

**INDEPENDENT PRICING AND REGULATORY TRIBUNAL
PUBLIC HEARING INTO PRIVATE & PUBLIC BUS FARES REVIEW**

Tribunal Members

**Mr James Cox, Acting Chairman
Ms Cristina Cifuentes**

**Held at Meeting Room 2, Level 2
44 Market Street, Sydney, NSW, 2000**

On Thursday, 14 October 2004 at 1pm

1 **MR COX:** Ladies and gentlemen, I think perhaps we should
2 commence. I would like to welcome everyone to our public
3 hearing on the bus fare review. For those of you that may
4 have been to previous hearings, the form I'm going to adopt
5 this time around is a bit more informal, more of a workshop
6 format, and we are going to have a number of presentations
7 from members of the Secretariat and then follow that up with
8 discussion by people sitting at the table. Then, if there
9 is time, we will take comments and questions from people
10 sitting in the back of the room, if they wish to do that.

11
12 The way it is going to work is there is going to be
13 three sessions. The first session will be on the
14 metropolitan fare issues, and then a second one on other
15 metropolitan fare issues. We will then have afternoon tea
16 and finish up our discussion on the bus industry cost index
17 and the non-commercial or PwC model. I must point out that
18 we are quite time-constrained this afternoon and we'll need
19 to finish at 4 o'clock sharp-ish. So just bear that in
20 mind.

21
22 What I would like to do now is go around the table and
23 get everyone sitting at the table to introduce themselves and
24 perhaps say a sentence or two about their interest in
25 buses, in particular, and then we'll go to Dennis to make
26 the first presentation. I will start off introducing
27 myself, I am Jim Cox, Acting Chairman of IPART.

28
29 **MR MAHONEY:** Dennis Mahoney, I am the Program Manager of
30 Transport for IPART.

31
32 **MS RAPMUND:** Sheridan Rapmund, IPART.

33
34 **MR MILES:** Allan Miles, Action for Public Transport. I am
35 looking after the interests of the transport consumers.

36
37 **MS GENNERY:** Joan Gennery from Western Sydney Community
38 Forum.

39
40 **MR WADIWEL:** Dinesh Wadiwel from the National Council of
41 Social Services of New South Wales for human services in
42 New South Wales and also representing social justice
43 issues.

44
45 **MR TISSE:** George Tisse, Busways.

46
47 **MR MELLISH:** Darryl Mellish, Executive Director of the Bus

1 & Coach Association, private bus industry

2
3 **MR LEE:** John Lee, Acting Chief Executive of State
4 Transit.

5
6 **MR DUFFY:** Mark Duffy, Acting Director-General of the
7 Ministry of Transport.

8
9 **MS CIFUENTES:** Cristina Cifuentes, Tribunal member.

10
11 **MR COX:** I should point out we are going to be joined by
12 Alex Gooding from WSROC. He has been delayed by, I
13 believe, a train.

14
15 I should also point out that the proceedings will be
16 transcribed, and when you speak, perhaps if you can
17 introduce yourself and say who you are, that would be good.
18 I will hand over to Dennis to lead us through the first
19 session.

20 21 **METROPOLITAN FARE HARMONISATION ISSUES**

22
23 **MR MAHONEY:** The purpose of this first session is to
24 discuss primarily the issues that arise from the Ministry
25 of Transport's proposal to bring STA and private bus fares
26 into equality for those ticket types that exist or may soon
27 exist in the two segments of the industry.

28
29 I am going to speak to the handout that has boxes on
30 it that hopefully people have got access to. I will also
31 repeat them on the screen overhead so you can see where we
32 are up to. For this first session, I am only going to talk
33 about the first six boxes, because they are the ones that
34 summarise at least most of what we think are the issues to
35 do with the metropolitan fare harmonisation scheme.

36
37 Just to focus on issues for discussion, I have put
38 there four questions: should the Tribunal endorse the MoT
39 proposals for higher STA fares and lower private bus fares;
40 should the actual fares for singles and TravelTens as
41 proposed by the ministry be adopted; how would they affect
42 bus patronage and operations; and how would such fares affect
43 passengers.

44
45 The MoT proposal for fare equality seems to me,
46 judging from the submission, based on three legs; first of
47 all, that fairness and equity will be served by this

1 proposal, that it will support the successful introduction
2 of a single Tcard for public transport and it is consistent with
3 the findings of the Parry inquiry and the Unsworth review.
4

5 When we look at the proposals themselves, and the
6 participants around the table had detailed discussion notes
7 on this circulated to them, let me simply summarise. There
8 are only two fare rises for private bus single tickets
9 proposed in the Ministry proposal and neither of those
10 increases are greater than 40 cents. There are three fare
11 rises for the STA singles. There is also one fare rise for
12 the T-way but none of those either exceed a rise of 40
13 cents. The big rises are in the TravelTens; 7 per cent or
14 more in each category this year, and broadly the same sort
15 of rises again, at least up to 9 section travel for next
16 year.
17

18 Of course, the further out the distances, the bigger
19 the discounts on the alleged single tickets and TravelTens,
20 but the details of that don't concern us at this point.
21 The implications of the proposal for funding patronage and
22 the social impact? The funding proposal, broadly speaking,
23 if we take the mix of the rises in STA fares and the cuts
24 in private bus fares for single tickets and for STA
25 TravelTens, overall, the average rise in fares is just
26 under 2.5 per cent. That's pretty close to the Sydney CPI
27 rise of just under 2.2 per cent, and that gives us an
28 overall assessment, for the Tribunal, anyway, of the impact
29 of this proposal in terms of bus industry fares in general.
30

31 Of course, because of the way the fares are proposed
32 to change, there are likely to be patronage effects. First
33 of all, private bus users are actually likely to switch to
34 the PET, and the TravelTens, and to have increased demand on
35 the M2 routes, especially since some of those tickets that
36 are more than 16 sections along the M2 will have
37 significant reductions. In the discussion notes we talked
38 about reductions of up to 50 per cent. Mr Miles has
39 pointed out to us that quite a few private bus companies
40 run discounted tickets as well. Last year that discount
41 was shrunk from about 20 per cent to 10 per cent, so in the
42 notes we talk about a 50 per cent reduction, up to 50 per
43 cent, we probably should say up to 40 per cent relative to
44 current fares and depending on the actual users.
45

46 The other important thing about patronages on the STA
47 side, it has been flat for the last three years, and this

1 proposal is for a weighted average increase in the singles
2 and the TravelTens of a little over 5 per cent. That may
3 very well have patronage effects for the STA.
4

5 On the social impact, the notes gave a bit more detail
6 in terms of incomes of different users of public transport.
7 The important thing here is that STA users, the median
8 household incomes, according to the household travel
9 survey, is about 24 per cent higher than it is for private
10 bus users. So, again, the STA fare rise is to a group that
11 carry higher median incomes, the private bus fare cuts to
12 groups that have lower incomes.
13

14 There are other fare issues to go beyond the MoT
15 proposal. These were raised in the submissions. It is
16 interesting, there are probably about five issues, as I
17 look through submissions, 13 organisations and 10
18 individuals, other than the BCA, STA and MoT. The largest
19 number of submissions to issue a concern about something
20 was the fact that the TravelTens discount would be cut to 15 per
21 cent. A lot of the submissions, six or so, suggested 20
22 per cent or more, and one or two submissions suggested we
23 should change our thinking about the discount and it should
24 not be thought of as a discount to a single, but rather the
25 single should be thought of as priced at a premium to what
26 we currently call discounted tickets. In other words, a
27 switch of thinking.
28

29 Another issue amongst the submissions was the idea
30 that people are buying more than one flag-fall when they do
31 multiple trip journeys, and that this was inequitable.
32 People are also concerned about the lack of coordination of
33 trains and buses or buses and ferries, and some submissions
34 were concerned about TravelPasses.
35

36 A lot of that is up for discussion in the second
37 session. I have simply put on the notes highlighting the
38 narrowing discount as prompting a concern about there be
39 more on-bus buying of tickets, slower STA journey times.
40 Then there are broader issues to do with the TravelPass,
41 its role in integrated ticketing. In fact, we had one or
42 two submissions asking for the STA to look at a rezoning of
43 some of the TravelPasses because of some of the anomalies
44 between bus zones and CityRail zones for TravelPasses.
45

46 So let me throw this open for discussion with four
47 questions: should the Tribunal endorse MoT proposals for

1 higher STA fares and low private bus fares; should the
2 actual fares proposed by MoT be adopted; how would such
3 fares affect bus patronage and operations; and how would
4 such fares affect passengers.

5
6 **MR COX:** Thank you very much, Dennis. We will now proceed
7 to discussion among the members of the round table, and I
8 will start with Mark Duffy.

9
10 **MR DUFFY:** Thanks very much. The summary, I thought, was
11 a pretty useful way of kicking things off. The only point,
12 I suppose, I would like to add to your slide 2, that MoT
13 fare equity and equality is based on, as you say, three
14 things. I think it is based on actually one thing,
15 primarily, and that is the survival and provision of bus
16 services in Western Sydney and other parts of Sydney that
17 don't currently have an STA service provision.

18
19 Unsworth, and analysis that has been done subsequently,
20 has demonstrated that the private bus industry is under
21 enormous financial stress, and it has been facing a period
22 of very significant decline in patronage. This fare
23 harmonisation is just one part of a comprehensive reform
24 program to bring private bus operators back to financial
25 sustainability, and hopefully build a path of growth going
26 forward. So I actually think that's the overriding issue
27 that brings MoT to the position it is in.

28
29 The fare harmonisation is based on an argument that
30 we've had from the BCA for many years, which the government
31 agrees with, and that is to say, there should not be a
32 different fare structure, particularly one that
33 discriminates against the private operators. Certainly
34 with another arm of the reform, which is the establishment
35 of strategic corridors, the private operators should be not
36 disadvantaged by having a different fare structure, and the
37 corridors are really central to the reform program. We
38 need to get buses on corridors and support that with bus
39 priority, so that people can access buses in a sustained
40 way, and those buses can be funded. So the community
41 mutuality aspect of this reform should not be
42 underestimated in the totality of the reform package.

43
44 I don't want to spend a lot of time, because I know
45 everyone has seen the MoT proposition. I want to start
46 from the basis that this is just one part of a reform
47 package which is aimed to basically save, stabilise and

1 grow the private bus operators, particularly in the western
2 suburbs, but wherever else they are running in the metropolitan
3 area.

4
5 **MR COX:** Thank you. We'll now move on to Allan Miles.

6
7 **MR MILES:** Thank you, Chairman. In brief, question one, I
8 say yes, the Tribunal should endorse the proposal for
9 higher STA fares and lower private bus fares for single
10 fares only. I would endorse the actual fares also for
11 single fares only.

12
13 Sorry, I'm very brief here, but I have put all this in
14 detail in other documents. Those two issues Dennis and Jim
15 have pointed out, we don't agree with the large increases
16 in TravelTen prices, and I might refer to this later on,
17 but in South East Queensland the patronage, especially in
18 the outer private bus suburbs, has increased by up to 50
19 per cent in two months since the introduction of the
20 one-ticket Translink system throughout south east
21 Queensland from Coolangatta to Gympie. Where the
22 government predicted slight falls in revenue, there have
23 actually been large increases in revenue - small ones in
24 Brisbane city itself, but very large ones in Redcliffe,
25 Ipswich, the Gold Coast. That answers question 4 as well.
26 Thank you.

27
28 **MR COX:** Thank you very much. Alex?

29
30 **MR GOODING:** I apologise for being late, the train was
31 late. I gather at this stage we're talking about the
32 single bus fares more than probably talking about the
33 TravelTens?

34
35 **MR COX:** I guess it is a sort of general introduction,
36 really. I suppose we are particularly looking at the four
37 issues on there. I guess the main issue at this stage,
38 probably, is whether we should endorse the Ministry of
39 Transport's fare harmonisation.

40
41 **MR GOODING:** Certainly I would endorse what Mr Miles said
42 in relation to the single fare prices and, broadly
43 speaking, we welcome the harmonisation of the single fare
44 prices plus the other initiatives relating to excursion
45 tickets, but we do have concerns about the whole issue of
46 TravelPasses and the TravelTens, and the level of discount
47 on those fares and the indications more generally for those

1 sorts of bulk purchase-type tickets, which we've outlined
2 in our submission and we're happy to attend to those
3 comments later.

4
5 Basically, we think the discount for the TravelTen is
6 inadequate and that we at least need to look at the
7 proposition about extending the range of tickets to the
8 private bus services.

9
10 **MR COX:** I think people are having difficulty hearing you.

11
12 **MR GOODING:** Just reiterating, most of our concerns are
13 contained in our submission, but, in general, we support
14 the basic proposal to harmonise the single cash fares. We
15 don't think that the increase for the STA services is
16 unduly high to achieve that end, which is something, in
17 Western Sydney, people have been wanting for a long time.
18 We also support the decision to expand the pension
19 excursion ticket and we believe that the increases is a
20 reasonable compromise.

