

INDEPENDENT PRICING AND REGULATORY TRIBUNAL

DRAFT REPORT - REVIEW OF PRICES FOR WATERNSW'S RURAL BULK
WATER SERVICES

Tribunal Members

Dr Peter Boxall AO, Chair

Mr Ed Willett and Ms Deborah Cope, Members

Members of the Secretariat

Hugo Harmstorf, CEO, Matt Edgerton, Scott Chapman,
Elina Gilbourd, Chris Ihm, Shirley Dang and Jessica Forrest

SMC Conference Centre, 66 Goulburn Street, Sydney

Tuesday, 4 April 2017 at 10.00am

1 OPENING REMARKS

2
3 THE CHAIR: Welcome everybody and good morning.
4 I would like to welcome you to this public hearing. We are
5 conducting a review to determine the maximum prices that
6 WaterNSW can charge for its monopoly rural bulk water
7 services from 1 July 2017.

8
9 My name is Peter Boxall and I am Chair of the
10 Independent Pricing and Regulatory Tribunal (IPART).
11 I am joined today by my fellow tribunal members, Ed Willett
12 and Deborah Cope. Assisting the tribunal today are members
13 of the IPART secretariat, Hugo Harmstorf, who is IPART's
14 Chief Executive Officer, Matt Edgerton, Scott Chapman,
15 Elina Gilbourd, Chris Ihm, Shirley Dang and Jessica
16 Forrest.

17
18 I would like to begin by acknowledging that we are
19 meeting on the Gadigal land of the Eora people and wish to
20 pay my respects to the traditional land owners, both past
21 and present.

22
23 The purpose of today's hearing is to outline our key
24 decisions from our draft report and draft determination
25 which we released on 14 March. We seek your views on our
26 draft decisions of the maximum prices that WaterNSW can
27 charge for providing rural bulk water services. We have
28 made draft decisions on:

29 WaterNSW's efficient costs of providing rural bulk
30 water services;

31 The customer share of these costs; and

32 How the customer share of costs should be recovered
33 through prices,

34
35 I would like to thank those who have participated in
36 this review to date, particularly those who have provided a
37 written submission in response to our issues paper which
38 was released last September. WaterNSW's pricing proposal,
39 our issues paper, the draft report and the draft
40 determination are available on our website.

41
42 Today's public hearing will be webcast and questions
43 may be submitted through the web to assist those who cannot
44 make the public hearing in person.

45
46 This public hearing is an important part of our
47 consultation process. In addition to the views expressed

1 in written submissions, we will consider the views you
2 provide today in making our final decisions on WaterNSW's
3 prices for rural bulk water services.
4

5 We are seeking comments on all of our draft decisions.
6 The closing date for written submissions is 17 April. Our
7 final report and final determination are due for release
8 in June 2017, which will set the maximum prices to apply
9 from 1 July 2017.
10

11 Before we commence proceedings, I would like to say a
12 few words about the process for this hearing. We will
13 begin today's public hearing with a brief overview of the
14 key decisions in this review to provide some context for
15 the more detailed discussions to follow. Then, WaterNSW
16 will give a brief overview of their proposal.
17

18 Following this, we will have four sessions, each
19 focusing on particular key decisions, with a lunch break in
20 between at about 12.00pm.
21

22 In the first session, we will consider the draft
23 decisions on WaterNSW's expenditure, including operating
24 expenditure, capital expenditure, and the approach used to
25 allocate costs between customers and the government.
26

27 The second session will consider the costs of the
28 Border Rivers Commission (BRC) and the Murray-Darling Basin
29 Authority (MDBA) and our draft decisions on these costs.
30

31 The third session, after lunch, will consider our
32 draft decisions on price structures and WaterNSW's approach
33 to managing revenue volatility.
34

35 Finally, the fourth session will consider our draft
36 decisions on valleys which are well below full cost
37 recovery. At the commencement of this fourth session,
38 I will invite stakeholders from the North Coast and South
39 Coast valleys to join the roundtable.
40

41 Following the fourth session, there will also be an
42 opportunity to hear your views on any other issues you wish
43 to raise that are relevant to this review.
44

45 To begin each session, a member of IPART's secretariat
46 will give a brief presentation introducing each topic.
47 I will then invite participants at the table to provide

1 comments on these topics. Following discussion by those
2 around the table, I will then invite comments from those in
3 the general audience.

4
5 As I mentioned, today's hearing will be webcast,
6 recorded and transcribed. To assist the transcribers,
7 I ask that on each occasion you speak to please identify
8 yourself and, where applicable, your organisation before
9 speaking. I also ask that you speak clearly and loudly. A
10 copy of the transcript will be made available on our
11 website.

12
13 I now call Scott Chapman from the IPART secretariat to
14 give a brief overview of the key decisions and to provide
15 some context for the more detailed discussions to follow.

16 17 OVERVIEW OF KEY DECISIONS

18
19 MR CHAPMAN: Thank you, Peter. My name is Scott Chapman.
20 I am from the IPART secretariat. I am going to give a
21 quick rundown and an overview of essentially the key issues
22 that we will be talking about in more detail a little later
23 on today and the tribunal's key draft decisions that led to
24 our draft prices in our draft report and our draft
25 determination.

26
27 The review started in June last year with WaterNSW's
28 pricing proposal to us. We released an issues paper on
29 13 September last year and held a series of public
30 hearings. There were three public hearings - one in Moree,
31 one in Sydney, and one in Coleambally, in October
32 and November. We took into account all stakeholder
33 feedback between then and the draft report and we issued
34 our draft report and our draft determination on 14 March
35 2017.

36
37 Today we are holding a public hearing here, simply in
38 response to our draft decisions in our draft report and
39 draft determination to allow stakeholders a further say on
40 some of the draft decisions the tribunal has made.

41
42 Importantly, the closing date for written submissions,
43 which we encourage all stakeholders to participate in, is
44 17 April - so a couple of weeks from today - and we intend
45 to release our final report towards the middle of June
46 2017, following which our prices will take effect from
47 1 July.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47

Looking at our draft decisions, whilst there are a lot of nuances and many issues that we addressed in our draft report and draft determination, it really comes down to a story in three parts, and the first of those is expenditure and efficient costs.

The core costs of WaterNSW in operating this business are falling. That is largely, and primarily, a result of decreased and continually decreasing operating expenditure on WaterNSW's behalf. Our draft decisions will also result in further reductions in relation to revenue requirements, including return on capital, and these savings will flow through to most valleys, and most customers in most valleys will experience decreasing bills before inflation - not all customers, but most.

However, the Murray-Darling Basin costs, or the costs related to the Murray-Darling Basin Authority and, to a lesser extent, the Border Rivers Commission, are increasing significantly. This will put upward pressure on bills for the Murray and the Murrumbidgee and, to a lesser extent, the Border River and, in particular, to high security customers in the Murray.

Largely we have also made changes to price structures, and that is the third part of the story. We are considering making changes to tariff structures in the Lowbidgee Valley, the Fish River Water supply and, importantly, to the Border Rivers Commission and MDBA charges.

We have also updated the high security premium for the valleys, which is essentially the ratio in the fixed charges between the general security licence holder and the high security licence holder.

Our draft decisions on price structures would impact entitlement charges, particularly in the Gwydir, the Hunter and the Murray Valley, and, in particular, in the Murray to customers from the MDBA component of the bill and high security customers there.

In general, bills would increase at or below the rate of inflation in most valleys, both for high and for general security customers. But, of course, there are a few exceptions, the most notable of those are high security holders in the Murray Valley. The biggest reduction is for

1 high security customers in the Hunter Valley, and that is
2 largely as a result of both decreasing costs and greatly
3 decreased high security premium in the Hunter Valley. For
4 the high security customers in the Murray Valley, it is
5 primarily about increases in the MDBA charge and how we
6 have structured those costs. We will get to that later in
7 sessions 2 and 3 today.

8
9 In comparison to WaterNSW's proposed prices, our bill
10 impacts for most high security customers are generally
11 lower. That is more often than not in most valleys a
12 result of the changes to our high security premium and the
13 draft decisions we made on that. However, as I mentioned a
14 moment ago, the big stand-out here is the high security
15 holders in the Murray Valley, and we will talk about that
16 in much more detail later.

17
18 WaterNSW has proposed prices that remain largely
19 constant, with a slight reduction for high security holders
20 in the Murray. Our draft decisions lead to about a 35 per
21 cent increase, including inflation, over the period of this
22 determination.

23
24 For general security customers, it is a different
25 story. Most of our general security bills are at or below
26 the rate of inflation and are lower than WaterNSW's
27 proposed prices, particularly in the Murray and the North
28 Coast and South Coast, which we will talk about separately
29 in the sessions here today.

30
31 General security customers in the Hunter will
32 experience an increase rather than a decrease in bills,
33 which were proposed by WaterNSW basically because we have
34 made such a significant change in our draft decision on the
35 high security premium in the Hunter.

36
37 That is essentially a summary in very broad terms of
38 the key issues that we dealt with in the draft report and
39 the draft determination and the key issues that we will be
40 talking about in much more detail today and we are very
41 keen to hear feedback from all stakeholders on those
42 issues. Thank you.

43
44 THE CHAIR: Thank you very much, Scott. I now call on
45 David Harris to give a short overview of WaterNSW's pricing
46 proposal.

47 OVERVIEW OF WATERNSW'S PRICING PROPOSAL

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47

MR HARRIS: Thanks very much, Peter, and good morning everyone.

Today's forum is being convened by IPART principally so that our customers can have the opportunity to be heard on the draft IPART determination. What I would like to do in a couple of slides here, and not take too much time about it, is focus on the main features of our pricing proposal which we submitted to IPART a year ago.

I would also like to start by acknowledging the time and effort that our customers have put in to contributing to this process. It comes at a time when our customers are being dominated by other matters of water policy and water regulation, so we would particularly like to acknowledge and thank our customers for the effort that they have put in to this pricing determination process.

From our part, we believe that, during this process, in developing our pricing submission, we have demonstrated a huge improvement in our consultation process and, just as importantly, far more comprehensive information has been provided to our customers, in particular, a much improved transparency and knowledge sharing around tariff structure options and an increase in transparency and understanding as to WaterNSW's bills, including pass-through charges at other agencies, such as the Murray-Darling Basin Authority, over which WaterNSW has no control and that do have a material impact on our customer bills.

Our pricing proposal that we submitted to IPART contained a number of real positives for our customers. It demonstrated a business that is refreshed, customer responsive and, as acknowledged already by Scott in his opening remarks, a business that is efficient.

Our pricing proposal reflected a clear commitment to meet customer requirements and continued to drive efficiency gains. We have delivered, through that pricing proposal, some great outcomes for our customers in relation to our activities and costs. We have reduced operating expenditure over the period by 20 per cent compared to the current regulatory allowance, and a reduced revenue requirement over four years from our rural customers - that is 11 per cent lower than the revenue requirement under the current determination - resulting in reduced

1 bills for WaterNSW customers. As Scott acknowledged in his
2 opening comments, IPART has confirmed that WaterNSW's core
3 costs are reducing.
4

5 We have also achieved a significant decrease in
6 operating expenditure through a new lean and efficient
7 organisation and through vigilance on the part of our new
8 management team across all cost areas of our business.
9

10 Customer consultation outcomes: During the customer
11 consultation process, we have agreed a number of things
12 with our customers. We have agreed to further consult with
13 them on issues they were concerned about that arose during
14 the preparation of our pricing proposal. We have also
15 agreed and committed with our customers to address a few
16 complex issues, not in this pricing determination process
17 but rather prior to our 20121 submission - those being:
18 legacy asset issues; government water user share; our
19 levels of service framework; and capital underspend holding
20 costs.
21

22 We are also committed to provide our customers
23 annually with more detailed information on the capital
24 projects that we plan to undertake in each of the valleys
25 and can I report on that, that we have just completed a
26 roadshow across all customer service communities in
27 relation to our FYA team capex plan and that has received
28 broad support right across the state.
29

30 Just to recap, our proposal reflected customer choice.
31 We included in our proposal that we supported customer
32 service committee resolutions for retaining the overs and
33 unders mechanism and nomination of preferred tariff
34 structure by valley.
35

36 Other highlights of our proposal - we are committed to
37 delivering products and services that meet customer
38 preferences and requirements. Customers clearly indicated
39 their preference for tariffs with a higher proportion of
40 usage charges, as they value the correlation between income
41 and outgoings.
42

43 We structured our pricing proposal on the basis of
44 customer preference for continuing of the existing fixed
45 variable tariff structure, except in the case of
46 Fish River, and progressively delivered increased customer
47 choice.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47

We also proposed the purchase of an insurance product to assist WaterNSW in managing revenue volatility arising from high variable tariffs. Customers responded positively to our refreshed consultation approach, overall efficiencies and services being delivered.

In summary, Mr Chairman, we are absolutely committed to being a customer responsive organisation and providing a range of choices to help meet the needs of our customers. We remain committed to maintaining real relationships with our customers through regular engagement and I think we have delivered on that over the last year in relation to this pricing proposal process.

Reduced operating expenditure of 20 per cent over the period has contributed to a reduced revenue requirement from customers of 11 per cent. On average, our proposal provided customers with a bill reduction of 4 per cent. Thank you very much.

THE CHAIR: Thank you very much, David.

SESSION 1: Draft decisions on expenditure and cost shares

THE CHAIR: We will now move on to session 1 of today's agenda and Elina from the IPART secretariat will introduce the discussion. Could I just remind you that this is a discussion on key draft decisions and analysis of WaterNSW operating costs, capital costs and proposed capital maintenance allowance, and we will also discuss our draft decisions on the share of these costs recovered from customers through prices. We are planning to discuss consideration of the BRC and MDBA costs in the next session, that's session 2. Elina.

MS GILBOURD: Thank you, Chair, and good morning everyone. I will start by talking about the notional revenue requirement, NRR, which reflects our decision of the efficient costs of delivering WaterNSW's monopoly bulk water services.

The NRR is built based on a number of draft decisions the Tribunal has made on expenditure and other allowances. The total NRR is allocated between customers and government through prices. Overall, our draft decision on WaterNSW's total NRR over the 2017 determination period is to set it

1 at \$426 million, 1.4 per cent below WaterNSW's proposal.

2
3 This graph shows the increases and decreases to
4 WaterNSW's NRR resulting from our draft decisions. The
5 main increases are due to an increase in the unders and
6 overs mechanism - or UOM - allowance, because of our draft
7 decision to discontinue the UOM and recover the remaining
8 balance through prices in most valleys, and because of an
9 increase in ICD rebates based on an adjustment to the
10 calculation of the avoided cost to WaterNSW resulting from
11 the activities of the irrigation corporations and
12 districts.

13
14 The main decreases are a significant reduction in the
15 volatility allowance. WaterNSW proposed purchasing a risk
16 transfer product at a cost of \$3 million per annum. Our
17 draft decision was to reduce their revenue volatility
18 allowance to less than \$0.8 million per annum. We have
19 also reduced their tax allowance.

20
21 This slide compares the annual notional revenue
22 requirement based on our draft decisions to the annual
23 notional revenue requirements set by the ACCC in its 2014
24 decision. The comparison is on an annual basis as the
25 ACCC's decision was over three years and our draft
26 determination would be for four years.

27
28 Our draft NRR is \$5.1 million or 6.7 per cent per year
29 lower than the NRR set by WaterNSW. As with the previous
30 graph, some of our draft decisions have increased the NRR
31 while others have decreased it. The main increases result
32 from a higher UOM allowance and higher MDBA and BRC costs,
33 and the main decreases result from WaterNSW's lower
34 operating expenditure and lower ICD rebates compared to the
35 ACCC's 2014 decision.

36
37 As already alluded to by Scott and David, operating
38 expenditure has fallen significantly. We have only made
39 two minor adjustments to WaterNSW's proposed opex based on
40 advice from Aither, our expenditure review consultants.
41 Both of these reductions relate to 100 per cent customer
42 share activities.

43
44 First, WaterNSW proposed increasing its opex to
45 develop a 20-year asset management strategy for each
46 valley. This is the only material opex activity where
47 WaterNSW forecast a significant increase in proposed

1 operating expenditure. Aither recommended reducing the
2 expenditure by \$1.1 million, which was 30 per cent of the
3 proposed expenditure on the item, as it found that the
4 proposed costs were not efficient because they were based
5 on preliminary estimates and did not incorporate potential
6 synergies of undertaking similar tasks across valleys.
7

8 Second, Aither recommended a \$0.4 million reduction in
9 the allowance for supervisory control and data acquisition
10 costs, which corresponded to a 25 per cent reduction it
11 recommended for capex on the item.
12

13 Turning to capital expenditure - this was a slightly
14 different story - WaterNSW proposed around \$196 million for
15 the 2017 determination period, which was a significant
16 increase in expenditure from the current determination,
17 particularly for renewals expenditure. Our draft decision
18 sets WaterNSW's allowance for capital expenditure at just
19 under \$152 million, which is 23 per cent below WaterNSW's
20 proposal. This reflects a reduction recommended by Aither
21 of \$21 million to WaterNSW's proposed general renewal
22 expenditure and just over \$12 million for sampled projects
23 that did not fully satisfy prudence and efficiency tests.
24

25 It also reflects updated forecasts for Keepit Dam
26 expenditure that were provided by WaterNSW.
27

28 Overall, our draft decisions have reduced the customer
29 share of capital expenditure, compared to WaterNSW's
30 proposal, by 21 per cent.
31

32 We also made a draft decision not to allow
33 \$3.2 million of fishway capex. The proposed expenditure
34 was driven by dam safety works in the Namoi Valley which
35 triggered a requirement under section 218 of the Fisheries
36 Management Act. This regulatory requirement was initially
37 to be met at the Gunidgera Weir in the Namoi Valley at an
38 estimated cost of \$9 million. However, WaterNSW proposed
39 replacing the project with an offset in the Barwon Valley
40 at a lower cost of \$3.2 million. Aither found this to be
41 prudent and efficient.
42

43 In principle, we support the offset approach as it
44 seeks to discharge regulatory duties at least cost. While
45 the project would be undertaken in the Barwon, the approach
46 satisfies the "impactor pays" principle as the Fisheries
47 Management Act requirement was triggered by works that

1 benefit Namoi Valley customers.

2
3 However, our draft decision is not to allow the
4 expenditure because WaterNSW had not consulted Namoi
5 stakeholders before proposing the expenditure. This raises
6 doubt about the timing of the project which was due to
7 commence in the current financial year. IPART and the ACCC
8 had also previously allowed fishway expenditure in the
9 Namoi Valley, which was not spent.

10
11 We have, however, allowed \$1.6 million in opex to fund
12 planning, design and business case activities to develop a
13 strategic fish passage program across a number of valleys.

14
15 I will now move on to how WaterNSW's costs have been
16 allocated between WaterNSW customers and the New South
17 Wales government.

18
19 Our draft decision is to maintain the current
20 cost-share ratios shown in this table consistent with
21 WaterNSW's proposal. These cost shares were established in
22 IPART's 2006 determination and have remained constant since
23 that time. The cost shares are based on a framework that
24 allocates WaterNSW's costs between customers and the
25 broader community based on an impactor pays principle.
26 That means costs are allocated to different groups in
27 proportion to their contribution to creating a need for
28 WaterNSW to incur the costs.

29
30 In our 2012 review of rural water charging systems, we
31 recommended that cost-share ratios be reviewed every second
32 determination period. WaterNSW proposed that such a review
33 should be conducted after the conclusion of the
34 determination process to allow sufficient resources to be
35 allocated and ensure proper consideration and consultation.

36
37 While the cost-share ratios have been maintained since
38 IPART's 2006 determination, the nature of WaterNSW's
39 expenditure program, the mix of its expenditure activities,
40 has meant the overall share of costs allocated to customers
41 has increased over recent determinations.

42
43 The overall customer cost share based on our current
44 draft decisions is 67 per cent. This represents a seven
45 percentage point increase over the total customer share
46 allowed in IPART's 2010 determination.

