## INDEPENDENT PRICING AND REGULATORY TRIBUNAL

## REVIEW OF A RATING FRAMEWORK FOR LOCAL LAND SERVICES

## **ROUNDTABLE**

**Tribunal Members** 

Dr Peter Boxall, Chairman Mr Simon Draper, Member Dr Paul Paterson, Member

Member of the Secretariat

Mr Colin Reid

At

IPART Offices, level 8, 1 Market Street, Sydney
On Monday, 28 October 2013, at 10.00am

OPENING REMARKS	1 members of the audience. I will endeavour to give everyone 2 who wishes to do so an opportunity to speak and I request
THE CHAIRMAN: Thank you all very much for coming and	3 that you limit your comments to five minutes per
let's get started. My name is Peter Boxall and I am the	4 intervention.
5 chairman of IPART, the Independent Pricing and Regulatory	5
6 Tribunal of New South Wales. I am joined today by my	6 I should advise that today's proceedings will be
fellow tribunal members, Simon Draper, on my right, and	7 recorded by our transcriber. To assist the transcriber,
Paul Paterson, on my left. Assisting the tribunal is	8 I would ask that on each occasion you speak, please
PART's secretariat member Colin Reid.	9 identify yourself and, where applicable, the organisation
10	10 with which you were affiliated. I also ask that you speak
11 I would like to take this opportunity to thank all	11 clearly.
those who have made submission to the review. Stakeholder	12
submissions are available to the public on our website.	13 A copy of the transcript will be made available on our
All submissions received have been carefully considered by	14 website within the next week.
us in developing our findings and our final	15
recommendations. We will also consider matters raised in	16 In terms of housekeeping, we plan to break for morning
the course of today's proceedings.	17 tea at around 11.45am.
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19 I should also advise that we have agreed to a request	19 To get underway, I will now turn to Colin Reid from
20 from the Minister for Primary Industries to accept the late	20 the secretariat to provide a short presentation to
submission by 6 December 2013 from the new Board of Chairs	21 introduce the first session, thank you, Colin.
of Local Land Services. We intend to provide other	22
23 stakeholders the opportunity to comment on any matters	23 SESSION 1: Who should fund LLS
raised in the Board of Chairs' submission. Such	24
submissions will be accepted up to Friday, 20 December	25 MR REID: Thanks very much, Peter. As indicated by the
26 2013. This will delay the completion of our final report	26 Chairman, we have broken today down into two sessions.
27 until early 2014. We will advise stakeholders of the	27 Obviously there are a lot of subjects within this inquiry
revised time frame once we receive the Local Land Services	28 and there may be others that we have not listed on the
29 Board of Chairs' submission.	29 agenda that you wish to raise and there will be the
30	30 opportunity to do that, but at least to get the discussion
31 A copy of my letter to the minister on this issue is	31 started and to focus the discussion, we have prepared a
32 available on our website.	32 short presentation.
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34 The purpose of today's roundtable is for us to better	34 The first session will cover who should fund local
understand stakeholders' views through a structured	35 land services and the second is how to set the rate base.
discussion. It allows interested parties the opportunity	36 As the Chairman indicated, we plan to stop for about 15
to comment on matters arising from our draft report and	37 minutes around 11.45.
from the submissions that we have received.	38
39	39 We understand that the government has already set the
40 On the agenda we have two major sessions covering:	40 budget for each local land services board over the short
41	41 term. So any adoption by the government of IPART's
Who should fund local land services, session 1; and	42 recommendations would apply down the track with pre-work
How to set the rate base, session 2.	43 required in the interim. This inquiry is therefore
14	44 concerned with the medium long-term sustainability of the
The secretariat will provide a short presentation	45 local land services and less concerned with what will
before each session to outline the issues. I will then ask	46 happen on January 2014 when local land services will begin
for comments from participants at the table and then from	47 operations.
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question for this part of the discussion, if you like, is: 1 2 2 These are our key discussion starters for session 1: does the hierarchy work and have we applied it 3 3 appropriately in our recommendations? 4 4 Does the hierarchy work? 5 Who should be included in the rate base? 5 The next element of session 1 is: who should be Are individual exemptions/discounts practical? included in the rate base? At present private landholdings 6 7 7 greater than 10 hectares are included and in the western 8 The first term of reference for the IPART review is to 8 region it is greater than 40 hectares, Biosecurity NSW, 9 develop an efficient and transparent cost recovery 9 along with others, has indicated such a restriction does not capture the biosecurity risks posed by smaller 10 framework that local land services boards can use to set 10 11 service fees for the different categories of service they 11 landholders particularly those in peri-urban areas. provide to the different groups of beneficiaries. 12 12 13 13 Similarly the CMA also stressed the benefits that flow 14 There was much debate about whether it is a cost from natural resource management activities to the broader 14 15 recovery or funding framework. We have interpreted this 15 community and the impact that smaller landholdings can have 16 term of reference to ask who should fund local land 16 on the natural environment. 17 services and by how much. We have included the government 17 18 and government agencies as potential funders of local land 18 In our draft report we recommend that the minimum 19 services activities. In broad terms this approach is rateable landholding be reduced to two hectares, in 20 consistent with current funding arrangements for the 20 recognition of these concerns and mindful of the Livestock Health and Pest Authorities, the CMAs and the DPI administrative costs of reducing the minimum rateable land 21 21 22 extension services and broadly consistent with how the area further. 22 23 23 government proposes to fund local land services in the 24 24 short term. Other issues that have been raised are the alleged 25 25 current uneven playing field between private and publicly 26 We have attempted to build a rationale around how owned or controlled land. We have recommended that 26 those decisions should be made. This rationale has 27 27 publicly controlled land be included but possibly on a 28 potential to affect the proportions paid by different 28 negotiated fee basis rather than a strict rating basis. 29 parties and also expand the rate base, so they are two 29 This could be extended to include land held by the 30 important issues. 30 Aboriginal land councils though any such funding would 31 31 undoubtedly be financed by the government. Turning, first of all, to the funding hierarchy, this 32 32 33 is obviously an important element in the rationale for how 33 Having done that this leads us then on to the issue of 34 we have recommended local land services be funded. The 34 exemptions and discounts; the current exceptions that are 35 main objective of the hierarchy is to have those 35 granted; and the level of recognition or incentives that should 36 responsible for creating the need for a local land services 36 be given for work already undertaken or proposed to be 37 activity who are best able to control the level of service 37 undertaken to ameliorate biosecurity risk or improve the 38 38 required to fund it. This requires, for example, producers environment

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are in turn passed and to consumers.

Some submitters to our draft report suggested that the hierarchy gives too little emphasis to the public good aspects of local land services and fails to recognise adequately the joint nature of the public and private

in some cases to meet the costs of regulatory standards and

to the extent that the market will bear those costs, they

benefits that flow from local land services. So the key

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service levels given to their industries by the predecessor organisations for local land services and indeed the ability of local land services going forward to provide the services that are currently industry funded. So the key question for this part of the discussion is: who should be included in the rate base for local land services?

In this regard some have also queried the current

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1 We take that issue of exemptions and discounts a bit 2 further and the question becomes: if there is to be an 3 exemption regime, how would it operate and is it practical? 4 In our draft report we suggest an exemption regime directed 5 at the individual landholders rather than industry based. 6 This is queried, for example, by the sugar industry. The 7 New South Wales Farmers have suggested the poultry 8 industry already operates under separate legislation aimed at achieving the same outcomes as are to be achieved by 10 local land services. Currently, the poultry and the sugar 11 industries are the main exempted industries.

13 Other sources suggest that the government incurs large expenditures, as for, say, the current bird flu outbreak afflicting the poultry industry, and these expenditures are not recovered from the industry. That is a key issue, whether there should be exemptions and discounts.

19 So the question issues for discussion in section 1 are therefore: 20

Does the hierarchy work? 22 Who should be included in the rate base? Are individual exemptions/discounts practical?

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With that, I will hand back to the Chair.

THE CHAIRMAN: Thank you, very much, Colin. From around the table would anybody like to volunteer to go first otherwise, I will pick somebody. How about you, Ian?

MR I DONGES: Ian Donges, Chairman of the Livestock Health and Pest Authority. Clearly we have lived and breathed this system for three years now and it is interesting to have an outside perspective on where we are up to in terms of rates.

38 More importantly, I think, Colin, as we have noticed 39 in the last two weeks, there is the big question around biosecurity and how we can ensure that there are sufficient 40 41 resources and capability and funds to at least protect an 42 industry or ensure the industry is viable as best we can. The avian influenza highlights straight away what sorts of 43 44 risks are involved out there.

I will correct one thing you said in terms of the 46 47 public costs: the actual real cost of this is to the

.28/10/2013 6 LLS REVIEW Transcript produced by Merrill Corporation 3 the other end, and there is certainly no indication that 4 the government will fund the actual costs of this problem, 5 which could be a whole lot wider given it has already 6 spread to another farm. There are some big public 7 questions there in terms of where it is going. 8 9 One of the areas, and I will probably start here to get the discussion going, is the public land manager's 10 question. This has always been at the forefront in our 11 particular rate payer base in terms of the threats imposed 12 13 by public lands, particularly those that adjoin rural 14 landholders, with pest animal problems, and the reluctance 15 of some of those public lands to, we would say, pay their 16 adequate share. 17 18 The words you used there were an "adequate levy" or an 19 "adequate resource." You did not go specifically into it. 20 You said you did not think it was a good idea to actually rate that land but that there needed to be a negotiation in 21 22 terms of getting an adequate amount of money to perhaps 23 address the problem. Do you have anything further to add 24 to that in terms of that big a question about public lands 25 because in some of our authorities now, this involves nearly half of the land? With the current regional 26 27 boundaries, half the land in the south-east is public lands 28 that is adjoining ratepayer landholders and it is certainly 29 providing a greater threat to their businesses because of 30 the pest animal problems that are associated with those 31 public lands and the perceived lack of action from the 32 public land managers. 33 That is one question I would like to leave in the room 34 35 to see whether there are some more thoughts about that. Clearly from our perspective, we have advocated that 37 38 there should be a widening of the ratepayer base. I think 39 that brings with it a wider argument in terms of how we can 40 best position this new organisation to broaden the 41 rate base at the same time as talking about biosecurity

individual and it is a manifold cost in terms of what will

be the actual cost to those businesses, if it survives at

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42 being the number one issue that the ratepayer base will be 43 focused on. Thank you. 44

THE CHAIRMAN: Thank you very much, Ian.

47 This issue of the public lands is a major one and we

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have flagged it. We have not come out with a 1 2 recommendation to extend the rating base. We have left it 3 open to negotiation. That does not rule out an extension of the rating base. We primarily had in mind land owned by 4 5 the state government and other governments, but there is 6 the issue of local government land and Aboriginal land 7 which has come up as part of the consultation, so this is a 8 topic that we need to get a landing on.

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10 One alternative is to recommend that rates be applied to public lands just in the way whatever rates are applied 11 to private lands. We need to think that through in terms 12 13 of the reaction of the public landholders who might want to 14 make some contribution in kind which they could negotiate. 15

16 This is a very important issue and clearly the 17

biosecurity is a very important issue, so thank you very 18 much, Ian.

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20 Who would like to come in next?

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MR N QUINN: Nelson Quinn, the Serrated Tussock Working Party for NSW and ACT, and apologies for that long title.

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25 Our people started looking at this from the point of view of dealing with a pernicious weed issue that was similar to many other pest issues, and we could never separate any of these individual issues out from the landscape as a whole. This applies to many biosecurity things as well. The avian flu has been mentioned. There is a link with wild birds and so on.

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We have argued, and will continue to argue wherever we can, that the rate base for this needs to be, as in other jurisdictions in Australia, as wide as possible and you cannot separate out the towns from the countryside.

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38 I am involved in the olive industry. I live near 39 Canberra. There are probably more olives in Canberra 40 itself than there are all around it. That is just one 41 simple example. We would argue that there should not be 42 exemptions - we really need a whole-of-landscape approach. 43 It is already up there with the issue of horticulturalists 44 with small stock holdings. The reality of Australia is 45 that 70 per cent or so of farmers have more than one 46 enterprise. Again, any attempt at segregating out all 47 these things becomes really, really difficult.

8 LLS REVIEW .28/10/2013 Transcript produced by Merrill Corporation 2 We would also argue that there are many issues that 3 are properly within the camp of wholly or partly public good and unless the community as a whole accepts 4 5 responsibility for those, they are very difficult to deal 6 with.

