

INDEPENDENT PRICING AND REGULATORY TRIBUNAL

REVIEW OF PRICES FOR WATERNSW - RURAL BULK WATER SERVICES

Tribunal Members  
Ms Catherine Jones, Chair

Members of the Secretariat  
Mr Hugo Harmstorf, Mr Matthew Edgerton, Mr John Madden and  
Ms Elina Gilbourd

Coleambally Bowling Club, 3 Falcon Road, Coleambally

Monday, 14 November 2016 at 10.00am

1 OPENING REMARKS

2  
3 THE CHAIR: Good morning. I would like to welcome you to  
4 this public forum. We are conducting a review to determine  
5 the maximum prices that WaterNSW can charge for its  
6 monopoly rural bulk water services from 1 July 2017.

7  
8 I am Catherine Jones and I am a member of the  
9 Independent Pricing and Regulatory Tribunal. Assisting  
10 the tribunal today are members of the IPART secretariat,  
11 Hugo Harmstorf, who is IPART's chief executive officer,  
12 Matthew Edgerton, John Madden and Elina Gilbourd.

13  
14 I would like to begin by acknowledging the Wiradjuri  
15 people as the traditional owners of the land we are meeting  
16 on today.

17  
18 Also, I would like to thank those who have provided a  
19 written submission in response to our issues paper for this  
20 review which was released in September. Our issues paper  
21 set out the key issues that we have considered as part of  
22 this review.

23  
24 WaterNSW's pricing proposal was submitted to IPART on  
25 30 June 2016. WaterNSW's pricing proposal, our issues  
26 paper and submissions to our issues paper are available to  
27 the public on our website.

28  
29 This public forum is an important part of our  
30 consultation process for this review. In addition to the  
31 views expressed in written submissions, we will consider  
32 the views you provide today in making our decisions on  
33 WaterNSW's prices for rural bulk water services.

34  
35 We are holding four public forums for this review.  
36 Today's public forum is the third and final public forum  
37 this year. We recently had a hearing in Moree, in northern  
38 New South Wales, on 31 October, and a public forum in  
39 Sydney last week, on 8 November.

40  
41 We will release a draft determination report for  
42 public comment in March 2017. People will then have about  
43 four weeks to make further written submissions for  
44 consideration by IPART before we make our final decision on  
45 WaterNSW's prices for rural bulk water services. We will  
46 also be holding a public hearing in Sydney on 4 April 2017  
47 following the release of our draft report, which will

1 provide an opportunity for further stakeholder  
2 consultation. A final report and determination will be  
3 released in June 2017, which will set the maximum prices to  
4 apply from 1 July 2017.

5  
6 In general terms, our price review was set to  
7 determine:

8  
9 What are WaterNSW's efficient costs of providing its  
10 rural bulk water services?

11 What was the user share of these costs?

12 How should the user share of costs be recovered through  
13 prices?

14  
15 Before we commence proceedings today, I would like to  
16 say a few words about the process of the forum. As set out  
17 in the agenda, you will see that we will commence today  
18 with a presentation by WaterNSW on its pricing proposal.  
19 The day will then be divided into four sessions.

20  
21 The first session will consider WaterNSW's expenditure  
22 including operating expenditure, capital expenditure, and  
23 its proposed approach to allocating costs between users and  
24 government, ie, the user share of costs.

25  
26 The second session will address WaterNSW's proposed  
27 price structures and approach to managing revenue  
28 volatility - including water entitlement and sales  
29 forecasts.

30  
31 The third session, which will occur after the break,  
32 will consider Border Rivers Commission - BRC - and  
33 Murray-Darling Basin Authority - MDBA - costs as well as  
34 irrigation corporations and districts - ICD - discounts.

35  
36 Finally, the fourth session will address other prices  
37 and issues associated with the price review including meter  
38 service charges, other miscellaneous charges, the Yanco  
39 Creek levy and cost recovery.

40  
41 Following the fourth session, there will also be an  
42 opportunity to hear your views on any other issues you wish  
43 to raise that are relevant to this review of WaterNSW's  
44 rural bulk water services prices.

45  
46 Within each session we will discuss several topics. A  
47 member of the IPART secretariat will give a brief

1 presentation introducing each topic. I will then invite  
2 participants at the table to provide comment on those  
3 topics. Following discussion by those around the table,  
4 I will invite comments from the general audience.  
5

6 Today's forum will be recorded and transcribed. To  
7 assist the transcriber, I ask that on each occasion you  
8 speak, to please identify yourself and, where applicable,  
9 your organisation before speaking. I also ask that you  
10 please speak clearly and loudly.  
11

12 A copy of the transcript will be made available on  
13 our website.  
14

15 We will commence today with a presentation by WaterNSW  
16 of its pricing proposal. I ask David Harris, WaterNSW's  
17 chief executive officer, to please make the presentation on  
18 WaterNSW's pricing proposal.  
19

20 WATERNSW'S PRICING PROPOSAL.  
21

22 MR HARRIS: Thanks very much, Madam Chair, and good  
23 morning, one and all.  
24

25 We have a brief presentation here to outline the key  
26 features of our pricing proposal, but, first of all, I want  
27 to say two things. We are proud to be here to speak to  
28 what is now our combined rural and coastal pricing proposal  
29 because we believe we have demonstrated some great outcomes  
30 for our customers and, equally, that we have demonstrated a  
31 much improved customer consultation process leading up to  
32 the involvement and the development of this proposal.  
33

34 In that regard I would like to thank you, our  
35 customers, a number of whom are sitting in this room today,  
36 who, through our CSC Reference Group or through the  
37 individual valley CSCs, have put a tremendous amount of  
38 effort and investment of time into understanding the issues  
39 in reviewing and commenting on the large amount of  
40 information that was generated during that process. It has  
41 led to the pricing submission as it stands and we thank  
42 them very much for that effort.  
43

44 We believe that our pricing proposal demonstrates that  
45 WaterNSW is refreshed, customer responsive and efficient.  
46

47 In terms of great outcomes for our customers, our

1 pricing policy reflects our clear commitment to meet  
2 customer requirements and continue to drive efficiency  
3 gains. We have demonstrated a reduced operating  
4 expenditure over the period of 20 per cent compared to the  
5 current regulatory allowance as at 30 June 2017.

6  
7 That, in part, has driven a reduced revenue  
8 requirement over the four years of this pricing proposal or  
9 determination that is 11 per cent lower than the revenue  
10 requirement under the current determination. These things  
11 result in reduced bills for our customers. Those  
12 significant decreases have been achieved already in  
13 operating expenditure reductions, reflecting a lean and  
14 efficient organisation, and through our new management  
15 team, two of whom are sitting at either side of me today,  
16 implementing significant workplace organisational and  
17 operational efficiencies.

18  
19 Just briefly - David Stockler will talk about this a  
20 bit later in the presentation - I want to talk about our  
21 improved customer engagement processes. We took a huge  
22 step up this time, and I believe this is a huge improvement  
23 in our consultation process over our previous efforts. We  
24 have provided far more comprehensive information to our  
25 customers to enable them to form the views and make the  
26 decisions that again we will refer to later on in this  
27 presentation.

28  
29 We have provided detailed information and improved  
30 customer understanding of the so-called unders and overs  
31 mechanism, or UOM mechanism, its characteristics and  
32 impacts on tariff structure options and also increased  
33 transparency and understanding of billing pass-through  
34 charges for other agencies - BRC, MDBA - over which  
35 WaterNSW has no control but which have a material impact on  
36 the customer bills that are issued by WaterNSW.

37  
38 Finally, before I hand over to David, going forward,  
39 WaterNSW will be operating under three separate pricing  
40 determinations. Effective 1 July 2016, IPART determined  
41 both our Greater Sydney determination, which is for our  
42 Greater Sydney customer base, and the WAMC - Water  
43 Administration Ministerial Corporation - determination,  
44 which is for the WAMC services provided by a combination of  
45 WaterNSW and DPI Water. Both those two determinations have  
46 been made and we are operating under those already.

1           What we are discussing here today is what will be our  
2 third pricing determination, which is a combined rural and  
3 coastal pricing determination for four years taking effect  
4 1 July 2017.

5  
6           It is worth noting perhaps that right at the moment as  
7 well, through the IPART secretariat, the licensing section  
8 of IPART is working through and developing a combined  
9 operating licence for WaterNSW. We currently operate under  
10 two operating licences - a Greater Sydney and a rural - and  
11 the intent is for us to operate under a single refreshed,  
12 if you like, operating licence from 1 July 2017.

13  
14           With that, I will hand over to our executive manager  
15 retail, David Stockler.

16  
17 MR STOCKLER:   Thanks, David. Good morning, everyone.

18  
19           I want to reiterate the words David mentioned.  
20 I would like to thank everyone for their effort over the  
21 past nine to 12 months. It has been an amazing effort  
22 between ourselves and our customers across the state and we  
23 are very appreciative of the time everyone has given  
24 towards the process.

25  
26           Our proposed opex will be 20 per cent lower over the  
27 determination period compared to the current opex allowance  
28 and our total opex across the determination period will be  
29 \$154.9 million. Most of you should be familiar with this  
30 graph. It illustrates by valley the reduction with the  
31 exception of the South and North Coast experiencing some  
32 small increases, and the dark blue series at the end of  
33 this particular graph is the overall reduction of  
34 \$9.2 million or 20 per cent.

35  
36           We are really pleased to say that general security  
37 customers will be seeing an average of 3 per cent reduction  
38 compared to their 2016-17 bill. Once again, this graph  
39 illustrates those at the valley level, with the dark blue  
40 series showing the 3 per cent overall reduction for general  
41 security.

42  
43           On the other side - there is a typo on this, I am  
44 sorry - bill reduction for high security customers is an  
45 average of 9 per cent compared to the 2016-17 bill, again  
46 by valley.

1 To give you a little bit of a recap with respect to  
2 our customer consultation, you will hopefully recall that  
3 in November/December - almost a year ago - we embarked on  
4 agreeing some high level principles with the CSC Reference  
5 Group. Our CSC Reference Group comprises predominantly  
6 chairs from each CSC or key representatives. We also  
7 engaged with the NSW Irrigators' Corporation, our  
8 individual customer service committees and then one-on-one  
9 with key customers, including irrigation corporations and  
10 our environmental customers.

11  
12 Earlier in the year, again with those same groups, we  
13 sat down and started to discuss draft prices by valley and  
14 the opex and capex and started to seek some more detailed  
15 feedback from our customers. We also expanded that  
16 engagement across a broad base, using our quarterly  
17 newsletters, which go to some 6,500 customers, and that  
18 happened on two occasions. We then come to April/May,  
19 where we responded to customer feedback. We finalised our  
20 submission and once again we invited feedback from all  
21 those groups.

22  
23 It is worth noting that during that consultation  
24 process, WaterNSW ran an issues and insights register. We  
25 recorded some 100 issues or insights. A number of them we  
26 have worked through, and they are reflected in this  
27 particular submission, and I will touch on some key ones  
28 which we have agreed with customers to continue working on.

29  
30 I have included here green arrows, but they are a  
31 little hard to see. They show where we are in the process  
32 at the moment, with obviously ongoing customer  
33 consultation. For us the process does not end. This is  
34 the last of the IPART public hearings, but our consultation  
35 actually happens every single day with our customers.

36  
37 Then you can see that there is a detailed timeline at  
38 the very bottom with respect to this part of the process.

39  
40 So some outcomes. We agreed with our customers to  
41 further consult with them on issues that they were  
42 concerned about, and that arose during the preparation of  
43 our pricing proposal. We agreed to address a few complex  
44 issues, not in this particular pricing determination  
45 process but rather prior to our 2020-21 submission. Those  
46 were four key issues with respect to legacy asset shares,  
47 government or user shares - and our colleagues from IPART

1 will make some reference to that as there has been a bit of  
2 an update there - our levels of service framework, and our  
3 capital underspending or holding costs.  
4

5 For these issues and some others that were identified  
6 in the issues and insights register detailed analysis has  
7 commenced and will continue to be undertaken during the  
8 2017-21 period with the outcomes included in our 2020-21  
9 submission.  
10

11 . The consultation that we undertook with those groups of  
12 customers - key representatives - was really around the  
13 provision of information and it was heavily focused on  
14 tariff structure and, as David suggested before, the unders  
15 and overs - or UOM - mechanism.  
16

17 We engaged in a number of detailed sessions with our  
18 customers in all valleys and we provided far greater detail  
19 on the regulatory process and framework. This included an  
20 in-depth explanation of the unders and overs mechanism  
21 introduced by the ACCC in 2014.  
22

23 It is important to note that the UOM is a new  
24 mechanism in the scheme of things. We entered that process  
25 with very few people understanding the characteristics and  
26 the annual behaviour of that mechanism and I am proud to  
27 say that we know there are now hundreds of people across  
28 the state with a far better understanding of how that  
29 mechanism operates and its annual impacts.  
30

31 We also ran a number of detailed scenarios, some at  
32 the request of customers and some just through the insights  
33 and issues register. We saw the opportunity to look at  
34 some things in consultation with customers. That included  
35 reducing the time frame over which the UOM operates. We  
36 looked at scenarios which may make the access to customers'  
37 money held in the UOM quicker or longer. Overall customers  
38 decided, as you will see in a moment, to retain the unders  
39 and overs in its current form.  
40

41 We also looked at a range of fixed and variable  
42 pricing options. It is important to note we ran from 100  
43 to zero back to 100 with regard to fixed to variable splits  
44 and gave a great deal of insight in terms of what that may  
45 mean in terms of pricing.  
46

47 We are proud to say that our proposal does reflect



1 customer choice. Customer groups in each valley nominated  
2 their preferences through formal customer service committee  
3 resolution for (a) retaining the unders and overs  
4 mechanism; and (b) each valley nominated its preferred  
5 tariff structure.

6  
7 Our proposal - we are committed to delivering products  
8 and services that meet our customer preferences and their  
9 requirements. Customers have clearly indicated their  
10 preference for tariffs with a higher proportion of usage  
11 charges as they clearly value the correlation between their  
12 income and outgoings.

13  
14 Subsequently we structured our proposal on the basis  
15 of this customer preference for continuation of the  
16 existing fixed to variable tariff structures with the  
17 exception, I must say, of Fish River, which has a rather  
18 exceptional circumstance with the closure of Wallerawang  
19 power station, and we are progressively delivering  
20 increased customer choice.

21  
22 Customers response - we believe customers have  
23 responded positively to our refreshed and consultative  
24 approach, the overall efficiencies and the services being  
25 delivered by WaterNSW.

26  
27 It is noteworthy that Lachlan CSC has continued to  
28 undertake its own analysis and is still very much  
29 considering a 80:20 fixed:variable split.

30  
31 I might hand over to Elli Baker, our chief financial  
32 officer.

33  
34 MS BAKER: Thanks, David. I am going to speak to a couple  
35 of slides which address particularly the revenue volatility  
36 and the UOM and the revenue risk transfer product that we  
37 have included in our proposal this year.

38  
39 As the ratio of fixed to variable charges decreases,  
40 the revenue volatility to our business increases. Our aim  
41 is to be as financially stable as possible as a business so  
42 that we can focus our time and efforts on efficient  
43 delivery of services to customers and not have to manage  
44 financial risks.

45  
46 We are a fixed cost business, so logically our  
47 preference is to recover as close as possible to our

1 regulated revenue allowance. This year in our proposal, we  
2 have therefore included a revenue risk management product  
3 for tariffs greater than 20 per cent variable component.  
4 This insurance product is included in the ACCC pricing  
5 principles, and we have copied that statement directly  
6 there on the slide. Customers have, as David mentioned  
7 before, continued their preference for high variable  
8 tariffs and also have indicated that they do not support  
9 the risk transfer product.

10  
11 This chart will be familiar to many of you. It is  
12 illustrative of the impact of the UOM on our revenue. The  
13 bars are an actual 20-year history of water sale volumes  
14 and the two lines are our revenue - one without the UOM and  
15 one with the UOM. What we have illustrated to customers  
16 through this analysis is that the UOM mechanism really has  
17 very little impact on the volatility of our revenues. As a  
18 business we continue with the UOM to have quite significant  
19 revenue volatility that we therefore then need to manage.  
20

21 I'll pass back to David. Thank you.  
22

23 MR STOCKLER: Thank you, Elli. We mentioned a couple of  
24 key issues and we would like to speak to some aspects of  
25 capital or capex. The first issue in that regard is the  
26 over-consumption of assets. We would like to note that  
27 there has been an under-investment in the maintenance and  
28 that has resulted in the running down of our assets. We  
29 must maintain our assets properly and must not push greater  
30 costs on to the next generation. Our solution has been  
31 using independently and universally recognised engineering  
32 methodologies to determine the right level of maintenance  
33 spend by asset category.  
34

35 So the other side of that coin is delivery of capex  
36 projects. We absolutely recognise customer concerns around  
37 the issues of historical capex underspend and this must be  
38 addressed as holdings costs have been paid for by  
39 customers.  
40

41 The solution is a more efficient way of delivering  
42 capex projects. We are significantly changing our approach  
43 and moving away from a project approach to a program  
44 approach, which seeks greater market efficiencies through  
45 strategic procurement. In backing ourselves, we have cut  
46 10 per cent off our proposed delivery costs because we are  
47 confident this program approach, as opposed to one of

1 individual projects, will deliver significant efficiencies.  
2 This approach, being one of programs as opposed to  
3 individual projects, provides the flexibility for us to  
4 reprioritise projects based on need and risk through the  
5 determination period.  
6

7 With regard to consultation on capex, we have  
8 committed to engage with our customers and provide  
9 transparency regarding our proposed capex plan. To this  
10 point, we will discuss our capital plan with customers  
11 before we submit it to our board for final approval each  
12 financial year.  
13

14 This graph goes to illustrate our current run rate  
15 from 2014 through to 2017. As you can see, the underspend  
16 is on the government share side. The top series on the  
17 graph indicates the user share of capex spend through to  
18 30 June 2017. It is a little bit difficult to read on the  
19 chart and I apologise. If you go to the series, you will  
20 see the far value is green for the majority. There is  
21 yellow at the top. That yellow is forecast, whereas green  
22 is committed, and the blue series is the ACCC target for  
23 the period. So we are pretty much running to plan on the  
24 user share. The gap is on the government share side, which  
25 can be seen on the bottom series.  
26

27 Quickly touching on ICD rebates, they are significant  
28 and their costs are socialised across all other water  
29 users. We have provided a table here to illustrate Murray,  
30 Murrumbidgee and Coleambally ICD rebates for the proposed  
31 determination period. It is important to note that our  
32 pricing proposal is comprised of significant opex  
33 reductions across customer billing, metering and compliance  
34 functions which has resulted in lower ICD rebates for the  
35 proposed period of 2014 through to 2017.  
36

37 Ladies and gentlemen, in summary we are absolutely  
38 committed to being customer responsive and providing a  
39 range of choices to help meet the needs of our customers.  
40 We remain committed to maintaining very real relationships  
41 with our customers through regular engagement - that is  
42 every single day. We are proud to present operating  
43 expenditure reduced by 20 per cent over the period and a  
44 reduced revenue requirement from customers of 11 per cent.  
45 Overall our proposal provides customers with, on average, a  
46 bill reduction of 4 per cent for the period of 2017-21.  
47 Thanks very much for your time.

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THE CHAIR: Thank you David, David and Elli for your presentation on your pricing proposal.

We will now move on to session one on today's agenda. In this session, we will discuss some key elements of WaterNSW's proposal. We will commence with a discussion on WaterNSW's operating costs followed by discussion on WaterNSW's capital costs and proposed capital maintenance allowance and the share of these costs to be recovered from users through prices.

In order to assist these discussions, the IPART secretariat will provide a brief introduction on each of these topics. I now call on John Madden from the IPART secretariat to introduce the discussion. Thanks, John.

SESSION 1: Water NSW's expenditure including proposed user shares

MR MADDEN: Thanks, Catherine.