1 We considered the review of cost shares was important
2 due to this change in the overall share being borne by
3 customers, as well as the fact that cost shares have not
4 been reviewed in some time and we received significant
5 stakeholder comment about the appropriateness of the
6 current cost shares.
7

8 We asked Frontier Economics to review the cost-sharing
9 framework. Frontier recommended recasting the approach to
10 determining cost shares in each valley. Rather than basing
11 the cost-share categories on cost items or activities,
12 Frontier recommended relating efficient costs to specific
13 services provided by WaterNSW, subtracting legacy costs to
14 determine efficient forward-looking costs that would be
15 recovered from current and future impactors, and then
16 recovering these costs through prices, the New South Wales
17 government's contribution or other mechanisms.
18

19 Frontier considered its proposed approach would
20 provide the right incentives to water users in WaterNSW,
21 encourage consistency in the application of cost sharing
22 over time and with other industries and increased
23 transparency around the cost of providing specific
24 services.
25

26 We consider that Frontier's recommendations may
27 provide a more robust approach to cost sharing. However,
28 Frontier has highlighted a number of preconditions for its
29 approach. These include gathering detailed information on
30 WaterNSW's services, shared assets and activities, and
31 developing a clear and well-documented process for
32 allocating the costs of shared assets and activities.
33

34 The proposed approach may also require changes to
35 information collection and billing systems, as well as
36 potential legislative and regulatory changes to allow costs
37 to be allocated to impactors that are not billed by
38 WaterNSW.
39

40 Given these preconditions, it is not feasible to
41 implement Frontier's approach as part of our 2017
42 determination.
43

44 Our draft decision is therefore to maintain current
45 cost shares, but implement an extensive review of the
46 framework, including stakeholder consultation, before the
47 2021 determination. This will allow us time to address

1 Frontier's preconditions and properly consider the complex
2 issues involved.

3
4 For this session we are interested in your views on
5 whether our expenditure adjustments are reasonable,
6 including whether there is any scope for further efficiency
7 gains. We are also interested in whether
8 Frontier Economics' proposed cost-sharing framework would
9 lead to a better distribution of costs between impactors.
10 Thank you.

11
12 THE CHAIR: Thank you very much Elina. Comments? We will
13 start with some comments from the irrigators. Stefanie?

14
15 MS SCHULTE: Stefanie Schulte from the NSW Irrigators'
16 Council.

17
18 Before going into the detail of what we have just
19 discussed, I would like to thank the tribunal for providing
20 us with another opportunity to appear at this hearing today
21 and also taking this chance to have a second hearing, which
22 is a first.

23
24 As IPART and WaterNSW concede, there is a large
25 contingent of irrigators here today, really reflecting the
26 importance that irrigators place on not only their water
27 entitlement but also the importance of water charges, and
28 the reason being is that it has a direct financial impact
29 on irrigators' bottom line and, of course, the production
30 of food and fibre in the state.

31
32 In terms of the aspects that we've just heard,
33 regarding the notional revenue requirements, we acknowledge
34 that IPART has proposed a reduction of \$5.1 million per
35 annum rather than as compared to the last determination.
36 However, there is a point that we would like to make, in
37 particular, around the additional cost that will be passed
38 on to irrigators through their charges, including the
39 proposed passing of MDBA charges at an average of
40 \$15.4 million in the year, the balance of the overs and unders
41 mechanism of around \$3 million a year and the proposed
42 volatility allowance of another \$0.8 million a year.

43
44 That is about \$19.2 million a year of costs that are
45 passed on to irrigators which are either not regulated, in
46 the case of the MDBA charges, or in our view don't need to
47 necessarily be there and we will go into those in a minute.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47

In respect to the operating allowances, we acknowledge that IPART has proposed a reduction of \$11.2 million over the course of the next determination. However, what we are actually more concerned about is the allowed and actual operating expenditure over the course of this determination which we've heard was around \$21.7 million.

It is our understanding that irrigators have already paid for that allowed operating expenditure, but in some instances that expenditure has never been met, so we do believe there should be consideration made by IPART that those efficiency savings that have been achieved by WaterNSW should be shared with its customers and we will be making a submission to that effect.

In relation to capital expenditures, we acknowledge that IPART has reduced WaterNSW's proposed capital expenditure by \$44 million, but we're concerned that IPART's expenditure consultant has found that most of WaterNSW's proposed capex project had not undergone significant investigation and design, or were immature in their development and, in addition, Aither also stated in their report that there was little certainty over the need for the expenditure.

As per the previous determination, IPART outlined in its own draft report that there has been a significant underspend by WaterNSW on their capital allowances, \$120 million compared to the \$90.27 million of actuals, and as we outlined to the tribunal last time, through that, irrigators have paid a return of that underspent capital which we believe should be returned to irrigators in the course of or within the next determination.

In addition, we would also like to raise our concerns that IPART's proposal would see WaterNSW's capital expenditure allowance increase by \$40 million in total, but also nearly tripling for the user share of that capex, and that being despite the reasonably poor track record of what we've seen of actual expenditure versus allowed expenditure for capital.

The reason why we consider this important, as a last point, is that we have seen a significant growth in the asset base of WaterNSW and we do believe that there will be a significant cost coming back to irrigators over the

1 course or courses of the next determinations and despite
2 the reduction in the proposed rate of return, that's going
3 to be an ongoing cost factor that you will see coming back
4 to irrigators.

5
6 THE CHAIR: Thank you very much, Stefanie. With so many
7 irrigators here, I guess I can move down the table. Zara?

8
9 MS LOWIEN: Zara Lowien from Gwydir Valley Irrigators.
10 I would probably support Stefanie's comments and just raise
11 a couple of things around operational expenditure.

12
13 Obviously, I welcome the additional efficiency gains
14 within the Gwydir Valley and continue to look forward to
15 the efficiencies being realised as the mergers continue and
16 the organisational restructure for capital expenditure
17 overall.

18
19 In addition to Stefanie's comments, I think the issue
20 for us is around the Aither review where they didn't look
21 into individual projects, they looked at a higher level
22 comparison, and so in that assessment they found
23 \$21 million dollars worth of savings or revised costs for
24 renewals and almost \$44 million over the entire capex
25 program, and for me that questions if they've gone into
26 individual projects, whether that capital review would be
27 even less than it currently sits.

28
29 Second to that is a question around the fishway
30 investment and the continued look at the project there.
31 I note that Aither said that it would be a prudent and
32 efficient business to be looking into that option and that
33 is correct and I question whether there is a duplication
34 with DPI Fisheries potentially and within DPI Water as part
35 of the negotiations under the basin plan implementation,
36 noting that most of the valleys, being the Gwydir, Lachlan
37 and Macquarie, are also part of the northern basin which
38 had a review to look at complementary measures. I would
39 like that to be investigated before that cost is passed on
40 to users.

41
42 Our major concern, one of our headline issues, with
43 the pricing process, from our point of view, supporting
44 Stefanie, is the continued growth of the RAB. The concern
45 for us is that since 2013 to current forecasts at the end
46 of this next determination period, we are looking at just
47 under \$250 million worth of additional regulatory asset

1 base added on which customers are paying for.

2
3 I think the fact that it is nearly 70 per cent of
4 notional revenue requirement is a big concern and that is
5 something that into the long term we're going to see the
6 RAB continue to grow and customers continue to pay on that,
7 and that we might see a long-term erosion of customers
8 supporting capital investment who may see a degradation in
9 our assets, as customers are unwilling to continue to
10 invest and add to that RAB. I think that's where we don't
11 want to be, so we have to consider how we're continuing to
12 calculate that going forward.

13
14 THE CHAIR: Thank you very much, Zara. Mary?

15
16 MS EWING: Thank you. Mary Ewing, Executive Officer with
17 Lachlan Valley Water.

18
19 Endorsing the comments that have already been made, we
20 welcome the reductions in opex. However, we do flag a
21 concern that whether the reductions in opex are also
22 contributing to a reduction in service levels and the lack
23 of consultation that there has been with customers on
24 levels of service going forward. In the Lachlan Valley,
25 particularly, we've seen a loss of WaterNSW personnel from
26 the valley and that has been something that people have
27 valued in the past.

28
29 In terms of capex, we have similar concerns to Zara
30 about the rigour of the examination of the capital
31 maintenance and renewals program and the fact that it is
32 considerably higher than what WaterNSW and its predecessors
33 have submitted in the past for capital for those items, so
34 we welcome an even closer look at that.

35
36 In terms of scope for further efficiency gains, again,
37 in terms of opex, I flag that issue about levels of service
38 and changes in level of service in achieving those gains.
39 We are concerned about the continuing underspend in capital
40 expenditure or delayed expenditure that has been typical of
41 WaterNSW in the past and the fact that WaterNSW is
42 therefore receiving an unearned rate of return on some of
43 that capital which currently is not being adjusted and we
44 believe that there's a capacity to adjust that through the
45 annual reviews.

46
47 Finally, in terms of Frontier Economics' proposed cost

1 sharing, while we welcome a look at cost sharing, we think
2 that there needs to be a close examination of who the
3 impactors really are, given the changes in community
4 standards and community expectations about service that we
5 have seen over the last five to 10 years, and whether those
6 are now actually transforming some community expectations
7 into impactors rather than extractive users being a primary
8 impactor. Thank you.

9
10 THE CHAIR: Thank you very much, Mary. Perin?

11
12 MS DAVEY: Thank you. Perin Davey from Murray Irrigation.

13
14 Again, I support what my colleagues have said,
15 particularly about the opex and the capex. However,
16 I would like to commend IPART for applying scrutiny to the
17 WaterNSW application and looking at the results of the
18 IPART draft determination for WaterNSW charges would see
19 our charges for New South Wales Murray general security
20 entitlement holders go down and we applaud that decision.

21
22 I mainly want to focus my comments on the cost share
23 issue. While I accept that the Frontier Economics review
24 has led to a recommendation for valley-based cost share,
25 I think that there needs to be an awful lot of stakeholder
26 consultation, so I understand why that has been postponed.

27
28 However, in the absence of having a full review of the
29 cost shares, given that the reality of the application of
30 the cost shares that have been maintained since 2006 is
31 that the customer share is actually increasing, having
32 increased 7 per cent since the 2010 determination, I think
33 that more scrutiny needs to be applied to certain of these
34 areas.

35
36 As Mary indicated, perhaps we need to redefine
37 impactors or consider whether impactors is now the right
38 application, impactor pays or beneficiary pays. There are
39 unbilled impactors. Increasingly, there are community
40 standards that are being called for and need to be met that
41 require river operators to actually manage the system which
42 is not necessarily meeting the needs of the impactors.

43
44 Certain things on the user-share list, such as
45 corrective maintenance, routine maintenance and asset
46 management and planning, are now all being influenced by
47 these other interest groups that are increasing in their

1 demands on rivers. These include riparian landholders,
2 recreational users, local governments and of course the
3 environmental requirements that are being met. Some of
4 these, including environmental water deliveries, are having
5 adverse impacts on the rivers and therefore, again,
6 impacting how the rivers operate.

7
8 We would really encourage IPART to have another look
9 at the user-share framework as it stands and at the very
10 least maybe apply more of a community service obligation on
11 certain areas of river operations and management.
12 Thank you.

13
14 THE CHAIR: Thank you very much, Perin. Shane?

15
16 MR GEE: Shane Gee, Hunter Valley Water Users Association.
17 I don't think there is much more I can add to what has been
18 said. I will just go back over capex and that is
19 concerning the lack of detail in the submissions from
20 WaterNSW in relation to capex expenditure. It is probably
21 something we have been noticing through the CSCs lately,
22 the conversation on and the details of the expansion of
23 capital doesn't occur; we're not getting that information
24 when we ask for it, verbally and in writing. Yes, it is
25 concerning that there's not a proper business case done.
26 They can't or haven't outlined specific projects in
27 specific valleys. Yes, that's about it, thanks.

28
29 THE CHAIR: Thank you very much Shane. Louise?

30
31 MS BURGE: Louise Burge, Vice Chairman of Murray Valley
32 Private Diverters.

33
34 I would like to make some comments, firstly, to thank
35 WaterNSW for its attempts to reduce expenditure, so that is
36 appreciated. I would also like to thank IPART for giving
37 us the opportunity to have these ongoing discussions.

38
39 In the Murray Valley we face particular risks,
40 particularly for Murray Valley Private Diverters. We tend
41 to be smaller organisations and very much affected by some
42 changes under the Basin Plan and also changes in relation
43 to future decisions on operational matters including
44 prerequisite policy measures and SDLs.

45
46 What we are finding is potential for reduced
47 reliability and for increased costs, and we have a

1 situation where the customers do not have this capacity to
2 pay the increasing fees and prices. I draw particular
3 attention in that comment to the MDBA pass-through costs.
4 We believe there needs to be increased scrutiny and
5 transparency on MDBA costs. Particularly, as was mentioned
6 before, with some of the changing expectations through
7 political processes where customers are being charged or
8 potentially charged for some of these political decisions,
9 we see the risks of cost shifting.

10
11 I will perhaps speak about some other issues later on,
12 but my final commentary would be that the future processes
13 for capital expenditure, even under SDL, sustainable
14 diversion mechanism projects have already had one
15 demonstrated effect where a business case, under the
16 southern basin measuring project, has perhaps gone over
17 budget or the budget has not met original expectations and
18 those costs have been passed through on the metering
19 charges which IPART has considered. The precedent is set.
20 As that has already occurred once, we are very concerned
21 that if the budgets on these future implementation
22 decisions on the Basin Plan are not accurate, that will
23 come through in fees and charges to us, thank you.

24
25 THE CHAIR: Thank you very much, Louise. Graeme?

26
27 MR PYLE: Thank you, Peter. Graeme Pyle, Southern
28 Riverina Irrigators.

29
30 For some time I have been looking for a complete list
31 of assets of New South Wales that we are charged for the
32 use of. New South Wales should be proud of these assets.
33 They do beautiful work and they produce a great deal of
34 wealth to the state. This list of assets is one of the
35 main drivers for our fees and charges. Was IPART given a
36 complete list of assets and their value and the percentage
37 of usage by New South Wales customers? If so, can I have a
38 look at that list, because that seems to be a basic tenet
39 to it all.

40
41 I know at Coleambally, I raised the issue of the
42 Yarrawonga regulator, not a huge instrument, but it has a
43 multiple of uses. We are wondering what percentage of that
44 is charged to us, as the Hume Weir, and to various other
45 instruments all the way down the river, and what is the
46 likelihood of us being charged for this extravagant
47 pipeline from the Murray to Broken Hill over time? That's

1 so that we can rest peacefully in our beds at night knowing
2 that we will not get run over by a bus some time later.
3 Thank you.

4
5 I commend WaterNSW and IPART for organising this and
6 driving the cost down. That is a fabulous thing. Thank
7 you.

8
9 THE CHAIR: Thank you very much, Graeme. Jenny?

10
11 MS McLEOD: Jenny McLeod from Coleambally Irrigation.

12
13 I, like my colleagues, would like to congratulate
14 WaterNSW on looking to reduce their operating costs and
15 IPART for the scrutiny that they have imposed on WaterNSW's
16 submission.

17
18 I have a couple of comments specifically in relation
19 to the Murrumbidgee Valley and the question of whether
20 adjustments to opex and capex are reasonable. I note that
21 in the Murrumbidgee Valley, with the exception of metering
22 and billing, WaterNSW's current expenditure is
23 significantly below the allowance allowed by the ACCC.
24 I think the adjustments that you have proposed are well
25 within the reach of WaterNSW and are actually higher than
26 what I project their current expenditure will be, so
27 I think there is possibly some more stretch in that area.

28
29 In relation to capex, that is the next area that
30 WaterNSW needs to focus on. I agree with the comments by
31 Aither and the conclusions that IPART has made that their
32 capital programs needs a lot more work to be robustly
33 developed and to have a bottom-up instead of a top-down
34 approach.

35
36 Coleambally Irrigation is used to managing capital
37 programs, much smaller than WaterNSW obviously, but
38 balancing capital investment in the long term to ensure
39 your assets are not gold-plated but they are robust is
40 really important. WaterNSW has some work to do in that
41 space and irrigators look forward to working through those
42 issues with them. So we support the capex adjustments.

43
44 In relation to cost shares, I have a couple of points.
45 Perin has raised some very valid points about the potential
46 for issues with valley-specific cost sharing. Coleambally
47 Irrigation would like more information about how IPART

1 intends to roll out that process going forward.

2
3 In relation to the current determination - I know we
4 will discuss MDBA costs in the next session - comments have
5 been made about the changing community standards and the
6 impactors driving costs. When we see the MDBA costs, which
7 are the costs which are increasing for Murrumbidgee and
8 Murray irrigators, I think there is a case to look at
9 whether or not the cost-sharing arrangements between
10 government and water users, or that component of costs,
11 should be potentially adjusted with a greater government
12 share paid through this determination. Thank you.

13
14 THE CHAIR: Thank you very much, Jenny. Ildu?

15
16 MR MONTICONE: Thank you. Ildu Monticone from the Peel
17 Valley Water Users Association. Thank you for the
18 opportunity to say a few words.

19
20 I think our situation in the Peel is quite different
21 from most of the other irrigators here because as long as
22 we continue to pay three times more than the next highest
23 water usage charges in the Murray-Darling Basin, really, we
24 do not have much interest in focusing on the split of opex
25 and capex and user shares. Our major focus is trying to
26 get the usage charges down to somewhere near a reasonable
27 figure.

28
29 It is interesting that around the time the draft
30 decision was delivered, WaterNSW came to us with a
31 proposition to adopt an 80:20 split in the field. If that
32 was approved by IPART, it would have a dramatic effect in
33 the reduction of water usage charges in the Peel. I guess
34 our question is: would IPART consider the adoption of
35 that?

36
37 THE CHAIR: Thank you, Ildu. We will consider that and
38 every other issue which is raised as a part of this
39 process. You have now raised that. That is now on the
40 public record. We will consider it and we will consider
41 submissions on that and other matters. Thank you.

42
43 I am going to call on David, from the MDBA, and Gavin,
44 from DPI Water, to see whether they have anything they want
45 to say now. I will then give WaterNSW a chance to respond
46 to some of the issues and will also call on any further
47 comments from the secretariat before we open it up to the

1 floor.

2

3

David, would you like to say anything now?

4

5

MR DREVERMAN: David Dreverman, MDBA. I think I will let Gavin go now. It is better that I do it at the next session.

6

7

8

9

THE CHAIR: That's fine, thanks. Gavin?

10

11

MR HANLON: Gavin Hanlon, DPI Water. I was going to say the same thing.

12

13

14

THE CHAIR: All right. David, would WaterNSW like to make any comments at this stage?

15

16

17

MR HARRIS: Yes, thank you, Peter, and thank you to those who have acknowledged the cost reductions that we have achieved, which are due to management's approach to running an efficient business for our customers.

18

19

20

21

22

I will comment very briefly on opex, capex, cost shares and fishways. In relation to opex, through its draft decision, IPART, correctly, recognised the significance of the large reductions that we have proposed and included only minor adjustments to our requested opex allowance. We are pleased to see that those reductions have been accepted to enable WaterNSW to better provide services to our customers at lower cost over the forthcoming period. We do consider that the amount we ask for is reasonable, particularly in relation to the 20-year infrastructure strategy, and we will be making written submissions to IPART on that point.

23

24

25

26

27

28

29

30

31

32

33

34

35

In relation to capex, firstly, a number of comments have been made, and they have been made at earlier forums, around the historical capex underspend. We have undertaken with our customers to look at holding costs over the course of the next determination. I referred to that in my opening comments and we stand by that commitment.

36

37

38

39

40

41

42

We also detailed at previous hearings the different methodology that we are now using, which has been endorsed by Aither and IPART, in relation to calculating our capex, and, in particular, the different methodology that we are adopting for delivering capex. I will not go through that again because I have spoken about that at all of the public

43

44

45

46

47

1 forums convened by IPART. Suffice to say we have changed
2 that methodology in an attempt to address the historical
3 underspend. So we are aware of that problem and we have
4 taken steps to address that.

5
6 In relation to capex and our pricing proposal, we
7 included a request for a capital expenditure allowance of
8 \$186 million. \$115 million or 60 per cent of our request
9 related to our maintenance capital program of around about
10 \$28.8 million per annum. Yes, this was a step increase
11 over the last determination which provided \$19 million for
12 capital maintenance capex. This amount was designed to
13 ensure that WaterNSW does not consume assets faster than we
14 are able to reinvest to maintain their capability. It
15 includes necessary catch-up maintenance capex from years of
16 under investment.