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8 It also is very difficult to pin down on the hierarchical idea. It can be very hard to pin down who the 9 10 perpetrators are. If you look at most plant and animal pests in Australia, they come from imports of something, 11 either without prior knowledge, like fire ants, or through 12 13 garden plants. Once a problem has been identified, it can 14 be very difficult to track back to who was responsible for it in any meaningful way. On the other hand, you can deal 15 16 with that by having better quarantine and by making people 17 who import things pay to do that. The latter obviously 18 meets with huge resistance when it is done in a broadbrush 19 way.

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21 To put it in a nutshell, I suppose it all comes back 22 to this: the idea of direct cost recovery will apply to 23 some things but fewer than you might think if you take into 24 account these broader considerations. Thank you.

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THE CHAIRMAN: Thanks very much, Nelson. Also, in your submission, you raised the issue about public good and issues like that. One reason why we have gone down to two hectares as a minimum rather than below that is that 30 there is an issue here of being able to administer something and to be practical about it. We have left the option open for LLSs not to go down to two hectares if they 33 don't want to. Otherwise, we would just have every householder paying.

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36 Then you say, "Maybe it's a public good." In the case 37 of something which has been imported, you are quite right, 38 it is often difficult to track back to the importer, but 39 the issue then in the hierarchy, the next level down, is 40 the beneficiaries who benefit. Talking theoretically for a 41 minute, is it possible to have the beneficiaries pay? The 42 alternative to that is to get every taxpayer in New South 43 Wales to pay and we need to be conscious of that. The 44 position of IPART in the draft report is that we cannot 45 always go down to every taxpayer paying. One has to look and see whether it is possible to bill further up the line. 46

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9 LLS REVIEW .28/10/2013 Transcript produced by Merrill Corporation 2 next? Yes, Stefanie? 3 4 MS S SCHULTE: Stefanie Schulte, New South Wales Irrigators 5 Council. With regard to the question of who should fund 6 LLS, many of our members find it difficult to answer this 7 question because we have so little detail of what services 8 will actually be provided. A lot of our members come back 9 to us and say, "We have already employed extension officers 10 ourselves and how much input will we actually have in 11 deciding what services will be provided in the individual LLS areas?" 12

1 Thank you very much Nelson. Who would like to go

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14 The fear is definitely there that, given the composition of the boards in being mainly appointed members rather than elected members, those kinds of issues will be overlooked and subsequently, I guess, that there might be services offered for which individual landholders will have to pay, but services which they ultimately will not use.

THE CHAIRMAN: Thanks, Stefanie. That also raises some issues that we have wrestled with. The government decided, not us, to have four members appointed by the government and three elected. I guess if you don't like the elected members, you vote other ones in and if you don't like the board appointed by the government, you vote the government out. I realise that has a way to go.

On the issue of what services you will get or your members are getting, there is the case, as Colin outlined, for exemptions. If your members individually believe that they are doing something that they don't see why they should have to pay the LLS to do, then we have left open the issue of an exemption.

MS SCHULTE: If I may respond to that, in terms of the efficiencies, though, we don't want to see services being doubled up again. There is the importance here of localism, of talking with the individuals in the individual areas to make sure that we don't need to have an exemption, but rather not having to offer those services if they are already delivered otherwise.

THE CHAIRMAN: Thank you, Stefanie. Joylon?

46 MR J BURNETT: Joylon Burnett from the Macadamia Society. 47 Our position is that the hierarchy that IPART has set out

.28/10/2013 10 LLS REVIEW Transcript produced by Merrill Corporation 1 in their document is a sound hierarchy. It gives a good 2 process for working through a funding mechanism. However, 3 we are disappointed that, in the document, it does not seem 4 to have been applied rigorously or consistently. The very 5 idea that Crown land and state government owned land, could 6 somehow be exempt from that hierarchy makes a mockery of 7 the entire hierarchy. 8 9 THE CHAIRMAN: They are not exempt, Joylon. 10 11 MR BURNETT: Well, they don't currently pay and --12 13 THE CHAIRMAN: Sorry, no, just so we are clear. If the 14 perpetrator is Crown land then they would be held to 15 account. 16 17 MR BURNETT: Well, they are not currently. 18 19 THE CHAIRMAN: No, we are talking in the future. 20 21 MR BURNETT: Okay, and clearly they are. I mean it is 22 Crown lands where often the land management is minimal. If 23 you look at something like feral pigs, for example, it is 24 principally on Crown lands that they breed up and then have 25 excursions into productive land. To have a rating base 26 that does not include Crown land to us makes a mockery of 27 28 29 I would also like to emphasise the point that 30 Stefanie Schulte made. If you look at the Rural Research 31 and Development Corporation model where statutory levies 32 are put in place, for those levies to be put in place the 33 industry first has to have a very clear strategic 34 investment plan which sets out in significant detail what 35 will be done, what the outcomes will be and how the 36 ratepayers or the levy payers will capture that benefit and 37 get a return on their investment. We have none of that 38 with the LLS yet. I think it is extraordinarily premature 39 to be deciding who will be paying a rate before we can tell 40 who is going to be able to capture the benefit of that 41

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Again, as Stefanie Schulte raised, there is the 43 44 potential here for significant duplication of services. Biosecurity was raised by Ian Donges. Our industry, as 45 indeed is the case with many plant industries, is a member 46 47 of Plant Health Australia. We have a biosecurity plan

11 LLS REVIEW .28/10/2013 Transcript produced by Merrill Corporation which identifies down to regional levels the actions we will take to combat plant pest incursions and it identifies how that will be funded. We have a plant biosecurity levy and that can be set at whatever rate is necessary to fund our contribution towards incursion management.

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7 Indeed state government's contribution to plant and 8 pest incursion is already mandated under the Plant Health 9 Australia deed. This seems to me to be a clear duplication 10 in terms of DPI extension services. They walked off that 11 field in terms of horticulture a number of years ago and very few horticultural industries have any meaningful 12 13 extension services coming out of New South Wales DPI. It 14 is not clear to us in anything on the LLS that this will 15 change. 16

17 With regard to the CMA, we use its services very
18 effectively and efficiently under the existing model. Our
19 concern is that it will be harder to access and more
20 expensive to access under this new model.
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The hierarchy that IPART has set out is a good
 hierarchy. In terms of its application, I think it has
 been very disappointing and clearly I think influenced by
 political considerations.

THE CHAIRMAN: Thank you, very much, Joylon. What about Tom Gavel from the CMA?

MR T GAVEL: Tom Gavel, I am chairman of the Catchment
 Management Authority Chairs Council. I have also just been
 appointed as the chair of the Central West Local Land
 Services, but I will just speak on behalf of the CMA.

35 Our position has always been that everybody should 36 pay. All the community should pay. I know that is 37 probably not feasible at the present time, so I would 38 recommend that it should be all rural landholders pay. 39 I don't believe that going down to two hectares will make 40 much difference, although it will make some difference; 41 however I think all rural landholders should pay because 42 the risks are there. The risk is as great in a rural 43 residential housing block as it is for 100,000 hectares in 44 the western areas as far as biosecurity is concerned.

46 My expertise of course is in natural resource
 47 management. I think there should be a responsibility on

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2 management. We do receive funds from both the Commonwealth 3 government and from the New South Wales government, but 4 that is only seed funding. The benefits that are incurred 5 from the works from the natural resource management side of 6 it and also from the biosecurity and the services that will 7 be delivered through the Department of Primary Industries 8 are vital for all communities in New South Wales. 9 10 THE CHAIRMAN: Thank you very much, Tom. I was 11 wondering, Bryce, from the Natural Resources Commission, whether you might go next. 12 13 14 MR B WILDE: Thank you, Mr Chairman, Bryce Wilde Natural Resources Commission. Picking up a point that Nelson 15 16 raised earlier on the issues of biosecurity and also 17 incursions of plants and weeds, with weeds, the risk 18 creators there, research shows that 65 to 70 per cent of 19 all incursions are garden escapees. If you are adopting a 20 framework which is very strong on a risk creator and 21 beneficiary impactor basis which is sound, it seems to be somewhat difficult and constrained then to set up a 22 23 benchmark of two hectares without going down to really 24 attack some of the key risks which happen in landscapes. 25 That example is given with weeds, but there are also 26 27 other examples that can be given in relation to 28 peri-urbanisation, blockies, et cetera, on animal health 29 and biosecurity outbreaks. I would encourage IPART to do a 30 little bit more research on the true risks and then 31 recontest that level of two hectares and look into other 32 areas to streamline and simplify the cost recovery 33 framework. 34 35 THE CHAIRMAN: Let me pick that up. This is a really important point. IPART can always do more research, but you get to a point where you have to make a decision and so

the community to assist in funding natural resource

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36 37 38 our draft - and it is a draft and that is why we are having 39 this discussion - proposed two hectares. You get 40 suggestions that - Tom, I don't want to verbal you - it be 41 down to all rural holders. That means somebody living in a 42 country town with a quarter-acre block is caught. Another 43 example is, somebody living out of the Ryde has a fruit 44 tree, with fruit fly in it. 45

46 We have to draw a line and every time you draw a line,47 there is somebody that falls on the other side of it, so we

.28/10/2013 13 LLS REVIEW Transcript produced by Merrill Corporation are open to draw the line in a different place. After consultation and looking at it in terms of administrative efficiency and of being able to collect and levy, we settled at two hectares. Again that is the minimum; they can go down that low. Some LLSs might not go that low. If people have concrete suggestions about where to draw the line, please make them.

MR WILDE: I would applaud IPART's approach to actually enable there being some regional devolution and variation of the rate setting. This is an area that also could be enabled to have decision making by the Local Land Services Board of Chairs upon a recommendation from an individual LLS board. For instance, say the Central Tablelands, they may wish to go, with community support, to a lower base to attract the key risks in that area. They may not wish to, but if they have the capacity and the freedom to do that within a sound cost recovery framework then that is a step they can take and that would be enabling rather than constraining and addressing the key risks.

THE CHAIRMAN: We enabled down to two hectares in the draft decision. Are you suggesting that we enable down to one hectare or all rural blocks?

MR WILDE: I have not done the work to actually look at the exact level, so what I am encouraging is that it be lower than where it is currently and that there should be some further work. I think time can permit that especially given the extension of time to LLS.

THE CHAIRMAN: Thanks very much, Bryce. I didn't want to put you in a spot.

MR WILDE: I will go on the spot in another matter. In relation to public land management, I think that is vital that there is actually a nil tenure approach, but the emphasis should be beyond national parks and state forests. Too often when people talk about public land managers they are talking about those two principal land managers but there are significant risks created by other public land managers whose core business is not public land management. For instance, linear reserve managers, are critical and significant risk creators and I think the discussion analysis bringing them into the fold is essential if we are to actually improve our landscapes across the state.

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MR DRAPER: Bryce, to clarify when you suggest that we do more research on the threshold down to which we can go for charging, what sort of criteria do you think we should be looking at? Is it just about doing more research on the risks created by those small landholders? Other factors Peter has mentioned include administrative efficiency, whether those charges are seen as legitimate by those landholders and various other factors. What do you think we should be looking at? 

THE CHAIRMAN: Thanks very much, Bryce.

MR WILDE: I would support the focus on risk creation and also value. I think those are the two key areas, because particularly in coastal areas, from an NRM perspective there is a significant value being created and beneficiaries also at a smaller level which need to be considered, but the major part is about risk. I would encourage IPART to think of other areas in the cost recovery framework to find administrative efficiencies,

I would suggest in some areas in relation to the use
 of cost benefit analysis an activity level done at a
 preliminary level stage, step three, and then done at a
 full-blown level, step four. There may be other areas that
 you can streamline it and make it simpler and easier to use
 beyond the size of a landholding.

THE CHAIRMAN: Thanks very much you, Bryce. Shaun, from local government?

MR S McBRIDE: Shaun McBride, Local Government Association. We would have some practical concerns about lowering the threshold below two hectares. We find it becomes problematic below that level, or even at that level in many cases. First, many of the public wouldn't be making the connection; they would not be understanding what they are paying for. They would be saying, "We have already paid our council rates. What are these additional rates for? I'm not a rural producer, I live in an urban or peri-urban area." There would be the issue of just communicating that and there would also, of course, be a fair degree of political resistance.

45 Using the example of the orange tree in Ryde, does the
 46 LLS really propose that it will have officers working
 47 throughout the Sydney suburbs and perhaps duplicating the

.28/10/2013 15 LLS REVIEW Transcript produced by Merrill Corporation work that councils do? There is a crossover that comes in and I am not exactly sure at what size parcel of land, but it starts getting blurry. I wouldn't imagine the LLSs would want to devote a lot of resources to having officers running around Sydney seeking out the individual orange tree with fruit fly, or something like that.