This will be a quick overview from us because we do not want to double up too much. We actually are regulating WaterNSW's prices for bulk water services in 13 valleys across New South Wales - they are the Murray-Darling Basin valleys under one set of regulations and the coastal valleys under the IPART New South Wales regulations. We also regulate WaterNSW's meter servicing charges and other miscellaneous charges set on a fee for service basis.

On the regulatory environment, we have the inland or Murray-Darling Basin valley prices set under the Commonwealth Water Act and the Water Charge (Infrastructure) Rules and IPART acting on behalf of the ACCC - accredited by the ACCC - to set those prices and, as mentioned, the coastal valley prices, which were last set in 2010, are set and established under the IPART Act.

To give you a quick overview of our approach to setting prices, we look at the scope of services and monopoly services provided by WaterNSW. We establish the efficient costs of those services. We establish the user share - so that share that should be paid for by users - and we allocate that user share by valley. We then use estimates of entitlement and usage volumes to determine the prices given the established price structure in each

1 valley. We also evaluate the impacts of the prices on  
2 WaterNSW and users as we determine those prices.

3  
4 So a little bit of background about the term notional  
5 revenue requirement. We set prices to allow WaterNSW to  
6 recover the user share of its notional revenue requirement.  
7 We use a building block approach for different allowances  
8 to build up that notional revenue requirement.

9  
10 In this case we have operating and maintenance  
11 expenditure, an allowance for taxation, an allowance for  
12 return on assets and a return of assets - so capital  
13 expenditure is not one of those building blocks - then  
14 costs and the return of and on assets. We also have an  
15 allowance for working capital. Specific to WaterNSW, there  
16 are also MDBA and BRC costs which are, in a sense,  
17 pass-throughs from WaterNSW's perspective. The other one  
18 not mentioned there is the Yanco Creek environmental levy.

19  
20 The notional revenue requirement proposed by WaterNSW  
21 is decreasing when compared to the past three years since  
22 the 2014 ACCC decision, and since 2010 for the coastal  
23 valleys. There is a notional revenue requirement of  
24 \$105 million per year. The user share of that averages  
25 \$73 million per year.

26  
27 As mentioned, once we determine that user share, we  
28 take the forecast volume of water take or usage and  
29 entitlements within each valley. Obviously the lower the  
30 forecast water take or usage, then the higher the price.

31  
32 This graph shows, I guess, the trajectory or history  
33 of operating expenditure. David mentioned the reductions  
34 in operating expenditure. This just shows over the period  
35 since 2010-11 the actual opex split into user share and the  
36 government share. You can see opex is dominated by user  
37 share. Then the proposed from 2017-18 onwards is  
38 decreasing compared to the allowance, which is the line  
39 there. That is actually a combination of IPART and ACCC  
40 decisions so we can look over a longer period. We can see  
41 that drop in the proposed opex compared to allowed and  
42 actual.

43  
44 There is a total opex of \$154.9 million over the  
45 period - \$38.7 million a year. The user share, as  
46 mentioned, by 2020-21 is 20 per cent lower than that used  
47 to set prices in 2016-17. WaterNSW identified savings from

1 the restructure involving the State Water Corporation and  
2 Sydney Catchment Authority. There is also, if you look  
3 into the basis of the opex reduction, lower maintenance,  
4 hydrometric monitoring costs and planning costs. Those are  
5 some of the key drivers.

6  
7 I will skip through this slide fairly quickly. It is  
8 representative in percentage terms of where the most  
9 reduction in opex occurs.

10  
11 WaterNSW propose capex of \$193.7 million over the  
12 period of 2017-2021. That is an increase of 34 per cent  
13 compared to the past four years. The user share is  
14 increased by 164 per cent compared to the past four years.  
15 Again we have the historic and proposed in the chart to  
16 allow some global comparison of the proposed versus the  
17 past. We actually have, as you see, a relatively low  
18 actual capex in terms of the user share compared to that  
19 proposed and we have had an actual capex that is lower than  
20 that allowed under the IPART and ACCC decisions.

21  
22 A key feature of WaterNSW's proposed capex is a  
23 capital maintenance allowance, and that was mentioned by  
24 David, representing the annual expenditure required in the  
25 long run to renew or replace existing assets. This is  
26 greater than the building block allowance for depreciation  
27 of the RAB that I mentioned earlier in the building block  
28 approach that IPART takes.

29  
30 Just a note too that the regulatory asset base, which  
31 is the value of the cap that we will allow a return on and  
32 of, is lower than the value of the physical assets that  
33 WaterNSW owns.

34  
35 To comment on the user cost shares approach that we  
36 use, for different activities we allow a share of costs  
37 between 100 and zero per cent allocated to water users  
38 based on an impacter pays principle. For example, billing  
39 and activities which are directly servicing the  
40 requirements of users are 100 per cent allocated to users.  
41 There are other activities and uses of the dam such as  
42 flood mitigation, which is zero per cent allocated to users  
43 in terms of costs. There are others that are 50:50. Some  
44 of those, I think, are environmental works such as fish  
45 ladders and the like which are allocated 50:50 between  
46 users and government.

1 WaterNSW's proposal has the same user shares as  
2 applied in IPART's 2010 determination and those same user  
3 shares were applied by the ACCC in 2014.  
4

5 This is an example of all the activities for  
6 both operating expenditure and capital expenditure and the  
7 associated user share that is applied to those.  
8

9 We are looking at user share. We have engaged  
10 consultants as part of this review to look at past  
11 operating expenditure and capital expenditure and also the  
12 efficiency of WaterNSW's proposed operating expenditures  
13 and future capital expenditure. Then also a separate  
14 consultant is looking at the cost shares framework used to  
15 allocate this capital and operational expenditure between  
16 water users and the New South Wales government.  
17

18 Some key questions for this session:  
19

20 Are WaterNSW's proposed operating costs over the  
21 determination period efficient?

22 What scope is there for WaterNSW to achieve further  
23 efficiency gains?

24 Is WaterNSW's forecast capital expenditure prudent and  
25 efficient?

26 Is the proposal to have a capital maintenance  
27 allowance in addition to its building block allowance for  
28 depreciation reasonable?

29 Is WaterNSW's forecast user share of costs reasonable?  
30

31 THE CHAIR: Thank you, John. We would really like to hear  
32 your thoughts on WaterNSW's expenditure and the user  
33 shares.  
34

35 Just because we have the one microphone, if you do not  
36 mind starting, Karen, we might start at this side of the  
37 table and work our way back around and then get WaterNSW to  
38 respond to your comments, thanks.  
39

40 MS HUTCHINSON: I am going to ask Jenny to start, if  
41 that's all right  
42

43 MS McLEOD: Jenny McLeod, from Coleambally Irrigation. Are  
44 you looking for answers or comments on each question or  
45 just the first question?  
46

47 MR MADDEN: They are a guide, so you can --

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MS McLEOD: But you are wanting the comments to cover all of those aspects?

MR MADDEN: I think address the comments all at once rather than --

MS McLEOD: Thank you, yes. I should say thank you for coming to Coleambally. I think it is your first time here, so welcome.

In terms of operating costs, I appreciate that WaterNSW have looked like they have delivered significant efficiencies, but there is a key issue that we are looking for a greater clarity on. A lot of the focus is on the revenue allowance that is required through the determination process. We are looking for greater transparency about what your actual revenue and costs were through the process.

This comes up frequently in terms of the information that is presented on the revenue allowance and the deficits between that. We are interested in looking at what your actual costs have been and how they compare with what is proposed so we can have greater clarity around their efficiency or otherwise.

With regard to the forecast capital expenditure, WaterNSW is proposing a very different approach to capital. Whilst it is important that the assets are maintained in terms of their capability, we are not confident about that. We have had no line of sight to what is in the capital program. In the Murrumbidgee Valley, there is quite a significant capital program proposed. Our first concern relates to the quantum of it, the efficiency of that significant increase compared with historical expenditure and the process for justifying those costs.

In summary, in terms of the capital we believe it is very much a top-down approach as opposed to a approach driven from the bottom up; therefore, that makes it very difficult for water users to determine whether it is a prudent and efficient capital expenditure program.

In terms of the user share, the overriding way we approach this with the impacter pays approach means that it ultimately rests with water users essentially paying a very



1 large proportion of the costs, particularly once you  
2 exclude the legacy capital component. I think it is  
3 underestimating the significant issues associated with free  
4 riders and other beneficiaries of the regulated river  
5 system. Thank you, I will stop now and hand over to Karen.

6  
7 MS HUTCHINSON: Karen Hutchinson, Murrumbidgee Irrigation.  
8 Thank you, Jenny.

9  
10 The comment I would like to make is about the capex  
11 proposal. I would like to reiterate what Jenny has said.  
12 What we see in the change to approach to capital is that  
13 WaterNSW is asking for a maximum allowance, maximum  
14 flexibility and a new transparency. It is a significant  
15 deviation from the past. Knowing that David has now  
16 indicated that some sort of business case will come back  
17 through the customer service committees, at the very least,  
18 we would expect major capital expenditure over a five-year  
19 period to be part of an ongoing proposal, as has been the  
20 case in the past.

21  
22 There are a couple of other points which I think have  
23 been made in other hearings by the NSW Irrigators' Council,  
24 such as concerns about the justification being partly based  
25 on prior determinations, not actual spend, and also the  
26 concern that there may be some inadvertent cost shifting  
27 due to the renaming of certain categories, particularly the  
28 planning and dam safety.

29  
30 With respect to the opex, we noticed a lot of savings  
31 efficiencies are also in the categories of jobs done by  
32 others, particularly in this valley, and we will talk more  
33 about that in the ICD discounts section. Effectively, the  
34 savings and efficiencies are on billing customers and in  
35 the Murrumbidgee, two irrigation corporations do  
36 three-quarters of that work.

37  
38 MR PYLE: Graeme Pyle from Southern Riverina Irrigators.  
39 I represent 1,600 irrigation farms and, unfortunately, we  
40 actually have to pay for all of this.

41  
42 I am perplexed. I have looked at the website to see  
43 what assets we are paying for. I do not see that. I do  
44 not know which ones we own. At one stage, we put a lot of  
45 money - this was from 1939 - into building Hume Weir. That  
46 was then resumed by WaterNSW in 1997 and now we pay rent on  
47 that. I am perplexed about that as to how that worked, who

1 organised that and how fair that is.

2  
3 Then we get down to we do not know what assets we own.  
4 We do not know how their cost is being correlated to us.  
5 We have huge worries that if money is being collected for  
6 the Hume Dam, could what happens be the same as for the  
7 Mount Cole power station where \$4 billion or \$5 billion was  
8 in account and Premier Carr told them that when they needed  
9 a power station, "Just come and see me and I'll give you  
10 one." That money went. There is no new power station at  
11 Mount Cole and we are shaping up to some diabolical  
12 problems in the electricity industry in the future. I know  
13 we are not here to talk about that, but I want to highlight  
14 the problems I have. If you are collecting moneys for  
15 asset refurbishment, what guarantee do we have that it will  
16 be there?  
17

18 Then we get down to WaterNSW and you enunciated  
19 "consultation" repeatedly. We have serious reservations  
20 about the consultation process, so much so that I have had  
21 to go and meet with the Association for Public  
22 Participation because the consultation process that gets  
23 rolled out by WaterNSW is completely different to what is  
24 required for consultation. I just want to make that point.  
25

26 There are problems there so then there is this massive  
27 logjam in WaterNSW and consultation. We can go to  
28 constraints - that is the latest one that I have been privy  
29 to see - and that was handled badly. Yet we are told that  
30 you are doing the best you can and things have never been  
31 so good. This is not just my opinion. Niall Blair, the  
32 Minister for Lands and Water, was down at Deniliquin the  
33 other day and he said as much.  
34

35 I am just wondering how we get over this. I have  
36 thought about it for a while and I really would like a  
37 diagram of everybody in WaterNSW and what they do - so a  
38 nice picture of them as well, a phone number, an email so  
39 that we can get round this logjam. From where you sit,  
40 everything is great, but from where I and my members sit,  
41 it is terrible. I wanted to bring those points up. There  
42 are a heap more, but I don't think it would be fair for me  
43 to just sit here and sling off. I am hoping for some  
44 answers at some stage.  
45

46 MS BURGE: Louise Burge representing Murray Valley Private  
47 Diverters.

1 In regard to cost shares, we have serious problems  
2 relating to the ever-reducing reliability of our irrigation  
3 assets and the increased share to non-irrigators, and yet  
4 we are paying the lion's share of the costs. The Basin  
5 Plan is one of those components, but there is also planned  
6 environmental water. Irrigators extract 42 per cent of the  
7 waters of the basin and yet are being required to pay  
8 almost 70 per cent of the costs.  
9

10 Full cost recovery in cost shares has some boundaries,  
11 but those boundaries are unclear. Cost categories were  
12 mentioned before, but it is also about the non-transparency  
13 on some of those transactions. Importantly, in any project  
14 or capital expenditure, or indeed operating expenditure, we  
15 need to operate on a commercial basis, because we have to  
16 operate on a commercial basis. If governments are not  
17 forced to do the same, it is inequitable.  
18

19 Also with cost shares, I have heard it said, and have  
20 seen in some of the submissions, that there needs to be a  
21 push of cost share on to other users, and we can look at  
22 some of the issues around riparian rights. For example,  
23 flood mitigation is seen as somebody benefiting but not  
24 paying. I would like to draw your attention to some of the  
25 issues about flooding. Flood mitigation is a 50:50 cost  
26 share.  
27

28 As an irrigator, who has just been flooded, I find it  
29 extraordinary that I have to pay for the privilege. It is  
30 just not me though. Between Tocumwal and Moulamein or in  
31 Swan Hill, there has been over \$1 billion worth of flood  
32 damage - \$1 billion plus. Unfortunately, though, that is  
33 the second time our business has been impacted.  
34

35 In relation to this latest catastrophic flooding, we  
36 have been told at the end of it that it is our problem and  
37 the risk will have to continue. Please be very careful  
38 when we talk about cost shifting on to other user groups  
39 because, as an irrigator, I am already paying the cost for  
40 irrigation and I am wearing the benefit of flood mitigation  
41 that does not work.  
42

43 There are plenty of other issues in relation to cost  
44 sharing, and one is transparency, which we find really  
45 challenging.  
46

47 In terms of consultation, I acknowledge the benefits

1 of the customer service committee. However, please be  
2 aware that there are limitations in the effectiveness of  
3 consultation with the customer service committee. At the  
4 most recent one, we were advised very clearly that there  
5 are strong boundaries around what we can raise and what we  
6 are at liberty to discuss and, indeed, how we progress some  
7 of the issues of concern. If we do not do that through the  
8 customer service committee, how else are we meant to do it?  
9 I actually do not think that is the best forum for  
10 consultation, but I think it is one part of the forum.  
11 Consultation has to be meaningful and it has to result in  
12 some recognition of the concerns put forward.  
13

14 I acknowledge that WaterNSW, indeed, has consulted on  
15 some of the issues. I am very appreciative of that, and  
16 Murray Valley Private Diverters acknowledges that, but  
17 there are also some serious issues, for example, with SDL  
18 projects and the consultation reliability impacts under  
19 prerequisite policy measures. All these things are  
20 diminishing the reliability of our resource, yet we have  
21 very limited capacity to address these things and our cost  
22 shares are increasing.  
23

24 I will probably leave it at that at the moment, but  
25 I will make one other point and that relates to the  
26 commercial reality of going forward with capital  
27 expenditure. How do we make sure there are not budgetary  
28 blowouts in the next phase of asset refurbishment or new  
29 projects?  
30

31 I will give you an example of what I think should be  
32 avoided at all costs and that is an example that relates to  
33 the Perricoota-Koondrook forest project under the Living  
34 Murray. I acknowledge it was under the Living Murray  
35 project, however, local knowledge was not included. The  
36 project blew out from \$56 million to at least \$120 million.  
37 We will see the same types of blowouts going forward unless  
38 we get a strong commercial focus and a strong local  
39 involvement. The costs can be reduced by including local  
40 knowledge, which could reduce perhaps some of the  
41 consultancy failures in the process. Thank you.  
42

43 MS THOMPSON: Tanya Thompson from YACTAC, which is Yanco  
44 Creek and Tributaries Advisory Council.  
45

46 The only thing I would like to add is that there has  
47 not been a very good track record with capital expenditure.

1 Everything that has been proposed to be spent on capital  
2 expenditure always seems to be in excess of what the  
3 requirements are. There is a lot of money that has been  
4 spent on consultants to say, "This is what we need." When  
5 they actually build what they perceive we need, they  
6 realise there has been an increase in expenditure far in  
7 excess of what irrigators required. It actually costs the  
8 irrigators every time there is a mistake like that. This  
9 is just a commonsense point, namely, that it is very  
10 important to get that balance right - not looking at what  
11 is perhaps perceived that irrigators will require in the  
12 future but looking at what irrigators are actually  
13 currently doing, and the projected input or changes in  
14 crops and usage, et cetera, will always impact on how much  
15 capital expenditure is required to be made.

16  
17 THE CHAIR: We will get some questions from the audience  
18 in a minute but first I will give WaterNSW a chance to  
19 respond to some of those comments.

20  
21 I think, in particular, stakeholders appear to be  
22 worried about the transparency and the changes in the capex  
23 program and also the customer service committee  
24 consultation. I wondered in your response if you could  
25 outline the changes in your capex program and how you will  
26 consult on those annually to allay some of their concerns.  
27 Thanks, David.

28  
29 MR HARRIS: Thanks, Madam Chair. I am happy to sit here  
30 and be 100 per cent accountable for what my organisation is  
31 accountable for. I am not happy to sit here and be  
32 accountable for the accountabilities of other  
33 organisations.

34  
35 A number of the issues that have been raised you know  
36 that relate to the Murray-Darling Basin Authority or DPI  
37 Water in general relate to WaterNSW.

38  
39 Louise asked for a commercial organisation. We have  
40 done extremely well as a commercial organisation in  
41 massively reducing our costs and those costs pass directly  
42 through to you as customers. We are very proud of that.  
43 We do believe in our own consultation processes, and they  
44 principally revolve around the CSCs, not only because that  
45 is what IPART mandate us to do under the operating licence  
46 but because that is what our customers in our CSCs ask for  
47 as well. They do primarily revolve around the CSC. We

1 will continue to have those good CSC interactions. Of  
2 course, we will try to build on those with other channels  
3 to market. However, where comments are made about the  
4 absence of processes that other organisations have, I am  
5 not going to answer those. I am not going to take  
6 accountability for them.

7  
8 In respect of the capex, as David outlined in our  
9 presentation, we have two problems. One is that we are not  
10 properly maintaining our assets. Louise mentioned there is  
11 "ever-reducing reliability" of irrigation infrastructure.  
12 To date, we have been spending less than what engineering  
13 methodologies would say is a bandaid approach to our  
14 assets - ie, whack a bandaid on them and she'll be right.  
15 Our allowances have been less than that.

16  
17 What we have done is take a number based on the MEERA  
18 methodology - it is not our methodology; it is a worldwide  
19 engineering methodology - that is roughly between, at the  
20 low side, the bandaid approach and, at the high side, renew  
21 and replace everything. We have said, "Righto, that's an  
22 appropriate level to be spending so that we are not  
23 over-consuming our assets in this generation and passing  
24 the reduced reliability of those assets on to the next  
25 generation."

26  
27 A number of comments have been made about us getting  
28 through our capex program and those comments are valid.  
29 One of the reasons why largely we have not been able to get  
30 through our capex on the rural program is because  
31 previously this organisation has approached capex on a  
32 project-by-project basis. Every individual piece of capex  
33 was its own project. We went out to market. We went  
34 through customer consultation and so on. You cannot get  
35 through a capex program doing it that way.

36  
37 As David indicated in the slides, we are taking a  
38 program approach to that now. We are going to market on a  
39 program approach to get through that capex spend. We have  
40 taken 10 per cent off our capex costs in our pricing  
41 proposal because we believe that we can save 10 per cent by  
42 going through that different process and we hope that, in  
43 that way, we will actually deliver on our capex plan. That  
44 is what our customers are asking us to do and that is what  
45 we in WaterNSW want to do as well.