17
18 WaterNSW uses a model of actual asset condition and
19 risk data with investment values benchmarked against a
20 depreciated modern engineering equivalent replacement asset
21 value to determine a cost-efficient profile of reinvestment
22 for our assets.

23
24 In its draft report, IPART accepted in full the
25 recommendations of Aither, the consultants engaged by IPART
26 to undertake a review of the prudence and efficiency of
27 operational and capital expenditure set out in our pricing
28 proposal. We are disappointed that IPART did not allow the
29 amount we requested for maintenance capex. We will be
30 arguing for a smaller reduction than IPART proposed and we
31 will be making a written submission to IPART in that
32 regard.

33
34 I want to touch, lastly, on capex and on a point that
35 Louise Burge made today, which has been made in previous
36 forums, around the cost risk of government-funded projects
37 or specifically SDL projects. This is a matter that we
38 have raised now several times with Gavin Hanlon from DPI
39 Water. That risk will be addressed when the government
40 decides projects to be funded by either the New South Wales
41 government or the Commonwealth and then implemented by
42 WaterNSW.

43
44 In terms of cost shares, as noted in my introduction
45 and consistent with the position put by the NSW Irrigators'
46 Council in relation to the pricing determination, we have
47 supported and we have committed to our customers to conduct

1 an in-depth review of the issues of cost shares and,
2 I might stress, legacy asset issues during the next
3 determination period to enable those issues to be fully
4 ventilated.

5
6 Finally, I will just touch on Namoi fishways. We are
7 currently working with our customers in the Namoi Valley in
8 relation to the best options to complete fishway
9 obligations. The Commonwealth has recently advised that
10 the obligation in Gunidgera Weir, at Namoi, will not be
11 funded through complementary measures, and we have
12 communicated that overnight to the chair of the CSC. We
13 are continuing to meet with the CSC and NSW Fisheries prior
14 to our submission to IPART on this issue. Thank you.

15
16 THE CHAIR: Thank you very much, David. Scott, do you
17 want to say anything at this juncture?

18
19 MR CHAPMAN: No, thank you.

20
21 THE CHAIR: Matt?

22
23 MR EDGERTON: Matt Edgerton, from the IPART secretariat

24
25 Mary, Perin and, I think, Jenny mentioned the fact
26 that community expectations are increasingly driving
27 expenditure. I was wondering if you are able to elaborate
28 a bit more on that and perhaps provide us with a specific
29 example or two.

30
31 MS DAVEY: There are several examples. Certainly the
32 example of impacts and negative damage can be seen with the
33 incidences of bank slumping. In the case of the Barmah
34 Choke, which is near our valley, there has been silting of
35 the Barmah Choke due to the necessary delivery of flows
36 downstream. For example, last year, the river was kept at
37 bankfull for much of the year, which has been said to
38 contribute to the silting. That is an impact of river
39 management.

40
41 As an example of increased community expectations just
42 last week in the Pastoral Times, there was an article
43 whereby the business development manager of the Edward
44 River Council was calling on the MDBA to operate the river
45 at higher levels for Easter so that the tourists could
46 enjoy a good ski season, for the end of the season. These
47 tourists do not contribute at all to river management

1 costs, and the water has to come from somewhere. There is
2 an expectation by the community and by businesses, and
3 I understand these river towns are dependent on tourist
4 dollars, and increasingly so, as irrigation dollars fall
5 away with the water recovery that has occurred in our
6 region. They are increasingly looking at tourism dollars
7 to make up the shortfall; however, the tourism dollars are
8 not paying for the river operations and management. That
9 is a very recent example.

10
11 THE CHAIR; Jenny or Mary?

12
13 MS EWING: One example is in extreme conditions, for
14 example, severe drought, there is a very high demand from
15 the public to continue operating a river for as long as
16 possible as far as possible. That is understandable, but
17 that is delivering water to people who are exercising their
18 basic landholder rights. They do not pay for services. It
19 takes a lot of cost for WaterNSW and water to operate the
20 river. In that circumstance, I think that demand for a
21 high level of service through a whole range of extreme
22 conditions is an impactor that currently is not being
23 charged. Thank you.

24
25 THE CHAIR: Jenny?

26
27 MS McLEOD: The only other thing I would add to that would
28 be that we the environmental water management and the
29 demands of society to shift the balance between irrigated
30 agriculture and the environment and the environmental water
31 manager is placing a different set of demands on its use.
32 Also, that can then extend to environmental works and
33 measures which generate a cost in the provision of
34 environmental benefits. That is the only other point
35 I would add as an example.

36
37 THE CHAIR: Thank you very much, Jenny. Questions from
38 the floor or comments? Anybody? Yes?

39
40 MR SALARDINI: Ash Salardini from the NSW Farmers
41 Association.

42
43 I would like to, firstly, endorse all the comments
44 from the irrigators. I would like to focus on one comment
45 that seems to have been made once but not reiterated again,
46 and that is the capacity to pay, particularly in the North
47 Coast and South Coast but also the Peel Valley. There is a

1 big issue here around capacity to pay. Regardless of the
2 pricing determination, we are seeing a decline in users and
3 that will increase costs for future determinations if you
4 go with full cost recovery.

5
6 I note that from the North Coast and South Coast,
7 there seems to be an acknowledgment of this, but there was
8 not any explicit acknowledgment from the Peel Valley and
9 that is a big concern.

10
11 THE CHAIR: Thank you, Ash. Would anybody else like to
12 make a comment?

13
14 MS TONGE: Fleur Tonge, from Toonumbar Dam. With regard
15 to examples of the capex and operational expenditures, one
16 example that we have seen up in our area is where severe
17 damage occurred a couple of years ago due to flooding at
18 the dam. This year some operational expenses have been
19 done there which have been termed capex - \$250,000 worth of
20 road maintenance.

21
22 I see that as an example where changing between
23 operational expenditures and capex can cause us longer term
24 expenses. It also just questions the reliability that we
25 can give to the decisions on capex versus operational
26 expenditures.

27
28 I suppose the other point on that is that it would be
29 largely done there for tourism and other people visiting
30 the dam rather than for the irrigators.

31
32 THE CHAIR: Thanks you, Fleur. Yes?

33
34 MR WOOLASTON: Tom Woolaston, Peel Valley Water Users
35 Association.

36
37 I would like to support Ildu and let you know that we
38 are hurting as irrigators. It is very hard to meet the
39 costs that are coming in, and irrigators are gradually
40 stopping irrigating because of the costs. We hope that you
41 can consider closely the change from 60:40 to 80:20.

42
43 THE CHAIR: Thank you, Tom. Is there anybody else?
44 Yes, down the front?

45
46 MR COUROUPIS: Anthony Couroupis, from Western Murray
47 Irrigation. I am appreciative of both the opportunity to

1 sit here today and to provide feedback. I also commend
2 WaterNSW for the significant improvements they have made in
3 the organisation's operations. I would note significant
4 historic underspends on both capex and opex. I think some
5 of that is incorporated, but I do not see any certainty
6 around that that is not going to remain the way for the
7 future, so I encourage IPART to continue to scrutinise
8 forecast expenditure as you have. I encourage that.

9
10 The proposal before us would see no net change in
11 WaterNSW's costs, but a 70 per cent increase in MDBA costs
12 and an overall increase in our bill of 50 per cent for New
13 South Wales Murray high security users. We consider that
14 unacceptable. Wrapped up within that, there is a range of
15 issues around the fixed to variable cost share and the
16 increase in MDBA costs but also the high security premium
17 change as well. We again commend WaterNSW for the
18 reductions in costs, but look forward to seeing that
19 continue along with maintaining service delivery. Thank
20 you.

21
22 THE CHAIR: Thank you, Anthony. Yes?

23
24 MR DOYLE: Bob Doyle. I am representing the Paterson
25 River here today. I was chair of Coastal Valleys from 1999
26 through until January this year, except for a small stint
27 of about four years. I have resigned as chair out of
28 frustration with the process.

29
30 As a Paterson irrigator, I am quite happy with the
31 process and I think the consultation process has been very
32 good. While I was chair, I felt very differently about the
33 situation for the North Coast and South Coast. The
34 consultation through the CSC reference panel, through the
35 development and our contribution to the WaterNSW submission
36 has been very difficult to the point where I have a lot of
37 problem with trust of the capex and trust of the opex.

38
39 The problem stems back to asking basic questions and
40 getting a response. As much as David says that there has
41 been better consultation, and overall for the Hunter,
42 I would say that is okay, the problem for the North Coast
43 and South Coast is that it has been nowhere near that
44 transparent. The process to get to 23 February, when we
45 were told that the preference for Toonumbar Dam is the sale
46 of that dam as an outcome, or the future direction of the
47 dam, has been very, very frustrating.

1
2 It comes back to the process of the CSC - I know this
3 is not relevant to this actual hearing and it comes more
4 into the operation licence hearing when we come to that
5 stage and when we talk about CAG - but for the North Coast
6 and South Coast, the consultation has just not been up to
7 scratch. It comes back, and it means we have to very, very
8 seriously look at every one of these capex expenditures.
9 We ask questions as to what they are about. We get very,
10 very little response. As much as David says that the
11 consultation has improved, while that might be true for the
12 Hunter and it might be true for the rest of state, it is
13 not true for the North Coast and South Coast.

14
15 THE CHAIR: Thank you very much, Bob. Anybody else?
16 Yes?

17
18 MR GRAY: Peter Gray for EnergyAustralia New South Wales.

19
20 We would like to agree with the previous speaker in
21 respect of price concerns. The capex expenditure within
22 our scheme has always been underspent and that leaves us
23 with some concern. The changing in the setting up to an
24 80:20 pricing regime not in line with other valleys is also
25 of concern to EnergyAustralia. We find that the raw water
26 run of river chlorinated water that is delivered to us at a
27 price in excess of \$800 per megalitre is purely extreme.

28
29 We would also like to highlight the fact that the
30 80:20 determination does not encourage any water savings.
31 As an organisation, and previously as Delta Electricity,
32 millions of dollars were spent on reducing our take from
33 river, particularly in times of drought. Although I can
34 recognise why WaterNSW wants to actually change this for
35 their cash flow, it does cause other issues for other
36 users. Thank you.

37
38 THE CHAIR: Thank you very much, Peter.

39
40 SESSION 2: Draft decisions on MDBA and BRC costs

41
42 THE CHAIR: I think now is probably a good time to move
43 into session 2, which is a discussion on the Murray-Darling
44 Basin and the Border Rivers Commission, and I ask Shirley
45 Dang to introduce the topic

46
47 MS DANG: Thank you, Peter.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47

The MDBA and the BRC are cross-jurisdictional bodies that coordinate and manage water resource management and bulk water activities from a "whole of system" perspective. The BRC activities, and hence the contributions to them, apply in the Border Valley, while the MDBA activities are undertaken in the Murray and Murrumbidgee valleys.

WaterNSW has proposed recovering BRC and MDBA costs via an annual 100 per cent fixed entitlement charge and an adjustment to the high security premium applied to MDBA and BRC costs.

Our draft decisions on BRC and MDBA charges are outlined on the current slide. In this session, I will go over what our decisions are and why we made our decisions.

WaterNSW's proposed to pass through BRC and MDBA costs to users of around \$61.65 million over the four years of the 2017 determination period.

Our expenditure consultants, Aither, conducted a high level review of MDBA costs and found that the MDBA was generally able to explain its processes for promoting prudence and efficiency and no glaring issues were identified. Aither did not review BRC costs as detailed information was not available.

While Aither did not have sufficient information to identify any specific reductions in MDBA costs, we share similar concerns with customers about the lack of independent scrutiny in the development of MDBA costs. We appreciate the concerns raised by users that insufficient transparency means there is no assurance that only prudent and efficient costs are pass-through. Indeed, while Aither's review found the processes was generally sound, it was unable to verify that these costs are efficient. Therefore, our draft decision is to apply an efficiency adjustment of 1.25 per cent compounded per annum to both BRC and MDBA costs.

Here you can see the impact of our efficiency factor on both BRC and MDBA costs over the four years of the 2017 determination period. Our efficiency factor would reduce BRC and MDBA costs by \$2.4 million and this represents a reduction in the customer share by approximately \$1.9 million over the 2017 determination period.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47

In its 2014 decision, the ACCC introduced an unders and overs mechanism to address WaterNSW's revenue volatility risk that arises from the mismatch between WaterNSW's tariff structure and its cost structure.

In this session we will be discussing about the UOM established for MDBA and BRC revenue. The UOM for each individual MDB valley will be discussed in session 3. Currently, WaterNSW faces an under-recovery of around \$2 million for MDBA and BRC revenue. In its pricing proposal it estimated that the under-recovery will increase to \$3 million.

WaterNSW has also proposed to recover the outstanding amount by adding the UOM balance to MDBA and BRC charges, smoothed over each of the four years of the 2017 determination period.

Our draft decision is to accept this proposal, as the ACCC passed through the MDBA and BRC costs in its 2014 decision on the basis that these costs represent a regulatory obligation that WaterNSW cannot control. Also, smoothing the recovery of the balance over the four years will reduce customer bill impacts.

We have also made the draft decision to discontinue UOM for BRC and MDBA costs as we consider that the UOM does not materially reduce WaterNSW's revenue volatility. We will have a further discussion about the discontinuation of the UOM for each individual MDB valley in session 3.

As mentioned earlier, WaterNSW has proposed to recover BRC and MDBA costs via an annual 100 per cent fixed entitlement charge. From WaterNSW's perspective, its BRC and MDBA costs are 100 per cent fixed which means that the current 40:60 fixed to variable tariff structure is not cost reflective. However, adopting WaterNSW's proposal and moving to a 100 per cent fixed entitlement charge would create substantial bill impacts for high security customers in these valleys. It would also mean that WaterNSW is transferring all of its revenue risk to customers.

We consider that, ideally, fixed costs should be recovered through fixed charges and variable costs should be recovered through variable charges. As such, we consider the current 40:60 fixed to variable tariff

1 structure to not be cost reflective. A higher fixed
2 proportion would be appropriate.

3
4 However, we consider it unreasonable to shift to a
5 100 per cent fixed tariff structure and shift all the risk
6 to customers. We consider it more appropriate for WaterNSW
7 to bear some revenue volatility risk as business revenues
8 are not guaranteed in competitive markets. As such, our
9 draft decision is to adopt an 80:20 fixed to variable price
10 structure for BRC and MDBA charges. This tariff structure
11 would achieve a reasonable balance between matching
12 WaterNSW's largely fixed cost structure and distributing
13 volume risk between WaterNSW and its customers.

14
15 In line with its proposed 100 per cent tariff
16 structure, WaterNSW has also proposed adjusting the high
17 security premium for BRC and MDBA charges, recognising that
18 shifting to 100 per cent fixed entitlement charge would
19 disproportionately impact high security customers.
20 Specifically, WaterNSW proposed to adjust the high security
21 premium down to mitigate bill impacts on high security
22 entitlement holders.

23
24 However, to reduce bill impacts on high security
25 customers, WaterNSW has adjusted the premium to shift the
26 cost burden to general security customers through higher
27 prices per entitlement. This means that general security
28 entitlement holders with relatively low usage could face
29 large bill impacts.

30
31 We acknowledge that without an adjustment to the
32 premium, the bill impact on high security customers would
33 be larger. However, we consider that it is not appropriate,
34 in principle, to reduce the bill impact of high security
35 entitlement holders by manipulating the high security
36 premium and shifting costs on to general security
37 customers.

38
39 The high security premium serves to reflect the
40 relative security and reliability of supply afforded to
41 high security entitlements over general security
42 entitlements and the parameters used to calculate the high
43 security premium reflects each of these benefits to high
44 security entitlement holders.

45
46 As such, our draft decision is to not apply a
47 different high security premium for BRC and MDBA charges

1 but to maintain the same high security premium we
2 calculated for WaterNSW's bulk water. We will discuss
3 about the high security premium further in session 3.
4

5 Despite our efficiency factor, bills from BRC and MDBA
6 costs will impact customers in the Murray and Murrumbidgee
7 valleys. This is due to the combination of an increase in
8 MDBA costs and our draft decisions on BRC and MDBA price
9 structures.

10
11 The current slide demonstrates the bill impacts for
12 BRC and MDBA costs alone. As you can see, high security
13 customers in the Murray and Murrumbidgee valleys will be
14 largely impacted. This is primarily due to our draft
15 decision to switch from a 40:60 to an 80:20 tariff
16 structure, which means that the fixed component of the
17 tariff structure is larger. This change in tariff
18 structure, combined with our draft decision to use the
19 higher non-adjusted high security premium, means that high
20 security customers bear larger costs of the now larger
21 fixed component of the BRC and MDBA charges.
22

23 In addition, our draft decisions on BRC and MDBA
24 tariff structures will impact overall bills in the Murray
25 and Murrumbidgee valleys. This slide shows bill impacts
26 excluding BRC and MDBA charges. As you can see, bill
27 impacts from WaterNSW's bulk water charges will be
28 decreasing in real terms.
29

30 However, our draft decisions on BRC and MDBA will
31 negate this decrease and, in particular, substantially
32 increase bill impacts on high security customers in the
33 Murray Valley.
34

35 We have the following questions for stakeholders:
36

37 Is the efficiency factor of 1.25 per cent compounded
38 per annum applied to WaterNSW's proposed BRC and MDBA costs
39 reasonable and sufficient; and

40 What are your views of adopting an 80:20 tariff
41 structure?
42

43 THE CHAIR: Thank you very much, Shirley. WaterNSW would
44 just like to make a couple of quick points and then I was
45 planning to move to David and Gavin before moving to other
46 stakeholders. David Harris?
47

1 MR HARRIS: Thanks, Peter. I just want to make the point
2 that these are not WaterNSW's bulk water charges. WaterNSW
3 is simply providing a billing service to the New South
4 Wales government. We should not be at risk for these
5 charges. They are not ours, they are not WaterNSW's bulk
6 water charges.

7
8 THE CHAIR: Thank you, David. Who would like to go first?
9 Gavin?

10
11 MR HANLON: I might provide a general overview, if that's
12 all right. The Murray-Darling Basin costs are built up
13 from each of the states and the shares between the states
14 is something like New South Wales 47 per cent, Victoria 43,
15 South Australia 8, and the balance in surrounding areas,
16 and ACT end up with 1 per cent of that for the southern
17 system.

18
19 In around 2012, the New South Wales government
20 substantially reduced its contribution to the
21 Murray-Darling Basin Authority at the time. It felt that
22 for all the reasons explained here around funding and
23 efficiency, that it would substantially reduce that on the
24 basis that a number of reviews were then completed. Those
25 reviews have since been completed, so I might go through
26 what they were.

27
28 Firstly, there was a request for a review of the cost
29 shares between the states, an efficiency review, which has
30 since been done by Synergy and Cardno, a review of cost
31 spikes, so the Murray-Darling Basin Authority's cost
32 profile shows some quite chunky expenditure with their
33 infrastructure in the out years, so we asked for a review
34 on ways of mitigating the risk for induced price shocks and
35 we also asked for a review on institutional arrangements
36 for the best way to be able to manage any future cost
37 spikes that might hit the states as a result of changes in
38 the cost spike review.