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8 We do have some problems with that particularly with the confusion and the potential constraints that would also 10 pose to councils' own rating capacity. People would see, 11 next to their council rates, this parallel rate being 12 collected by another authority that they do not quite 13 understand. There is probably only a certain level of 14 tolerance for paying rates to various authorities or taxes - let's call them taxes; that's what they are - so we 15 16 do have some concerns in that area.

18 We also have concerns about one of the opening comments about who pays and that is with regard to the question of taxpayer funding being a last resort and that we try to avoid that and push everything out to the user or the beneficiaries up the line. I think it is important that the public good benefit be recognised. The only way to fairly recognise that is through government maintaining a solid level of taxpayer or budget support to the services of certain local and services.

THE CHAIRMAN: What about local government lands?

MR McBRIDE: With local government lands, we in fact raised that, just to sort out where the boundaries are on this. There are two primary categories of local government land. There is land that the councils actually own and there are two categories of that, operational and community. With operational land they have a lot more flexibility.

38 Then there is land managed by councils which is in 39 effect Crown land. A large proportion of the green space 40 in many council areas is Crown reserve that is being 41 managed by the council as trustee under the care, control 42 and management of council.

44 Councils would argue that in meeting the obligations of the trustee, they are managing those Crown landholdings 45 46 and they are a significant proportion of the open space that councils administer. They include things like the 47

16 LLS REVIEW .28/10/2013 Transcript produced by Merrill Corporation 6 7 We can see that there is an area that needs to be 8 explored, although I am not sure that we have all the 9 answers there. We would want to avoid duplication there. 10 In most areas councils already have responsibility for weeds management, so there is no need for an LLS to be 11 12 duplicating that. There is probably a need for councils to 13 work in consultation or in collaboration with the relevant 14 LLS, but councils are already doing a lot of those functions in those areas. You would, therefore, have to 15 16 take that into account when assessing whether there is a 17 surplus or deficit on council's part when it comes to the 18 land management. I think some of those arguments will also 19 carry over into Crown land managed by a state agency or 20 other trusts on their behalf and, to some extent, national 21 parks.

hundreds of caravan parks up and down the New South Wales

coast which are primarily Crown reserves, mostly run by

councils, all the showgrounds, many sporting fields and

things like that. They are not bushland necessarily.

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THE CHAIRMAN: Thank you, very much, Shaun. I was wondering now whether I should go across to Monica, on sugar.

27 MS M POEL: Thank you, Monica Poel, New South Wales 28 Cane Growers Association. I am here to represent the 600-odd 29 cane growers who are in the three coastal flood plains of 30 northern New South Wales. It is a very concentrated 31 industry in the Clarence, Richmond and Tweed areas. 32

33 Since around 1985, the industry has enjoyed, through 34 legislation, I understand, exemptions from pasture 35 protection rates of the sort proposed and other sorts. I think my members would expect me to say that they 36 37 actually find the possibility that they may lose that 38 exemption highly objectionable.

40 The reason that they obtained the exemption was that 41 the industry had, for many decades, undertaken its own 42 organised and structured approach to what we now call 43 biosecurity and crop protection through crop protection boards and other mechanisms. So today the industry funds 44 45 that. For example, in this financial year, those three rivers will contribute \$1.6 million to our own agricultural 46 47 services group which is met partly by the millers and also

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by the canegrowers. That group does have a mandate to 1 2 address biosecurity and production and other local land 3 services that we see a duplication of.

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5 My members are very concerned that, if they do not 6 continue to receive the exemption, they will actually end 7 up having to pay twice. When you look at, for example, 8 the market value test that LLS may apply in the proposed 9 framework, I think they would say that the test will not apply because whether the industry may be a risk creator or 10 11 a beneficiary, the industry has mechanisms and structures in place, and processes, and is well organised to be able 12 13 to address that itself.

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15 By way of example, I think it may have been about 10 16 Years ago, acid sulphate soils became a really significant 17 issue for coastal flood plains and for the industry. 18 Through this agricultural services group at the time, the 19 industry established a self-regulatory approach and it 20 continues to do that today.

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22 There are a number of examples like that where the 23 industry accepts where it may be a risk creator or a beneficiary, and because it is so concentrated and 25 specialised, the industry then acts on that itself.

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27 I think the other important point that is quite 28 different about sugarcane is that the industry is very 29 closely related to Queensland. Of Australia's cane 30 production, northern New South Wales produces around 5 31 per cent of the national amount and 95 per cent comes from 32 Queensland. There is a significant investment which we 33 leverage off Queensland in biosecurity and in other local 34 land services. So we actually see ourselves in many ways 35 much more closely aligned with some of the local land type 36 services that come out of Queensland in that way.

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38 One of the other points that I would make that is 39 probably important for everybody to understand is the 40 majority of our members are primarily and almost completely 41 cane farmers. I think a minority are also farming, say, 42 cattle or other industries on a separate property perhaps 43 or adjacent to their cane farm. On that land they do pay 44 rates under the existing system and they are not proposing 45 that there be an exemption. Those people are suggesting 46 that the exemption really should just apply to the area under sugar because they already have this investment that 47

.28/10/2013 18 LLS REVIEW Transcript produced by Merrill Corporation they are making. I think that's about it.

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THE CHAIRMAN: How many LLSs does the sugarcane 4 industry straddle?

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6 MS POEL: It is set in a relatively small part of the 7 Northern Rivers.

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THE CHAIRMAN: So it is just in one LLS? 10

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MS POEL: Yes.

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13 THE CHAIRMAN: Thank you. Ian, would you like to add 14 something?

MR I McBEAN: Ian McBean from New South Wales Sugar. If

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> 17 I could add to what Monica has said, certainly from our 18 perspective, the sugar industry is highly organised and 19 strongly linked to Queensland. From our point of view, we 20 see that the structures and investments we are making in 21 our local land services per se to our existing organisations under the current exemption clearly work for 22 23 us and we have no doubt that we will strongly advocate for 24 our exemption to be maintained.

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26 I do have a concern that, in the discussions today, 27 biosecurity is becoming the principal driver of the 28 direction in which local land services are going. In 29 certain instances where there is a strong public good 30 component to biosecurity, for example, there are human 31 health concerns, I can clearly understand that, but from 32 our industry's perspective, we have a very efficient and 33 very organised approach to biosecurity. We manage that 34 ourselves through our existing processes.

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36 guess a case in point right now is a concern about 37 something that has raised itself in the north of 38 Queensland, which is called yellow canopy syndrome. To 39 date, our industry, through its own structures, is the one 40 that is dealing with that issue. We have had no input, no 41 inquiries, no assistance from any government organisations 42 in New South Wales to this point. Certainly at this point 43 you might argue the risk is relatively low; however, it is 44 on our radar and we are doing something about it. It does 45 not seem to be on anybody else's radar.

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In relation to individual exemptions, from a sugar

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industry perspective - in some instances this links back to 2 what the Irrigators Council was saying - where we have existing structures in place whereby we are funding local land services and whereby, in our instance, all our cane farmers and sugar mills are funding that, I cannot see that an individual exemption process would make any sense 7 whatsoever. You would, in essence, have all of our cane 8 farmers and the sugar mill making the same application for 9 the same exemption on the same basis. Therefore, we 10 strongly believe that the exemption that we currently have 11 should stay and it is our view that, to date, IPART has not made a case as to why our exemption should not continue. 12

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THE CHAIRMAN: Thank you very much, Ian. I was going to ask Angus next.

MR A GIDLEY-BAIRD (NSW Farmers): I will quickly work through the three points on the screen there. "Does the hierarchy work?" Our point at the moment is it is a framework and it is not really going to be known to whether or not it works until it actually hits the ground and we see individual boards applying it to give us a true sense of its application on the ground.

"Who should be included in the rate base?" There has been discussion about going down to two hectares. I know our policy at the moment calls for those with two hectares and above to be ratepayers. I do acknowledge there are some concerns about the risk creators on properties less than two hectares, though, and how to actually include those in the process is probably something to be considered.

"Are individual exemptions/discounts practical?" On behalf of our poultry meat guys who currently have an exemption, it was noted in our submission that under their current arrangements with the Poultry Meat Industry Act there are requirements there with agreements between processors for biosecurity and there are other environmental requirements as part of that.

42 We are probably similar to the Cane Growers Association in the sense that we don't want to see a 43 44 duplication, whether it be a duplication of services and 45 definitely not a duplication of revenue collection for 46 those two means to serve the same end. 47

.28/10/2013 20 LLS REVIEW Transcript produced by Merrill Corporation 3 of the public good, is that I am interested to know if you 4 could possibly explain a little bit further the distinction 5 you had in the draft report about the regulatory and 6 non-regulatory approaches to the funding framework. You 7 noted that they were different, but then in the two tables 8 that you have there, they seem to be the same; the tables 9 seem to be the same. 10 11 I could not quite understand how they were applied

discussion, and it was noted by Shaun and others in terms

A question I have that might relate to some of the

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under the different scenarios there, noting that also in 12 13 the report the regulatory functions probably focus more on 14 the risk creators as the funders whereas the non-regulatory 15 ones focus on the beneficiaries as being the funders. 16

17 know there are probably a number of my members who 18 would probably question some of the environmental 19 requirements that might be placed on them as to whether or 20 not, as a regulatory function, the actual process that it 21 is imposing upon them is creating a cost on them already 22 and they would question why they should be funding, 23 I suppose, the policing or the regulatory support network 24 around that.

I would be interested in your explanation of that, 26 27 because I think that might help us get a better 28 understanding as to how the framework might be applied in what is to me not so much confusing but it is a little bit 29 30 of a grey area as to how the LLS functions will be imposed 31 on the ground because there are dual roles both for the 32 individual properties and also for the greater public good.

THE CHAIRMAN: Thank you, Angus. Do you want to reply to that, Colin?

MR REID: Thanks, Angus. I think we made that 37 38 distinction. Essentially with the non-regulatory functions 39 when we were looking at that, we asked was that adding 40 value, if you like, when they were essentially directed at 41 beneficiaries, for example, whether it be some extension 42 services or agricultural advice, where it was almost like a 43 discretionary service that could be offered through the 44 local land services. Still on the non-regulatory 45 activities, there was some discretion on behalf of the 46 recipients of those services as to whether they in fact 47 signed up for those services or not. In simple terms we

.28/10/2013 21 LLS REVIEW Transcript produced by Merrill Corporation 1 saw it that way. 1 service, where a farmer can take it or not, clearly the 2 2 beneficiary pays. In practice it will take some judgment but that is the sort of framework. 3 With a lot of the regulatory functions, however, that 3 4 was something that was imposed by government and it was 4 MR GIDLEY-BAIRD: With the beneficiary one, or the 5 imposed by government in a response to perceived risk or 5 6 activity where it could be creating an impact or 6 particular services developed, from the very origins of the 7 exacerbating existing risk. I know there has been much 7 current LHPAs, what they were set up for was to try and 8 debate about clearing native vegetation, but put that to 8 develop solutions at the local level to support 9 9 landholders. That one is all right. It is more the one side. 10 10 regulatory role that the LLS will perform. 11 So the regulatory functions we saw as government 11 responding to a perceived risk or impact. For that reason, Obviously in many cases some of those regulatory 12 13 we thought if fell more directly into the area where it 13 arrangements are imposed for greater public reasons rather 14 would be the risk creator or the impactor who would pay. 14 than the individual landholder themselves and therefore That is it in broad terms. It will be defined more clearly requiring the individual landholder to pay for the 15 15 16 in the report, but in broad terms that was the distinction 16 implementation of those regulations. I think it will be 17 we were making. 17 questioned by our members in some cases, yes. 18 18 19 MR GIDLEY-BAIRD: I suppose further to that then, I am 19 THE CHAIRMAN: It raises a pretty interesting point 20 guessing there is the possibility that the broader 20 because if parliament decides that a certain activity is beneficiary of some of those regulatory functions can still 21 causing a problem and if it happens to be that that 21 22 be recognised under this framework. 22 activity is actually a by-product of farming, for example,, 23 23 then who should pay? In a sense, the occurrence of that 24 MR REID: There is that possibility, that's right. There 24 activity is actually a by-product or cost of farming. In 25 has been much debate about what a public good is. There 25 the end it is paid for by the consumer but in terms of who 26 have been some issues around that and how you define the 26 actually pays the rate under the model, it would be the 27 public good. Certainly that is true, but obviously the way 27 farmer. I was going to ask Nick next and then John. 28 the hierarchy works, to the extent that they are 28 29 identifiable and to the extent that it is efficient to have 29 MR N MILHAM: Nick Milham from NSW Trade & Investment. 30 them fund local land services, then obviously the way the 30 31 hierarchy works, they would be the first ones to pay. If In the broad, the principles outlined in the draft 31 32 it was not feasible to collect money from the impactor or report appear to be reasonable. As a number of speakers 32 33 the risk creator, then obviously the next step would be the 33 have already pointed out, the devil will certainly be in 34 beneficiary. 34 the detail on how it is implemented, but in broad the 35 35 principles look reasonable. 36 THE CHAIRMAN: Does that help, Angus? 36 37 37 One thing I wanted to comment on is this issue of 38 38 joint private and industry or public good and, I guess, MR GIDLEY-BAIRD: Yes, I think so. As I said, a lot of it 39 will fall out when it starts hitting the ground, but --39 express a cautionary note about how easy it is to fall into 40 40 the trap of sort of defaulting to: if there are a broader 41 THE CHAIRMAN: It will indeed. This is a methodology for 41 range of beneficiaries, then that is where payment for the 42 the local land services to apply, but where it is so 42 service or the regulatory activity should come from. 43 regulatory, if parliament passes a law that there is a 43 I thought your explanation, Peter, was very good in drawing certain regulation, then everybody has to fall into line. 44 44 out the error that that can become. The issue is that many 45 That would tend to mean that you would look at the risk 45 private activities generate either goods for an industry or benefits for the broader community. 46 creator first, if not there, then the beneficiary, then the 46

