure and the proposal
37 of the commission office, which will soon be consulted
38 amongst the States - that will include DNR and State Water
39 - but the proposal from the commission is that the assets,
40 and I think someone also mentioned that if you look at the
41 Annual Report they say they own assets, the proposal is
42 that the assets of River Murray Water actually do belong in
43 legal ownership to River Murray Water rather than the
44 respective states and that instead of the states owning
45 individual assets, or parts thereof, the states will own a
46 respective share of equity in the business of River Murray
47 Water and on this basis they are suggesting that therefore

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1 a renewals annuity would simply be an annual payment, an
2 annuity to them, and that the states wouldn't have those
3 individual assets in their books.

4
5 I guess that is just an information item. I am sure
6 we will hear more about that later. That is for the
7 benefit of the tribunal.

8
9 I don't have anything more specifically on local
10 stuff, unless something has not been picked up and I can
11 add to that later.

12
13 MR O'NEILL: There were a lot of issues raised and we will
14 try to cover a few of them. The first one that we honed in
15 on was the justification for the increases. There were a
16 lot of questions relating to increased costs. First of
17 all, we strongly contest the assertion that it is business
18 as usual for DNR. This is not the case.

19
20 In context, I would like to state that there are two
21 components of work that are different. First of all, the
22 water sharing plans and the development and
23 implementation
24 of those; second, the additional obligations under the NWI.
25 We have talked about that in general terms but because of
26 the nature of all the comments that were made I thought it
27 might be useful for me to talk through some specific
28 examples of things from a statewide point of view. Mark
29 covered some very specific examples that are regional
30 specific.

31 The first thing I would like to point out is that we
32 will require internal redeployment to meet our full
33 commitments. We have stated that already. That is because
34 we have undergone a significant downsizing over the last
35 few years, which means we all work a lot harder trying to
36 deliver for you guys.

37
38 We recognise also the statement was made that the WSPs
39 are effectively the same as NWI. This is not the case. We
40 do recognise though it was the precursor, but there were
41 definitely differences between the two and additional
42 requirements under the NWI. Just to give you some examples
43 on the differences between the two, from the WSPs point of
44 view - water sharing plans - we have statutory requirements
45 now that didn't previously exist. Those statutory
46 requirements preserve the user share, of course, but they
47 also preserve the environmental share. We have a

1 compliance and audit component of that because they are
2 statutory requirements.

3
4 We have an increased requirement for monitoring of
5 water quality and water quantity. This is because we need
6 to operate our water sharing plans appropriately, so we
7 need to know what is going on in the rivers in terms of
8 what flow is occurring when and make sure we share the
9 water according to the water sharing plan rules.

10
11 Increased monitoring of groundwater is also required
12 for issues such as ensuring sustainable yield in the
13 systems. And the development and implementation side of
14 things has the macro plans in train and also the specific
15 plans for other areas.

16
17 From an NWI point of view, the differences, again I am
18 only summarising, I will not cover all of the things that
19 are different, but basically the key things are the public
20 reporting requirements of the NWI on the operation of water
21 sharing plans. We also need to identify and review the
22 size of the consumptive pool. This is an ongoing process.
23 Because of various different issues we need to make sure we
24 have got the number right. This requires a lot of
25 modelling and data to go into the process and ultimately it
26 has a risk assignment framework in place that we effect.

27
28 From a water accounting point of view, we have got
29 increased requirements for public reporting on users'
30 shares and the environment's share. To do this we need
31 information. Water title register - the conversion of
32 licences is a big task. And facilitation of water trading
33 is also a result of the water title register. We have also
34 got issues there of compatibility with other jurisdictions.

35
36 Just one further piece of detail I thought I would add
37 is that the floodplain harvesting policy, implementation
38 and regulation, is a big task coming up for us.

39
40 That was only a overview of the activities. There is
41 a full detailed description in table 2.14 in our
42 submission. It goes into those things I have mentioned
43 plus a whole lot more.

44
45 In terms of the next major issue that was mentioned,
46 it was mentioned quite a few times so I thought it was
47 worth at least restating our position, the discounts to

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1 ICs. I am not going to go into any more detail other than
2 to say that further negotiation is required. We recognise
3 that WRM services need to be defined and that the value of
4 these services needs to be defined, but we do stand by our
5 assertion that they should be allowed for on a fee for
6 service. We look forward to having input into the study on
7 that process, I am sure that will contribute to the
8 negotiation.