21
22 We have concerns about the limited level of discount
23 on the TravelTens, which we think is too low, and the
24 limited range of, at this stage, bulk purchase of
25 periodical tickets available. We also have concerns about
26 the broader implications for periodical tickets throughout
27 the public transport system as a result of the decision.
28 But we do acknowledge that this is perhaps not a simple
29 process and, to repeat, we are pleased with the basic
30 proposition but concerned about the periodicals and the
31 TravelTens.

32
33 **MR COX:** Thank you very much. We will now go to
34 Joan Gennery.

35
36 **MS GENNERY:** I represent the users in western Sydney.
37 Within all this, there are probably some questions I would
38 like to ask. With the levels of fare harmonisation that
39 you have done and the forecasting for the TravelTen - and
40 you have said that part of this is about increasing
41 patronage - do you have any estimation of what sort of
42 increase in patronage you will have for bus users in
43 western Sydney and for public transport users in general,
44 and with the difference between, say, a 15 per cent
45 discount on TravelTens and a 20 per cent discount? Those
46 are some of the things I am interested in.
47

1 Also you have said no TravelPasses. That would have
2 a lot of implications for mobility and accessibility and
3 costing for users in western Sydney, and it stops us having
4 an integrated system. So a concern of mine is how you will
5 address the issues of integration through ticketing, and
6 also for the concession holders it has impacts on their
7 mobility. Not having that disadvantages some of our most
8 disadvantaged users of public transport.

9
10 **MR COX:** Mark, do you want to respond to some of that now?

11
12 **MR DUFFY:** I think what I would like to say, firstly, and
13 I have not got the data here, is that we can assume
14 elasticity and its impacts on patronage, but there are a
15 lot of other things which impact on travel behaviour. I
16 think that what we are trying to do is not look at this in
17 a narrow way. We are actually saying, "I have a whole lot
18 of policies going on here. I am going to be asking
19 Treasury to put forward some money to bus priority. I want
20 to see private buses moving down strategic corridors at a
21 faster rate than cars." When people see that happening,
22 whether paying a little less or more, they have to make the
23 decision, particularly with petrol prices going up, "I want
24 to be on that bus because I want to be at work on time."

25
26 So there are a whole lot of other things in this
27 package. We are not arguing on the basis that it has a
28 positive or negative impact on patronage on its own. It
29 really will be part of a package. What we do know is that
30 patronage has fallen by about 19 per cent in recent years
31 in the private bus areas, and we would be very happy, in
32 the first round, if we could stabilise that and then start
33 to see if we can lift it round the other way. So we are
34 not hanging our hat on a massive increase or decrease in
35 patronage just on the price change or the fare change.

36
37 **MS GENNERY:** I understand that, but I think some decisions
38 have already been made in the MoT submissions about the
39 ticketing products and things like TravelPasses and that
40 they will not be within the contracts, for the private bus
41 industry; is that right? So I guess that is one of the
42 most important points that I am asking and in all your
43 reforms, which are looking at long-term increasing,
44 something about integration has been left out.

45
46 **MR DUFFY:** If I can just respond to that, I suppose we are
47 kind of damned if we do and damned if we don't because, as

1 I understand, there is very little in the way of TravelTen
2 and similar products in the western suburbs and there is
3 certainly no PET. So if we come here and say we are
4 introducing PET, we are introducing a discounted product
5 that is basically by and large not available. We are
6 seeking to put a lot of other resources into bus reform,
7 particularly in the areas where currently bus penetration
8 maybe 3 per cent versus the STA which might be up to 20 per
9 cent.

10
11 We are not doing everything in one shot. I think we
12 should separate the debate between what integrated
13 ticketing does in terms of how it is seen conceptually, in
14 terms of effectively breaking down the barriers between
15 different modes. There is an issue of pricing, but I think
16 fundamentally the government has been persuaded by Unsworth
17 and Parry to adopt certain policies and they are that
18 prices have two functions: one is to send signals about
19 travel and the other one is to provide, in some cases,
20 quite minor contribution to actually running the services.

21
22 So when you see huge discounts, you have to ask
23 yourself whether, in the scheme of things, they are fairly
24 applied across the board and what else you could be doing
25 for the public transport system rather than just handing
26 out discounts? I do not think it is a wrong thing to start
27 off with offering a product that is not currently
28 available. So from 1 January, if we are successful, there
29 will be a TravelTen kind of product and there will be PET.
30 I see that as an unequivocal step forward. Coming down the
31 pipeline is an integrated ticket which will provide a lot
32 of services that a travel multimodal TravelPass will
33 provide.

34 **MR COX:** Let us continue moving around the table.

35
36 **MR WADIWEL:** In principle NCOSS does support fare
37 harmonisation. This is something that has needed to happen
38 in the bus industry in New South Wales for a long time. We
39 were in a situation earlier this year post-Unsworth and
40 post the Premier's letter to IPART, where we were
41 potentially going to have five years of public bus fares
42 catching up to private fares. I would have foreseen
43 double-digit increases on STA fares. Definitely the
44 Ministry of Transport submission is a positive step forward
45 on that front.
46
47

1 That said, we should note that increasing STA fares is
2 not something that is necessary. The NCOSS letter to this
3 Tribunal suggested that private fares should be brought
4 down to the STA level. From our perspective, increasing
5 STA fares above CPI is not a necessary step, and another
6 option is to actually just constrain STA rises to CPI.
7 That would avoid having to measure whether there would be
8 any or whether there has been any performance within STA
9 services to justify a potential 15 per cent increase.

10
11 We are also not quite clear about the 15 per cent
12 price discount for TravelTen, and we are concerned about
13 the impact of the very significant increases over the next
14 two years in the TravelTens if the Ministry's proposals are
15 met. We suggested 20 per cent but, really, we need some
16 more exact information on how that 15 per cent figure was
17 arrived at and, I guess, some sort of protection around how
18 we are going to implement that significant increase in the
19 fares.
20

21 From a user perspective, certainly, current users of
22 private buses will benefit. As I have said before, I think
23 it is something that was long overdue. In terms of those
24 who will be impacted by the STA services, certainly I think
25 the lower income people will be impacted by potentially
26 high increases. As people in their submissions have
27 pointed out, over the next two years, the TravelTen
28 increases for some services will be in the region of 30
29 per cent. Potentially some low income people who use those
30 particular products will be hit by that.

31
32 That said, there is not a lot of data available,
33 either presented by the Tribunal or by people who submitted
34 information to this review. I guess this is something I am
35 going to make a note of today again and again, namely, that
36 I really do think we need to develop some more robust data
37 around how we price these things and what the impact is on
38 the community. Particularly as the Ministry has flagged a
39 five-year price path from next year on, I think we need to
40 be really clear about what the impacts are and have a bit
41 more sophistication about where exactly those impacts are.
42

43 I think Allan Miles raised in the Action for Public
44 Transport submission the weighted increase just on CPI.
45 That claim for the fare harmonisation proposal does not
46 tell us a lot about who exactly is impacted and where, and
47 I would certainly encourage the Tribunal to be looking for

1 some more sophistication around that sort of data. Thank
2 you very much.

3
4 **MR COX:** Thank you very much. Next is the Bus and Coach
5 Association

6
7 **MR MELLISH:** The industry really sees this fare equity and
8 harmonisation process as part of an integrated package. We
9 see it as an integrated package that is long overdue and
10 that has been justified for some time. We have been
11 consistently calling for better equity in fares across
12 Sydney and the package that is being developed with the
13 industry includes a technology solution, accreditation
14 reform, a look at the school student travel scheme and also
15 a new service planning process for networks.

16
17 We had some initial concern about the framework being
18 budget neutrality, and we expressed that a number of times.
19 In that framework, we believe that the outcome will be to
20 grow public transport, we would have liked to have seen a
21 target set early on what growing public transport should
22 be, but we understand the reality of the financial
23 situation, and we are also the service provider.

24
25 So we support the harmonisation process and we are
26 actively part of the bus reform agenda. For us the
27 harmonisation process is based on having new contracts and
28 a new funding model in place which we believe will
29 facilitate the process. We support the process. We
30 have some questions about the detail and the technology,
31 and it all coming together at the right time, but we
32 have been calling for this harmonisation for a long time.

33
34 **MR COX:** Thank very much and we will now move on to John
35 Lee from the STA.

36
37 **MR LEE:** Thanks very much. I suppose STA's response to
38 the four questions could be: "Yes"; "Yes"; question 3, "It
39 is really hard to tell"; and the answer to question 4 is
40 "It depends." It depends on what the household income is.
41 We only have to look at our Woolworths dockets to see what
42 impact increases drought and other measures are having on
43 consumer goods, not to mention, I think it is with Telstra
44 Home Plus, that telephone line rental has gone up quite
45 considerably in recent times.

46
47 To respond to some specific statements, I would like

1 to dispel a myth about the size of the increase of
2 TravelTens. I would like to take the Tribunal through the
3 increases for TravelTens on the basis of doing a comparison
4 between cash fares, that is a single unit of travel. I
5 will chronologically go through from a 1-2 section fare,
6 3-5, 6-9, 10-15 and 16 plus. It is proposed for a unit of
7 travel on a TravelTen for a 1-2 section fare to go up
8 9 cents, for a 3-5 section, 16 cents, for a 6-9 section,
9 34 cents, for a 10-15 section, 29 cents, for 16 plus
10 29 cents.

11
12 My point is that, per unit of travel, the same as the
13 cash fare, every single amount is less than the maximum,
14 the 40 cents for the 16 plus State Transit fare. I think
15 that is an important consideration. You have to compare
16 apples with apples. So a single cash fare, the 16 plus is
17 going up 40 cents. On a single unit of travel for 16 plus
18 with the TravelTen ticket, your price goes up 29 cents.
19 That is 11 cents less.

20
21 My second point: currently in this acting role we
22 have some customers who have TravelPasses from the
23 Pittwater area. We do not have a Panania TravelPass. We
24 do not have a Pendle Hill TravelPass but we have a
25 Pittwater TravelPass, and there is a plethora of product
26 that I think is no longer relevant for a global city like
27 Sydney. I think it is an important consideration, and it
28 has not been MoT's focus on this occasion, to look at
29 product like TravelPasses especially when we have a new
30 integrated ticket in terms of Smartcard, an electronic
31 first, which will be entering the Sydney market over the
32 next 18 months.

33
34 I do not have any specific views about the Pittwater
35 TravelPass today, but what I do know is that at present
36 those people, who probably have a higher average weekly
37 income than the people from Pendle Hill, currently enjoy a
38 37.9 per cent discount. If they are a concession holder,
39 they get another 50 per cent off; so they are paying 30 per
40 cent of what people are paying in Pendle Hill. On the
41 basis of equity, I cannot see how people could be defending
42 those sorts of passes because what is actually happening is
43 your own constituency is missing out.

44
45 In terms of pricing, and this refers to slide 5, it
46 talks about narrowing discounts prompting STA on-bus ticket
47 buying and that it slows STA journeys. There have been a

1 number of changes to STA fares over the last five years. I
2 am happy to report to the Tribunal that they have had very
3 little impact in the distribution of sales; that is, cash
4 or periodical, being the TravelPass or the multi-use
5 TravelTen product.

6
7 In relation to fare increases, though, and the
8 suggestion, Dennis, that you'll actually have more people
9 moving to cash because of the recommended increase to
10 TravelTens, can I go back to the year 1999-2000. In
11 1999-2000, we had a 7 per cent increase in fares and a 1.9
12 per cent increase in patronage. The following year, we had
13 an 8.6 per cent increase in fares and we had a 1.8 per cent
14 increase in patronage. The next year we had a 4.8 per cent
15 increase in fares, but a decline of 4 per cent in
16 patronage; so a lesser increase brought about a decrease
17 in patronage. The following year, we had a 1.93 per cent
18 increase in fares and another decline in patronage.

19
20 I think those factual figures over the last five years
21 clarify in my mind that the elasticity of price, that price
22 impacts on patronage, is a myth. The biggest driver of
23 patronage in this city is the economic prosperity of the
24 city itself. At State Transit we are very driven by what
25 is a CBD-focused network, four networks driving nearly 70
26 per cent of their services towards the CBD. As there is
27 economic growth and there are real jobs in the city, we
28 also get a take-up in patronage on that basis. I think we
29 have to be careful about a simplistic view of taking one
30 measure which may or may not ultimately increase patronage.

31
32 Now, to be slightly schizophrenic, that is not to say,
33 though, if there is a substantial decrease in a fare that
34 it might encourage someone to use public transport, but
35 there are a number of issues that ultimately impact on that
36 person's decision as to whether or not to use the service -
37 issues such as do they have a small Kia car that they have
38 to dispose of, the price of fuel, the cost of tolls for the
39 movement for the north west in particular. We should
40 understand those issues when looking at matters to do with
41 fares.

42
43 I would only make one other point, and we will come to
44 that soon: in terms of costs, a lot of bus companies are
45 trying very hard to replace their fleet to get low-floor
46 air-conditioned buses. With summer approaching, we
47 understand the importance of having air-conditioned buses.

1 I know for our organisation we have 141 new buses at a unit
2 price of just over \$400,000. That is a substantial cost.
3 Combined with wage increases - maintenance and drivers are
4 different - on average about 4.5 per cent, for
5 organisations like State Transit who wish to be a good
6 provider of public transport but an efficient and
7 commercial operator, these matters do weigh heavily on our
8 organisation. Thank you.