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public good. With something like an agricultural extension

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1 I like to think of the front garden example. We and some of our neighbours put significant effort into our 2 front gardens, which we enjoy, but so do the people who 3 4 walk up and down the street. Does that mean that the 5 council should subsidise my front garden? I would love 6 them to, but I think as a broad principle, that is on weak 7 ground. 8 9 It is the same when we talk about other areas of private activities that also generate benefits either for 11 the industry or for the community and we need to then come 12 back to issues such as: is this an area where we are trying 13 to address a problem that has been created by industry in 14 the sense of a risk creator-type model or is it where we are expecting as a community an industry or a landholder to 15 16 do something that is otherwise not in their interests or 17 that is in their interests to do partially but not to the 18 extent that we would require, which we call the sufficiency 19 principle. 20 21 It is only when it is in the public interest at an 22 industry level, for example, or at a regional level that 23 there is some reason to require or expect a higher level of 24 investment that then there becomes an argument to move 25 beyond the risk creator or private beneficiary paying to 26 achieve that extra benefit that we consider to be in the 27 broader public interest. 28 29 THE CHAIRMAN: Thank you very much, Nick. John? 30 31 MR J MACARTHUR-STANHAM: John Macarthur-Stanham, 32 representing Local Land Services, which I hasten to add 33 does not start functioning till 1 January, so I need to 34 make two disclosures up-front. Firstly, the board is yet 35 to meet; indeed, it has its first board meeting tomorrow. 36 Therefore, I do thank the Chair and the tribunal for their 37 consideration in allowing us to put in the late 38 submission. Secondly, I am a chook farmer amongst other 39 things. 40 41 I would like to make three points at a high level 42 because the board is yet to consider its position, so these 43 observations will be mine and any responsibility therefore

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the approach.

rests on my shoulders. Firstly, from my reading of the

appropriate flexibility, so I do not have a problem with

draft, it is a sound hierarchy and framework with

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2 I would suggest, given the nature of the risks and the 3 operations that we are dealing with here would appear 4 temporal, that it would be a wide base for rating subject 5 to the recognition of the transaction costs involved. 6 7 Where that leads me is certainly I think the rating 8 base should include government and councils. Government 9 authorities, councils, et cetera, are obviously in many 10 instances part of the risk creator issues and they should 11 be properly included. 12 13 Secondly, I would say the movement to two hectares is sensible but perhaps it should only be considered as a 14 first step and some built-in capacity for review should be 15 considered. I say that because certainly one can clearly 16 17 evidence many individual instances where risk creators are 18 in areas or hold landholdings significantly below two 19 hectares. This obviously has to be balanced with the whole 20 issue of effective transaction costs and I know the 21 tribunal is very keenly aware of that. There may well be a 22 different mechanism to actually bring that into balance 23 below the two hectares but I think perhaps a secondary 24 review should be factored in. 25 Certainly I think more work needs done on intensive 26 agriculture and horticultural operations. You need to look 27 28 no further than the example of poultry, which Ian drew to 29 our attention earlier on. There are some issues there 30 which I think we do need to face, in your final report and 31 I think further work is needed there. 32 33 In relation to exemptions the whole issue of 34 exemptions sets actually a fairly dangerous precedent. 35 Although some of the risk creation activities can be 36 reduced, I don't think you are actually eliminating risks. 37 I don't think any industry bodies can eliminate risk. You 38 also have a temporal issue there as well. Because the 39 risks cannot be eliminated there has to be, by direct 40

definition, a connectivity to other areas within New South 41 Wales. I would be concerned about exemptions. Discounts 42 are another matter which one should approach with caution, 43 but should be there as part of the flexible armoury, 44 I would think.

That is probably all I have to say on this level at 46 this stage, but there will be more in our submission, thank 47

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1 you. 2

> THE CHAIRMAN: Thank you very much, John. Nick, and then Joylon, and then I will move to questions or comments from the floor.

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MR MILHAM: If I could take the opportunity to bounce off one of the comments that John made that picks up on points that were made earlier in relation to exemptions. It seems to me, and I guess Colin might like to comment, entirely consistent with the framework that IPART has outlined to give consideration to where, for argument's sake, an industry is able to demonstrate that it is undertaking an activity that might otherwise have been provided by LLS, and it may well be appropriate to discount rates and on that basis.

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18 However, that then begs the question which John just raised about the extent to which they are in fact eliminating all risk to other landholders arising from them and the management of their property and whether that's in fact possible. That would be a question which I think the framework could cover. As I said, the framework that has been outlined seems to me to be able to provide for consideration of that in the establishment of a rate or a fee that may apply to a particular landholder or a group of landholders.

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MR BURNETT: I would like to pick up on Nick's analogy of a front garden. No, we would not expect the council to pay for your front garden. I think what is being proposed here is expecting everyone else in the street, including those who don't have front gardens, to pay for your front garden. This is clearly a case of trying to spread the funding base as broadly as possible and, in our view, irrespective of whether there is any risk creation or benefit capture.

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This is not about risk elimination. This is about risk mitigation. I think both poultry and sugar have demonstrated that there are examples where industries can mitigate the risks that are meant to be addressed by LLS to such an extent that an exemption has been granted them, and many horticultural industries are in exactly the same situation.

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> 46 I don't think the New South Wales government has demonstrated any market failure here yet where some of the

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horticultural industries are concerned. We asked the New 1 2 South Wales government to give us data on the number of

times macadamia growers had accessed LHPA services - it was 3

4 unable to do so.

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6 We did a survey of our industry and, to take your

7 point about 60 to 70 per cent farmers having

8 multi-industries, our members say about 5 per cent of them

run livestock; yet all of them will be required to pay

10 this. Just as Ian and Monica so clearly argued for cane,

11 we have in place very rigorous government-endorsed fully

12 funded biosecurity arrangements, even down to regional

13 security plans. We have been given no evidence at all that

14 LLS will add anything to those arrangements.

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THE CHAIRMAN: Thank you, Joylon. Monica, and then we will move to the floor.

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> 19 MS POEL: Thank you, Mr Chairman. I wanted to take the 20 last opportunity, if I could, to come back to trying to 21 answer the final question on the slide there about the

practicality of individual exemptions and picking up on the 22

23 point of my colleague Ian.

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25 I really do not feel that individual exemptions are practical for our industry. If the industry-wide exemption 26

were to be removed I can see that there would be some 27

28 600-odd applications for individual exemption received at

29 Northern Rivers Local Land Services, and they would all be

30 exactly the same because the cane industry is very similar.

31 Each farm is very similar from one to the other.

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33 I take the point about connectivity issues, but it is

quite a unique industry that is quite different in the

35 landscape from those other industries beside it. While

36 generally there would be connectivity issues, I think they

37 are far, far fewer in cane than they otherwise may be.

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39 MR BURNETT: I could get 3,000 individual exemptions from 40 almost every horticultural grower in the north coast

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43 THE CHAIRMAN: Thank you. Monica?

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MS POLE: My final point is that I would like to strongly

support the possibility of industry-wide exemptions, if 46

nothing else on the basis of administrative efficiency. If 47

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you think forward and turn this around on its head, if 1 2 there were no industry exemptions for sugarcane, what type 3 of capacity could LLS have to respond to a biosecurity 4 issue? If we were to talk through the issues of smut, 5 yellow canopy syndrome, Fiji leaf gall, they would be quite 6 foreign actually to local land services in all of New South 7 Wales. I think it is important to consider those 8 practicalities.

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THE CHAIRMAN: Indeed, thank you, Monica. Ian?

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MR DONGES: Thanks, Mr Chairman. Having been first, 12 13 I thought it was a good chance to come in last - nearly 14

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16 To try and round this together, given that the LHPA rates are the focus of attention here, the broad proposal that you are putting forward fits pretty much in line with what we were proposing in terms of broadening the rate base and addressing a number of what we have called deficiencies in our system at the moment.

In terms of coming down to two hectares, there were two big considerations for us in that regard. The starting point was, first of all, the administration transaction costs, which John talked about. It has certainly been an experience of ours in the past in terms of being able to collect those rates, particularly when we were down to four hectares, that it was a challenge at times justifying to those particular landholders the services that we may or may not provide. I do believe there is a stronger argument now in terms of that question.

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The other reason we nominated two hectares is we 34 believe with animal health that is a size of holding that does often carry animals; therefore, there is a justification for the risk that that will be providing to the broader industries and therefore a strong case that two hectares is a good starting point.

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41 I would pick up on Bryce's argument that some 42 flexibility there would be worth a thought because you 43 obviously have huge differences between land capabilities 44 from the coast, say, to the tablelands and the slopes in 45 terms of what two hectares actually stands for. So there 46 may be a case that in some local land services' area 47 where you could bring that area size down.

.28/10/2013 28 LLS REVIEW Transcript produced by Merrill Corporation 2 The bigger question relates to exemptions at the 3 moment. We are definitely opposed to exemptions, and this 4 is from the long history of our organisation. We have 5 seen, over the 150-odd years, that some exemptions have 6 been granted over time and, yes, there is a very limited 7 argument, I believe, for those exemptions.

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9 We provide services and perform many functions in terms of animal health and pest animals. I pause on plague 10 locusts. Plague locusts will eat any plant known to man if 11 they are in sufficiently high numbers. Yes, we have 12 13 enjoyed a long period in this country where plague locusts 14 have not been a problem for some time for the state. That is because there has been a very effective control program. 15 16 That program has been funded by LHPA ratepayers at 17 national level and at state level.

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19 If you go back prior to those two organisations being 20 very heavily involved in controlling plague locusts, then 21 you will find a very different story from people who were 22 on the slopes, tablelands and maybe even the coast. We 23 want that to continue. I am sure that with the levy, as 24 you proposed, there will continue to be funding for plague 25 locusts as part of local lands services. That is something 26 that impacts on everyone. There are lots of other similar 27 examples.

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29 If you then transpose costs to Animal Health Australia 30 and Plant Health Australia, they will not fund lots of 31 individual problems, or perhaps even regional problems. We can talk about avian influenza because it is so popular or 32 33 topical today. I would contend that, at this stage, Animal 34 Health Australia will not fund that problem for that 35 particular landholder. I might be wrong, and I hope I am, 36 but early indications are that that is the case.

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38 I think you need to look more broadly at the potential 39 wide risks that we are talking about and the fact that we 40 have had an industry that has been very successful in terms 41 of having a levy in place, which has been quite modest, to 42 help the animal health questions, the pest animal question 43 and the plague locust questions and broadly address those 44 problems, albeit there might be question marks about the 45 performance at times. But that is why you have individuals who are elected and appointed to boards and therefore have 46 47 to answer for their performance. Thank you.

.28/10/2013 29 LLS REVIEW Transcript produced by Merrill Corporation THE CHAIRMAN: Thank you very much, Ian. Are there any questions from the floor? Does anybody in the audience want to ask a question or make a comment?

MR S GUNTHER: Sam Gunther, from NSW Farmers, I have a

MR S GUNTHER: Sam Gunther, from NSW Farmers, I have a question about the manual to be used by LLS boards to assist them in implementing the recommendations once they come out. As has previously been said, the devil is in the detail really in how these recommendations get implemented. What input and opportunities for engagement will there be for stakeholders in this manual and how will the recommendations essentially be put to the local boards into how they would implement them?