9
10 One further item that I just wanted to touch on was I
11 guess costing information and efficiency. First of all, I
12 want to state that DNR is committed to efficiency.
13 Secondly, there were a number of statements about
14 technology improving and therefore we should be getting
15 more efficient. Yes, of course we are, we are
16 incorporating technology improvements on a day-to-day
17 basis, but typically these are swamped by all those
18 additional requirements that I have outlined above.

19
20 Thirdly, I think a comparison with industry or
21 services provided by industry is something we should be
22 careful about. It is not always valid. There are
23 differences between the services provided by industry and
24 DNR. For example, one may be the close proximity of
25 gauging stations. It makes it a lot cheaper to run ten
26 that are close together rather than ten that are quite
27 significantly separated.

28
29 The fourth point I wanted to add is - Mark has just
30 indicated that he will expand on that point further - is a
31 comparison with other jurisdictions needs to be done very
32 carefully. It is a process we are involved in but we need
33 to recognise the differences between New South Wales and
34 other jurisdictions in that process.

35
36 MR PAINTING: I just want to touch again the hydrometric
37 services that was alluded to and the work being done on
38 that. Talking about costs of hydrometric stations, I
39 mentioned earlier about 250 stations around the region, but
40 certainly the number of sites is not a good measure of
41 output in hydrometrics. To get a real handle on what that
42 output includes we need to look at the number and type of
43 parameters measured and collected, whether the data
44 collected is in a time series or not, the reliability of
45 the data, variability in rating control, the frequency of
46 visits, the geography and so forth.

47

1 As far as those services goes and a review, a
2 comprehensive exercise has been undertaken. A first draft
3 report was released I think last October, and the final
4 report was due by the end of last year. I have not seen it
5 so I assume it is not quite finalised, but basically it is
6 due very soon and it will outline the costs and benefits of
7 various models of hydrometric service delivery, which
8 includes the current one, and some recommendations on the
9 preferred model to government. Whether there is scope in
10 that for market testing and so forth we will wait and see,
11 but that is nearing completion and there should be
12 something on it soon. That is a final comment on where the
13 review was, since it came up earlier.

14
15 MR RUNDLE: I have a few general comments to raise. I
16 will go over a few things we have already talked about.
17 With the wholesale discount, one of the reasons put forward
18 for DNR was that the irrigation corporations and districts
19 supply us with information for WRM. We did some survey
20 work a while ago in the regional offices and at head office
21 and we were not able to find any evidence of that
22 information. If there is, fine, but we have not been able
23 to find any evidence of information that has been used for
24 WRM in the irrigation corporations.

25
26 Some of that information I understand is available
27 publicly in any event which irrigation corporations
28 produce, but on that score we understand that the discount
29 is primarily given for metering purposes, it is not really
30 related to the WRM function. But certainly from our
31 perspective, separate from State Water there would be
32 little value in that if the fee for service comes in - it
33 would be I guess for a relatively small amount, but
34 certainly very small in relation to the size of that
35 discount. That discount is quite huge.

36
37 The other thing about discounts is that now they have
38 become quite historical and they are fairly arbitral in
39 nature. You could say when they were first set they were
40 arbitrarily set. Certainly now they have become I guess a
41 bit of an anachronism between the valleys.

42
43 Optimisation of resources was mentioned and efficient
44 costs. With WRM I suppose it is a very hard one to pin
45 down because we are not producing widgets and you can't
46 say, how efficient are you doing, because a lot of our
47 stuff is in the nature of information gathering and

1 desk-type jobs, so that is where it becomes a difficult
2 task. But insofar as our resources are constrained, we
3 have got these priorities of the national water initiative,
4 the Water Management Act, water sharing plans and so forth
5 coming in, the last couple of years, certainly the next few
6 years, we are in the process of trying to continually meet
7 the challenges, and that is not easy. The only way we can
8 really do that is basically continually reallocate
9 resources on a statewide basis or at a regional level.

10
11 We have done that with a lot of our work, for example,
12 development of the Water Management Act coming in, the
13 access licences and approvals, the water sharing plans,
14 implementation of those plans, and now we are doing the
15 same with the macro plans, and whereas it was groundwater
16 or reg and unreg, that has been a process of project teams,
17 whether in head office or at a regional level, sort of
18 moving around and doing different functions.