9
10 **MR COX:** Thank you. Mark, do you want to make any
11 response to that?

12
13 **MR DUFFY:** I am happy for the conversation to continue.

14
15 **MR COX:** Thank you. Any further comments from people
16 sitting in the round table?

17
18 **MR GOODING:** I just wanted to comment on a couple of
19 things. Firstly, I do not think anybody on this side of
20 the table, as we indicated, has a problem with the basic
21 proposition about the extension and the harmonisation of
22 the fares. In our submission we made a comment about the
23 discount on the TravelTen. Part of the issue for us was if
24 that was in fact going to be the only bulk purchase ticket
25 available, then we felt that it needed a more significant
26 discount to be effective.

27
28 I did a quick study of some of the systems overseas.
29 Most of them offer more than one bulk purchase or
30 periodical discounted type tickets under the Smartcard
31 systems. It would seem to be that 15 per cent was towards
32 the bottom end of the discounts that were offered. If
33 there were to be a wider suite of tickets for bus services
34 in which there was a potential to buy other products, for
35 example, with a TravelTwenty, TravelThirty, or a
36 TravelForty, and the TravelTen was, at 15 per cent, at the
37 bottom end of a range of discounted tickets, we probably
38 would not have so much of an issue.

39
40 There is another issue which is very concerning about
41 this from our perspective and that is the precedent this
42 might set eventually, not so much for the existing STA
43 services, but the precedent it might set for rail tickets
44 and rail periodical discounts. Given that it was quite
45 clear in the Parry report, for example, that there was
46 quite an explicit belief in the Parry report that the
47 discounts on some of those periodical tickets were far too

1 high from Parry's perspective and that they should be
2 reduced to something like the 15 per cent, we would be very
3 concerned about that precedent. We have argued in previous
4 submissions that whilst some of the discounts for
5 periodicals on rail fares might be excessively high, it
6 seemed to us a consistent approach of around about a 25 per
7 cent discount for these sorts of tickets was appropriate.

8
9 I know we are not considering the rail tickets here
10 today, but we wanted to raise this issue about the
11 precedent. We feel that decisions that might be made by
12 the Tribunal as a result of those hearings today might
13 create a precedent in the future for discounts on
14 periodical and bulk purchase rail tickets.

15
16 **MR COX:** Thank you. Are any further comments? Is 15 per
17 cent is the right number? I would think that is the issue.

18
19 **MR DUFFY:** No, I think there are a couple of issues.
20 First of all, the contracts that we are negotiating with
21 the private operators do not preclude us coming back and
22 asking them to provide other services. We are sitting down
23 and asking, "How are we going to introduce PET?" We are
24 sitting down and saying, "This is how we are going to do it
25 and this is how we will build it into the contract." We
26 are saying, "How are we going to run TravelTen?" Then we
27 are saying, "This is how we will do it, and this is how the
28 tickets will issue."

29
30 Let us get a couple of things straight. Let us go
31 back to my first point. This is one arm of a major attempt
32 by government to try and stabilise an industry which is in
33 serious decline. We have therefore chosen to start off
34 with the cash ticket and a TravelTen product - the
35 TravelTen product, for the most part, does not exist - and
36 a PET. To start off with, that is where we are going. We
37 are not ruling out a further product. We are not asking
38 you to discontinue the TravelPasses that currently exist.
39 We are not taking any position on that. We are simply
40 saying that this is one part of a multi-pronged approach to
41 try and stabilise and then grow the private bus operation.

42
43 In a sense, you are anticipating what may happen in
44 the future but no decision that is made today will preclude
45 the government's right to enter into new product, if that
46 is what it chooses to do; nor are we asking for anything to
47 be done in relation to existing TravelPasses. We could

1 spend all afternoon talking about it, but I think, a number
2 of people having lodged their concern, we should actually
3 focus more on the detail of what is on the table because I
4 know what is not on the table. What is not on the table is
5 a government decision to abolish TravelPasses. What is not
6 on the table is the government denying a possibility, in
7 any negotiations that it wants to, that it can establish
8 these products at any time. What we are doing is we are
9 going upwards not backwards in terms of the number of
10 products we are providing. Let us accept that the movement
11 is in a forward direction and let us have a debate in one,
12 two, three or four years time about the future of these
13 products if it has not been resolved before then.

14
15 **MR MILES:** One year.

16
17 **MR DUFFY:** Well, I suspect you will have the debate every
18 year. What I am saying is right now we have no proposal on
19 the table. There is no government decision, and I have
20 complete freedom to negotiate with the private operators to
21 provide whatever sort of product the government chooses to
22 pay for

23
24 **MR COX:** Perhaps we will go to Darryl first and then to
25 John Lee.

26
27 **MR MELLISH:** I would just like to put on the record to
28 stress what I said before, namely, that we see the fare
29 harmonisation process linked to the bus reform agenda. For
30 those in the room who do not know, the fare harmonisation
31 process is still at this stage only intended for the
32 metropolitan area. Our operators operate throughout the
33 State, and there are a lot of pricing issues that need to
34 be considered statewide. Because we are talking about fare
35 harmonisation here, just to be clear, we see it linked to
36 the reform agenda, which is the total package and it is
37 intended for the new contract regions with this fare
38 harmonisation in the first instance. I just did not want
39 anyone to misunderstand that we are not talking about the
40 whole State when we are talking about fare harmonisation.

41
42 **MR COX:** Thank you. John Lee is going to tell you why 15
43 per cent is right.

44
45 **MR LEE:** I actually wanted to make a comment about
46 Queensland. I used to run a bus company in Queensland
47 called National Bus. When we talk about patronage

1 increases, we have to understand the context of the
2 increase and we were coming off a very low base. We were
3 basically the school bus company. Now, under this proposal
4 with very cheap fares, it has increased patronage by about
5 20 per cent, but relative to what? That would be my first
6 point.

7
8 I suppose I am a little bit surprised today. I want
9 to go back to a specific fare again. I think the millions
10 of people who live in south-west Sydney or north-west
11 Sydney or western Sydney would like to know that, for
12 example, people who live at Winston Hills and travel to the
13 city, and let's say it is about a 17-section fare, are
14 currently paying \$6.50. But they will be paying \$5.20.
15 They will be paying \$5.20, and that is a 20 per cent
16 discount, but that's not all, because with TravelTens in
17 place, it comes down to per unit cost, which is \$4.47.
18 \$4.47. That is a 31.2 per cent decrease on what they are
19 currently paying, so let's put things in context here. The
20 comparison between giving equity to millions of people who
21 have been unable to enjoy that type of product, to putting
22 up, at a maximum, a fare by 34 cents which, for a week's
23 travel is, what, a cup of coffee at Starbucks? Please.

24
25 **MR DUFFY:** Can I just throw one other thing in, John. The
26 only other point to make is we are assuming these are
27 discounts on the full cost of the trip. You probably hear
28 this argument a thousand times, but the government starts
29 off putting a dollar on average on every bus trip, so if we
30 are talking about discounts on discounts, we should be
31 aware of that. What we ought to do, perhaps, is just state
32 what the full cost of the ticket is and then make it look
33 like a 70 per cent discount which is, in some cases, what
34 it will be when you take into account the actual average
35 subsidy in group bus tickets.

36
37 Let's not forget, the government, on average, is
38 putting in a dollar a trip before we even talk about
39 discount products. Obviously some of that discount is
40 picked up in that dollar, but the point remains that there
41 is already a subsidy on top of any product that you talk
42 about starting to discount specifically.

43
44 **MR GOODING:** As I said at the start, we came out and
45 stated publicly our organisation's support for the
46 proposal. We recognise that it is a major step forward in
47 the provision of bus services in Western Sydney. We did,

1 however, want to clarify your comment about the potential
2 to negotiate other products is helpful, and I would just
3 like to say that, basically, that's something we would like
4 to see - a timetable in some way so that perhaps there is a
5 structured process of review when looking at that
6 potential.

7
8 The other point I made at the end, which was the other
9 area of concern for us, is the implication in the longer
10 term for rail fares, which is also used by these people in
11 Western Sydney. In fact, given the current figures, it is
12 more people use these services than use the private buses.

13
14 **MS GENNERY:** I guess, John, in some ways, to respond, when
15 I was talking about TravelPasses, I was not talking about
16 whether they should be increased or not, just that they are
17 not available, so that equity doesn't reach Western Sydney
18 the way it does when you use an example of the Pittwater
19 pass.

20
21 I guess it is on the table here, because as much as
22 fare reviews are linked to ticketing products, directly and
23 indirectly, the availability or not of them. I think that
24 also because there is with the Ministry and the current
25 reform, where there was initial consultation process for
26 the community to put their views around various issues,
27 that's not an ongoing process within the ministry. So at
28 opportunities like this, where we can bring them up, it is
29 important to us. We don't know the next opportunity where
30 we can be engaging and getting information with what's
31 going on about what sort of a valued process is taking
32 place within this reform as well. So that is why they are
33 being brought in here and --

34
35 **MR LEE:** I think that's why we ensure we attend your
36 meetings, where we come out and speak directly to your
37 members. But, ultimately, to get a travel pass in place
38 and to reduce any sort of fraud, especially when we have
39 got a TravelPass coming in called a Smartcard, that's what
40 they are about, integrated travel, and to actually get that
41 to be fraud proof you really need ticket reading machines.
42 You need the green ticket machines that are currently on
43 STA buses. They are not actually in production any more,
44 they are no longer being made. But even if you could get
45 hold of them, they cost \$5,000 a unit. There are 2,000
46 buses in Western Sydney. That's a \$10m capex for something
47 that might last for 18 months to two years, or when the

1 \$300m Tcard gets rolled out.

2
3 **MS GENNERY:** As to integrated tickets, okay, I don't have a
4 lot of information about that, but it is not an integrated
5 fare system which is what your TravelPass is, and which is
6 not what's available. You might be able to respond to that
7 as well, but there hasn't been a lot of information coming
8 out about where that's progressing. So you may clarify
9 that, yes, it does have the capacity of TravelPasses that
10 have the zones relevant to the travel patterns of people
11 rather than city central, as our current ones do, so maybe
12 you could clarify that.

13
14 **MR LEE:** As the past Chairman of integrated ticketing
15 project, I'm probably better versed on the matter. Let's
16 remember we have got a distance-based system, and for the
17 integrated ticket for the multiple user, for someone who
18 might use more than one mode in a given day, there will
19 obviously be a rate that is struck for the amount of train
20 use and the amount of bus use. Sure, that is yet to be
21 fully developed, because you can't actually assess what you
22 are going to charge until you know approximately what the
23 pricing path might be before you introduce a new
24 technology. So there hasn't been any decision taken on
25 that.

26
27 I think the government, when it outlined the focus on
28 the integrated ticketing project on getting SSTS right, and
29 then looking at - I think the Minister said it is not good
30 to have 94 different products, but what you do know is that
31 with integrated ticketing you will have a seamless form of
32 travel, just like a TravelPass. Will it adopt the zones
33 that are currently in this brochure? Well, I certainly
34 hope not, Joan. I certainly hope not, because I don't
35 think we need a special Pittwater TravelPass. I think we
36 need to actually look at all of Sydney as to how we
37 structure this type of integrated product.

38
39 **MR COX:** Are there further comments?

40
41 **MR WADIWEL:** If I could just make a brief comment. Maybe
42 I'm speaking for all the people on this side of the table,
43 we're interested in hearing what the rationale is for
44 government for the 15 per cent discount. I don't feel
45 satisfied that I have heard a rationale, and a rationale
46 that that discount actually reflects the savings to the
47 operator which is passed on to the government, now, with

1 the new funding model, that reflects how that works.

2
3 I think the same applies to the Travelpass. I mean,
4 it may be true that Pittwater residents get 39 per cent.
5 To me it is not about putting Pittwater residents up
6 against residents in Pendle Hill, but say, well, maybe 39
7 is the appropriate discount and extend that to Pendle Hill.
8 With the new integrated system, undoubtedly those regions
9 will need to change. I think what we would like to hear,
10 what the community is entitled to hear, is a consistent
11 rationale for how that discount is arrived at.

12
13 Certainly, I don't doubt that there are going to be
14 some reforms that are going to mean some real changes to
15 people's lives. I'm not stepping away from that, but what
16 I am saying is that on this particular issue around the
17 TravelTen, we need a rationale.

18
19 Around the TravelPasses, I think it was pretty clear
20 in the Ministry of Transport's submission that there wasn't
21 a commitment to extend that to private operators, and there
22 didn't seem a lot of commitment to maintain that particular
23 form of ticket into the future. So perhaps the government
24 is willing to actually provide that to the community and
25 say, "In two years, we'll do that", or "We'll integrate
26 that into the Tcard and make a consistent discount
27 available for that kind of ticket." But that wasn't in the
28 Ministry of Transport's submission and we haven't heard
29 that today.

30
31 **MR COX:** Thank you. Who wants to respond to that?