46  
47 Just on that, can I remind people that customers do

1 not pay capex. They do not pay what we spend on capex.  
2 They pay the return on the regulated asset base or, in  
3 other words, the return on the capex that we spend, which  
4 is obviously a much lower amount. I think that has covered  
5 both CSC and capex.  
6  
7 MS BURGE: Could I respond?  
8  
9 THE CHAIR: Yes.  
10  
11 MS BURGE: Thank you very much. Just to clarify exactly  
12 what I said, I said that our reliability of entitlement was  
13 reducing, that our availability to the resource is reducing  
14 over time. I did not actually question the reliability of  
15 the assets --  
16  
17 MR HARRIS: Yes, they are reducing as well but --  
18  
19 MS BURGE: -- so I wanted to correct that.  
20  
21 MR HARRIS: Sure.  
22  
23 MS BURGE: In regard to my comments on an example, say, on  
24 the Perricoota-Koondrook, I did acknowledge that was part  
25 of the Living Murray program. I raised that to highlight  
26 the need, as we go forward with asset refurbishment and  
27 infrastructure investment, to incorporate stakeholder  
28 knowledge and work with communities because doing so can  
29 help drive down costs - that is, if you include local  
30 knowledge as stakeholder consultation. Thank you.  
31  
32 MR HARRIS: Louise, we have had this conversation at a  
33 couple of forums. It is for that very reason that we have  
34 committed to put those programs before our CSCs each year  
35 before we actually go to market on those so that people can  
36 see the exact works that are proposed on a year-by-year  
37 basis.  
38  
39 THE CHAIR: Thank you. Does anybody in the audience want  
40 to comment on the expenditure and proposed user shares?  
41  
42 MS BULLER: Yes, thank you. My question sort of goes back  
43 to something that David talked about --  
44  
45 THE CHAIR: Sorry, could you identify yourself, please?  
46  
47 MS BULLER: I am sorry. Debbie Buller from Murrumbidgee

1 Food and Fibre.

2  
3 David talked about the fact that there are several  
4 different determinations operating, which makes it a little  
5 bit confusing for us. One of the things that has come up  
6 is that there has been a movement of staff between DPI  
7 Water and WaterNSW in between determinations. My question  
8 really is how will that be allowed for or recognised in  
9 this next determination? I think it is over 200 staff, if  
10 I remember correctly.

11  
12 MR HARRIS: I am happy to have a go and I can be corrected  
13 by IPART if I get this wrong.

14  
15 You are quite correct in most of what you say.  
16 207 FTEs were transferred out of DPI Water to WaterNSW on  
17 1 July, and I will take advice from IPART if I get any of  
18 this next part wrong. Those staff and the functions they  
19 carry out and, therefore, the costs that are incurred in  
20 carrying out those functions were the subject of a pricing  
21 determination by IPART - the WAMC pricing determination.  
22 In very round figures, my memory is that the user share of  
23 the entire WAMC services was roughly \$41 million or  
24 \$42 million - \$45 million we have been allocated roughly  
25 \$31 million of that \$45 million. So none of those costs  
26 come through the determination that we are discussing  
27 today; they come through the WAMC determination.

28  
29 I would highlight as well that, in that WAMC  
30 determination, IPART declared - I think that is the correct  
31 term - an efficiency dividend. Both ourselves and DPI  
32 Water therefore have a proportional obligation to achieve  
33 the efficiencies that IPART imposed through that WAMC  
34 determination over the next four years. I think that was  
35 in the order of a 1.5 per cent efficiency dividend of which  
36 we are roughly required to provide half.

37  
38 MR EDGERTON: Matt Edgerton, from the IPART secretariat.

39  
40 Last year we did a review of WAMC's prices for their  
41 water management activities. Leading into that review, DPI  
42 Water was largely undertaking those activities on behalf of  
43 WAMC. Our approach was to assess the efficient costs of  
44 those water management activities regardless of who  
45 undertakes them - so regardless of whether it is WaterNSW  
46 or DPI Water.



1           Going forward with this price determination, we are  
2 focused on looking at what the efficient costs of  
3 WaterNSW's prices are for these monopoly services  
4 regardless of who undertakes them, so there should be no  
5 double-up of costs or there should be no over-recovery.

6  
7           While I have the microphone, I would like to clarify  
8 something David said before. He said that users do not pay  
9 the capital costs. They do not pay the full amount of  
10 capital costs over the next four years but users do pay for  
11 the user share of capital costs over the life of those  
12 assets. They receive a return on the assets through our  
13 methodology but WaterNSW also receives a return of the  
14 assets. So over the full life of the assets, water users  
15 do pay for those assets.

16  
17 THE CHAIR:   John?

18  
19 MR MADDEN:   I wanted to clarify that comment a little bit.  
20 In the past if there is an underspend, people do, for that  
21 determination period, pay on and of higher than they would  
22 otherwise because that proposed expenditure is there for  
23 that period. Obviously that does not translate into the  
24 long term. If there is underspend when we go to the  
25 determination, that actual expenditure is then included in  
26 the RAB.

27  
28           Just to clarify on the WAMC review, there was a 5 per  
29 cent efficiency - DPI actually put a 1.5 per cent  
30 efficiency dividend. Our consultants did the assessment on  
31 DPI and its activities and suggested a further 5 per cent  
32 efficiency be achieved over the period and that was not  
33 linked to any transfer of functions between WaterNSW. We  
34 actually asked that question of DPI and WaterNSW and they  
35 said there were no further efficiencies that they could see  
36 for the period going forward that should be included.

37  
38           The consultants that we employed did not take into  
39 account the transfer of functions and efficiencies that  
40 could be gained from that move. That was done on the  
41 activities that DPI were undertaking. That is what their  
42 recommendation related to, not the transfer of functions.

43  
44 MR HARRIS:   Sorry, could we clarify the last point on  
45 efficiencies?

46  
47 THE CHAIR:   Yes, I will hand the microphone over.

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MR HARRIS: Thank you. To clarify that, we could not have given a view prior to 1 July of what efficiencies could be achieved in those WAMC functions. They were not ours, so --

MR MADDEN: I am saying neither side; I am not saying you. Neither DPI Water nor yourselves gave us an estimate of the efficiencies of that transfer of --

MR HARRIS: We would never have been able to do that. DPI Water would have been in a position to answer that question, but we clearly would not have. Again, in receiving the transfer of that number of FTEs, we are taking on our proportionate share, if you like, of achieving the efficiency dividend that IPART imposed on the WAMC functions as a whole.

MR MADDEN: I was just making sure that they are not combined with the transfer of functions because that decision on the 5 per cent was made separate to that whole process. That's all I am saying.

MR HARRIS: Yes, and I agree with that, and on the transfer of functions we committed to take our proportional share of achieving those efficiency savings.

THE CHAIR: Is everybody clear on that now? Basically we adopted the efficiency of the activity not who was doing it. Now that they have the activity, they will apply the same efficiencies as we have asked of DPI.

Are there any other questions?

MS DALTON: Helen Dalton from NSW Farmers. With the increase in WaterNSW staff, can you justify the reduction of compliance staff as compared with other administrative staff in WaterNSW? During the current flooding that we have experienced, there has been quite a lot of illegal activity going on around the state, and I should not need to tell you that. We are hearing different things, but I believe that compliance officers are not abundant. Can you comment on that, please?

MR HARRIS: Certainly, Helen. We are well aware of the compliance issues out there at the moment triggered by the different way in which flood waters flowed, in particular

1 in one valley, but in several relative to their impact in  
2 1990. So, yes, we are very well aware of that issue.

3  
4 We were transferred a large number of compliance  
5 officers from DPI Water under the transfer we have been  
6 talking about. We have not changed the number of those  
7 positions at all from what we were given. We certainly do  
8 understand the importance of the compliance function.

9  
10 We want to encourage compliance, starting with  
11 education, starting with incentives rather than just being  
12 seen as having a policeman come and whack you around the  
13 head with the Water Act or the Water Management Act. We  
14 are definitely looking at that sort of chain, if you like,  
15 through our new structure. We got the compliance officer  
16 positions we got and we have not reduced or removed any of  
17 them.

18  
19 MS DALTON: How many, can I ask, please? How many  
20 positions do you have?

21  
22 MR STOCKLER: It would be somewhere in the order of 30 to  
23 45, something like that

24  
25 MS DALTON: Thank you.

26  
27 MS BURGE: I would like to perhaps seek a response to the  
28 concerns raised about the actual share of the resource that  
29 irrigators are looking at both now and in the future. How  
30 would WaterNSW look at any future review of cost share  
31 arrangements in regards to the greater weight given to  
32 environmental provisions in water access and water use?  
33 How would you see that in the future affecting fees and  
34 charges? Could you just give an explanation on what your  
35 thoughts are with the review?

36  
37 MR HARRIS: Thanks, Louise. I think we have a pretty good  
38 understanding of the various concerns that our customers  
39 across the state have in relation to cost shares. Through  
40 both our CSC Reference Group, and also the NSW Irrigators'  
41 Council Reference Group, we came to a collective position  
42 that cost share reviews and the related legacy asset issues  
43 needed a pretty comprehensive review - they needed a  
44 comprehensive look at - to come to a view as to where the  
45 appropriate balance sat now, having regard, as you point  
46 out, Louise, to environmental and other changes.

1           That is why on our slide - and it was also supported  
2 in the NSW Irrigators' Council submission - we were  
3 proposing a substantive review of cost shares, legacy  
4 assets, and so on, to be undertaken around midway through  
5 our pricing determination.  
6

7           Why did we propose that? One, because we felt it  
8 needed to be comprehensive, and we got that message loud  
9 and clear from our customers; two, because we do not have  
10 the resources on top of this pricing proposal, the  
11 operating licence review, and whatever, to do that review  
12 right at the moment; and, three, because our CSC Reference  
13 Group told us that the customers also do not have the time  
14 and resources right at the moment, given other priorities  
15 and given the time they have available on other priorities,  
16 no parties really had the time to do that process properly  
17 and thoroughly at this point.  
18

19           I note that IPART are proposing to do a cost share  
20 review as part of this pricing determination and we welcome  
21 that to the extent that that review is as comprehensive and  
22 fundamental, if you like, as what we believe needs to be  
23 done and certainly what all our customers have told us  
24 needs to be done.  
25

26 MR EVANS: Austin Evans, CICL. I would just note I was  
27 formerly the chair of the Murrumbidgee CSC so I was  
28 involved with WaterNSW in their Reference Group.  
29

30           I am curious with regard to the MEERA comments. I was  
31 unaware that that had been done. Has that been done valley  
32 by valley or has there been a long-term - and I am talking  
33 50 years - profile of the replacement costs? Has that been  
34 done and is that publicly available? I think that in part  
35 would answer some of the transparency questions that have  
36 been asked.  
37

38 MR HARRIS: Thanks, Austin. No, it was not done on a  
39 valley by valley basis; it was done on an asset category by  
40 asset category basis. Secondly in terms of those numbers,  
41 we have been put through the wringer by IPART's engineering  
42 consultants - engineering sub-consultants I think is  
43 probably the best way to describe it - on this matter.  
44 Certainly all of that information has been provided. The  
45 calculations, the process and so on have been provided to  
46 them, and I would say that they have been very rigorous in  
47 going through all of that and they will come to whatever

1 view they come to as to the appropriateness of those  
2 numbers using that methodology.  
3  
4 MR EVANS: This may be a question to IPART. Will that be  
5 made available?  
6  
7 MR EDGERTON: Yes, our consultants' report will be made  
8 publicly available  
9  
10 MR EVANS: And the timing?  
11  
12 MR EDGERTON: Is it early 2017 or probably March 2017?  
13  
14 MR MADDEN: We are generally aiming for a month or so  
15 before our draft report, so that's early February,  
16 depending on the iterations that have to go on in terms of  
17 discussions with WaterNSW back and forth.  
18  
19 THE CHAIR: Just to clarify, Austin, when we get the  
20 reports back from our consultants, they will make some  
21 recommendations to us and we will agree or not agree. We  
22 will make our judgment on what we think is the best way  
23 forward, in which case we will tell you why we have decided  
24 on that in the draft report so you can see why there are  
25 any differences.  
26  
27 MR EVANS: Thank you.  
28  
29 THE CHAIR: I'll just hand over to John.  
30  
31 MR MADDEN: With regard to the specific question you asked  
32 about whether there are profiles available publicly for  
33 50 years. I do not know if our report will do that because  
34 the report is critiquing the approach. It does not  
35 actually replace the information that you might be seeking  
36 for that longer term by valley. I wanted to make the point  
37 that our report is maybe not a replacement of what  
38 information expectations you have for WaterNSW.  
39  
40 MR EVANS: The reason I asked that question is that a  
41 comment was made by WaterNSW earlier to the effect of "We  
42 do not want the costs of this to be put on the following  
43 generations and we want it to be over time." I very much  
44 agree with that approach, but without knowing what the  
45 likelihood is over time, it is a bit hard to judge whether  
46 what we are currently dealing with is a reasonable capital  
47 replacement program.

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THE CHAIR: Thank you, Austin. We will keep that in mind when we see our consultant's report. One more comment from Jenny.

MS McLEOD: My question is actually for IPART. It relates to the cost sharing ratios and your approach to reviewing those. I agree with the comments Louise has made. We are in a different world now to when the cost shares were originally framed in terms of the shifting balance between the volume available for irrigated agriculture versus environmental benefits on behalf of the whole community. You have engaged consultants to look at the cost sharing ratios. I am interested in knowing what sort of process they will undertake and will there be opportunities, say, for a public hearing or a workshop in relation to their work?

MR MADDEN: We have appointed Frontier Economics to do that work. They have not yet provided us with a draft report. Where to from here depends on the results of their draft report and their first thinking. I guess really it is not going through numbers, et cetera, at this stage; it is going back to the impacter pays and taking various issues into account. They have obviously seen some of the previous transcripts - they will see the transcript of this hearing as well - and will take those issues into account. We have had meetings with them and raised a number of these issues to do with environmental flows, riparian rights, et cetera. A lot of this stuff has been around for a long time, as it was when we looked at cost shares in 2012 - at that stage, the rural water charging review of 2012.

Once we get that draft report, we will then make a decision on it. I would imagine there is a strong likelihood of a workshop-type iteration before the draft report. It is also likely that any results of that will be how do we go forward from here as opposed to a retrospective adjustment of RAB and processes like that, which would be a very difficult thing to do.

The phrase "comprehensive review" was mentioned by David. It was our feeling that putting things off does not help necessarily rather than starting that approach and if we require a more comprehensive review on elements of the cost shares framework, that is something we may do leading up to the next period, but there may be also elements that

1 require addressing straight away.

2

3 MS McLEOD: Thank you.

4

5 THE CHAIR: We are going to move on to session 2 now.

6

7 MR MADDEN: Could I ask one last question? I apologise.

8

9 THE CHAIR: Yes.

10

11 MR MADDEN: David, a couple of times in these hearings you  
12 have mentioned how you want to change procurement and move  
13 to a program approach and have savings, which is a fair  
14 point. We have heard that there has been change in the  
15 consultation with people about five-year plans and having  
16 more of a project approach. I am just wondering what is  
17 stopping you from moving to procurement as a program and  
18 still having, I guess, the more traditional comment and  
19 discussion with stakeholders. I think you have tied the  
20 two together a few times, and I am just wondering what the  
21 nexus between those two is.

22

23 THE CHAIR: David?

24

25 MR EDGERTON: Just in passing the microphone to David,  
26 John has asked what is stopping you improving our  
27 procurement under the current project by project estimation  
28 approach. I have a similar question. You talked about  
29 under-investment. Again, what is stopping you from  
30 ensuring that you have an adequate amount of investment  
31 under the current project-based approach? So I think it is  
32 both procurement and under-investment.

33

34 MR HARRIS: I thank the gentlemen for their three  
35 questions, and I thank you for the opportunity to clarify  
36 all three points.

37

38 In relation to procurement, we are actually moving to  
39 that model right now. We had sought advice on how the  
40 market will best be able to digest those packaged-up  
41 programs and how we would put them to the market, and we  
42 will do that. We will actually be able to roll that out  
43 early in the next year.

44

45 The second question was around the capital plan and  
46 moving from the projects. Obviously this year - which  
47 comes to Matt's point - we are operating under the current

1 determination and the project-on-project approach, which  
2 I will talk about in a second. What we are doing as well,  
3 though, is we are developing our FY18 capital plan and that  
4 will be then put through that procurement process. We do  
5 not have that at the moment. That is the capital plan  
6 based on the allowance approach - on the program approach,  
7 not the project approach - and that is the capital plan  
8 that we have committed to put through our CSCs in  
9 their February round of consultation next year. I can't  
10 put it on the table here today because we do not have it.

11

12 With the third question then in terms of the capital  
13 catch-up, you saw on the slide that David put up,  
14 particularly around the user share, that we have forecasted  
15 capex this year that will bring us in at the end of this  
16 determination more or less in line with our capital  
17 allowance.

18

19 We have done that by changing some of our processes,  
20 driving some of those projects, bringing them on faster  
21 than we otherwise would. So within a management sense, we  
22 have reacted to that and brought that capex into this  
23 current determination period. On the user side, anyway, we  
24 will more or less hit our capex target by the end of the  
25 determination.

26

27 THE CHAIR: Thanks, David. Now that you have mentioned  
28 that, could you please explain to me the significance of  
29 why you have underspent more on the government share side  
30 and not the user share? What does that actually mean?

31

32 MR HARRIS: John put up a slide in his introductory  
33 presentation, which is a good one. It is the table that  
34 goes through all of the cost shares. You saw towards the  
35 bottom where the government pays 50 per cent and upwards of  
36 those cost shares. Those cost shares tend to relate to  
37 things like fishways, dam safety compliance and so on.

38

39 Why we are a little bit behind in our government share  
40 capex under this determination is because for issues  
41 pending the new regulations under the new Dams Safety  
42 Act, we have not put forward some of our projects that we  
43 had put forward four years ago in relation to dam safety.  
44 We have held those to see if, in fact, under the new  
45 regulations, there may be alternative ways of addressing  
46 the current compliance deficiencies, administrative or  
47 other type actions. There has also been some non-expense



1 of fishways type capital as well, and those types of  
2 programs hit the government share more so than the user  
3 share.

4  
5 THE CHAIR: Louise would like to make a comment.

6  
7 MS BURGE: It is just a quick question on fishways. In  
8 the past, for example, on the Murray system, the Stevens  
9 Weir fish ladder has taken an inordinate amount of time  
10 from its initial concept and I am not exactly sure where it  
11 is at the moment. How can we prevent long delay times  
12 between the initial concept to the reality and thus the  
13 price tripling or quadrupling from the early start?  
14 I think we are talking about, if I am right, 15 years - or  
15 certainly the 1990s was when it was first discussed. Is  
16 there some way we can bypass some of the more rigid  
17 requirements from perhaps OEH or is it inefficiency? What  
18 are the impediments to getting these things done on a  
19 commercially practical basis?

20  
21 I acknowledge it is not necessarily WaterNSW - it may  
22 or it may not be. I do not know whether it is OEH. I do  
23 not know where the problems are, but if we are going to  
24 have to pay a cost share on fish ladders, how can we ensure  
25 that it is efficient and commercially relevant? Also do we  
26 need to look at a Rolls-Royce model or a Holden model?  
27 I think we do have to consider that in the user pays  
28 principles.

29  
30 MR HARRIS: There has been some delay over the last couple  
31 of years in spending capex on fishways. The reason for  
32 that is because - as I understand it because I wasn't here  
33 at the time - at the behest largely of customers, the then  
34 Minister for Primary Industries, Minister Hodgkinson, ruled  
35 a line under the fishways program and spending and said she  
36 wanted to investigate a new way of doing that in a more  
37 effective and efficient way.