19
20 Basically there is so much in the way of work to be
21 done in WRM on this score with the national water
22 initiative and Water Management Act that we have had no
23 choice but to prioritise the work to optimise resources.

24
25 The other thing in terms of the efficiency of costs is
26 that we have based our estimates for staffing and current
27 costs on a certain level of activities. We have not built
28 in extraneous price rises for material, resources or salary
29 increases. Effectively, if you like, we have based it on a
30 level of activities, not on a cost and then inflated it.
31 We also haven't included a return on capital.

32
33 I agree with the comment on conveyancing losses,
34 whether they should be equitably distributed across
35 valleys. Certainly the costs of conveyancing should be
36 recovered through prices.

37
38 In terms of the CSOs and subsidies to DNR, basically
39 an element of the subsidy is in the nature of a CSO
40 although it is not given to us in that way by Treasury. I
41 also point out that in the first slide Rob put up, the
42 \$117m subsidy is in fact what we call a subsidy, or you can
43 call it a revenue shortfall, but it is in fact higher than
44 that because our actual receipts have been lower. That was
45 a notional revenue figure, and a notional subsidy, \$11m.

46
47 A few other points. The WRM activity profile we

1 developed, well, we have 60 activities and they are grouped
2 into about 12 groupings. That compares to the previous
3 12 bulk water products we had before, something like for
4 water resource management around 45 sub products, so there
5 was a fair bit of level of detail before. If you took the
6 State Water sub products as well, you had a huge number.
7 If you look at the back of the ACER report from 2001 you
8 will see that there is quite a detailed spread of costs.
9 That was really necessary to do that exercise, and it
10 wasn't an easy one to do, and possibly a few of those
11 activities might have been refined further, but basically
12 it was necessary because of the introduction of the Water
13 Management Act and water sharing plans. If we hadn't done
14 that, really the old sub products would have been a
15 terrible misfit with what we are doing now, it wouldn't
16 have worked, partly because the old sub products
17 incorporated the water delivery side of things as well.

18
19 So that was quite a necessary exercise. I think
20 basically, if nothing else, it achieved a match with what
21 our contemporary WRM business is. Also, those activities
22 include the consent transaction side as well.

23
24 The comment was made on upper and lower bound pricing.
25 I fully agree with that, that that is an adaptation of what
26 was going on many years ago. It was developed for COAG,
27 the upper and lower bound, and the definition, I think we
28 all understand it here, but it is terribly poorly set out.
29 It would be useful if that was refined or at least made
30 more comprehensible.

31
32 The only other thing is the hydro savings through
33 outsourcing. Well, Rob has also mentioned that, but
34 basically there are, aside from efficiencies of having
35 hydro stations together, the hydro stations serve a number
36 of purposes. We supply information to other organisations
37 that are not involved in bulk water, the Bureau of
38 Meteorology, et cetera, and a whole lot of others, so we
39 are getting economies through the use of those stations.
40 It is a consideration for IPART, if you are looking at how
41 efficient those stations are being used, to know they serve
42 multiple purposes.

43
44 MR COOPER: Another issue that was a recurrent theme today
45 is about cost reporting from DNR. I would just like to say
46 one of the parties that actually would love to be able to
47 press a button and get a report is DNR, but it has a

1 costing system set up to report on the whole of the
2 department and to actually extract what are the costs
3 attributable for IPART assessment is not a simple exercise.
4 That is one of the things that is currently being addressed
5 to see if, with this latest adjustment to the system, they
6 can actually start to get some efficient production of
7 costing reports.

8
9 In terms of allocation of cost to valleys, the costing system
10 that DNR has is actually a good system of recording costs
11 by job activity devoted to the old activities on a
12 valley- and water-source basis. Yes, there are some costs
13 which have been spread across valleys, and I will just give
14 you some background. The water management division,
15 which is the central core of the water business which has the
16 licensing administration system, the water modelling, the
17 audit function and policy and planning in it, is a
18 centralised function and most of those costs are
19 transferred across valleys and water sources. There is the
20 Office of Knowledge and Information, which has been shrunk
21 dramatically, and the amount of cost that comes from DNR is
22 only about \$2m.

23
24 What the department has been doing is taking specific
25 resources and putting them either to WRM, because they are
26 pure water resources, or putting them out in the regions
27 where the work is actually being done. So the
28 accountability by valley is becoming a lot more discrete
29 and identifiable with the valleys.