32
33 **MR DUFFY:** I don't have the working papers behind the two
34 Unsworth inquiries in front of me. What I can say is that,
35 particularly with the climate established by the Parry
36 Inquiry, we started focusing on the fact that for
37 sustainable transport you have got to have some sustainable
38 revenues and therefore all discounts should be questioned
39 about whether they are both equitable and consistent with
40 the community's commitment to those levels of transport.

41
42 Unsworth recommended a 15 per cent discount for a
43 TravelTen product to go to the private industry, and the
44 government's adopted that. So whilst I don't have in front
45 of me the data that Unsworth was building on, I suppose a
46 fair thing, to go around the other way, is that it looks
47 like we have an option here to settle at 17 and a half.

1 You are at 20, we're at 15 there is no science from you guys either.

2

3 Maybe if I can go another way around it, though.
4 Allan sent out a press release yesterday and he said the
5 faster loading on buses and reduced cash handling costs are
6 benefits to State Transit. It is not just a one-way gift
7 to the passengers. There is a two-way street here. It is
8 a gift to the passengers, but not just a gift to the
9 passengers. It is also a benefit to State Transit. When
10 you think about it, fast running times and reduced
11 congestion at bus stops is also a benefit for the
12 passengers. So, actually, I have got one benefit for the
13 owner and two for the people who are using them: the
14 people that are getting it direct; and those who are benefiting
15 indirectly by having less congestion and faster running
16 times.

17

18 So I think what the government ought to be doing is
19 asking themselves, given that the Smartcard deals with all
20 of that, then it just goes back to a one-way gift to the
21 passenger, because once I can blip in and out of a bus, I
22 am down to a one-way gift to the passenger. The question
23 really ought to be, going forward, how much of a gift to
24 particular passengers am I prepared to give? Why am I
25 having such big gaps? Should I give a 40 per cent discount
26 to someone who can stump up with a huge amount of cash and
27 give a much smaller discount to someone who couldn't? I
28 think, prima facie, on any equity ground, I should not be
29 doing that. Is this how it works: I can go and buy a
30 bigger chunk of ticket and get a bigger discount? That, to
31 me, is completely wrong. Completely wrong.

32

33 So what I would like to suggest is what we do when
34 we get into this conversation, which is not on the table
35 now, but when we do get there, let's roll it all out and
36 say what is the equity now of heavily discounting a ticket
37 that costs a lot of money, because it seems to me that's
38 further reinforcing inequity. It is about time we shone
39 the light on it and let's get the discounts to where they
40 should go to make the system work efficiently and provide
41 fairness across the board, and not just offer lump sum
42 discounts in the absence of any science.

43

44 I will agree, I haven't presented you any science, but
45 probably at least a more logical path why we are coming
46 down, not upwards, on discounts, in principle, because all
47 the things that you identify, Allan, are the things that

1 the \$300m Smartcard is going to deal with.

2

3 **MR COX:** Allan, do you want to respond?

4

5 **MR MILES:** Yes. Actually, the other three people on my
6 left endorsed all my views. What Mr Duffy just said then,
7 that if someone stumps up with \$400, don't forget that
8 somebody has that in the bank for three months and is
9 earning interest on it.

10

11 **MR DUFFY:** Maybe he makes it in half an hour, as well.

12

13 **MR MILES:** There's not been a lot of science on both
14 sides, perhaps, on these figures. If it is not the place
15 to do it today, we'll look forward to seeing something
16 about it in the future.

17

18 **MR DUFFY:** I think it is something you should look at,
19 but let's not take positions on it now. There is no
20 science on the table.

21

22 **MR MILES:** To be honest, I emailed a professor in the USA,
23 he emailed various professors and no-one's answered with
24 any PhD on the subject. So whatever you do is a first;
25 I'll be looking forward to it.

26

27 **MR GOODING:** Firstly, in terms of that point, I mean, that
28 person with \$400, or whatever the amount is, could just as
29 easily go out and invest it in private vehicle transport.
30 I think that was one of the rationales for this whole
31 process, to reduce private vehicle use.

32

33 Second, we have a system, as I said, and I am now
34 taking what you are saying as being a precedent for saying
35 that the same principle be extended at some stage to train
36 fares.

37

38 **MR DUFFY:** That will be unfair. I just said at the start
39 of the conversation today, (a), the Premier's asked IPART
40 not to deal with rail at all in these hearings and, (b),
41 I'm not precluding any possibility in the future. I'm
42 saying, I'm sure Darryl will agree with me, that if I want
43 to negotiate any sort of product, the BCA or the contract
44 the we are providing, now's your opportunity to tell me I
45 am wrong. I can negotiate any product I want and, as I
46 also understand it, there is provision for any product to
47 go that's currently available on to the integrated

1 ticketing. So there is no ruling out or assumption or hint
2 of what the government may do in the future because the
3 government basically - (a), I don't speak on their behalf,
4 but (b), they have dealt with the specific submission that
5 you have in front of you in relation to fare harmonisation
6 and that's all they are dealing with. So there is no hint.
7 No-one should take a hint of anything in relation to the
8 future of these products.

9
10 **MR COX:** I might go first to Joan and then to John Lee.

11
12 **MS GENNERY:** This is more of just a comment. I am glad to
13 hear the Ministry talking in terms of equity. I hope
14 that's also reflected when you do your concession review.

15
16 **MR LEE:** I suppose I am forever looking for some killer
17 facts. In the last 12 months TravelPasses are down 4.6 per
18 cent, even though they were discounted 48 per cent for the
19 Blue TravelPass, 47 per cent for the Orange TravelPass,
20 37.9 for Pittwater, the two zones 39.7 per cent. Yet
21 TravelTens, which have less discount, have gone up 2.7 per
22 cent in terms of total sales.

23
24 What that says to me is that the nature of employment,
25 the way the nature of employment has changed for a lot of
26 people in Sydney, people prefer to be able to purchase a
27 number of tickets rather than an amount of time to travel,
28 because, especially, as we know, in the public sector,
29 people have RDOs, rostered days off. So if there is a
30 public holiday in a given week or they are having an RDO in
31 a given week, it actually defeats the purpose of the
32 benefit of having a TravelPass. So they know that their
33 TravelTen would last a month, two months, three months, and
34 that, I think, is important.

35
36 My last point to throw into the mix, and it is to
37 NCOSS; do people, apart from, I think, seniors, do they get
38 really good discounts on water and electricity and other
39 important basic needs? Do they get that level of discount?

40
41 **MR WADIWEL:** It is an ongoing challenge. There are
42 concessions available for the utilities but, as you may be
43 aware, there's no consistency from New South Wales
44 government, and from the Commonwealth government, indeed,
45 around what sort of principles those are based on and what
46 sort of discounts there should be that should apply. It is
47 a complex question. I take Mark's point that how do you

1 price a discount ticket? Do you just give people who can
2 afford a yearly pass that right to have a massive discount?

3
4 Let me put it a different way. NCOSS in some of the
5 research it has been doing about transport, found that, on
6 average, some low income people - and we are talking really
7 low income people - have less than \$10 a week to spend on
8 transport. How they choose to use that \$10 may be to buy
9 the single ticket for their weekly outing --

10
11 **MR DUFFY:** They are not buying a yearly, that's for sure.

12
13 **MR WADIWEL:** If they are a low income worker, maybe an
14 apprentice or something, they buy a concession TravelTen to
15 get to where they need to go five days a week. This is
16 where, for us, we are interested in the level of discount,
17 partly upon the cost-recovery basis, exactly how is that
18 worked out, but also there is an equity question there too,
19 because that ticket acts as a concession because of
20 discount. The kinds of increases that are proposed by the
21 Ministry of Transport are going to impact on those people.
22 So certainly we are interested in that. We are talking
23 about people with very limited amounts of money to spend on
24 transport. So any form of discount is going to be an
25 attractive product.

26
27 **MR COX:** I think, in the interests of time, we ought to
28 move on.

29
30 **MR MILES:** In response to these facts, the Blue TravelPass
31 and the Orange TravelPass that you mentioned, prices went
32 up. All the TravelPass prices went up. In some cases a
33 decline in patronage is not surprising, but particularly
34 the blue and orange ones, where there is no train travel,
35 for a couple of dollars more - I think \$3 more in the case
36 of blue and \$4 in the case of orange - you can get a
37 TravelPass that includes rail as well. There's something
38 wrong with the price relativities. So I would suggest that
39 for one train ride a week, for the price of one train ride
40 a week, you can buy the red instead of blue, or the green
41 instead of the orange, and the patronage might have been
42 lost from the two bus only ones to the rail and ferry ones.
43 Thank you.

44
45 **MR COX:** Thank you very much. I think the Tribunal is
46 left with the issue of the level of discount. If anyone
47 has science that can be of assistance to that, we would be

1 grateful.

2
3 I think we should move on to the second session.

4 We'll try and get to people sitting in the back of the room
5 at the end of this session, if we can. We are running a
6 bit behind time. I will hand over to Dennis.

7
8 **OTHER METRO FARE ISSUES**

9
10 **MR MAHONEY:** I think, given the conversation we had about
11 question 1, I don't think we need to talk about that any
12 further, other than to point out that while TravelPasses
13 are not in the MoT proposal, the Tribunal is still required
14 to consider pricing of TravelPasses this year. That's just
15 a statement of fact, and the Tribunal will have to think
16 about that.

17
18 Number 2, the bus reform is expected to deliver better
19 service and/or lower cost, and the impression that we get
20 is that the Tribunal should be considering that in its fare
21 setting. This is taking account of expectations of such
22 gain, so the question is to what extent the Tribunal should
23 be thinking about expectations of gains as opposed to runs
24 on the board. The question 3 is about runs on the board,
25 the current levels on service quality and cost efficiency
26 and the scope for improvements. The only data we have is
27 from the STA.

28
29 If I could skip the next one, which was to do with
30 TravelPass zones and Tcards, which I think has been
31 covered, and just go straight to service quality and other
32 issues. This is really a question, I think, more than
33 anything else, from the Secretariat on what are the
34 expected service quality improvements under bus reform.
35 More to the point, when we look at current service quality
36 measures, they are on the STA website, they were in
37 appendix attachments A and B of the MoT proposal. So I
38 think the current ones are reasonably well-known - such
39 things as reliability, on-time running, leaving on time,
40 accountable reliability, traffic incidents, safety and
41 comfort and so on. There has been some criticism of those
42 in the submissions, as to how significant or useful those
43 measures are.

44
45 If we think about STA in terms of cost recovery, in
46 the notes I have got "down but stable". That's an error
47 that should have said "declining", and that's been the case

1 where last year was the lowest level of cost recovery in
2 six years for STA, so normally that would be an issue for
3 the Tribunal, which doesn't directly come into the MoT's
4 proposal, but I just put it on the table for possible
5 discussion.

6
7 Then, lastly, it would be wonderful if we could have
8 lower fares and more patronage because it was driven by
9 lower cost. So the question of cost efficiency is an
10 important one for the Tribunal. There is a chart, sorry it
11 is so small for those of you who have got the boxes,
12 showing in fact that if we measure operating costs per
13 kilometre, Sydney buses have done reasonably well relative
14 to the consumer price index, and it is only the last couple
15 of years that operating costs per kilometre have started to
16 increase a little faster than general inflation in the
17 economy, whereas some of the other services that are
18 offered have done lot more poorly.

19
20 That said, the Tribunal will be interested in hearing
21 discussion on how improvements might be made in the bus
22 industry in general. First of all, the comparison between
23 private buses and Sydney buses, there were detailed numbers
24 from the Parry report in the notes distributed that are
25 summarised on that overhead, whether you measure hourly
26 costs or kilometre costs, or overheads per bus, or even
27 capital costs per bus, Sydney buses are significantly
28 higher than private buses, on the basis of the data that
29 was in Parry.

30
31 Likewise, a recent study by McKinseys indicates that
32 one of the big cost drivers of the bus industry is how much
33 drivers are actually utilised driving as opposed to doing
34 other things. Hence the term "driver utilisation". In
35 general, internationally, the findings are that those five
36 things that are mentioned there, if you have fixed and
37 continuous shifts for your drivers, if there are
38 fixed running schedules for the buses, if the job
39 descriptions are narrow, limited control over the
40 resources, including the staff, and you have a standard
41 overtime level, your driver utilisation tends to be low.
42 These are just matters that the Tribunal want to put on the
43 table for discussion as to, looking forward, how we might
44 expect improvements overall in the efficiency of the bus
45 industry.

46
47 So just to go back to the questions, let's skip 1.

1 Question 2 is about to what extent should the Tribunal
2 think about expectations of gains in service quality or
3 lower costs. Question 3 is the current trends, how we
4 might improve them and, in fact, any other issues.

5
6 **MR COX:** Thank you, Dennis. Particularly we are
7 interested in cost issues, efficiency issues and service
8 quality issues. We might start off with Allan Miles at
9 this point.

10
11 **MR MILES:** I haven't got a lot to say on this. One point
12 that did come up in the costings - and not being a motorist
13 I am not aware of this - was the increase in the green slip
14 costs, third-party insurance and registration is very, very
15 high. Is that a standard thing or is there something wrong
16 with the buses, or what?

17
18 **MR MELLISH:** It is related to claims history.

