

INDEPENDENT PRICING AND REGULATORY TRIBUNAL

REVIEW OF PRICES FOR WATERNSW - RURAL BULK WATER SERVICES

Tribunal Members  
Ms Catherine Jones  
Mr Ed Willett

Members of the Secretariat  
Mr Hugo Harmstorf, Mr Matthew Edgerton, Mr John Madden,  
Mr Scott Chapman, Ms Elina Gilbourd and Mr Chris Ihm

SMC Conference and Function Centre  
66 Goulburn Street, Sydney

Tuesday, 8 November 2016 at 10.00m

1 OPENING REMARKS

2  
3 THE CHAIR: Good morning. I would like to welcome you to  
4 this public forum. We are conducting a review to  
5 determine the maximum prices that WaterNSW can charge for  
6 its monopoly rural bulk water services from 1 July 2017.

7  
8 I am Catherine Jones. I am a tribunal member of the  
9 Independent Pricing and Regulatory Tribunal - IPART. I am  
10 joined today by my fellow tribunal member, Ed Willett.  
11 Assisting the tribunal today are members of the IPART  
12 secretariat - Hugo Harmstorf, who is IPART's Chief  
13 Executive Officer, Matthew Edgerton, John Madden,  
14 Scott Chapman, and Elina Gilbourn and Chris Ihm, who are in  
15 the audience.

16  
17 I would like to begin by acknowledging that we are  
18 meeting on the land of the Gadigal people of the Eora  
19 Nation and wish to pay my respects to the traditional  
20 landholders, both past and present.

21  
22 Also I would like to thank those who have provided a  
23 written submission in response to our Issues Paper for this  
24 review, which was released in September. Our Issues Paper  
25 set out the key issues that will be considered as part of  
26 the review.

27  
28 WaterNSW's pricing proposal was submitted to IPART on  
29 30 June 2016. WaterNSW's pricing proposal, our Issues  
30 Paper and submissions to our Issues Paper are available to  
31 the public on our website.

32  
33 This public forum is an important part of our  
34 consultation process for this review. In addition to the  
35 views expressed in the written submissions, we will  
36 consider the views that you provide today in making our  
37 decision on WaterNSW's prices for rural bulk water  
38 services.

39  
40 We are holding four public forums for this review.  
41 Today's public forum is the second of three public  
42 forums this year. We had a hearing in Moree, in northern  
43 New South Wales, last week on Monday, 31 October, and we  
44 will hold a further forum next week in Coleambally, in  
45 southern New South Wales, on 14 November.

46  
47 We will release a draft determination and report for

1 public comment in March 2017. People will then have about  
2 four weeks to make further written submissions for  
3 consideration by IPART before we make our final decision on  
4 WaterNSW's prices for rural bulk water services.  
5

6 We will also be holding a public hearing in Sydney on  
7 4 April 2017 following the release of our Draft Report  
8 which will provide an opportunity for further stakeholder  
9 consultation.  
10

11 A final report and determination will be released  
12 in June 2017 which will set the maximum prices to apply  
13 from 1 July 2017.  
14

15 In general terms, our price review will be seeking to  
16 determine:  
17

18 What are WaterNSW's efficient costs of providing its  
19 rural bulk water services?

20 What is the user share of these costs?

21 How should the user share of costs be recovered  
22 through prices?  
23

24 Before we commence proceedings today, I would like to  
25 say a few words about the process of this forum. As set  
26 out in the agenda, we will commence today with a  
27 presentation by WaterNSW on its pricing proposal. The  
28 forum will then be divided into four sessions. The first  
29 session will consider WaterNSW's expenditure including  
30 operating expenditure, capital expenditure and its proposed  
31 approach to allocating costs between users and government -  
32 ie, user share of costs.  
33

34 The second session will address WaterNSW's proposed  
35 price structures and approach to managing revenue  
36 volatility, including water entitlement and sales  
37 forecasts.  
38

39 The third session, which will occur after the break,  
40 will consider Border Rivers Commission and Murray-Darling  
41 Basin Authority costs as well as the issue of cost  
42 recovery.  
43

44 Finally, the fourth session will address other prices  
45 and issues associated with the price review including meter  
46 service charges, other miscellaneous charges and irrigation  
47 corporation discounts.

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Following this fourth session, there will also be an opportunity to hear your views on any other issues you wish to raise that are relevant to the review of WaterNSW's rural bulk water service prices.

Within each session, we will discuss several topics. A member of the IPART secretariat will give a brief presentation introducing each topic. I will then invite participants at the table to provide comment on those topics. Following discussion by those around the table, I will then invite comments from those in the general audience.

Today's forum will be recorded and transcribed. To assist the transcriber, I ask that on each occasion you speak to please identify yourself and, where applicable, your organisation before speaking. I also ask that you speak clearly and loudly.

A copy of the transcript will be made available on our website.

We will commence today with a presentation by WaterNSW of its pricing proposal, I ask David Harris, WaterNSW's chief executive officer, to make the presentation on WaterNSW's pricing proposal. Thanks, David.

WATERNSW'S PRICING PROPOSAL

MR HARRIS: Thank you very much, Madam Chair, and good morning, everyone.

We just have a brief presentation. I don't want to take up too much of your time, but we wanted to give an overview of our pricing proposal and the issues that we have discussed with our customers during the consultation process in the development of our pricing proposal.

I have to say WaterNSW is very proud to be here today to speak to our pricing proposal. We are proud because of the great outcomes that we have been able to deliver or to recommend in our pricing proposal, and also particularly because of the much improved customer consultation process that we went through during the development of that proposal.

1           There are a number of people around the room here  
2 today who are on our CSC Reference Group panel and also on  
3 our CSC committees across the valleys. I would like to  
4 recognise the tremendous investment in time and effort that  
5 our customers, as well as us, have put into contributing to  
6 the development of this four-year pricing submission. We  
7 think that that pricing submission reflects a business that  
8 is refreshed, customer responsive and efficient.  
9

10           Also by way of background, this particular forum  
11 is in relation to our combined rural and coastal pricing  
12 determinations. Post 1 July next year, WaterNSW will  
13 actually operate under three pricing determinations -  
14 the one we are discussing today; the Greater Sydney  
15 pricing determination that was made by IPART as at 1 July  
16 last year; and the Water Administration Ministerial  
17 Corporation - or WAMC - pricing determination that was also  
18 made by IPART on 1 July this year. Our costs and our  
19 functions are regulated by those three pricing  
20 determinations.  
21

22           In terms of the outcomes for our customers, we have  
23 been able to achieve reduced operating expenditure over the  
24 four-year determination period of 20 per cent compared with  
25 the current regulatory allowance as at 30 June 2017. Over  
26 those four years, this has enabled us to seek a reduced  
27 revenue requirement from our rural customers that is 11 per  
28 cent lower than the revenue requirement under the current  
29 determination, resulting in reduced bills for our WaterNSW  
30 rural customers, and we are particularly proud of that  
31 achievement.  
32

33           Our pricing proposal reflects our clear commitment to  
34 the customer requirements, and we are continuing to drive  
35 efficiency gains. That is a significant decrease. It has  
36 been achieved already in terms of our operating  
37 expenditure, reflecting a lean and efficient organisation,  
38 and it has been delivered through our new management team  
39 implementing significant workplace, organisational and  
40 operational efficiencies.  
41

42           I have mentioned - this is right at the top on that  
43 slide - as well the customer engagement and information  
44 process that we went through in developing our submission.  
45 That was a huge improvement on our previous consultation  
46 process. In particular, we provided far more comprehensive  
47 information to our customers, and, shortly, David Stockler

1 will go into some detail of what that information was.

2  
3 We provided detailed information on the so-called  
4 overs and unders mechanism and also the characteristics and  
5 impacts of tariff structure options, which was the main  
6 centrepiece of the consultation with our customers.

7  
8 We also provided increased transparency and education.  
9 As our billing includes pass-through charges for MDBA, the  
10 Border Rivers Commission and for other agencies, we have no  
11 control over those pass-through charges but, as many of you  
12 in the room know, those pass-through charges do have a  
13 material impact on customer bills that go out under our  
14 letterhead.

15  
16 I will now hand over to David to quickly step through  
17 a number of those issues

18  
19 MR STOCKLER: Thank you, David, and good morning,  
20 everyone. My name is David Stockler. I am the executive  
21 manager for retail at WaterNSW.

22  
23 I would like to also echo David's sentiments that it  
24 is fantastic to see so many of our customers here today.  
25 We have spent many hours with a number of people in this  
26 room over a number of months and I would like to thank you  
27 for your continued efforts in coming along today.

28  
29 First off, David touched on our proposed operational  
30 expenditure being reduced by about 20 per cent over the  
31 determination period and this slide illustrates that. A  
32 number of our key stakeholders and customers will have seen  
33 this slide previously. It indicates the impact at a valley  
34 level. Our total opex for the period is \$154.9 million.

35  
36 There are great outcomes for customers. General  
37 security customers will see an average bill reduction of  
38 3 per cent compared to their 2016-17 bill. That is, once  
39 again, illustrated by valley.

40  
41 On the other side, we have high security customers  
42 seeing an average 9 per cent reduction compared to their  
43 2016-17 bill. As you can see, the dark blue series in the  
44 centre illustrates that average with 9 per cent.

45  
46 I wanted to take the opportunity to recap on our  
47 customer consultation approach, because it has been lengthy

1 and it has been involved. It started late last year  
2 in November/December where we agreed some key principles  
3 with what we call the CSC Reference Group, which is a panel  
4 representing broadly a chair or a key representative from  
5 each of our customer service committees across the state.  
6 We also had in-depth discussions with the NSW Irrigators'  
7 Council and our customer service committees. We then met  
8 with key customers, including irrigation corporations and  
9 our environmental customers.

10  
11 We then move through into February and March where we  
12 reconvened all those groups, as well as communicating to  
13 our broader customer base through our quarterly billing  
14 newsletter, which covers some 6,500 customers with each  
15 publication.

16  
17 We continued to not only engage but also grab customer  
18 feedback, leading up to the finalisation of our submission,  
19 with all those groups. Where we are today is indicated by  
20 the green arrow where customer consultation does continue -  
21 and will continue forever and a day - and we are now here  
22 at the IPART hearings. I have included at the bottom there  
23 a detailed graph of what the next steps are over this very  
24 short period coming forward.

25  
26 So some key outcomes. We agreed with our customers  
27 that there were a number of key issues on which we would  
28 continue to engaging with them. These arose during the  
29 preparation of this submission.

30  
31 In particular, we agreed to address a few complex  
32 issues that will not necessarily be dealt with in this  
33 determination process but absolutely leading into our  
34 2020-21 submission. These key issues, as agreed with our  
35 customers, are: legacy asset shares; government or user  
36 share, which I believe IPART will provide an update on  
37 later in the session; our levels of service framework; and  
38 the issue of holding costs with relation to any capital  
39 underspend.

40  
41 Just to recap, for these issues and others identified  
42 throughout that process, we ran an issues and insights  
43 register. We captured over 100 unique issues and insights  
44 and we are progressively working through those. A great  
45 number of them are included in this submission and these  
46 are the four that we will continue to work on leading into  
47 the 2020-21 submission.

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David also touched on the provision of information and far greater consultation, particularly on tariff structure and the unders and overs mechanism as introduced by the ACCC back in 2014. We had a number of detailed sessions on these two particular issues. They included an in-depth explanation of the unders and overs mechanism.

The UOM is a relatively new mechanism, so it is still finding its way. I am proud to say that we have probably moved from that point where, late last year, perhaps a dozen people understood the unders and overs mechanism and we would now be confident to say there are hundreds of people who have a better understanding of how that mechanism works and what are the impacts on an annual basis as a result of that mechanism.

We also ran some detailed scenario analysis at the request of our customers looking at what would happen if we were to shorten the period that the UOM runs over - so what would happen if we ran that over a 10-year theoretical period rather than, say, a 20-year, and what was the upside for customers in terms of potentially being able to get access to those moneys in the UOM quicker? We then looked at the flipside of that. We had a number of sessions - and this is something I will touch on - customers elected to maintain the UOM.

We also looked at a diverse range of fixed and variable pricing structures. We ran from 100 through to zero and zero to 100 with respect to fixed to variable splits. Obviously there came a choice of continuation with or without the UOM and we ran extensive scenarios to show either impact.

We are proud to say that our proposal reflects customer choice. Customers groups in each valley, through our formal consultation at the customer service committees, did resolve formally to nominate their preferences for retaining the unders and overs mechanism in relation to variable tariff components and a nomination by each valley group of the preferred tariff structure, and we are committed to delivering products and services that meet the preferences and requirements of our customers. Customers clearly indicated their preference for tariffs with a higher proportion of usage charges as they clearly value the correlation between income and outgoings.



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We structured our pricing proposal on the basis of this customer preference and continuation of the existing fixed and variable structures with the exception of Fish River, due to some rather exceptional circumstances with the closure of the Wallerawang power station, and we are continuing to progressively deliver greater choice and flexibility for our customers.

Overall, the customer response has been positive too, particularly, our refreshed consultative approach. We continue to drive operational efficiencies and improve the services being delivered.

Noteworthy, Lachlan CSC has continued to undertake its own analysis and it is still considering the impacts of an 80:20 fixed:variable tariff and what that might mean.

I might hand over to Elli Baker, our chief financial officer.

MS BAKER: Thanks, David. David asked if I could just talk in a little bit more detail to a couple of slides on both the UOM and our risk transfer product.

As I am sure you are all aware, the revenue volatility for us increases as the ratio of fixed to variable charges decreases and that puts financial risk on our business.

As a business, we aim to be as financially stable as possible so that we can focus on delivering efficient services to customers and minimise both the time and the money that we spend managing financial risks.

We are predominantly a fixed cost business and it is our aim to recover as close to possible as the revenue requirement, again in line with managing our financial risks or minimising our financial volatility.

In order to achieve this, to manage the risk of revenue volatility for tariffs with greater than 20 per cent variable component, we have included in our price submission the purchase of a risk transfer product, and the cost of purchasing this insurance is included in the ACCC pricing principles.

This RTP is new for WaterNSW, and whilst customers

1 have continued to indicate a preference for the higher  
2 variable tariff structure, they have indicated that they  
3 are not supporting the cost of the RTP product.  
4

5 This chart goes a way to explaining the impact of the  
6 UOM and the volatility on WaterNSW's revenues.  
7 Essentially, the bars on that chart show the 20-year  
8 historical water sales. The two lines are our revenue -  
9 one without the UOM green line and one with the UOM. What  
10 this illustrates is that the UOM has very little impact on  
11 the volatility of revenues for WaterNSW; it does not  
12 mitigate that risk for us. What the UOM does do is adjust  
13 prices year to year so that, over the longer term, WaterNSW  
14 recovers the notional revenue requirement and broadly no  
15 more, no less over the longer term due to prices being  
16 adjusted down if we over-recover in the year or up if we  
17 under-recover.  
18

19 As mentioned before, for us, the UOM does not really  
20 address our revenue volatility. The risk transfer product  
21 for WaterNSW is an important tool in reducing our revenue  
22 volatility so that we can minimise the time and effort that  
23 we spend managing financial risks in the business and focus  
24 on customer products and services.  
25

26 MR STOCKLER: Thanks, Elli.  
27

28 There are a couple of key issues that have come up  
29 that are certainly worth discussing. The first one is the  
30 over-consumption of assets. There has been an  
31 under-investment in maintaining our assets and that has  
32 resulted in the running down of our assets. We absolutely  
33 must maintain our assets properly and we should not be  
34 pushing any greater costs onto the next generation. In  
35 this regard, the solution we have proposed is to use a  
36 robust engineering methodology to determine the right level  
37 of spend by asset category.  
38

39 The other issue related to capex is the delivery of  
40 such. We recognise customer concerns around the issue of  
41 historical capital underspend, and this must absolutely be  
42 addressed as holding costs have been incurred by customers.  
43

44 Our solution is a more efficient way of delivering  
45 these capex projects. It is a significant change. We are  
46 moving from an approach which was a project-by-project  
47 approach to one of a program approach seeking greater

1 market efficiencies through strategic procurement. This  
2 approach also provides the flexibility to reprioritise  
3 projects based on the need and risk during the  
4 determination period. This is something we do not  
5 currently have.

6  
7 We have committed to engage with our customers and  
8 provide transparency regarding our proposed capital plan.  
9 I must stress, as part of this approach, we will be  
10 presenting that plan to customers each year prior to  
11 submission to our board for final approval. We are  
12 currently working on the capital plan for the next  
13 financial year and that will be presented to key customer  
14 groups around March, prior to submission to our own board.

15  
16 These charts go to illustrate our run rate with  
17 respect to capex. The top series, you can see, but I will  
18 just run through it. Blue is the target; green is  
19 committed; and yellow is the forecast.

20  
21 As you can see on the top graph, being user share, we  
22 are largely on track to meet the capex spend leading up to  
23 the end of the financial year. Any uncommitted, or not  
24 forecasted as yet, sits in the government share, which is  
25 illustrated in the bottom series. We are quite proud - and  
26 we do take strength in this - that our revised and  
27 refreshed approach to managing these issues is having  
28 effect and will continue to have effect.

29  
30 So, ladies and gentlemen, in summary, we are  
31 absolutely committed to being customer responsive and to  
32 providing a range of choice to help meet the varied needs  
33 and wants of our customers. We remain absolutely committed  
34 to real relationships. I cannot stress how much effort we  
35 have put and will continue to put into establishing and  
36 maintaining those very real relationships with our  
37 customers.

38  
39 We are proud to show that our reduced operating  
40 expenditure over the period is 20 per cent. Our reduced  
41 revenue requirement for that same period from customers is  
42 11 per cent. Overall, our proposal provides customers on  
43 average a bill reduction of 4 per cent.

44  
45 Thank you for your time and I'll hand back to the  
46 Chair.

47

1 THE CHAIR: Thank you, David, David and Elli, for your  
2 presentation on the pricing proposal.

3  
4 We will now move on to session one on today's agenda.  
5 In this session, we will discuss some key elements of  
6 WaterNSW's proposal. We will commence with a discussion on  
7 WaterNSW's operating costs followed by discussion on  
8 WaterNSW's capital costs and proposed capital maintenance  
9 allowance and the share of these costs to be recovered from  
10 users through prices.

11  
12 In order to assist these discussions, the IPART  
13 secretariat will provide a brief introduction to each of  
14 these topics. I now call on Scott Chapman from the IPART  
15 secretariat to introduce the discussion. Thanks, Scott.

16  
17 SESSION 1: Water NSW's expenditure including proposed user  
18 shares

19  
20 MR CHAPMAN: Thanks, Catherine. My name is Scott Chapman.  
21 I am part of IPART's secretariat. The secretariat's role  
22 is to undertake all of the analysis required to assist and  
23 advise the tribunal in making its final decisions on prices  
24 to apply from 1 July next year.