30
31 The other area is the lab. There is a water lab which
32 was referred to this morning, and that is a centralised
33 facility in Arncliffe and they have taken their costs and
34 spread those across valleys. It is not a significant
35 amount, I think about \$1m overall.

36
37 The other area, there are few regional activities
38 where they have had to do splits by valley or water source,
39 but in general most of the activities are captured by
40 valley, by activity, by water source. That was the way
41 that those costs were extracted. There is now an automatic
42 way to do it, but they were tagged and allocated to
43 valleys. Then the corporate service, share services -
44 these were all described in the submission - those were
45 applied because they are mostly driven by staff-related
46 costs, then the specific capital-related costs were
47 identified and costed.

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1
2 So what the department did, they invited us to come in
3 and assist them with the principles. It has been more a
4 facilitation process. The initiative has come from DNR.
5 They want to know what their historical costs were and the
6 only problem with those costs is that they are historical,
7 they are looking at costs in retrospect, so what they
8 wanted to do in terms of a submission was to change and
9 take a proactive approach, because the belief was that
10 water resource management had changed, so they built a
11 costing model where they identified by individual person
12 what that person is doing, or what the position is doing,
13 and the activity that that person is doing.

14
15 That is the way that the forecast has been built up
16 because you can see from the historical cost the department
17 has been under very tight budgetary controls, and I think I
18 heard at other hearings, if not this hearing, where people
19 complained about the level of service delivery. It is
20 because the department has been significantly budgetarily
21 constrained. Whether that has been driving efficiencies or
22 not only further assessment will tell, but that is the way
23 those efficiencies have been driven.

24
25 The department is now concerned about establishing
26 those specific activities and that is why they have taken
27 the present active approach to actually doing their costing
28 based on individuals and what those individuals are doing,
29 so they can see in advance what they intend those people to
30 do, then look afterwards and see what the costing system
31 has said about what the actual activities were.

32
33 I have just give that background, there is a lot of
34 work going on with DNR with an intention to be able to
35 provide much better costing reports in the future.

36
37 MR O'NEILL: I think that covers the DNR response to
38 questions.

39
40 THE CHAIRMAN: If there is something that wasn't
41 answered,

42 I will allow any further questions or comments.

43
44 MR SMITH: It was mentioned that gauging stations were
45 used for other purposes and multiple usage. I was just
46 wondering if that was recognised in the costs which were
47 passed on to State Water and which were in turn passed on
to consumers.

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1
2 MR RUNDLE: The costs to State Water were a cost that was
3 applicable for the regulated rivers which they run.
4
5 MR SMITH: So are there multiple functions for the gauging
6 stations which are associated with the regulated rivers
7 that State Water runs?
8
9 MR RUNDLE: To my knowledge, no. To my knowledge that
10 is
11 separate information which is provided to others which is
12 not, I know what you are saying, it is not duplicated, we
13 are not charging someone else, we are charging State Water
14 for that particular information.
15
16 MR SMITH: Do they pay the bill?
17
18 MR MIELL: Following up on a point about the review of
19 hydrometrics, I was consulted on that. Is that draft
20 report going to be provided for further comment. The
21 ABARE
22 survey, is it proposed that IPART is publishing that and,
23 if so, when?
24
25 THE CHAIRMAN: The answer to the first part is yes.
26
27 MR SEERY: The collection of the data has just been
28 completed and they will be providing our report in the next
29 couple of weeks, so we envisage we will be able to provide
30 that sometime in February.
31
32 MR PAINTING: I am a bit surprised you have not got one if
33 you are on that committee. I will certainly find out for
34 you.
35
36 MR HOWE: As a point of clarification, Mark, I have to ask
37 again, what really do you mean by the move towards
38 Victorian property rights in any way, shape or form? I
39 don't understand that. Secondly, I didn't understand what
40 you said about the MDBC, does the MDBC have a preference
41 for renewal annuities? If so, are you saying that it is
42 just going to be a pass through or were you actually just
43 trying the notional RAB. I didn't understand.
44
45 MR PAINTING: Firstly, as I said, I withdraw any reference
46 to Victoria. In the Murray in the last few years prior to
47 the move to the new water access licences we had a lot of
issues obviously with the different regimes of levels of
security between New South Wales and Victoria, because we