19
20 **MR MILES:** So it need not be 29 per cent next year?

21
22 **MR MELLISH:** It is related to claims history measured
23 against an average motor vehicle.

24
25 **MR MILES:** So if your drivers or general public are
26 better drivers there would be a lower rate, maybe?

27
28 **MR MELLISH:** If the claim history is better, yes, then the
29 rates can be expected to go down.

30
31 **MR MILES:** Is that something within the control of the BCA
32 and the STA, is it?

33
34 **MR MELLISH:** No. It is set for an industry, not
35 individual organisations.

36
37 **MR MILES:** All right. That will do from me for the
38 moment.

39
40 **MR GOODING:** Again, like Allan, I don't have a lot of
41 comments on this, particularly on questions 2 and 3, except
42 to say that obviously from the Western Sydney perspective,
43 we acknowledge the other bus reform measures that are being
44 undertaken are quite significant, and we are certainly not
45 unhappy with it. In that context, we prefer the
46 harmonisation proposals as they currently stand. We think
47 that that's quite a reasonable outcome in terms of the

1 reducing of single fares and the pension excursion tickets.

2
3 **MR MILES:** One point that I should mention, what Dennis
4 mentioned about improving driver utilisation, I must
5 mention my pet subject again of cash fares. There's 15
6 points there about how a bus operator can get better use
7 out of his drivers, but a reduced level of cash fares is
8 not one of them.

9
10 So if State Transit, in particular, can find some way
11 of having more people with prepaid tickets, discounted or
12 otherwise, I am sure the driver utilisation could be
13 improved.

14
15 **MR COX:** Thank you. Joan?

16
17 **MS GENNERY:** In relation to this one, I am interested in
18 how the benchmarks will be set on what a services should
19 be, and then how are you going to develop this to build in
20 that sort of minimum there?

21
22 Also, then, when we get to some sort of costing, what
23 is considered in the fare setting beyond that? If you do
24 have improved services, different benchmarkings, some sort
25 of independent process about measuring this as well, where
26 does that really tie into your fare? How is this being
27 seen? If you have got increased profits through a better
28 service, do you need to have that tied so much, or do you
29 actually start seeing decreases in fares instead of
30 increases, if you are collecting more fare box revenue?
31 But I am interested in how you are setting these
32 benchmarks.

33
34 **MR COX:** Okay. Next to Dinesh.

35
36 **MR WADIWEL:** I think community stakeholders, and I suspect
37 the Tribunal, are in a difficult position around this
38 question, because a lot of what I see as the potential
39 service-quality improvements that are forecast rest in the
40 new contracts. Unfortunately, the Ministry has so far
41 taken the position that the contracts are a commercially
42 sensitive negotiation between the department and the bus
43 operators, and, therefore, we haven't - and I suspect IPART
44 haven't actually seen what is in those contracts, what are
45 the standards the operators have to comply to, what sort of
46 benchmarks are we talking about, and, therefore, what sort
47 of service quality improvements we are likely to see.

1
2 I find it difficult to justify arguing for a fare
3 increase on the speculation that there are going to be
4 service quality improvements in the future. Certainly in
5 this area we have seen all sorts of reforms over the last
6 10 years. We've had things like a performance assessment
7 regime promised and not delivered. Can we be sure that the
8 reforms that are on the table are actually going to deliver
9 better services. I find it difficult to, on the basis of
10 the past 10 years and on the basis of what we have, which
11 is very little, justify that.

12
13 Just a comment on what has been provided in terms of
14 STA performance improvements, I really didn't think that
15 there was a lot of information provided in the Ministry of
16 Transport's submission around what exactly has improved.
17 There wasn't any independent verification, I believe, in
18 the submission around what standards they were referring to
19 and what exactly had been improved. So I would be
20 interested in some more information. But, again, my
21 previous comments stand, I guess, about granting of a
22 significant over CPI fare increase on that basis.

23
24 **MR COX:** Thank you. Darryl.

25
26 **MR MELLISH:** Jim, the private bus industry prides itself
27 on its cost efficiency. If you look at a number of reports
28 and previous submissions, I think it is clear that we are
29 cost efficient. We have been challenged about does that
30 convert into productivity, and can you improve networks by
31 working together, and that's part of the challenge of the
32 reform, just seeing if we can deliver greater overall
33 productivity and network efficiencies besides cost
34 efficiency. We believe that that's a worthy challenge and
35 we are right in the middle of that with the Ministry at the
36 present time.

37
38 Service quality is being addressed in new contracts,
39 and the group here shouldn't forget the work that's going
40 on with safety and quality through the accreditation
41 process. The establishment of ITSRR itself, new testing
42 regimes, new driver training regimes and various procedures
43 for complaints have all been introduced in recent times.
44 So there is a whole regime of new initiatives that have
45 been intended to improve the standards and quality, and the
46 cost efficiency, if anything, from the private industry's
47 point of view, has got to the stage where its been forced

1 to such a level that we do have some concerns about
2 viability, which I have said before.

3
4 So fare setting, in this instance, for a private
5 industry, is also about cost recovery. I am sure that the
6 Tribunal understands that. Our record of cost efficiency,
7 we think, is outstanding and I think it is demonstrated in
8 the documentation.

9
10 **MR COX:** Thank you. John Lee?

11
12 **MR LEE:** I note in your paper there is a suggestion that I
13 might be able to enunciate some of the differences between
14 how the STA operates and how the private bus companies
15 operate. It is very difficult, when you have only been in
16 the job for four weeks, to really be able to offer some
17 sort of detailed analysis. I think the point Darryl
18 Mellish was making is correct. Under the way the model has
19 been structured in terms of the then contracts, it actually
20 drove operators to maximise the number of school students
21 they might transport and minimise their unit costs. That
22 was the nature of the model and that drove the behaviour.
23 I think there is a recognition that one was seen as being a
24 good operator by doing that. The reforms go some way to
25 now moving the continuum back to actually looking at what
26 services we need to provide in different parts of Sydney.

27
28 I don't mean to be adversarial today, but again with
29 my comment on what has occurred in the last 10 years, I
30 actually think the new networks in the new regions will be,
31 in my mind, a bit of a modification of what happened with
32 northern-western. It will not be a full blown "better
33 buses" as such, but one of the greatest outcomes with
34 the consolidation of the Parramatta bus service area,
35 Parramatta-Ryde and STA's' operating area - that is the
36 area between town and Parramatta heading up north to
37 Carlingford - is that you are able to get a network where
38 you would have some very clear corridors.

39
40 The L20 is a fantastic success story for STA. They
41 started a bus from Parramatta station to go to Circular
42 Quay. At the time - and again this is a confession for the
43 transcript - I actually thought it was a bit of a crazy
44 idea. Why would you have a bus that was going to run from
45 Parramatta station to Circular Quay station when there is a
46 train that only takes 34 minutes? Rhonda Daniels might
47 correct me. I think it is about one hour and 20 minutes to

1 actually traverse the whole length.

2
3 **MS DANIELS:** It is definitely longer by bus.

4
5 **MR LEE:** Yes, it is definitely longer, but they are
6 getting 170 dips per trip. So the university, Ryde, Top
7 Ryde, Drummoyne, Balmain - they are all the nodes. That
8 was not possible before. I think that is an example of
9 where you can get a network benefit. I think Citybus
10 Direct, also in the Hills district, and Hills Bus and
11 Westbus have made some efforts to try to put on more
12 commuter services. That's where the demand is. There is
13 an increasing need for those types of services and there
14 has been a response from industry. The reference to
15 legislative and contractual impediments, though, to getting
16 a network like what occurred in north western is a fair
17 criticism and we hope the new reforms will go some way to
18 designing the right network for the right operating area.

19
20 As part of the education of all of us who are strong
21 believers in public transport we are not going to emulate
22 the operating environment of the Eastern Suburbs in Green
23 Valley because we don't have the urban design planning and
24 historical developments which occurred in that place; for
25 example, compare car parks per square metreage limits in
26 multistorey residential dwellings with different operating
27 councils for the same sort of square metreage. To quote a
28 number, I think South Sydney allows 0.9 of a car per 20
29 square metres or something like that - that is what the
30 ratio was - whilst within Parramatta City Council, it is
31 2.3 and that is a minimum. For South Sydney, it is a
32 maximum of 0.9; in Parramatta it is a minimum of 2.3 cars
33 per dwelling for the same type of development.

34
35 So let us understand we do have different markets and
36 I think the reform that passed through the parliament this
37 year will ultimately have a positive impact on service
38 levels but it will take time. It took northern-western a
39 good three years to bed down improvement. So I would make
40 that point.

41
42 In terms of STA, we do have overheads that the private
43 bus industry does not have. I am making some assessments
44 on that at the moment. Understanding I am only in an
45 acting capacity Jim, like yourself, it would not be
46 appropriate to air those sorts of draft views. I think
47 there are appropriate forums to talk about where there

1 might be efficiencies. There has also been a major issue
2 for us with accidents, being the major city provider, and
3 the increase in premiums associated with that. I must say,
4 Paul Dunn and John Stott, my predecessors, put a lot of
5 work into highlighting where the accident hot spots are and
6 in trying to reduce the costs of those premiums by
7 educating their drivers.

8
9 For interest's sake, I think the worst intersection in
10 Sydney for accidents is within 200 metres of this building.
11 Nadine, where is it where the actual alignment of bus lane
12 here on York actually changes? Is it York and Margaret or
13 York and Market?

14
15 **MS THORBURN:** I think it is York and Margaret.

16
17 **MR LEE:** Now, the other point I would make is that there
18 are obviously different work practices in the
19 government-provided bus service when compared with the
20 private sector. I have already foreshadowed with the
21 industrial wing of the RTBU or the AMWU that there is a
22 need to look at that dwell-time and to look at that
23 unproductive time to get efficiencies.

24
25 Dennis, I think a lot of points you make are fair. I
26 think it is fair to say from the budget, it is public
27 knowledge, that STA has to find \$20m worth of savings this
28 financial year. There is a strong commitment to that, and
29 so there should be.

30
31 **MR COX:** Thank you. Mark Duffy?

32
33 **MR DUFFY:** Thank you. The first point of the four
34 questions I would like to clarify is the issue about lower
35 costs. We are in negotiation with the bus industry, not on
36 the basis of a cost-cutting exercise but on the basis of
37 getting better value for the money that the government puts
38 into it and in improving service quality. What we are not
39 about, though, is pulling money out of the bus industry. I
40 think we have established through my earlier comments that
41 there is no money to be pulled out. What we need to do is
42 get some passengers back on buses and we need do that
43 pretty quickly.

44
45 One of the interesting things in talking about service
46 improvements - going to the point made by Dinesh Wadiwel
47 is that the Tribunal, I suspect, going forward, will have

1 to anticipate some very hard questions about what we
2 measure. If I asked the rail guys to build \$1m worth of
3 sectorisation and at the same time the demand on the system
4 is growing, should the Tribunal acknowledge that they spent
5 \$1m not to actually necessarily get a measured improvement
6 but to stop the decline? Where does the funding come from
7 to stop the decline?

8 I think it is very difficult to measure service
9 improvement when all these other things are changing around
10 you. So, if the demand is great on the system, that \$1m
11 was very well spent. We have to find some of the money
12 from somewhere. I am not saying that sectorisation
13 will work not, but it is an example of where an increase in
14 demand at times will not make a sparkly \$1m value system
15 necessary in the perception of the traveller.
16

17
18 The performance of the bus industry will be a function
19 of not just the things that we are asking for in the
20 contract but also of what else the government does in terms
21 of bus priority. Really the question may come back to the
22 Tribunal: if the government has spent money on bus priority
23 should we reflect some of that investment in the ticket? I
24 suspect we certainly should have that argument because the
25 aim will be to make buses move faster down the corridors
26 than they are currently moving. It may that be if petrol
27 drops back down to 80 cents a litre, that even with all
28 that bus priority, all it does is stop the buses from
29 moving even slower, but it is still an improvement relative
30 to what the rest of the world is doing in the transport
31 system, and we will need to somehow work that out and
32 factor that into the cost.
33

34 If you go to the Treasury and say, "This money is
35 being spent to improve the system", but if the word gets
36 around that you might as well not worry because IPART
37 will not help you because I can't measure any demonstrable
38 improvement, that's not a formula to influence Treasury to
39 even come part-way on funding capital works and other
40 approaches.
41

42 We all have to get our heads around the fact that
43 there is a lot of house formation going on, population is
44 increasing, incomes are rising, the space on the roads is
45 being taken up by private vehicles, and it will be a
46 struggle just to maintain the productivity, if you like, of
47 the speed of buses running down corridors without a very

1 substantial spend.