25  
26 WaterNSW's role is essentially to deliver bulk water  
27 to irrigators and other licence holders in regulated rivers  
28 across New South Wales. Its role, as outlined under the  
29 Water Act - the Water NSW Act 2014 - is:

30  
31 To capture, store and release water in an efficient,  
32 effective, safe and financially responsible manner;

33 To supply water in compliance with appropriate quality  
34 standards;

35 To ensure catchment areas and water management works  
36 are managed and protected to promote water quality and the  
37 protection of public health and safety and the environment;

38 To provide planning, design, modelling and  
39 construction of water storages and other water management  
40 works; and

41 To maintain and operate works efficiently and  
42 economically.

43  
44 IPART regulates WaterNSW's bulk water prices in  
45 13 valleys across New South Wales. Nine of those valleys  
46 are in the Murray-Darling Basin west of the ranges; three  
47 of them are in coastal valleys; and there is also the Fish

1 River water supply. We also regulate WaterNSW's meter  
2 servicing charges and other miscellaneous charges set on a  
3 fee for service basis.  
4

5 We last reviewed and made a determination on the then  
6 State Water's prices which applied from 1 July 2010. Since  
7 that time, the ACCC made its own determination in the  
8 Murray-Darling Basin valleys which applied from 1 July 2014  
9 and which expires on 30 June 2017. We have not reviewed  
10 the coastal valleys' prices since that time - that is,  
11 since 2010. Prices in the coastal valleys have essentially  
12 remained constant in nominal terms since the 2013-14  
13 financial year. This review sets prices from 1 July 2017  
14 for all valleys in New South Wales.  
15

16 How do we set prices? A broad approach is essentially  
17 we define the scope - the scope of the monopoly services  
18 provided by WaterNSW. We then seek to establish the  
19 efficient costs of those monopoly services - the costs of  
20 WaterNSW undertaking its responsibilities.  
21

22 Broadly, our next step is to establish what share of  
23 those costs should be borne by water users and what should  
24 be borne by the community at large. We allocate the user  
25 share of those efficient costs across each of WaterNSW's  
26 13 valleys. We then determine the prices to recover user  
27 share of those efficient costs in each valley and we  
28 evaluate the impacts of those pricing decisions on WaterNSW  
29 and on licence holders and users.  
30

31 In setting the efficient costs, we typically evaluate  
32 the notional revenue requirement, which essentially is the  
33 efficient economic costs that WaterNSW should incur in  
34 delivering its monopoly services. We have used the  
35 building-block approach typically, which is made up of five  
36 or six separate blocks which builds up the efficient costs  
37 each year for WaterNSW's activities.  
38

39 Those building blocks are: Operating expenditure,  
40 which covers essentially operating and maintenance and is  
41 generally the largest cost block. We give an allowance for  
42 tax obligations. We have a return on assets, which is an  
43 efficient return on WaterNSW's regulatory asset base or the  
44 investment that it has in the business. We have an  
45 allowance for return of assets, which is essentially a  
46 depreciation allowance. We have a return on working  
47 capital, which is a return on the cash that WaterNSW

1 essentially needs to hold for its day-to-day activities.  
2 Also, in this case, there is an allowance for MDBA - the  
3 Murray-Darling Basin Authority - and Border Rivers  
4 Commission charges.  
5

6 I will now to talk a little bit about the WaterNSW  
7 proposal. WaterNSW have proposed a lower notional revenue  
8 requirement across the coming determination period,  
9 compared to the average annual expenditure or the notional  
10 revenue requirement it has from 2014-17.  
11

12 The user share of those costs has also decreased. For  
13 most valleys, as you can see on the chart, WaterNSW has  
14 proposed a reduction in the notional revenue requirement,  
15 which is its assessment of efficient costs. There are some  
16 valleys in which those costs are slightly higher, but on  
17 average across the business, they have proposed a lower  
18 level of notional revenue requirement.  
19

20 The prices are determined by a number of factors  
21 including the user share of the notional revenue  
22 requirement, which is essentially what proportion of those  
23 efficient costs should be paid for by licence holders and  
24 the users of water. The level of price is also determined  
25 by forecast volume of water-take or usage and the number of  
26 entitlements in each valley.  
27

28 For a given level of cost, for instance, if there was  
29 a forecast of much lower extractions than the current  
30 prices are based upon, that would lead to higher extraction  
31 charges, holding everything else constant; and, vice versa,  
32 if the forecast for extractions is higher than the prices  
33 at which current prices are set, that will inevitably lead  
34 to lower prices, all other things remaining constant.  
35

36 The largest cost block, as I mentioned, is typically  
37 operating expenditure. WaterNSW's proposal and information  
38 shows that annual operating costs have declined since 2010  
39 to the current year quite significantly. Over the  
40 historical period of six or seven years, the total opex is  
41 down by \$3 million a year, or 6.8 per cent lower, and the  
42 user share of those costs percentage-wise is down by more  
43 than that - by 7.5 per cent - across that period.  
44

45 The proposed operating expenditure over the coming  
46 determination period - that is, from 2017 to the proposed  
47 2020-21 timeframe - is about \$38.7 million a year. That

1 represents a reduction by 2020-21 of about \$8.5 million a  
2 year in operating expenditure. That is a 20 per cent  
3 reduction in total opex over that period compared to now.  
4

5 Many of those savings come from the integration and  
6 restructure of the former State Water Corporation and the  
7 Sydney Catchment Authority and lower maintenance,  
8 hydrometric monitoring and planning costs.  
9

10 This chart shows by valley the proposed user share of  
11 operating expenditure and the change between the current  
12 year upon which prices are set and the proposed 2020-21  
13 level. As you can see, most valleys are declining, some  
14 significantly, with the exception of the North Coast and  
15 South Coast. On average across the business, there is a  
16 20 per cent reduction.  
17

18 WaterNSW's proposed total capital expenditure program  
19 is actually \$194 million over the four years to 2020-21,  
20 which is about \$48 million a year. That is an increase in  
21 total capital expenditure of about 34 per cent, compared to  
22 the previous four years, and an increase of 164 per cent in  
23 user share of that capital expenditure - coming off a low  
24 base.  
25

26 WaterNSW, in its proposal to us, has essentially  
27 proposed a capital maintenance allowance in framing its  
28 renewals expenditure or its expenditure on existing assets  
29 to maintain their quality and their standards. This  
30 represents the annual expenditure required in the long run  
31 to renew and replace existing assets without having an  
32 unsatisfactory decline in the standard of safety of those  
33 assets.  
34

35 This is not our regulatory allowance for depreciation.  
36 It is essentially the expenditure on that physical asset  
37 base that is required to be maintained. It is a large  
38 amount of depreciation allowance that has been set in our  
39 building blocks that I showed you earlier because the value  
40 of WaterNSW's physical assets is greater than the  
41 regulatory asset base upon which we determine that  
42 depreciation rate. It essentially aims to avoid growing  
43 infrastructure debts where more and more of the assets are  
44 degrading.  
45

46 In terms of the cost shares, the share of costs for  
47 operating and capital expenditure areas is allocated to

1 customers based on the impactor pays principle. WaterNSW  
2 has proposed to maintain those cost share ratios for all of  
3 the activities that it undertakes in both operating and  
4 capital expenditure at the same percentage level that we  
5 set in 2010 and the ACCC maintained in 2014.

6  
7 WaterNSW has not proposed any change to those cost  
8 share ratios and it intends to use the current framework to  
9 allocate cost based on the impactor pays principle between  
10 water users, or licence holders, and the government and the  
11 broader community.

12  
13 This is just a chart to show the range of cost share  
14 ratios for varying activities that WaterNSW undertakes and  
15 allocates its costs to. They range from 100 per cent for  
16 some activities in both capital and operating expenditure -  
17 so users bear essentially 100 per cent of the costs  
18 undertaken in those activities - down to 0 per cent where  
19 users bear none of the costs, and there are some activities  
20 in between those two values.

21  
22 Our preliminary position, as set out in our Issues  
23 Paper, is that we have engaged consultants to review the  
24 prudence of past operating expenditure and capital  
25 expenditure; the prudence and efficiency of the proposed  
26 operating expenditure and future capital expenditure to  
27 2020-21; and the cost share framework used to allocate  
28 capital and operating expenditure between water users and  
29 the New South Wales Government. We are actively looking at  
30 those issues.

31  
32 To kick off the discussion, here are some guiding  
33 questions:

34  
35 Are WaterNSW's proposed operating costs over the 2017  
36 determination period efficient?

37 What scope is there for WaterNSW to achieve further  
38 efficiency gains over the 2017 determination period?

39 Is the forecast capital expenditure over the 2017  
40 determination prudent and efficient?

41 Is WaterNSW's proposal to have a capital maintenance  
42 allowance in addition to its building block allowance for  
43 depreciation reasonable?

44 Is WaterNSW's forecast user share of costs reasonable?

45  
46 I now hand back to the Chair.  
47



1 THE CHAIR: Thank you, Scott. Would you like to start,  
2 Stefanie?

3  
4 MS SCHULTE: Sure. Thank you, Catherine. I think before  
5 starting off on addressing some of those questions, we  
6 would like to reiterate what WaterNSW has been speaking  
7 about in terms of consultation.

8  
9 THE CHAIR: Can you introduce yourself, please.

10  
11 MS SCHULTE: I am sorry. I am Stefanie Schulte from the  
12 NSW Irrigators' Council.

13  
14 We would like to acknowledge that WaterNSW has taken  
15 the initiative to engage with irrigators and peak bodies  
16 like the NSW Irrigators' Council throughout the review and  
17 has provided us with an opportunity to have robust  
18 discussions about WaterNSW's pricing proposal. We believe  
19 this is a positive step and we encourage WaterNSW to  
20 continue this engagement throughout this pricing review and  
21 afterwards.

22  
23 In terms of some of the questions that are on the  
24 slides here, we have done a bit of analysis around  
25 WaterNSW's revenue allowance - back then it was State  
26 Water - under the ACCC over the entirety of the ACCC  
27 Determination as well as what WaterNSW has proposed in the  
28 2017-2021 period.

29  
30 If the figures are correct, we are talking about a  
31 \$350 million notional revenue proposal by WaterNSW with a  
32 user share of about \$227 million. If we look over the  
33 ACCC's last determination in 2014, as far as we understand,  
34 it was an overall revenue allowance of \$257 million with a  
35 user share of \$159 million. Comparing those two total  
36 determinations, while we are not working in the same  
37 three-year determination and four-year determination,  
38 provided an average of \$53 million of the user share last  
39 time, and we are looking at a \$56 million user share this  
40 time around.

41  
42 I guess we would like to raise the point that despite  
43 the fact that we have seen an amalgamation of the Sydney  
44 Catchment Authority and State Water as well as the  
45 functions that are transferred between DPI Water and  
46 WaterNSW, overall the amount that has been recovered or is  
47 proposed to be recovered from users, including those

1 irrigation members who are here at the table with me today,  
2 has actually not decreased.

3  
4 We acknowledge that the operating expenditure  
5 decreased by about \$3 million per year. However, what we  
6 are really concerned with is the significant increase in  
7 capital expenditure coming forward with WaterNSW. In terms  
8 of those two determinations, last time the ACCC allowed, in  
9 total, \$132 million in capital expenditure for State Water,  
10 and now we are looking at a user share of just that capex  
11 of \$149 million. So even the user share is bigger than  
12 what WaterNSW was allowed in its last determination.

13  
14 What we have raised over multiple determinations is  
15 our concerns that despite the capital expenditure allowance  
16 provided to State Water, State Water did not spend all of  
17 its capital. We are a bit concerned that we have the  
18 argument now around maintaining capabilities having run  
19 down the assets, and we feel there was an opportunity for  
20 State Water to use some of that capital expenditure  
21 allowance in the last and the previous determination to  
22 undertake some of this work.

23  
24 We believe that the ACCC last time, and IPART before  
25 that, provided State Water with an opportunity to undertake  
26 the necessary work. There was a process in place to ensure  
27 that State Water had sufficient capital available to  
28 maintain its assets. So that is one of the concerns we  
29 have.

30  
31 The second concern about capex is around the  
32 interaction between WaterNSW's proposal for capex and opex  
33 in light of the recently introduced Dams Safety Act. We  
34 are seeing proposed increases in capital expenditures while  
35 we are seeing proposed decreases in operating expenditure  
36 around corrective maintenance, routine maintenance and  
37 otherwise.

38  
39 We would like to understand the difference there  
40 because it was our understanding that the Dams Safety Act  
41 was to allow WaterNSW really to have a look at something  
42 else than pure capital expenditure. We would have thought  
43 that, in light of that, there would be an increase in  
44 operating expenditure falling out of that.

45  
46 Finally, the Irrigators' Council has had serious  
47 concerns about WaterNSW's proposed new approach to capital

1 management and its use of MEERA. Our concerns are really  
2 around that we believe it will lead to less transparency  
3 over future capital expenditure. In particular, we think  
4 it will make it very difficult, if not impossible, for  
5 IPART, and also stakeholders, to assess the efficiency of  
6 WaterNSW's capex and it will also prevent any form of  
7 cross-subsidisation between valleys.

8  
9 With WaterNSW's growing asset base, this will be a  
10 significant and ongoing cost burden that will be imposed on  
11 New South Wales irrigators in light of at least the current  
12 Water Charge Infrastructure Rules that do not, as far as we  
13 understand, allow IPART to review past capex expenditure  
14 for its prudence and efficiency. Thank you.

15  
16 THE CHAIR: Thank you, Stefanie. Mary?

17  
18 MS EWING: Thank you. Mary Ewing, Lachlan Valley Water.  
19 I would like to briefly comment on the opex and then  
20 endorse some of the comments that Stefanie made about  
21 capex.

22  
23 In terms of opex, we acknowledge the savings that  
24 WaterNSW has made. We would be concerned if the savings  
25 were achieved as a result of reductions in level of  
26 service. We understand there was a trade-off there. We  
27 think there needs to be good, informed consultation with  
28 customers about level of service, and I understand there is  
29 an interaction with the review of the operating licence  
30 that is currently underway.

31  
32 In terms of capex, our concerns are similar to those  
33 outlined by Stefanie. We generally disagree that the  
34 under-investment in maintaining assets has been either as a  
35 result of pricing decisions by the ACCC or IPART in the  
36 past. It appears to us that it is largely due to decisions  
37 by State Water in terms of the capital programs that they  
38 put up. If this has led to a significant deficit in asset  
39 maintenance, it appears to us that WaterNSW is saying that  
40 the previous approach followed by State Water was not an  
41 appropriate one for maintaining capital.

42  
43 Similarly to Stefanie, we are concerned about the  
44 proposal to have a capital maintenance allowance rather  
45 than a capex program. We are concerned because of the  
46 lack of transparency and the difficulty that that provides  
47 for both customers and IPART in terms of being able to

1 identify whether or not a capital program is prudent.

2  
3 For WaterNSW, certainly we understand that there needs  
4 to be a bit of flexibility, particularly for smaller  
5 projects, and the ability to reprioritise is important.  
6 However, we believe that for larger projects, WaterNSW  
7 would actually have a good understanding of which projects  
8 they were going to carry out in the next four years in  
9 order to project plan them and carry them out - so they  
10 should be able to identify those.

11  
12 Our concern is that, with the previous history under  
13 State Water with regard to capex - either achieving it late  
14 or not achieving it at all - the capital allowance program  
15 approach would only allow that to continue further.

16  
17 On user share of costs, I do have a comment on the  
18 costs, particularly in opex, of WaterNSW's services and  
19 customers who actually currently don't pay - in other  
20 words, people who receive water as a basic landholder right  
21 or environmental allowances, for example, delivering  
22 environmental contingency allowances. Currently those  
23 users do not pay, yet they require WaterNSW to undertake  
24 services. Particularly in a drought situation, such as the  
25 Lachlan experienced in 2003 to 2010, a significant  
26 proportion of State Water's effort was in simply basic  
27 running of the river, delivering water to basic landholder  
28 rights.

29  
30 I am aware that IPART reviewed this in 2012 and made a  
31 decision that there was no contractual arrangement, so no  
32 ability to bill basic landholder rights directly. However,  
33 if there is a community expectation that those services  
34 will be delivered, we suggest that that requires a review  
35 of the government user shares in that particular aspect.

36  
37 I will stop there. Thank you.

38  
39 THE CHAIR: Thanks, Mary. Bob, would you like to comment  
40 on this?

41  
42 MR DOYLE: Thanks, Catherine, yes, just briefly. My name  
43 is Bob Doyle. I am president of the Paterson River Water  
44 Users Association. I am chair of the Coastal Valleys CSC.  
45 I was a member of the CSC Reference Group.

46  
47 Just in case some of the Hunter people could not get

1 here, I was asked specifically to represent them today, but  
2 Shane Gee is here on behalf of Hunter River.

3  
4 The process for the Hunter has been quite good. In  
5 the Hunter, as chair, I represent the power stations, the  
6 coal mines, Hunter Water and irrigators.

7  
8 The CSC Reference Group process worked very well. The  
9 customers are basically pleased with the current operating  
10 and capital expenditure process. Historically, I can say  
11 that the CSC/IPART process has worked very well for the  
12 Hunter in terms of capital, but also in terms of operating  
13 and the ability to address levels of service and operating  
14 expenditure and there has been significant reduction in  
15 operating expenditure over time.

16  
17 The actual position for the Hunter is that there are  
18 no great dramas in the whole process, just some tightening  
19 up. As chair of the CSC, I also represent - and they are  
20 better represented today by the customers from the North  
21 Coast and the South Coast - I would like to summarise a  
22 little bit about the process for the North and South Coast.

23  
24 It is the complete other end of the spectrum when  
25 dealing with issues for the North and South Coast to what  
26 it has been for the Hunter. The most fundamental change  
27 that the IPART process and the CSC process brought about  
28 was our ability to change the fixed usage price base, and  
29 I know that is for discussion in session two. That enabled  
30 the Hunter to close the gap from being one of the poorer  
31 performing valleys in the whole state to now doing a lot  
32 better than cost recovery.

33  
34 On the North and South Coast, the process has failed.  
35 The CSC process has failed the North and South Coast. The  
36 IPART process has also failed the North and South Coast.  
37 When we look at operating expenditure and capital  
38 expenditure, the current process is just not working.

39  
40 While we do need to deal with levels of service and we  
41 do need to deal with some of the actual costs associated  
42 with running these dams, there is a much more fundamental  
43 issue in how this process needs to deal with the North and  
44 South Coast. If we concentrate within the framework of  
45 this IPART process of dealing with the nitty-gritty of  
46 operating expenditure and capital expenditure, we will be  
47 missing the fundamental flaw in the process.

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The current submission by WaterNSW for the North and South Coast basically dooms the irrigation industries of the North and South Coast. There has to be a fundamental change. We cannot go another determination on the existing methods of calculating the price, which is the next step, but based on the operating and capital expenditure of those two dams. There has to be a completely different approach to how that is looked at.

If we really want to nail down on some of the fundamentals of, say, capital expenditure, there has been a fundamental change over time on the way capital expenditure is addressed on these dams in the North and South Coast, because we just have to lower the costs.

It is good to hear David Stockler say, "Let's present these plans to customers in advance - customers to review." That used to be the case. I would say now that it is not the case currently, and some of these capital expenditure programs that are put up are not aiming at the levels of service that are required by either North or South Coast customers. They are just putting on a cost burden which is impossible for those customers to pay.

We have to have a major look at this process. I am more than happy with what is proposed about presenting these plans to customers. I would say that over this current determination, we have not had that opportunity to have that input. We should look at how effective the process has been for the Hunter, where we have been able to go from one of the poorer performing valleys. The Hunter would have rated behind North Coast, Peel and South Coast in terms of performance, but we are doing okay now. The process can work, but it is just not working in its current format for those two valleys. Thank you.

THE CHAIR: Thank you very much, Bob. Steve, would you like to comment?

MR GUTHREY: Steve Guthrey, Bega Valley Water Users Association. I basically support what Bob has said. The whole situation with the pricing on, say, both the North Coast and the South Coast valleys has got out of control really. We are finding that there is less water being used - especially on the North Coast there is a lot less water being used - than what is actually allocated each

1 year.

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10 THE CHAIR: Thanks very much, Steve.

11

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16

Just a reminder that in session two, we will talk a little bit more about price structures, and also cost recovery in session 3, so you can comment further then, if you like.