THE CHAIRMAN: Thank you, Sam. Colin?

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MR REID: In relation to that, we have prepared some draft guidelines. The issue that has been raised, however, is what resources there will be at the local land services level to implement them. That is one issue; in other words, what level they should be directed at. That is obviously a key issue.

The guidelines are out for a very limited review at
the moment but certainly once they are in a form and a
style, if you like, that we believe that there would be
benefit from wider circulation, then we will do that. At
the moment, there have been some guidelines prepared but
the question for us is the level they are pitched at and
how easily they could be adopted by local land services, so
we are just reviewing that at the moment.

THE CHAIRMAN: Does that assist?

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MR GUNTHER: Yes, thank you.

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MR K LEE: Kent Lee, I am the chair of North Coast Local Land Services - not Northern Rivers, North Coast, so we will get that one right.

THE CHAIRMAN: Anything else from the floor?

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I would like to make a few comments. Hendra virus,
 avian flu, cattle ticks, you name it, they do not stop at a
 boundary fence just because the property size is less than
 two hectares. It is my contention that if your land is

.28/10/2013 30 LLS REVIEW Transcript produced by Merrill Corporation 1 rated rurally, you should pay the rate.

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3 My history is as a tax accountant, so I lived through 1 July 2000, the biggest tax change we have ever seen with 4 5 GST, and the sun came up the next day which was amazing for 6 some people. However, that system is not as good as it 7 could be simply because it has exemptions built into it. 8 It is much harder for that system to be administered. Much 9 more effort in terms of compliance is wasted on working out what is exempt and what is not rather than looking for 11 avoidance and the like.

If we have exemptions inco fact cane

13 If we have exemptions, ipso fact cane, for example, and I am not saying anything about that, we then have to 14 have somebody go around to check that they are actually 15 cane farmers. So that is a policing role taken up rather 16 17 than maybe an extension officer or some other benefit that 18 can be applied. It is much easier to impose the rate on 19 everybody and then work out individual exemptions. People 20 will apply for them and have to justify the fact that they 21 don't have to pay. It is as simple as that. 22

23 Before I go, I can give you a very quick example in 24 support of the small size. We have a small property on the 25 Central Coast, 150 acres. We have five of the old 26 agricultural concessional subdivisions along the edge which are about one hectare each. I was riding along the fence 27 28 checking it about 12 months ago and there was a pile of 29 30 dead chickens over the back fence. The people who lived 30 in one of the five properties over there had decided to 31 kill their chooks and throw them over my fence. Under the current system, they pay nothing, unless we catch them or 32 33 prove they did it. At least if everybody were to 34 contribute, there would be some form of responsibility 35 there. Thank you.

37 THE CHAIRMAN: Thank you, Kent. With the exemptions 38 issues, at the moment in our draft report, we have the 39 model, which was basically endorsed by Kent; namely, that 40 you levy the rates and then the local land services can 41 give an exemption or a discount to particular landholders 42 if they make a case.

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44 The point about connectivity which John made, which
 45 was also in our minds in developing the draft position, we
 46 think is a very important point because clearly exempting a
 47 whole industry in a sense can have the effect of removing

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them from the whole equation, so we think that is a really 1 2 important point. 3 4 This is a tricky issue and we do need to come down 5 with our final decision and the comments made today by the 6 various stakeholders will be taken on board in our 7 deliberations. We have tried in our draft report, as 8 I say, to put it on an individual basis and to put it on a local land services basis. It might be the case that 10 sugarcane farmers will all be located in one particular 11 LLS. There are other industries which are fairly close

11 LLS. There are other industries which are fairly close 12 where they could straddle two, three or four LLSs. So our 13 thinking thus far is that it is important to leave the 14 decision making very much at the individual LLS level on 15 this issue. That has been a really important discussion.

MR BURNETT: Just a quick point on that, please. The problem with that is the individual LLS boards are predominantly ministerial appointments.

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21 THE CHAIRMAN: Just let me make the point I made earlier. 22 This is a democracy. Parliament has been elected and it 23 decided to appoint four government members and have three 24 elected members. There is the capacity for local 25 landholders to make their views known through the three 26 elected members. I agree four is greater than three. The 27 next option is to vote the government out. That is an 28 issue. 29

30 In terms of developing a methodology which, if adopted 31 by the government or some variation thereof is adopted by 32 the government, will have wide applicability, we need to 33 take the sort of approach which can go across the whole of 34 the LLSs.

36 The other point which has come up is the minimum area. 37 Clearly it is a very difficult issue and a number of 38 stakeholders have made points about looking at reducing the 39 minimum area from two hectares. Again, under our draft 40 recommendation, each LLS could go down to two. Obviously 41 if we have something below two, each LLS can go down to 42 that, so we will take on board those points and also the 43 points that were made by the CMA and Kent about looking at 44 all rural holders, but we note that point made by local 45 government, by Shaun, so we will take that on board. 46

47 On intensive industries - intensive industries below

.28/10/2013 32 LLS REVIEW Transcript produced by Merrill Corporation 2 we come up with - we have got that down for discussion in 3 the next session. It is a very important issue because 4 even if you reduce the minimum to one hectare, there are 5 some intensive operations which can operate below one 6 hectare. We have given this matter a lot of thought, 7 including since we issued the draft report. 8 9 If there are any other questions of comments people would like to make now, including in response to my few 10 remarks, you are most welcome to make them. Otherwise we 11 will adjourn for a morning tea break before we move into a 12 13 second session. Does anybody want to say anything else at 14 the moment? Yes, Tom? 15 16 MR GAVEL: I would like to make the point that the actual 17 funding we are looking at is for local land services. It 18 is not just for one particular area and we need to take 19 into consideration what those functions of local land 20 services are, thank you. 21 22 THE CHAIRMAN: Thanks, Tom. Is there anything else 23 before we break? 24 25 MS POEL: Could I make one last point? 26 27 THE CHAIRMAN: Monica, yes. 28 29 MS POEL: Thank you for the opportunity to make another 30 point. I would be interested to see in the next paper or 31 piece of work that IPART does on this a little bit more 32 discussion about the logic and rationale and the importance 33 of connectively in the landscape if that is going to be a 34 deciding factor on any type of exemption. If it is 35 important, and I am not 100 per cent clear that we are all 36 actually saying the same thing, it would be good to see 37 IPART have a position on it. I guess other than that, that 38 would be my final point. 39 40

two hectares, or intensive industries below whatever number

THE CHAIRMAN: Thank you very much, Monica. It is 11.25, so why don't we resume at 11.45. That gives us 20 minutes, thank you.

44 SHORT ADJOURNMENT

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46 THE CHAIRMAN: We might resume now, thank you. 47

.28/10/2013 33 LLS REVIEW Transcript produced by Merrill Corporation 1 During that break, my colleague, Simon Draper, pointed out to me that we really had not addressed directly the 2 point which has been made by a number of stakeholders 3 4 including Stefanie, and I think Joylon and Monica, about 5 duplication. You already do a particular activity, then 6 along comes the LLS and does the same activity and then 7 bills you and you end up paying double.

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9 We sort of addressed that indirectly, but to address it more directly and just in case you want to make any 11 follow-up comments, could I just say that if a landholder 12 is engaged in some activity and then the LLS comes along 13 and wants to bill that landholder for doing the same thing, 14 then that is a case for applying for an exemption. Alternatively, you could stop doing it and let the LLS do 15

it, but is a case where your might want to apply for an

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19 Are there any comments on that?

exemption.

MS POEL: I took that point from the framework that was presented, which was good, but to build on that, I would say I believe it is logical and practical where there are, say, 600 or thousands of people with exactly the same duplication issue that it would be sensible to do that on an industry rather than on an individual basis.

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THE CHAIRMAN: Thank you, Monica. Stefanie?

MS SCHULTE: Just to add to that, if you have a service that is already implemented and then ask the LLS to pay for it, we always thought that the LLS was there to pick up anything that was not available in the marketplace. Hence, if those services are already being employed by industries and are willing to be paid for by industry, it should not be the LLS then who would fund those. I must be understanding this --

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THE CHAIRMAN: No, of course if you are getting a service from the private sector, then why would the LLS come along and want to offer you another service? I thought some of the points about duplication were where some of the stakeholders were doing something and the LLS came along and wanted to do the same thing and bill them. I think we have covered it off.

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MR DRAPER: Just to clarify the question or the point

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I made to Peter, it is not so much a case sometimes of 2 persuading the LLS to give you an exemption but to persuade them not undertake the activity and therefore charge for 3 4 5 6 SESSION 2: How to set the rate base? 7 8 THE CHAIRMAN: We will move on now to session 2, thank 9 you, Colin. 10 11 MR REID: Thanks very much, Peter. 12 13 Session 2 we have titled, "How to set the rate base?" The matters that we are looking to consider here are: 14 15 16 What should be the general rate base; 17 The role of special rates; How to allow for intensive industry - and some of this 19 has been discussed already obviously; The level of guidance required for LLS boards; and 20 Any other issues that people may wish to raise. 21 22 23 Having gone from the first session, where we discussed who should fund local land services, we are now turning our 24 25 attention in session 2 to how to set that rate base. 26 There have been a number of options put forward as to 27 28 what the general rate base should be levelled on. In the 29 letter that came to us from the minister, the issue of land 30 area was raised, the question of notional stock carrying 31 capacity, the unimproved capital value of land, and 32 obviously people have talked about a possible blending of 33 these. 34 Others have raised, given that this general rate base 35 36 is to cover some of the core broader functions of local 37 land services, whether any of these measures appropriately 38 capture the biosecurity risk or the natural resource

39 management issues associated with local land services and 40 whether there are any other possibilities.

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42 The funds raised for the general rate base are 43 designed to fund the core regulatory functions of local land services where they are not covered by special rates or 44 45 fees for service. Some of the submissions were confusing 46 the general rate base with special rates, such as some of the animal health rates, and that is not the intention 47

.28/10/2013 35 LLS REVIEW Transcript produced by Merrill Corporation 1 here. 2 3

A number of submitters have stressed the productive 4 capacity of the land as measured by notional stock carrying 5 capacity or land value as measured by unimproved capital 6 value as an appropriate rate base. I suppose our concern 7 was that such measures may bear no relationship to the 8 risks created or the benefits received, and we picked up a number of things that the Honourable Richard Ball said when 10 he prepared his report a few years ago when he was putting 11 forward land area as an alternative to those other measures. What should be the general rate base is 12 13 obviously a key issue.

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As far as special rates are concerned, a number of submitters are concerned that while the special rates may give greater transparency - and that was one of the things that the minister focused on in the letter to us in regards to the inquiry, to give greater transparency, and special rates are aimed at doing that, and they also allow better targeting - they create a level of administrative complexity and may in some cases create confusion with local government rates, which is the issue that Shaun has raised; for example, with an environment levy being raised both by local land services and also by local government. It could get to the situation where you have so many special rates that the complexity of them outweighs any perceived benefits. So for this part the question relates to the role of the special rates.

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31 Another issue for this session which we have discussed in part in session 1 was how to allow for intensive industries. A number of these issues have been raised already. As I understand it, and Ian Donges can correct me, notional stock carrying capacity is weighted for some intensive industries, so there is some adjustment made there to allow for feedlots or whatever for some of the intensive industries.

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MR DONGES: That's right.

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MR REID: Obviously that is an issue that could be pursued 43 in this particular case. The Livestock Health and Pest 44 Authorities were not concerned with intensive horticultural 45 activities. That is a function that I understand is coming 46 across from DPI to local land services, and that is an 47 important new function, recognising the work done by

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individual industries already. 1

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3 NSW Farmers have raised the issue of developing special rates for intensive industries. I suppose it is a 4 5 case of how you would calculate those and what you would 6 link them to. The issue that has been raised before is 7 that obviously some intensive industries may operate on 8 less than two hectares or you may have a mixed farm where

part of the farm is devoted to intensive industries and the

10 rest of it is not.

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12 The last issue that we have touched on is the level of 13 guidance to local land services boards. In the formation 14 of local land services, there has obviously been much 15 emphasis on the need for local boards to be close to the 16 local community, to have a high level of independence and 17 delegated authority to meet local needs.

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19 A question for this inquiry, and more broadly, of 20 course, raised by the Irrigators Council and others, is 21 what resources will be available to local boards to 22 implement the funding framework and what guidance and 23 independence they should have in rate setting. Obviously 24 the outcomes of that discussion will influence how we 25 develop our recommendations on how rates are set and the 26 extent of guidance that we provide in our recommendations 27 and in the guidelines.