39
40 Finally, what has happened in the last 12 months. The
41 basin officials also requested that the MDBA - in fact,
42 I think it was the Commonwealth department that ended up
43 commissioning it - do a review on the regulation approaches
44 to the MDBA's corporate plan. Each state has its own
45 economic regulators and the ACCC ultimately oversees each
46 of them in turn, but it was clear that each state was
47 potentially doing its own thing with economic regulation

1 and some of this stuff was falling through, even though all
2 the states had asked for an efficiency review over the top
3 of the MDBA's cost structures.
4

5 That review is yet to fully conclude. I think the
6 report has been submitted. I am not sure we made a
7 decision at the last one. We were going to enter into
8 discussions with the ACCC on the best way of doing that
9 because the last thing we want to do is have the
10 New South Wales regulator look at the costs and determine
11 one thing and then submit the corporate plan to a regulator
12 in another jurisdiction and end up with two different
13 numbers, so we will have to have a discussion with the ACCC
14 on the best way of getting a consistent approach across the
15 basin on that.
16

17 In terms of the way the corporate plan is built up by
18 the MDBA, New South Wales and WaterNSW have members on
19 I think it is the River Operations Committee, which is one
20 of the committees that looks at both river operations and
21 ongoing capital requirements for the infrastructure
22 operated across the basin and that corporate plan goes
23 through another level of scrutiny, then submitted to basin
24 officials, which I represent our state on, and then
25 ultimately on to the ministers for sign-off for I think it
26 is a three-year rolling period, from memory.
27

28 I think the next step for government is that, as per
29 the last determination, we are anticipating that there will
30 be a direction issued to WaterNSW at some point very soon
31 for being able to pass through those costs. That hasn't
32 been issued yet, although we're anticipating it will be
33 soon while different parts of government work through the
34 best mechanisms for doing that.
35

36 I think it is fair to say that as a result of some of
37 those reviews that have been rolling since 2012, the costs
38 in the MDBA have actually remained relatively flat.
39 I think that New South Wales share is around \$30 million in
40 total. I think four or five years ago it was \$32 million.
41 What has changed is the user shares contribution to that
42 and, as flagged, the government is yet to decide or issue a
43 direction as to what it might like to see roll out there
44 into the future.
45

46 As for the ultimate user share and broader community
47 share, I acknowledge the comments made around the changes

1 in customers - I will call them customers - or water users
2 profile within the basin. More than 30 per cent of the
3 water has been taken out of the consumptive pool and now
4 sits with other users who have very different needs to
5 other customers and I think it is fair to say that has been
6 pretty actively debated at a basin level about ongoing
7 appropriate cost shares between environmental water holders
8 and normal customers and that will have to play out in the
9 next 12 months or so.

10
11 I was going to leave it at that for general comments,
12 Peter. David knows the intimate detail of the
13 MDBA corporate plan.

14
15 THE CHAIR: Thank you very much for that, Gavin. David?

16
17 MR DREVERMAN: Thank you. In the presentations that have
18 been made and in the draft determination there is a lot of
19 confusion between the term MDBA costs are rising and MDBA
20 charges are rising. As Gavin said, the cost to
21 governments of the joint program, New South Wales's share
22 in 2006 was about \$32 million. This year it is less than
23 that and even next year it's about \$30 million, so it
24 hasn't risen.

25
26 What has changed is you're doing a comparison back to
27 2014, which Gavin has explained was a period during which
28 New South Wales had chosen not to meet its historic share
29 and effectively was receiving a subsidy from other
30 governments to make the program continue to happen at a
31 slightly lower rate, and to the extent there has been any
32 growth in expenditure in the last couple of years, we have
33 had to re-bring into the program some particular major plan
34 maintenance and asset renewal projects that were deferred
35 during that period 2012 to mid 2016. They were deferred
36 during that time to allow the program to continue without
37 the full historic share by New South Wales.

38
39 Gavin did mention one of those reviews that was done
40 was a review of cost shares. That review found that the
41 historic shares was as good an approach as any and has been
42 endorsed by all partner governments to continue into the
43 future.

44
45 Gavin also mentioned an efficiency review that was
46 done a few years ago by Synergy and with support on the
47 engineering side by Cardno. In that review, they got to

1 the end and they could find that the program was efficient,
2 but as regulators all over the country were putting in
3 efficiency dividends of the order of 1 per cent, they
4 recommended that there be a 1 per cent efficiency dividend
5 in the MDB river management program going forward and that
6 is actually included in the total charge that has been
7 levied on New South Wales share this year. When you then
8 apply another 1.25 per cent on top of that, you're actually
9 doubling the efficiency review and because the corporate
10 plan going forward has been signed off by the four
11 governments at ministerial council level, effectively, New
12 South Wales share has been agreed, so when you take a
13 1.25 per cent dividend, you're actually just doing an
14 additional transfer in your cost share, the efficiency
15 dividend has already been met. We will come back in our
16 written submission and explain that to you.

17
18 There are a couple of other elements. The high
19 security change probably reflects the climate sequence we
20 have been in for the last 20 years where you actually see
21 that high security entitlements in the Murray are taking a
22 bigger share of total water availability as the total water
23 availability has reduced.

24
25 The other thing that we have seen is that within that
26 high security share the urban supplies, through the changes
27 to the Water Act in 2008 and the introduction of the
28 concept of critical human water needs, the urban water
29 supply component of that high security water has actually
30 become more secure than the share that is available to
31 irrigators and that is not reflected at any stage in any of
32 the pricing arrangements around the country, but it was
33 pretty clear in the millennium drought that towns got water
34 when even high security irrigators weren't getting water.
35 It is something that you might want to contemplate going
36 forward, particularly in a drying world.

37
38 With the 80:20 fixed variable, our costs are basically
39 fixed. If anything, I have explained to the different
40 IPART hearings previously that in drought when water use is
41 down our costs actually go up, not down, and that's pretty
42 well understood. I think it is a step in the right
43 direction, your 80:20 tariff, but it is actually not fully
44 reflective of our costs, our costs actually do go up.

45
46 The final one I wanted to mention was you're talking
47 about, in relation to the rest of the program, a return of

1 underspent capital. The River Murray Operations Joint
2 Venture, which is the joint venture between the four
3 governments, is a not-for-profit entity and if it doesn't
4 spend the capital that was provided for this year, it will
5 spend it in due course. It does that through adjusting
6 future contributions.

7
8 If you look at the whole time I've been there,
9 17 years, the only under-expenditure in relation to that
10 that as a New South Wales share will be the
11 under-expenditures that happen this year. Every other
12 dollar of under-expenditure in that last 17 years that had
13 a New South Wales tag on it has been spent to provide a
14 program from which New South Wales is benefiting.

15
16 There was a little bit of impact through that
17 four-year period where there is some element of
18 under-expenditure that is owing to Victoria and
19 South Australia, but it doesn't affect New South Wales. It
20 has proven a little bit more challenging as to how we
21 return that, but we're working on that. I think that's
22 probably enough from me.

23
24 THE CHAIR: All right. Thank you very much for that
25 David, that's very helpful. Other comments from
26 stakeholders around the table? Stefanie?

27
28 MS SCHULTE: I will make a start and then I will hand over
29 to our members in the Murray and also the Murrumbidgee to
30 fill in the body of the detail. First of all, I would like
31 to pick out the point made by Gavin and also David.

32
33 What we care about as water licence holders is the
34 amount that we actually pay as part of our bulk water
35 charges and I do appreciate that decisions are made without
36 irrigators being at the table, but because of the rigidity
37 of the pricing determination being made every four years,
38 or in the last case every three years, we have never had
39 the transparency of being able to meet up between what is
40 being determined for the four-year pricing period versus
41 what we actually pay and so instead of just having two sets
42 of figures, every single year we have sets of figures and
43 if there was a decision made, or a decision that was made
44 in the past, of reducing New South Wales share or
45 contributions to the authority, it should still be raised
46 as a point that irrigators through that period still paid
47 the contributions that were determined by IPART. It is not

1 our shares or our costs that have actually decreased in
2 that period.

3
4 In terms of overall, we continue to be frustrated that
5 from our perspective there's very little regulatory
6 oversight of those costs that have been passed through and
7 that there's very little transparency and it was quite
8 evident even in the Aither report where there seemed to be
9 some confusion by the consultant of the MDBA costs that are
10 passed through as part of WaterNSW's charges versus those
11 that are passed through to other regulator charges through
12 the water administration, the ministerial corporation or
13 the DPI Water charges. It wasn't quite clear to us in the
14 report that the consultant understood the differences of
15 those charges that came through.

16
17 In terms of the overall MDBA pass-throughs, in terms of
18 our costs, those increases are significant. We are talking
19 about \$61 million over the course of the next
20 determination that will be recovered from our water
21 licence holders in both the Murray and the Murrumbidgee and
22 that is not to take into account the efficiency dividends.

23
24 We do commend IPART to have a look at both sharing of
25 costs between the New South Wales government and water
26 licence holders in that respect and we also commend them
27 for imposing an efficiency dividend of 1.25 per cent.

28
29 We do believe that in light of the lack of
30 transparency around those costs from the perspective of
31 water licence holders, that efficiency dividend could be
32 greater going forward, and secondly, in terms of aiding
33 that transparency from the perspective of licence holders,
34 we do strongly recommend IPART to have a review or have a
35 look at the submissions that the council will make in
36 respect to the review of WaterNSW's operating licence, as
37 we do believe IPART could impose some form of transparency
38 and disclosure requirements on WaterNSW, at least as a
39 constructing authority, to be able to give licence holders
40 some form of transparency around the actual works and
41 projects that are being conducted.

42
43 Finally, we did note with interest the underspend of
44 capital expenditure identified by IPART and do acknowledge
45 what David has said, that this was the first time that
46 there was an underspend in capex from the New South Wales
47 perspective. We have concerns that as part again of this

1 pricing determination, those costs have been paid for by
2 licence holders and, effectively, we just want to make sure
3 that the capital will be spent, that it is not going to be
4 asked for again, and if it is not spent then it is also
5 returned to licence holders in the form of an offset
6 between actual MDBA costs.

7
8 THE CHAIR: Thank you very much, Stefanie. Perin?

9
10 MS DAVEY: Thank you very much.

11
12 I hear what Mr Dreverman says, that you can't compare
13 the cost now as to what it was in 2008 or even 2014.
14 However, as Stefanie said, in 2008, when the New South
15 Wales government determined to drastically reduce their
16 contribution to the MDBA, our component remained the same
17 to such an extent that the user share component was
18 virtually 100 per cent of what was being paid for the New
19 South Wales contribution to the MDBA. Irrigators or water
20 users have never been recompensed for that skew in the
21 government user cost shares at the time.

22
23 We commend IPART for contracting Aither to review the
24 efficiencies of the MDBA. However, I do find the
25 Aither report a bit lacking in terms of a lot of the
26 comments from Aither concern the limited scope of their
27 review, so they couldn't fully have a look. While they
28 found that it appears the MDBA charges are efficient, they
29 have said that that's within the limited scope of their
30 review.

31
32 I note, too, that they have identified that the MDBA
33 planned costs are returning to historical levels. I also
34 note that when the New South Wales government reduced their
35 contributions, the MDBA also reduced some of the joint
36 programs, such as the Sustainable Rivers Audit. While
37 costs are returning to historical levels, some of those
38 programs have not been re-instigated, so there is a bit of
39 a mismatch there.

40
41 Aither did find that given the nature of the
42 River Murray operations assets and expenditure, there are a
43 few reasons as to why it shouldn't be treated like any
44 other regulated business or utility and that has been the
45 position of certainly Murray Irrigation over a number of
46 years, that the same scrutiny and transparent process
47 should be applied.

1
2 There have been a series of reviews that Mr Hanlon
3 referred to. However, there has been no public submission
4 component to those reviews. We have not had the public
5 scrutiny that is applied through something like the IPART
6 process.
7

8 The government user cost share component of the MDBA
9 is probably even more of a factor when it comes to the MDBA
10 charges than with WaterNSW. Certainly, a lot more of the
11 infrastructure that the MDBA is responsible for has that
12 cross-interest component to it. It is being used a lot
13 more for environmental purposes. Community expectations
14 with delivering for environment river management has
15 changed over the years and that has not been reflected in
16 the way the government user cost shares are applied, so
17 I would really endorse IPART having another look at how the
18 cost shares are applied.
19

20 I just want to note in the Aither report - and it is
21 in the executive summary on page (x) - they identify the
22 Murray user share of the WaterNSW contribution and that is
23 actually 15 per cent of the total MDBA planned expenditure.
24 That is just users in the one valley through one component
25 because we also have an MDBA component through our DPI
26 Water charges, so that would bring our percentage of what
27 we are contributing to the MDBA up even further.
28

29 When you view that and then look at it in the context
30 of the southern connected system in which we operate, where
31 we are in a competing marketplace, the way the MDBA charges
32 are collected from the other states is also not that
33 transparent, but our understanding is it is not all through
34 water users either. I think that that needs to be taken
35 into consideration in the context of who is paying for what
36 services. I am sure my colleagues have further to say.
37

38 THE CHAIR: Thank you very much, Perin. Louise?

39
40 MS BURGE: Yes, thank you very much.
41

42 I think one of the greatest things comes back to the
43 users capacity to pay and confidence in the process. We
44 won't have that confidence until we get transparency. It
45 is not clear where the transparency lies. We have
46 information or general overviews on what DPI and MDBA
47 charges are and what WaterNSW pass through MDBA charges are, but we

are

1 actually not getting a breakdown on the MDBA charges
2 themselves.

3
4 There are a lot of implementation costs with the basin
5 plan. The Water Act 2007 was meant to be done at no cost
6 to state governments, but we can't sit back and say that
7 that is correct because, quite simply, we don't know. We
8 don't know what Commonwealth funding was given to New South
9 Wales in relation to implementing the Water Act 2007. We
10 don't know what component of it is appropriately segregated
11 in the cost structure to ensure that there is not
12 double-dipping or information is being smudged between cost
13 structures or indeed charges. I think to build confidence
14 we certainly need that transparency.

15
16 The MDBA has about 300 staff and we are not clear
17 where those staffing responsibilities lie and one of the
18 major things that we have found right through water policy
19 is that there still seems to be this component where
20 charges are applied without the capacity of the customer to
21 have input into how to achieve projects or capital works
22 with the appropriate level of scrutiny by those who
23 actually pay the most. There needs to be in any future discussion

about
24 pricing impositions, the capacity of
25 those customers to scrutinise.

26
27 I suppose I will leave it at that, but there are a lot
28 of risks in the various factors.

29
30 THE CHAIR: Thank you, Louise. Graeme, and then Jenny.

31
32 MR PYLE: Thanks, Peter, I don't think the efficiency
33 factor is anywhere near high enough. I think it should be
34 12.5 per cent compounded and that would take the MDBA and
35 the BRC off the planet much quicker than it will take it at
36 1.25.

37
38 The greatest threat to irrigated agriculture in New
39 South Wales is the MDBA, other than droughts and floods -
40 they are the only thing that beats you. In South Australia
41 everyone pays for the MDBA, but here we are in the Murray
42 Valley paying a vast amount for a lacklustre performance by
43 the MDBA.

44
45 If we do not pay the MDBA fees, I am wondering at what
46 stage will David Harris cease sending us water? Also, what
47 amount of money is received by WaterNSW for collecting

1 these fees for the MDBA? I smell a conspiracy and I am
2 thinking collusion with monopolies here. I am frightened
3 for my irrigators. Please help me.

4
5 THE CHAIR: Thanks you very much, Graeme. David?

6
7 MR HARRIS: I could clear that up right now. We recover
8 nothing --

9
10 MR PYLE: Thank you.

11
12 MR HARRIS: -- for the billing service we provide -
13 nothing, not a cent.

14
15 MR PYLE: And will you supply us water if we do not pay
16 the MDBA?

17
18 THE CHAIR: Thank you, David. Jenny?

19
20 MR DREVERMAN: Sorry, could I reply?

21
22 THE CHAIR: Yes, David.

23
24 MR DREVERMAN: Can I clarify that when WaterNSW collects
25 money from irrigators to meet MDBA charges, the charges are
26 a matter for New South Wales and that money is passed from
27 WaterNSW to New South Wales treasury. The New South Wales
28 government has agreed to make a contribution to the MDBA.

29
30 Despite what you are saying, Graeme, it is not a
31 direct path. We do not tell them what to collect; that is
32 a matter for the New South Wales government. It is a
33 sovereign matter within New South Wales. What they collect
34 comes out of the determinations of IPART. It reflects our
35 cost, but the whole of what they pay is a matter for New
36 South Wales processes to determine.

37
38 THE CHAIR: Thank you, David. Jenny?

39
40 MS McLEOD: I am from Colleambally Irrigation, which is in
41 the Murrumbidgee Valley. I think the point David has made
42 is at the crux of this issue and that is that MDBA costs
43 are an agreement between the New South Wales government, or
44 of the New South Wales government, to contribute to MDBA
45 functions. Irrigators as water users have no line of sight
46 to the decision-making process or the services that are
47 provided.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47

The key issue for irrigators in the Murrumbidgee Valley, who are contributing about 18 per cent of the MDBA costs, which are costs incurred outside of the Murrumbidgee Valley, is the transparency for the decision-making around the decision that they pay 18 per cent and the Murray Valley pays the balance. That is our key issue in terms of the costs.

I agree with the comments - particularly the comments Perin has made - about the MDBA costs. When you are looking at moving on - the under and overs mechanism and recovering the outstanding amounts - I think you also need to look backwards to the former determination where irrigators paid 100 per cent of the costs, when you consider that issue.

My two other points are that it would appear that with the state constructing authority costs that the MDBA pays for, there is actually little scrutiny of those costs and whether there are opportunities within the state constructing authorities in Victoria, South Australia and New South Wales to actually effectively - to use simple terms - load up costs that are charged through the MDBA versus other costs that might have a more rigorous process around them.

In relation to the high security irrigators and the premium or the impact on those high security irrigators, I would argue that if IPART is concerned about that, they should not look to a solution that general security pay more. They should look at price caps as a mechanism to alleviate that rather than shift it to general security irrigators. Thank you.

THE CHAIRMAN: Thank you very much, Jenny. Are there any other comments around the table before I open to the floor?

Questions or comments from the floor? Yes, Anthony.

MR COUROUPIS: Thank you. As you have heard from various speakers beforehand this is a story of transparency, scrutiny and rigour. I think, to a person, everyone says that is absolutely missing from the New South Wales irrigators' perspective, being those that are responsible for paying these charges.

In terms of your questions with the efficiency factor,

1 we are not sure because we do not know what we are paying
2 for and that is the expression of this frustration.

3
4 The impact of adopting an 80:20 tariff is significant,
5 particularly on Western Murray, arising again from a range
6 of changes. Also building on Jenny's point about the
7 constructing authority arrangements, David made very clear
8 that WaterNSW makes no gain from collecting the revenue and
9 passing it on to the MDBA. But I regard WaterNSW as so
10 conflicted in that constructing authority arrangement,
11 where it is the beneficiary of the payments from the MDBA
12 to WaterNSW for those construction activities, that I would
13 perhaps regard it as unable to comment, again because of
14 the conflict of interest that arises from that source of
15 income, and again around which there is next to no
16 scrutiny.

17
18 The impact of the proposed change on Western Murray's
19 bill is that the MDBA costs would increase from twice
20 WaterNSW's costs to almost triple MDBA costs year on year,
21 this year versus next year. We regard the need to consider
22 tools like price caps or other things like that as
23 essential as our customers recover from the drought and
24 look to continue to invest in irrigated horticulture.

25
26 THE CHAIR: Thank you very much, Anthony. Are there
27 any other questions or comments from the floor?

28
29 Are there any wrap-up comments? Gavin or David?

30
31 MR HANLON: As a way of general comment, earlier I made
32 the comment about economic regulation of the MDBA and that
33 there are three or four states as joint venture members
34 there. Each of them in turn, except for the ACT, has their
35 own economic regulator. We are currently thinking through
36 the process of what would make sense here so we do not have
37 regulators regulating more regulators.

38
39 As I mentioned, we are thinking the best way of doing
40 that is to ask the ACCC to provide some guidance to the
41 states on how to deal with MDBA inputs into their corporate plan.

Coming with that

42 would be the transparency and rigour that I think people
43 are asking for here, but that discussion still has a way to
44 go.

45
46 THE CHAIR: Thank you Gavin. David?

47

1 MR DREVERMAN: I have been in the program 17 years and
2 I have heard this accusation of lack of transparency. The
3 New South Wales government has available to it, all of our
4 cost information. It has a complete set of every budget
5 over that period - all 65 pages with every single project
6 set out in that. We are very happy to provide whatever
7 support to meet the transparency needs that you are looking
8 for. Through Gavin and David, all you have to do is
9 say, "This is what we need", and we will provide it for
10 you.

11
12 People are talking about Aither and Aither not being
13 able to do things. We provided Aither with the full
14 support for the budget that they had to do their review.
15 They spent a very, very small fraction of the time that
16 Synergy and Cardno spent with us when they did a complete and
17 comprehensive review. So the fact they put that comment is
18 more a reflection not of our costs and not of our
19 efficiency but of the budget that they had to do the task,
20 so I am a little bit frustrated.

21
22 If I can share, in terms of customer oversight, what
23 we do, there is a Murray customer service committee.
24 I have attended it three times this 17 years. I have gone
25 every time I have been invited. I have been prepared to
26 stay all day if necessary to answer the questions, but they
27 have a whole lot more pressing issues and I normally stay
28 for an hour or an hour and a half, maybe two hours, for
29 discussion.