17

18

Richard, did you want to discuss opex and capex?

19

20

21

22

23

24

25

MR PARBERY: Thank you, Madam Chair. My name is Richard Parbery. I am a board member of Bega Cheese. I have been on the board for 25 years. When I joined the board we had 67 employees and now we have over 700 just in the Bega area. It is the highest employer in the area and the town is dependent on Bega Cheese.

26

27

28

29

I am also a practising tax accountant. I have been a tax accountant for 40 years and I specialise in rural clients.

30

31

32

33

Just quickly, David Harris referred to "great outcomes for our customers." He must have not meant North and South Coast.

34

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42

First of all, following on from what Bob said, our dam has an allocation of 14,000 megalitres. It is a 9,000 megalitre dam and we have approximately 2,000 megalitres locked in for the three towns of Bermagui, Cobargo and Quaama. We have 18 farms that give 40 per cent of our milk to Bega Cheese, which is critical for growing in the valley. You cannot ever get full cost recovery ever on this dam.

43

44

45

46

47

As most of you rural people would know, from 12 May 2015, the Federal Government made very big and fundamental changes for depreciation. First of all - this is very attractive - water used to be written off over three years for the majority of the farmers, but now you get a 100 per

1 cent tax deduction for your water costs. That is very  
2 attractive if you have water. If you want to put money  
3 back in infrastructure and you have water, we have  
4 7,000 megs.

5  
6 The thing that is affecting our valley is hay storage,  
7 which before was over 40 years, 2.5 per cent depreciation.  
8 What happens now is you get a three-year direct write-off  
9 when you put up storage sheds, hay sheds or anything else.

10  
11 What I am starting to see down home, and I have spoken  
12 to the consultants, is that it is now becoming cheaper to  
13 buy our input feed in and put up several hay sheds because  
14 of the very generous depreciation allowance from the  
15 Federal Government, than put feed into your silage pits.

16  
17 Steve made the comment that we are getting less water  
18 usage. We will see considerably less water usage. As  
19 Steve said, we are requesting IPART to lower the 10 per  
20 cent and let's go back to fundamentals and have a look at  
21 the alternatives.

22  
23 We would like to have a look at the costs of running  
24 that dam through WaterNSW and obviously their capital  
25 requirements, but that is only one small side of it. You  
26 cannot get cost recovery on a dam where you have,  
27 effectively, 7,000 megalitres. It can't happen. Many of  
28 our farmers have run-down irrigation plants. This  
29 attractive 100 per cent deduction should be used, but why  
30 don't they? The answer is because they are so insecure and  
31 unsure about what WaterNSW will do. If they continue on at  
32 this rate, I think we have here that by 2021, it will be  
33 \$96 a megalitre and by 2025 it will be \$139 a megalitre.  
34 Close the dam now. It will just be for the towns. If it  
35 is just for the towns, it will be all community service  
36 obligations.

37  
38 The dam itself is very attractive. It is used by a  
39 lot of people beside using the water for the towns. We  
40 need to go back to the fundamentals, because even cutting  
41 costs, if we can, through WaterNSW, is a different  
42 fundamental. Thank you.

43  
44 THE CHAIR: Thank you very much, Richard. Chris or Fleur  
45 would you like to comment on opex or capex?.

46  
47 MR MAGNER: Thank you. My name is Chris Magner. I am the



1 chairman of the Richmond and Wilson Combined Water Users  
2 Association, which is basically an umbrella group over  
3 about 10 different water user groups working on the  
4 Richmond River, one of which is the Toonumbar Water Users  
5 Association.

6  
7 We have put together the submission that we have  
8 presented to you. There are a couple of issues there that  
9 really are highlighting our concern. The biggest one, of  
10 course, is the sheer cost of the water to Toonumbar.

11  
12 We are concerned that with the formulas that are used  
13 to develop the pricing, there is a fundamental flaw in the  
14 North Coast and probably the South Coast. The fundamental  
15 flaw is basically the weighting that has been given to the  
16 licence holders as opposed to the weighting that has been  
17 given to the environment and other users.

18  
19 The North Coast is completely different from west of  
20 the range. Most of the water that does fall west of the  
21 range actually gets used in some form or other, whereas, on  
22 the North Coast, about 3 per cent of the water that falls  
23 is actually allocated as a licence. Of that, at the  
24 moment, we would not be using 10 per cent, and that is in  
25 the regulated and unregulated together. We have very small  
26 usage of the sheer volume of water. The rest of it is going  
27 back to the environment.

28  
29 The amount of weighting that this formula is using  
30 against the users goes against what we believe is impactor  
31 weighting. We put more emphasis on the impactor, being the  
32 environment. We live in the biggest growth centre of  
33 environmentalists in the North Coast of New South Wales -  
34 it is the biggest area in the state, or even in the  
35 country - and the demand from those people who expect a  
36 pristine environment has a tremendous effect back on to us  
37 as agriculturalists and, in the end, back on the water  
38 demand. Therefore, pressure then comes back on.

39  
40 Ever since the last IPART review in 2010, I have been  
41 saying that Toonumbar will close and will stop being used  
42 if we continue on this price drive that we are on at the  
43 moment. We are seeing now as the spiral goes up for  
44 pricing, the spiral is going down for usage, and it is  
45 happening at a rapid rate of knots. Therefore, I am  
46 concerned that the user share component of this process is  
47 completely out of balance for the North Coast and that is

1 where we are driving from with the need to reassess it. We  
2 need to look at a way of driving this through.

3  
4 I believe that the New South Wales water process - the  
5 pilot program that is currently being developed - has the  
6 ability to achieve that in the long term. However, we need  
7 to achieve this now. We need to make the decisions today  
8 on how we change the way that we charge water on the North  
9 Coast. Otherwise, before the end of this next four-year  
10 determination, if we continue on this process and wait  
11 until the end of that, we will end up with no users on the  
12 North Coast. We will have a stranded asset, and I don't  
13 think that is in the interests of anybody.

14  
15 I think we need to address this now and drive this  
16 forward. I believe that IPART has the ability to do that -  
17 to make these decisions, to look into this process with a  
18 clear view of trying to resolve some of the issues. A lot  
19 of those are very hard issues to address, however, they  
20 need addressing.

21  
22 All of that, I think, relates to that last question on  
23 the slide. That is really where we are sitting at the  
24 moment because we are looking down the barrel of an  
25 unviable situation where nobody will use the water.

26  
27 I will let Fleur continue with more of the details.

28  
29 THE CHAIR: Thanks, Chris. Fleur?

30  
31 MS TONGE: Thank you. I am Fleur Tonge. I am from the  
32 Toonumbar Dam Water Users Association, on the North Coast.  
33 I would say that not a lot of people have heard about the  
34 Toonumbar Dam. I was listening to David and David give  
35 their reports and the glowing reports, I am afraid, don't  
36 extend to Toonumbar Dam. We were the ones in those bar  
37 graphs that had the bits going up, where everybody else,  
38 apart from South Coast, had the bits going down. I think  
39 our operating expenditure is expected to go up by 17.8 per  
40 cent.

41  
42 I would like to address specifically the efficiency of  
43 operating costs, firstly, and then the user share. I don't  
44 have enough of these handouts for everyone, but I will pass  
45 around some with figures. I know it is very hard to talk  
46 to figures without having them to look at, so perhaps you  
47 can share a few between you.

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Our group would like to look at a few different indicators to look at efficiency - specifically the ratio of megalitres allocated to megalitres released; the ratio of megalitres released to megalitres sold; the cost per megalitre sold and the cost per megalitre released.

We thought looking at these different performance indicators would give you some idea of what is actually happening at the dam. To give you an example of a few of the figures, if you can look at the figures there, these are figures that I have been able to put in; namely, 2011-2012, 2012-2013, 2013-2014 and 2016-2017. Some of those later figures are not yet available.

To give you the examples, looking at the 2013 figures allocated water was 10,133 megalitres. It is an 11,000 megalitre dam. Released, in that particular year, was 13,800 megalitres.

Back in 2011, the allocation was the same, with 10,133 megalitres out of the 11,000, and released was 58,000 megalitres - obviously a wet year.

To go down to what was sold in those years, in the year 2013, out of the 13,800 released, 835 megalitres were sold. In year 2011, out of the 58,000 released, 99 megalitres were sold.

What you can see when you bring those figures down and work out costs is that, in 2013, the cost per megalitre sold - and this is working on the notional revenue requirement - is \$927, and that is in the year 2013. Back in the year 2011 when they only sold 99 megalitres, the cost per megalitre sold was \$8,100. That is not efficient. However, if we look at the cost of megalitres released, in 2013, it was \$55 cost per megalitre release. In 2011, because there was more released, it was \$13.

The clear picture in this is that there was an awful lot of water released that costs money to control and release that is going somewhere else apart from going to the users who are charged.

That brings us down to the next question. When we are judging efficiency, we can't separate out of who is sharing those costs. If we are judging efficiency simply on those

1 licence holders, there is no way we can call efficient  
2 costs where we are looking at thousands and thousands of  
3 dollars per megalitre sold. However, if we could review  
4 the entire share of those megalitres - who is actually the  
5 user, who is the impactor in this situation - we could  
6 actually bring the efficiency down to what is a reasonably  
7 efficient dam. It is all about deciding who is the real  
8 impactor in this situation.

9  
10 As a few other speakers have already said, the coastal  
11 dams are quite different from their western counterparts  
12 because of the importance of the environmental water that  
13 goes down the systems. Thank you.

14  
15 THE CHAIR: Thank you, Fleur. That was very useful.  
16 Perin, would you like to comment?

17  
18 MS DAVEY: Yes, thank you. Perin Davey from Murray  
19 Irrigation. I think I'll be brief. A lot of what we  
20 believe has been covered. Particularly on the capital  
21 expenditure proposal put forward, I think NSW Irrigators'  
22 Council have covered that effectively.

23  
24 On the user share arrangements, I would actually agree  
25 with the Richmond and Wilson Combined Water Users  
26 Association. This is an issue that is not just limited to  
27 coastal areas. It is an issue that we strongly believe  
28 needs to be reviewed, particularly in light of the changes  
29 in water management since the user shares were first  
30 implemented.

31  
32 I commend IPART on its commitment to reviewing the  
33 user shares this time around and not waiting for 2021 as  
34 proposed by WaterNSW. The priorities for water management  
35 have changed. With the introduction of our water-sharing  
36 plan in the New South Wales Murray in 2004, the priority  
37 was clearly on the delivery of rules-based environmental  
38 water for which there is no charge.

39  
40 The delivery and management of environmental water is  
41 having a significant impact on the river - that is, on the  
42 systems as well as the infrastructure and the ongoing  
43 administration of maintenance of said infrastructure. We  
44 are asking for IPART to have a close look at those impacts  
45 and, where there is no identifiable impactor, to apply a  
46 community service obligation or an increased government  
47 share.

1  
2 We also want an assurance in the New South Wales  
3 Murray, in particular, that irrigators are not now paying  
4 for capital expenditure or operating costs that are related  
5 to river infrastructure that was built for environmental  
6 purposes.

7  
8 The fact that we have the MDBA component of our costs  
9 makes this increasingly difficult for end users to be able  
10 to evaluate. I will cover that a lot more in session three  
11 when we talk about MDBA charges, but there is  
12 infrastructure that has been constructed in our valley that  
13 is now operated and managed by the river operators that is  
14 purely for environmental purposes.

15  
16 An example of that is the Koondrook-Perricoota forest  
17 project, which was conducted under the Living Murray  
18 program. The up-front capital for the construction was  
19 funded by the Living Murray program. We do not have a  
20 problem with that, but there is no transparency as to the  
21 ongoing maintenance and depreciation costs and where that  
22 is now being attributed. There is concern in our valley  
23 that it is being recovered through irrigator charges.

24  
25 I think I will leave it there, other than to say that  
26 the proposal for a capital maintenance allowance as well as  
27 depreciation would appear in our minds to be overkill.

28  
29 We commend the commitment to further consultation on  
30 capex annually through developing programs and providing  
31 them to customers and allowing us to view it annually. It  
32 is commendable, but it is also a drag on our own resources.  
33 Many of the customers of WaterNSW are limited in resources.  
34 To have to front up annually and be able to have the  
35 capacity and the skills involved to adequately review  
36 those, without a process whereby we can actually respond  
37 and argue for or against the proposals, is just adding to  
38 the burden on water users. Thank you.

39  
40 THE CHAIR: Thanks, Perin. Grant, did you want to comment  
41 on this issue?

42  
43 MR BUCKLEY: Yes, thank you. Grant Buckley, from  
44 Macquarie River Food and Fibre. I guess largely the  
45 comments I would make have been covered a lot by Stefanie  
46 and Mary in regards to capital expenditure, the  
47 transparency that has been provided, and also in regards to

1 the move away from the capital works plan and more to the  
2 maintenance allowance. We understand the need for  
3 flexibility, particularly for those minor things, but the  
4 major capital works is something that we believe is  
5 missing.

6  
7 With cost shares, similar again to what Mary and Perin  
8 have commented on, we need to ensure that there is an  
9 adequate customer base and everyone needs to be paying for  
10 what it is that they are receiving through the operations.

11  
12 One particular example for the Macquarie is in regards  
13 to the Burrendong Dam. When it was constructed back in the  
14 1960s, its primary role was to be used for flood  
15 mitigation. With the dam being a large contributor to our  
16 infrastructure storage and delivery costs in the Macquarie,  
17 there is \$1.1 million megalitres, approximately, for  
18 storage capacity and then 490,000 megalitres for flood  
19 mitigation. Approximately a third of the dam's capacity is  
20 set aside for flood mitigation and we would want that to be  
21 looked at as part of the cost shares, and we would  
22 appreciate IPART looking at that as part of its  
23 determination. Thank you.

24  
25 THE CHAIR: Thank you very much, Grant.

26  
27 We will now give WaterNSW a chance to respond to some  
28 of those comments and I also have a question. It appears  
29 from stakeholder views that the new way of delivering the  
30 capex program is not clear and I wondered myself how is  
31 this an improvement on the previous practice where you  
32 select a range of projects?

33  
34 As noted by Grant, you have your major capex and then  
35 you have some other ones that you may move around and, at  
36 the end of the determination, you would explain why you  
37 have changed it and what is prudent and not prudent. How  
38 will that be improved by the less transparent way of just  
39 having a program? Can you elaborate on that a little bit?

40  
41 MR HARRIS: Sure, thank you. There are quite a few points  
42 to respond to across all of the speakers.

43  
44 First of all, with capex, I think actually Scott  
45 summed it up pretty well. We are coming off a pretty low  
46 base. If you look at the diagram that IPART put up,  
47 actually our capital allowance is less than what was under

1 the previous determination.

2  
3 There has been a very low capex spend over the last  
4 ACCC Determination and we are proposing a larger capital  
5 spend. We are proposing that on the basis that these are  
6 not numbers that we have pulled out of the air. We have  
7 used a universally accepted and independent, if you like,  
8 engineering methodology. That is the same methodology,  
9 I would point out, that is used, for example, by the  
10 irrigation corporations who are members of the Irrigators'  
11 Council. We are proposing to use that exact same  
12 methodology, and that methodology provides you with a  
13 number based on civil assets, mechanical assets, electrical  
14 assets, and so on.

15  
16 As we have explained to the CSC Reference Group and  
17 also to IPART's consultants, we did not take the upper  
18 bound of that number. We actually took a number that was  
19 roughly halfway in each asset category - halfway between  
20 our current spend and what dropped out of that MEERA  
21 analysis.

22  
23 The bottom line to that is we and our board are  
24 absolutely determined to properly maintain what are  
25 intergenerational assets and to not be pushing costs off to  
26 the next generation. So that is the first point about the  
27 change in our capex methodology.

28  
29 The second part, as David indicated at the start, is  
30 that, fairly enough, our customers pay a holding charge on  
31 capex. Our customers - and I dare say the regulators, both  
32 ACCC last time, and IPART last time in our Greater Sydney  
33 Determination, and I have no doubt IPART this time as  
34 well - in terms of our government share of the spend will  
35 be saying to WaterNSW, "Why is it that you are not spending  
36 your capital allowance?"

37  
38 In the case of the rural valleys a large part of the  
39 reason - to come to your question Catherine - why we  
40 have been unable to do that is because we have structured  
41 our maintenance capital on the basis of an  
42 individual-by-individual project. In many cases, these  
43 projects are in the single or tens of thousands of dollars.  
44 There are a couple in the couple of hundred thousand  
45 dollars, but very few of those projects are over the  
46 million dollar mark.

1 Perin talked about customers having to spend time  
2 getting their head around our capital program. That built  
3 in also internally for us a hell of a lot of what you might  
4 call constipation in terms of, "Righto, we have had a  
5 determination for these 100 projects. We have to plug and  
6 play and swap those around, and whatever, depending on  
7 circumstances" - priorities, flooding, or whatever it might  
8 happen to be.

9  
10 In relation to trying to push through our capex spend  
11 and not have our customers unhappy that they have prepaid  
12 the capex allowance, what we propose to do is move to a  
13 program basis for that. We are actually going to go to the  
14 market and tender whole programs, not individual projects.  
15 We believe, first of all, that will be more efficient in  
16 terms of costs. We also believe, secondly, that that will  
17 enable us to meet our capex target spend over the  
18 determination period where, to date, we have been unable to  
19 do that.

20  
21 There is something sitting behind that change as well,  
22 and this in part comes to Stefanie's point about the dam  
23 safety regulations. The thing that is sitting behind that  
24 maintenance allowance is that, obviously, the composition  
25 of our entire capex spend is changing from broadly new  
26 assets and regulatory requirements which are not entirely  
27 but largely funded through government share to maintenance  
28 spend which has a higher user share component. Because the  
29 nature of that capex portfolio is changing, you are,  
30 therefore, seeing changes in prices that users are paying  
31 versus prices that the government would meet.

32  
33 In relation to the Dams Safety Act, we are in exactly  
34 the same situation as our customers and others in the  
35 state. We are waiting for any detail around that new dam  
36 safety regulatory regime. We have none. There is nothing  
37 on the table post the passage of what can only be described  
38 as skeletal legislation. When we see that, we are very  
39 hopeful, given the minister's second reading speech, that  
40 our dam safety costs - surveillance and other things - will  
41 be reduced, but the Government has not put that information  
42 on the table. We are not able to factor that in at the  
43 moment into our capex program.

44  
45 In terms of transparency of our capital program,  
46 Mary's comments are exactly the same as have been made  
47 previously in our CSC Reference Group, so I acknowledge



1 that consistency.

2  
3 We only have one large program in our four-year  
4 capital plan and that is the Keepit post-tensioning  
5 project. Everything else in our capex plan is, if you  
6 like, below the line in the maintenance program space that  
7 I have talked about.

8  
9 We have made a commitment at the CSC Reference Group -  
10 we repeated that in Moree last week and I repeat it here  
11 this morning - that we will consult on our draft capital  
12 plan annually through our CSCs to give our customers the  
13 opportunity to have a look at it and say, "Actually we  
14 think that's a bit silly", or whatever - changing  
15 priorities, or whatever. So we have given a commitment  
16 there to have transparency with our customers on an annual  
17 basis.

18  
19 Can I say, for the benefit of those who may have  
20 misunderstood some of the comments, that customers do not  
21 pay the capex. Customers pay an allowance on the capex.  
22 That is important when we come down to some of the other  
23 issues raised particularly in the North and South Coast.