2
3 In going to the point about benchmarks, benchmarks are
4 what doesn't exist right now. I think, without wanting to
5 besmirch those people who came before me, no-one would
6 accuse the Ministry's contracts with the bus operators,
7 looking backwards, as bursting with criteria to measure
8 performance, and that's what the new contracts are about.
9 We are saying the government is actually prepared to take
10 on more of the patronage risk but, in order do that, we
11 want to have a better insight into the way that the bus
12 services are provided.
13

14 I will just give you a few simple examples of how this
15 can work at relatively low dollars. Once we get fare
16 harmonisation as opposed to the current situation where,
17 down a corridor, a number of buses cannot stop and set down
18 and pick up passengers, once we have this harmonisation and
19 our contract is up and running, any bus coming down
20 Victoria Road, public or private, will be able to set down
21 and pick up any passenger.
22

23 That, on its own, is a major improvement in service
24 quality for everyone. If it will do nothing else except
25 allow everyone to get on and off any bus that comes their
26 way without discrimination, that is a major step forward.
27 Obviously, to the extent that operators are combining
28 together and looking at running their timetables - once we
29 take out the Qantas and Ansett sort of programming - one
30 could assume that the intelligent operators will run a
31 larger contract in a more efficient way down those
32 corridors. There is so much in the contract design that
33 will provide service delivery, service improvement, in
34 addition to the incentives we are building into the
35 contract that relate to superior performance and the way we
36 use customer surveys and a whole range of other things.
37

38 The other thing from the public's point of view is
39 that we are trying to build a planning system that allows
40 the public to be involved with the bus operators and the
41 Ministry to try and express a broader community involvement
42 in the way the services have been adjusted as these
43 corridors fold out. So I suspect there will be a sense
44 that there is more involvement in the planning process and
45 the service delivery process going forward. That is
46 something that we will all have to gear up and learn about,
47 but the government is committed to it and it will be a

1 major advance as we go along.
2
3 So contracts will have benchmarks. Those benchmarks
4 will have the value of having a lot better information from
5 each operator. We will be able to see where each operator
6 is currently. We will be informed about what is happening
7 in other places. We will need to adjust things to work out
8 what the specific benchmarks are for the Sydney
9 metropolitan region. Then we will probably have to adjust
10 individual operator's benchmarks to take account of their
11 own geographical and demographic circumstances.
12
13 It is a big process and I guess that will unfold in
14 the next two or three years as we finetune the contracts.
15 But a major part of the government's requirement is to get
16 better value for the money that it is putting in, but it is
17 certainly not about reducing costs and the government input
18 into the industry.
19
20 **MR COX:** Thank you very much. Are there any further
21 comments from people sitting at the table?
22
23 **MS GENNERY:** While I acknowledge some of these matters
24 have been in the contracts, without consumers being able to
25 see what is actually being developed in these contracts, we
26 are just actually taking you on your word that it is in the
27 consumer interest rather than just a contract that is
28 between the providers and the Ministry of Transport. We do
29 not know whether they are appropriate for consumers. That
30 is one point.
31
32 Another point is that when you will be assessing this
33 data that is collected by the bus companies, how will that
34 be evaluated? There doesn't seem to be a sort of an
35 independent view in this sphere as well with that. Then I
36 guess you could always be doubting the credibility of the
37 data.
38
39 **MR DUFFY:** I don't know how you could say that of these
40 august gentlemen here and the ladies in the back.
41
42 **MS GENNERY:** But given that there has not been any sort of
43 input at the moment in the development of these aspects
44 that directly do impact on the consumer, it does throw up
45 doubts.
46
47 **MR DUFFY:** There are a couple of things to say about that.

1 First of all, and I am starting to sound like I am
2 repeating myself, we are going upwards from nowhere. I am
3 sure Darryl will tell you this, but there has been nine
4 months of very, very intense and concerted focus on how
5 much information we provide, how we collect it, what's
6 relevant, what's not relevant, how we move out of an older
7 world of private contracts where the government is paying
8 for some service as opposed to one where it is essentially
9 taking over the fare box and needing to know much more
10 detail about the way the systems are operating.
11
12 We are spending a large amount of money on GPS and
13 performance systems that can look not just at where a bus
14 is dispatched from the depot but where it is along the
15 process so that we can keep much more accurate data on
16 on-time running. Those are just a few of the things coming
17 down the pipeline.
18
19 I suspect that, in two or three years time, we will
20 probably be able to walk into a control room and actually
21 see buses on a network and know where they are, and where
22 they are in relation to where they are supposed to be. I
23 suspect there will be a bus control room which people will
24 be able to visit to see that we are aware of what is going
25 on out in the streets.
26
27 We don't want to overengineer this either - and this
28 is not Perth. GPS on its own is not a horror story - and
29 just to assure these guys, it is not a simple grid with
30 flat roads. There is a lot of topography and existing
31 difficulty on the road system. We need to tailor that
32 system to recognise that if there is a traffic jam in front
33 of a bus operator, then obviously I am not going to ping
34 such an operator. However I am going to have an incentive
35 mechanism and a penalty mechanism ultimately to deal with
36 operators that are consistently not hitting the target we
37 agree upon. So there will be a financial capacity to
38 provide incentives to people to operate in a certain way.
39
40 While I will not make this absolute commitment, I am
41 happy to share on the web site summaries of all the
42 processes that we have come to so people can see what is
43 going on, and it will be substantial. I am happy to take
44 on board that idea. I am also happy to set up a forum with
45 the BCA - if they want to - where we can talk about where
46 we have been with the contract. I am putting this to you
47 now, Darryl.

1
2 **MR MELLISH:** We will come back to you later.
3
4 **MR DUFFY:** You don't have to answer it now, Darryl. We
5 could consider having a workshop where, in an in-confidence
6 way and not operator by operator, we walk through with
7 interested members of the public in detail the sort of
8 system that we are developing through the contract. I am
9 very happy to do that from the Ministry point of view. I
10 do not want to put Darryl on the spot, but I would be
11 happy, particularly when we get closer to finalising a
12 couple of the contracts, to sit down with interested
13 parties and show them just how far we have come from where
14 we have been in a relatively short period of time.
15
16 **MR MELLISH:** Joan, we support your view of transparency
17 and greater community involvement. We think that is
18 definitely essential for any performance measure that it is
19 built into a contract. Mark's offer of a forum is
20 something we would support. The more that we can
21 understand the reliability, the needs of the community, the
22 more we can report on it and understand it, we think the
23 better it is for both sides.
24
25 We are already embarking on a monthly reporting regime
26 through the electronic system that is building up valuable
27 data as we go. If that is being used for developing our
28 performance measures in the contract and there is a
29 commitment to do it on the basis of real information,
30 because of that we will see a more open, transparent and
31 community involvement in that area in the private bus
32 industry. So, with a belief in informing the community, we
33 would welcome that transparency.
34
35 **MR LEE:** May I just make some commentary about some
36 practical measures that are in place? I am aware from the
37 private sector that for some of the major runs you actually
38 have time-checkers. You have inspectors who are out on the
39 network checking the timeliness of buses. I suppose that
40 one part is knowing that your punctuality is appropriate.
41 At STA I have learnt very quickly that if a bus is late,
42 the consumer is very quick to phone the 131500 number and
43 put in a complaint. That is logged and chased and checked
44 up. Then we have the ability for our depot manager to go
45 into what is called the AFC, the ticking equipment, which
46 actually has an electronic printout of where the bus was
47 and where the tickets were sold along a given route.

1
2 There is some data; but you are right - it is not in a
3 consolidated format and it is not available publicly. I
4 think, as part of the contract, the requirement on
5 operators to supply that information in terms of
6 reliability and punctuality is a positive step. Currently
7 on a month-to-month basis - I don't know if the BCA has
8 to - we are required to submit our figures to MoT to show
9 what our reliability is like. We will not employ 100
10 time-checkers as then the fares would have to go up,
11 because that would become a real cost.
12
13 You have to actually try to have a system that is
14 really a sampling system, I think, when you look at the
15 number of services you run and you also have to understand
16 the operating environment in which we do business. The
17 Paralympic parade yesterday was a great example of how
18 poorly STA performed in the city between the hours of
19 12 o'clock and 4 o'clock. Some of our services were 90
20 minutes late, but that is not the important measure. The
21 important measure is the actual headways that we ran, and
22 when the city locked up, we still had buses at 10-minute
23 headways doing their very best to get into town.
24
25 I encourage everyone here today to stand on the corner
26 of Market and Elizabeth Street and watch the courier
27 drivers at David Jones lock up Elizabeth Street. There is
28 one single lane. We go from three lanes down to one
29 because, in that second lane, a person breaks the law. The
30 traffic, including our buses from the east, can go back
31 past Park Street.
32
33 So we have to also put pressure on councils to make
34 sure we get the priorities so we can deliver the
35 reliability that the public deserves. That is a big
36 priority for me because people are being inconvenienced by
37 very selfish policies that are not very public-transport
38 friendly.
39
40 I think Mr Unsworth made a point in Elizabeth Street
41 down near Museum Station that you have a red-painted lane
42 that is only useful for the peak. Cars park there the rest
43 of the day, even though hundreds of buses could use that
44 bus lane out of the peaks. It is a major corridor; yet
45 revenue is driving behaviour even in this international
46 city of Sydney.
47

1 **MR COX:** Thank you. I'd now like to take a question or a
2 comment from people sitting in the back of the room.

3
4 **MR CALDWELL:** My name is David Caldwell, private interest.
5 You commented that we could remark on the earlier
6 session.

7
8 **MR COX:** Yes, if you wish to do that.

9
10 **MR CALDWELL:** Yes, I would like to, thanks. I am very
11 concerned by what has been said by both the Ministry and
12 the STA today. I think it shows an extraordinarily high
13 level of ignorance in terms of general protocols and
14 processes in managing transport systems. This Tcard
15 system, the integrated ticketing system, which is to be
16 implemented defies all of international experiences. It
17 defies UITP's recommendation and it defies all the new
18 systems in our region. I find it strange, particularly
19 that we have ignored the recommendations of IPART in 1996.
20 If I might quote IPART:

21
22 Passengers who undertake multimodal travel
23 but do not have access to integrated
24 ticketing include STA bus passengers using
25 TravelTens.

26
27 TravelTens are not an integrated fare product.
28 Furthermore, smart cards are not a substitute for ticket
29 integration but are a convenient way of buying tickets.
30 The Tcard is not the integrated ticketing system. The
31 Ministry has completely botched the specification. The
32 intent of the existing system is completely contrary to
33 Minister Scully's intention when it was unveiled in 1999,
34 which followed on from IPART's recommendations.

35
36 The TravelPass system is Sydney's only integrated
37 ticketing system. IPART has stated it. It has been
38 repeated by groups such as Smog Busters, Action for Public
39 Transport, and several government agencies have recognised
40 this. Why is it that the Ministry cannot recognise the
41 difference between an intermodal journey and a single-trip
42 journey?

43
44 Under the proposed fare structures, somebody making a
45 six-section bus journey and breaking it three sections in
46 to buy a newspaper, for instance, pays more to travel those
47 six sections, having stopped off, than someone travelling

1 36 sections. This is absolutely bizarre. This is
2 unprecedented anywhere and I challenge the Ministry and the
3 STA to explain why they have ignored IPART's previous
4 recommendations and why it has broken from its own policy
5 of the mid-90s.

6
7 **MR COX:** Thank you. We will take a couple of more
8 comments then give those at the table a chance to respond.
9 Please state your name first.

10
11 **MR MILLS:** My name is Peter Mills. Rather than defend
12 the TravelPass product, it is useful to break it down. It is a
13 multimodal product and a periodical. I think the
14 periodical issues are more complex because there are a lot
15 of equity issues, but the multimodal issue is clear: With
16 the fare structures on single fares, if somebody needs to
17 change vehicles to complete the journey, the multimodal
18 fare is made up of a number of flag-falls and the penalties
19 for changing are something like between 50 and 80 per cent,
20 depending on the various combinations, as put in various
21 submissions.

22
23 The fare reform is supposedly about equity, but the
24 inequity between a person that completes a journey on one
25 bus and a person that needs to change between buses or from
26 bus to rail, is a bigger inequity than we have with the
27 single fares. I can understand the Ministry being
28 reluctant or reticent about a commitment to TravelPass, but
29 it would be useful for the Ministry to acknowledge that
30 there is this multimodal fare inequity. It does exist and
31 there should be some commitment to having that addressed.

32
33 **MR COX:** Thank you.

34
35 **MR MILLS:** On a related issue: I think it is the
36 Minister's own fault because of his somewhat casual way of
37 addressing things, but the Minister was, I believe, asked,
38 "Why not TravelPasses in the west?", and he said, "Look,
39 you are getting TravelTens." The implication there is that
40 the pricing of the TravelTen is an interim issue that,
41 until you get a multimodal ticketing system, a Tcard
42 system, there is a pricing expectation on TravelTen that
43 may not be a long-term issue. So there is an interim issue
44 with TravelTens which suggests a larger discount because of
45 what Mr Costa said.

46
47 **MR COX:** Thank you. We will take one more question or

1 comment, if there is one.

2
3 **MR LEE:** Can I go first? David, I have not met you, but I
4 look forward to meeting you in the coffee break. Of our
5 270 million trips, I am eager to know what percentage
6 travel 3 sections hop off the bus and buy a paper and then
7 hop back on the bus.

8
9 **MR CALDWELL:** It is an extreme example. You use extreme
10 examples all the time.

11
12 **MR COX:** Come on, let him respond.