30
31 Although you all come here and say you want
32 transparency, you know where we are - we never knock back
33 an invitation when we go to those meetings and we turn up
34 as requested - if you want to have a further detailed
35 discussion.

36
37 When we do turn up, one of the interesting
38 observations I would make is that WaterNSW will turn up.
39 They will talk about the part of our program that they are
40 delivering on behalf of four governments, but they do not
41 actually then address the other parts of our program that
42 are being delivered by the other two governments and they
43 probably do not even address the parts of government that
44 are being delivered by DPI Water. If you are really fair
45 dinkum about improving the transparency, then you need to
46 look at the engagement process. But we are very, very
47 happy to participate in that improvement.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47

THE CHAIR: Thank you, David. Louise?

MS BURGE: Thank you. Could I highlight, as a member of the Murray Valley customer service committee, that we are unable to ask detailed questions about the broader MDBA costs because they are deemed to be outside WaterNSW's core business. They will only deal with questions in relation to WaterNSW's operational costs. That has been made very, very clear.

Coming back to the point of what customers need, we need some transparency about the different components of the MDBA structure right across the system. That is important because then we can determine what level of costing is actually for the river operational matters as opposed to other core business of the MDBA of which irrigators are not meant to be liable for. That is what we are seeking. We seem to be going round and round and round in this circle where nobody can provide us with an answer. I believe, on behalf of the irrigators in our valley, that we need those answers. If we are being required as a user pays, it should be our right to get that information.

THE CHAIR: Thanks, Louise. Perin, and then David from WaterNSW.

MS DAVEY: Thank you.

David, with all due respect, I hear what you say. Like you, I have heard it before, that the MDBA makes this information available to the New South Wales government. This is by no means a sort of direct assault on any one agency. It is clearly a failing, however, of the process that irrigators, year after year, keep coming back with the same complaint that they have no line of sight on how these costs are determined, how they are then broken up and how they are applied to user charges. That is the key thing.

I do agree entirely with Louise's statement that one of the concerns, particularly in the modern era of the MDBA, as opposed to the Murray-Darling Basin Commission, is that it reports in the federal budget sphere as one entity across all of its tasks - the River Murray operations, implementing the Basin Plan and so forth. As water users, we cannot see the breakdown of what is being paid for and how. So it is not any singular agency; it is a failure of

1 the process.

2
3 THE CHAIR: Thank you, Perin. David Harris?

4
5 MR HARRIS: Thanks, Peter. I want to make a couple of
6 points.

7
8 First in relation to Anthony Couroupis's comments
9 about our costs, it is those costs as constructing
10 authority that were, in fact, scrutinised by IPART in its
11 review for prudence and efficiency. As Louise has
12 indicated, at our CSCs we provide information on our
13 business's costs, which, relevantly, are the constructing
14 authority costs for New South Wales.

15
16 Obviously the New South Wales share of MDBA costs
17 includes other costs that are nothing to do with WaterNSW
18 and we cannot provide those details because we do not have
19 them. Secondly, Gavin referred to a request of the ACCC.
20 Stefanie, supported by others, referred to regulatory
21 oversight of these costs. I simply point out to people
22 that we made a recommendation in that regard in our pricing
23 proposal - we commend that; I have spoken about that at
24 previous forums - but I would strongly urge that we not set
25 up another layer of pricing regulation in relation to this.
26 It would be a matter of very minor incremental cost for
27 each of the constructing authorities. In fact, we have
28 just done it; we have just gone through a prudence and
29 efficiency review for our element of the joint venture
30 costs at the state level through IPART, Goulburn-Murray
31 Water and SA Water could do exactly the same thing at a
32 very marginal cost. You bring another layer in on top of
33 that and you will have to pay for it.

34
35 There is a third issue I want to raise. I appreciate
36 that for our customers the main issue obviously is the
37 amount that they are paying here, so I appreciate that the
38 issue I am about to raise is a second-order issue against
39 the primary issue that our customers have raised, but that
40 second order issue is this: we previously have been subject
41 to a direction from the New South Wales government to pay a
42 fixed amount. That has previously been dealt with as a
43 mere pass-through under our prior pricing determinations.

44
45 It was decided that, in fact, in this pricing review,
46 IPART would do a prudence and efficiency review of the New
47 South Wales government's share of MDBA costs that we pass

1 through to our customers. That was done and, amongst other
2 things, IPART recommended an 80:20 split in relation to
3 those charges and the abolition of UOM.
4

5 As Gavin has indicated today, we are expecting that,
6 in fact, the New South Wales government will now issue a
7 direction to WaterNSW, in exactly the same way as it has
8 done previously. Given the process that we have gone
9 through with IPART in looking at the prudence and
10 efficiency of these costs, I find it a little bit strange
11 that the New South Wales government would then lob in a
12 direction.
13

14 From our perspective, the issue that that creates is a
15 gap between a fixed amount required under this imminent
16 direction from the New South Wales government versus the
17 split fixed variable tariff charge that IPART have
18 recommended. We simply point out that IPART's issues paper
19 states categorically that IPART itself must allow WaterNSW
20 to recover an amount equal to the cost that it has to pass
21 through from the New South Wales government. We highlight
22 that to IPART because we see ourselves getting caught
23 between these two approaches and having to make up that gap
24 out of charges that other customers outside of Murray and
25 Murrumbidgee pay us.
26

27 We think that is not what should be done. We have
28 gone through this whole exercise for a reason, but I just
29 make that point that we must be able to recover whatever
30 charge we are required to pass through to the New South
31 Wales government.
32

33 THE CHAIR: Thank you, David. Are there any comments?
34 Gavin?
35

36 MR HANLON: Just to comment further to David's point on
37 the direction, it is anticipated the government will issue
38 a direction of some sort. The final details of that are
39 for discussion with another government that is a much
40 bigger one than ours and that will happen over the next few
41 weeks.
42

43 THE CHAIR: Thank you, Gavin. Anybody else? Louise? .
44

45 MS BURGE: Thank you.
46

47 After this determination review, I would hope that

1 we could actually get to a point where that transparency
2 that we have been requesting and, indeed, the regulatory
3 oversight on the MDBA charges will be similar to other
4 charging regimes that are subject to regulation. What
5 approach or what direction does this discussion need to
6 go in to achieve that objective? I would hate to be in
7 this situation in the next determination where nothing has
8 changed. Is there something that we, as customers, can go
9 towards to get the objectives completed that we need?

10
11 THE CHAIR: David, why don't you make a comment and
12 then I will make a comment.

13
14 MR HARRIS: Okay, thanks. What we have all just been
15 saying is that the New South Wales government contribution
16 to the Murray-Darling joint venture is an amount of money
17 that comprises in part, costs that WaterNSW incurs, and in
18 fact DPI, as well as constructing authorities, exactly the
19 same as Goulburn-Murray Water and SA Water. That New South
20 Wales government contribution, though, covers other costs
21 as well that are not related to the asset services, if I
22 can call them that, that we provide to the joint venture.

23
24 What has just occurred is that IPART has actually
25 conducted - and this is exactly, Louise, what you and
26 others have asked for - a prudency and efficiency review of
27 our costs, as constructing authority, being a portion of
28 those MDBA charges.

29
30 What IPART cannot do through the WaterNSW pricing
31 determination is have a view of or review other components
32 of the New South Wales government contribution to the joint
33 venture. They cannot do that. They are not part of our
34 cost base. They are not part of the costs that we can show
35 Aither and take Aither through, and so on. This is the whole
36 problem we have in that our costs are only a portion of
37 that total joint venture payment and this pricing
38 determination, therefore, is not the vehicle for the sort
39 of transparency across the entire joint venture - the New
40 South Wales government joint venture contribution.

41
42 THE CHAIR: Thank you, David. Gavin, do you want to
43 say something now?

44
45 MR HANLON: No, thank you.

46
47 THE CHAIR: To comment on the questions that you have

1 raised, Louise, and that others have raised, based on my
2 experience, long before IPART when I worked in government,
3 this is actually a New South Wales government issue.
4

5 The Murray-Darling Basin Authority is a joint venture
6 of four governments, if you include the ACT. There is a
7 decision as to what each state should contribute - X. Then
8 the question is how does the New South Wales government
9 propose to pay X? Where will it get the money from? What
10 has happened is that they have said, "Well, irrigators, for
11 example, that receive services from WaterNSW and from DPI
12 Water should make a contribution", and the last time, the
13 New South Wales government issued a direction which said
14 that the irrigators should make a contribution of a
15 proportion of X, which the ACCC passed through as a
16 direction.
17

18 This time, we did not have a direction before we
19 started this pricing process, so we took a look at the
20 prudence of the costs that were being imposed through MDBA
21 by the New South Wales government potentially on the
22 regulators and we formed a draft view. That is what we are
23 discussing, and the draft view is on the slide.
24

25 The issue then is if the New South Wales government
26 issues a direction sometime in the next few weeks, then
27 that will be taken on board. If not, the tribunal will
28 have to make a final decision on what should be passed
29 through. That is where we are at.
30

31 In terms of going forward, we can take on board the
32 comments that have been made today. You are quite right
33 that they have been made in the past, but I think today's
34 discussion has actually opened up a few other areas. The
35 contributions in particular of David and Gavin have been
36 most helpful, at least from an IPART perspective, and,
37 I would argue, from the perspective of other stakeholders.
38

39 Maybe going forward what needs to be done is that the
40 government - I should imagine this would be very much in
41 Gavin's bailiwick - would need to look at the total cost,
42 look at how that is divvied up amongst the different
43 stakeholders, including what should be passed through, and
44 then make it transparent and clear why certain amounts are
45 being passed through to whom and whether those costs are
46 prudent and efficient, as we got Aither to do a relatively
47 high-level review because we didn't have the time to go

1 through and do a bottom-up review.

2
3 If previous consultants like Synergy and Cardno have
4 done that, I am not sure whether that information was made
5 available to Aither, and whether that type of information
6 or that sort of updated information was available, whereby
7 people would feel more comfortable that the expenditure
8 that they are being asked to pay by the MDBA is indeed
9 efficient. Thank you.

10
11 Is there anything else? We are now 10 minutes after
12 the planned lunch break. Why don't we break for lunch now.
13 We were planning to come back at 12.45. Maybe we should
14 still try to come back by 12.45 for session 3. Thank you
15 very much.

16
17 LUNCHEON ADJOURNMENT

18
19 THE CHAIR: Welcome back, everybody. Just in case there
20 is somebody who was not here this morning, could I just
21 remind you that today's hearing is being webcast and
22 recorded by our transcribers.

23
24 SESSION 3: Draft decisions on price structures and
25 managing volatility

26
27 THE CHAIR: I now call on Chris Ihm from the IPART
28 secretariat to introduce discussion on price structures and
29 managing volatility. That is session 3. Thank you.

30
31 MR IHM: Thank you, Peter.

32
33 Our draft decision is to discontinue the unders and
34 overs mechanism, the UOM. This mechanism was introduced by
35 the ACCC in its 2014 decision to address WaterNSW's revenue
36 volatility risk. The UOM operated such that variations in
37 actual versus expected sales would accumulate in an
38 account and then the holding costs on that account balance
39 would be reflected in prices, not the actual balance
40 itself.

41
42 The holding cost adjustment only varies prices by a
43 small amount, hence, we consider that the UOM does not
44 materially ameliorate volatility risk. The total UOM
45 balance as at 1 July 2016 is \$19.5 million and that
46 represents a shortfall to WaterNSW. Prior to making final
47 decisions, we would update this balance for actual sales in

1 this current financial year.

2
3 Given that our draft decision is to discontinue the
4 UOM, there lies an issue with the existing balances. In
5 our draft decision is that customers would return these
6 balances to WaterNSW via an uplift to entitlement charges
7 and this uplift would be applied to both general security
8 and high security entitlement charges in accordance with
9 how much they contributed to the existing balance.

10
11 To address revenue volatility, WaterNSW propose a risk
12 transfer product of about \$3.6 million per year to be
13 included in its prices. It argued that its current tariff
14 structure exposes it to an unreasonable amount of
15 volatility risk and so this risk transfer product would
16 mean that it would swap two-thirds of actual usage revenue
17 with two-thirds of expected usage revenue with a third
18 party provider, hence, replicating an 80:20 fixed to
19 variable tariff structure.

20
21 We agree with WaterNSW that its existing tariff
22 structures do expose it to revenue volatility and hence,
23 some financial risk. However, our calculations indicate
24 that self-insurance may potentially be a more
25 cost-effective option than purchasing an RTP.

26
27 Hence, we are introducing a volatility allowance which
28 is a premium that will be included in prices to reflect
29 WaterNSW's exposure to undue revenue volatility risk and
30 this premium would be applied to all values that are at
31 cost recovery and have a fixed proportion that is less than
32 80 per cent.

33
34 The amount that we have included in prices is
35 \$0.765 million per year and this is applied to general
36 security and high security to the extent that they do
37 contribute to revenue volatility. In most valleys the
38 source is general security, but in some valleys, like the
39 Lachlan, there is some from high security and this was
40 based on examining the percentage allocations over the past
41 20 years to both high security and general security
42 entitlements.

43
44 Turning to our draft decision on price structures, we
45 are maintaining tariff structures for the valleys, except
46 for Lowbidgee and the Fish River water supply scheme. For
47 Lowbidgee we have reduced the 100 per cent fixed charge

1 that is currently in place to an 80:20 fixed and variable
2 split. We consider that 80:20 would be a reasonable
3 balance between matching WaterNSW's cost structure and
4 distributing risk between WaterNSW and its customers.
5

6 For the Fish River water supply scheme we have
7 increased the current fixed proportion that's 55 per cent
8 to an 80:20 fixed to variable tariff structure. This
9 restructure was done as part of a package deal in
10 conjunction with addressing the one-off structural change
11 in demand due to the closure of EnergyAustralia's
12 Wallerawang power station where we have set the UOM balance
13 attributable to its closure to be zero.
14

15 The 80:20 fixed to variable structure would mean that
16 going forward a greater reliance is placed on fixed charges
17 and means that EnergyAustralia contributes an appropriate
18 share of costs incurred in providing infrastructure related
19 to its contractual arrangement with WaterNSW.
20

21 A key component in setting prices once a tariff
22 structure has been decided are the high security premiums.
23 This determines how much more high security entitlement
24 holders pay compared with general security entitlement
25 holders and this is due to the greater security and
26 reliability of water that high security customers enjoy.
27

28 We have maintained the existing approach but have
29 updated the inputs. The security factors are calculated
30 using high security entitlement and general security
31 entitlement information, along with long-term extraction
32 limits in each valley's water sharing plan, to signify the
33 relativity security between high security and general
34 security entitlements.
35

36 These factors haven't been updated since the 2006
37 determination and also back in 2006 for certain valleys
38 their water sharing plans were not yet in place and so
39 estimates were made.
40

41 We have also updated the reliability ratio to reflect
42 the latest 20-year period. Something to note is that
43 changes to these high security premiums don't mean a
44 change in the overall revenue that WaterNSW receives, but
45 rather, redistribution of the revenue received between high
46 security and general security entitlement charges.
47

1 As a result of the update, most valleys would
2 experience a modest reduction in the high security premium.
3 The reduction would be larger for the Gwydir, but
4 particularly so for the Hunter. With the Hunter, back in
5 the 2006 determination, rather than using the information
6 available in its water sharing plan regarding high
7 security, general security and long-term extraction limits,
8 given that there was a conversion factor of three specified
9 under its plan, that number was directly used to denote the
10 relative security between high security and general
11 security entitlements.
12

13 However, subsequently, this number has been removed
14 from this plan and no longer holds, therefore, we have
15 re-calculated its security factor using the information in
16 this pilot water sharing plan, consistent with how the
17 security factor is calculated for all the other valleys.
18

19 In contrast, the high security premium in the
20 Murray Valley would increase. Information in its current
21 water sharing plan indicates that a lower long-term
22 extraction limit is available compared with the information
23 that was used in the 2006 determination. Hence, if there's
24 a lower long-term extraction limit and high security
25 customers are given priority water allocations, then they
26 enjoy greater security of supply.
27

28 That is the impact on high security and general
29 security entitlement charges over the four years. This
30 excludes the impact of the MDBA charges. We are looking at
31 about a 5 per cent nominal increase over four years for
32 high security, including inflation.
33

34 We have some questions for discussion:
35

36 What are your views on discontinuing the UOM and
37 recovering the outstanding balance directly from
38 entitlement charges?

39 Is it reasonable for WaterNSW to face 20 per cent
40 business risk?

41 What are your views on the introduction of the
42 volatility allowance for WaterNSW to engage in
43 "self-insurance"?

44 Are there other ways WaterNSW can manage its revenue
45 volatility risk efficiently?

46 Are the changes in tariff structures for
47 Lowbidgee Valley and the Fish River water supply scheme

1 reasonable?
2 What are your views on updating the parameters in the
3 high security premium?
4

5 THE CHAIR: Thank you very much, Chris.
6

7 Comments or questions at the table? Stefanie?
8

9 MS SCHULTE: We would like to comment on the first three
10 questions, in particular, the proposal by IPART to remove
11 the unders and overs mechanism. New South Wales is quite
12 concerned that IPART's draft determination suggests the
13 phasing out of the unders and overs mechanism and the
14 repayment of the balance, including interest, over the
15 course of the next determination, the reason being that
16 such a change in approach is, in our view, quite contrary
17 to what the ACCC's intent of that process was in the
18 2014 determination which was designed to enable the
19 recovery of WaterNSW's or back then State Water's notional
20 revenue allowance over the long term and to phase out their
21 unders and overs mechanism and recovery of the remaining
22 unders and overs balance over the next determination will
23 significantly distort prices and lead to less transparency
24 for WaterNSW's customers.
25

26 We have a preference to continue the unders and overs
27 mechanism, instead of a volatility allowance, for the pure
28 reason that at least the unders and overs mechanism throws
29 up actual consumption versus forecast rather than
30 artificially inflating prices in the first instance.
31

32 Therefore, coming to the volatility allowance, we are
33 quite puzzled that we're going back to an approach that we
34 had in 2010. As I said, not only do we feel that
35 irrespective of what actual consumption figures will be
36 over the next determination, we provide a very marginal
37 sort of risk protection mechanism for WaterNSW through the
38 VA and, at the same time, the current way of how the rate
39 of return is being calculated, we have a feeling that the
40 volatility allowance kind of doubles up on what the risk
41 premium in the calculation of the weighted average cost of
42 capital really should be and hence, we sort of questioned
43 why we would have a volatility allowance and a risk premium
44 for WaterNSW.
45

46 The final one in terms of the insurance overall, we
47 wanted to reiterate that even under very severe drought

1 conditions, a significant proportion of WaterNSW's revenue
2 is actually guaranteed just the way that we have the
3 current structure and the way that IPART has proposed to
4 continue the cost-sharing framework. Even under the
5 current figures and assuming that the current government
6 and unit share is continued, 33 per cent or \$141 million
7 would be guaranteed through the proposed government user
8 share and then of the remaining 67 per cent, 40 per cent of
9 that is recovered through the entitlement fixed charges,
10 which would then constitute another 20 per cent of
11 WaterNSW's notional revenue requirement.
12

13 That leaves about 40 per cent of WaterNSW's total
14 revenue at risk, in our view, but even during the worst
15 year of the drought, when there were consumption figures as
16 low as 30 per cent, that would then still, through the
17 variable charge component, add another 12 per cent. So we
18 are talking over 70 per cent of WaterNSW's revenue that is
19 actually recovered. Therefore, to have not only a rate of
20 return that includes a risk premium, the phasing out of the
21 overs and unders mechanism and the volatility allowance is
22 coming to that third question. It is a significant amount
23 of protection that is being allowed to WaterNSW that is not
24 in any way, shape or form accessible to any of its
25 customers.
26

27 Just to reiterate, we would prefer the continuation of
28 the overs and unders mechanism, because it is much more
29 transparent, and not the volatility allowance and
30 definitely not the repayment of the balance of the UOM over
31 the course of the next determination.
32

33 THE CHAIR: Thank you, Stefanie. Other irrigators? Zara?
34

35 MS LOWIEN: Thank you very much. Obviously, I will be
36 reiterating Stefanie's comments there, but I'll talk
37 particularly about some of the analysis we've done as well.
38 The question, again, we were quite obviously vocal through
39 the previous hearing and also the issues paper about
40 WaterNSW's actual volatility in terms of their business and
41 so what we have seen as part of this draft determination is
42 actually some actual expenditure over the last determination and
43 we've noted some significant savings in operational
44 expenditure.
45

46 For example, in the last determination we had
47 \$21.7 million not actually spent by WaterNSW. We have a

1 current UOM balance, by the presentation we have had here,
2 of 19. When you add it up in the report, it is actually
3 14.9 and that is what you are requesting users to pay back
4 in the next period.