24  
25 I will move on to those because Bob, Steve and Chris  
26 all talked about the issues on the North and the South  
27 Coast. I think it is fair to say the only difference  
28 between us and our customers in this regard is that, as a  
29 commercial entity, we felt it was proper for us to propose  
30 a cap on customer price increases, which we did, at 10 per  
31 cent. I think the only difference between us and our  
32 customers is our customers are saying that price increase  
33 should be zero, and we leave it up to IPART to consider  
34 that matter.

35  
36 I think, though, what we all have to acknowledge is  
37 that our problem - and it is a joint problem in the North  
38 and South Coast - is a fundamental one. In those two  
39 valleys, it is not the case that there is, to pick a  
40 number, a 1 per cent, 5 per cent, or something like that,  
41 difference between us and our customers as to what our  
42 customers think is efficient pricing or anything else. We  
43 are actually proposing to reduce our opex in the North and  
44 South Coast over the determination period. I want to make  
45 that point very clear.

46  
47 I also point out that 90 per cent of the user share is

1 paid by government subsidy. We are not in that marginal  
2 zone. We are miles apart in terms of where our customers  
3 are at, but that is a shared problem for us all. I have  
4 spoken about why we have recommended that 10 per cent price  
5 cap. We felt that was responsible for us to do.  
6

7 Can I say, though, even at a zero per cent price  
8 increase, government subsidies in those two valleys would  
9 still increase. They would still go up even if no price  
10 increase was recommended for our customers.  
11

12 What do we do about all of that? A RAB write-down  
13 will not solve the problem. 96 per cent of the regulatory  
14 asset base in those two valleys is government share.  
15 Writing that RAB value down will not solve the problem for  
16 customers. We, if I may say in conjunction with NSW  
17 Irrigators' Council, have recommended to IPART in the  
18 pricing determination - and it is also in NSW Irrigators'  
19 Council submission - that collectively we and our customers  
20 need more time to sit back and try to address the very  
21 fundamental problems that exists in those two valleys. We  
22 recommend that that approach be taken.  
23

24 We also recommended in our pricing proposal that IPART  
25 recommend continuation of the government subsidy. As  
26 I say, the only gap I think between us is whether there is  
27 a zero per cent user increase or a 10 per cent user  
28 increase. However, all of us need time to sit down and  
29 properly work that out through our levels of service  
30 process that we have already commenced on the North Coast  
31 and we will need to go through on the South Coast.  
32

33 Madam Chair, I have two other quick comments. Perin  
34 and a number of others mentioned the review of user share -  
35 government share. Quite frankly, in the absence of a  
36 review, before submission of our pricing proposal, we had  
37 to submit on the basis of the current user share, and we  
38 did so.  
39

40 I would also add that our CSC Reference Group and  
41 WaterNSW wanted an in-depth review of user versus  
42 government share. That is what we are proposing in our  
43 determination and we have recommended that that be done  
44 roughly midway during this next determination when, apart  
45 from other things, potential cost savings through the WAMC  
46 pricing determination would be better understood.  
47

1 If IPART can do that in-depth review during this  
2 determination process, we would support that. I do have to  
3 say, though, that we remain concerned that that process  
4 would not be as comprehensive as our customers expect.

5  
6 Finally, just in relation to the capital allowance and  
7 depreciation, the capital allowance is not on top of  
8 depreciation. The capital allowance is an allowance. We  
9 are not paid that. We are only paid depreciation.

10  
11 THE CHAIR: Thank you very much, David.

12  
13 Does anyone in the audience want to comment on this  
14 session? We have roving microphones. Could you introduce  
15 yourself, thanks.

16  
17 MS BALAS: My name is Melissa Balas. I represent Bega  
18 Cheese on the far South Coast. I have a question with  
19 regard to the capex. We don't really know the detail.  
20 There is a huge increase in capex and operational  
21 expenditure.

22  
23 I guess one of the problems we have in trying to  
24 identify opportunities to improve the management of the  
25 coastal valleys is understanding what the actual costs of  
26 running those systems are. In order for us to identify  
27 what opportunities we have to improve, we need to  
28 understand exactly what those costs are and I don't think  
29 we have that information to be able to make a determination  
30 or any reasonable assessment of whether it is prudent or  
31 efficient.

32  
33 Until we see that level of detail, it is difficult for  
34 us to make comment on that and also to identify what  
35 opportunities we have to actually look at those coastal  
36 valleys and to identify what opportunities do we have to  
37 improve the utilisation of that water and the management of  
38 that water down the track.

39  
40 THE CHAIR: Thank you very much, Melissa. Anybody else?  
41 We will move on to session 2.

42  
43 The purpose of this second session is to discuss  
44 WaterNSW's proposed price structures and approach to  
45 managing revenue volatility including water entitlement and  
46 sales forecasts.

1 I now call on Chris Ihm from IPART's secretariat to  
2 introduce the discussion on price structures and managing  
3 volatility. Thank you, Chris.

4  
5 SESSION 2: Price structures and managing volatility

6  
7 MR IHM: Thanks, Catherine.

8  
9 When it comes to price structures WaterNSW mostly levies  
10 a two-part tariff for each valley. In most valleys, 40 per  
11 cent of the revenue is recovered from annual fixed charges  
12 and the remaining 60 per cent is recovered from variable  
13 charges.

14  
15 Also within the fixed charges, there are high security  
16 and general security entitlement charges. The high  
17 security charges incorporate a premium which varies between  
18 valleys and it reflects the greater reliability of water  
19 supplied to that category of general security entitlement  
20 holders.

21  
22 Under WaterNSW's proposal, these price structures are  
23 largely maintained. One of the main differences is the  
24 costs associated with BRC and the MDBA, so WaterNSW has  
25 proposed to move to a 100 per cent fixed charge from the  
26 current 40:60 fixed to variable split.

27  
28 In terms of forecast volumes and entitlements, once  
29 the price structure is determined, the forecast volumes are  
30 then used to calculate the variable usage charges and the  
31 forecast entitlements, along with the high security  
32 premiums, are used to calculate the entitlement charges.  
33 Currently the 20-year rolling average of actual water sales  
34 is used to estimate water usage and WaterNSW has proposed  
35 to retain this approach.

36  
37 We have here some historical information comparing  
38 actual and forecast volumes. There has been quite a  
39 fair bit of variability. In 2010-11 there was a bit over  
40 3,000 gigalitres, and three years later we see up to about  
41 7,000 gigalitres, so it is something that is quite  
42 difficult to actually forecast.

43  
44 On to managing revenue volatility. WaterNSW's risk in  
45 revenue volatility is mainly due to having that 40:60  
46 pricing structure for most valleys and having the  
47 associated difficulties in accurately forecasting water

1 sales. This is despite its costs being largely fixed.

2  
3 In our 2010 Determination, we allowed WaterNSW in its  
4 revenue requirements a volatility allowance of about  
5 \$2.6 million per year. This was based on the calculations  
6 on variability in water sales and it provided WaterNSW with  
7 holding costs for taking on a level of volatility risk on  
8 behalf of customers.

9  
10 In 2014, the ACCC introduced the unders and overs  
11 mechanism. The process also allowed for annual updates in  
12 prices to factor in the holding costs arising from the  
13 balance in that unders and overs account and to incorporate  
14 updated sales forecasts.

15  
16 WaterNSW has proposed to maintain the unders and overs  
17 mechanism - or the UOM - and to also introduce a risk  
18 mitigation allowance to cover the costs of purchasing a  
19 risk transfer product - or RTP - from a third party.

20  
21 The RTP is proposed to apply to valleys where there is  
22 full cost recovery and where the proportion of fixed  
23 charges is proposed to be less than 80 per cent. So  
24 WaterNSW, we will be paying an annual premium to a third  
25 party who will take on the revenue risk of having volatile  
26 revenues and it would mean an 80:20 fixed to variable price  
27 structure.

28  
29 The cost of the annual premium is proposed to be  
30 recovered from general security users across valleys and is  
31 based on an estimate of the relative contribution to  
32 WaterNSW's revenue risk.

33  
34 In regards to the actual costs of the RTP, WaterNSW  
35 has suggested that it will provide it to us later in the  
36 review period.

37  
38 In our Issues Paper we showed a preliminary estimate  
39 of the RTP as provided in WaterNSW's proposal as a  
40 percentage of the user share notional revenue requirement  
41 for the valleys it is proposed to apply to. We note that  
42 this is a preliminary estimate and the actual costs may  
43 well be different. However, for context, the preliminary  
44 estimate of the RTP, for example, represents 11.6 per cent  
45 for the Lachlan Valley and 10.1 per cent for the Macquarie.

46  
47 WaterNSW also suggests that customers may choose to

1 move to an 80:20 fixed to variable tariff structure to  
2 avoid the initial costs of the RTP.

3  
4 We recognise the risk facing WaterNSW under its  
5 current tariff structure. As mentioned previously, we have  
6 made an allowance for this in our 2010 Determination with  
7 the volatility allowance, and so did the ACCC in its 2014  
8 decision through the introduction of the UOM.

9  
10 We support in principle the concept of allowing for  
11 the costs of managing risk, if deemed efficient. However  
12 we will consider whether all elements of WaterNSW's  
13 proposal to mitigate risk are appropriate.

14  
15 Here are some questions that we have in our Issues  
16 Paper:

17  
18 What is the appropriate level of risk WaterNSW should  
19 bear?

20 Should water users pay for WaterNSW's costs of  
21 managing volatility?

22 What implications, if any, should WaterNSW's proposed  
23 RTP have for the UOM?

24 Would water users be willing to move to an 80:20 fixed to  
25 variable price structure if they were to save on the costs  
26 of an RTP?

27  
28 Thank you.

29  
30 THE CHAIR: Thank you, Chris.

31  
32 Mary, I wonder if you would start on this one, given  
33 we have heard some talk that Lachlan is looking to make a  
34 changes. Could you comment on that?

35  
36 MS EWING: Yes, thank you. I would, first of all, comment  
37 on the appropriate level of risk. We actually dispute that  
38 WaterNSW should be facing no level of risk at all, which is  
39 what their proposed pricing structure suggests. As a  
40 monopoly business, we do not believe it is reasonable that  
41 their pricing should be set to provide a dividend to owners  
42 every year, regardless of the level of service that is  
43 provided to customers.

44  
45 Having said that, I think that the next step is  
46 actually for WaterNSW to quantify the level of risk that  
47 they face. I think the approach that they have taken with

1 80:20 pricing does not actually do that accurately. An  
2 unders and overs mechanism recovers the total revenue over  
3 a period of time.  
4

5 WaterNSW has identified correctly that there are  
6 potentially costs to them, either because they have to  
7 borrow money to manage working capital so they may have to  
8 pay a higher rate of interest than the WACC, or,  
9 alternatively, if there is an overs balance, they may  
10 actually have to borrow money to effectively provide the  
11 return to users.  
12

13 I don't think WaterNSW has actually quantified the  
14 cost of the risk that they face as a result of unrecovered  
15 revenue through the unders and overs mechanism. Therefore,  
16 my understanding is that the revenue risk mechanism that  
17 they have chosen - the risk transfer product - is a very  
18 expensive way to manage that risk. We don't think it is  
19 appropriate, because you are a monopoly business where your  
20 customers have no option but to use your services, to  
21 simply transfer all that (a) to choose an expensive method of  
22 managing your risk and then (b) to simply transfer all of  
23 that to your customers.  
24

25 Having said that, however, you asked about the  
26 Lachlan's reaction. Looking at the prices and 80:20 versus  
27 40:60, while the Lachlan has traditionally supported 40:60  
28 prices because it aligns better with water availability,  
29 when we looked at those prices, we analysed where the  
30 break-even point is in terms of usage rate. We provided  
31 that information to the customer service committee and then  
32 later to the Lachlan Valley Water committee. We had  
33 extensive discussions in both those forums and decided to  
34 support 80:20 because the break-even point was so low - it  
35 was 17 per cent. To me that is quite extraordinary in  
36 terms of how much the cost of the risk transfer product  
37 added to prices in the Lachlan and the 11.6 per cent,  
38 I guess, highlights that.  
39

40 Having said that, though, I do accept that the  
41 customer service committee generally tends to represent  
42 larger users, more active users, and probably the Lachlan  
43 Valley Water executive as well, so it is difficult for  
44 those bodies to say, "Everyone has been consulted." We did  
45 put the analysis in our newsletter and sent that out.  
46 Admittedly we didn't get a lot of response, possibly  
47 because people were dealing with flooding at the time so it

1 wasn't their highest priority, and we also discussed it at  
2 our AGM.

3  
4 If that risk transfer product survives at the levels  
5 that WaterNSW has included in their pricing submission, the  
6 Lachlan would support 80:20. If it doesn't, we would want  
7 to review our position.

8  
9 THE CHAIR: Thank you very much for explaining that, Mary.  
10 Grant, would you like to comment on this issue?

11  
12 MR BUCKLEY: In the Macquarie, we are opposed to the  
13 inclusion of the RTP as well, for the same reasons that  
14 Mary has outlined. WaterNSW needs to quantify risk and we  
15 do not agree with transferring that risk to customers. So  
16 largely we agree with what was said.

17  
18 THE CHAIR: Thank you, Grant. Stefanie?

19  
20 MS SCHULTE: The Irrigators' Council in broad has  
21 supported the 40:60 fixed to variable tariff structure for  
22 quite a number of determination periods. Effectively, we  
23 have done so because of the variability and reliability in  
24 various different valleys across the state, recognising  
25 really that the supply side risk is on customers and the  
26 fixed charge component is what has to be paid by customers  
27 regardless of whether or not water is available and  
28 allocated in the individual valleys.

29  
30 If I look at the pricing proposal put forward by  
31 WaterNSW, and again the last ACCC Determination, I see an  
32 increase in the general security entitlement charges as  
33 well as a number of high security charges. That does not  
34 even include the MDBA pass-through. In that sense, we are  
35 faced with irrigators having to potentially pay a  
36 significant amount of money despite the fact they might not  
37 necessarily have water available. That could have been a  
38 possible scenario earlier on this year. It is looking  
39 quite different right across the state now, recognising, of  
40 course, also that variable charges have gone down in the  
41 pricing proposals.

42  
43 As customers, we don't have access to any guaranteed  
44 revenue for any of the production that takes place with the  
45 water that is delivered. However, if we look at the  
46 business of WaterNSW, we have the current fixed to variable  
47 tariff structure, the 40 per cent, guaranteed through the



1 fixed or the entitlement charges, whilst we have the  
2 government user cost share ratios and we also have the  
3 overs and unders mechanism that recovers a proportion of  
4 any over or under-recovered revenue from the previous  
5 years.

6  
7 Altogether with those three mechanisms, WaterNSW, as  
8 far as we understand, has 61 per cent of its revenue  
9 guaranteed regardless of whether or not a megalitre is  
10 delivered to customers. The same does not apply to  
11 WaterNSW's customers. In a sense therefore, we feel that  
12 the additional risk protection mechanism is unjustified.

13  
14 We would really like to see WaterNSW providing much  
15 more transparency around its actual costs and expenditures  
16 over the previous determination periods versus the actual  
17 revenue it has received so that, from a customer's  
18 perspective, we can actually assess the risk that the  
19 business is facing.

20  
21 What we seem to have done a lot over the previous  
22 determination is compare allowed revenue with actual  
23 revenue. However, we feel that is not really  
24 representative of what we should be talking about, which is  
25 actual costs and revenue. If could we have access to that  
26 sort of information, we would be in a much better position  
27 to understand WaterNSW's risk, in light also of the  
28 guaranteed revenue that is already provided to WaterNSW  
29 under the current structure that we have with the tariff  
30 structure that is in place with the government cost shares  
31 and the overs and unders mechanism. Thank you.

32  
33 THE CHAIR: Thank you, Stefanie. Perin?

34  
35 MS DAVEY: I agree with what Stefanie has just said.  
36 Wouldn't it be fantastic if we all had a guarantee against  
37 risk? Certainly there are many farmers in my region - and  
38 I am sure in Mary's region - this very year who are sitting  
39 there looking at their decimated crops wishing that there  
40 was an insurance product that adequately covered for flood  
41 and excesses and the volatility of water availability, be  
42 it through natural flows or through allocations.

43  
44 Farmers have to adjust their businesses each year to  
45 manage the water that is available and conduct their  
46 business accordingly. In good years, they make a large  
47 profit, and if they are good farmers, they put some aside

1 that will see them through the harsh years. That is  
2 certainly how Murray Irrigation has to operate our  
3 business. We don't have a risk product that we apply to  
4 our farmers' costs. We manage our business recognising  
5 that it is volatile and that we have had the boom and bust  
6 cycles.

7  
8 We had grown accustomed to WaterNSW - formerly State  
9 Water - having a form of a risk mitigation through IPART's  
10 volatility allowance and then the ACCC's unders and overs  
11 mechanism, but we certainly do not see the need for two  
12 risk mitigation products.

13  
14 The unders and overs mechanism provides a level of  
15 security to users in that when there is a good year, some  
16 of that can come back by way of the mechanism and reduce  
17 prices in the following year. I don't feel that there is  
18 enough information as yet regarding the risk transfer  
19 product to be able to make an informed statement on that.  
20 Suffice to say that I believe that IPART should choose one  
21 or the other and not both. Thank you.

22  
23 THE CHAIR: Thanks, Perin. Chris?

24  
25 MR MAGNER: With the North Coast, we have been given a nil  
26 issue on allowance. However, in principle, I have a  
27 fundamental problem with having those charges across  
28 anywhere, purely because I don't know that they warrant  
29 even being considered when the organisation already has a  
30 fallback position - if they have a shortfall, they go back  
31 to the shareholder. Therefore, why have those costs  
32 imposed unless it is being driven by the shareholder?

33  
34 With regard to the 80:20, the Toonumbar people, when  
35 we put it to them, wanted to stay on the 60:40 that they  
36 have been on for a number of years, which is different to  
37 the 40:60 that most of the rest of the state is on.

38  
39 I would not chuck the 80:20 out of the toolbox that we  
40 may need that to resolve some of the issues with the North  
41 and South Coast. That is nothing to do with volatility  
42 allowance; it is to do with is it going to be something that  
43 we can utilise to get a better outcome? Therefore, I would  
44 leave 80:20 in the discussions as we go through trying to  
45 resolve the issues of Toonumbar, notwithstanding that the  
46 Toonumbar people have stuck their hands up and said, "No,  
47 we want to have 60:40."

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I understand where they are coming from and support them in that; however, I am concerned that we have to address a lot of issues in trying to resolve the Toonumbar and Brogo problems, so I would keep it in the discussions.

THE CHAIR: Thank you, Chris. Fleur, would you like to add to that?

MS TONGE: Yes, just very briefly, because I agree with what all the other speakers have said.

From the Toonumbar Dam perspective, it smacks to us of a lack of understanding or willingness to work with the customers. I know both Davids spoke this morning of working much more closely with customers, but it is very easy just to bring in something that will mitigate their own risk and put the costs straight back to the customers. In this situation, with them being a monopoly, it is even easier to do so.

Thinking of what has happened with Toonumbar, State Water, in the 2010 Determination, actually put forward that we should have had a 2,000 per cent increase in our cost of water at that particular time. That still rings loud in our ears when we think of this idea of being customer focused. Even now, with the sort of levels which it has been suggested we should be looking at, we think that comes from a base of a lack of customer focus. So this whole idea of mitigating their risk through putting more expenses on to the customers just says to us that there is still this lack of actual customer focus.

THE CHAIR: Thank you, Fleur. Steve?

MR GUTHREY: I missed part of the discussion and I apologise, but I agree with Fleur really. I think this idea of volatility risk management stuff is a pretty important thing to be looked at and discussed --

THE CHAIRMAN: Can you just turn your microphone on.