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These are the talking points that we have set as the 30 key issues for session 2:

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What should the general rate base be; 32

What is the role of special rates;

How to allow for intensive industries..

What is the level of guidance required by LLS

36 boards; and

37 Other issues.

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There may be some other issues that people wish to raise.

40 With that I hand back to the Chairman.

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42 THE CHAIRMAN: Thank you very much Colin. Comments 43 and questions around the table. Angus?

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45 MR GIDLEY-BAIRD: I will quickly work through these as an initial starting point for a discussion anyway. We 46

47 submitted that there should be a general rate and then a

.28/10/2013 37 LLS REVIEW Transcript produced by Merrill Corporation number of special rates accordingly.

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3 I suppose we saw it as an opportunity where you could identify certain services to provide a particular benefit for a group or a collective group. It has to be large enough; it cannot be individuals because obviously the 7 transaction costs make it prohibitive but where areas or 8 groups can identify a particular need for a particular service, then allowing them to raise revenue to support 10 that service is something that we see as a process by which 11 special purpose rates could be used. We have identified that the animal health rate and others should be continued. 12 13

14 I am very interested in the government's response to 15 the suggestion of administration charges being recovered 16 through that process, for the collecting of those rates.

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The intensive industries matter is interesting in that we flagged that there should be a separate rate for intensive industries recognising that they are not the same as the broadacre livestock industries. They are operating on a much smaller land base. They are much more intensive in, obviously, their stock intensity, which in turn exposes them to a much higher risk with biosecurity and things like

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We have not had the discussion on how you might calculate that rate, but we are just drawing the distinction between, I suppose, a general rate based on notional carrying capacity or something like that and how it will have different implications when being imposed on an intensive industry where there is a lot of livestock and possibly a high need for services.

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If you look at those industries you can probably say, 35 36 "Well, there is eggs and there is pork." Do you include 37 some of the dairies in that now? Do you include 38 horticulture in that? I don't know. It should be 39 recognised that there are general broadacre livestock 40 industries out there and what we would consider intensive 41 industries and they will have different needs for services, 42 different regulatory requirements and different, I suppose, 43 capacities to pay depending on what sort of structure you 44 set up for the rating base.

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In terms of the rating base, in our policy we support 46 47 notional carrying capacity for the setting of rates.

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I must admit that policy was formed a couple of years ago 1 2 before the whole LLS formation and the inclusion of CMA 3 functions came across. I do recognise that there are going 4 to be a number of services performed by the LLS which may 5 not necessarily relate to the actual stocking density on 6 your property.

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8 suppose the background to the formation of that position was that traditionally the LHPA services, the PP 9 10 boards and all that beforehand were quite focused on livestock matters and, as a result, notional carrying 11 capacity gave some indication on the benefits received from 12 13 those agencies when they performed them.

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15 You can have a huge property in the western division 16 of New South Wales and a much smaller property on the 17 eastern side of the range and along the coastal area and 18 have similar, I suppose, livestock on that property. From 19 an income-generating point of view they might have the same 20 income-generation capacity, but obviously if you based it 21 on land area, there would have to be differences weighted 22 on land area by geographical zone or possibly, even within 23 that, some differences across the geographical areas.

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25 We have not really looked too much in terms of the levels of guidance required by LLS boards. I know a lot of 26 27 our focus in the early stages was on ensuring that there 28 would be a greater number of elected people to those boards 29 and therefore accountable to those ratepayers. We saw that 30 as a means of providing that accountability back to the 31 individuals on how they set, determined and charged rates.

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33 Granted each board probably needs to have a degree of 34 autonomy itself to set and charge rates according to what 35 industries they represent, what industries are in their 36 area and what landforms they have, but at the same time 37 consistency across boards is needed because there is 38 nothing worse than a landholder, who owns two or three 39 properties, realising that he is getting charged 40 differently by different boards or different local 41 land services areas - justifying that across a line on a 42 map basically. That is probably enough for the moment.

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THE CHAIRMAN: Thank you very much, Angus. Would anybody else like to comment? Nelson?

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MR QUINN: Thank you. We advocated using unimproved

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capital value of land discounted so it only related to the 2 rural possibilities of land use as a basis for any general rate and you will argue about that and have other versions and so on. The paper didn't seem to say much about non-rural uses of what is rural land. Most of the talking about intensive industries has been basically about livestock industries, but there are all sorts of other things particularly in the peri-urban areas.

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10 Also, if we are talking about risk creators and so on, 11 how do we capture the charges that should be imposed on the main pathways for the dispersion of problems? I am 12 13 referring to things like the transport industry, the 14 nursery and garden industry and so on.

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THE CHAIRMAN: We are thinking about not just intensive livestock industries but also intensive horticulture and other industries, so that point is well taken. In our draft paper, draft decision or draft recommendation, we have an option, particularly for the western LLS that might not go down to the minimum of two hectares of being able to use either notional carrying capacity or land area for general rates.

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For intensive industries, as Colin pointed out in the introduction, the LHPA particularly already deals with the issue of intensive industries in a sense where they have a landholding which has an intensive industry - that is a livestock intensive industry - on just a small part of that landholding. So the concept of the intensive industry is there and there is some administrative experience in dealing with it.

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> don't think it is very easy to come up with a sort 34 35 of general statewide rate and maybe one option is to leave 36 that to the local LLS to determine on intensive industries 37 within their bailiwick. This includes non-livestock intensive industries also. 38

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40 Anything else? I am sure there are more comments. 41 Who would like to go next? Would you, Shaun, given that 42 you guys raise rates?

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44 MR McBRIDE: As a general point, and we have raised this 45 many times in the committee that was developing the LLSs, 46 we raised the concern about the use of the term "rates". 47 That is probably just from a local government perspective.

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"Rates" have a defined meaning in terms of local 2 government. They are basically a form of property tax in 3 the traditional meaning. They are based on value of land, 4 be it unimproved or whatever other valuation methodology is 5 applied. So I get a bit concerned about the use of the 6 terminology.

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8 Again, as Colin pointed out there is the confusion 9 that can be generated with having multiple special rates. Councils have special rates. Then we talk about local land 10 services having special rates and often there being some 11 ambiguity about councils and land environmental special 12 13 rates. Then local land services will have similar types of 14 special rates but with a different basis perhaps to the 15 council ones. I can see a lot of confusion about that. 16 I probably would be more comfortable with the local land 17 services used the term "levies" more than "rates", but that 18 is just a practical view from the local government sectoral 19 perspective.

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21 would note a couple of the methodologies proposed, like unimproved capital value and notional carrying 22 23 capacity, would have limited or no application when it 24 comes to things if you are going to be considering national 25 parks and a large proportion of Crown land. The valuation 26 of a national park, because of the limitations on its usage 27 for commercial or productive purposes, is basically zero, 28 and that would also apply to a lot of Crown lands. Again 29 there would be no notional carrying capacity for a national 30 park because it is not a permitted use anyway under current 31 rules, so just a couple of points there.

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33 It is probably not for local government to determine 34 what is the most appropriate base for each LLS area. I do tend to agree with the view being put forward that each 35 36 area probably needs to consider its own local circumstances 37 and the needs of the LLS and the type of agriculture or 38 other industry structures in that area or region and 39 perhaps needs to tailor it accordingly. Councils do that 40 to some extent with their own local rating policies and so 41 on. That can vary quite considerably between individual 42 councils in terms of their rating mix and various other 43 aspects of their rating policy.

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THE CHAIRMAN: Thank you very much, Shaun. Who would like to go next?

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MR BURNETT: On the general rate base, our view is that 1 2 the difficulty you having in trying to find a general rate 3 base is just symptomatic of the difficulty you have in apportioning risk creation and benefit capture across this 4 5 range of services. Nevertheless, the area rate base would 6 appear to be the simplest and the most equitable. I take 7 your point, Shaun, about Crown lands and we are very keen 8 to see them included in this, if this is about risk 9

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11 Also if the LLS is moving away from the LHPA to a broader responsibility, the idea of a notional carrying 12 13 capacity means nothing to more than half of the ratepayers 14 in the north coast LLS, for example, and it will perpetuate a greater sense of injustice than what is already there. 15 16 For those and the other reasons that I think Colin 17 mentioned about the benefits perhaps of an area rate, that 18 is where we would see the general rate struck.

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20 We would encourage, if we are going to down this route, the role of special rates wherever possible. As we say, it is about a better targeting, a better capture of who creates the risk and who captures the benefit. The general rate is a very broad instrument and should be kept to those parts of the services that are core and widely distributed.

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28 With intensive industries, if you can keep the general rate to the very core functions of the organisation and apply special rates or preferably fee for service for as many of the functions of this body as possible, then intensive industries will probably be caught in the normal area general rate and the other things that would apply to

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36 In terms of the level of guidance required by LLS boards, we think there has been some confusion in the structure that has been set up between the governance board, which should be skills based and to that extent could be appointed by the minister, and a representative group that then can comment on the allocation of funds and the setting of special rates and those sorts of things that are regional.

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> 45 I know it is not really IPART's responsibility but, John, we would maybe encourage you to look at the use of 46 47 regional advisory councils to perhaps have a greater role

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in some of this setting of rates and allocation of funds 2 because the skills-based board has a role to play in 3 governance. Both the Ryan and Bull reports show that LHPA 4 was largely incompetent when it came to governance. I am 5 sorry, Ian, but that is fact of the matter. They could not 6 tell you where the money was spent. 7 8 So a skills-based governance board is very important, 9 but it will cause great angst with levy payers, ratepayers, 10 taxpayers, call them what you will, when they see that they 11 do not have the majority say in how these funds are set and 12 allocated. We would encourage you perhaps to look at that 13 sort of thing in terms of guidance. 14 THE CHAIRMAN: Thank you very much, Joylon. Monica? 15 16 17 MS POEL: In our submission, and today as well, the New 18 South Wales sugar industry has not taken a view on rates and commented on the general rates. The logic is, and the 19 20 reason is, that we take the view that we should be exempt 21 from these rates and therefore have not commented on them. 22 23 THE CHAIRMAN: Noted, thank you, Monica. Who would 24 like to go next? Tom? 25 26 MR GAVEL: The CMA's position was that you would use the 27 unimproved capital value of land. Of course, we were 28 looking at a rating system that was over the whole 29 community. I still think that that is our position - well, 30 it is our position as far as getting an equitable process. 31 We also believe that special rates would be up to each 32 33 individual local land service area and it would be guided 34 by its community. It could happen through an 35 advisory board. I think it has been recommended that there 36 be an advisory board to assist in some of these things, but 37 each individual local land service area board would set up 38 that process and would be guided in what rating systems 39 they would take forward. 40 As far as the intensive industries are concerned, 41 42 I think intensive industries should pay, whether it be a 43 rate or a levy or a figure, to be involved in this process.

That is probably our position. 44 45

look at developing a rating over a different tiered 47

I guess you could look at an overall base rate and

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process, which is another way of probably looking at the 1 2 rating system, particularly for those special rates. 3 4 THE CHAIRMAN: Thank you, Tom. Who would like to go 5 next?John? 6 7 MR MACARTHUR-STANHAM: Taking the issues from the 8 top I think I appreciate both the logic and the limitations to 9 using land area as a basis. I guess my initial position is that 10 may be about as good as we are going to get. 11 12 Having said that, I think once the local land services 13 boards meet, there will be a cross-section of views and it 14 will be interesting to see if we can challenge that key 15 assumption. 16 17 18 It is important, when looking at a general rate base, 19 to acknowledge and appreciate the flexibility that is given 20 through having a flexible component and a variable 21 component to a general rate base. I think that is an 22 important point to make. 23 24 In relation to special rates I would regard them as 25 fundamental. Tom's view that this be largely driven by regions I think is correct. The focus that special rates 26 27 give is very consistent with the model that IPART has used 28 in its beneficiary framework. 29 30 Also it is important to realise that having special 31 rates will actually be really good as it will allow the community and the person who pays greater transparency 32 33 and the actual ability to evaluate value on the service 34 delivery. That is really important, so I am certainly a 35 strong supporter of special rates because of the 36 transparency and accountability that should flow from that. 37 38 In relation to intensive industries, I think I heard 39 you allude to the fact that since the publication of your 40 draft report, you have given some more thought to that, 41 which is good. Certainly I think you need to do something 42 on intensive industries. It could be that that is 43 regionally led and perhaps one ends up with a matrix where

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you are looking at a risk dimension or a risk axis and a

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mitigation axis as the things that drive the cost basis

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there.