1 were sharing the Murray, and so for people down that way
2 there were a lot of issues about property rights, hence now
3 that property rights are enshrined in the new water access
4 licences it was simply a comment that the level of access
5 has improved through the new system. It is just
6 coincidentally a little bit more like a stronger property
7 right that previously existed in Victoria and nothing more,
8 so don't read too much into it.
9
10 The second point in relation to the MDBC is we are not
11 proposing or recommending anything other than it was a
12 comment for the information of the tribunal, but the
13 Commission itself is proposing and recommending a renewals
14 annuity approach with some other changes to ownership of
15 assets and so forth, and it is a decision for state
16 jurisdictions. We have a request from the commission to
17 consider that and I believe a working party of a number of
18 New South Wales jurisdictions will consider that, but at
19 that stage that is all it is.
20
21 THE CHAIRMAN: Can I just follow that up. From the
22 sound
23 of it this issue is not going to be resolved by your
24 working party, let alone the Governments, this side of our
25 determination; is that a correct assumption?
26
27 MR PAINTING: I would think you would probably be right,
28 yes. I would not say that would be in the next few months.
29
30 MS McLEOD: Jennie McLeod, Murray Irrigation. My
31 question may not be an IPART question, but I can't resist
32 asking Mark, with this whole policy decision about what you
33 do with state assets that are managed by River Murray Water,
34 is this debate that you're having ever going to be out in
35 the arena with the stakeholders that are actually likely to
36 bear the ramifications of the policy decisions you make?
37
38 MR PAINTING: Jennie, I'm not sure that either way is
39 going to have much significant impact price wise or
40 anything else, but I guess it will be up to the individual
41 agencies to consult as they see fit.
42
43 MR IMMARAJ: Just a quick comment with regard to that,
44 what Murray Darling Basin Commission has proposed
45 through
46 RMW is for the renewals annuity-based approach for the way
47 they recover their costs and to have the ability to carry
forward under-expenditure from one year to the next.

1 River Murray Water does not have water user customers;
2 it only has the three states as their customers.
3 Therefore, I think what Mark has just said is valid, that
4 the flow-on implications of that decision by RMW or the
5 MDBC shouldn't have a bearing on the price. If we go down
6 the approach that State Water has the customers in the
7 Murray, State Water develops the costs and the prices for
8 managing the Murray.

9
10 The other issue is that the dealings between MDBC and
11 New South Wales State Treasury and the contribution from
12 the states is driven by the budget and the estimates of
13 what each state is willing to pay and that, in turn, will
14 drive the annuity arrangements of RMW.

15
16 THE CHAIRMAN: I would like to thank the department
again
17 for its contribution to today.

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1 CONCLUDING REMARKS - CHAIRMAN

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3 THE CHAIRMAN: I think at this stage we will move to my
4 concluding remarks.

5
6 Basically, what I want to do is talk a little bit
7 about where we go from here. One specific issue I want to
8 pick up is the point that was raised after lunch about the
9 consultants' reports on capex and opex not being available.
10 I did say at the outset of today's proceedings that that is
11 a matter of very real concern and disappointment to the
12 tribunal. In fact, we deliberately timed these hearings in
13 the expectation that they would be available. So it is a
14 matter of concern to us.

15
16 The specific suggestion was that allowing stakeholders
17 only two weeks to comment on those reports is too short,
18 and I have got some sympathy with that observation. We
19 need to balance that against the consequences, if you like,
20 of allowing a longer time.

21
22 What cannot be varied is the date at which our final
23 determination is made, and we need to work back from that.
24 For obvious reasons, the determination has to take effect
25 from 1 July. If you work back from that, any delays in
26 getting our draft determination then come off the time that
27 is available for comment on the draft determination, given
28 that our final determination has to be able to take effect
29 from 1 July.

30
31 So we have reached the decision, on balance, that the
32 best way to proceed is two weeks for comment on the
33 consultants' report, recognising that there will be an
34 opportunity for further comment on the draft determination,
35 and that is precisely why we have draft determinations,
36 because we do expect and we do receive comment on them.

37
38 Looking more broadly at the task in front of the
39 tribunal, obviously the issue of the opex and capex are
40 critical. We have been helped by observations today, and
41 we will be pursuing that, particularly based on the
42 consultants' report.