MR GUTHREY: I am sorry. I missed part of the conversation, so I will just make a small comment about the volatility stuff. For a dam like the Brogo Dam, it doesn't really apply at this stage. It is only when you have full cost recovery that it probably comes into account. To

1 transfer all the risk onto customers, as Fleur says, that  
2 just doesn't happen in other businesses. That is my  
3 comment.

4  
5 THE CHAIR: Thank you, Steve. Richard, would you like to  
6 comment on that?

7  
8 MR PARBERY: Thanks, Catherine. I find it ridiculous. We  
9 are all in business. We are representing farmers. We live  
10 in risk. My accounting business lives in risk. If I don't  
11 perform, I go broke. To take most of the risk out of this  
12 organisation and put that straight back onto the farming  
13 community makes absolutely no sense. Notwithstanding what  
14 Chris said, in terms of the dams, it is an open book. We  
15 don't know where to go at the moment except we know we  
16 can't get full cost recovery, but with regards to everyone  
17 else and expecting people pick that up, I find that  
18 absolutely amazing.

19  
20 THE CHAIR: Thank you, Richard. Bob?

21  
22 MR DOYLE: Thank you for that. With the Hunter, we  
23 elected quite a few years ago to go to 60:40. We did it  
24 from a customer perspective for a few reasons. The first  
25 one was so we could achieve cost recovery sooner. The  
26 40:60 was sending the wrong water use signals to customers.  
27 The 60:40 better reflected the fact that we had a lot of  
28 sleepers in our system and it was seen to be fairer.

29  
30 We have had a chance to completely review that again,  
31 and we've just done that. I will just summarise the state of  
32 the different players.

33  
34 We have elected to stay with 60:40. The power  
35 stations' preference is significantly 60:40. We actually  
36 thought they would go 80:20. The reason for them staying  
37 with 60:40 is that it actually improved their water  
38 security as opposed to going to 80:20, and I can go into  
39 more detail on that if you want.

40  
41 The coal mines are quite significant water holders.  
42 There are two levels to that - they have a significant  
43 amount of water that is in agriculture, but then they also  
44 have water that is used for mining. Their preference was  
45 40:60. That is primarily because, with the coal mines, they  
46 only really use water for a very short number of years when  
47 it is quite dry. In most years, they have very low water

1 use.

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The irrigators is a bit of a mixed view, but their overall position was 60:40 was the best. Obviously the higher the water user, the more this was going to be beneficial, but across the board there has been a very clear position that we stay on 60:40.

9 Hunter Water - not really much of an impact. They  
10 just went with the flow and were happy with 60:40. One of  
11 the reasons why it works on the Hunter is because we have a  
12 very high level of security. There is only really one year  
13 in 20 that would be less than 100 per cent allocation. The  
14 Paterson River has always been 100 per cent allocation, so  
15 it does give it a good balance.

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For the North and South Coast, I think part of the problem in assessing this is there is a great misunderstanding on what it actually means - what a fixed ratio of 60 to usage of 40 means. On the North Coast, they are 60 per cent fixed, 40 per cent usage, and the price is \$9 to \$45. At the superficial level it just does not add up.

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There is a very poor understanding of how the ratios that are elected are converted into the dollars. I think that is part of the problem as to why people come to this position of electing a number. South Coast guys have said to stay with 40:60, the North Coast have said to stay with 60:40. I think there needs to be a fair bit of time spent understanding how the actual calculator works.

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I am not sure whether it is appropriate to say this here now, but I think there actually needs to be another level of pricing built into it on the North and South Coast in particular where you have a minimum charge because there is a significant number of licence holders with very low entitlements, and they are part of the costs. When you look at the overall costs of metering and reporting, they lead to a significant amount of operational costs.

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The outcome of the current arrangement with all those sleepers, effectively, is a very high usage price which is sending the wrong signal. We have dams that are completely under-utilised. We need to sell more water and the current pricing mechanism is reducing water usage and the signals are all the wrong way.

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THE CHAIR: Chris, did you want to say something to follow on?

MR MAGNER: Yes, thanks, just a quick comment to follow up on Bob, who made a very good point there.

With the 40 per cent that is currently deemed to be the usage component, when you take the averaging over the 20 years, it gets down to an average of 9 per cent that is being used, so all of that 40 per cent is weighted over 9 per cent of the allocation. That is what pushes the price up, so it is the formula that they use and then we go from that average. If we did happen to have a usage year where everything was used, which is very unlikely at the moment, the extra income out of it would be absolutely phenomenal.

The formula that is currently used is the problem because of the weighting. That is why I said earlier don't chuck out the 80:20 because we may need to look at it. Thank you.

THE CHAIR: Thanks, Chris.

WaterNSW, can you respond to some of those comments? In particular we would also like to understand if, going forward, customer engagement and customer choice is one of your aims, how would you go about managing different requirements in different valleys as far as the split that they want?

MR HARRIS: Thanks, Madam Chair. In relation to the risk transfer product, right from the get-go, with this issue, we have been apart with our customers from the very first CSC Reference Group meeting back in November. I think, from our perspective, we set out quite clearly in our pricing proposal the reasons why we have sought that revenue volatility product. I do not propose to ventilate all of those arguments again.

There are a couple of things, though, that are more in the nature of factual comments that I would make, given the comments that have just been made.

First of all, the RTP is not taking all risk out of our revenues. The RTP is set to bring us to an 80:20

1 fixed:variable. We are still subject to variability of  
2 about 20 per cent.

3  
4 Secondly, Stefanie, amongst others, asked for more  
5 transparency of the actual costs and actual revenues.  
6 There is no better indicator of that than to say that the  
7 current UOM balance is negative \$19 million and that has  
8 accrued only over the last two years. So two years of our  
9 regulated revenue that we were entitled to under the  
10 current determination, we have not received, and that is  
11 the current balance of that UOM account.

12  
13 Perin and a number of other speakers have said that  
14 they don't see the need for two products. The graph that  
15 we showed here today - which, by the way, is a graph that  
16 we have used on more than one occasion in our CSC Reference  
17 Group - demonstrates unequivocally that the UOM and the RTP  
18 do not overlap.

19  
20 In relation to Perin's suggestion that IPART should  
21 decide either the UOM or the RTP, I would also say that  
22 WaterNSW does not support that position. The UOM is a  
23 matter of customer choice and we respect that. We don't  
24 see that as an either/or. The RTP should stand on its own  
25 and either get up or fall on its own. Customers have  
26 chosen the UOM for benefits that they believe it delivers  
27 and we would not support an either/or approach to those  
28 two.

29  
30 Can I also say too, to be very clear about it, the  
31 price for the risk transfer product that we have included  
32 in our pricing determination assumes that the UOM is in  
33 place. Obviously if that UOM were not to be replaced, the  
34 price of that risk transfer product would go up.

35  
36 I have two other comments. We absolutely agree there  
37 is a continuing educative function in terms of tariff  
38 structures and actually, to be really honest, water  
39 regulation generally. We respect the choice that our  
40 customers have made in this particular round, but we agree  
41 absolutely to continue that educative process, and we will.

42  
43 I think, possibly more for completeness than anything  
44 else, there was one point in Chris's slide that has not  
45 been raised in this forum but was raised in the Moree  
46 forum. I would like to refer to that and to restate the  
47 response that we gave at Moree. That was a move to

1 forecast water sales.

2  
3 I think it is fair to say both us and our customers  
4 would like to move to a mechanism where prices are set  
5 based on some sort of forecast of water sales rather than  
6 looking back over a 20-year period of record.

7  
8 We need to consult with our customers over the next  
9 while to work out how that forecast would be done and how  
10 we might do it. The suggestion in a couple of submissions  
11 in this regard was that those forecasts would be based on  
12 the IQQM model. WaterNSW does not have access to that  
13 model, so we are not able to refer to that or use that to  
14 set forecast water sales. However, that is a matter that  
15 we will be taking up with our customers over the next  
16 determination of the UOM.

17  
18 Finally, Madam Chair, in relation to your question,  
19 one of the things again - and you were there - that came  
20 out strongly in the Moree session, and it came out  
21 generally in our customer consultation through the CSCs and  
22 their reference group, was that customers do want us to  
23 move to individual choice. They do want us to move to  
24 individual products, customer contract-based products, so  
25 that, on an individual basis, they can get a product that  
26 best meets their needs and is not necessarily, if you like,  
27 a socialised sort of outcome based on valley or large user  
28 or small users or whatever.

29  
30 We have consistently said two things about that.  
31 Unfortunately, our IT systems do not allow that at the  
32 moment but we are working to be ready for that by the time  
33 of our 2020-21 pricing determination. Clearly the second  
34 thing - and we will need to spend time with our customers  
35 getting to that point - is to ensure, if we have a series  
36 of individually tailored products that we offer to our  
37 customers, that those products do not introduce third-party  
38 impacts to other customers.

39  
40 I think that is a very clear goal. I think it is very  
41 strongly supported by our customers in a number of  
42 submissions, and it was also raised at Moree. We just need  
43 again some time to work through that properly so we can do  
44 that properly without unintended consequences.

45  
46 THE CHAIR: Thanks, David. Matt, from the secretariat,  
47 has a question.



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MR EDGERTON: Matt Edgerton, from the IPART secretariat. I have a question for WaterNSW. Under your current 40:60 price structure, the UOM applies to the 60 per cent of revenue that is at risk. Yet with an RTP only 20 per cent will effectively be at risk. Can you tell us a little bit more about how you see both interacting and is there a potential for over-recovery or double counting?

MS BAKER: Thanks Matt. As David mentioned before, the way that we sought a product from the market with regards to RTP is based on the assumption as elected by customers that the UOM is in place. So the RTP product takes the post-UOM revenues received to WaterNSW and essentially swaps them out to replicate an 80:20 structure. In that way one sits on top of the other; they don't overlap.

We, in seeking that quote from the market, will pay the actual revenues received by us and receive the 80 per cent equivalent of the notional revenue that you set, so, in the way that the product is structured, there is no ability to double-dip or over-recover from that product being in place.

I suppose, as a matter of clarity, the RTP is a financial product, if you like, that reduces our revenue volatility so that we can essentially not have to spend as much management time managing our financial risk as well as all the other sorts of costs that arise from increased financial volatility. However, other than the premium, it doesn't affect what customers pay. Customers will continue to pay either bills with or without the RTP price adjustment depending on what customers elect.

The RTP does not then affect what customers pay. It is a financial instrument between WaterNSW and a third-party provider essentially which mitigates our financial risk - not entirely, as David said before, but to replicate an 80:20 price structure.

At the moment, yes, we have sought in the market for that product to be based on post-UOM revenue. If we take the UOM away, if customers elect for that, then that product price and negotiation will change to reflect that.

THE CHAIR: Thanks, Elli. So does that mean that if a user chooses 70:30, they will have a smaller premium

1 because it is less risk? Is that right?

2

3 MS BAKER: Yes, but the complication is until we get the  
4 pricing from the market, if a particular valley does elect  
5 to come out, we don't know how that risk will be  
6 reallocated and what price impact that will have until we  
7 get some firm prices from the market.

8

9 The allowance for the cost of that product in our  
10 determination was based on the fixed variable tariffs as  
11 per the submission - ie, all of the valleys have chosen  
12 less than 80:20, being on whatever those ratios are. If  
13 the Lachlan should decide to move to 80:20, and that then  
14 means we do not have an RTP product over that valley's  
15 revenues, until we get the pricing from the market, we are  
16 yet to really understand how that will then impact the  
17 remaining RTP price for the other valleys. I think it was  
18 mentioned in Moree as well that you do get some  
19 diversification of the revenues across the greater spread  
20 of valleys.

21

22 THE CHAIR: Does that mean that there is a cut-off time  
23 for when the valleys have to let you know what they would  
24 like for this determination?

25

26 MS BAKER: Yes, we have not given valleys - sorry, I am  
27 looking at David for his consultation with customers. We  
28 have not given them a firm cut-off --

29

30 MR STOCKLER: As part of the consultation process leading  
31 into our formal submission, customers made a nomination  
32 that, at this point, this process does not necessarily  
33 allow. We remain open to customers feeding back whatever  
34 they might want that we are able to offer at any time.

35

36 THE CHAIR: We might have to discuss this further offline  
37 just to make sure that if there is going to be some sort of  
38 time in that, we can consider it when we are looking at the  
39 pricing.

40

41 MS BAKER: I think that, from our perspective, there is  
42 time yet, but as we get towards probably the beginning of  
43 next year, we will need to start to firm things up probably  
44 in time for the Draft Determination.

45

46 MR HARRIS: To be clear about that, we are expecting that  
47 quote from the market shortly, within the space of weeks

1 not months. We have the next round of CSCs locked in  
2 for February. We will consult during that next round of  
3 CSC meetings at that time.

4  
5 THE CHAIR: Thank you. Bob, did you want to say  
6 something?

7  
8 MR DOYLE: I want to make a comment about the  
9 individualised products being offered to customers.  
10 I can't recall the exact meeting where we might have had  
11 some of this discussion. It may have been a chairs'  
12 meeting or a CSC Reference Group meeting.

13  
14 My recollection is there was a concern expressed about  
15 having these individualised products and discussions with  
16 major customers and that it would impact on the  
17 effectiveness of the CSC process.

18  
19 I don't recall whether we actually had that discussion  
20 specifically within our coastal valley CSC, but one of the  
21 significant powers of the current system of the CSC meeting  
22 structure is that all the customers come and are able to  
23 put forward their position. In the main, we nearly always  
24 finish up with a good compromise.

25  
26 The specifics of it are there was one term when the  
27 coastal valleys did not have MacGen, which is now called  
28 AGL. The power station withdrew from the CSC process.  
29 I am not sure of the actual terms, but certainly it was in  
30 the year 2007, which was the big drought in the Hunter. We  
31 were about to head down the path of having major water  
32 restrictions which were going to impact on power  
33 generation. One of the outcomes of that was MacGen then  
34 rejoined the CSC. So a group like MacGen/AGL do have the  
35 power to negotiate individually.

36  
37 If you go too far down this path of individualised  
38 products, it will take away from some of the effectiveness  
39 of the CSC process. For us on the coast, where we are less  
40 organised structurally, with our customer base - our  
41 customers in the main are very small; we don't have the  
42 resources that many of the other irrigator water user  
43 groups have - it would be a problem for us. I would,  
44 therefore, have a little bit of concern about heading down  
45 that path of individualised products and our ability to  
46 consult and discuss the issues with all of the customers  
47 present at the same time. Thank you.

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THE CHAIR: Thanks Bob. One more from WaterNSW?

MR STOCKLER: Thanks, Madam Chair. I would like to clarify that the subject of customer choice is not exclusive to the CSC. It was certainly discussed at every CSC as part of leading up to this submission by virtue of the different tariff splits - that is, customer choice currently at a value level is what was being discussed.

The CSCs remain, and will remain, an important channel to engage with our customers, but by no means are they the only channel. We as a business; if we are going to be customer centric, need to engage more and across more mediums in the future not solely at the CSC level.

THE CHAIR: Thanks, David. Before we have a break, would anyone from the audience like to make a comment on these matters? No?

We are running a little over time. We will now have a break and we will resume in 25 minutes, so that will take us to 12.40. We will talk in session three about the Border Rivers Commission and the Murray-Darling Basin authority costs and cost recovery.

LUNCHEON ADJOURNMENT

UPON RESUMPTION

THE CHAIR: Welcome back, everyone. I hope you enjoyed your lunch. We are going to continue our public forum for IPART's review of prices for WaterNSW rural bulk water.

In the first two sessions today, we discussed WaterNSW's expenditure, price structures and management of volatility. We will now consider Border Rivers Commission - BRC - and Murray-Darling Basin Authority - MDBA - costs and cost recovery.

Similar to today's earlier sessions, a member of the IPART secretariat will give a brief introduction to each of the topics we would like to discuss in this session. I will then invite participants at the table to provide comment on those issues. Following discussion by those at the table, I will then invite comments from those in the audience.

1 A reminder that today's forum is being recorded by  
2 our transcriber. Therefore, to assist, I ask that on each  
3 occasion that you speak to please identify yourself and  
4 your organisation before speaking. I also ask that you  
5 speak clearly and loudly.  
6

7 I now call on John Madden from the IPART secretariat  
8 to introduce the discussion on BRC and MDBA costs. Thanks,  
9 John.  
10

11 SESSION 3: Border Rivers Commission (BRC)/Murray-Darling  
12 Basin Authority (MDBA) costs and cost recovery  
13

14 MR MADDEN: Thank you, BRC and MDBA costs apply in three  
15 of the valleys where we are setting prices - so the Border  
16 Rivers and then for the MDBA costs, Murray and  
17 Murrumbidgee. The MDBA is the focus today. Up in Moree,  
18 we talked a bit more about the BRC.  
19

20 The MDBA is a cross-jurisdictional body. It operates  
21 jointly owned infrastructure mainly in the Murray Valley  
22 but in the Murrumbidgee as well.  
23

24 WaterNSW has included the MDBA costs as uncontrollable  
25 costs and they have been advised the level of those costs  
26 and contributions by DPI Water. A letter advising those  
27 costs was included in our Issues Paper. WaterNSW has  
28 proposed that those costs be passed through to the relevant  
29 customers.  
30

31 There is a change which we will talk about, which is  
32 changing the price structure from a fixed:variable to an  
33 entirely fixed charge.  
34

35 Under the ACCC and the Water Charge Infrastructure  
36 Rules in 2014, the ACCC determined that these costs are a  
37 regulatory requirement and should be passed on, as  
38 stipulated by the treasurer, to WaterNSW. The proposed  
39 cost is a user share of \$59 million over the determination  
40 period, which averages over four years about \$14.7 million  
41 per year. The annual user share has increased by 13 per  
42 cent compared to the level set by the ACCC Decision for the  
43 last three years.  
44

45 I mentioned briefly the change in structure. There is  
46 also another adjustment made. As a result of that change  
47 to the fixed charge, there is an adjustment to the high

1 security premium to avoid bill shocks.

2  
3 Here we have the graphic representation of the  
4 historic costs that were allowed and also those that were  
5 actually collected from users versus then the proposed MDBA  
6 costs going forward over the next four years. You can see  
7 the lift, particularly in 2017-18, then dropping back  
8 down - as we have said before, an increase compared to the  
9 last decision by the ACCC.

10  
11 This is the effect on charges in the  
12 Murrumbidgee Valley and the Murray Valley. We have there  
13 the actual MDBA charge for each valley in the first column.  
14 We see the usage price dropping by 100 per cent, which  
15 reflects the change in structure to an entirely fixed  
16 charge. Then we see the charge for the high security and  
17 general security, and then the final charge which basically  
18 includes the WaterNSW costs and proposed prices, plus the  
19 MDBA cost pass-through.

20  
21 The costs outlined by DPI Water are based on the MDBA  
22 joint venture costs across its whole joint venture and then  
23 there is a share allocated to New South Wales. Those costs  
24 are based on the MDBA corporate plan. There is one year of  
25 proposed costs, which are based on the previous year. It  
26 is the final year of the determination period of four  
27 years, because the plan does not go out to that year.

28  
29 Turning to our preliminary position, at this stage we  
30 do not have a direction from the treasurer to WaterNSW that  
31 has actually been provided to WaterNSW. After the MDBA  
32 provided, I guess, a positive reply in their submission to  
33 working with IPART to review the basis of these costs, we  
34 are looking at the prudence and efficiency of the proposed  
35 MDBA costs and the BRC costs. We are hoping that this  
36 figure will then be provided in our Draft Report and taken  
37 into account by the treasurer in any direction to WaterNSW.