13
14 **MR LEE:** As to what Tcard will allow, though - I say this
15 in a qualified sense; I think we will provide a more
16 satisfactory explanation to IPART - my understanding of
17 the business rules is if you are, for example, travelling
18 on a train from Penrith to Wynyard and for some reason you
19 stop at Parramatta to drop off some mail or to do something
20 else, the Tcard will ultimately, under the business rules,
21 charge you the fare from Penrith to Wynyard. There will
22 not be two flag-falls in that. That is my understanding of
23 what the business rules are. I will get Tim Reardon to
24 clarify that with you, Dennis. I think that's an important
25 concept.

26
27 Let me make a couple of other points: we have
28 recently had a visit from the head of Oyster Card, from the
29 UK. At a public forum down at Darling Harbour he was
30 commending us on the type of system we are going to
31 introduce and the way it will be rolled out. Specifically
32 he made some comments about "De-risk your financial
33 exposure" - done - get the system working through SSTS,
34 where you have a different payment model so you are
35 actually not putting a large financial risk to government.
36 Two, trial it with staff and a selected group in a selected
37 area; trial next year in the inner west with bus and train
38 with about 2,000 people; roll out the infrastructure to
39 make sure all the back-of-house is working and then
40 commence a major marketing campaign and try to migrate
41 people over to this new electronic form. Let's remember,
42 instead of 2.4 seconds per dip, 0.4 of a second to scan.

43
44 If the head of Oyster in the UK gives us four ticks
45 out of four, I think that's a good thing. Recently, after
46 the Madrid bombings I was part of a high-level Commonwealth
47 mission to go to Madrid. On returning from Madrid via

1 Singapore, I spent a day riding their buses and trains
2 using the same Smartcard system we'll have in the industry.
3 Yes, there are some lessons to learn about that. For
4 example, they made what they would now concede is an error
5 in just flooding the market with cards. There are now
6 over, I think, 15 million cards. So the actual overhead
7 costs, because some families have six and seven cards, they
8 have realised that was the wrong roll-out strategy.

9
10 I am no longer the chairman, but John Stott and his
11 team are working very hard to get the right roll-out
12 strategy. There is a danger in mandating a system for a
13 technology that is still, be it past the embryo stage, not
14 yet at roll-out stage. It is smart to hold off on those
15 critical marketing distribution decisions until they are
16 close to time. The project gantt charts clearly reflect that.
17 That's my spiel on integrated ticketing.

18
19 **MR DUFFY:** I suppose, given that we have been around the
20 table and introduced who we are, I would be very interested
21 to know who David Caldwell is, who he represents, and also
22 the other speaker. I suppose you have had a lot of
23 experience in introducing these systems in other places? I
24 presume that because, I mean, I don't want to defend the
25 Ministry, but if words like "unprecedented" and "ignorant"
26 are thrown around, I suppose I look to you as
27 an expert in this area. If you are not, then I'll take
28 that at whatever value it is worth.

29
30 **MR CALDWELL:** Answer my point, please. Don't attack, don't play
31 the man, play the ball.

32
33 **MR DUFFY:** I am asking where the ball came from, and all
34 I say is you get up as an individual and start making quite
35 disgraceful slurs upon the Ministry of Transport. I just
36 want to get on the record that you are obviously an expert
37 in these areas and you have had a lot of experience in
38 bidding down these systems.

39
40 Now that we have got that established, your bona
41 fides, let's just go to a couple of points.

42
43 **MR CALDWELL:** These personal attacks are out of order.

44
45 **MR DUFFY:** I don't believe they are. You opened up the
46 batting order with allegations of unprecedented ignorance.
47 I think on behalf of the Ministry, I

1 have got an entitlement to ask what is your expertise to
2 throw those sort of words around this room.

3
4 **MR CALDWELL:** I was published in Transit Australia last
5 year. My questions have not been answered by the Ministry.
6 There are serious questions about the way this has been
7 conducted.

8
9 **MR DUFFY:** Let's go to some of the questions. First of
10 all, this is a hearing on bus fares. I suggested that it
11 is not about anything other than bus fares, it is not a
12 hearing about Tcard. There are probably other forums you
13 can go to in relation to that. The fare issues we are
14 talking about are completely independent from Tcard -
15 completely independent.

16
17 **MR CALDWELL:** Pricing affects demand. If you increase
18 travel pass prices, as IPART has agreed to, at triple the
19 rate of inflation, knowing that they have elasticity of
20 demand approaching unity, determined by --

21
22 **MR COX:** It does seem to me we are entering almost into a
23 private conversation.

24
25 **MR DUFFY:** My simple point is we have a hearing here about
26 ticketing fares, and you are talking about the mode of
27 ticketing. So I think it is inappropriate,

28
29
30 **MR CALDWELL:** Are you denying the modes interact?

31
32 **MR DUFFY:** I am saying we don't have those now, but
33 tomorrow, or 1 January, we'll be adjusting prices according
34 to some mechanism that supports the reform of the bus
35 industry. So probably this is not the venue to make the
36 sort of allegations you have just made and general slurs
37 upon the Ministry of Transport. That's my point.

38
39 **MR COX:** I suggest we call it to a halt here and we have
40 some afternoon tea.

41
42 **MR DUFFY:** Can I just make one point in relation to the
43 other question, because I don't think the good questions
44 should be let go through. I think there is an issue about
45 intermodal equity issues which we haven't addressed in
46 here. I don't think it is the appropriate forum to do it.
47 I do think it goes back to the point about having a

1 conversation about multi-rides in TravelPass and having an
2 all-in discussion. I would welcome that either under IPART
3 or some other mechanism. I think we should have a serious
4 examination of the equity across the whole product range,
5 and if you want to make a representation or run a hearing
6 along those lines, I think that would be a very useful
7 exercise, to get it all on the table and get the science to
8 prove it.

9
10 **MR COX:** Let's rule the session off here, have a short
11 break for about 10 minutes or so.

12
13 SHORT ADJOURNMENT

14
15 **BUS INDUSTRY COST INDEX (BICI)**

16
17 **MR COX:** Ladies and gentlemen, we'll resume now with
18 session 3, which is on the bus industry cost index issues.
19 I will ask Dennis Mahoney to start.

20
21 **MR MAHONEY:** If we think about the three questions for the
22 BICI, as it is widely known, BICI takes on a little more
23 significance this year because the MoT proposal is that the
24 increase in the BICI to be applied to the outer
25 metropolitan areas and other areas of New South Wales where
26 it is applicable, including Newcastle services, and that is
27 a difference from previous years and, of course, Newcastle
28 services has fallen under the same decision-making
29 processes the Tribunal has gone through for Sydney Buses.
30 So to what extent should the Tribunal apply the change in
31 the BICI to the private bus index, the Newcastle services
32 is at least a question that might be discussed.

33
34 The BICI itself is not an exhaustive index. It was
35 never designed to be. It really says how representative
36 and verifiable are the various movements in the cost items
37 in the BICI. That is something which the Tribunal always
38 looks at each year. Then, of course because of the delay
39 from last year, the fare rise was from 31 August, there has
40 been a considerable delay beyond 12 months this time
41 around. The BCA has asked the Tribunal consider some extra
42 adjustment for delay implementation, and then a range of
43 other issues that the Tribunal has to consider, we just put
44 them down as other issues.

45
46 If we have a look at the BICI itself, the Tribunal has
47 been looking at the BICI for some years now. Last year it

1 engaged a consultant, Booz Allen Hamilton to look at
2 various cost indexes, not just in Sydney, but in other
3 States of Australia. We didn't get that report until too
4 late in the process last year. It went up on the
5 Tribunal's website. In general, the consultants thought
6 that the BICI that the Tribunal had been looking at for the
7 past couple of years was a pretty good attempt, certainly
8 no better BICI around the different States that it looked
9 at. It gave it a tick, suggested that some of the items
10 might not be as representative as they could be, but, by
11 and large, the BICI was not considered to be, you know,
12 badly in need of repair.

13
14 So when we look at individual items, the people who
15 got the notes got the actual BICI and the actual BICI was
16 put line item by line item into the BCA submission, all I
17 have done is talk about some of the major items or some of
18 the items which had the largest changes. We discovered an
19 error, GST was double counted last year. I think that
20 showed us, despite efforts to make sure that there was no
21 error, it crept through. It also indicates possibly the
22 weakness of a limited number of quotes, and that perhaps is
23 the nature of the buses that are being quoted in the BICI
24 itself.

25
26 That error is corrected this year. One reason for was
27 such low rise relative to previous BICI, is in fact a
28 correction of the double counting of GST last time. There
29 is another wider issue involved, and that is what happened
30 when there are extra costs relating to changing regulations
31 or tightening regulations that the bus industry incurs.
32 Some of the submissions we received point out that changing
33 regulations are part and parcel of being in most industries
34 in any case, and why should that lead us to alter the
35 treatment of costs in the BICI, when what it is meant to be
36 is an index which measures price changes only. The
37 standard way, of course, that the Australian statistician
38 deals with changes, say, from radio to TV set or from black
39 and white to colour, is to splice in the new product and
40 then take its price change from there.

41
42 If we were to do that with the BICI, we note that this
43 year the BCA put in an airconditioned bus, whereas last
44 year it was a non-airconditioned bus, and the price of the
45 airconditioning has been included in the price of the new
46 bus, obviously, which ups the size of the capital cost
47 increase. If we simply used the new bus, the

1 airconditioned bus, and put its price change in the last 12
2 months, in fact, there wouldn't be a rise of 3.4, but more
3 like a rise of 2.1 per cent. So that is an issue on how
4 should the Tribunal deal with changes in type of bus. It
5 applies more generally to any change that is being driven
6 by changing regulations, or changing community
7 expectations.

8
9 Some of the other large items, without going into
10 detail, even though third-party insurance has gone up by a
11 large amount, we note that STA third-party insurance has
12 also gone up by a very similar amount. The other evidence
13 we managed to collect, we don't have much difficulty with
14 that despite the fact that it is a large number. Likewise,
15 comprehensive insurance. Major services, that's in double
16 figures again; we wonder about that somewhat. It is very
17 hard to get corroborating evidence. The STA, if we work
18 out STA major service costs on a per bus basis, they are up
19 about half of what it is in BICI. These are matters that
20 we have to work through that cast some doubt on either the
21 verifiability or the representativeness of some of the items in
22 the BICI. But having been given a tick by an outside
23 consultant, we are really, I think, arguing at the edges
24 compared with big issues of should we be adopting this
25 approach?

26
27 The last point concerns in fact the award wages put
28 into the BICI. Our understanding is, up until now, those
29 awards have usually been settled by the time the Tribunal
30 has come to look at the latest increase in the bus industry
31 cost index, but that's not the case this time around. So
32 what wage increase ought to be in this cost index, when
33 we'll still awaiting award decision, seems to be an issue
34 worth discussing.

35
36 One other thing on delayed implementation, the
37 alternative would be to simply update the BICI for 15
38 months. Since the implementation delay is 16 months,
39 perhaps that would go some way to meeting that concern.
40 The compensation for rural fares, the BCA raised that as
41 an issue because they were frozen last year. Then, lastly,
42 Newcastle services. It turns out that Newcastle services'
43 operating costs have gone up more than the bus industry
44 cost index. We do it on a per vehicle basis. They are up
45 8 per cent. We don't have a great deal of information on
46 service improvements. Then throw in extra issues like the
47 multi-year prices. There is a lot that we might discuss,

1 we'll just leave on the table for discussion.

2

3 **MR COX:** Let's start now with BCA. Darryl, would you like
4 to comment?

5

6 **MR MELLISH:** Yes, for those that don't know, the bus
7 industry cost index has been working for about 10 years.
8 It started off as a basis of establishing a basket of costs
9 that were applicable in the private bus industry, and it is
10 intended to measure the movement of costs from one year to
11 the next. Each year it is recalibrated and covers
12 categories including bus capital costs, employment costs,
13 insurance and rego, bus lubricants and fuel, and repairs
14 and maintenance and all other costs basically factored by
15 CPI.

16

17 The industry views the BICI as not perfect, but, in a
18 general way, the feedback I am getting from the industry is
19 that BICI is probably underestimating the cost increases,
20 so it seems to be conservative. In the past, fares have
21 been the method of maintaining viability, so cost increases
22 in the bus industry have been recovered by increased
23 efficiency or increasing fares. As you heard me say
24 before, the efficiency of the industry has been, I think,
25 well-known and costs have been forced down.

26

27 We have had a compounding effect over the last two or
28 three years where patronage has declined. The ability for
29 the operators to actually influence patronage is somewhat
30 limited - congestion, taxes are out of the control of the
31 operator. So the index itself has not been particularly
32 serving the industry well because we think it is
33 underestimating the cost increases that have occurred. And
34 as Dennis said, there are a number of new compliance areas
35 and loss of capacity of vehicles that we think are not
36 reasonably reflected in the index.

37

38 Having said that, for the last two or three years now
39 we have looked at ways of improving it and we have seen it
40 as somewhat of a transition period, because the new funding
41 model is expected to delink fares and operators' costs and
42 profitability by introducing a different mechanism into the
43 industry. However, the new funding model will initially
44 apply in Sydney and the fares are so important for the
45 whole of the industry, it covers all of the State. There
46 are basically four sets of fare scales. There are more if
47 you divide the diesel and fuel scheme fares, but basically

1 there are four sets that apply throughout the state.