38  
39 We have spent quite some time negotiating a different  
40 strategy or a new strategy with NSW Fisheries. You talked  
41 about Rolls-Royces versus Holden. I think it is fair to  
42 say that previously Fisheries and DPI were focused on  
43 getting fish ladders, fish lifts and all those sorts of  
44 things on our large structures. We have managed to  
45 negotiate a strategy with them where, instead of those  
46 large type of projects and large type of facilities, they  
47 are prepared to look at some smaller structures -

1 principally the removal of small structures, weir-type  
2 structures in rivers and streams that are relatively  
3 untouched by our assets. In other words, rather than  
4 trying to put a fish ladder on a large dam, they will look  
5 at, by way offset removing a weir from a tributary that is  
6 otherwise unregulated.

7  
8 We submitted a supplementary submission to IPART on  
9 that after our original submission was put in and we have  
10 sought some project planning funding in the order of  
11 \$2.5 million to develop that program. Fisheries obviously  
12 believe that that program will deliver the right outcomes  
13 for them in an environmental sense. We believe that that  
14 program will certainly deliver the right outcome for our  
15 customers in terms of much lower costs for achieving those  
16 fish and other environmental benefits. That was the  
17 subject of our supplementary submission to IPART and,  
18 hopefully, that explains it.

19  
20 Frankly, the delay that you have been talking about,  
21 I think has been a good thing for customers. We have come  
22 up with a good strategy with NSW Fisheries. We now need  
23 some time and some small amount of money to develop that  
24 program and implement it.

25  
26 THE CHAIR: Thanks, David.

27  
28 Now we move on to session two. Session two is price  
29 structures and managing volatility.

30  
31 The purpose of this second session is to discuss  
32 WaterNSW's proposed price structures and approach to  
33 managing revenue volatility including water entitlement and  
34 sales forecasts.

35  
36 I will now call on John Madden to introduce the  
37 discussion on price structures and managing volatility.  
38 Thanks, John.

39  
40 SESSION 2: Price structures and managing volatility.

41  
42 MR MADDEN: First, some price structures. WaterNSW  
43 currently levies a two-part tariff for each valley in most  
44 valleys. 40 per cent of revenue is recovered from the  
45 annual fixed charges and 60 per cent of revenue is  
46 recovered from variable charges. This obviously might  
47 change in terms of actuality depending on volumes, but that

1 is how we set prices to achieve that given our estimate of  
2 forecast usage. We also have a high security premium which  
3 is based on the differential reliability in each valley.  
4

5 WaterNSW's proposal generally maintains current price  
6 structures, except for the BRC and MDBA prices or cost  
7 pass-through, which we will come to a bit later, but moving  
8 from the 40:60 structure to the proposal to be 100 per cent  
9 fixed.

10  
11 Turning to forecast volumes and entitlements, for each  
12 valley, forecast water sales are used to determine the  
13 variable charge and forecast entitlement volume is used to  
14 set the fixed entitlement charge.

15  
16 WaterNSW's proposal retains the current methodology  
17 for estimating water usage which is a 20-year rolling  
18 average of actual water sales. In the MDBA valleys, that  
19 is updated each year, on the request of WaterNSW, with a  
20 new year of actual water sales data.

21  
22 We have here a chart showing forecast volumes and  
23 entitlements. We see the actual forecast volumes since  
24 2010-11. We see the variability. We also see that,  
25 obviously, the 20-year rolling average does not change by  
26 much as you drop one year and put another year in.  
27

28 That chart flags managing volatility. The risk in  
29 revenue volatility results from the current 40:60 fixed to  
30 variable pricing structure for most valleys while costs for  
31 WaterNSW are largely fixed. In the 2010 IPART  
32 determination, we allowed a revenue volatility allowance.  
33 That was included in the annual building block as a cost  
34 item and that was around \$2.6 million per year.  
35

36 The 2014 ACCC decision introduced the unders and overs  
37 mechanism that was discussed earlier. In a departure or a  
38 different approach to IPART's typical approach, there is an  
39 annual adjustment to prices to factor in an unders and  
40 overs mechanism and incorporate updated sales forecasts.  
41

42 WaterNSW propose to maintain the unders and overs  
43 mechanism as it currently operates. They also propose to  
44 introduce a risk mitigation allowance to incorporate costs  
45 of managing revenue volatility. They have had, I guess, a  
46 preliminary quote from a third party for what they call a  
47 risk transfer product, which is essentially a swap where

1 they pay that third party to provide a set income which  
2 represents an estimate for 40 per cent of the usage  
3 revenue, and that third party then takes the actual revenue  
4 in any one year in exchange for that.

5  
6 That volatility cost is included in WaterNSW's  
7 proposed prices and the allocation to the various valleys  
8 of that cost or that premium that it paid the third party  
9 has an impact on the notional revenue requirement.

10  
11 As an illustration, obviously the higher the  
12 volatility, the higher the share of costs in each valley  
13 that that might entail. I think the Gwydir and the Lachlan  
14 in particular are up around 10 per cent of their notional  
15 revenue requirement, and that is actually the cost of this  
16 way of managing volatility. Then in the Murray, it is  
17 2.3 percent and Murrumbidgee 4 per cent - obviously lower  
18 reflecting the reliability of the general security  
19 entitlement and, I guess, the mainly fixed revenue  
20 associated with high security licences also.

21  
22 The Lowbidgee is zero simply because that is a fixed  
23 charge on entitlement at the moment and there is no usage  
24 competent.

25  
26 As mentioned, customers canvassed choosing to move to  
27 80:20. Discussions with the Lachlan are still going on  
28 with Mary Ewing and others. The customer service committee  
29 there are still entertaining that move to 80:20. There are  
30 issues that we will probably discuss and flag relating to  
31 how does a CSC make a choice on behalf of a valley and what  
32 authority might they have to be able to do that?

33  
34 As our initial position, we recognise that there is a  
35 risk facing WaterNSW under a 40:60 fixed to variable price  
36 structure. In other jurisdictions such as Victoria, the  
37 price structure is around 90:10 in terms of fixed versus  
38 usage charges, but obviously we realise that New South  
39 Wales is different from Victoria in terms of reliability.  
40 We support in principle the concept of allowing the costs  
41 of managing risk if that cost is deemed efficient.

42  
43 We will consider all elements of WaterNSW's proposal  
44 and their options to mitigate risk. We will look at the  
45 distribution of risk between WaterNSW and its customers and  
46 look at alternative options, including the pros and cons of  
47 alternative price structures.

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Some questions arise:

What is the appropriate level of risk that WaterNSW should bear?

Should water users pay for the costs of managing volatility?

What implications, if any, should WaterNSW proposed RTP - that is, the risk transfer product - have for the unders and overs mechanism?

What rate should be applied to an unders and overs account?

I think we will skip the next one. I am not sure there is a representative of the Peel here, and the final question is:

Would water users be willing to move to an 80:20 fixed to variable price structure if they avoided the costs of an RTP or a similar allowance for managing that risk?

THE CHAIRMAN: Thank you, John. Do you want to start this time, Louise?

MS BURGE: Thank you. I suppose I would refer to a comment made earlier about the financial stability of WaterNSW. An equal component of the conversation is the financial stability and risk of irrigators and the irrigation businesses. I am not sure that I have the answer on where to go. I felt a bit uncomfortable in the either/or scenario of a risk transfer product. I acknowledge that was only one component, but I get the sense of unease that if we do not shift from a 40:60, we will have this sort of pressure upon us.

In assessing WaterNSW's risks, I think we have to have transparency from WaterNSW on what the risks are to our business from multiple issues. I do not think that is part of the assessment process, and I think it needs to be because there is a very clear message coming out of irrigation areas in the Murray Valley - we cannot continue to pay an ever-increasing cost on accessing or paying for our entitlements which, as I have said before, are continually reducing in reliability or availability.

Availability could be things like how allocation announcements are made. We have the situation in the

1 Murray Valley where we have had catastrophic flooding. At  
2 the time of the catastrophic flooding, irrigators were on  
3 53 per cent of allocation - so half of their allocation.  
4 Then you ask the question: at what point do we actually  
5 get a full allocation? Does it have to be a level beyond  
6 catastrophic flooding? I am not quite sure what that  
7 terminology is, but seriously there is a major issue on how  
8 we are assessing the equality of risk and financial  
9 stability.

10  
11 MS HUTCHINSON: We see the three levels of risk transfer  
12 products as belts, braces and buttons. We struggle to know  
13 why a state-owned agency requires risk protection  
14 equivalent to a stock market in order to secure payment for  
15 government dividends back to the government, and that is  
16 that same government that has had a growth agenda for  
17 industry and agriculture in New South Wales.

18  
19 A state-owned authority with a guaranteed government  
20 cost share cannot possibly require three levels of risk  
21 protection when its customers are left to face the natural  
22 seasonal unpredictability of farming for the benefit of the  
23 state's gross domestic product.

24  
25 To reiterate Louise's point, we were given the option  
26 of an 80:20 or did we want to remain with the 40:60? When  
27 we chose the 40:60, we seemed to be given the 80:20,  
28 anyway, through a mixture of other products. So the lack  
29 of choice appears to be there.

30  
31 MS McLEOD: What are the implications on other valleys and  
32 the cost of the RTP if some valleys elect to go to an 80:20  
33 mix so the RTP is actually being funded by a smaller set of  
34 irrigators?

35  
36 MR PYLE: The notion of risk was very evident during the  
37 millennium drought. That caused huge devastation to many  
38 of our irrigators, yet we had to pay large fees for no  
39 water over a long time and WaterNSW survived that quite  
40 well. We are wondering how risk can be shared,  
41 particularly with the efficiencies of WaterNSW. I am not  
42 sure who does those efficiencies - whether it is Deloitte's,  
43 in-house, IPART, I am not sure - but we need to get to the  
44 bottom of the risk factor. I would be absolutely appalled  
45 if we had to go through the next millennium drought and cop  
46 the same.

1 THE CHAIR: I will hand over to WaterNSW to respond to  
2 some of those comments. In particular, could you explain  
3 how the RTP might be administered if different valleys are  
4 choosing different options?

5  
6 MS BAKER: The RTP is an insurance product that we are  
7 purchasing from the market. We are currently in  
8 negotiations or in discussions with them to receive a first  
9 sort of really firm price on that product. We have sought  
10 from the market a price on the basis that all valleys in  
11 their initial discussions from earlier this year did  
12 nominate to continue - or those valleys that do have the  
13 40 per cent fixed did nominate to continue with the 40 per  
14 cent fixed and the 60 per cent variable.

15  
16 There are a couple of things to note with that  
17 product. What it will mean for WaterNSW is that we  
18 essentially replicate an 80 per cent fixed 20 per cent  
19 variable price structure. We still are taking a  
20 significant amount of revenue risk. This is so  
21 particularly when you compare us to other water providers  
22 such as Goulburn-Murray, who have a 90 per cent fixed cost  
23 structure for many of their products. Actually the level  
24 of risk we are continuing to take in our business will  
25 definitely be not insignificant.

26  
27 The RTP also is not a double-up with the UOM - and we  
28 have had this question a couple of times - it is based on  
29 the revenues that we receive after the UOM is already  
30 included and then replicating an 80:20 structure. One sits  
31 on top of the other; they are not side by side, if you  
32 like. If customers change their preference for continuing  
33 with the UOM, that then, we would anticipate, would have an  
34 impact on the premium that we will pay for the RTP product  
35 because, at the moment, the insurers are providing a price  
36 based on the UOM being in place.

37  
38 At the moment, as we have said, because all valleys  
39 with the 40 per cent fixed did nominate to continue with  
40 the 40 per cent fixed, that is the basis upon which we have  
41 sought a price from the market. We will need to go back to  
42 the insurance providers to get an adjustment if a  
43 particular valley or more than one valley does opt out. At  
44 this point in time, we do not have a definitive answer for  
45 you on what impact that might have, but we will seek to get  
46 that answer before the year is out.

47

1 MR STOCKLER: To add to Elli's point, each valley  
2 contributes its portion to a risk profile across the entire  
3 operation, so it would really depend on which valley and  
4 what impact it would have on going back out for re-pricing.

5  
6 MS BAKER: One of the comments that was made before  
7 related to the impacts to customers of the RTP. WaterNSW  
8 receives revenue from customers' bills on the basis of, in  
9 those valleys, 40 per cent fixed. That does not change.  
10 The RTP literally is a product between WaterNSW and the  
11 insurance market. The customer prices will be set  
12 according to the IPART determination. The RTP then is a  
13 product which will result in WaterNSW swapping revenues or  
14 payments, if you like, with a third party provider, but  
15 that does not then have an impact on customer bills other  
16 than the cost allowances that IPART sets.

17  
18 I think it is important for you also probably to hear  
19 directly from us that it is very important to us that we  
20 are purchasing this product from a third party provider.  
21 As I said before, what we are trying to achieve here is to  
22 minimise the financial volatility in our business so that  
23 we can basically focus on providing services for customers  
24 and not spend management time and money on managing  
25 financial risks which come from that volatility. The whole  
26 point of this is around minimising the costs of what we  
27 spend on managing all those risks.

28  
29 MR PYLE: Why do you have to go outside? There you would  
30 be doing it on a BBB rating, whereas you could do it  
31 internally on AAA. That is an increased cost to us. It  
32 looks terribly like a tax on productivity to me. The state  
33 benefits 20 per cent over and above all fees and charges;  
34 is that correct? In our worst year, we are still paying  
35 you 80 per cent, or something like that. You are looking  
36 for a method to keep your income stream at a much greater  
37 charge than it would be if it was done internally by the  
38 state. I wonder why that is.

39  
40 MR HARRIS: Our customers have told us - it was on that  
41 chart that Elli put up - that they want the UOM product,  
42 the overs and under mechanism, so that in their view their  
43 costs are more aligned in a general sense to their  
44 revenues. That continues. The RTP product does not change  
45 that at all. If a valley elects to go 40:60, as all of  
46 them currently have done, the prices you pay WaterNSW  
47 reflect that.



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What we are saying is, on the other hand, we are going to go to the market with a swap product and we will convert that income stream into, effectively, an 80:20 income stream. Our reason for doing that is because, like the other irrigation corporations in the room, we are a largely fixed cost business. We absolutely understand the pressures that your businesses are under with water reliability and other things. We are not in a position that we can cut costs one year and add them on the next. That is not possible for our business, so we obviously want our revenues to more reflect this fixed cost nature of our business.

We are looking, on the one hand, to highly variable revenues from our customers to give you the 40:60 that you desire and, on the other hand, through the RTP product with the market, converting or swapping that highly variable revenue out with a much more fixed revenue stream which better aligns to the costs of our business.

MS BAKER: The only thing I would add relates to the comment you made about self-insuring. There is really no self-insurance in that if we keep that cost ourselves and do not actually implement a swap product, then we still have the variability of our revenues and that is the thing we are trying to mitigate. From our perspective, we really are trying to lower the volatility of our revenues that we then have from the 40 per cent fixed and 60 per cent variable.

I make the point often that one of the lead actual parties who are offering us this product is icare, which is a New South Wales government insurance agency. We are absolutely looking for the cheapest cost of this product and it is a New South Wales government insurance agency that is supplying one of the prices on this.

THE CHAIR: Another way to ask Graeme's question is: have you considered other methods - you have chosen RTP as the most efficient - for instance, using debt or looking at what dividend you pay to the government?

MS BAKER: I would probably repeat what David said before. In running this business consistently, what we do across our debt portfolio and across other ways of running the business is we feel like we are here to provide the most

1 efficient service to customers that we can and we are  
2 trying to do that in various innovative ways. We do not  
3 want to spend time as a management team actively managing  
4 debt portfolios and hiring teams internally to do that sort  
5 of thing. Therefore, from our perspective, really what we  
6 are trying to do is minimise the financial risks in the  
7 business to the extent that really are, across the globe,  
8 fairly sort of standard set industry benchmarks on what  
9 sorts of risks these businesses have and should take and  
10 what the risk share should be between the business and its  
11 customers. Everything about 80:20 is definitely in the  
12 ballpark. Goulburn-Murray have more than 90 per cent fixed  
13 tariffs, so 80 is in that ballpark.

14  
15 THE CHAIR: Does that answer your question?

16  
17 MR PYLE: Sort of. If my farm doesn't operate, I go into  
18 debt. Next year I have to work like hell to pay it back.  
19 In your case, if we cannot pay you because we do not have a  
20 water allocation, our debt rises and we have to pay you.

21  
22 There is a loss when you get a third party in because  
23 they have to factor in getting paid back. They are  
24 factoring in that risk so it is higher than what you would  
25 do with debt. We are going to pay you. We have paid you  
26 every other year. It is not as if it is not going to  
27 happen. It is just a ledger shift. I do not know why  
28 you've got to use that method.

29  
30 MR HARRIS: I think that actually very neatly encapsulates  
31 the choice that we have given customers. This is the  
32 essence, and there are one or two people who have been  
33 right through this journey with us. We have produced  
34 a large volume of material. On the basis of all of that  
35 analysis, customers have said, "We still see value for  
36 us" - for the customer - "in that 40 per cent fixed 60 per  
37 cent variable", and that is for the very reasons you have  
38 just spoken about. We are saying, "Okay, we will offer  
39 that." We are more than happy to offer that because we  
40 understand where you are coming from and the benefits that  
41 you, the customers as a whole, see from that higher  
42 variable product.

43  
44 We are, in the most efficient way we can, then trying  
45 to minimise the cost of catering for that variability, that  
46 flexibility that our customer base wants through that RTP  
47 product so that you are paying on the 40:60, we are

1 receiving on the 80:20. That is exactly what we are trying  
2 to do. What we have asked the CSC Reference Group and each  
3 of the CSC committees to think about over what is now  
4 coming on to 11 months is: is that variable worth it to  
5 you, having regard to what we believe is the most efficient  
6 cost we can get in terms of that RTP, or in fact is that  
7 tipping the scales for you and you'd rather then move from  
8 that 40:60 to a higher fixed percentage and not pay the  
9 RTP?

10  
11 That is the exercise, to be blunt, that the Lachlan  
12 CSC have gone through. They are right on the edge at the  
13 moment. In light of the indicative cost to this date of  
14 the RTP, they are not sure that in fact the benefit of the  
15 UOM and the higher variability outweighs that. That is the  
16 choice that we are putting before customers.

17  
18 THE CHAIR: Thanks, David. I think what WaterNSW is  
19 telling us is that this is their view of what the most  
20 efficient way of replicating 80:20 for them is if the  
21 customer should choose 40:60. IPART, of course, will also  
22 look at this RTP and make our judgment on whether we think  
23 it is most efficient and we will consider other options, as  
24 I am sure WaterNSW has already done. So we will look into  
25 this further for you.

26  
27 Are there any other questions?

28  
29 MS BULLER: The only thing I am struggling with is that we  
30 are talking about the risk transfer, but it sounds like it  
31 is still going to be us paying somehow or other.

32  
33 MS DALTON: That's right

34  
35 MS BULLER: They are asking IPART to include this, which  
36 means that it will be part of our user share anyway. That  
37 is what I am hearing. Then you put up, say, for instance,  
38 for our valley that it was 4 per cent. Does that mean a  
39 4 per cent increase in our fixed to variable? I am  
40 struggling with this. It sounds like WaterNSW do not want  
41 any financial risk but somehow we are still going to have  
42 to pay for that. That is what I am hearing. I could be  
43 incorrect but that is what I am hearing.

44  
45 MR MADDEN: It is a transfer of risk to a third party but  
46 users pay the cost.