38  
39 I would note that the treasurer may or may not take  
40 those costs into account, so the direction might be the  
41 original amount, the amount recommended or arrived at in  
42 our Draft Report, or another amount as seen fit.

43  
44 We have some questions.

45  
46 Are the proposed costs efficient, and the user share  
47 component of those costs, in particular?

1           How should those costs be recovered from water users?  
2           Is the adjustment to the high security premium as part  
3 of that price structure change reasonable?  
4

5           We have Andrew Reynolds from the MDBA, who has agreed  
6 to come along today and potentially can give us some  
7 overview of the corporate planning process and the  
8 information that they then provided to DPI Water to use as  
9 the basis of their advice.  
10

11 THE CHAIR: Thank you, John. Thank you, Andrew, for  
12 sitting here so patiently. You can go first on this  
13 session, thanks.  
14

15 MR REYNOLDS: Thank you. Andrew Reynolds from the MDBA.  
16

17           I thought I would give a quick overview of how our  
18 corporate planning process works, how the cost base is then  
19 determined and how that is apportioned to states. The MDBA  
20 program is a joint venture, or the joint venture component,  
21 which is at least in these costs is a joint venture of four  
22 government - the Commonwealth Government, and those of  
23 Victoria, New South Wales and South Australia. Queensland  
24 and the ACT have a very, very small part in that but their  
25 costs are immaterial.  
26

27           MDBA is effectively the agent of that joint venture.  
28 We would say we are implementing a program on behalf of  
29 those governments. Our corporate planning process or the  
30 development of our program is an annual process. Each year  
31 we develop up a corporate plan for the current financial  
32 year, with a three to four-year outlook. Governments only  
33 commit to that first year of the plan. Unlike this process  
34 where you have a pricing determination over the period of  
35 time, the MDBA joint venture program is done on an annual  
36 basis.  
37

38           The way it works is we have constructing authorities  
39 in each of the three states who deliver the program on the  
40 ground. They use their systems and processes with which  
41 they deliver the rest of their business to deliver the  
42 joint venture program. In New South Wales, it is WaterNSW  
43 as well as DPI Water who deliver a small component of the  
44 program. In Victoria, it is Goulburn-Murray Water, and in  
45 South Australia it is SA Water.  
46

47           Each year those agencies bring forward to the MDBA a

1 program of works that they believe is required to operate,  
2 maintain and renew the asset portfolio that they are  
3 responsible for. The MDBA takes that information,  
4 aggregates it, makes assessments around the prudence and  
5 efficiency of it, works with the constructing authorities  
6 to refine that program and ultimately takes it through a  
7 governance process of governments for approval by  
8 ministerial council, which comprises the water ministers of  
9 each of those governments. They eventually approve our  
10 program of works which the constructing authorities are  
11 then tasked to deliver.  
12

13 In terms of the cost recovery of that process, each of  
14 the states and the Commonwealth Government are responsible  
15 for a share of the costs. The Commonwealth picks up 25 per  
16 cent of all capital - effectively capital; it's called  
17 investment and construction, but it is effectively  
18 capital expenditure - and the balance is shared between the  
19 other three states.  
20

21 The basis of that sharing is quite complicated. There  
22 is some information on our website about exactly how that  
23 works, but it is based on the program mix. It is a  
24 combination of entitlements held in a state and the  
25 five-year rolling average of water deliveries or water  
26 consumption in that state as well as, for some components  
27 of the program, a local beneficiary component. For  
28 instance, where we have lots of weirs that would  
29 effectively provide a navigation benefit but do not  
30 contribute to water supply, then the state in which they  
31 are located picks up the first 50 per cent of that cost and  
32 then the balance is shared between the other partners.  
33

34 Through that process there is an annual program of  
35 works, an annual cost base. There is a cost share  
36 arrangement which allocates those shares to governments.  
37 The governments are then responsible for meeting that  
38 payment to the MDBA. At that point, governments can make  
39 the decision about how they will recover those costs from  
40 users, what portion of costs they recover and how much.  
41

42 MDBA is not involved in that process. We do not  
43 influence it and we do not really contribute to it. It is  
44 important to understand that New South Wales funds a  
45 component of the whole River Murray system program. Works  
46 that happen at Dartmouth Dam and Hume Dam but also in South  
47 Australia and at the barrages, New South Wales funds a part



1 of that. The New South Wales Government determines how  
2 they recover that share of the MDBA program from users.  
3

4 In terms of the efficiency and prudence side of the  
5 program, there is a role for the MDBA - that is, the role  
6 we play on behalf of each of the governments to make sure  
7 that the aggregated program that is brought forward is a  
8 reasonable and effective program. We oversee the  
9 delivery to make sure that each of the constructing  
10 authorities is delivering in an efficient way. We make  
11 judgments or assessments of the relative risk profiles and  
12 priorities of works across each of the states to make sure  
13 that the investments are appropriate across the whole  
14 program and we are not over-investing in one area and not  
15 investing in another.  
16

17 There has been a series of reviews over time with that  
18 because the question of efficiency comes up quite  
19 regularly. The last one was done in 2014. It was  
20 commissioned by the governments who were funding that  
21 program and were concerned or wanted evidence that the  
22 program was efficient. It was done in much the same way  
23 that IPART is doing this review on WaterNSW. There was a  
24 team of consultants engaged who looked at the prudence and  
25 efficiency of the program. They built a building-blocks  
26 model of our cost base to assess that and did some  
27 benchmarking of the program against other like programs for  
28 water authorities across the country.  
29

30 The upshot of that was the conclusion that the  
31 program was reasonable, and with the cost base to maintain  
32 the \$4 billion asset base, the costs were in the order of  
33 \$70 million a year.  
34

35 I guess the other point to note is that the program is  
36 funded on an annual basis. Capital is funded in the year  
37 that it is incurred, in effect. We do not have a regulated  
38 asset base like many water authorities do. When there is a  
39 large project to be delivered, governments need to fund  
40 that at the time that that expenditure is incurred.  
41

42 I think that is probably enough on the basis of how  
43 our program comes together. As I said, the development of  
44 the program and the cost base is part of what the MDBA  
45 does. The cost of recovery and how it flows through the  
46 pricing in WaterNSW is a matter for the New South Wales  
47 Government.

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THE CHAIR: That was helpful, thanks, Andrew. Perin, would you like to respond?

MS DAVEY: Yes, I would. Thank you very much for that overview, Andrew. It is appreciated.

We acknowledge that in 2014 that efficiency review was conducted. However, unlike the way IPART conducts their reviews, there was no public consultation process. There was no opportunity for end users to have a look at the submissions you had made or the consultants' building-block evaluations. All we had access to was the final reports.

I note that one of the recommendations from those reports was that the MDBA should conduct further consultation with end users to end this continuous sort of merry-go-round of "We don't know what we're paying for." I acknowledge it is also on the part of the contributing government. If they would allow further openness and transparency into the prices, then we probably would not be coming with the same arguments year after year whenever we have pricing determinations.

The New South Wales Murray funds a significant proportion of the MDBA charges in New South Wales. We acknowledge that that is due to the fact that we rely on the infrastructure. However, as you noted, the constructing authorities operate that infrastructure and there is a lot of concern, due to the lack of transparency, that it is a money cycle and a churn of money whereby the MDBA tells the government how much they need. The government says to WaterNSW, "We need this much money to pay the MDBA." The MDBA then says to WaterNSW, "Operate the system like this." WaterNSW says, "Here's our invoice", and it all goes around in a big circle.

There is concern that there is duplication in processes, and we commend IPART for committing to undertake this review. We acknowledge that the New South Wales treasury may or may not take on board any recommendations that IPART make, but we do look forward to having another set of eyes look at the relationship between the constructing authority in New South Wales and the MDBA and the MDBA's corporate plan and how they come to determine what portion of those costs are passed on to irrigators.

1 We would also urge you to have a very close look at  
2 the user share component. As I have mentioned earlier, a  
3 lot of the infrastructure in the Murray system is now being  
4 operated with a priority for the environment first. This  
5 managing of environmental flows through the system is  
6 having an impact on the river system, including negative  
7 impacts in areas such as the Barmah Choke, and how the  
8 system is operated.

9  
10 There needs to be more consideration of the user  
11 shares and what portion should be government funded because  
12 a lot of the river operation now is to deliver on policy  
13 that was explained and sold as being for the national good.  
14 We look forward to that review. Hopefully also New South  
15 Wales treasury will accept any recommendation about cost  
16 shares or efficiency dividends, which I know IPART did  
17 apply in 2010.

18  
19 Really the concern of irrigators is the lack of  
20 transparency. Murray Irrigation has just taken a rather  
21 drastic step under the current billing cycle where we have  
22 alerted WaterNSW that we are withholding the MDBA portion  
23 of our invoice until such time as we can have further  
24 clarity on how those costs are determined, what they are  
25 applied to and what services they cover. We have done that  
26 so that we can have more confidence that there is not just  
27 a cycle of money churning and that there is no inadvertent  
28 cross-subsidisation between the organisations and also  
29 between water users and other users of the river  
30 infrastructure. We look forward to the response from  
31 WaterNSW on that.

32  
33 We have been asking through pricing determinations for  
34 the last, I think, three determinations for more  
35 transparency into MDBA charges. We appreciate the  
36 efficiency review was conducted; however, the lack of  
37 opportunity for public scrutiny in that process has not  
38 satisfied my board nor has it satisfied many of the  
39 irrigators in our region. So we are taking this step to  
40 try and give a bit of impetus to the fact that this is of  
41 grave concern. Thank you.

42  
43 THE CHAIR: Thank you, Perin. Stefanie, would you like to  
44 add to that?

45  
46 MS SCHULTE: Yes. First of all, I would like to agree, of  
47 course, with the points that Perin raised. I think,

1 overall, reiterating the concerns around transparency in  
2 the New South Wales Murray, that is also reflected in the  
3 New South Wales Murrumbidgee Valley as well. Our valley  
4 members have raised concerns about the transparency of  
5 those charges and that there is a lack of regulatory  
6 oversight of those charges in line with the other costs for  
7 WaterNSW.

8  
9 A point I think to add is that New South Wales  
10 irrigators pay for Murray-Darling Basin Authority  
11 activities, not just for WaterNSW itself but also through  
12 DPI Water. We have just had the determination of that  
13 in June this year. We are very dissatisfied that those  
14 costs have been passed through at the last determination at  
15 a very late stage for \$10 million in the New South Wales  
16 Murray on average and \$2.2 million in the New South Wales  
17 Murrumbidgee.

18  
19 As John has just outlined, the significant spike in  
20 2017-18 of \$18 million is a significant jump. The New  
21 South Wales Murray and Murrumbidgee MDBA costs are the  
22 biggest component of irrigators' water charges in those  
23 valleys, so it is a significant chunk.

24  
25 We do appreciate IPART having a look at it. We do  
26 hope IPART can conduct this efficiency review of MDBA costs  
27 in the New South Wales Murray and Murrumbidgee and that it  
28 is not instructed by the New South Wales Government just to  
29 simply pass through those costs.

30  
31 The final point I would like to make in this regard -  
32 this has been outlined by Andrew - is that the  
33 contributions made from the states are being determined on  
34 a yearly basis. However, we will be stuck with a four-year  
35 price determination on 1 July next year. The charges that  
36 irrigators will pay for the Murray-Darling Basin Authority  
37 through WaterNSW will be fixed over that four-year time  
38 frame whilst the negotiation around what will actually be  
39 contributed by the New South Wales Government is determined  
40 on a year-to-year basis.

41  
42 This is of significant concern and it has also been a  
43 concern over previous years where the New South Wales  
44 Government took a stand of actually reducing its  
45 contribution to the MDBA. This has not flown through to  
46 irrigators in the New South Wales Murray and Murrumbidgee  
47 who have still paid those charges, as was determined by the

1 last pricing determination. Thank you.

2

3 THE CHAIR: Thanks, Stefanie. Does anyone else on this  
4 side of the table want to comment?

5

6 Do we have someone from DPI in the audience that  
7 wanted to make a comment? No? Any other questions from  
8 the audience on this?

9

10 Sorry, there is one more thing from Perin.

11

12 MS DAVEY: I am sorry, I did neglect to mention previously  
13 WaterNSW's proposed recovery of the charges. With the  
14 proposal to move to 100 per cent fixed cost, while we  
15 appreciate the reasoning behind it, the actual impact on  
16 irrigators' charges will be significant. It will result in  
17 New South Wales Murray general security entitlement charges  
18 going up by 112 per cent which will not be mitigated by the  
19 reduction in user charge. Our preference would be for a  
20 continuation of the existing 40:60 tariff structure to more  
21 adequately recognise the income streams of irrigators,  
22 which are more closely reflected to water use.

23

24 THE CHAIR: Thanks, Perin. David?

25

26 MR HARRIS: To respond to that, we proposed that change on  
27 the basis that the New South Wales Government has proposed  
28 a change in how it is requiring us to pay. In other words,  
29 they are moving from a fixed:variable arrangement to a  
30 100 per cent fixed. As with the costs themselves, we are  
31 simply passing those terms through to the people who we  
32 have to collect that charge from.

33

34 THE CHAIR: Has the Government indicated whether there was  
35 any opportunity if this change in costs based on this  
36 annual negotiation happens that that would be arranged with  
37 you or not?

38

39 MR HARRIS: No. This is the point that Stefanie was  
40 making before; namely, IPART is being asked to lock in, as  
41 it were, four future years of expenditure when the  
42 governments go through that process on an annual basis.  
43 There is a gap now and that gap is being realised as we  
44 move into the 2017-18 year, and that is the point that  
45 Stefanie was making. But, no, there have been no  
46 discussions with us about that.

47

1 THE CHAIR: Thank you. John has a question.  
2  
3 MR MADDEN: Just for the sake of clarity, the direction at  
4 the moment, does that instruct you to pass through what you  
5 collected using the price structure or is it a fixed amount  
6 under the current Decision?  
7  
8 MR HARRIS: So we have been given - I do not know how it  
9 is best described - not a formal direction, but we have  
10 been given a letter seeking us to recover those total  
11 amounts in each of the four --  
12  
13 MR MADDEN: No, I am sorry, on the current level that is  
14 in force now under the ACCC Decision and the regulatory  
15 requirements, do you pass through what you collect or a  
16 fixed amount?  
17  
18 MR HARRIS: I think what I have just been advised is the  
19 current determination is a fixed tariff arrangement. The  
20 determination before that was a fixed:variable arrangement  
21 and State Water, and now WaterNSW, over the term of the  
22 current determination, did not change to that fixed  
23 arrangement - am I making sense - one determination ago.  
24  
25 MR MADDEN: The question really is what has changed the  
26 price structure proposal that you have proposed, ie, at the  
27 moment what you pass on to government, is it what you  
28 actually collect or is it a fixed amount?  
29  
30 MR HARRIS: As at two determinations ago, we had a  
31 fixed:variable payment structure back to the New South  
32 Wales Government. That changed in 2014 where that became a  
33 100 per cent fixed charge. For whatever reason at the  
34 time, State Water did not revert to a 100 per cent fixed  
35 charge. It continued the 40:60 collection, even though it  
36 was paying out 100 per cent. We are proposing, at this  
37 point now, to move to that 100 per cent fixed charge to  
38 reflect actually what we have been paying in the last four  
39 years, and the government is proposing how we pay in the  
40 determination period under consideration.  
41  
42 THE CHAIR: Thanks, David. We are going to move on to  
43 cost recovery now. Sorry, Chris has one more thing.  
44  
45 MR MAGNER: After listening to David's answer, could I ask  
46 David: there would have been a shortfall somewhere in that  
47 previous determination and where was that? Was that spread

1 across everywhere? Was it dealt with in some way or --

2

3 MS BAKER: I think the answer is about whether we  
4 under-recover year to year at the moment with the MDBA  
5 charges but we have a fixed amount we pay back to  
6 government.

7

8 MR MAGNER: Yes.

9

10 MS BAKER: At the moment there is a UOM, if you like, on  
11 the MDBA recovery charges, but it is different to the UOM  
12 across the rest of WaterNSW's charges, where if we needed  
13 to pay \$12 million in a year back to government for MDBA  
14 charges and we recovered \$10 million, then the next year we  
15 add that \$2 million that we didn't get to the charges. So  
16 there is a UOM but it is different in operation to the UOM  
17 of the WaterNSW charges, which is just a holding cost.

18

19 MR MAGNER: So the rest of us are not wearing it?

20

21 MS BAKER: We do recover 100 per cent of the charges from  
22 users - I am sorry, with other valleys, no, there's no  
23 cross-subsidisation.

24

25 THE CHAIR: So cost recovery, I call on Scott Chapman from  
26 the IPART secretariat to introduce this discussion.

27 Thanks, Scott.

28

29 MR CHAPMAN: I know we have tossed this around a little  
30 bit already, but we will now expand on it and have a formal  
31 discussion on cost recovery.

32

33 Essentially, we typically aim to set prices that fully  
34 recover the user share of WaterNSW's efficient costs in  
35 each valley. Two of those valleys - one in the North Coast  
36 and South Coast - are well below full cost recovery.

37

38 In our 2010 Determination, and also in the ACCC's 2014  
39 decision, price increases were capped on these valleys at  
40 10 per cent per annum. Because of that, the government has  
41 essentially borne the shortfall of those costs between the  
42 revenue raised. What we judged, and what the ACCC judged,  
43 were the efficient costs attributed to users, the  
44 government has picked up as a community service obligation.

45

46 In its proposal, WaterNSW has again proposed to  
47 maintain that approach from the previous two decisions -

1 that is, capping price increases at 10 per cent per year in  
2 both North Coast and South Coast valleys. This would still  
3 lead to an under-recovery of the proposed efficient costs.  
4 The revenue raised from those prices would cover only  
5 12 per cent of the user share of the costs in the North  
6 Coast valley and 44 per cent in the South Coast. As such,  
7 the New South Wales Government would need to contribute  
8 around \$1.2 million per year to cover the difference  
9 between the revenue raised in these valleys and the  
10 proposed efficient user share of the costs.

11  
12 We are keen to pursue this process further. We have  
13 engaged some consultants to undertake a review to establish  
14 some principles on which we can set prices in valleys where  
15 full cost recovery is either unattainable or very difficult  
16 to envisage and these include the North Coast and South  
17 Coast valleys.

18  
19 How should the costs of providing bulk water services  
20 be recovered in valleys where full cost recovery has not  
21 been achieved?

22 Importantly, what principles or approaches should we  
23 use to assess the level of efficient costs of services in  
24 valleys that are well below the full cost recovery?

25 What principles should we use to determine prices in  
26 valleys that are well below full cost recovery?

27  
28 Essentially we are almost asking two questions there -  
29 what is the best way of assessing efficient costs in some  
30 of these areas and how should we set the prices?

31  
32 THE CHAIR: Thank you, Scott. Would you like to start on  
33 this one, Steve?

34  
35 MR GUTHREY: Yes, thank you very much. The North Coast  
36 valleys and South Coast valley are unique really in the  
37 whole scheme of things. We know we are never going to get  
38 full cost recovery. The cost of running the dams goes up,  
39 and if we keep going at the 10 per cent, we will never  
40 catch up with the cost of running those dams.