5
6 14.9 hasn't been recovered from customers over the
7 determination, but they have saved 21.7, so we've actually
8 paid more than what we've received in terms of actual
9 expenditure. For us there's a real issue with the way
10 IPART has suddenly changed the UOM, as well as the
11 requirement to pay that back.

12
13 It is the one significant driver, together with the
14 high security premium, of prices in our valley and is
15 unacceptable. We don't see that the balance needs to be
16 recovered based on actual costs and if it does, if a
17 volatility management structure needs to be in place, we
18 would prefer that, based on the analysis that the ACCC
19 provided us some time ago which said that it does provide
20 chances over the long term, and I think what we're missing
21 here is a very short snapshot of price volatility which
22 we'll need to consider over the long term.

23
24 Some other points for us on this section, unless
25 people want to talk about UOM? No? There is the
26 consideration around the payback of that. As I said
27 before, we don't believe it needs to be done, we would
28 prefer the UOM to be in place, but if it does have to be
29 paid back, I question the split between high security and
30 general security. It is based on water allocations and not
31 actual water usage and I think that needs to be reflected
32 in the pay back opportunity.

33
34 The major component of prices for us is this high
35 security premium and the update. We did ask for an update
36 of that premium and used the current figures. The concern
37 I've got is linked to forecasting and the basis of the
38 20-year rolling average being used rather than the IQQM
39 outputs. I do note that in some cases you're using the
40 water sharing plan factors, which is actually an IQQM
41 output, but in our case you use a 20-year rolling average.
42 We believe it needs to be consistent and, as we have
43 provided in the past, a preference for IQQM as a long-term
44 representation of access and usage in our valley is much
45 more applicable. Thank you.

46
47 THE CHAIR: Thank you, Zara. I might ask Jenny, would you

1 like to go now?

2

3 MS McLEOD: Yes. We don't have a lot of comments on these
4 issues. I agree with Zara's point about the difference
5 between allowed expenditure versus actual expenditure and
6 the validity of the argument for recovery of that cost.

7

8 I have a question in relation to the proposed annual
9 adjustment of pricing within valleys that's in your
10 proposed structure for MDBA valleys, as to how that
11 actually links with the volatility because the annual
12 adjustment is to take into account variability in water
13 sales, so we need to be sure there's no double-dipping in
14 that respect.

15

16 In terms of the long-term yield on different
17 entitlements, it is important that we use a long series
18 path and I think it's also important that we don't seek
19 to manipulate and change that. We have the MDBA looking
20 to change the long-term cap factors through the basin
21 plan decision making process and we don't support that
22 and I think IPART need to give consideration to rather
23 than looking at the short term for the high security
24 premium, they look over the longer term, noting that it
25 is more of an issue in the Murray Valley than in the
26 Murrumbidgee Valley.

27

28 Those are all of the comments I have on these points,
29 thank you.

30

31 THE CHAIR: Thank you, Jenny. Ildu, do you have any
32 comments?

33

34 MR MONTICONE: Thank you.

35

36 In the Peel we don't have unders and overs, so it's a
37 pretty simple response to that part of it, and if IPART
38 approved the 80:20 proposed cost-sharing ratio in the Peel
39 then volatility and the risk transfer approach, and all of
40 that, is out of the window anyway. Thank you.

41

42 THE CHAIR: Thank you, Ildu. Mary?

43

44 MS EWING: Thank you.

45

46 Our views are similar to what Zara and my colleagues
47 have said in terms of the unders and overs mechanism. We

1 don't believe that there has been much opportunity to
2 really be tested yet over a longer period of usage data.
3 We felt that it was actually a more responsive mechanism to
4 the volatility than a fixed volatility allowance.
5

6 The proposed volatility allowance is charged to a
7 valley regardless of the actual volatility in income that
8 occurs during that pricing period. It reflects a
9 volatility in the previous period, so you are potentially
10 having a situation where you're over-recovering from a
11 valley that is not experiencing much volatility in that
12 pricing period.
13

14 In terms of whether it is reasonable for WaterNSW to
15 face 20 per cent business risk, we feel that it is not
16 unreasonable. Stefanie highlighted the proportion of
17 WaterNSW's revenue that actually is at risk and a fair bit
18 of the revenue that is at risk is actually the share that
19 represents the return on equity, so it is about the
20 shareholders' return rather than the actual funding costs
21 for the capital expenditure, rather than depreciation,
22 rather than tax, rather than operating expenditure, and for
23 a monopoly business we don't actually believe it is
24 reasonable that they should receive a totally risk free
25 revenue. I think I've covered that, thank you.
26

27 THE CHAIR: Thanks, Mary. Perin?
28

29 MS DAVEY: Thank you, and I concur with what my colleagues
30 have said. Murray Irrigation supported the continuation of
31 the unders and overs mechanism, mainly because it is
32 reflective of what actually happens from year to year,
33 whereas the volatility allowance is a constant and it
34 doesn't reflect that in some years WaterNSW will
35 over-recover, whereas in other years it will under-recover.
36 I agree with my colleagues.
37

38 However, I do thank IPART for considering the issue
39 and not going with WaterNSW's original application to have
40 both a volatility risk transfer product and the unders and
41 overs mechanism, and I also congratulate IPART on viewing a
42 self-insurance model as a cheaper alternative to the risk
43 transfer product.
44

45 The only other issue that I would like to raise in
46 this session is the issue of irrigation corporation
47 discounts because I am not sure where it fits in the

1 scheduling. It is an issue that I would like to raise.
2 Firstly, I thank IPART for not cutting the rebates by
3 50 per cent, as was requested by WaterNSW. I believe the
4 proposal to look at actual sites rather than the number of
5 customers is the right way to go.
6

7 However, I do note that the proposed reductions from
8 IPART are greater than our actual reductions in site
9 numbers. Since the 2014 determination, our actual delivery
10 site numbers have only been reduced by 8 per cent, as
11 opposed to I think it is 19 per cent proposed reduction in
12 the rebate. In saying that, some of our sites we've
13 changed, we've got new technology coming in, our costs are
14 actually greater and we have a higher proportion of extra
15 large outlets now which have greater costs. That is not
16 reflective.
17

18 Also, the other way of looking at it is some people
19 have said to look at entitlements, but our entitlement
20 numbers of what is on our bulk water licence for general
21 security has not changed since 2014, even though there is a
22 greater proportion held on our licence held by government
23 departments or government agencies. However, we still have
24 to deliver those, so it hasn't changed our delivery at all.
25

26 I would like to highlight those areas and ask IPART to
27 have another look and consider whether there is room to
28 increase those rebates given those facts and I will be
29 making a written submission as to that.
30

31 THE CHAIR: Thank you very much, Perin. We will take all
32 that on board, thank you. Shane?
33

34 MR GEE: Hunter Valley water users sort of take those
35 same stances as with NSW Irrigators, so yes, we would be
36 guided by them on those matters. Thanks.
37

38 THE CHAIR: Thank you, Shane. Louise?
39

40 MS BURGE: One of the issues that continually comes up is
41 we are talking about government risk, but I think, clearly,
42 the people at the most risk are the actual customers. The
43 customers are facing numerous risks in water availability,
44 the volumes of water left in the district, and particularly
45 smaller schemes and indeed larger schemes, but I will speak
46 about smaller schemes, is the capacity for people to pay in
47 those smaller schemes, as a lot of water reform - and

1 I will use that in inverted commas - decisions are being
2 applied and implemented and the capacity of these people
3 within their schemes to keep paying higher and higher
4 charges with less and less people and less volumes in the
5 schemes is reaching breaking point.

6
7 I acknowledge and support Stefanie's comments, and
8 Perin's as well, but with the self-insurance, I think that
9 is a product that WaterNSW should consider, but as long as
10 the risk or the costs associated with that product, if it
11 is just passed through in a different format then how do
12 we, again, make sure that these products and charges are
13 equitable.

14
15 I suppose, at that, point I probably will not make
16 much more comment, but in the Murray Valley general
17 security is subject to increasing volatility in terms of
18 security and reliability on the resource and yet, we are
19 being asked to pay for other components that don't share
20 those risks. Thank you.

21
22 THE CHAIR: Thank you, Louise. Graeme?

23
24 MR PYLE: Thank you, Peter. I think WaterNSW facing a
25 20 per cent business risk certainly gives clarity to its
26 business. I know it does to mine. There is nothing
27 greater than the fear of failure, and risk does that, or it
28 introduces that into the process.

29
30 Now, with the self-insurance thing, I am unclear here.
31 The money is stacked in a self-insurance scheme for later
32 use and I am wondering how you do that safely and then
33 there is its cost over borrowing the money. Now, WaterNSW
34 should be able to borrow money at much lower interest rates
35 than the average punter, so I do not know where you put
36 your money to create extra wealth to cover the charge and
37 the risks. I need clarity there. I raised that at
38 Coleambally as well. Thank you.

39
40 THE CHAIR: Thanks, Graeme.

41
42 MS McLEOD: Mr Chairman?

43
44 THE CHAIR: Yes, Jenny?

45
46 MS McLEOD: I would like to thank Perin for raising the
47 question of the large customer discount.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47

CICL thanks IPART for adjusting the proposed rebate based on the customer site information provided by us. However, we still find that the methodology that you are using to establish the large customer discount is quite unclear.

If you look at the irrigation businesses - Murrumbidgee Irrigation's business and Coleambally Irrigation's business - they have not really changed very much since the last determination, but their large customer discount has decreased by a greater proportion than the Murray large customer discount.

I also note that the one area where WaterNSW's costs exceed the ACCC allowed cost is in metering and compliance. From a logic point of view, we are really questioning the scale of the reduction and the evidence base behind that, if you are using metered sites and avoided costs as the basis for reduction. Likewise, we will be making a submission on that to you.

THE CHAIR: Thanks, Jenny. Scott, are you able to clarify on the discounts?

MR CHAPMAN: I would probably have to go back and have a look in your submission at the numbers on that, but we will take your submission into account on the issue about the numbers of sites and we will reconsider that before we issue our final report.

THE CHAIR: WaterNSW, David?

MR HARRIS: Thanks, Peter. I will comment on the UOM, the RTP and the irrigation corporation discounts.

Firstly, on the UOM, WaterNSW supported customer preference to maintain the UOM in our pricing proposal. We also showed, however, that the UOM does not address our business's volatility risk. IPART's draft determination was not to support continuation of the UOM. If that is to be the case, then WaterNSW supports the balance being returned to WaterNSW as that is part of our revenue requirement.

We see no rationale, I might add, for treating EnergyAustralia differently to other customers. In our

1 view, EnergyAustralia should have to pay the UOM balance
2 attributable to them.

3
4 In relation to the risk transfer product or RTP, again
5 WaterNSW supports customer choice on tariff structure, but
6 the consequence of high variable tariffs is that you get
7 revenue volatility for WaterNSW. We showed throughout the
8 process that the UOM did not address that issue at all.

9
10 WaterNSW welcomes IPART's recognition that we should
11 receive our revenue in relative alignment to our largely
12 fixed cost base and to support, to replicate an 80:20 price
13 structure. We received a competitive market quote of
14 \$1.3 million for an insurance product to manage this
15 revenue volatility. That is down from the original quote
16 in the draft prices of \$3.6 million, or a difference of
17 \$2.3 million. However IPART is proposing \$0.765 million
18 for the purposes of self-insuring our own volatility
19 revenue. We do not accept that the \$0.8 million per annum
20 allowance for volatility self-insurance to replicate an
21 80:20 from the current price structures reflects the
22 efficient costs of providing customer choice on tariff
23 structure. This amount is not sufficient either to
24 self-insure - if indeed we can self-insure, which
25 I question - or to purchase the insurance product, and we
26 believe that IPART should provide us with the \$1.3 million.

27
28 In addition to that, we actually think that
29 procurement of this volatility insurance is both an
30 efficient and innovative solution to providing customer
31 choice of tariff structure while at the same time providing
32 WaterNSW with the revenue structure more appropriate to our
33 cost structure. The insurance product will be a relatively
34 new development for the Australian water industry.

35
36 Lastly, Mr Chairman, in relation to irrigation
37 corporation discounts, due to the building block model, any
38 discount provided to irrigation corporations is added to
39 the bills of other customers who are not irrigation
40 corporations. Accordingly, we believe strongly that it is
41 imperative that the correct discount is applied to
42 irrigation corporations so that other customers are not
43 subsidising irrigation corporations.

44
45 We set out in section 16.1.2 of our pricing proposal
46 our new risk-based approach to metering reading. The
47 restructure in the metering reading program was noted to

1 reduce cost and provide savings to customers over the
2 coming determination period. The improved meter reading
3 program is one of the key drivers in the reduction of the
4 metering and compliance budget and, therefore, the
5 reduction of the ICD rebate.

6
7 We have identified a number of issues with IPART's
8 methodology in calculating the discount. These include
9 overestimating telemetry costs and the method of estimating
10 customer numbers. We will provide details of these
11 methodological issues to IPART in our written submission.
12 Thank you.

13
14 THE CHAIR: Thank you, David.

15
16 Are there any questions or comments from the floor?
17 Peter?

18
19 MR GRAY: Thank you, Chairman and tribunal members. I am
20 from EnergyAustralia, but I would also like to highlight
21 that I am the chair of the CSC for the Fish River scheme,
22 although I do not speak on behalf of the other three major
23 users. However, I think it is appropriate to emphasise
24 that EnergyAustralia consumes more than half and has a
25 major share of the sustainable yield of Oberon Dam that
26 WaterNSW operates and, subsequently, our opinion, I think,
27 is appropriately weighted.

28
29 I do recognise that WaterNSW has considerably improved
30 its communication strategies with customers and I applaud
31 them for that. Let's hope that, in the future, that
32 customer representation process does not substantially
33 change in its current format.

34
35 As to the questions above, with regard to question
36 number 2 - "Is it reasonable for WaterNSW to face a 20 per
37 cent business risk?" - in reality most businesses face a
38 100 per cent business risk in their dealings and the way in
39 which they conduct their operations. They do not have the
40 fortunate position of being a monopoly supplier.

41
42 Do I think that the 80:20 change is appropriate -
43 which is question 5 - surprise! No, I don't think it is
44 appropriate. We are dealing with a monopoly supplier here.
45 For EnergyAustralia there is no chance of contractual
46 change to our current arrangement. We are exposed to
47 business risk. We cannot alter our current arrangements

1 with WaterNSW for approximately 30 years. Most people
2 would say that that is not sensible in a business
3 environment, but yet we are contracted to a monopoly
4 supplier.

5
6 Being the second highest user in the scheme, I believe
7 that WaterNSW has a conflict of interest in representing
8 itself, as the second biggest user of the scheme, and
9 indeed being the supplier. I imply nothing more than that,
10 and I just note that I believe there is a conflict of
11 interest there.

12
13 In closing, the 80:20 shift is a substantial increase
14 from the present levels. As WaterNSW is a monopoly
15 supplier, it would have seemed appropriate that this would
16 have been at least a phased-in arrangement to be fairer to
17 the other businesses involved in the catchment. Thank you.

18
19 THE CHAIR: Thank you, Peter. Anthony?

20
21 MR COUROUPIS: Answering question 6, we are concerned
22 about the review of the high security premium based on the
23 20-year window. We agree with others' comments or
24 questions about the use of the longer term IQQM data, which
25 I think, provides a better long-term view as to the
26 relative mix of the availability of high and general
27 security allocation. Thank you.

28
29 THE CHAIR: Thank you, Anthony. Are there any other
30 questions or comments?

31
32 MR SALARDINI: I think this has already been raised, but
33 there is a bit of a misunderstanding as to what the market
34 risk premium is in the WACC calculations and whether that
35 is doubling up on the volatility allowance. Potentially
36 someone from IPART might want to go through what is
37 included in that market risk premium and that might
38 actually clear that issue up.

39
40 THE CHAIR: Thank you, Ash. Matt?

41
42 MR EDGERTON: The short answer is there is no doubling up
43 between what is included in the WACC and effectively the
44 volatility allowance that we have proposed in the draft
45 determination.

46
47 The volatility allowance we have proposed in the

1 draft determination really recognises that under our 40:60
2 price structure - 40 fixed, 60 variable - WaterNSW is
3 subject to significant volatility or risk given that, first
4 of all, it has largely a fixed cost structure, and,
5 secondly, there is inherent uncertainty associated in
6 forecasting sales. So that volatility allowance recognises
7 the risk that is unique to WaterNSW.

8
9 With the market risk premium in the WACC, that
10 represents more, I guess, general systematic risk
11 associated with a water utility.

12
13 MR SALARDINI: But it has no forecasting risk calculated
14 into the risk premium.

15
16 MR EDGERTON: In the?

17
18 MR SALARDINI: In the market risk, the premium.

19
20 MR EDGERTON: It is not addressing that risk.

21
22 MR SALARDINI: No.

23
24 THE CHAIR: The risk premium in the WACC addresses the
25 risk that WaterNSW faces or other water companies face. In
26 the case of WaterNSW, it is the risk that they face if they
27 were able to price something at 80:20 which is more
28 reflective of their costs.

29
30 The issue of the variability that we are talking
31 about, as Matt pointed out, is an effort to transform the
32 40:60 into the 80:20 because that is more reflective of
33 their costs.

34
35 Any other questions or comments? Mary?

36
37 MS EWING: I would like to make a brief comment on the
38 tariff structure as it relates to the Lachlan. We are
39 still interested in the 80:20 tariff structure as one that
40 manages risk for users in the Lachlan. However, as an
41 organisation, we are still in the process of consulting
42 our wider membership, and I would like to respond to a
43 couple of the questions you asked in your draft report
44 about what level of support is needed for a valley to move
45 to that.

46
47 THE CHAIR: Sure.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47

MS EWING: I think 100 per cent support is unrealistic and would suggest possibly that majority support from a customer service committee, which is generally people that are reasonably well informed about the issues and are up-to-date with what is happening, is probably an appropriate method. Thank you.

THE CHAIR: Thank you, Mary. Zara?

MS LOWIEN: To follow on from Mary, I agree with that proposal to have a discussion. I think we are obviously seeing a continuation of, in our view, embellished risk to the business and, even with this draft determination, a movement towards an 80:20. We need to sit down with some facts and have a discussion at the CSC, as Mary indicated, with those informed members.

Our view within the Gwydir Valley would be that we would survey our members first and ask every individual member and then present that back to the CSC. The difference with that is that it covers a range of other users especially going forward with the operating licence change. In particular the Commonwealth and New South Wales governments would have a say.

What I would also like to do is continue to touch on - I think Anthony touched on this earlier - forecasting, as I did, and part of the analysis on the draft determination on page 102, which refers to a comparison of IQQM over a 20-year rolling average. It is a little bit clever of IPART to cherry-pick data in a comparison by using IQQM during the millennium drought, which was a very unique climate situation which no-one had predicted. I don't think a 20-year rolling average would have been able to handle the millennium drought and the lack of water throughout that period.

Most water users have been very consistent in understanding the basis of IQQM - its robustness, the fact this is used for assessment, compliance to the SDL into the future and a whole range of assessments for the New South Wales government. It is very interesting that the regulator continues to go for a different process again as opposed to the one that the state government has already accounted for as IQQM.

1 I think the main thing that we are all facing here is
2 long-term volatility. Yes, things change and, as we
3 pointed out, our water availability changes very, very
4 quickly. We had the last hearing in Moree, and I think we
5 had significant water allocation that year. We have used
6 over our forecast this year and we have more in carry-over
7 to use next year of the same amount.