43
44 There is a particular issue in this case which makes
45 price determination here rather more difficult - that is,
46 than in my experience with let's say gas - which is that a
47 big part of the costs have been driven by the Murray

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1 Darling Basin Commission, and where we don't have the same
2 access to information we would normally enjoy there's this
3 vexed issue of how best to handle any capital which is
4 managed by the MDBBC but is owned by State Water. That is
5 something we will be giving serious consideration to, and
6 that is why I had some interest in what the state
7 government's own thinking would be on this, but I suspect
8 it will be too late for us to take account of it. But it
9 is something we need to think about critically.

10
11 An issue which has had almost no attention today,
12 which would normally have attention in developing pricing
13 determination, is the consumption forecast. I just remind
14 you that how we work if we pursue the building block
15 approach is that we look at the costs and work out as best
16 we can what is an efficient level of costs and a prudent
17 level of costs. That determines, if you like, a revenue
18 target, but when you come to the price per unit, you have
19 got to have regard to the local demand - how many units are
20 to be sold of water - and we haven't really had much
21 discussion at all about the consumption of water, the
22 future consumption. That is something we will have to
23 think more about.

24
25 A critical issue is this issue that has been discussed
26 about whether we in fact move to a building block approach
27 or continue the annuity approach, and let me just say in
28 relation to the building block approach - and I'm really
29 repeating what was said particularly by State Water this
30 afternoon - that if State Water doesn't spend what is
31 allowed over the period of the price determination, that
32 will subsequently be adjusted downwards later on. Equally,
33 if they spend more than is allowed, we would want to
34 consider whether we would allow it in the future in terms
35 of whether or not it was prudent. We are determined to get
36 at what is efficient in relation to capital expenditure
37 under a building block approach.

38
39 In that context, we are concerned about allegations
40 that payments have been made in the past for particular
41 projects or services which then weren't supplied. We will
42 certainly be looking at that issue if it is an issue, but
43 we are concerned about those allegations. We certainly
44 don't think there should be any double dipping, but we're
45 alive to at least that possibility.

46
47 I won't say a lot about the rate of return on capital

1 or the WACC. In some respects that is an arcane subject.
2 Let me just say that the 7 per cent that was used by
3 State Water in assessing what level of regulatory asset
4 base would be consistent with the annuity approach, if
5 something less than the 7 per cent had been used, then
6 using their methodology, that would have actually increased
7 the regulatory asset base. So it is a bit of swings and
8 roundabouts with this, because I'm presuming that at end of
9 the day we will use one rate throughout, whatever it is, if
10 we go down the building block approach.

11
12 So if we used a lower rate of return than 7, other
13 things being equal, that could lead to an increase in the
14 regulatory asset base. I do emphasise "other things being
15 equal" because there are a lot of elements in this
16 calculation.

17
18 One of the other issues that we will have to consider
19 which looms particularly large in relation to bulk water
20 pricing is the issue of cost sharing, which has been
21 pointed out by others here this afternoon, and it does
22 include the notion of community service obligations,
23 et cetera. But the government's contribution to cost
24 sharing is quite significant. There is an issue beyond the
25 government of recovery from users other than irrigators
26 and, if you like, the government and we will have to think
27 about that.

28
29 We have had an enormous amount of discussion about
30 discounts. We have touched on that more than any other
31 topic today, although I'm not sure it is the most
32 significant topic when it comes to the final price, but at
33 the very least, I have to say the scale of the variations
34 in the discounts, whatever the rationale, does stand out as
35 something that requires some consideration, quite apart
36 from whether you're in favour of them or not.

37
38 There are some difficult issues of fixed versus
39 variable charges and premiums for security, and so on, and
40 last, and by no means least, there is the question of the
41 impact of any price adjustment upwards on the irrigators.

42
43 Let me say in relation to that that one element of
44 discretion that the tribunal normally has is how fast a
45 change is phased in, and one advantage of doing a
46 multi-year price determination - it is only one of the
47 advantages of doing it - is that it does give us an

1 extended period in which we can phase in what might
2 otherwise be a difficult change to accommodate in a short
3 period.

4

5 I think that is all I have to say at this stage, other
6 than to thank you all again for your contributions today.
7 I think I can say that the tribunal has been significantly
8 helped by today's proceedings, and I hope that will be
9 reflected in our draft report due by the end of March. So
10 thank you all and I close today's proceedings.

11

12 AT 3.20PM THE HEARING CONCLUDED

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