41  
42 We would like to think that we could get the full cost  
43 recovery one day but that will never happen, so it is a bit  
44 of an issue when you start thinking about, "How are we  
45 going to go about recovering some of those costs?" There  
46 has to be a balance so that the irrigators keep using the  
47 water. There has to be a pricing balance where irrigators



1 keep using the water and the government has to subsidise  
2 the use of that water with a community service obligation.  
3

4 I do not really have any answers to that. It is  
5 something that we are looking for IPART to help us  
6 understand where the price points are and to understand  
7 what we can do in the future. But if we keep raising the  
8 prices as they have been raised over the last two  
9 determinations, as we have been saying over the last two  
10 determinations, there will be some point where irrigators  
11 will stop using water.  
12

13 In saying all that, I can't answer the question.  
14 Maybe someone else would like to comment on that, but  
15 I will just leave my comments there for the moment. Thank  
16 you.  
17

18 THE CHAIR: Thanks, Steve. Richard, would you like to add  
19 to that?  
20

21 MR PARBERY: Thanks, Catherine. I was talking to Hugo at  
22 lunchtime. Brogo Dam is like going back to Deliverance  
23 country. Did anyone ever see that movie where the man  
24 pulled out his bow and arrow and shot the lad who was doing  
25 the wrong thing?  
26

27 The dam is used extensively by the community. It is  
28 quite idyllic. It goes back up into the hills and the bush  
29 comes down to the dam itself. People get a lot of pleasure  
30 out there. They can take their families out there. It  
31 has boat ramps. It does get a lot of community use.  
32

33 As I said this morning, again we have the issue of  
34 14,000 megalitres issued, a 9,000 dam, with 2,000 locked in  
35 for the towns of Cobargo, Bermagui and Quaama. Our cost  
36 recovery is absolutely impossible. If we do not protect  
37 our farmers at some level, the community contribution will  
38 be 100 per cent. As I said this morning, in terms of the  
39 tax depreciation, which I was also talking to Hugo about,  
40 people are changing their habits because they have been  
41 forced out by pricing.  
42

43 We have generous allocations, as I said, for upgrading  
44 infrastructure on irrigation - 100 per cent deductions.  
45 Most of my farmer clients need to do that, but they have no  
46 courage to do that because they are very aware that  
47 WaterNSW is going for full cost recovery.

1  
2 I have spoken to David Stockler in regards to this.  
3 I assume, and I think through Hugo, we probably can get  
4 this. I would like to have a full look at a full profit  
5 and loss account or income expenditure account or  
6 comprehensive income account, whichever you would like to  
7 call it on the accounting standards, on the running costs  
8 of that dam to June 2016. I would like to see a full  
9 comprehensive budget including capital expenditure for that  
10 dam.

11  
12 When I say "full", I would like to see the operating  
13 costs. WaterNSW is a huge organisation. Those figures  
14 would be available and I would like to see them, if I have  
15 the right to, subject to IPART through our Bega Cheese  
16 governance.

17  
18 I am aware of silly things that are occurring - a guy  
19 drives from Deniliquin, from thousands and thousands of  
20 kilometres away, to read our meters. That is only small,  
21 but I would hate to think that the rest of the organisation  
22 to have the same inefficiency. I said, "Who are you?  
23 Where do you come from?" "Deni. Great spot." It's the  
24 other side of the world.

25  
26 I think that does need analysis. We need to look at  
27 that expenditure, but that will still not solve the issues  
28 of cost recovery. We cannot get there, especially since  
29 now we have the towns which will get priority. We will go  
30 through droughts again and those 2,000 megs will be locked  
31 up. That is why we suggested in our submissions that maybe  
32 we can go right back to the drawing board on this. We can  
33 look at the alternatives, look for the community service  
34 obligations, look to the towns, maybe, that have now tied  
35 up 2,000 megs of water, which is a very large percentage of  
36 the dam and limits us as irrigators. There just needs to  
37 be an open book and we need to go back and look at it all  
38 again. Thank you.

39  
40 THE CHAIR: Thank you, Richard. Bob?

41  
42 MR DOYLE: Thanks, Catherine. I think we have to ask the  
43 fundamental question, which is: what are we aiming to  
44 achieve in this process? We are wanting to get water at a  
45 long-term sustainable price so it can be used by WaterNSW  
46 customers. I think we have to take a much more holistic  
47 approach to this. We have to think a lot broader than just

1 WaterNSW and IPART. It is much, much bigger than just this  
2 process.

3  
4 I compliment WaterNSW on the commencement of the pilot  
5 project on the North Coast and the commitment then with the  
6 test of that pilot to move that pilot down to the South  
7 Coast. From my perspective, it is not moving fast enough.

8  
9 The other thing in terms of talking about the holistic  
10 approach to it is who has responsibility? WaterNSW has a  
11 responsibility and can address some of the issues by  
12 looking at levels of service, as Richard just talked about.  
13 We can look at the pricing calculator, which I think is  
14 fundamentally flawed for the North and South Coast.

15  
16 Customers have a responsibility. To some degree,  
17 I look at that from the perspective of finding ways to  
18 increase water use, finding ways to increase irrigation  
19 operating efficiency so that the price of the water is  
20 affordable. That is bigger again than just WaterNSW; that  
21 is electricity, irrigation infrastructure and so on. But  
22 the signals have to be right if the farmers - the  
23 irrigators - are going to invest in infrastructure that can  
24 make that water effectively more affordable.

25  
26 Then there is a whole of government responsibility  
27 here. We have talked about other users, but just within  
28 the customer base, within the whole of government, we have  
29 DPI Agriculture, who have great services to offer to this  
30 process so that we can address affordable issues and we can  
31 address infrastructure opportunities.

32  
33 We need to consider the water sharing plans. All of  
34 us - on the North Coast, South Coast, right across the  
35 whole state - operate to water sharing plans. We have to  
36 question, in this particular instance, the water sharing  
37 plans. We have a line on the map that says what is  
38 regulated and unregulated. We have to look at other  
39 customers outside the existing basic customers. We just  
40 have to open up the big picture on this and everyone has to  
41 take some responsibility. It is a lot, lot bigger than  
42 just this IPART process, if we are actually going to get  
43 some fundamental change, because we have the inherent  
44 problems with our small dams. Thank you.

45  
46 THE CHAIR: Thanks for that contribution, Bob. Chris?  
47

1 MR MAGNER: Thank you, Catherine. I suppose we have to go  
2 back to the start to where these dams came from. On the  
3 New South Wales coast, there were three dams built in the  
4 late 1960s. There was the Brogo Dam, the Toonumbar Dam  
5 and the dam on the Paterson - all built by Minister Beale.  
6 They were put there to secure an election and get the dairy  
7 industry secure in those areas.

8  
9 We have a situation now where the dairy industry has  
10 basically declined to a point where they can no longer, on  
11 their own, service the needs that the dam requires for its  
12 different functions. Back then, there was no full cost  
13 recovery. There were none of the rules that we are now  
14 working by. We have government decisions that have  
15 happened that have changed industries, changed water  
16 policy, and they have all worked in opposition to the way  
17 these dams were originally put in place.

18  
19 If the dam on the Paterson had not been amalgamated  
20 into the Hunter system, and had it been in the exactly the  
21 same position that Toonumbar and Brogo are in, it would be  
22 no different - a small dam with a reduced dairy industry on  
23 it.

24  
25 I know this goes against some of the different  
26 policies around the state, but we put in our submission  
27 that we should consider looking at amalgamating the coast  
28 into one pricing unit. We have seriously looked at that  
29 because if you take into account the small figures of each  
30 of those two South Coast and North Coast dams, in relation  
31 to the total figures for the whole of the coast, we don't  
32 believe that we would move pricing to any great degree at  
33 all.

34  
35 In fact, while doing that, if we considered some of  
36 the other cost savings that we believe are in the system -  
37 we have outlined a number of them in our submission - and  
38 if we were to do that, we believe we could actually secure  
39 these dams, secure the usage and not get ourselves into a  
40 position where we would end up with stranded assets.

41  
42 All of this seriously has to be looked at. If you  
43 take all the issues raised by both the South Coast and  
44 North Coast in their submissions, there are quite a number  
45 of them that can be addressed in a review. I believe that  
46 this round of IPART can actually sit down and seriously  
47 look at how we can achieve these goals now.

1  
2 I do support the pilot process and I have been part of  
3 the instigation of the pilot process. However, to wait  
4 another four years is just too long. We can't wait four  
5 years. We will not have a Toonumbar and I doubt whether we  
6 would have a Brogo. I think we have to seriously look at  
7 how we do it. We have to come up with a mechanism of doing  
8 it and we have to do it very quickly, but we have to take  
9 into consideration all of the issues.

10  
11 THE CHAIR: Thank you, Chris. Fleur?

12  
13 MS TONGE: Thank you, Madam Chair. I totally agree with  
14 what Chris has just said on what we call the blended prices  
15 idea. Before I go there, I would like to just go through  
16 what Toonumbar Water Users have suggested for the second  
17 question which relate to the principles and approaches that  
18 we can use to assess the efficient costs in our valley.

19  
20 We believe that currently the efficient costs of  
21 services is based on the assumption that the primary role  
22 of the dam is to provide water to the licence holders.  
23 With those figures I discussed earlier, and if you look at  
24 releases from Toonumbar Dam versus the amount sold, I think  
25 that the primary purpose of that water going from Toonumbar  
26 Dam is no longer just for the licence holders.

27  
28 Unfortunately, this assumption, together with the  
29 impactor pays approach, has resulted in these totally  
30 unacceptable prices being charged for the water and, of  
31 course, a reduction in the amount of water sold. If the  
32 approach is broadened to include all the beneficiaries of  
33 the dam, the costs will be spread across a much larger  
34 group. Beneficiaries would include the environment, for  
35 the provision of environmental flow; the local community,  
36 through the provision of recreational activities and as a  
37 secure water storage for future urban growth; riparian  
38 rights users, and that is a very big user of this water;  
39 and the current licence holders.

40  
41 Having established the full level of services, the  
42 efficient costs can then be reviewed against the total of  
43 these services. This approach will also encourage WaterNSW  
44 to look at other service options that could help defray  
45 costs. Currently the cost for each megalitre released is  
46 quite reasonable. While it is costing in the thousands of  
47 dollars for each megalitre sold, each megalitre released

1 ranges from about \$13 to \$55 over the period of time - the  
2 seven years or so that we looked at it - suggesting that  
3 the dam is in fact efficient if all its released water is  
4 sold.

5  
6 This concurs with what the other speakers were saying.  
7 These dams were built with a specific purpose. That water  
8 was meant to be sold at a reasonable cost to the  
9 irrigators, whereas the costs that have been put on to us  
10 have meant that that water is no longer viable within our  
11 operations. So we have actually had to look at alternative  
12 systems, or certainly it takes the initiative out of  
13 improving the current irrigation facilities, which mean you  
14 gradually end up being further behind in your cost benefits  
15 of irrigating.

16  
17 The second thing I would like to look at is the  
18 pricing and what principles we should use to determine  
19 pricing in these valleys. Chris has touched on the idea of  
20 a blended price across coastal valleys. Toonumbar Water  
21 Users Association actually came up with a few different  
22 ideas. We didn't really come up with a best option; we  
23 just had four different suggestions to put forward.

24  
25 The four principles we thought that need to be  
26 considered when determining prices include: affordability;  
27 community benefit; the water availability, so there are  
28 supply and demand principles there; and the future value of  
29 that water storage.

30  
31 The first of the pricing alternatives we thought could  
32 be that price could be benchmarked against other areas  
33 where irrigation water is used in similar situations and a  
34 like product established. This would have the effect of  
35 stabilising prices and giving farmers the confidence to  
36 purchase the appropriate infrastructure for an efficient  
37 irrigation system.

38  
39 A second option is the blended price which Chris has  
40 touched on. Another alternative is to base prices on the  
41 marginal cost of a group of users. What we mean here is  
42 that the general maintenance of the dam would be borne by  
43 the community while the additional costs to supply the  
44 particular users - in this case we would be thinking of the  
45 licence holders - would be charged to those users.

46  
47 This idea assumes that the asset is desired for some

1 future use and there is also a basic cost of maintaining  
2 it, but any costs above this would be payable by the users  
3 of that water, being the irrigators. It is anticipated  
4 that the resulting charges would be substantially lower  
5 than the current prices and the result would be that more  
6 water would actually be sold, so the income received by  
7 WaterNSW would actually be greater.

8  
9 The fourth option is to provide the water according to  
10 what we have described as the "opportunity cost" of the  
11 water in the Richmond Valley. In our district, all other  
12 irrigation licences are on unregulated systems. The  
13 opportunity cost we have suggested would be the costs of  
14 unregulated water plus a value for the additional  
15 reliability of our water being on a controlled stream.  
16 This would be similar to the current method of pricing high  
17 security water.

18  
19 This method recognises that, in the long term, farmers  
20 will relocate to areas where water is more affordable and  
21 it provides an additional value to the reliability of water  
22 sold. Currently, instead of people moving to the Toonumbar  
23 area or the Eden Creek area, which is where the Toonumbar  
24 water flows, they are actually moving away from the area,  
25 which is a crazy scenario because Toonumbar water is  
26 extremely reliable. It is more reliable than the  
27 unregulated systems, but the unregulated systems, of  
28 course, are quite affordable and in our high rainfall area  
29 there are not a lot of years when the unregulated systems  
30 let people down. They have chosen to move off a regulated  
31 system to an unregulated system because of the costs of  
32 that water. The implications of the price signals is, in  
33 the longer term, actually changing the whole course of  
34 where people locate their farms.

35  
36 I will leave it at that. Thank you very much.

37  
38 THE CHAIR: Thank you, Fleur. Stefanie, did you want to  
39 comment?

40  
41 MS SCHULTE: Thank you, Catherine. Lots has already been  
42 said, and the NSW Irrigators' Council does have a coastal  
43 valley forum, which is made up of those people who are here  
44 today, so I do not have much to add.

45  
46 I would like to say that we commend IPART for taking  
47 on this very challenging task of looking at the North and

1 South Coast cost issues. We have raised the issue that the  
2 coast in general is quite different to the inland valleys  
3 in terms of usage pattern and also in terms of cost  
4 pressures. We have submitted, therefore, that we would  
5 like to see a different pathway for the coastal valleys  
6 going forward.

7  
8 In light of that, and as David Harris had outlined  
9 earlier, we wrote to the New South Wales Minister for  
10 Primary Industries, Lands and Water, a few weeks ago to ask  
11 the New South Wales Government for a price freeze on the  
12 coast until such time as we can have a very good look at  
13 the issues in the coastal valleys and find long-term  
14 solutions for those customers on the coast. Thank you.

15  
16 THE CHAIRMAN: Thank you, Stefanie. WaterNSW did you want  
17 to comment on this?

18  
19 MR HARRIS: Yes, thank you. We tend to agree with every  
20 comment that has been made. The frustration for us is  
21 exactly the same as it is for Steve and others. We do not  
22 have an answer to this question, sitting here right now.

23  
24 As Chris indicated, the solution is not just going to  
25 come from WaterNSW or its customers; it will come from  
26 industry. On the North Coast in particular the local water  
27 utility is involved in that pilot program and there may be  
28 some potential there with other users, recreational users  
29 and whatever.

30  
31 For that reason, as I said earlier, just to reinforce  
32 the position from the NSW Irrigators' Council, in our  
33 pricing proposal we recommend that the government maintain  
34 that subsidy to allow all of us the time to come to a  
35 sustainable long-term solution either for the valleys as a  
36 whole or the two valleys as they are currently constituted.  
37 I think that is where we are at. We would all love to be  
38 in a very different position. We would all love to have  
39 the answers here but, quite simply, none of us do.

40  
41 THE CHAIR: Thanks, David. Does anyone from the audience  
42 want to make a comment on this? Yes, Melissa?

43  
44 MS BALAS: I want to focus on that point. While we agree  
45 that there is no easy path here and a need to identify some  
46 solutions, I commend the North Coast on at least coming up  
47 with some ideas and it is something that we need to



1 explore.

2  
3 Can I really emphasise that the time to actually do  
4 something is now. We can't wait another four years. From  
5 the Bega Cheese perspective, we have 37 to 40 per cent of  
6 our milk supply coming from the farmers on the Brogo.  
7 There were 18 farmers. Two have already dropped out on  
8 using the water, so we only have 16 current users. We  
9 really need milk supplier security for the viability of the  
10 industry on the Far South Coast and certainly to support  
11 the economics of the factories that Bega Cheese has built  
12 in the Bega region. We employ over 700 people and milk  
13 security is critical. We cannot wait another four years.  
14 We can't have another wave of farmers move out of the  
15 industry and move across to beef. We can't afford to wait.

16  
17 Could I put the imperative on the leaders in that  
18 area, and to IPART, that we need to actually focus in and  
19 come up with a solution. We can't have the building up of  
20 the 10 per cent increases over the next four years because  
21 we will have more farmers drop out and we cannot afford to  
22 lose any more supply. This is critical to the viability of  
23 our communities.

24  
25 THE CHAIR: Thank you, Melissa. Bob?

26  
27 MR DOYLE: Thanks, Catherine. I want to make two points  
28 and they are conflicting.

29  
30 The first one is wearing a Paterson River Water Users  
31 hat. On the basis of that, I can't see the Paterson River  
32 Water Users arguing against Chris and the blended price  
33 across the coast. There is no question that we on the  
34 Paterson have benefited from having being part of the  
35 Hunter. There is plenty of good reason that we can justify  
36 that, but wearing a Hunter Valley Water Users hat - Shane  
37 Gee might want to add a little bit more to this - Hunter  
38 Valley Water Users Association - the irrigators - have  
39 argued quite strongly that valley-by-valley costing is the  
40 way to go.

41  
42 Historically special note has always been made of the  
43 fact that the Paterson was subsidised - the Paterson  
44 irrigators had been subsidised with their price by the  
45 Hunter. I am not so sure that the Hunter irrigators would  
46 be entirely in favour of the blended costs, but I think it  
47 is something that is well worth considering.

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While historically they have had that view, there is no reason why that can't be revisited because I think one of the things that the Coastal Valleys CSC has been able to achieve is that, with the great diversity of customers that we have within the Hunter, we have nearly always been able to come up with an agreed position, even though we have had a different sort of individual stance. I think that there is a real opportunity to pursue this a bit harder just so that the guys on the North Coast and South Coast can actually break that cycle.

What Melissa said is the most critical bit - the irrigators on the North Coast and the South Coast just can't wait another four years to commence this process. It will be too late. Thank you.

THE CHAIR: Thanks very much, everyone. We hear you on that one and we are going to do our very best to come up with some alternative solutions for this area.

We will move on to our final session now - other issues. The purpose of this fourth session is to discuss other issues related to the price review and other prices we set for WaterNSW, such as meter service charges and irrigation corporation discounts. This session also provides the opportunity to hear your views on any other issues that are relevant to this review of WaterNSW prices for rural bulk water services.

Our Issues Paper identified a range of questions that we are seeking views on. We cannot cover all those issues in detail today; however, we have identified some issues for discussion and welcome discussion on any other issues that are relevant to stakeholders that have not covered following that session.

I now call on Elina Gilbourd from IPART'S secretariat to introduce the discussion on WaterNSW's other prices and issues. Thanks Elina.

SESSION 4: Other issues (eg, meter services and miscellaneous charges)

MS GILBOURD: Thanks, Catherine. In this session, we will look at other charges proposed by WaterNSW. They have proposed a number of other charges, which include the meter

1 service charges which generally apply to new meters  
2 installed under the New South Wales metering scheme.

3  
4 WaterNSW proposes to continue to levy these charges to  
5 cover its maintenance and admin costs. They propose  
6 imposing the same fees for both telemetered and  
7 non-telemetered meters with prices varying by meter size  
8 only. This is a departure from previous years where  
9 prices differed both between telemetered and  
10 non-telemetered meters by meter size.