8
9 Situations can turn very quickly. As Mary, I think,
10 pointed out, the volatility allowance request as opposed to
11 a long-term management, whether it is forecasting or UOM,
12 does not take account of change and how quickly it can
13 occur in some of these valleys. I suppose I am reiterating
14 our concern in going against IQQM and also a longer term
15 assessment for volatility in the long run.

16
17 THE CHAIR: Thank you, Zara. Are there any other
18 questions or comments?

19
20 MR MAGNER: Yes. Chris Magner from the Richmond River, in
21 the far North Coast. The 80:20 proposal that was bandied
22 around a bit originally was not really accepted back
23 through the coastal CSC. However, the more we look at it,
24 we are not all that concerned about whether or not WaterNSW
25 has any security by having that ratio. What we are
26 concerned about is whether or not we have viability
27 available back to the farmers and the licence holders.

28
29 On the Toonumbar, when you calculate out of the
30 current 60:40, it is \$7.60, or whatever it is, on a usage
31 charge of \$45. That is worked out on the 60:40. That does
32 not seem to add up until you work out that there is only
33 10 per cent of the allocated licence being used in the last
34 average of 20 years and all of the weighting of the usage
35 charge gets then weighted down on to that 10 per cent.
36 That is what forces up the prices of Toonumbar and Peel and
37 Bega. These prices get forced up because using that ratio,
38 whatever one they have locked in on, does not give a
39 satisfactory result. What we should be looking at is what
40 is viable back to the farmers, back to the users.

41
42 When you start to look at just Toonumbar, using 10 per
43 cent, for every dollar that we moved over on to the fixed
44 charge, it takes \$10 off the usage charge. If you look at
45 how we can start to get viability back to our licence
46 holders, forget about 10, 20, 30 per cent, 60:40, forget
47 about all your percentages and start to work out viability.

1 What is the viable price that you can charge? If you have
2 to push up the fixed charge a little bit more to bring down
3 those dams that are on the high usage charge, bring them
4 down, change it, chuck the ratios out the window and just
5 work out on viability. Don't get your hat hung up on a
6 ratio formula that you think we all have to abide by.

7
8 Once we have viability back into the usage, then we
9 can get our low active dams active again. We can create
10 new use. We can bring in new users and we can get the
11 current users using more. We have gone into a spiral on
12 some of these dams. Let's bring the spiral down, let's get
13 creative and let's get production going again.

14
15 THE CHAIR: Thank you, Chris. Stefanie?

16
17 MS SCHULTE: I just have a very quick follow-up comment
18 regarding the fixed cost structure of WaterNSW. I think it
19 is still important to note that, even over the course of
20 this current determination, we have seen significant opex
21 savings that have been talked about previously - in the
22 magnitude of \$20 million. Also I think the underspend in
23 capex should be taken into consideration when we talk about
24 the fixed cost structure, what the determination does and,
25 as we faced last time, revenue versus allowed revenue. It
26 is very important to go back to what is actually the
27 expenditure role of WaterNSW and then how much it is
28 actually a fixed cost business.

29
30 THE CHAIR: Thanks, Stefanie. Anything else on this
31 session? No?

32
33 SESSION 4: Draft decisions on price structures and
34 managing volatility

35
36 THE CHAIR: Let's move on to the fourth and final
37 session. This is on the draft decisions on valleys below
38 full cost recovery.

39
40 I was going to suggest that the stakeholders from the
41 North and South Coast valleys might like to come up to the
42 table. That's Steve Guthrey, Melissa Balas, Fleur Tonge
43 and Chris Magner. The rest of you do not have to leave, as
44 long as there are four seats. Jessica will introduce the
45 topic.

46
47 MS FORREST: Thank you, Peter. When possible, we aim to

1 set prices that will fully recover customer share of
2 WaterNSW's efficient costs to ensure that customers receive
3 efficient price signals, resources are used and allocated
4 efficiently and the customers and taxpayers share the costs
5 of services fairly.

6
7 As you can see in the figure here, there are two
8 valleys where prices are currently set well below full cost
9 recovery. The North Coast valley recovers only about
10 20 per cent of operating costs and only 12 per cent of
11 operating costs; and the South Coast valley recovers about
12 71 per cent of operating costs, but only 42 per cent of
13 total costs.

14
15 Previously, prices in these valleys have been
16 transitioning towards full cost recovery, with price
17 increases tapped at 10 per cent per year. However, we
18 consider that full cost recovery is likely to be
19 unattainable in these valleys over the 2017 determination
20 period and beyond.

21
22 Full cost recovery prices in North Coast and South
23 Coast valleys are substantially higher compared to other
24 valleys. As with the previous figure, you can see here
25 that this is an issue for the North Coast valley in
26 particular.

27
28 There are a number of factors that contribute to the
29 low levels of cost recovery in these valleys, including
30 that these valleys have:

- 31 The least number of customers of all valleys;
- 32 The lowest volume of entitlement and average annual
33 water usage of all valleys;
- 34 Under-utilisation of entitlements by licence holders,
35 particularly in the North Coast valley; and,
- 36 Relatively small dams, with higher cost per unit of
37 capacity.

38
39 Rather than continuing the current 10 per cent glide
40 path towards full cost recovery, our draft decision is to
41 set prices using a new approach to valleys well below full
42 cost recovery.

43
44 In making this decision, we considered a number of
45 broad approaches for establishing a long-term pricing
46 strategy for these valleys and engaged consultants -
47 Aither - to undertake a review to establish key principles

1 for setting prices in valleys where full cost recovery is
2 unattainable.

3
4 In Aither's final report, which has been published on
5 our website, it is recommended that for valleys below full
6 cost recovery, prices should be set to align with those
7 that would prevail in a reasonably competitive market and
8 within the efficient pricing band such that the overall
9 revenue that WaterNSW recovers from a customer lies between
10 the lesser of a customer's capacity to pay for WaterNSW's
11 services and the stand-alone cost, and the costs that
12 WaterNSW would avoid if it did not have to supply those
13 services to that customer.

14
15 For the South Coast valley, we have set draft prices
16 at the estimated midpoint of the efficient pricing band,
17 which is slightly above the current level of prices. For
18 the North Coast valley, we have frozen prices at the
19 current level, which is slightly below the estimated
20 midpoint of the efficient pricing band, given the
21 particularly low and declining customers numbers and
22 average annual water usage, and the substantially lower
23 levels of water cost recovery, particularly with regard to
24 operating expenditure in this valley.

25
26 So just to give a bit of a visual representation of
27 the efficient price band for a valley below full cost
28 recovery, you can see in this figure that the efficient
29 pricing band is located below the level of full cost
30 recovery, which is represented by the black line at the
31 top. The efficient pricing band is represented by the blue
32 shaded area, with capacity to pay, which is the blue line,
33 as the upper limit, and WaterNSW's avoided costs, the green
34 line, as the lower limit. Under our new approach, prices
35 would be set within this band.

36
37 In terms of how we estimated the efficient pricing
38 band, we engaged consultants - Agripath - to investigate
39 capacity to pay for rural bulk water services in the
40 North Coast and South Coast valleys. Agripath's study
41 aimed to assess customers' estimated capacity to pay for
42 bulk water in the dairy industry by comparing the cost of
43 irrigation pasture production, to which water costs are a
44 substantial input, to the cost of dry matter bought-in feed
45 as a substitute for pasture.

46
47 We used Agripath's cost estimates to approximate the

1 bulk water prices at which the cost of irrigation pasture
2 production would be equal to the cost of bought-in feed for
3 a reasonably efficient farm with an efficient irrigation
4 system. We determined the upper limit of the efficient
5 pricing band, based on these prices, as a proxy for the
6 prices of which a customer's estimated capacity to pay for
7 bulk water would be reached.

8
9 We estimated the lower limit of the efficient pricing
10 band as 1 per cent of WaterNSW's total cost of supplying
11 bulk water services, reflecting the high fixed cost nature
12 of WaterNSW's rural bulk water services business and the
13 low avoided cost of supplying an additional customer.

14
15 We recognise that our upper and lower limit estimates
16 are likely to require refinement over the medium term.
17 However, we consider that our new approach, rather than
18 continuing the transition towards full cost recovery, is
19 likely to be the best way forward given the declining
20 customer numbers and average water sales in the North Coast
21 and South Coast valleys, which indicate that prices may be
22 approaching customers' capacity to pay in these valleys.

23
24 At prices above a customer's capacity to pay the
25 customer would no longer purchase water, so demand for
26 rural bulk water services would fall, further reducing the
27 number of customers usage and entitlement volumes, revenue
28 and the level of cost recovery. This would result in
29 further full cost recovery price increases to recover
30 costs, as costs would need to be recovered from a smaller
31 number of customers. Setting prices based on full cost
32 recovery is therefore unlikely to be achieved in the
33 North Coast and South Coast valleys, as customers are
34 likely to be priced out of the market before full cost
35 recovery is achieved in these valleys.

36
37 Under our approach, determining an efficient pricing
38 band with an upper limit based on capacity to pay rather
39 than full cost recovery prices should provide price
40 stability and certainty for customers, which should provide
41 customers with greater confidence when making longer term
42 investment decisions, and it also provides a clear signal
43 that transitioning to full cost recovery in these valleys
44 is likely to be unattainable going forward.

45
46 We have the following questions for stakeholders,
47 including:

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47

What are your views on how we have set draft prices in the North Coast and South Coast valleys?
How could this new approach be refined?
Are there other ways that prices could be set in these valleys?

THE CHAIR: Thank you very much, Jess. Okay, comments or questions from around the table? Who would like to start off? Stefanie?

MS SCHULTE: I seem to be doing it for every session. First of all, we acknowledge that IPART has stated in its draft determination and draft report that there will be valleys where full cost recovery is not attainable and we welcome that draft report and draft decision.

We also acknowledge that IPART has dedicated a whole chapter in its issues paper around the issues of coastal valley prices and commissioned two separate studies to look at the willingness to pay in those valleys, so we congratulate IPART on doing that.

In terms of the actual draft decision that IPART has reached in its report, we had great hopes that there would be more price reductions for the coastal valleys. We have a concern that with the draft decision to freeze prices in the North Coast and having a once-off uplift and then a freeze, effectively, in the South Coast, will simply not solve the problem, and what Chris has mentioned previously, the need to really increase or incentivise greater usage on the coast is very important and it would be a win-win for all involved, but under the current prices and the prices that have been in place for the last six years, that has not occurred, so we did think that there is a re-think necessary to reactivate and incentivise greater usage on the coast. I will hand over to my colleagues.

THE CHAIR: Steve?

MR GUTHREY: Steve Guthrey, Bega Valley Water Users Association.

Basically, I endorse Stefanie's comments. I think that we really need to go back and have a really big think about pricing on these coastal rivers. I congratulate IPART in coming part of the way towards that and I think my

1 other colleagues have got some issues that they want to
2 raise and some figures they want to raise in regard to
3 this, so I'll hand it on to them.
4
5 THE CHAIR: Thanks, Steve. Who wants to go? Is it Chris
6 or Fleur?
7
8 MR MAGNER: Let Fleur go first and I'll follow.
9
10 THE CHAIR: You wanted to talk about Bega, Melissa?
11
12 MS BALAS: I'll catch up.
13
14 THE CHAIR: No, let's do Chris or Fleur. We've got time
15 to go around.
16
17 MS TONGE: Fleur Tonge from Toonumbar Water Users Group.
18 On behalf of the Toonumbar Water Users Group, we thank you
19 for the opportunity to provide feedback on this draft
20 report. We are very pleased that it has been recognised
21 that the full cost recovery is not attainable and that this
22 new approach has been proposed.
23
24 We commend the support of Aither's report. The
25 critical issue here is how the capacity to pay is
26 calculated. Agripath provided a comprehensive report on
27 the cost of irrigated pasture production and the cost of
28 bought-in feed. We commend this work done. However, we do
29 not agree that this alone can be used to estimate capacity
30 to pay for bulk water. Economic survival depends upon
31 profitability, not just the ability to find an alternative
32 source of feed.
33
34 A common mistake is that a business should continue to
35 increase production to a point where marginal revenue
36 equals marginal costs; that is, the marginal profit will be
37 zero. I have done some figures using the reports that
38 you've already documented. Would you allow me to pass
39 these figures around so that I can talk through the
40 figures, Mr Chair; is that all right?
41
42 THE CHAIR: Sure.
43
44 MS TONGE: My apologies for that paper not being better
45 presented. That was the best I could do early this
46 morning. Using the figures from Agripath's report and the
47 Dairy Farm Monitor project, the marginal revenue per

1 megalitre of water is \$270 and the marginal cost at our
2 current rates of irrigation water is \$250 to \$290.
3 Therefore, the marginal profit at the moment is zero, which
4 means that is the upper limit to which a farmer can pay for
5 this water. It is no surprise that there has been a
6 massive reduction in the water used out of Toonumbar.

7
8 I would just like to give you details of how these
9 figures are arrived at. They're not figures plucked out of
10 the air; each of these figures comes from those reports.
11 The details of the calculation are: one megalitre of
12 irrigation provides one tonne of dry matter, that is
13 directly out of the Agripath report; one tonne of dry
14 matter produces 75 kilograms of milk solids, that's from
15 the Dairy Farm Monitor project.

16
17 In our area, where price is fairly good, that's \$7.65
18 per kilogram of milk solids, therefore, the marginal
19 revenue of that one megalitre of water is \$574. The
20 variable cost to work out our marginal costs, initially,
21 the costs, the variable costs, not including irrigation
22 from Dairy Farm Monitor project, is \$4.05 per kilogram of
23 milk solids times by the 75, because there were
24 75 kilograms of milk solids in that megalitre, gives us
25 \$303 of variable costs. Then add in the cost of that
26 megalitre of irrigation water from the Agripath report,
27 it's between \$250 and \$290 per tonne. They quoted it in
28 kilos of dry matter, so I have converted the 25 to 29 cents
29 to a tonne, so take the average of that and you've got
30 \$270.

31
32 The total of those marginal costs is \$270 plus the
33 \$303, so our marginal cost is a total of \$573, giving us a
34 marginal profit of zero, which is exactly where farmers
35 should stop using the water. At that point they are making
36 no money to continue to use it.

37
38 This shows that there is no incentive at that price to
39 irrigate. We totally agree with the actual process to work
40 out the efficient price. The upper limit of the capacity
41 to pay should be the current price and the avoided costs
42 should be close to zero, as suggested, so we can work the
43 midpoint out. Current usage - and these would be the costs
44 that Agripath used when they were working out irrigation
45 costs - is the 45 plus the \$5.54, that's the DPI costs in
46 there, so usage costs are currently \$50. Add in our fixed
47 costs, which are \$12.83, giving us a total current cost of

1 \$63 a megalitre.

2

3 If we go for the midpoint, which has been suggested,
4 half of this price is \$31.70. Subtract from that the fixed
5 costs that we are paying anyway, we come up with a price
6 for the water of \$18.87.

7

8 I was very pleased when I came up with this price
9 because I realised immediately that it was a price that we
10 have been suggesting is one that we would pay for. It is
11 the price that when WaterNSW modelled the merger price of
12 all regulated coastal valleys, they suggested that model
13 price as \$18.65. It is a price that matches very closely
14 to what I would call a price that is effective for all of
15 us and it compares well with the Hunter Valley irrigator's
16 price and we know it there. We did some figures on the
17 dairy farmers in that area. They had more effective
18 irrigation facilities and because of their confidence with
19 the irrigation water price, they are producing their feed
20 at \$115 a tonne compared to in our area it is much closer
21 to \$200, because of their use of efficient water at an
22 efficient price.

23

24 For all those reasons, it really does match in that
25 that is the appropriate price that we should be getting
26 charged. We commend the approach that IPART has adopted.
27 We believe that with the correct analysis of the capacity
28 to pay, it will provide the price stability and certainty
29 for the customers, giving us a confidence that we need to
30 make appropriate long-term decisions.

31

32 THE CHAIR: Thank you very much, Fleur. Are you going to
33 put this in a written submission?

34

35 MS TONGE: Yes.

36

37 THE CHAIR: Good. Chris?

38

39 MR MAGNER: With your permission, can Melissa go next and
40 then I can follow up?

41

42 THE CHAIR: Certainly.

43

44 MR PARBERY: Chris, don't forget me.

45

46 THE CHAIR: Melissa?

47

1 MS BALAS: Thank you for that. Again, I reiterate what
2 Fleur said. We do commend IPART for what they have done.
3 The reports that have been done we agree with. We agree
4 with the methodology. It is a good report. We actually
5 looked at some Dairy Farm Monitor data that we did for our
6 farms for 2012-13 and it shows that the cost of purchased
7 feed came in at \$0.32 a kilogram of dry matter. Agripath came
8 up with 0.33 which I think it justifies that they are
9 pretty close in terms of their purchased feed costs.

10
11 The fact that the irrigated costs are within 8 cents
12 of that indicates that the current price is at our capacity
13 to pay in terms of if it has been at 8 cents, then my
14 recommendation to farmers would be that given the risk that
15 irrigation comes with, you potentially have the price of
16 water increasing, you also have the electricity prices
17 increasing. If you would rather invest in irrigation, you
18 invest in purchasing feed, you can purchase a hayshed and
19 purchase equipment to implement that and have better tax
20 advantages and have actually lower risk of managing a farm,
21 and certainly given the Agripath report, it is something
22 that our farmers desperately have to consider because the
23 price of water is just so high that to upgrade their
24 systems that have actually been in decline for so many
25 years, a lot of them have not actually invested in the
26 irrigation infrastructure for quite some time; the only
27 ones who have invested in the irrigation infrastructure are
28 the ones that have actually had damage associated with
29 flood events that they've claimed on their insurance. It
30 is a case of we really need to invest some energy into
31 improving irrigation infrastructure, but it is not worth it
32 at the current price.

33
34 Certainly, when we look at the 2012-13 data that we
35 looked at, the percentage of home-grown feed and the
36 percentage of energy consumed is around 55 per cent, so
37 45 per cent of energy requirements of feeding cows is
38 already coming in from purchased feed.

39
40 Our efficiency in terms of raised pasture, in that
41 year we got 4.65 tonnes of dry matter per hectare, which is
42 dismal, and not all that data was from irrigators on this
43 regulated river, but it shows the efficiency of our grazed
44 pasture. Growing our grazed pasture is fairly low and it
45 is nearing where we need to actually do a fair bit of work,
46 but to get farmers to do that you need to actually get them
47 to invest in irrigation infrastructure and work on that.

1
2 I think the efficiency data that you are looking at,
3 if we take a step back, we are only talking about 18 dairy
4 farmers that have active licences on the Bega system, the
5 regulated system. Of those 18 farmers, not all of them are
6 using irrigation. Some of them have already stopped and
7 are using bought-in feed systems. Those 18 farmers produce
8 37 per cent of Bega Cheese's milk supply for our factory in
9 at Bega.

10
11 There are two factories at Bega and they employ 700
12 people in our community. We need to secure water supply in
13 order to secure milk supply for the factory to support our
14 regional economy; it is critical to us.

15
16 In terms of this report, we commend IPART in terms of
17 coming up with this efficient pricing band and we just
18 really ask you to look at that capacity to pay in that
19 upper limit, in that we have the opportunity here to
20 actually make a significant change and revitalise,
21 actually, the irrigation and our communities in the Bega
22 region and also the North Coast. Please take this
23 opportunity to make a significant difference to us.

24
25 THE CHAIR: Thank you very much, Melissa. I can't read
26 your name card from here.

27
28 MR PARBERY: Richard Parbery.

29
30 THE CHAIR: You are from the North Coast?

31
32 MR PARBERY: No, I wouldn't live up there, no - from the
33 South Coast - it's too wet.

34
35 THE CHAIR: From Victoria?

36
37 MR PARBERY: Mr Chairman, my name is Richard Parbery.
38 I am director of Bega Cheese and have been on the board for
39 26 years. I am also a practising tax accountant in Bega
40 and many of these clients on the Brogo River are my
41 clients.

42
43 Like the others, I commend IPART on taking a different
44 approach to full cost recovery. David seems to have the
45 attitude that we just keep going 10 per cent, 10 per cent,
46 10 per cent and then there is no problems because there is
47 no water coming into the Brogo, so we don't need to have

1 any more of these hearings.

2
3 The bottom line is that many of my clients have
4 infrastructure at the moment. As Mel was saying, it is
5 old, we have pivots, we have underground irrigation, we
6 have travellers, and none of them would be in a position to
7 make a decision to upgrade the infrastructure.