47

1 MS BULLER: Right, that is what I thought.  
2  
3 MS BAKER: The cost that we are asking IPART to include in  
4 the revenue allowance is not the cost of the forgone  
5 revenue. It is the cost of us purchasing an insurance  
6 product but --  
7  
8 MS BULLER: But that's still us paying, isn't it? That's  
9 still us paying --  
10  
11 MS BAKER: Yes, correct  
12  
13 MS DALTON: You are transferring it to us  
14  
15 MS BULLER: Yes, that's what I am hearing; the risk is  
16 being transferred.  
17  
18 MR HARRIS: Yes, absolutely - I take Catherine's point;  
19 all of this is subject to IPART's decision - we are asking  
20 IPART to include in our operating expense allowance the  
21 cost of that product. So, yes, you are paying that price.  
22 You are paying that on a 40:60 basis like every other opex  
23 cost.  
24  
25 MS BULLER: But that means the charge goes up, doesn't it?  
26  
27 MR HARRIS: Yes, it does.  
28  
29 MS DALTON: There's no choice then.  
30  
31 THE CHAIR: Just let me have a go, Debbie. At the moment  
32 what they are asking for is that the charge is put into  
33 your prices. What we will do is we will look at whether  
34 that is worth your while. Is it better for you to pay that  
35 charge, which may save you in other areas, or a part of  
36 that charge or is there another way that it should be done  
37 altogether?  
38  
39 MS BULLER: Okay, thank you.  
40  
41 MR STOCKLER: I would like to say that it is actually  
42 customer choice that has led us to this point. Customers  
43 have been very loud and clear that they value the  
44 correlation and we want to provide, and are committed to  
45 provide, products and services that meet their wants.  
46  
47 If I can take the liberty of giving a very simple

1 example that we have provided all CSCs - I apologise to  
2 those who have heard it before - with your NRMA insurance,  
3 you have the choice of paying your premiums up-front  
4 annually for \$1,000 or by month. NRMA will very clearly  
5 show on its bill that if you choose by month, you will pay  
6 an extra \$12.50 per annum. This is a very simple version  
7 of customer choice. You are choosing a product and there  
8 is a cost for that business in providing that product  
9

10 MR PYLE: But you are a monopoly.

11  
12 MS BAKER: But the point is that a monopoly business still  
13 has risks that it manages and a monopoly business is  
14 subject to --

15  
16 MR HARRIS: Subject to oversight.

17  
18 MS BAKER: -- an oversight for that reason, that we are  
19 not abusing our monopoly. However, the ACCC rules state  
20 absolutely very clearly that there is specifically an  
21 ability for the business to be able to seek an insurance  
22 product to manage its revenue volatility.  
23

24 I do want to reiterate we are not asking for an  
25 insurance product which takes us to zero risk; we are  
26 seeking an insurance product which takes us to replicating  
27 80:20, noting that 80:20 is a widely used fixed variable  
28 tariff structure out there in other places. As I said,  
29 probably two or three times already, Goulburn-Murray is  
30 90:10. We are not seeking to reduce our risk to the level  
31 of what other utilities face. We are actually sticking our  
32 hand up to continue to take higher risk than that.  
33

34 THE CHAIR: We will look at this carefully. We understand  
35 that there is quite a bit of confusion around this issue  
36 and how it relates to UOM. Obviously for us this is our  
37 third forum and we have discussed it at some length.  
38 I feel like, WaterNSW, you would be happy to hear that we  
39 understand it a bit better. We will do our best as we look  
40 at it and we prepare our next report to explain to  
41 stakeholders more clearly as well.  
42

43 We will have a question from Tanya and then Louise.

44  
45 MS THOMPSON: Could I make one point? A couple of times  
46 mention has been made that interstate organisations -  
47 Goulburn-Murray Water, for example - have a charge of

1 90:10. The difference between, I believe, what Victoria  
2 is able to charge and New South Wales charges is that  
3 Victoria always seems to get a much higher water  
4 allocation --  
5  
6 MS BULLER: Yes, it does.  
7  
8 MS THOMPSON: -- than what the New South Wales  
9 counterparts receive  
10  
11 MS BULLER: It is a little bit like comparing apples with  
12 oranges, I think, to say that because of the reliability of  
13 Victoria and --  
14  
15 MS THOMPSON: That's right, it is much more reliable. On  
16 my understanding, in Victoria, it is much more reliable,  
17 therefore, the 90:10 is appropriate for that state or  
18 Goulburn-Murray Water.  
19  
20 MS BURGE: I would agree with Tanya's and Debbie's  
21 comments in relation to Victoria. That brings me to the  
22 volatility for actual irrigators and the risk factors - the  
23 profile of risk that continues as we go forward, for  
24 example, in the access to water.  
25  
26 I am not sure whether WaterNSW has a policy on new  
27 developments downstream on the Murray, for example,  
28 downstream of the Barmah Choke. It is highly likely that  
29 in granting new water access licences - particularly for  
30 big developments such as almond plantations, and I  
31 understand there may be groups like State Super behind that  
32 or maybe other private developers - the risk for irrigators  
33 who have paid for existing assets and are continuing to pay  
34 fees and charges is that they may not be able to access  
35 their entitlements because of capacity constraints in the  
36 delivery of regulated supplies.  
37  
38 How do we address that? We seem to have a failure of  
39 planning with WaterNSW or DPI. I am not sure who's going  
40 to grant the access licence. It's DPI? Is it a  
41 responsibility for WaterNSW to perhaps raise these issues  
42 with DPI because somebody is going to miss out. They will  
43 put their water order on, but they will get the response,  
44 "Sorry, we can't deliver."  
45  
46 MS THOMPSON: Or it could just be increased lead times.  
47

1 MS BURGE: Yes, it could be. We are facing all sorts of  
2 things - delayed allocations for whatever reason as I have  
3 raised before. We have the future risk on downstream  
4 developments.

5  
6 I will give you an example of one particular  
7 unregulated licence holder in our valley. That person is  
8 the only licence holder on an unregulated supply which  
9 comes out of a regulated river, so I find that a little bit  
10 confusing. That person cannot access his water. He cannot  
11 trade his water. He cannot sell his water because it is an  
12 unregulated supply coming out of a regulated river and he  
13 now faces fees of over \$8,000 - another component of  
14 somebody's business risk.

15  
16 The other point is to question future prices for, say,  
17 the refurbishment of South Australian assets - locks,  
18 weirs, barrages. I am not sure whether that comes under a  
19 later discussion today, if at all, but I would like to  
20 raise that as an issue. I say that because we have an  
21 opportunity to get some of these refurbishment costs on the  
22 barrages under some of the environmental works and measures  
23 options under SDL offsets under the Basin Plan. However,  
24 because of the way the Basin Plan was drafted, South  
25 Australia is not required to put forward projects.  
26 Ultimately, that will mean that that lost opportunity in  
27 those project refurbishment costs will come back to  
28 irrigators through fees and charges at some future point,  
29 albeit coming through the MDBA costs. So perhaps it is an  
30 MDBA --

31  
32 THE CHAIR: Yes, that is the next session.

33  
34 MR HARRIS: I'll leave the second point to the next  
35 session.

36  
37 Louise raises a very important point in the first  
38 matter that she talked about, and that is policy changes  
39 and developments that affect our operability,  
40 deliverability and so on.

41  
42 WaterNSW is the system operator. We operate the river  
43 systems - the regulated and unregulated river systems. We  
44 take an active view of that. What does that mean? That  
45 means three things: first of all, we seek to optimise the  
46 operation of the river within the current rules. Secondly,  
47 we seek to optimise rule changes or changes to the rules

1 that would allow for better outcomes for our customers.  
2 That is the part, Louise, that I think you are referring  
3 to.  
4

5 So absolutely through our CSCs, and generally, as  
6 system operator we will consult our customers, get their  
7 thoughts and advice on proposed policy changes that affect  
8 the operation of our system. We will put those views to  
9 the policy maker - DPI Water or whatever they may be. That  
10 is what a responsible system operator does. We have  
11 advocated publicly for a formal rule change process under  
12 each of the water sharing plans so that we and our  
13 customers, either collectively or separately for that  
14 matter, have the ability to put up proposals to change the  
15 rules where demonstrable benefit can be shown.  
16

17 Thirdly, we look with our customers to be delivering  
18 the outcomes that the community and, if you like, policy  
19 makers want through other means other than water buybacks  
20 or SDL projects or whatever - for example, complementary  
21 measures. We also look at those as well because they help  
22 our customers. They do not involve rule changes but they  
23 enable our customers to meet broader environmental and  
24 broader objectives without having to surrender water or any  
25 of those sorts of things.  
26

27 It is a very important point, Louise, that you have  
28 raised and we certainly have the intent, and I think we  
29 have demonstrated that we are active in all of those  
30 regards.  
31

32 MS BURGE: Could I respond to that, please? I find the  
33 consultation on the proposed PPMs or rule changes has been  
34 inadequate. We understand that a document went up to the  
35 federal government probably nearly 18 months ago with no  
36 consultation. That was subsequently advised back to  
37 customers that that was a preliminary thing that actually  
38 had not been approved by the minister.  
39

40 As we move into this next phase of rule changes, we  
41 still have not been consulted. I am feeling particularly  
42 vulnerable in representing private diverters that private  
43 diverters will be at far greater risk than some of the  
44 major irrigation corporations. They will be seen as small  
45 fry by bigger fish that have far more political clout than  
46 we have, but we are the ones that have paid for the assets,  
47 along with other irrigators, and this is about our



1 accessibility to water through changes to rules and  
2 capacity shares of rivers.

3  
4 Actually we need to focus on two separate components  
5 of risk. There is the risk under the Basin Plan rule  
6 changes to deliver environmental water or changes to  
7 reliability of supply. The other risk is from new  
8 developments, which is not related to the Basin Plan, and  
9 that is a huge risk as well.

10  
11 David, I am not comfortable that you can invite people  
12 to put up concepts about rule changes. How do we ensure  
13 that we do not just get sacrificed as we go forward, both  
14 in the Basin Plan and in the influence of new developments?  
15

16 MR HARRIS: I indicated before I am more than happy to  
17 take accountability for my organisation's processes. I am  
18 not going to do that for others.  
19

20 We have in the current round of CSCs - I don't think  
21 we have yet had the Murray Lower Darling meeting -  
22 encouraged the regulator to attend those meetings to  
23 discuss prerequisite policy measures, Louise, exactly as  
24 you have asked.  
25

26 Those policy measures clearly impact our ability. We  
27 need to understand what they are to be able to understand  
28 how we then optimise system operation, so they are directly  
29 related to our role as system operator. We have sought the  
30 regulator to attend CSC meetings so that we can have the  
31 very discussion that you, and you are not alone, and many  
32 of our customers have asked for.  
33

34 THE CHAIR: Do we want to move on because we have lots to  
35 cover today? There was one last question from Austin  
36

37 MR EVANS: This is just to get some clarification. You  
38 put up some numbers - 4 per cent and 2.3 per cent. How do  
39 they actually impact on our charges? Are we talking 4 per  
40 cent of our fixed charges or 4 per cent of both lots of  
41 charges or 4 per cent on something else? Sorry, that is  
42 going back to the RTP.  
43

44 Just as a way of illustrating that, I guess, did  
45 Lachlan Valley know what their percentage was before they  
46 started having their discussion and what was that  
47 percentage? Was it anything like ours or a lot higher?

1 This is to IPART - in us making that decision at a valley  
2 level about whether we look at going to 80:20 or stick with  
3 60:40, we are really keen to hear what the impact of this  
4 RTP proposal is on our likely process. We can't really  
5 have that discussion at a valley level until we know what  
6 that impact is.

7  
8 MR STOCKLER: Thanks, Austin. I can certainly speak in  
9 detail around the Lachlan CSC, having been there for those  
10 meetings. They did take it on board themselves to perform  
11 that analysis. They looked at their reliability. They  
12 established their own valley break-even point and they  
13 continued to flesh that out. They did that based on the  
14 preliminary pricing numbers and then revalidated that  
15 analysis based on the final submission prices.

16  
17 They have done that all off their own bat with data  
18 provided by us. They have absolutely looked at their track  
19 record. They know their break-even point and they know  
20 whether it would or would not be the right move for them.  
21 There is no special information provided to Lachlan. It is  
22 the same information that we have provided to each valley  
23

24 MS BULLER: So what was their risk? What was their  
25 percentage number?

26  
27 MR STOCKLER: I haven't got it right in front of me.  
28 I suggest Mary would be more than happy to discuss that  
29 with you offline, but it is probably not appropriate for  
30 this hearing.

31  
32 THE CHAIR: We will have one more question from a lady at  
33 the back there.

34  
35 MS QUARISA: I am Iva Quarisa from Murrumbidgee Private  
36 Irrigators. You keep talking about choice and the choices  
37 for the irrigators. The way I see it is you want  
38 irrigators to choose how to pay for WaterNSW getting  
39 the 80:20 regime. That's how I see it. My question is:  
40 isn't the overs and unders mechanism a form of  
41 insurance?

42  
43 MR STOCKLER: I am happy to take this up at morning tea or  
44 whenever. We feel pretty confident in the numbers we have  
45 put up to all the CSCs. We spent six months on the road  
46 discussing that and we have put up the same analysis today  
47 that showed the UOM in terms of revenue volatility. I am

1 happy to talk some more about that offline.  
2  
3 THE CHAIR: We have another clarification of Austin's  
4 question and then we will have a break.  
5  
6 MR MADDEN: To clarify the actual question about prices.  
7 The price is added on to the general security entitlement,  
8 so that 4 per cent notional revenue is the uplift in total  
9 cost for a valley. That cost is then attributed to general  
10 security entitlements so the price change could be actually  
11 much higher in terms of the effect on entitlements.  
12  
13 MR EVANS: Does IPART have any --  
14  
15 MR MADDEN: We can actually calculate that number. We put  
16 as much of that detail as we could, to give people a sense  
17 of it, so you can easily do a with or without price impact.  
18 We have been told that that type of analysis was provided  
19 to the customer service committees prior.  
20  
21 MR HARRIS: Yes, we provided that to the CSCs.  
22  
23 MR MADDEN: That is done on a per valley basis. I assume  
24 if people want to find that out they should talk to  
25 WaterNSW --  
26  
27 MR HARRIS: Or to their CSC.  
28  
29 MR MADDEN: -- to get that price differential on general  
30 security entitlement.  
31  
32 MR STOCKLER: Austin, as you know, those price impacts  
33 were made available simultaneously to all valleys on the  
34 same day and to all CSC members and the Reference Group and  
35 NSW Irrigators.  
36  
37 MR EVANS: That's my ignorance for being out of the loop.  
38  
39 MR MADDEN: We have to assume other irrigators are too.  
40  
41 THE CHAIR: We are going to take a break now. Thanks for  
42 all your comments. We will resume at 12.50. We will then  
43 talk about BRC and MDBA.  
44  
45 LUNCHEON ADJOURNMENT  
46  
47

1 UPON RESUMPTION:

2

3 THE CHAIR: Welcome back to the public forum for IPART's  
4 review of prices for WaterNSW's rural bulk water.

5

6 In the first two sessions today we discussed  
7 WaterNSW's expenditure price structures and management  
8 of volatility. We will now consider Border Rivers  
9 Commission - BRC - and Murray-Darling Basin Authority -  
10 MDBA - costs and ICD discounts.

11

12 Similar to today's earlier sessions, IPART's  
13 secretariat will give a brief introduction to each of the  
14 topics we would like to discuss in the session. I will  
15 then invite participants at the table to comment on those  
16 issues. Following discussion around the table, I will then  
17 invite comments from those in the audience.

18

19 I remind you that today's forum is being recorded by  
20 our transcriber. Therefore, to assist the transcriber,  
21 please identify yourself and, where applicable, your  
22 organisation before speaking. I also ask you to speak  
23 clearly and loudly.

24

25 I now call on John Madden to introduce the discussion  
26 on the Murray-Darling Basin Authority costs. Thanks, John.

27

28 SESSION 3: Murray-Darling Basin Authority (MDBA) costs and  
29 irrigation corporations and districts discounts

30

31 MR MADDEN: Thank you, Catherine. We will obviously focus  
32 on MDBA given we are down south. These cost pass-throughs  
33 apply to three valleys - the Border, Murray and  
34 Murrumbidgee valleys. The MDBA is a cross-jurisdictional  
35 body that operates and maintains jointly owned  
36 infrastructure, and that is between the three states of  
37 South Australia, New South Wales and Victoria and also the  
38 Commonwealth.

39

40 As has been mentioned a couple of times, MDBA costs  
41 are viewed as uncontrollable costs from the point of view  
42 of WaterNSW - that is, they are advised the level of those  
43 costs that they should pass through in through charges by  
44 DPI Water and the New South Wales government.

45

46 We did actually invite the MDBA and DPI Water to these  
47 sessions. The MDBA were at the Sydney hearing last week

1 and gave an overview of their processes and I will go  
2 through that. We also invited DPI Water. They came last  
3 week but did not speak and obviously they have not attended  
4 here today. We will give a bit of an overview of the  
5 process, but those numbers are actually decided by the New  
6 South Wales government.

7  
8 In the 2014 ACCC decision, these costs were classed  
9 as a regulatory obligation for State Water by the ACCC.  
10 That is why they are passed through to customer as  
11 uncontrollable costs.

12  
13 The user share of the MDBA cost is \$59 million - this  
14 is the proposed user share over the 2017 determination  
15 period. That is an average of \$14.7 million per year.  
16 This is an increase of 13 per cent when compared to the  
17 2014 ACCC decision.

18  
19 WaterNSW's proposal is that these costs be recouped  
20 through a fixed annual charge on an entitlement basis  
21 instead of the current 40:60 split between fixed and usage  
22 charges. They have also made some adjustments in that  
23 process of allocating those costs to the high security  
24 entitlement holders. That cost is adjusted downwards to  
25 avoid bill shocks. That comes through from WaterNSW - that  
26 is their proposal.

27  
28 Similar to the chart before, this shows the MDBA  
29 allowed costs versus the actual and proposed - the actual  
30 revenue, I guess, collected under the current pricing  
31 structure. Then also going forward for the next four  
32 years, we see a spike in 2017-18 and then a decrease from  
33 that point forward. Just as a note - and this is something  
34 I will talk about - the first three years are based on the  
35 corporate plan. The last year is an estimate based on the  
36 last year of the corporate plan - this is the MDBA's  
37 corporate plan.

38  
39 This is to give you an idea of the effect of the MDBA  
40 charges. We actually have prices there for the  
41 Murrumbidgee Valley and the proposed charges for the Murray  
42 Valley also. The MDBA charge you can see there for the  
43 high security going from 72 cents to \$1.20 and general  
44 security going from 29 cents - this in the Murrumbidgee -  
45 to 86 cents. There is a large increase there but the usage  
46 price is dropping to zero, which is the price structure  
47 change. You get some sense of the share of final charges,

1 which is the WaterNSW charge plus the MDBA charge, on the  
2 column on the right.

3  
4 In the Murray Valley, we can see a similar exposition  
5 of the charges. High security charges - this is on the  
6 MDBA charge - increase by 105 per cent, the general  
7 security increases by 162 per cent and the usage charge  
8 drops from \$4.17 to zero. That is the MDBA component.

9  
10 Then we see the effect on final charges, with a large  
11 increase on entitlement but the usage charge is dropping to  
12 \$1.97. We see there that the MDBA charges have a lot more  
13 impact on the Murray Valley than on the Murrumbidgee.

14  
15 The letter outlining the costs outlined by DPI Water  
16 and provided to WaterNSW was an attachment to our issues  
17 paper. These costs are based on the MDBA joint venture  
18 costs and on the draft MDBA corporate plan at the point  
19 that that letter was provided to WaterNSW.

20  
21 These are some points given to us by the MDBA about  
22 the corporate planning process. The actual costs thereof  
23 are established on an annual basis but there is a  
24 three-year indicative outlook. Capital investment is  
25 different to WaterNSW's approach; they do not have a  
26 regulatory asset base established for the MDBA. Their  
27 capital investment is funded in the year incurred. In  
28 essence, opex and capex is all treated as opex for the MDBA  
29 costs.

30  
31 The program is developed with advice from the state  
32 constructing authorities and those authorities operate and  
33 maintain assets and deliver programs. The MDBA collates  
34 advice provided by the state constructing authorities. It  
35 reviews priorities and develops a consolidated program for  
36 consideration by governments. The total program scope and  
37 costs are then approved by governments through the MDB  
38 Ministerial Council.

39  
40 Here you can see the allocation of costs of that  
41 program. The Commonwealth meets 25 per cent of capital  
42 costs. The balance is met by states as per an agreed cost  
43 share. This is based on a combination of the program mix,  
44 water entitlements held, five-year rolling average of water  
45 use, and what they call the local beneficiary principle.