11  
12 Under the new approach, prices will generally increase  
13 within the four-year determination period by up to 35 per  
14 cent and we have asked our expenditure review consultant to  
15 assess these charges.

16  
17 Currently WaterNSW does not levy a separate charge for  
18 meter reading and water use assessment costs as these costs  
19 are recovered through bulk water charges. WaterNSW intend  
20 to restructure their approach to meter reading over the  
21 determination period. They will consider options including  
22 whether to apply a fixed minimum charge for small customers  
23 and a separate meter charge for larger customers.

24  
25 We will consider this approach over the course of our  
26 review as well and we are interested in your views on  
27 whether meter-reading costs should be recovered through a  
28 separate charge.

29  
30 WaterNSW has also proposed other charges for  
31 non-routine services. These include the trade processing  
32 charge; the environmental gauging station charge; a  
33 refundable meter accuracy deposit for verification and  
34 testing; and the Fish River connection and disconnection  
35 charge.

36  
37 The largest proposed change to these miscellaneous  
38 charges is an increase in the environmental gauging station  
39 charges of about 112 per cent for 2017-18. This charge is  
40 set to recover the incremental costs of the 21 gauging  
41 stations operated under a service agreement with DPI Water.

42  
43 WaterNSW argues that the increase is necessary because  
44 the current charge is insufficient to recover the costs of  
45 upgrading the stations to achieve the level of accuracy  
46 required under the Commonwealth national measurement  
47 standards. We will consider the proposed charge and

1 examine whether it reflects efficient costs as part of our  
2 review. Again, we are interested in your views on whether  
3 the charge proposed by WaterNSW is reasonable.  
4

5 WaterNSW has also proposed to introduce credit card  
6 payments as a new payment option. They propose passing  
7 costs for credit card payment fees through to customers  
8 based on the normal cost of merchant interchange fees.  
9 This is currently 0.44 per cent for Visa and Mastercard and  
10 1.54 per cent for American Express cards.  
11

12 Our initial position on this is not to regulate  
13 credit card payment fees levied by WaterNSW because  
14 customers can avoid these fees by choosing other payment  
15 methods.  
16

17 The final issue I will outline today is WaterNSW's  
18 proposed ICD discounts. Irrigation corporations and  
19 districts - or ICDs - provide services to a large group of  
20 customers in the Murray-Darling Basin. ICDs undertake  
21 activities like billing, metering and compliance that lower  
22 WaterNSW's costs. Historically ICD discounts have been  
23 calculated as WaterNSW's avoided costs of these activities  
24 and paid directly to each ICD. The value of discounts is  
25 collected from other users.  
26

27 WaterNSW has proposed a sizeable reduction in these  
28 discounts in 2017-18 of about 50 per cent on average. They  
29 report the decrease is largely driven by a reduction in  
30 operating expenditure on metering compliance and customer  
31 billing as compared to the 2014 ACCC Decision; a reduction  
32 in the proposed WACC, which has contributed to a reduction  
33 in telemetry installation avoided costs; and a reduction in  
34 entitlements helped by some ICDs, particularly by Eagle  
35 Creek.  
36

37 Our preliminary view is to retain ICD discounts to  
38 reflect the cost savings from the aggregation of many  
39 customers into a single WaterNSW customer.  
40

41 We have now formed a preliminary view on the scale of  
42 the proposed discounts and will look at the calculation of  
43 the ICDs including the activity cost assumptions.  
44

45 We are interested in your views on whether ICDs should  
46 receive rebates to reflect the avoided costs of WaterNSW  
47 and whether the levels of the discounts proposed by

1 WaterNSW are reasonable. Thank you.

2

3 THE CHAIR: Thank you, Elina. Mary, would you like to  
4 comment on this one first?

5

6 MS EWING: Thank you, Catherine. In terms of the ICD  
7 rebates we do support the continuation of them. We ask  
8 that IPART request further information from WaterNSW on the  
9 level of costs on a valley basis to determine whether that  
10 level of reduction in the ICD rebates is an accurate  
11 reflection of the avoided costs.

12

13 In terms of the environmental gauging stations, we  
14 support the proposal that WaterNSW has put forward. We  
15 support all users being required to meet the same  
16 measurement standards for water. In many valleys held  
17 environmental water is a significant user, therefore we  
18 think it is appropriate that they should be certainly  
19 metered or their usage should be measured at an accurate  
20 standard.

21

22 With regards to the meter-reading costs in view of the  
23 water-take measurement strategy that DPI Water has been  
24 involved in some time, which proposes some changes to  
25 metering and measurement methods, we support meter reading  
26 costs being recovered through a separate charge. Thank  
27 you.

28

29 THE CHAIR: Thanks, Mary. Stefanie?

30

31 MS SCHULTE: Thank you, Catherine. We would like to  
32 comment on four particular points. Starting off with  
33 metering, we have disagreed in 2010, and we disagree again  
34 this time around, with the cost build-up and assumption  
35 underlying the metering charges put forward by WaterNSW.  
36 We would be very interested in seeing what IPART's  
37 expenditure consultant does come back with in terms of its  
38 review.

39

40 I also would like to agree with Mary. In light of  
41 DPI Water undertaking a water-take measurement strategy, we  
42 would like to see how that would feed through to the  
43 meter-reading charge. I think, as a principle, we would  
44 not necessarily disagree on having that as a separate  
45 charge rather than included just to provide more  
46 transparency.

47

1 In terms of the other components, they would probably  
2 go into the more broader other issue category and one  
3 concerns the weighted average cost of capital. We have  
4 raised concerns in our written submission that we have one  
5 business and potentially two different weighted average  
6 costs of capital. We believe that is not necessary or  
7 appropriate.  
8

9 Given that IPART has, under the Water Charge  
10 (Infrastructure) Rules, reasonably strict requirements of  
11 applying the ACCC methodology of calculating the weighted  
12 average cost of capital, we believe that that should also  
13 then be applied across the state and, hence, for the  
14 coastal valleys, given that, at the moment, there is a  
15 2 per cent difference between the weighted average cost of  
16 capital for the coast and for the inland valleys.  
17

18 In terms of the ICD rebates, we have supported the  
19 continuation of the ICD rebates. Similar to what Mary  
20 said, and probably Perin will comment on, we would like to  
21 understand the reduction in proposed ICD rebates and see  
22 how they correlate with WaterNSW's proposal around all of  
23 its operating expenditures and a reduction to those because  
24 we do not really see a 50 per cent reduction in those down  
25 the track.  
26

27 Finally, we noted the proposal of an efficiency  
28 carry-over mechanism. We believe that the principles  
29 around that are sound. We have seen that in other areas  
30 including electricity. However, we do not really believe  
31 that the operating efficiencies should be maintained by  
32 WaterNSW. We do believe they should be shared with  
33 customers to a certain degree, if we see those ones down  
34 the track. Thank you.  
35

36 THE CHAIR: Thank you, Stefanie. Grant, did you want to  
37 comment on that?  
38

39 MR BUCKLEY: Nothing further.  
40

41 THE CHAIR: Chris?  
42

43 MR MAGNER: No.  
44

45 THE CHAIR: Perin?  
46

47 MS DAVEY: Yes, thank you. I echo the comments by Mary

1 and Stefanie with regards to the ICD rebates. Murray  
2 Irrigation fails to see how the proposal for 50 per cent  
3 reduction in the rebates is a true reflection on what is  
4 the avoided costs of operations in our region.

5  
6 Murray Irrigation provides services to 1,200 unique  
7 farm businesses and we operate just under 3,000 metered  
8 outlets to those businesses. If Murray Irrigation did not  
9 exist, that would be 3,000 meters WaterNSW would  
10 have to take over the operation of and the administration  
11 and the issuing of invoices, et cetera.

12  
13 Our entitlement holdings have not reduced  
14 significantly since the ACCC Determination. In our region  
15 particularly, a reduction in entitlements is not a true  
16 reflection.

17  
18 While WaterNSW says that their compliance costs have  
19 reduced and their meter operations costs have reduced, the  
20 costs of us complying with WaterNSW in regards to providing  
21 them the data from our offtakes and our compliance costs in  
22 other areas, including through ACCC reporting, have not  
23 reduced at all. That is said just because one area of  
24 their costs has reduced. I think the true avoided costs is  
25 actually on what we do that WaterNSW would otherwise have  
26 to do if we didn't exist.

27  
28 THE CHAIR: Thank you, Perin. On this side of the table,  
29 Bob, do you want to comment?

30  
31 MR DOYLE: No, thank you.

32  
33 THE CHAIR: Richard or Steve?

34  
35 MR PARBERY: No.

36  
37 MR GUTHREY: No.

38  
39 THE CHAIR: WaterNSW?

40  
41 MR HARRIS: No.

42  
43 THE CHAIR: Are there any questions from the floor on  
44 metering? Melissa? Thank you.

45  
46 MS BALAS: I guess another transparency issue in term of  
47 metering is do we have any assurance that it is based on a

1 cost recovery rather than another point for revenue  
2 generation? It is at least a transparency thing with the  
3 metering. Is it based on a cost recovery only or is it  
4 based on sort of a means of generating revenue exercise?  
5 Again it is important that we have transparency in  
6 identifying those costs.

7  
8 THE CHAIR: Would you like to comment on that WaterNSW,  
9 please?

10  
11 MR STOCKLER: I am sorry, could I clarify whether you are  
12 talking about the meter service charge or meter reading  
13 costs?

14  
15 MS BALAS: The whole lot.

16  
17 MR STOCKLER: The whole lot? Well, we are a regulated  
18 business so our overall approach is cost recovery and a  
19 regulated return.

20  
21 MS BALAS: I suppose that "whole lot" is the transparency  
22 of identifying what the costs are in terms of the meter --  
23

24 THE CHAIR: Are you asking about what the cost drivers  
25 are, Melissa?

26  
27 MR HARRIS: On the meter service charge we have an  
28 allowance from the ACCC. We have struck a contract with a  
29 third-party provider, which is the cost that we are seeking  
30 to pass through. That cost is below the ACCC allowance.  
31 You might say we are more efficient than the allowance  
32 there.

33  
34 In terms of the meter-reading cost, that is a function  
35 of the relevant policies around how many times we have to  
36 read meters, and so on. That is under very active  
37 consideration between ourselves, DPI Water, the Irrigators'  
38 Council and others because, to be a bit blunt, I don't  
39 think we have got that right at the moment. But that is a  
40 simple cost recovery exercise for how many times we have to  
41 send somebody out to read meters - that's all.

42  
43 THE CHAIR: Thanks, David. We have about five minutes  
44 left. Does anybody else have any other issues that they  
45 would really like to discuss now before we wind up? Yes,  
46 from the audience there.

47



1 MR SCHOEN: Thank you, Madam Chair, I would like to make a  
2 general statement in support of our submission.

3  
4 THE CHAIR: Can you just identify yourself, please.

5  
6 MR SCHOEN: Derek Schoen, President of the NSW Farmers  
7 Association and also chair of the Water Taskforce at NSW  
8 Farmers. We run a mixed farming operation in Corowa  
9 including 400 hectares of irrigation with water sourced  
10 from the Murray River via the West Corugan private  
11 irrigation district.

12  
13 NSW Farmers is a peak industry body for farmers in New  
14 South Wales. We are Australia's largest state farming  
15 organisation representing the interests of our farming  
16 members, ranging from broadacre livestock, wool and grain  
17 producers to more specialised producers in the  
18 horticulture, dairy, egg, poultry, pork, oyster and goat  
19 industries.

20  
21 As a member of the NSW Irrigators' Council, NSW  
22 Farmers endorses the NSW Irrigators' Council's submission  
23 to IPART regarding the WaterNSW regulated water charge  
24 review.

25  
26 We take this opportunity to reiterate a number of  
27 fundamental points and we welcome further and ongoing  
28 discussions with the tribunal.

29  
30 Reform and efficiency savings. It has been pleasing  
31 to see that following the amalgamation of State Water  
32 Corporation and the Sydney Catchment Authority, efforts  
33 were made to bring bulk water delivery in New South Wales  
34 under the operation of one entity - WaterNSW. We note that  
35 efficiency savings have been passed on to customers  
36 including in some rural areas.

37  
38 The association submits, however, that IPART should  
39 make clear whether or not the appointment ratio of 45:55 is  
40 appropriate as well as what amount of efficiency dividend  
41 is allocated to WaterNSW's rural customers.

42  
43 We also submit that the WaterNSW Amendment (Staff  
44 Transfer) Bill 2016 calls into question the validity and  
45 efficiency of the recent determination of the Water  
46 Administration Ministerial Corporation's water management  
47 charges.

1  
2 We have been extremely frustrated by the passing of  
3 the WaterNSW Amendment (Staff Transfer) Bill 2016 only days  
4 prior to IPART's Final Determination of WAMC charges. As a  
5 consequence, it is very difficult to see how IPART's Final  
6 Determination of WAMC charges could in any way reflect the  
7 current operational conditions of DPI and WaterNSW. This  
8 has created the further issue of a lack of transparency  
9 about what stakeholders pay to DPI and WaterNSW.

10  
11 IPART has stated that it will not reopen the previous  
12 Water Administration Ministerial Corporation Determination.  
13 Accordingly, we are very concerned that licence holders  
14 will benefit very little from this shift in functions and  
15 responsibilities. We submit that IPART should re-run its  
16 models to determine the efficient costs for all functions  
17 transferred to WaterNSW. We also request that IPART  
18 expressly make a commitment that additional efficiencies  
19 resulting from the transfer of functions will flow through  
20 to customers leading to reduce water charges.

21  
22 The association also expresses concern in relation to  
23 the existing accreditation arrangements whereby IPART is  
24 required to assess WaterNSW's MDBA valleys under the Water  
25 Charge (Infrastructure) Rules 2010 and the ACCC pricing  
26 principles. In the event that the Water Charge  
27 (Infrastructure) Rules are amended as proposed, IPART would  
28 be able to conduct a review of WaterNSW's regulated water  
29 charges under the Independent Pricing and Regulatory  
30 Tribunal Act 1992.

31  
32 IPART and the ACCC differ in their calculations of the  
33 weighted average cost of capital and WaterNSW's regulated  
34 asset base. This, in our view, provides materially  
35 different outcomes. Further consultation with stakeholders  
36 should take place to ensure that stakeholders are properly  
37 informed about how regulated water charges will be  
38 impacted.

39  
40 Transfer of business risk to customers. As a general  
41 observation, NSW Farmers are concerned there are a number  
42 of mechanisms in WaterNSW's proposal which ultimately  
43 transfer the vast bulk of its business risk and cost to its  
44 customers.

45  
46 The association notes that customers of WaterNSW are  
47 not given a choice as to whether they utilise WaterNSW's

1 facilities and pay WaterNSW's charge. These arrangements  
2 are linked to customers' water access licences. The only  
3 option available to WaterNSW's customers is to sell their  
4 licences. This would have a significant impact upon  
5 irrigated agriculture production in New South Wales.

6  
7 In addition, the New South Wales Government has not  
8 committed to a cost-sharing framework between WaterNSW  
9 customers and the New South Wales Government. We  
10 understand that WaterNSW proposes to use share component at  
11 approximately 70 per cent, which is 8 per cent higher than  
12 that required under the 2014 ACCC Determination and 10 per  
13 cent higher than the 2010 IPART Determination. In order to  
14 ensure that WaterNSW is not unduly shifting costs to its  
15 customers, we propose that IPART conduct a review.

16  
17 In relation to the current regulated water charge  
18 review and IPART's review of WaterNSW's operating licence,  
19 we note that the changes to WaterNSW's operating licence  
20 could impact further regulated change. The association  
21 submits that changes to WaterNSW's operating licence should  
22 be postponed until further stakeholder consultation can  
23 take place in order to allow discussion of costs, benefits  
24 and risks.

25  
26 Coastal water. NSW Farmers also seeks more equitable  
27 and affordable pricing structures for coastal valleys. We  
28 welcome the Issues Paper IPART recently released during its  
29 review of WaterNSW's water charges which explores the needs  
30 to address the pricing and cost recovery problem in coastal  
31 valleys.

32  
33 In the case of agriculture in coastal valleys, there  
34 are some sectors that are being priced out of the market  
35 because the price they have to pay for water has no bearing  
36 on the price which they are receiving for the commodity  
37 they produce. Often soil and climatic conditions limit the  
38 use of agriculture production in these areas.

39  
40 There are other sectors that would quickly become  
41 unviable with a small shift in the price that they have no  
42 option but to pay. We would like to see further analysis  
43 on the average worth of water, which has a different value  
44 to different buyers who choose to purchase it.

45  
46 The regulated supply is designed to encourage new, and  
47 grow existing, enterprises, but it is effectively achieving

1 the direct opposite. The problem is multiplied on the  
2 remaining users and these issues need further exploration.

3  
4 We submit that, in the Peel Valley, the principle of  
5 user pays is not being achieved. Notwithstanding that the  
6 Peel Valley is now at full cost recovery, Peel Valley  
7 customers pay relatively high prices and have  
8 under-recovery user share costs.

9  
10 The association is of the view that the approach to  
11 the equitable payment for water service infrastructure in  
12 the Peel Valley requires further exploration, particularly  
13 in order to provide pricing transparency about water  
14 charges.

15  
16 We note that WaterNSW is presently conducting a North  
17 Coast pilot in recognition of the ongoing challenges in the  
18 New South Wales coastal valleys and the inherent  
19 complexities of conducting water pricing in coastal  
20 valleys. NSW Farmers is of the view that IPART should  
21 maintain WaterNSW's current regulated water charges in New  
22 South Wales coastal valleys until the another coast pilot  
23 is completed.

24  
25 Furthermore, it is our belief that IPART should  
26 conduct a similar analysis in the New South Wales South  
27 Coast valleys and provide sufficient time for proper  
28 stakeholder consultation regarding the options outlined in  
29 IPART's Issues Paper.

30  
31 We would be grateful for IPART's consideration of  
32 these issues raised above in making its decision. Thank  
33 you.

34  
35 THE CHAIR: Thanks, Derek.

36  
37 CLOSING REMARKS

38  
39 THE CHAIR: On behalf of IPART, I would like to thank you  
40 all very much for your considered participation in today's  
41 proceedings. It has been a great benefit for us to hear  
42 your views. We really appreciate all the efforts and  
43 contributions that have been made by everyone today.

44  
45 A transcript of today's proceedings will be available  
46 on our website in a few days.

1 We will consider all that has been said today when we  
2 make our decisions on WaterNSW prices for rural bulk water  
3 services to apply from 1 July 2017.  
4

5 As previously mentioned, we plan to release a Draft  
6 Report for public comment in March 2017. People will then  
7 have about four weeks to make further written submissions  
8 for consideration by IPART before we make our final  
9 decisions on WaterNSW's prices for rural bulk water  
10 services.  
11

12 A final report and determination will be released  
13 in June 2017 and the maximum prices that we set will apply  
14 from 1 July 2017.  
15

16 I encourage you all to monitor IPART's website for  
17 updates and further information on our timetable including  
18 the release date for the Draft Report.  
19

20 Finally, I note that we will hold a further public  
21 forum next week in Coleambally, in southern New South  
22 Wales, on 14 November. You can refer to our website for  
23 further information, if you wish to register or attend that  
24 forum.  
25

26 We will also be holding another public hearing here in  
27 Sydney, on 4 April 2017, following the release of our Draft  
28 Report which will provide further opportunity for our  
29 stakeholder consultation.  
30

31 This brings to a close today's public forum. Thank  
32 you very much for participating.  
33

34 AT 2.15PM, THE TRIBUNAL WAS ADJOURNED ACCORDINGLY  
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36  
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