"What level of guidance is required by LLS boards?" 2 Is that "by" or "to "? I am not really sure what the 3 thrust of that question was. Colin you might give me some 4 advice on that so I can better respond 5 6 MR REID: Yes, it should be "to". It was really at what 7 levels should our report and our guidelines be directed 8 at - the level of autonomy they will have, the level of 9 sophistication they will have to be able to implement any 10 funding framework that is recommended. 11 12 MR MACARTHUR-STANHAM: I think you have probably 13 pitched it at a reasonable level. Although it will be heavily 14 driven by regions, I would like to think that the LLS would 15 have enough both resources and sense to actually leverage 16 individual regions into a group approach to much of it. 17 There might be a small task force representing a number of 18 regions that is properly resourced so that there is both 19 due respect given to the individual requirements of the 20 regions and an overall consistency that actually pervades 21 those things. 22 23 THE CHAIRMAN: Just on that, John, in a sense, you would 24 be comfortable, I think from what you have said, with 25 having relatively high level guidance as opposed to being 26 overly prescriptive? 27 28 MR MACARTHUR-STANHAM: I think the high level guidance 29 is the way to go. I also draw attention - I think Bryce or 30 somebody else mentioned this - that there is a clear 31 obligation in the LLS Act, or whatever it is called, about 32 community consultation and involvement and in actually 33 establishing stakeholder communities, et cetera. 34 35 I think the answer is that you have actually to let 36 the communities and the people put the pressure on an LLS 37 to deliver. Give us some broad boundaries, which I think 38 you do at a high level. I think it is really important 39 that there are boundaries and parameters set. I am not 40 trying to get away from that, but I think you actually want 41 to allow that value to be surfaced. One of the questions 42 will be what local landholders want, what those communities 43 and stakeholder groups demand. I think there is a rigorous 44 process of actually finetuning that that you will not get 45 right if you try to do it at too fine a level. 46

THE CHAIRMAN: Thank you very much, John. Bryce?

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1 MR WILDE: On the issue of special rates, the NRC supports 2 3 what John Macarthur-Stanham has just pointed out. One of 4 the key points of success for local land services will be 5 how regionally variable and innovative they are in 6 providing services customised to their community, their 7 environments and their industries. I think the potential 8 to have special rates which are fit for purpose is a really 9 important part of this suite of packages.

11 On the fourth question, "What is the level of guidance required by LLS boards", you do need to listen to the 12 incoming board about what they want, so I would make that 13

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16 From my perspective in reading the framework so far, it is technical. It can be complex and it could be very burdensome to implement. I would support the level of non-prescriptive practical guidance so that there is a suite of tools, a suite of assistance, which might be able to help a board which is trying to do a lot of things in getting services up and running. They would be able to 23 pick and choose from those suites of tools, matrixes, whatever they may be, to help make it more administratively feasible to implement on the ground - so that is being practical but non-prescriptive. Those would be the key points there.

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29 There are a couple of other issues in the framework. I was a little bit confused - it might just be my reading in the framework - about where strategic planning came in compared with cost recovery framework. We feel that strategic planning, which should involve co-design with the community, industry and government, should be first and foremost.

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Those questions of identifying what are the priorities should come first and secondary is the conversation about how to cost them and how to cover those costs. It seemed, to me on my reading of it, it was a little bit interchangeable. I would like to encourage a greater utilisation of strategic planning and then cost recovery.

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MR REID: I think we have noted that, Bryce. Certainly 44 45 the intention would be that the strategic plan drive the 46 activities of local land services and, as you say the 47 funding, how you fund, will follow from that.

46 LLS REVIEW .28/10/2013 Transcript produced by Merrill Corporation 2 MR WILDE: Good, thank you. Could I make a few more 3 points, please, Chairman? 4

5 THE CHAIRMAN: Yes.

7 MR WILDE: As another minor point, in relation to specific 8 purpose rates, it was raised that there was an NRM rate 9 that it would require for it not to be replacing or duplicating any other services and, secondly, that it would 10 11 have stakeholder community support. That same provision 12 was not put on other potential rates. Whether that is a 13 potential inconsistency or inequity might be an issue and 14 also to what extent or not the guidance material may be 15 defining what community support is.

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17 I think it would be a brave LLS board to be putting in 18 place something which doesn't have community support, but 19 does that mean a majority? How is that measured? Has that 20 been thought through or not? I didn't see that in my 21 reading material.

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MR REID: Certainly the strategic planning process has built into it a consultation process. The point is taken that those issues should have been emphasised for the other rates and levies as well. I suppose why we distinguished that one in particular was because there are special rates that exist already and this was raising possibly a new one. So we thought if it was to be implemented, there was a particular need for community consultation on that.

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32 MR WILDE: Thank you. Finally, the recommendations in the 33 framework talk about the role of auditing for the cost 34 recovery framework methodology. I think that that area 35 needs a little bit more discussion. It suggests that there 36 would be duplication between auditing against cost recovery 37 framework and the strategic plan implementation. 38

39 The NRC has been in the past the performance auditor 40 of the CMA side of the business. Those audits have been 41 focused on performance prioritisation, strategic planning

42 and implementation which are different in nature than 43 compliance audits. The audit strategy proposed is a

44 compliance-based audit which has its valid role but it does 45 not have the same role as a performance audit. To do a

compliance audit and a performance audit at the same time 46

47 would actually not remove duplication; it would create

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confusion. 1

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3 I think that needs to be thought through a little bit 4 more and I am happy to have further side conversations with 5 IPART regarding that, if that would benefit.

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MR REID: We take that on notice, Bryce, thanks.

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THE CHAIRMAN: With the audit, we were very keen not to overburden the LLSs with an excessive numbers of audits.

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MR WILDE: I absolutely endorse that premise. I think for LLSs the first focus is that they should be allowed to get up and running. There should be a removal of regulatory oversight and burdens. I am concerned slightly that in some elements, at least with the annual compliance framework and cost recovery, some of these checklists there, this system may be adding to the burden, so I think that needs to be looked at in its entirety.

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THE CHAIRMAN: Thank very much, Bryce. Ian?

MR DONGES: Thank you, Peter. I thought I would hold back for a while and see where the comments were going. If you really want to stir human emotions, talk about rates, levies and taxes and see how you go. Part of the answer to my friend up here who talked about corporate governance, is when the new organisation started in 2009, the one thing they got wrong was the rate setting and some individuals had increases of 40 or 50 per cent. If you want to get the best of people, talk about a 40 or 50 per cent increase in rates!

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One of your recommendations, and very rightly so, 34 35 Peter, is to standardise the rates. At the moment we have 36 some of the old Rural Lands Protection Board areas paying a 37 30 or 45 per cent rates difference for the same land 38 capability right next door to one another because we have 39 not been able to standardise those rates.

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41 Now we are going from 14 regions to 11. There is hence another challenge there, John, in terms of that 42 43 standardising of rates and the situation with neighbours 44 talking to one another and finding that their neighbour is 45 paying 20, 30 or 40 per cent less or vice versa. There 46 will be winners and losers in any change in this rating 47 system to start with. I am sure that is surmountable. As

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I mentioned before, it to have an independent IPART looking 1 2 at this and bringing that level of scrutiny to where we are 3

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5 We fundamentally agree with your view, Mr Chairman, in terms of where we are up to in having land area as being 6 7 the starting point when it comes to looking at a general 8 rate. I do think you have come down against 9 UCV, the unimproved capital value, versus the notional carrying question. That is a very big question that has been debated ad nauseam for as long as the LPHAs and their 11 predecessor organisations have been around. 12

14 The UCV question means that you will have enormous 15 differences between, say, the north coast with a high land 16 value with minimal animal capability, versus someone over 17 at Trangie, or wherever, who has much lower land value but 18 may have the similar land production capability. Hence we 19 have the system we have at the moment, but it is always 20 good to challenge these things and see where we are going. 21

The special rates I definitely agree with in terms of 22 23 targeting where we are going to. We have special rates now of course. We have two of these and potentially there are 24 25 lots of opportunities to go down that path. I think it is 26 a far more equitable path to take. It gives local boards 27 good reasoning to target various outcomes or certainly 28 various services or functions that they may be looking at. 29 That, I think, would then be the test for obviously the

30 boards but also their communities. If all that works, you 31 will have a good outcome and it is a far more sensible way

32 to go than perhaps even the way we have been going.

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The special rate that we have had for plague locusts 34 has given us a lot of grief in terms of some of the history 35 36 of that, which I will not bore you with, and it didn't 37 involve bringing in certainly the beneficiaries or the 38 ratepayers. 39

40 There is one point I would like to make very strongly 41 and that is that the organisation that I represent has had

42 a whole history of relating to ratepayers. I said when you 43 get the rating system wrong, you get the ire of ratepayers.

44 You need to have a relationship with the ratepayers in

45 terms of building a long-standing confident base so that

they trust you - without that, a whole lot of other things 46

47 will not work. That is something that we are sure at times

.28/10/2013 49 LLS REVIEW Transcript produced by Merrill Corporation we did not get quite right. Hence there have been numerous reviews into us, which were mostly to do with ratepayers. I believe there is a lot more that can be done with local land services in the future that can build that ratepayer confidence in the organisation.

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THE CHAIRMAN: Thank you very much, Ian. Stefanie?

10 11 12 MS SCHULTE: To follow on from what I said earlier this morning and also what we had in our submission, we believe that services or what services will be delivered should be first and then a discussion about the general rate base should be second.

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15 I do acknowledge that this is outside IPART's scope. 16 However, I would like to mention, though, that the actual 17 rate base that will be decided on might be determined by 18 the services that will actually be delivered. So going through this process back to front a little bit might not 19 20 necessarily be helpful.

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22 However, if the discussion is about rateable lands of two hectares instead of 10, I guess one of the issues that we have raised in our submission is how we can possibly implement that or enforce it. If the cost of doing so outweighs the benefits, then we don't necessarily see a benefit of going down that path.

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Coming to administrative costs as well, with the special rates that are being proposed first and foremost, we believe it should be in consultation with the individual industries that these rates may apply to, to see if they are necessary and how far they should be enforced - but the special rate as well as the minimum rateable area.

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36 I guess this raises also the question of the cost recovery mechanism or the process of how these charges should be recovered. We would like to see some form of entity or one kind of process through which all of those charges are recovered and not very separate processes through which these charges will be recovered in the long run. That, we believe, also will aid transparency for the LLS system as a whole.

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45 Finally, in terms of the level of guidance required for LLS, we heard at length that there should be 46 47 consultation with stakeholders and we will most certainly

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support that. It is just a matter of whether or not 1 2 stakeholders will be consulted and whether or not they will 3 be listened to as well. We would like to see a process in 4 there that is not just a consultation process but that 5 those kinds of voices or issues will also be heard within 6 the LLS boards.

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THE CHAIRMAN: Thank you very much, Stefanie. Nick?

MR MILHAM: I have one very general comment in relation 11 to the issue of the level of guidance. We have a fair amount 12 of experience within the department - in that context 13 I guess I am speaking for DPI within Trade & Investment -14 in relation to working on broad cost recovery issues. We would see part of the department's role, 15 16 particularly in the early days of LLS, working in 17 conjunction with the state level board to provide some 18 support to LLSs in developing that type of capability to sort of think down that way of thinking about what an 19 20 appropriate level of cost recovery is in terms of applying 21 the principles developed by IPART. So there would be some 22 level of support there.

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I guess again more broadly in relation to lessons 24 25 learned, while I accept what John said earlier about perhaps keeping the guidelines at a reasonably general 26 level, you do need a quite specific worked example type 28 support in order to assist, particularly in the early days, 29 these organisations which will not be used to applying 30 those sorts of principles to actually work it through and see how you would do it until it becomes, I guess, more 32 second nature.

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THE CHAIRMAN: Thank you, Nick? Ian, would you like to 35 say anything else? Are there any other questions or 36 comments round the table before I go to the audience? Yes, 37 Angus? 38

39 MR GIDLEY-BAIRD: I have a couple of quick questions. There was reference to the NRM rate as a special rate but

40 41 also there was a proposal about biodiversity rates.

42 I suppose I am a little intrigued, if part of the core

43 functions of LLS are biodiversity and NRM activities, as to

44 how a special rate on those things would actually yield

45 anything more than what, say, the general rate might do.