46  
47 The key point here from the MDBA's perspective is that

1 how states recover costs from users is a matter for  
2 individual states. The MDBA does not influence that  
3 process. The total cost of the program and the share is  
4 provided to the New South Wales government and the New  
5 South Wales government decides what the user share of those  
6 costs should be, to be recovered through prices.  
7

8 These are a couple of notes that the MDBA provided to  
9 us. They have actually been under pressure from IPART for  
10 a number of years, and there have been a number of  
11 submissions to the ACCC review of the Water Charge  
12 (Infrastructure) Rules and the like, so they have  
13 commissioned some efficiency programs of their River Murray  
14 operations and they are available on their website.  
15

16 Those reviews have concluded that the program is  
17 prudent and efficient. They have also committed, through  
18 the process with IPART, to go through a process of  
19 interacting or being reviewed by the expenditure review  
20 consultant that we have employed. Aither is the  
21 organisation that is conducting the expenditure review of  
22 WaterNSW. They are also looking at the MDBA costs as part  
23 of our review.  
24

25 It is a little different because this is them  
26 submitting themselves to be involved in a review. It is  
27 not under the same legislative approach or regulations that  
28 we have with WaterNSW where, in a sense, their prices are  
29 directly regulated as a result of that review. We have an  
30 opportunity to comment on the efficiency of the program and  
31 the allocation of those costs to users. It is then up to  
32 the New South Wales government to decide whether they take  
33 on board any advice from IPART in terms of its direction to  
34 WaterNSW.  
35

36 At this stage, unlike in the 2014 ACCC review,  
37 WaterNSW is yet to receive a formal direction from the  
38 Treasurer to collect moneys. The level it should be has  
39 been indicated through the letter to WaterNSW. At this  
40 stage, the New South Wales government has indicated that  
41 they will hold off on that direction until they see IPART's  
42 draft report, but again, that could change. It is not a  
43 firm commitment; it is an indication provided to IPART.  
44

45 We are going through a process of looking at the  
46 efficiency of those costs and also the application of user  
47 shares.

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Here are some questions:

Is the proposed BRC/MDBA user share of costs efficient?

How should those costs be recovered from water users and how should charges be structured to recover these costs?

Is there any comment on WaterNSW's proposed adjustment to the high security premium?

THE CHAIR: Thank you, John

MS BULLER: Could I ask one clarification, please? Who are the state construction authorities?

MR MADDEN: WaterNSW is one of those.

MS BULLER: Oh, it is WaterNSW? I thought you called it --

MR MADDEN: There are others because there is Victoria as well.

MS BULLER: Okay, thank you.

THE CHAIR: It looks like Graeme wants to start this one.

MR PYLE: I always want to start. I was looking at the comparison between Murrumbidgee and Murray. I am thinking that we have similar dams and similar infrastructure, but Murray is paying nearly three times the fees to the MDBA.

Having studied the MDBA for some time, I do not know what they spent the money on or what they look like spending the money on in the future. We are therefore looking for clarification on that. I just want to know why there is this disparity. Is there something that is blindingly obvious there somewhere?

MS HUTCHINSON: It's for River Murray operations.

MS McLEOD: They are for River Murray operations. They have nothing to do with the Murrumbidgee dams.

MR PYLE: So for the purposes of the benefit of the nation for the Murray-Darling Basin fixing the environment for all



1 and sundry, Murray bears the cost of the river flow. Do  
2 people think that it is fair that it is outside the Murray?

3  
4 MR EVANS: No, that's not what it's for.

5  
6 MS HUTCHINSON: It is for the operation.

7  
8 MR PYLE: Sorry, the operations?

9  
10 MR EVANS: The operation of the Murray River is done by  
11 the MDBA.

12  
13 MR MADDEN: This is the River Murray operations not all  
14 their water management.

15  
16 MR EVANS: Not all the MDBA activities.

17  
18 MR PYLE: Okay, somebody else can talk about that.

19  
20 MR MADDEN: I'll just clarify it. We are looking at the  
21 bulk water services and the infrastructure costs basically  
22 under this review. Actually last year in WAMC there were  
23 also MDBA costs included for water management charges.  
24 I guess there are also then a lot of other activities that  
25 they undertake which are not assumed that users should pay  
26 for. There are government grants, et cetera, to cover a  
27 lot of their operations.

28  
29 Last year we set water management charges, which were  
30 almost \$5 million a year, and they are recovered through  
31 WAMC charges. This is different. This is on the River  
32 Murray operations and the infrastructure costs only.

33  
34 MS McLEOD: In answer to your first question, it is  
35 impossible because there is no information - there is just  
36 a single line item for the proposed costs to be transferred  
37 from DPI Water to WaterNSW and then passed on to  
38 irrigators.

39  
40 We are obviously looking for clarity about what it is  
41 that we are paying for. We believe that anything we are  
42 paying for should be subject to external scrutiny in terms  
43 of whether there are efficient and transparent costs. We  
44 do not understand what services we are actually paying for  
45 and what are the major drivers of those costs.

46  
47 In terms of the costs transferred to irrigators, you

1 mentioned the user share. It is not clear whether or not  
2 DPI Water have actually reduced the contribution and  
3 said, "This is the user share that you need to collect", or  
4 whether they are actually passing on 100 per cent of New  
5 South Wales's share of River Murray water costs.

6  
7 In terms of the high security premium, just looking at  
8 those slides, it looked like the general security  
9 entitlement was actually going up by a higher percentage  
10 than the higher security entitlements. It is unclear to me  
11 as to why WaterNSW have actually made the adjustment that  
12 way.

13  
14 From the Murrumbidgee Valley's perspective, the River  
15 Murray water assets are not actually used to meet  
16 Murrumbidgee Valley water users' water supply. Obviously  
17 the Murrumbidgee storages and regulators are, but the River  
18 Murray water ones are not. We are interested to know the  
19 basis of the attribution of River Murray water costs to the  
20 Murrumbidgee Valley versus the Murray Valley.

21  
22 I have another question and it is different from the  
23 one that is on the screen. If you look at the slide, John,  
24 that you put up previously, there is at least one year  
25 where the allowed revenue allowance versus the amount that  
26 was actually paid is less. My question relates to what  
27 happened with that extra money and should we have a refund?

28  
29 MS HUTCHINSON: The Murrumbidgee has had a significant  
30 increase in MDBA pass-through costs and we are still unable  
31 to assess the validity and efficiency of these costs. That  
32 is unacceptable in a valley where these costs are not even  
33 used to deliver the water. That is exactly Jenny's point.

34  
35 I note that WaterNSW's costs for our customers are  
36 pass-through costs. We take a very particular interest in  
37 the prudence and efficiency. We applaud IPART getting  
38 involved in looking at the efficiency and prudence of these  
39 costs and we encourage other levels of government to do the  
40 same. It is not acceptable to pass through just because  
41 the government thinks it is a nice idea to recover user  
42 share.

43  
44 MS BURGE: In regard to the MDBA pass-through costs,  
45 I will reiterate what many submissions have said, and that  
46 is that there is no transparency - and there should be. In  
47 that respect, we do not know what cost shifting is

1 occurring from general Basin Plan related issues through to  
2 bulk water charges that are supposedly more related to  
3 infrastructure.  
4

5 I asked a question earlier on this morning about the  
6 refurbishment of South Australia's locks and weirs - sorry,  
7 it was the barrages. I did mention locks and weirs, but  
8 this is about the barrages. There is an opportunity under  
9 the SDL offset projects under the Basin Plan to make some  
10 modernisation to achieve some of the environmental outcomes  
11 outlined in the Basin Plan.  
12

13 Unfortunately the MDBA, in developing the Basin Plan,  
14 put limits of change on any SDL project that is put up. So  
15 any state putting up a project that potentially can  
16 compromise the objectives of the Coorong, Lower Lakes and  
17 Murray Mouth can effectively be not included.  
18

19 That then brings up this point: if the limits of  
20 change are not changed in the Basin Plan, then that clearly  
21 will leave any modernisation opportunities back under the  
22 normal asset renewal and upgrades which would be paid for  
23 by irrigators. I see that as an incredible lost  
24 opportunity because, one, you could tick the box to achieve  
25 environmental outcomes and provisions under the Basin Plan  
26 and, two, you could help offset any future fees to  
27 irrigators. I think that is something that needs to be  
28 looked at.  
29

30 In regard to MDBA cost pass-throughs - I raised this  
31 briefly this morning - there is a 50:50 cost share on flood  
32 mitigation. As I said, there has been over \$1 billion in  
33 lost crops, roads, infrastructure, et cetera, because of  
34 catastrophic flooding. We, as the irrigators in the Murray  
35 Darling Private Diverters, are actually paying for the  
36 privilege of getting flooded.  
37

38 To give you an example, most businesses just between  
39 Tocumwal and Deniliquin have lost anywhere between  
40 \$300,000, \$400,000, \$500,000, \$600,000 up to \$1 million.  
41 The competency of the MDBA comes into question on multiple  
42 fronts - its advice to government in developing the Basin  
43 Plan, its approach to risk in developing its operations and  
44 protocols on operating dams. What could they have done  
45 better and what did they fail to do?  
46

47 I will give you an example of risk assessment and how

1 they view future risk. At a meeting at Corowa, attended by  
2 over 200 people - and that was not even from our area -  
3 I asked the question, "What operating changes would you  
4 have made to the MDBA plan in the event that the Goulburn  
5 River in Victoria was in flood, Eildon Dam was full and  
6 Dartmouth and Hume were full? What would you have done  
7 differently?" The response was, "Not much - basically a  
8 bit of tinkering around the edges with some air space, but  
9 largely pretty much the same". I would say that is a  
10 frightening approach to risk on behalf of the MDBA.

11  
12 Wherever we have seen MDBA pass-through charges while  
13 there is a component of the Basin Plan, there is also the  
14 component of regular running of assets. If they have not  
15 demonstrated a particular commercial standard in the  
16 development of the Basin Plan and risk and accuracy of  
17 reporting to government - and I'll give you an example on  
18 that - why would I then feel assured that their  
19 pass-through costs on maintaining and delivering projects,  
20 et cetera, would be any different?

21  
22 I can't get those costs. I can't be a participant in  
23 ensuring those costs are commercially sound. In fact,  
24 everywhere I look, I see the same problem - it's a pattern.  
25 How can IPART help us get some commercial reality into the  
26 MDBA's decision and give us assurance that commercial  
27 involvement in asset renewal will be of sufficient standard  
28 that we think it is fair and reasonable to accept a  
29 percentage of those fees?

30  
31 THE CHAIR: Does anyone in the audience want to comment on  
32 these costs?

33  
34 MS BULLER: I hope this doesn't sound like a stupid  
35 comment or a stupid question. As an industry, the  
36 irrigation industry, especially in this valley - and for  
37 the New South Wales irrigators in the Murray Valley, I am  
38 quite sure it is the same - all of this has been foisted on  
39 us and on the New South Wales government as well and the  
40 Victorians.

41  
42 I am not too sure why we are users of something that  
43 we didn't ask for in the first instance. It is very hard.  
44 There are no business cases. As Louise said, there is no  
45 assurance of any benefit being delivered, I know that is a  
46 weird thing to say, but I am not too sure how we can come  
47 up with a formula of any sort when we have nothing to judge

1 it by and it is something that we did not ask for in the  
2 first place.

3  
4 MR MADDEN: Disentangling the two things, with the  
5 Murray-Darling Basin Plan, essentially we have little to do  
6 with that and to comment on.

7  
8 I take the point Louise made about the evidence of  
9 behaviours in one area reflecting on another. That has  
10 actually been IPART's position over a number of our  
11 determinations in putting pressure on the MDBA - the old  
12 MDBC - to actually provide additional information. There  
13 have been times in the past where we have cut out of prices  
14 significant amounts of costs that were proposed from MDBA  
15 charges. From memory, there was about \$16 million over one  
16 determination that we just did not allow because of lack of  
17 information.

18  
19 I think we have made a stepped improvement of  
20 engagement with the MDBA at this determination where, for  
21 the first time, they are engaging in a meaningful way with  
22 one of our expenditure consultants to look at their capital  
23 program in particular.

24  
25 We have to make the clarification between the Basin  
26 Plan, et cetera, which I would say is foisted upon you, and  
27 the utilisation and upkeep of the assets to deliver water,  
28 which they just happen to be in charge of through an  
29 agreement from 1912, or whenever the original agreement  
30 between the states was established.

31  
32 We will do our best to try to influence the MDBA to be  
33 actively engaged and also question their assumptions and  
34 efficiencies and also then those of DPI Water in applying a  
35 user share framework. I think we are at a step  
36 improvement, with the acknowledgment that it is not at the  
37 level that we have with WaterNSW in terms of oversight.

38  
39 THE CHAIR: In addition to that, we will look at those  
40 costs.

41  
42 I have a question for WaterNSW. Could you tell us a  
43 little bit about the proposed user share of the MDBA costs?  
44 There was a question about the difference between the high  
45 security and general security.

46  
47 MR HARRIS: In general terms, the payment terms we are

1 proposing replicate the payment terms the New South Wales  
2 government is putting on us. In other words, they have  
3 moved from a UOM basis to a full cost recovery, so we are  
4 simply replicating that in our pricing proposal.

5  
6 In relation to high security, I will pass to Elli.

7  
8 MS BAKER: With regards to the change in the high security  
9 premiums, we modelled for the new charges what the bills  
10 would be for customers under the 40:60, which was the old  
11 ratio, and then changed the high security premium under  
12 100 per cent charge ratio so that the bills were as they  
13 would have been under the old tariff structure.

14  
15 THE CHAIR: Would anybody else like to comment? Louise?

16  
17 MS BURGE: No, sorry, not on that, but could I come back  
18 to my question on paying for a service - a 50:50 charge -  
19 and paying for a flood mitigation service when we are  
20 actually receiving a poor service? I accept flooding.  
21 I accept flooding is a natural part of the system. What  
22 I do not accept is the release of 20 per cent of the Hume  
23 Dam in one week combining with unregulated flows and the  
24 reasons why that happened. If I am paying for a service,  
25 why am I not getting a satisfactory service?

26  
27 MR MADDEN: Not to avoid the question per se, but levels  
28 of service on a range of services provided is part of our  
29 assessment. Bluntly, our expenditure consultants do not  
30 have the expertise to look at a particular incident and say  
31 whether that is meeting a level of service or compliant  
32 with operational rules and legislation, et cetera. It is  
33 just not the appropriate place for our expenditure  
34 consultants who would have any expertise in this area to  
35 look at that. What they would look at is past performance  
36 over a range of different circumstances of an organisation.

37  
38 Again, if there was a number of events - I am going  
39 from the WaterNSW perspective here - where that became an  
40 issue, then that is where the expenditure consultants would  
41 look at the appropriate level of resourcing and so on.  
42 I get the feeling this is WaterNSW centric and they might  
43 like to comment about this on their levels of standard and  
44 performance in recent floods.

45  
46 If that became an ongoing issue for an organisation,  
47 that may be a touchpoint where our expenditure review

1 consultants would look at that, particularly if there  
2 was additional expenditure proposed going forward for a  
3 certain activity in response to poor performance over time.  
4 I don't think it is possible for us to comment on a  
5 particular dam and flood instance.

6  
7 MS BURGE: Yes, I appreciate that.

8  
9 MR EDGERTON: Just a few follow-up points. First of all,  
10 as John mentioned, we have our expenditure consultants  
11 looking at WaterNSW's proposed expenditure and they will  
12 recommend what they consider are prudent and efficient  
13 levels of expenditure.

14  
15 We also have a consultancy that is looking at user  
16 share. You have raised 50:50 user share. The consultant  
17 will be looking at what is an appropriate user share for  
18 different cost categories. In doing that, they are  
19 considering the impacter pays principle - that is, what  
20 party is incurring the need to incur the costs.

21  
22 In some situations expenditure may be purely related  
23 to the activity of irrigators and other water users. In  
24 that case there is an argument for a 100 per cent user  
25 share. In other cases the costs may need to be incurred as  
26 a result of irrigators but also as a result of the general  
27 community. In some instances expenditure may be related to  
28 flood management and also servicing the irrigators. In  
29 that case there is an argument for more of the cost share.  
30 Regardless, we are looking at those cost shares as part of  
31 this review.

32  
33 As a third point to note - David mentioned this right  
34 at the beginning - concurrent to this review IPART is also  
35 doing a review of WaterNSW's operating licence. That does  
36 consider issues such as appropriate levels of service,  
37 service requirements and service standards. We can  
38 certainly refer your comments and questions on to our  
39 licensing team. This hearing is being transcribed so we  
40 can pass those on to our licensing team. To the extent  
41 that they are relevant to their review, they will take them  
42 on board.

43  
44 MR HARRIS: Could it be noted that we do not operate them.  
45 We operate the Murray under the direction of MDBA.

46  
47 MR EDGERTON: As I said, to the extent they are relevant

1 to WaterNSW and to the WaterNSW operating licence.

2

3 MR STOCKLER: I think we need to clarify that, Matt.

4

5 MR EDGERTON: I am happy to have that clarified but, as  
6 I said, our licensing team are also looking at that.

7

8 MR STOCKLER: Sorry, I feel compelled to comment.  
9 Louise's question was in regards to the performance of the  
10 MDBA, not WaterNSW.

11

12 MS BURGE: That's correct. But, with respect, my question  
13 comes back to the transparency of costs originally because,  
14 while there is no transparency, we actually do not know  
15 where the costs have been transferred from and to. We do  
16 not know what component, if any, of the Basin Plan issues  
17 are filtering through or being merged in different cost  
18 codes. We do know with the 50:50 flood mitigation it is  
19 there.

20

21 It comes back to my comments about the sort of  
22 commercialisation approach to delivering projects. For  
23 example, you may have a project that is a particular  
24 component that the MDBA may introduce in future. I will  
25 just use an example of constraints, even though this is not  
26 a base asset, but you never know, there could be something  
27 that comes in.

28

29 A community or group of stakeholders could deliver a  
30 project with less conflict probably cheaper and definitely  
31 quicker. So, in any future sort of discussions about cost  
32 shares, et cetera, do we need to look more holistically at  
33 how the MDBA can deliver services? It may be through  
34 WaterNSW or something else or some other commercial  
35 opportunity. I think we need to think outside the boxes in  
36 order to achieve the maximum efficiencies on any project  
37 delivery, whether it be WaterNSW, whether it be MDBA.  
38 Thank you.

39

40 THE CHAIR: Thanks for your comments, Louise. Graeme?

41

42 MR PYLE: We have an interesting case on the Murray River  
43 at the Mulwala Lake. The regulators in the river have to  
44 give air space for the Mulwala Canal offtake and also on  
45 the Victorian side deal with the surges that are required  
46 or not required from the Hume Dam. It takes about two days  
47 to get water from the Hume Dam to Mulwala Lake. That has



1 been going since the Mulwala Canal was built in 1939 and  
2 that worked very well.

3  
4 Now, the tourism industry has said, "No, we want the  
5 lake to be a set level", so the lake is at a set level and  
6 the real estate industry has burgeoned around there because  
7 the lake is a set level. We have the MDBA bringing  
8 charges. We do not know what is going on with the tourism  
9 industry. We do not know what is going on with the real  
10 estate industry but Murray water users have to pay the  
11 whole lot.

12  
13 How do we fight or find out what is going on with our  
14 charges? That is why I asked for a simple ledger of  
15 everything and its cost and its repair state, its renewable  
16 time so we can get a handle on what is going on. We cannot  
17 argue with the MDBA because we do not know. We are not  
18 told from WaterNSW what the impacts of all that is. We are  
19 not told whether the tourism industry is putting money into  
20 the state's coffers. We have no idea what is going on with  
21 the real estate industry, but I can assure you that it is  
22 going flat out out there. I wonder how that works with  
23 the MDBA and what they say.

24  
25 THE CHAIR: Thank you, Graeme. That is something we can  
26 look into. Debbie, do you want to say anything?