8
9 As you all would have known, on Friday night, at 6.30,
10 the Senate actually passed the tax bill. It was amazing.
11 What that has done is previously, in May 2015, small
12 businesses under \$2 million, including farmers, got very
13 substantial tax relief: 100 per cent write-off on your
14 water, three year write-off on your haysheds, et cetera.

15
16 This change on Friday night has given our bigger
17 farmers, of which many are on the Brogo, some very good
18 options. If your turnover is under \$10 million you can now
19 have a 100 per cent write-off on water, which is very
20 attractive, if David's price is right, or you can now buy
21 haysheds and that sort of infrastructure in and get a three
22 year write-off. What people are going to be doing in Bega
23 now, because the infrastructure is so bad and so rundown,
24 they have to go down a track from which it will to be very
25 hard to turn back.

26
27 I think in the majority of cases it will be both.
28 Infrastructure will not be upgraded much unless they get
29 the security on this pricing, which Mel has gone through
30 and we will resubmit that to you in writing. In terms of
31 haysheds, the tax effect on a \$100,000 hayshed is \$30,000,
32 which is very effective, immediate and gives some very,
33 very good options of buying at the right time. These are
34 big changes on that Senate vote. I am delighted to see it
35 came through at 6.30 on Friday - 27 votes to 30; quite
36 extraordinary. Obviously, it was relating back to the tax
37 changes as well on 10, 25 and 50 million.

38
39 Thank you, Mr Chairman. Thank you IPART for getting
40 involved on this level, but I hope we can convince you that
41 our price now is the upper level; as Fleur very effectively
42 said, a non-productive level and a non-profit level.

43
44 THE CHAIR: Thank you very much, Richard. Who is next?
45 Chris?

46
47 MR MAGNER: Thank you, Mr Chairman. Chris Magner from the

1 Richmond River.

2
3 We have heard what Fleur has presented and just in a
4 supporting mechanism, I suppose, the document that was
5 presented to the Casino meeting from WaterNSW only a couple
6 of weeks ago, within the pilot process that they're going
7 through to try and find a workable situation for Toonumbar
8 Dam, in that presentation they gave us a pricing in the
9 event that we merged all the coastal valleys' prices
10 together and if we did that, we would have a fixed charge
11 of \$9.22 and a usage charge of \$18.65.
12

13 Fleur's figures have come down just about to that,
14 accidentally or by chance or good measurement I don't know.
15 What Fleur's figures came down to are basically the same as
16 that. As I said earlier, if we were to move \$1 off that
17 usage charge and take it to the fixed charge, it would
18 bring you to, basically, the current charge for
19 Hunter River. What we are saying, and again, in the
20 presentation, in your paper, the current proposed price is
21 \$7.40 and \$45.94, plus CPI. Again, as I said earlier, for
22 every dollar moved from one bucket to the other, if we took
23 the North Coast, the Hunter price of \$10, it brings the
24 North Coast usage price down to very similar to the Hunter
25 price.
26

27 There are three examples of documentation, using your
28 figures, that show it can be done. Our original attitude
29 was, "Well, we're going to go down and fight for an
30 amalgamated price on the coast", and we were told, "Oh,
31 look, there's all sorts of barriers to doing that." You've
32 got to go through all sorts of legal loopholes and duck and
33 dive and it could take you years to get that through. We
34 don't believe we even have to do that now. We believe that
35 you could make that decision here now. You can look at
36 these figures, juggle the figures whichever way you like,
37 but if you look at these figures that we present to you, we
38 believe that you could come up with a workable solution for
39 Toonumbar, for Brogo, and, for my friend over across the
40 table here, for the Peel.
41

42 I believe that we could do all of that now not
43 affecting one dollar of income to New South Wales Water and
44 we could get these dams active, viable and that would then
45 encourage new use, either from the existing licence holders
46 or from new licence holders, but we're going through the
47 pilot process up on the Toonumbar and we are looking at all

1 sorts of avenues of how we can bring in new users.

2

3 We want to continue with that process. If we get this
4 pricing resolved here today, it's going to make it a whole
5 heap easier to get that process working and go out to
6 organisations like councils, meatworks and other industries
7 that we want to try to attract into that area, if we've got
8 a reasonable price, something could be used to bring them
9 in. If we have to stay with these prices for the next four
10 years and come back and argue it again, there won't be any
11 users there; it will be all over.

12

13 THE CHAIR: Thanks, Chris. Broadly speaking, the
14 North Coast and the South Coast think that the approach
15 that IPART suggested in their draft report is right; you're
16 just concerned about where you land within the band.

17

18 MR MAGNER: We are concerned about one figure.

19

20 THE CHAIR: Yes, the figure where you land in the band,
21 yes. Good. Other comments? Shane and then Ildu.

22

23 MR GEE: Shane Gee, Hunter Valley Water Users, and I am
24 also chair of the Coastal Valleys CRC.

25

26 Looking at the three coastal valleys as one, with the
27 current prices IPART has announced that they're proposing
28 for the North Coast, South Coast and Hunter, with just
29 modifying the prices for the Hunter by, what was it, say
30 \$10.50 fixed and to \$12 usage, it would actually become
31 another 300,000 extra for the entire coast, and that is
32 dropping the usage from the North Coast and South Coast
33 from \$40 down to that \$12, \$13. Yes, that should encourage
34 extra use at that lower usage fee.

35

36 THE CHAIR: We look forward to your submissions on
37 those issues.

38

39 Do you want to say anything more, Steve?

40

41 MR GUTHREY: No.

42

43 THE CHAIR: Ildu?

44

45 MR MONTICONE: Thank you, Mr Chairman. Ildu Monticone,
46 representing the Peel Valley.

47

1 Mr Chairman, I sympathise with our colleagues in the
2 North Coast and South Coast. I understand IPART is doing
3 very well in trying to strike a price that is within their
4 capacity to pay and is at a productive level and a
5 profitable level. However, I would just like to point out
6 that in the Peel, IPART is proposing 54 bucks a meg; North
7 Coast, \$45; and South Coast \$42. Although we are full cost
8 recovery, we are already way above those other two valleys,
9 so when it comes to capacity to pay, the same argument
10 applies to the Peel.

11
12 If the proposed 80:20 ratio is adopted in the Peel,
13 the general security usage charge in the Peel would be
14 \$18.69, which is the same sort of ballpark as these guys
15 are talking about. Without it, it will be 55 bucks, so the
16 80:20 ratio is very attractive to the Peel.

17
18 I also have a document I would like to hand out to the
19 IPART members, if I may.

20
21 THE CHAIRM: Sure.

22
23 MR MONTICONE: In the capacity to pay section of the IPART
24 draft report, in appendix D, there is a whole spiel about
25 capacity to pay and the fact that if irrigators could not
26 pay, they would return their licences, surrender their
27 licences, and usage would drop.

28
29 That section in the IPART report is not correct, for
30 two reasons: surrender and return of licences would only
31 occur if the entitlement charge is excessive. In the Peel
32 Valley, the entitlement charge is reasonable. It is the
33 usage charge that is 55 bucks. People will not return
34 their licences if the entitlement charge is reasonable,
35 because they can trade it in to another valley, and that
36 has happened.

37
38 The other reason why it is wrong is that the figures -
39 I have some figures on the third page of this handout -
40 show that the water usage in the Peel Valley has definitely
41 decreased for the irrigators, as a result of significant
42 price increases by IPART. So you already have your
43 observable downward trend in usage and you already have
44 your broad change in customer behaviour, and it reflects
45 the capacity to pay.

46
47 Our argument is that we have already broken through

1 the very regulations that you have set for irrigators being
2 able to afford the prices that you set. We are saying if
3 you do not adopt the 80:20, there is a real need for you to
4 go back to square one for pricing in the Peel.

5
6 THE CHAIR: Thank you very much, Ildu. Deborah has a
7 question.

8
9 MS COPE: My question is probably more to the South Coast.
10 Given that both the Peel and the North Coast have sort of
11 said very strongly that they support shifting the price
12 structure so that the usage charge drops and there is
13 slightly more on the fixed part of the charge, has the
14 South Coast thought about that in your context? Is it
15 something that is also attractive to you?

16
17 MR PARBERY: Quite honestly, we have not, but we are
18 prepared to review anything to end up with a result that
19 will encourage our farmers to use more water. What is
20 happening at the moment is that people are consciously not
21 irrigating - and that is showing in our graphs; we are down
22 to about 30 per cent. In talking to clients the other day,
23 there are several already now looking at alternatives once
24 this tax review that has gone through.

25
26 If water is well priced, it will cover a lot of
27 day-to-day costs because the water is there. Water on
28 pasture is the most effective way to produce milk. There
29 is no doubt about that, no-one argues about that. How you
30 guys pay that price I have no idea, but our guys are
31 resisting that price and not using the water. We are
32 prepared to look at anything to come up with a result.

33
34 THE CHAIR: Thank you, Richard. David from WaterNSW

35
36 MR STOCKLER: Thanks, Mr Chairman.

37
38 First of all, I would like to commend the tremendous
39 effort from our customers. It has been a year-long journey
40 and I am really encouraged that the discussion is at this
41 point, albeit quite late in the determination process. It
42 is amazing what is possible when WaterNSW, our customers
43 and the regulator have a better understanding of the rules,
44 and that is really when innovation starts to come to the
45 table, so I would like to thank you for your tremendous
46 efforts.

47

1 We are encouraged that today we have heard the Lachlan
2 Peel, North, most recently, and the South being open, and
3 Gwydir, all having a better understanding and wanting to
4 look further at possibilities around fixed to variable
5 usage. As WaterNSW, we have spent a year having this
6 discussion with our customers and we very much remain
7 committed to this ongoing discussion.
8

9 THE CHAIR: Thank you, David. Are there questions or
10 comments? We have a question from Matt.
11

12 MR EDGERTON: I have a follow-up question for
13 Chris Magner. If I understand it correctly, your proposal
14 is that the usage charge be reduced and, to accommodate
15 that, we would have to increase the fixed charge.
16

17 MS MAGNER: That is one of the options. Our preferred
18 option is to look at the figures first that Fleur has
19 presented. If we go through your process - and we think
20 that is a jolly good process that you have developed
21 there - we have only one concern about that process and
22 that is that the upper limit, we believe, is not the
23 correct figure. We have tried to demonstrate that in the
24 presentation and we will do that in our written submission.
25

26 Bega has also been looking at the same thing and has
27 come up with the same conclusion. We all believe that the
28 upper limit is not set at the right point. We should be
29 looking then for that middle limit being much, much lower.
30

31 What we are saying is that all of these three
32 different ways of looking at it give us the same answer.
33 If we come to the reduction of the upper limit and go
34 through your process, we get a figure that comes to
35 somewhere around \$18 a meg on usage charge, still retaining
36 around \$7.20 on fixed. If you were to move that a little
37 bit by even raising the fixed by \$1, it would bring the
38 usage roughly down to where the Hunter is now.
39

40 With all of the figures that you have presented to us,
41 we are not questioning any of these charts or any of these
42 documents; the only one we are questioning is the upper
43 limit of the usage. Therefore, what I was trying to
44 demonstrate in rejigging the current proposals is that you
45 can quite easily bring down that price by moving from one
46 bucket to the other.
47

1 THE CHAIR: I think there are two issues here. One is
2 the width of the band. What you are saying is that you
3 think that the top of the band, as we have calculated, is
4 too high.

5
6 MS MAGNER: Yes.

7
8 THE CHAIR: That means your band is lower than our
9 band; right?

10
11 MS MAGNER: Yes.

12
13 THE CHAIR: That's point one, so that is a reduced
14 cost.

15
16 Then the second point is once you have fixed on the
17 appropriate point within the band - even your point - there
18 is then an issue about whether the pricing would be 80:20
19 or 40:60; right? With 80:20, as you know, the bulk of the
20 price is on the fixed charge and the price on the usage is
21 lower and vice versa.

22
23 I think it would be helpful, and I think this goes to
24 Matt's question in part at least, if you were to give us
25 some indication - you do not have to give it now; you can
26 give it in your written submission - on where you guys
27 would land once we chose the right figure. Let's say, for
28 argument's sake, we chose your figure, your point, would
29 you then be likely to prefer 80:20 or the current 40:60?

30
31 MS MAGNER: That question is probably the concerning
32 question that we have out of the whole process because, as
33 I said earlier, getting your head around a ratio is not the
34 answer. Getting your head around viability is more the
35 answer. Therefore, if we got that figure down to similar
36 to the Hunter, the ratio for North Coast could be closer to
37 80:20 and, using the same prices, the Hunter would be
38 probably on 60:40 because of the way that the thing works
39 out. Rather than what the ratio ends up as, we are more
40 concerned about getting the price right without affecting
41 the income of WaterNSW. The ratio to us is really
42 irrelevant; it is the affordable price.

43
44 THE CHAIR: We get that, Chris, and we look forward to
45 your submission on that.

46
47 Now to questions or comments. Fleur do you have a

1 follow-up?

2

3 MS TONGE: No, not a follow up, but I just have one last
4 comment unless there is someone else who wants to speak.

5

6 THE CHAIR: There is somebody in the audience who wants
7 to say something. Yes, Bob?

8

9 MR DOYLE: I have just a few comments. On the Hunter, we
10 elected to go 60:40 as a ratio quite a few years ago. That
11 has proved very successful for the Hunter. Amongst the
12 customer base, if you look at the Hunter, the biggest water
13 user is Macquarie Generation, now AGL. Their preferred
14 position is 60:40. A lot of people thought they would have
15 wanted 80:20. The reason they went to 60:40 was they would
16 get better water security with 60:40 over 80:20.
17 Coalmines' preference is 40:60. With irrigators, there is
18 a range, but irrigators have settled on 60:40 on the
19 Hunter. Irrigators on the Paterson have also accepted
20 60:40, and that has worked very well. We achieved cost
21 recovery a few years ago using that system.

22

23 Just to take Chris' point, instead of looking at the
24 ratios, a better way of explaining it is that we actually
25 set the fixed component of what we are looking at
26 calculating. You determine the amount of revenue that
27 WaterNSW wants. You then set the usage price and work
28 backwards off that to determine the fixed price. That way,
29 what ratio you actually finish up with does not matter.

30

31 The critical thing is that by setting the usage price,
32 you are sending the right signal to use water. At the
33 moment, with the existing usage price, the signal is do not
34 pump. If we can find that number - that midpoint, whatever
35 that number is - you then calculate your other numbers
36 backwards off that and don't give two hoots about what the
37 actual ratio is. See where the ratio falls out and that is
38 just what it is.

39

40 THE CHAIR: Thank you very much, Bob. Any other
41 questions or comments? Yes, up the back?

42

43 MR PATMORE: Newman Patmore. I am an irrigator on the
44 Barrington River. I am here on the wrong day because it is
45 an unregulated river, but I think what I have to say is
46 relevant.

47

1 I am pleased to see some of the people up at the front
2 table here, with what has been said today, are finally
3 starting to get the idea of what we are up against on the
4 land. I have been to a number of these meetings. We just
5 hear people talking around this hypothetical type setting
6 of charges that goes on here, but we do not see anything in
7 our river valley that DPI Water is doing. We pay a lot of
8 money. When we want to find out what the actual charges
9 are, we get the run-around.

10
11 A number of years ago these prices really blew out,
12 I used to pay \$540 for a five-year irrigation licence. In
13 recent years our charge has been just under \$2,000 a year.
14 You can go on with all this stuff about full cost recovery,
15 but we have to try to pay our bills. We have water flowing
16 past our door, running out to the sea, and you extract all
17 this money from us.

18
19 When we want to find out what the actual costs are in
20 our valley, nobody will give an answer. The bill comes
21 from State Water, so we get on to State Water and are told,
22 "Oh, no, we're just the billing authority. You have to
23 talk to" - when I first started, it was the NSW Office of
24 Water; it is now DPI Water - "DPI Water". When we go to
25 DPI Water, we are told, "Oh, no these prices are set by
26 IPART". So you go to IPART and they say, "Oh, these prices
27 have been set for X number of years and that's that". We
28 cannot find out what your actual costs are.

29
30 IPART claim that they look at the work that DPI Water
31 is doing. Well, you must know what the costs - actual
32 costs - are. I am not talking about generalities; I am
33 talking about what we can see going on on the ground, what
34 affects us, what we are actually paying for.

35
36 In our valley, MidCoast Water does all the
37 investigating sort of work and the experimental work and
38 everything else. We did not ever see anybody from DPI
39 Water. I would just like to know or I would like to ask
40 that you publish what the actual costs are, and what those
41 costs are for in each valley, because if you don't have
42 those costs, then this whole thing is a complete waste.

43
44 As to what has been going on here with these
45 discussions on the North Coast, have you considered
46 broadening your view and looking past making irrigators pay
47 for this bureaucracy at DPI Water? Why is a small part of

1 the community expected to pay when everybody uses water
2 principally from rivers?

3
4 In our own river valley, I did an exercise. If you
5 take the number of people who MidCoast Water supply and
6 add to their costs, I calculated that the IPART cost to DPI
7 Water for each individual at MidCoast Water is about \$2 per
8 annum. We pay just under \$2,000. If all of those people
9 who paid to MidCoast Water were to have their payment
10 increased by another \$2 per annum, you could just charge
11 the rest of us \$150 standing charge, which would get us
12 back to where we were originally, and you would get the
13 same amount of revenue. I would like you to consider that
14 and look at and change the paradigm.

15
16 THE CHAIR: Thank you very much. This is primarily on
17 DPI Water, which is not the subject of this hearing;
18 nevertheless, it is good to hear from you. This is about
19 the charges for WaterNSW. We try to have the charges for
20 WaterNSW cover the full costs in the valley. We accept we
21 are currently talking about two valleys where that is not
22 attainable, so --

23
24 MR PATMORE: If you expand your base for charging, you
25 might find it is different.

26
27 THE CHAIR: Thanks for that, but we have to set the
28 prices based on the terms of reference given to us by the
29 government and for the organisation for which we are
30 reviewing the prices.

31
32 Fleur, you wanted to say something?

33
34 MS TONGE: No, I am okay, thanks.

35
36 THE CHAIR: Does anybody else have any questions or
37 comments? Any general questions or comments? Now is a
38 good time to raise them. Yes, Melissa?

39
40 MS BALAS: Just to reiterate and end on a positive note,
41 if we possibly can, we really appreciate all the work that
42 IPART has done. Certainly we appreciate the energy you
43 have put in to looking at the coastal valleys and trying to
44 come up with a way we can actually make it work. I really
45 appreciate all the work IPART and also WaterNSW have done
46 and, yes, greatly appreciate the time and energy involved.

1 THE CHAIR: Thank you very much, Melissa. I am a dairy
2 farmer tragic, Chris.

3
4 MS MAGNER: Could I second that and thank Scott and the
5 team that have done the footwork. We probably have seen
6 nothing like this in the past. We most gratefully
7 appreciate the effort that has been put in with all the
8 other extra reviews that were done.

9
10 Whatever the outcome of this, we believe that you
11 people have taken a very serious look at it. We are
12 confident that you will look seriously at the submissions
13 that we will follow up with and we would like to thank you
14 very much now at this point on the work that you have done.

15
16 THE CHAIR: Thank you very much, Chris. We appreciate
17 your comments and the comments from Melissa and others.
18 Are there any other final questions or comments? No?

19
20 CLOSING REMARKS.

21
22 THE CHAIR: That just leaves me to wrap up. I would
23 like to thank you all very much for your participation in
24 today's proceedings. It has been a very good session and
25 I think we have managed to ventilate a number of important
26 issues. It has been a great benefit to us to hear your
27 views and we really appreciate your efforts and look
28 forward to written submissions.

29
30 A transcript of today's proceedings will be available
31 on our website in a few days. We will consider what has
32 been said today and what goes into the submissions. Just
33 to remind you that submissions can be made via the website
34 and the closing date is 17 April.

35
36 As previously mentioned, we plan to release our final
37 report and final determination in June 2017 and the maximum
38 prices that we set will apply from 1 July 2017.

39
40 That brings the hearing to a close. Thank you very
41 much and have a good afternoon.

42
43 AT 2.37PM THE TRIBUNAL WAS ADJOURNED ACCORDINGLY

44
45
46
47