I am interested in your thoughts on how specific that could 46 47 be in terms of some of the services you are talking about

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being delivered. whether Tom wants to add anything further to that 1 2 2 particular point. 3 Secondly, and I can't really recall from the draft 3 4 paper, but were you looking at rates in the sense of a base 4 MR GAVEL: No, that was the basis of our presentation, 5 and then an ad valorem rate similar to what is being used 5 6 at the moment by the LHPAs and, if so, is there any 6 7 apportionment in terms of the costs in that actual rate 7 MR REID: Thank you. 8 structure? 8 9 9 You raised the issue, Angus, of rate structure. As 10 I know you are talking about the total costs beings I understand, it is legislated at the moment and we were 11 recovered through the rating process, but granted that suggesting that it continue that there be a fixed charge 11 there will be certain functions of the LLS that will and a variable charge. Within that, we recognise that a 12 12 13 require certain resources to be on ground 24/7 like some of 13 lot of these services have a fairly volatile demand, which 14 the emergency response roles that they will have to play 14 obviously may be seasonally based or could vary 15 with biodiversity, et cetera, that will require a certain 15 significantly from one year to the other. 16 resources level to be there all the time. How might then 16 17 the additional services being provided under, I suppose, 17 I think one of the key issues that you raised in your 18 those specifically targeted rates be siphoned out? 18 initial submission, Angus, was the financial 19 19 sustainability, if you like - I may not have expressed that 20 Thirdly, to take Ian's point on the standardisation of 20 properly - of local land services in that sort of 21 situation. People have suggested you could come up with an 21 the transition process, you mention in there about standardisation but do you have any concept on how that 22 assessment over time of the likely level of demand or 22 23 23 might occur, given that I am guessing with the redefining requirement for a service and that you could have an 24 24 annuity as a way of tackling that issue of of boundaries and the 14 LHPAs going to 11 LLSs, obviously 25 there will be some areas that end up with different rates 25 volatility. 26 within them? They will be standardised, but then I presume 26 27 all the new boards will go through a process where they in 27 Obviously you have particular points of view on the 28 turn set their own rates, so there could be a two-stage 28 locust plague levy, the insect levy. There was a major plague a few years ago. There were insufficient funds 29 process where each individual landholder may actually have 29 30 rates change twice over the implementation of this process. 30 provided. A loan, if you like, was made from the 31 31 government at that stage and then there was a repayment of 32 32 MR REID: I am not quite sure I have captured all the that loan over time. I think it is difficult to predict 33 issues, Angus, but I will try. If I haven't, remind me. 33 the scope and the frequency of a lot of these high security 34 34 risks, but we forsee that they could be recognised and 35 35 We recognise, for example, talking about natural that you could come up with some sort of annualisation of 36 resource management, first of all, that it relies a lot 36 charges to cover that situation. That is our preferred way 37 upon seed funding at the moment. There is obviously 37 or a suggested way of proceeding with those. 38 38 Australian government and New South Wales government 39 funding that comes in there to try and leverage off the 39 As far as the standardisation of rates is concerned, 40 individual and the broader community in that sense. 40 we recognise that there is a substantial difference at the 41 41 moment and, as indicated, that will be exacerbated with the 42 What the Catchment Management Authority has raised 42 reduction in the number of local service boards from the with us through the hearing process and submissions was the 43 old LHPA and the old CMAs. In many cases it might be a 43 44 question of whether there were some more broader community 44 large percentage difference but a small dollar variation. 45 catchment resource management activities that possibly 45 In other cases, that might not be so. Often what IPART has

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could be funded by a broader more general rate, and that

was an issue that was raised on its behalf. I don't know

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done in the past is it has looked at the standardisation

occurring over a number of years and has placed limits on

either the percentage increase or the dollar increase or a combination of both to try and come up with a reasonable outcome, with the end game, of course, of treating everyone equally. I am not quite sure I have covered all your issues, but I hope so.

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THE CHAIRMAN: Anything else from round the table?

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MR QUINN: There is one issue arising in this discussion. We support a lot of things that have been said about flexibility and the need for specially targeted or the capacity for specially targeted fees and charges and rates or levies, whatever you call them. Our major interest is in dealing with widespread weed problems and the particular one we home in on is at least in seven of the 11 LLSs. I am aware that in the LLS legislation there is provision for what I would call state-wide things to be brought to bear so that LLSs have to comply with them and so on.

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20 It is almost possible to use stuffing about with fees to frustrate what otherwise should be seamless action. In other words, inaction by an LLS in one area might frustrate good action in another that is being partly supported by a targeted special levy or something like that. We would like to see that kind of seamless state-wide approach applied to fee setting. I am not arguing there for uniform fees, not at all, but just that you would get at least a consistent approach across a region that is bigger than a single LLS.

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THE CHAIRMAN: Thanks, Nelson. John?

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MR MACARTHUR-STANHAM: The actual structure of LLS with the Board of Chairs will assist in achieving the results you seek. You don't want to be more formalistic, et cetera. I think you have to allow some flexibility. You have a good structure to achieve what you are seeking.

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THE CHAIRMAN: Thanks, John. Questions or comments from the floor? No? Shaun?

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42 MR McBRIDE: I would like to go back briefly to the public 43 land issue. I have been thinking about it and it is an 44 area that needs further exploration. There is a potential 45 for unintended consequence that would not apply to private 46 land. It applies to national parks, Crown lands and probably some council land, in that with limited budgets 47

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and so on, a consequence of applying a rate to the land 2 might just lead to a corresponding offset in the land 3 management budget of that particular agency, so 4 essentially, a zero sum gain. This is not likely to happen 5 on private land where the owner has a vested interest in 6 maintaining the land and maintaining its productivity and 7

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9 We really need to explore that area quite a bit more. For reasons that we have already discussed, like lack of a suitable rate base, I am more inclined to consider after 11 12 today's discussion that it is an area that would probably 13 need to be negotiated and you would be negotiating who's 14 doing what services and things like that as well. Those 15 are just some caveats and flagging an area where I think we 16 would probably need do some more work. 17

18 THE CHAIRMAN: Thanks, Shaun. In the draft recommendation 19 thus far, we have the notion of LLSs negotiating with the 20 holders of public lands. Since issuing the draft report we have given further thought to local government, prompted by 21 you, and also to Aboriginal-held land, but we would see at 22 23 the moment our draft recommendation would be to leave it 24 open to negotiate, which does not rule out rating it.

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Are there any other comments around the table or any 27 comments on issues more generally with?

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MR BURNETT: On issues more generally, it is a principle 29 30 of the federal government in the imposition of mandatory or 31 statutory levies that a formal process be put in place. A 32 majority of both producers and production have to support a 33 levy for R&D or for marketing. While it can be a 34 cumbersome process to introduce, it does mitigate some of 35 the issues Ian Donges raised about ratepayer disquiet, 36 dissatisfaction, angst about the imposition of these 37 things. It did not appear to have been considered in your 38 first paper and it would go a long way to ensuring that 39 there was support for these rates.

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> 42 We have a situation where the LLS board is accountable 44 to its LLS. As we have discussed the board has three 45 elected representatives and four appointed. There is a scope there for consultation and getting buy-in from the 46 47 stakeholders. What you have outlined for the Commonwealth

THE CHAIRMAN: Any further comments or questions?

.28/10/2013 55 LLS REVIEW Transcript produced by Merrill Corporation is another way of doing that. In a sense, we do have that
 as a result of the LLS legislation and what you are
 suggesting is an alternative.

5 I think at this stage it would be difficult to
6 implement that under a greenfield approach, but I can't
7 imagine that consultation won't be part of the process both
8 at the LLS boards and at the chair of LLSs. I will ask
9 John whether he has anything to add to that.

MR MACARTHUR-STANHAM: Thank you. Actually with the processes, particularly the obligation to have community engagement there is a safeguard. I understand the examples you have give in relation to R&D. I am not quite sure if they translate to what we are talking about here. If it did, it would be like saying any industry groups can have a vote on the income tax or company tax, et cetera. I would see that as more of the analogy and I am not sure that too many people would be voting for too high a tax. I actually think the existing framework is appropriate, but again it comes back down to accountability, transparency and good community and stakeholder consultation in there. So I re-echo the comments of the Chairman and I think the LLS structure as envisaged will deliver on that.

THE CHAIRMAN: Thank you, John. Is there anything else? It looks like we could wrap up early. Bryce?

MR WILDE: Just a minor issue: it might help when you are preparing the guidance material to spend a bit more time looking at the benefits which accrue from multiple activities. There is a lot of activity that can't actually be truly separated out. The current framework encourages costing each activity separately when there are interdependencies, particularly in NRM and with LLS in the interface between them in biosecurity. Those issues have multiple benefits and the best interventions are ones which have multiple activities being done at once. There might need to be greater thought given to what is the best intervention and costing that which may have joined up or bundled. If you could explore that issue a bit more, it might be beneficial.

> 44 THE CHAIRMAN: Thanks for that, Bryce. Anybody else 45 before we wrap up? Joylon?

MR BURNETT: Before you wrap up, again I don't know

.28/10/2013 56 LLS REVIEW Transcript produced by Merrill Corporation whether IPART has looked to establish what costs in the
delivery of these services are currently borne by the New
South Wales government. A significant concern of ours in
this process is that there will be cost shifting from the
government to industry and more broadly the community.

7 Unless we have some sense of what it is currently
8 costing the New South Wales government to deliver these
9 services, it will be very difficult to hold them to account
10 on whether they have shifted some or all of those costs to
11 industry.

MR REID: We have the statements from the minister as to the short to medium-term commitment of the government, so certainly that information is available to us. It is public information. I could certainly send a copy of that to you.

MR BURNETT: Yes, please.

MR REID: I must admit I don't have information in the totality of what it is currently costing for the services that will be performed by LLS. Obviously the LHPA and the CMAs produce annual reports. I am less certain on a lot of the DPI activities and how much they currently cost, and that covers some of the plant biosecurity issues. I can certainly relay to you the information I do have on what the minister made public.

MR BURNETT: Thank you.

MR DONGES: I can help you with LHPA. That is probably close to my heart because at present we get no New South Wales government funding at all and we have the pleasure of paying payroll tax for running the organisation which amounts at the moment to around \$800,000. When the LLS structure comes into being, it will be far above \$1 million as a single entry unless you can make it 12 entities, John, so I wish you well in that quest.

41 A little while ago we were getting two levels of
42 grants from the state government, which have been
43 withdrawn, for various activities that we were undertaking.
44 That is I am sure that Angus Gidley-Baird's organisation is
45 looking closely at too in terms of where we go next, as
46 I am sure you are.

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	La
There is one question that I meant to ask you before,	The transmint from to deale form will be evailable on
Colin. In terms of your recommendations here, you are talking about the minimum rating area of 10 hectares - that	2 The transcript from today's forum will be available on our website within the next week.
is fine - and then above that it could be optional for the	3 our website within the next week. 4
	5 As I advised earlier, our final report will be delayed
regional boards to use notional carrying capacity as the	1
next part of that rating question.	
Our aubmission talked about 40 hostores because we	7 Chairs and also the responses to that submission from other 8 stakeholders, which we have allowed out to 20 December.
Our submission talked about 40 hectares because we felt there are some many of these smaller landholdings and	9 Once we have those submissions in, we will then discuss
it gets confusing to landholders who, say, have 20 or	with the Department of Primary Industry a final deadline
11 30 hectares to try and understand the notional carrying	for the report, and we will post that as soon as we know.
capacity. We understand that is a problem. Therefore	12 10 the report, and we will post that as soon as we know.
setting a single rate based on a land area under	13 Thank you again for attending and with those
4 40 hectares we felt was a simpler way to go, easier to	14 comments, I close the meeting, thank you.
administer, and got around some of our inherent problems	15
at the moment. Can you explain why you started at	16 AT 1PM, THE ROUNDTABLE WAS ADJOURNED
7 10 hectares?	17 ACCORDINGLY
18	18
9 MR REID: Obviously we take advice on that, and the	19
20 practicalities of these things. I think we recognised that	20
in western New South Wales there were particular issues	21
that arose. We realised that in much of that western area,	22
the type of activity that was being performed was possibly	23
24 more livestock related than in many other cases. In	24
dealing with the larger landholdings and the livestock	25
issues, then notional stock carrying capacity was obviously	26
27 a recognised approach.	27
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29 We did consider the approach that you suggested. As	29
I say, we will take further advice on that, but with the	30
general rating base, the main thrust was land area over	31
notional stock carrying capacity.	32
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MR DONGES: Thank you.	34
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MR REID: The choice technically was fairly arbitrary. It	36
was just more a recognition of issues in western New South	37
Wales than any greater logic than that and recognising	38
39 administrative issues.	39
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11 THE CHAIRMAN: One last opportunity. No?	41
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3 CONCLUDING REMARKS	43
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THE CHAIRMAN: Thank you all very much for attending	45
today's workshop and for your contribution and the spirit	46
within which it was delivered.	47

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