27  
28 MS BULLER: I am going to raise a concern that I raised in  
29 an earlier session. What I am seeing here is so many  
30 different departments and so many different determinations,  
31 and we have the MDBA here as well, and everyone is trying  
32 to shift risk and costs around. I am wondering is there a  
33 body that has oversight about where that risk eventually  
34 lands? A lot of time I am hearing that, somehow or other,  
35 we will be the bunnies who end up paying because we cannot  
36 catch the shifting around between the different entities.  
37 I don't know if that makes sense to you, but someone has to  
38 decide where that risk and finance is shifting to.

39  
40 THE CHAIR: When we do our reviews, we are quite often  
41 constrained by our terms of reference and the legislation  
42 that we use, but it does not stop us, from time to time,  
43 from making recommendations to government about other  
44 things that may overlap with what we are looking at. In  
45 those cases, and I am sure it is the same with WaterNSW, if  
46 they can see things that will help their customers, they  
47 can mention them. But, yes, it is government that makes

1 its own decisions. It is not an easy thing to influence,  
2 but where we can, we do

3  
4 MS BULLER: Do you have the capability of watching those  
5 risk factors move around and seeing where they do finally  
6 land?

7  
8 THE CHAIR: As Matt has mentioned, we do a number of  
9 reviews in the water industry. So where they overlap, we  
10 do take that into account.

11  
12 MS BULLER: Thank you.

13  
14 MR EDGERTON: To confirm our focus right now for this  
15 review in looking at MDBA costs, in the absence of a  
16 direction from government to WaterNSW, which is not there  
17 at the moment, we are focused on the question: what is the  
18 efficient amount of costs of the MDBA and, of that, what  
19 should users pay?

20  
21 THE CHAIR: Jenny?

22  
23 MS McLEOD: Thank you. I have a comment and then a  
24 question. The MDBA have been at pains to point out that  
25 they have had a review which concluded that they were,  
26 I assume, efficient. I think it is important to note that  
27 that was an internal review and there were no opportunities  
28 for external stakeholders to provide input to that review.

29  
30 It is excellent that IPART, at this point in time,  
31 have the door still open in terms of making a judgment on  
32 the efficiency of the MDBA costs and also the pass-through  
33 of the user share.

34  
35 In looking at the user shares, from what I can work  
36 out, the MDBA costs include salt interception schemes and  
37 environmental works. I think there is an opportunity to  
38 look at the current cost sharing codes during the cost  
39 share review and see whether we have adequate separation of  
40 the range of functions that the MDBA do within that basket  
41 of operating a river, and whether there should actually be  
42 further differentiation and subsequently a different  
43 allocation of costs between users and government.

44  
45 MR MADDEN: Those salt interception schemes and the Living  
46 Murray are in the WAMC charges. In any review of the cost  
47 shares we do this time, obviously there are principles and

1 they will then be applied at the next WAMC review - so  
2 things like salt interception schemes and the like. They  
3 were separated out as costs last year in the WAMC review.  
4

5 THE CHAIR: We are going to move on to the next section.  
6 Elina Gilbourd, from the IPART secretariat, will deal with  
7 a discussion on irrigation corporations and district  
8 discounts.  
9

10 MS GILBOURD: Thank you, Catherine. These have already  
11 been alluded to today, so I will cover off on them very  
12 briefly. Irrigation corporations and districts - or ICDs -  
13 provide services to a large group of customers in the  
14 Murray-Darling Basin. ICDs undertake activities like  
15 billing, metering and compliance which lower WaterNSW's  
16 costs.  
17

18 Historically ICD discounts have been calculated as  
19 WaterNSW's avoided costs of these activities and have been  
20 paid directly to each ICD. The value of these discounts is  
21 collected from other WaterNSW users. WaterNSW has proposed  
22 a sizeable reduction in these discounts in 2017-18 - over  
23 about 50 per cent on average across the ICDs.  
24

25 They report the decrease is largely driven by a  
26 reduction in operating expenditure on metering compliance  
27 and customer billing as compared to the 2014 ACCC decision,  
28 as well as a reduction in the proposed weighted average  
29 cost of capital which has contributed to a reduction in  
30 telemetry installation avoided costs and, finally, a  
31 reduction in entitlements held by some ICDs, particularly  
32 Eagle Creek.  
33

34 Our preliminary view is that we support ICD discounts  
35 as they reflect the cost savings from the aggregation of  
36 many customers into a single WaterNSW customer. We have  
37 not, however, formed a preliminary view on the scale of the  
38 proposed discounts and we will look at the calculation of  
39 the ICD discounts including the activity cost assumptions.  
40

41 We are interested in your views on whether ICDs should  
42 receive rebates to reflect the avoided costs for WaterNSW  
43 and whether the levels of the discounts proposed by  
44 WaterNSW are reasonable. Thank you.  
45

46 THE CHAIR: Thank you, Elina. Karen, would you like to  
47 start this one?

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MS HUTCHINSON: Thank you, I would be happy to.

With regard to ICD rebates, customer billing, metering and compliance are customer-related costs; they are not entitlement-related costs. We note that the formula attempts a universal translation of one farm - one customer with about 1800 megalitres, I think, from the spreadsheet. That is not how things work particularly in the Murrumbidgee Irrigation Area.

About a third of our customer base fits that description. Two-thirds of them are nowhere near that description. About a third of our customers have less than 250 megalitres entitlement and another third have less than 50 litres. They are still customers with meters and bills that require the level of services that other customers with large megalitres require. We have over 2,500 customers, over 3,000 landholdings with meters, and over 4,000 meters in our area of operations.

The formula is fundamentally flawed in the way that this rebate is being calculated. We pointed this out last time to the ACCC and we seek an adjustment. It appears the same formula is being used again, which does not account for the actual avoided costs in an organisation like ours. The risk is that customers in the Murrumbidgee Irrigation Area particularly are paying twice - once for the service delivered by MI - us - for the meter and compliance and once to subsidise WaterNSW's operational costs.

David Stockler made this point earlier on. The implication is that other customers are funding the ICD rebate through the way that this has been calculated and is refunded in the charges. I want to highlight that these are avoided costs to WaterNSW. Our customers pay MI for this service. We are the service provider for those avoided costs. The way that this works is that everyone pays the costs and then we get our bit back because we have already charged our customers for providing that service.

I made the point earlier that nearly three-quarters of the entitlement in the Murrumbidgee Irrigation Area, or thereabouts, is held within two irrigation corporations. That is a lot of avoided costs. We do not see the justification for such a large increase.

1           With respect to the step change in the actual  
2 operational costs we note that this is a marked and  
3 theoretical step change - it just goes "chunk".  
4 Unreasonably we are expected to believe that the costs will  
5 magically drop in the next couple of years. We would like  
6 to know how and why.

7  
8           I note also that there is now a separate metering  
9 charge. It is not clear how or where that is incorporated  
10 into a spreadsheet that calculates these avoided costs. We  
11 would like to know more about the separation of the  
12 metering charge and where that relates back to the avoided  
13 costs.

14  
15 MS McLEOD: I think Karen has articulated very well the  
16 issues that Coleambally wishes to raise on this issue.  
17 I would emphasise that the two ICs in the Murrumbidgee  
18 Valley collectively represent a large proportion of the  
19 entitlements and use and the proposed discounts really do  
20 not reflect the advantages and the economies of scale that  
21 these two businesses operate to WaterNSW.

22  
23 MS HUTCHINSON: I would like to add that all the  
24 irrigation corporations have detailed information about the  
25 number of meters and assets and things. We would be more  
26 than happy to have that used as the basis for calculating  
27 these avoided costs rather than using a formula that just  
28 does not fit our business.

29  
30 MR PYLE: I commend Karen Hutchinson's grasp of the  
31 situation there for Southern Riverina Irrigators. I am a  
32 bit confounded as to why that the ACCC haven't taken notice  
33 of her and done the right thing.

34  
35 THE CHAIR: Karen, were you saying they did correct it  
36 last time --

37  
38 MS HUTCHINSON: They did.

39  
40 THE CHAIR: -- but now the old formula is being used?  
41 I think that was Karen's point.

42  
43 MR PYLE: Did they? I am sorry.

44  
45 THE CHAIR: Anyone from the audience want to comment? No?  
46 WaterNSW?

47

1 MR HARRIS: Yes, there are two points in relation to what  
2 Karen said. Karen described these as avoided costs to  
3 WaterNSW. The fact is that with the cost efficiencies we  
4 have achieved, the avoided cost is going down. That is why  
5 those rebate numbers are going down.  
6

7 Can I quite emphatically say these are not theoretical  
8 costs reductions - we have achieved them. That was the  
9 point raised earlier where we were referencing about 20 per  
10 cent against our current allowance. We have actually  
11 achieved those savings. They are there already, so there  
12 is nothing theoretical about them.  
13

14 THE CHAIR: We are going to move on to session 4 now, which  
15 is other issues. The purpose of this fourth session is to  
16 discuss other issues related to this price review and other  
17 prices we set for WaterNSW such as meter service charges,  
18 the Yanco Creek levy and cost recovery.  
19

20 This session also provides us the opportunity to hear  
21 your views on any other issues that are relevant to  
22 WaterNSW's prices for rural bulk water services.  
23

24 Our issues papers identified a range of questions that  
25 we are seeking views on. We cannot cover all these issues  
26 today. However, we have identified some issues for  
27 discussion and welcome discussion of any other issues  
28 relevant.  
29

30 I now call on Elina Gilbourd to introduce the  
31 discussion on WaterNSW's other prices and issues. Thank  
32 you, Elina.  
33

34 SESSION 4: Other issues (eg, meter service and  
35 miscellaneous charges, Yanco Creek levy, cost recovery)  
36

37 MS GILBOURD: Firstly, the meter service charge. The  
38 meter service charge generally applies to new meters  
39 installed under the WaterNSW metering scheme. WaterNSW  
40 proposes to continue to levy these charges to cover its  
41 maintenance and administration costs. They propose  
42 introducing the same fees for both telemetered and  
43 non-telemetered meters with prices varying by meter size  
44 only. This is a departure from previous years where prices  
45 differed both between telemetered and non-telemetered  
46 meters and by meter size.  
47

1 Under this new approach, prices would generally  
2 increase within the four-year determination period by up to  
3 35 per cent, except for channel meters where the charge  
4 would decrease.

5  
6 We have engaged consultants to assess and market test  
7 WaterNSW's proposed meter services charges. We are also  
8 interested in your views about whether the proposed charges  
9 are reasonable.

10  
11 In terms of other miscellaneous charges, WaterNSW  
12 currently does not levy a separate charge for meter reading  
13 and water use assessment costs as these costs are recovered  
14 through bulk water charges. They intend to restructure  
15 their approach to meter reading over the determination  
16 period and they will consider options, including whether to  
17 apply a fixed minimum charge for small customers and a  
18 separate meter charge for larger customers.

19  
20 We will consider that approach over the course of our  
21 review as well and we are interested in your views on  
22 whether meter reading costs should be recovered through a  
23 separate charge.

24  
25 WaterNSW have also proposed other charges for  
26 non-routine services. These include the trade processing  
27 charge, the environmental gauging station charge, a  
28 refundable meter accuracy deposit for verification and  
29 testing, and the Fish River connection and disconnection  
30 charge.

31  
32 The largest proposed change to these miscellaneous  
33 charges is an increase in the environmental gauging station  
34 charges of about 112 per cent for 2017-18. This charge is  
35 set to recover the incremental costs of the 21 gauging  
36 stations operated under a service agreement with DPI Water.  
37 WaterNSW argues that the increase is necessary because the  
38 current charge is insufficient to recover the costs of  
39 upgrading the stations to achieve the level of accuracy  
40 required under the Commonwealth national measurement  
41 standards.

42  
43 We will consider the proposed charge and examine  
44 whether it reflects efficient costs as part of our review.  
45 Again, we are interested in your views on whether the  
46 charge proposed by WaterNSW is reasonable.

1 WaterNSW has also proposed to introduce credit card  
2 payments as a new payment option. They propose passing on  
3 costs for credit card payment fees through to customers  
4 based on the normal cost of merchant interchange fees,  
5 which is currently 0.44 per cent for Visa or Mastercard and  
6 1.54 per cent for American Express cards.

7  
8 Our initial position on this is not to regulate credit  
9 card payment fees levied by WaterNSW because customers can  
10 avoid these fees by choosing a different payment method.

11  
12 I'll talk about the Yanco Creek levy next. The Yanco  
13 Creek levy applies to customers in the Yanco Creek system.  
14 It was initiated by users in the system. The plan was  
15 proposed and developed by the Yanco Creek Tributaries  
16 Advisory Council - YACTAC. The levy is intended to fund  
17 the rehabilitation of the Yanco-Colombo system to improve  
18 flows and provide significant water efficiencies for the  
19 system and the Murrumbidgee Valley.

20  
21 WaterNSW has proposed to continue to apply the Yanco  
22 Creek levy holding it constant at 90 cents per megalitre of  
23 entitlement. Our initial position is to accept the  
24 proposal provided there is evidence that Yanco Creek  
25 customers are willing to pay. We are interested in your  
26 views on the continuation of the levy and whether it should  
27 be levied per megalitre of water entitlement or per  
28 megalitre of water usage.

29  
30 Finally, I will touch on cost recovery, which affects  
31 valleys other than those represented here, but you may have  
32 some views on how cost recovery should be applied. While  
33 we typically aim to set prices that fully recover the user  
34 share of WaterNSW's efficient costs in each valley, two of  
35 those valleys - the North Coast and South Coast - are well  
36 below full cost recovery.

37  
38 In our 2010 determination and also in the ACCC 2014  
39 decision, price increases were capped on these valleys at  
40 10 per cent per annum. Because of that, the government has  
41 borne the shortfall in those costs. WaterNSW has proposed  
42 maintaining this approach for the next determination. We  
43 have engaged consultants to establish some principles on  
44 which we can set prices in valleys where full cost recovery  
45 is either unattainable or very difficult to envisage and we  
46 are interested in your views about the best ways of  
47 assessing efficient costs and setting prices in valleys



1 that are below full cost recovery. Thank you.

2  
3 THE CHAIR: Thank you, Elina. Tanya, would you like to  
4 start?

5  
6 MS THOMPSON: Ten years ago there was a move to have a  
7 levy put on to the users of the Yanco Creek and tributaries  
8 systems to enable the system to function more efficiently.  
9 Essentially there are approximately 250 licensed water  
10 users within the system over an 800 kilometre length of  
11 creek system, so it is quite a long system. It also  
12 services the towns of Morundah, Urana, Oaklands,  
13 Jerilderie, Conargo, Wanganella and Moulamein.

14  
15 There were four key issues:

16  
17 One, maintaining and improving a system of reliable  
18 water delivery;

19 Two, the stream flow impediments to be reduced;

20 Three, maintaining Yanco Creek and system to enhance  
21 the riparian and ecological health of the system;

22 Four, developing community ownership and participation  
23 and empowerment for managing the system's natural  
24 resources.

25  
26 It was a 10-year plan when it was first proposed and  
27 it is the end of that 10-year cycle. There was a natural  
28 resource management plan drawn up 10 years ago. The types  
29 of things that they have been able to achieve during that  
30 time frame are willow eradication, environmental flow  
31 studies, fish studies, aquatic weed control, noxious weed  
32 control, weir reviews, riparian vegetation studies and  
33 funding leverage, as well as numerous other small studies  
34 and projects that were undertaken.

35  
36 They want to continue the levy so they can continue  
37 the work they started, as there is no government funding to  
38 eradicate any of the weeds that come down the system and  
39 have the reports needed, et cetera.

40  
41 At the moment we are undertaking dissolved oxygen  
42 readings within the systems. We are giving that  
43 information to WaterNSW as part of a community project to  
44 ensure that we have as healthy a creek system as we can  
45 possibly have.

46  
47 An agenda was put out for the AGM. On the agenda, it

1 said that this levy was going to be discussed. There are  
2 nine delegates, three within each section - upper, middle  
3 and lower. It was the responsibility of each of those  
4 delegates to go out to their farmers and seek information  
5 from them as to whether they wanted the levy to continue or  
6 not and whether they could see any benefit in the levy  
7 itself.

8  
9 Overwhelmingly, those delegates came to the AGM with  
10 the view that the majority - the vast majority with maybe  
11 one or two landholders against the levy continuing - wanted  
12 their levy to continue. They have not undertaken a new  
13 study for the next 10 or five-year cycle, but what they are  
14 looking at doing - that is, the people that have been  
15 currently working on it - is to have the Yanco Creek system  
16 have a new 10-year natural resource management plan and  
17 another willow eradication program.

18  
19 Whilst they have made huge inroads, they do not want  
20 to stop that work. They want to continue that work so they  
21 can continue to keep those willows under control, with  
22 willow follow-up controls. Aquatic weeds also need  
23 following up because obviously with floods, and all of that  
24 sort of thing, you continue to get the weeds. The riparian  
25 weeds program is the same as the aquatic weeds. They want  
26 a riparian corridor management to educate and co-fund  
27 programs for corridors within the creek system.

28  
29 There is also wetland monitoring and field days. A  
30 lot of the work they do is 50:50 co-funded, so they will  
31 work with local land services. Local land services will  
32 provide 50 per cent of the funding and YACTAC provide the  
33 other 50 per cent funding under this levy system so that  
34 they can have field days to educate the irrigators. For  
35 example, there was a field day last week on boxthorn  
36 eradication and galvanised burr.

37  
38 There was talk at the AGM about changing the actual  
39 base from which that 90 per cent actual levy was  
40 structured. At the moment the base of the levy is  
41 structured on water entitlements at a flat rate, so if you  
42 have 250 water entitlements, you are paying a 90 cent fee.  
43 A lot of water entitlements have been sold back to the  
44 government under the government buyback schemes. Those  
45 people who are still on that land still do irrigate but  
46 they irrigate on the temporary market, so they buy water on  
47 the temporary market. There is a bit of a loophole there

1 where those irrigators are not actually paying the 90 cent  
2 levy.

3  
4 All that I have read, and I have spoken to people at  
5 WaterNSW, says that because WaterNSW actually send out the  
6 account, it will be a lot more difficult for them to do  
7 that on the basis of the amount of water that is used  
8 within the system as opposed to the stock standard water  
9 entitlements that do not change year to year from farmer  
10 to farmer.

11  
12 In order to keep the costs down - I know WaterNSW is  
13 in fee for service mode as most businesses would like to  
14 be, but not all businesses can be - what happens is they  
15 charge the 90 cent levy out in the third quarter of every  
16 year, so in the last quarter of the year it is sent out and  
17 the irrigators receive those bills early August. They  
18 start paying the money to WaterNSW and WaterNSW actually  
19 capture that money. This money is not transferred into  
20 YACTAC until quite some time after they have potentially  
21 received that money and then YACTAC receive two payments.  
22 I presume the first payment is the major payment and then  
23 if there are any debtors, they pay after that.

24  
25 YACTAC are not receiving any interest - all the  
26 interest is being paid to WaterNSW so WaterNSW can generate  
27 interest on the money that is sitting in their bank account  
28 before they can pass that on. My point is that that could  
29 be part of the user pays system. While we do not have a  
30 fee that YACTAC pay, essentially we are not getting  
31 interest on the money that is sitting in the bank account  
32 before we get paid.

33  
34 Overwhelmingly, all of the delegates said that they  
35 wanted to pass the levy at the current rate - so not  
36 increase it from 90 cents but to keep it at 90 cents and  
37 to keep it on water entitlements.

38  
39 THE CHAIR: Louise, would you like to comment?

40  
41 MS BURGE: Not on YACTAC but on meter reading.

42  
43 THE CHAIR: That's fine. Go ahead.

44  
45 MS BURGE: I raised the issue of ongoing concerns about  
46 the proposed metering costs from WaterNSW. The metering  
47 costs in the southern valley was a non-voluntary process,

1 and the effect on many of the private diverters, both on  
2 bores and also on river pumps, was to replace already  
3 efficient functioning meters with a new form of telemetric  
4 meters. However it is not a uniform approach across the  
5 basin. The southern valleys, in particular, are having to  
6 meet a new meter standard which is not applicable or not  
7 yet enforceable across other parts of the Basin.

8  
9 When these meters were first put on, the meter charge  
10 was about \$280. Already we are seeing, as was indicated, a  
11 35 per cent increase. These are on meters with no moving  
12 parts that are meant to be remotely read, and I am  
13 presuming that the telemetry service would actually be  
14 linked to a computerised recording device, so I would  
15 assume that there is not a lot of manual operations  
16 involved.

17  
18 To give an idea of what the metering costs cost to our  
19 business, many, many people have questioned the accuracy of  
20 the meters. In order to question accuracy, you have to pay  
21 a \$7,000 process, in some cases a 20 per cent loss, so you  
22 could be looking at a \$220,000 loss, which is not usual.  
23 Those affected irrigators are in a pretty unenviable  
24 position with an imposed process and an inability to  
25 counteract any discrepancies between old meters and these  
26 new standardised meters meaning we have an inequitable  
27 system across the Basin.

28  
29 When we look at the proposed fee charges, how can we  
30 justify the fee increase? I can't see any evidence in the  
31 WaterNSW applications to give me confidence that it is a  
32 charge worthwhile paying.

33  
34 I have one other point. With the environmental  
35 gauging stations, I think it was said before that it was a  
36 112 per cent increase. I am struggling again to keep  
37 paying for a service that we are not asking for. We are  
38 already committing to the environment. Every drop of water  
39 that goes down that river, whether it has an environmental  
40 tag or whether it has an irrigation tag, is still  
41 delivering environmental outcomes. Why do irrigators have  
42 to keep paying for a service over and above what they are  
43 already paying? I would be very interested in your  
44 comments about the meter readings. I think that is about  
45 it. Thank you.

46  
47 MR PYLE: On the WaterNSW website there is the shallow

1 bore water in the Lower Murray and in our Southern Riverina  
2 irrigation district - 55,000 megalitres approximately of  
3 shallow bore allocation. Sometime ago when it was wet - in  
4 the 1990s, even in the 1980s - we had the water table  
5 rising, we were all going to drown and salt was going to  
6 ruin the nation. Farmers, being the inventive chaps they  
7 are - and their wives - went to some trouble putting in  
8 spear points left, right and centre and that was to the  
9 benefit of the district and the nation.

10  
11 Then the New South Wales government, at that stage,  
12 whichever division it was, decided that these shallow bore  
13 spear point licences must be regulated, so how much water  
14 did every farmer want? What was their idea of what sort of  
15 an allocation they needed on their spear point? With  
16 farmers, being the greedy little devils they are, some  
17 thought maybe if they wanted 200, they might ask for 300 -  
18 some asked for quite a lot. However, at that stage, there  
19 was a clear notification that at no stage would there be a  
20 charge affixed to the shallow bore licence. Then, 18  
21 months later, there was a \$5 fee fixed to the shallow bore  
22 licence and we have not been able to resolve that.

23  
24 The problem is that the water table has dropped and  
25 about 50,000 megalitres of water is unobtainable in any  
26 way, shape or form, yet these farmers have had to pay - or  
27 in nearly all cases they have not paid because they feel  
28 that it is something that they can't be charged for because  
29 simply it is not there.

30  
31 This is causing a huge amount of duress. I have had  
32 two farmers break down talking about this to me. I do not  
33 think that I should have to put up with that and I am  
34 certain that they should not have to put up with that.  
35 We have to bring this to a head one way or another.

36  
37 The other day I had people ringing me saying that they  
38 were going to be pursued for the \$25,000 which they had  
39 accrued in their shallow bore licence. I am looking to  
40 IPART for direction here because we are not getting it from  
41 the water instruments in New South Wales. How can people  
42 have to pay for something that clearly is not there?

43  
44 THE CHAIR: WaterNSW, do you want to respond to some of  
45 those comments?

46  
47 MR HARRIS: I can't answer that, but we would be more than

1 happy to take that on notice for Graeme.  
2  
3 MR PYLE: Thank you, David.  
4  
5 THE CHAIR: Are there any questions from the audience on  
6 any of these other charges?  
7  
8 MS BURGE: Could I get a response on my question?  
9  
10 THE CHAIR: Which one in particular?  
11  
12 MS BURGE: The justification for the metering charge.  
13  
14 THE CHAIR: WaterNSW? .  
15  
16 MR STOCKLER: Thank you, Louise, for the question. There  
17 were a couple of aspects to your question. We mentioned a  
18 program approach earlier in the day. We have taken a  
19 program approach to the maintenance of meters, which is a  
20 statewide arrangement. In that contract, there is no  
21 difference between the telemetered and non-telemetered  
22 meters. There is still a burden or a responsibility that  
23 all meters function correctly. The fact that the new  
24 meters have moving parts and are a different beast,  
25 I acknowledge that, but there is still an obligation to  
26 make sure those meters are maintained adequately.  
27  
28 You raised the question - we have tackled this at the  
29 CSC, I believe - with regard to a \$7,000 fee. For the sake  
30 of clarity, that is at the end of a four or five-step  
31 process which does include a number of different testing  
32 points along the way. It is not the first point of  
33 resolution or first point faced by customers. We have  
34 discussed this at length at the CSC and we have not, to my  
35 knowledge, actually received a formal customer complaint  
36 regarding the meters. We remain open and we will activate,  
37 but it is the end of a four-stage or five-stage process  
38 which includes removing the meter and sending it away for  
39 laboratory testing.  
40  
41 With respect to Tanya's question on YACTAC, can I be  
42 clear, Tanya, when you mentioned "they", you are making  
43 reference to YACTAC and the activities they undertake?  
44  
45 MS THOMPSON: Yes, definitely.  
46  
47 MR STOCKLER: Thank you. I just wanted to be clear on

1 that.

2

3 MS THOMPSON: Essentially the levy was so that YACTAC  
4 could undertake the works on the creek system.

5

6 MR STOCKLER: It was just a context thing that when you  
7 referred to "they", you were referring to YACTAC not  
8 WaterNSW.

9

10 MS THOMPSON: No, not at all.

11

12 MR STOCKLER: I actually think that is a great example of  
13 engagement and customer choice and customers coming  
14 together to self-determine. You guys wrote to us and  
15 proposed to continue with the 90 cents charge and we have  
16 proposed that. We were happy to enter discussions around  
17 the commercial arrangements. There is still a cost to  
18 provide that service collection. I am more than happy to  
19 take that offline. I don't really think it is for today at  
20 all.

21

22 MS THOMPSON: No, it's not appropriate.

23

24 MR ENGLISH: Peter English, WaterNSW. The question about  
25 environmental gauging stations is the cost of upgrading  
26 those gauging stations. That would be a cost borne by the  
27 environmental customer and is not a cost that is passed on  
28 to irrigators or other water users.

29

30 MR BARRY: Brendan Barry, Webster's Ltd, and I am also  
31 chair of Murrumbidgee Irrigators. Thanks for the  
32 opportunity to be here today.

33

34 With the metering service charge, I think this will be  
35 an ongoing issue for WaterNSW partly due to where this  
36 project evolved from and how it was rolled out. There are  
37 significant charges in there for what irrigators view as a  
38 straight-out impost. Most irrigators had meters that were  
39 operating. Some meters potentially needed attention, but  
40 the majority had meters that were operating and working  
41 just fine.

42

43 I find it interesting that there is no difference in  
44 the cost between telemetered and non-telemetered meters and  
45 I am intrigued by that. That then suggests that the  
46 telemetry either comes at no cost or the non-telemetered  
47 equipment has no additional cost, and there must be. With

1 the reading of meters that is required, that is not done  
2 remotely.

3  
4 On a positive, we now can see these meters in our iWAS  
5 interface on the internet. That is most helpful and  
6 I commend WaterNSW for doing that. Seeing as the data has  
7 been collected for some time now, it is most helpful to be  
8 able to see that.

9  
10 The final positive that I did have here was a little  
11 more of a dynamic approach to the meter reading assessment  
12 charge, potentially by allowing people to read meters  
13 depending on the amount of use. I do think the issue that  
14 comes in there is how that use is going to be determined  
15 and whether there is potential for the horse to have bolted  
16 in a usage sense.

17  
18 MR STOCKLER: Thanks, Brendan. We have discussed this at  
19 a number of CSCs, and it is an emerging issue. DPI Water,  
20 the regulator, is moving or proposing to move towards a  
21 more risk-based approach. WaterNSW supports that and would  
22 encourage that. We need to continue working with the  
23 regulator and our customers to move towards that.

24  
25 You are quite right - we need to set those thresholds  
26 correctly in consultation with our customers. We provided  
27 some indicative thresholds in our proposal and a meter-read  
28 schedule that relates to risk at each level, so a very  
29 small user may be twice a year.

30  
31 It also goes to a point that was raised earlier on in  
32 the day, which I think was raised by Debbie. The question  
33 earlier in the day was with respect to the cutting of  
34 resources in that space which also leads into the reduced  
35 ICD rebates. It is also a refocus of resources moving from  
36 lower value activities, like four reads per annum on a  
37 low-value or low-usage situation, and redirecting those  
38 activities on more high value activity, which is  
39 surveillance across the entire valley for all users. So it  
40 is a rebalancing as well.

41  
42 THE CHAIR: Thank you for all your comments. Before we  
43 close the session for the day, does anybody else have any  
44 other issues that they feel have not been raised and which  
45 they really want to raise today? Of course, you can send  
46 us more submissions in writing.



1 MR PYLE: When is the next meeting like this?  
2  
3 THE CHAIR: 4 April. I will tell you all that right now.  
4 Sorry, one more from Jenny.  
5  
6 MS McLEOD: Could I make one comment in relation to the  
7 regulatory asset base and the capital investment that is  
8 being proposed to maintain capability and the funding that  
9 is provided through our water charges for depreciation.  
10 I think it is really important that IPART, through their  
11 deliberations, ensure that irrigators are not effectively  
12 paying a contribution to capital through the return of  
13 capital to maintain capability of the assets. Whilst they  
14 already have a depreciation contribution, it is important  
15 to ensure that there is not double-dipping occurring. I am  
16 sure WaterNSW would have a view on that, but I think it is  
17 important that IPART delve --  
18  
19 MR HARRIS: There is not any --  
20  
21 MS McLEOD: -- into that issue.  
22  
23 From a wider perspective, if you look at what is  
24 actually going to happen with water pricing under the  
25 current model, we won't ever get to full cost recovery -  
26 I will rephrase that. Our costs will continue to go up.  
27 Because of the pricing structure around a notional revenue  
28 requirement and the return of and return on capital, we  
29 will see a constant increase cycle in terms of what water  
30 users are paying. Whilst it might not be a significant  
31 issue today, I am flagging that perhaps it is timely to  
32 think about the cost share ratios and where we are actually  
33 going with water pricing in the longer term in terms of  
34 what irrigators are being asked to pay.  
35  
36 THE CHAIR: Thank you, Jenny.  
37  
38 MR EDGERTON: Back to meter service charges for a moment,  
39 I have a question to WaterNSW. You mentioned your cost  
40 estimates were based on a contract. Could you tell us a  
41 bit more about your process for seeking that contract? For  
42 example, to what extent did you ask the market? To what  
43 extent was it a competitive process?  
44  
45 MR HARRIS: The meter service charge is an ACCC allowed  
46 charge. They allowed that under their 2013-14 price  
47 determination. We went to the market, so we had an open

1 tender for the provision of the installation of the  
2 particular meters we are talking about, together with a  
3 service charge for those meters. That service charge  
4 actually has come in below the allowance. In fact, the  
5 charge we are proposing is below the ACCC allowance.  
6

7 Just to be clear, and I think everyone in the room is  
8 clear, that is on the fleet of government owned meters.  
9 Obviously there are privately owned meters.

10  
11 THE CHAIR: One more from Louise.

12  
13 MS BURGE: Thank you. I want to ask a question in  
14 relation to the southern basin metering project.  
15 I understand WaterNSW or the New South Wales government  
16 received a program allowance, or whatever the correct  
17 terminology is, to have the meters installed. Was there  
18 any service charge built in to that original contract with  
19 the federal government and, if so, when did it run out?  
20 It was under a program announced federally, so I am trying  
21 to clarify. I am still struggling to find the  
22 justification for the rate of fee rise.  
23

24 I think it is also important to point out that often  
25 it is not a case of a single meter. Somebody could look at  
26 the relevant page in the documentation and say, "Oh, that's  
27 only gone from \$280", and in 2021 it will have gone up to,  
28 say, \$650. What happens when people have multiple meters  
29 and multiple pump sites? You are not talking about a  
30 single amount of \$600; you are talking \$3,000, \$4,000  
31 \$5,000. That is the level we are talking about.  
32

33 When again user pays full cost recovery, it is very  
34 important that we feel confident in the process of full  
35 cost recovery and I am still struggling with the  
36 justification for that rate of rise. If you could perhaps  
37 clarify what was the original program allowance that was  
38 provided by the federal government and how is that related?  
39 Could I just get this justification which I am not clear  
40 on, thank you.  
41

42 MR HARRIS: Sure, Louise, to clarify all those questions,  
43 we have no contract with the Commonwealth government. The  
44 installation of the southern meters was funded by the  
45 Commonwealth government to DPI Water under the metering, or  
46 whatever it was called, SDL project. That project funded  
47 the installation of meters and the groundwater and surface

1 water meters in the southern valleys.

2  
3 Just to repeat, we tendered that work separately for  
4 installation and the meter service charge. The reason why  
5 the meter service charge has increased substantially is  
6 because, as I think probably most of you are aware,  
7 originally that project was on the scale of around about  
8 \$200 million and the original meter service charge was  
9 denominated on that basis. Through a series of decisions  
10 that SDL project was substantially reduced in scope down  
11 to, off the top of my head, \$21 million or thereabouts.  
12 Obviously with economies of scale, with that smaller amount  
13 of meters, the meter service charge increased.

14  
15 MS BAKER: I will give you the numbers on the meters. The  
16 program originally was 9,000 and it ended up with 2,000  
17 meters, but David can give you more of an idea of the scale of  
18 the dollars.

19  
20 Jenny, I think you had the question about renewal.  
21 The renewal proposal I know has caused a few issues. It  
22 uses the word "allowance" against those capital numbers.  
23 It is not an allowance that customers pay; it is an  
24 allowance of dollars, if you like, that gets added to the  
25 RAB. The only way we recover that money is through the  
26 depreciation, as you said. We do not recover it through  
27 any kind of operating expenditure allowance.

28  
29 MS McLEOD: No, that wasn't my question. My question was  
30 that we are funding depreciation on a RAB or an allowance  
31 for it and there is also a capital investment, that over  
32 time the RAB will increase. So the return of and return on  
33 will increase and, over time, prices will go up. My  
34 question is directed just purely to IPART and people who  
35 have more expertise to ensure that there is actually no  
36 double-dipping. That is what it relates to.

37  
38 MS BAKER: IPART will confirm this, but for every dollar  
39 of depreciation that we pay, the RAB is reduced. You do  
40 not pay a depreciation amount and then pay the same  
41 depreciation amount the next year. If the RAB is  
42 \$750 million and in one year you pay \$10 million of  
43 depreciation, the RAB will go from \$750 million to  
44 \$740 million, so there is no double up.

45  
46 MS McLEOD: When you read the user share of the RAB that  
47 is forecast here, in the Murrumbidgee the opening RAB is

1 \$33.5 million, say, and the closing RAB in 2020-21 will be  
2 \$72 million, so it is increasing the user share by just  
3 over \$38.5 million.

4  
5 MS BAKER: From a framework perspective, every year the  
6 RAB increases by the amount of capital that is added to the  
7 RAB in that valley and decreases by the amount of  
8 depreciation allowance that we are paid. This gets very  
9 technical and I am happy to talk about it offline to  
10 anyone, but there is a concept of RAB indexation - every  
11 year it increases the RAB as well.

12  
13 Over time there is no double-dipping, but it is a  
14 concept used globally by price regulators to keep prices  
15 stable over time. Again it is very technical and I am  
16 happy to take it offline.

17  
18 MS McLEOD: Okay, so over time, is our pricing going to  
19 be stable or will it continue to go up because of the  
20 increase in capital expenditure?

21  
22 MS BAKER: The answer to that is purely a question of what  
23 the depreciation allowance is versus the capital being  
24 spent. In a general context one of the difficulties of a  
25 business like ours that has a much lower RAB than the MEERA  
26 valuation of our assets is that the RABs tend to go up  
27 over time for the same service provision because,  
28 essentially, the RAB is artificially low and it costs us  
29 more than the RAB indexation to maintain the same level of  
30 service. Again I am happy to take it offline. It gets a  
31 bit technical.

32  
33 The RAB is round about, on our calculations, 20 per  
34 cent of the MEERA valuation of the assets. Again this is  
35 history but the RAB was an artificial number set sometime  
36 ago by back solving prices to a RAB number rather than the  
37 RAB actually reflecting what the asset value was at that  
38 point in time, but it gets a bit technical and I can go  
39 through the history of it later.

40  
41 MR MADDEN: Could I add to that? Just to sum that up, you  
42 are both right.

43  
44 MS McLEOD: Are you an economist?

45  
46 MR MADDEN: Elli is exactly right in how it works, and  
47 fundamentally then over the longer period that has

1 implications for prices which, all other things being  
2 equal, will rise.  
3  
4 MR HARRIS: But there is no double-dipping.  
5  
6 MS BAKER: There's no double-dipping  
7  
8 MR MADDEN: That's a separate issue.  
9  
10 MS BAKER: Well, there isn't, John. Can we be clear that  
11 there is no double-dipping.  
12

13 MR HARRIS: Yes, can we be really clear about that?  
14

15 MR MADDEN: Okay, we can get our consultants to look at  
16 it.  
17

18 MR EDGERTON: Just to clarify, IPART assesses what capital  
19 expenditure is prudent and efficient. Effectively, prudent  
20 and efficient capital expenditure goes into the RAB - the  
21 regulatory asset base. WaterNSW, through prices, earns a  
22 return on and a return of that capital expenditure. The  
23 return of that capital expenditure basically means that  
24 over the life of the asset, WaterNSW gets the full value  
25 back.  
26

27 From my understanding, as a means of forecasting what  
28 new capital expenditure should be going into the RAB, WaterNSW  
29 has put this new methodology on the table which is based on  
30 a MEERA approach. IPART will review that methodology with  
31 a view to determining what goes into the RAB and should  
32 earn a return on and of going forward.  
33

34 MS McLEOD: Thank you.  
35

36 CLOSING REMARKS.  
37

38 THE CHAIR: We are going to close up now. On behalf of  
39 IPART, I would like to thank you all very much for your  
40 participation in today's proceedings. It has been a great  
41 benefit for us to hear all your views. We really  
42 appreciate the efforts and contributions made by everyone  
43 here today especially those who have travelled here.  
44

45 A transcript of today's proceeding will be available  
46 on our website in a few days.  
47

1           We will consider all that has been said today when we  
2 make our decisions on WaterNSW prices for rural bulk water  
3 services to apply from 1 July 2017.  
4

5           As previously mentioned, we plan to release a draft  
6 report for public comment in March 2017. People will then  
7 have about four weeks to make further written submissions  
8 for consideration by IPART before we make our final  
9 decisions on WaterNSW's prices for rural bulk water  
10 services.  
11

12           A final report and determination will be released  
13 in June 2017 and the maximum prices that we will set will  
14 apply from 1 July 2017.  
15

16           I encourage you to monitor IPART's website for updates  
17 and further information on our timetable including the  
18 release date for the draft report.  
19

20           Finally, I note we will be holding a public hearing in  
21 Sydney, on 4 April 2017, following the release of our draft  
22 report which will provide an opportunity for further  
23 stakeholder consultation.  
24

25           This brings to a close today's public forum. Once  
26 again, I thank you for participating and for having us  
27 here.  
28

29           AT 2.30PM, THE TRIBUNAL WAS ADJOURNED ACCORDINGLY  
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