2

3 Each year over the last two or three years the
4 industry feels that the decisions that have been made have
5 actually not passed on the actual costs. The delayed
6 implementation, the decisions on the timing of certain cost
7 items, we feel over the last three or four years, the
8 industry's costs have been eroded by the decisions of the
9 Tribunal, and the Director-General, as it was at that time.

10

11 So we feel that we are behind the eight ball in that
12 we are proven to be cost efficient. Our profitability has
13 been shown to be marginal. There's been a number of
14 reports which demonstrate that the profitability of the
15 metropolitan bus industry is particularly poor, and those
16 reports have been tabled to IPART in the past. So, in
17 general, we think that with the consultants external
18 report, the STA comparisons and the benchmarks, the BICI is
19 a reasonable way to consider fare increases for those areas
20 where there is no new funding model.

21

22 There are a number precedents for the treatment of
23 upgrades, like airconditioning. In the past we've had
24 movement to low-floor buses, movement to Euro 3 and
25 different omission standards, and the model has been used
26 to upgrade parameters for those factors. So we see
27 airconditioning as a continuation of that process. You
28 might be interested to know the new bus contract actually
29 requires the operators for their fleet replacement program
30 to actually provide airconditioned buses. So it is
31 intended to be a formal contractual requirement which was
32 not the case as the papers said some time ago.

33

34 On the issue of the wages, what we've traditionally
35 done, and what the index calls for, is the wage cost known
36 on 1 July should be built into the index. At 1 July there
37 was no agreement on what a wage increase would be. In the
38 BCA's application it said that it would rather put nothing
39 in. It was acknowledging that there should be a proper
40 remuneration for drivers. It put in the state wage
41 adjustment as an indication of what a wage increase could
42 be as, if you like, an interim arrangement. We further put
43 in our report that that was to be upgraded when the
44 decision was final. As it turns out, in the last week or
45 so, the industry has actually decided to pass on a \$19 per
46 week state wage increase to drivers, despite the fare
47 increase being delayed, and that has been approved from

1 this month. So the figure that's actually in the bus
2 industry cost index, in our submission, is the wages that
3 are now being paid to drivers.

4
5 The delayed implementation is an issue. The loss each
6 year of falling behind and the freeze of rural fares are
7 directly affecting operator viability and we would hope
8 that in the absence of another funding model in these other
9 fare categories, for the Tribunal to understand that for
10 the industry to be able to provide the service, it needs to
11 be viable and the erosion of the revenue has not come about
12 through operator efficiency; it is come about through
13 decline in patronage as a general position.

14
15 We see the Newcastle buses have different operating
16 environments, different overheads, different wage
17 structures. So I think, on the surface of it, it would not
18 appear to be a sensible arrangement to use the BICI for
19 Newcastle buses. There are some elements in it which may
20 be useful, but there are too many differences to transfer
21 it straight across.

22
23 I won't go into a lot more detail, unless you want me
24 to. The BICI index is there because it was an agreed index
25 with the government. It was one that was developed jointly
26 some time ago. It was always intended to be recalibrated
27 on a regular basis, and a new basket of costs looked at.

28
29 Dennis's point about the suitability of the number of
30 items, I think has been challenged for a couple of years
31 and they are not perfect, but they have proven to be fairly
32 close. Remember the index is not measuring the actual
33 costs; it is measuring the movement from one year to the
34 next and the intent is wherever you can, you are comparing
35 apples with apples. Although, the airconditioning, the low
36 floor and the Euro 3 standards are all examples where you
37 can't compare apples with apples without some other
38 mechanism to do it.

39
40 Jim, our application to adjust the past shortfalls and
41 to pass on the BICI now, and back-date it to 1 July is part
42 of our submission, as is the making up of the differences
43 from the loss of the rural fares. We believe that IPART
44 has a responsibility under its terms of reference to
45 consider the viability issues as well as the affordability
46 issues and to consider the index as probably a conservative
47 measure of the actual cost impact of the industry.

1
2 **MR COX:** Thank you very much. Thank you very much.
3 John Lee?

4
5 **MR LEE:** At this stage, it is probably not appropriate for
6 me to comment on some of the issues I dealt with in my past
7 life. I would just make a couple of comments about
8 Newcastle buses, that being that this year there will be 30
9 new buses. Thirty new buses have been delivered into
10 Newcastle and 12 new buses each year going forward.

11
12 The unit cost of those buses is around \$400,000, which
13 is about \$24,000 less than what's in the BICI - sorry,
14 yours are 429, which includes GST, ours of 400. So there
15 is a slight difference there. I suppose there are two
16 issues in my mind: one, Darryl is right, we have a
17 different union and a different award structure, so some of
18 the ratios and costs applied are different, and the other
19 point I would make is in Newcastle we currently do have
20 time-based fares, and it would take a fare bit of community
21 consultation to then move to distance-based fares.

22
23 Ultimately, with Tcard and with all of the reform for
24 the greater metropolitan area, there is probably some
25 benefit in having one system working for the whole of the
26 greater metro, including Illawarra and Newcastle. But, you
27 know, I haven't had time in this role to really assess what
28 the benefits or disbenefits of that decision or
29 recommendation might be. I am happy to take it off-line
30 and maybe have some interaction about what might be the
31 issues if that was to occur.

32
33 **MR COX:** I think it would be useful to have some comments,
34 if you are able to do it, on the appropriateness to use the
35 BICI to adjust fares in Newcastle. Either now or later. I
36 think we would appreciate a discussion on that.

37
38 **MR DUFFY:** I have not got much to add. I think I will
39 leave it to STA to talk about BICI in Newcastle.
40 Obviously, for consistency, it is probably something that
41 you would want to think about.

42
43 **MR MELLISH:** Could I just add, just bear in mind, when a
44 private operator has to buy a new bus, it is got to come
45 out of their existing resources. There is no separate
46 government lending authority or treasury corporation, or
47 balance sheet guarantee. It actually has to come from the

1 operator. In the present system, it has to come from the
2 operator's own means.

3
4 **MR DUFFY:** You are talking about under the old system,
5 yes. I think generally we wouldn't be supportive of
6 backwards adjustments on adult fares. I don't think we
7 have a precedent for that. I think really, if we are going
8 to new contracts, it is probably a question between the BCA
9 and the Ministry of Transport about how any compensation
10 for a delay in a hearing might impact on the funding. I
11 don't think retrospective --

12
13 **MR MELLISH:** Are you talking cash fares?

14
15 **MR DUFFY:** Yes. That's on the record, we have agreed
16 with concessions. We are talking about the argument about
17 backdating on adult fares.

18
19 **MR MELLISH:** Could I ask if IPART could also comment on
20 the adjustment for rural fare freeze? .

21
22 **MR COX:** From our point of view, we think it is an issue
23 that needs to be considered.

24
25 **MR DUFFY:** At the end of the day, whatever decisions are
26 made are made, but we are not arguing for a retrospective
27 adjustment. We are going to accept whatever adjustment is
28 being made.

29
30 **MR COX:** I guess Darryl may be suggesting an adjustment
31 might be made in recognition of the fact that although
32 otherwise expected, no increase was given last year; do you
33 have a view on that proposition?

34
35 **MR DUFFY:** I think that there is probably an argument
36 about what the relativities are and what the costs are,
37 which might be a function of the discussions we are going
38 to get into with the industry, effectively starting now, in
39 fact, about bringing reform to the rural region. I don't
40 want to upset them all, because they want that reform to
41 happen very slowly and carefully. I agree with that.

42
43 I am not flagging anything other than the fact that we
44 are setting up a working group between the non-metro
45 operators and the Ministry to look at the whole structure of
46 the industry going forward, obviously with far less haste
47 than we are working to in the metro areas. I don't think I

1 could endorse those retrospective adjustments.

2
3 **MR LEE:** Can I also make the point that I think there is
4 some legislative arrangement. The Director-General, prior
5 to the most recent amendments to the Act, was the
6 determiner of affairs. The Director-General last year made
7 that determination. There has been an amendment of the
8 contract. I think IPART would have to look very carefully
9 at making a retrospective payment based on a determination
10 lawfully given some 12 months ago.

11
12 **MR COX:** I don't think the issue is about whether it was
13 lawfully made. The issue is whether, in fact, a low
14 increase that was given last year should influence the
15 increase we think might be appropriate this year

16
17 **MR MELLISH:** That's right.

18
19 **MR COX:** I would be interested in hearing your views on
20 that. I do not think it is in any way calling into
21 question the appropriateness of the pricing last year.

22
23 **MR DUFFY:** I am happy to take that question on and give
24 you a response to that.

25
26 **MR COX:** Please do; I think it is important. Are there
27 any other comments?

28
29 **MR DUFFY:** No.

30
31 **MR COX:** Allan?

32
33 **MR MILES:** I am happy to say I agree with most of Mark's
34 comments in the last five minutes. I don't have a lot to
35 say about bus costs because I know very little about them.
36 First of all, I feel some sympathy with the BCA who sort of
37 expected a fare rise somewhere around the middle of the
38 year and didn't get one. I think they should send the bill
39 to Bob Carr or to Michael Costa because Bob Carr didn't
40 write the letter authorising IPART to start the review until
41 the middle of May when normally it is the middle of
42 January; so I suggest you send the bill to Mr Carr.

43
44 That raises the other point; namely, the relevance of
45 the BICI this year. I know last year and next year BICI is
46 used to determine prices of the fare levels, but I would
47 imagine this year there is general consensus from both

1 sides of the table that the single fares will be such and
2 such. So why are we talking about BICI apart from - have I
3 lost you, sorry?

4
5 **MR COX:** No.

6
7 **MR MILES:** Why are we talking about it except to compare
8 it with last year and this year and it has no relevance
9 with this year's fares?

10
11 **MR MELLISH:** it is the outer metro.

12
13 **MR LEE:** It is the outer metro. The funding model and the
14 new fares are for the Sydney metropolitan areas. There are
15 a lot of other contracts in Tamworth, Dubbo and Newcastle
16 that are commercial contracts that need the BICI.

17
18 **MR MILES:** Point 3, the airconditioning, I think that's
19 something the bus operators, private and government, have
20 to wear, as next year there might be some new requirement
21 to have DVDs in the back of the buses or whatever it is.
22 The public expects it, so the operator has to provide it.

23
24 Number 4 relates to Newcastle. Our Newcastle branch
25 has given me this, so I will read it into the record.

26
27 ... there is insufficient analysis of the
28 Newcastle situation by either the Ministry
29 of Transport or IPART to justify any change
30 in fares at present, given that the decline
31 in patronage may well be a reaction to the
32 high initial boarding fee and the lack of a
33 guarantee that a scheduled service
34 connection will be able to be made within
35 the hour.

36
37 I remind you that Newcastle has a timed system as opposed
38 to the distance system. Their statement goes on to say:

39
40 On-time running at Newcastle University in
41 March this year measured over the whole day
42 was 55% for buses and 53% for trains.

43
44 The reduction of most service frequencies
45 to hourly (March 2002) has severely reduced
46 the attractiveness of the one-hour
47 time-based ticket (but don't suggest we

1 should go back to distance-based tickets).

2
3 That's all, thank you.

4
5 **MR COX:** Thank you. Joan?

6
7 **MS GENNERY:** I do not have much to say. I am not an
8 expert on how you cost these things. I represent the
9 community sector and consumers. In some way we would like
10 to see some process where we can engage in this more
11 effectively because although I am given this and asked to
12 comment on it and we don't have the resources to make
13 comments on this to engage.

14
15 A comment I will make, regardless of what I have said,
16 is that one issue we have always had with this is that it
17 is just about costs to the industry rather than about the
18 service to consumers. It seems to say to me that we will
19 get an increase in fares because your costs have gone up,
20 regardless of what sort of service has been provided to the
21 consumer. So when a model stands alone like that, we can't
22 support it on that basis.

23
24 Some of the costs that are included in this as an
25 improvement to a business - the airconditioning, the low
26 floors - are things that potentially can attract new
27 customers. They are a capital investment and should be
28 seen as that as well. It is not something solely that the
29 consumer has to pay for, too.

30
31 Just to take it a bit further, John, as you shake your
32 head, if a company has made this investment in new buses,
33 airconditioning - these are capital investments - they get
34 a profit when they sell them, if they sell them. If they
35 don't, they make a loss on that or --

36
37 **MR LEE:** I think the value of a bus decreases by 25 per
38 cent when you take delivery of it. It is an urban myth
39 that if you put on low-floor air-conditioned buses at a
40 cost of \$400,000 per bus that you recover the cost of the
41 capital. That is fairyland, so let's not pretend.

42
43 **MS GENNERY:** Oh, I am not saying it is fairyland; I am
44 also saying I cannot argue with these things because we
45 don't have the experience and that sort of information is
46 not provided. I just think that something that is a
47 stand-alone that says, "You get increases because of these

1 costs and this costs" without considering the kind of
2 service provided is not enough.

3
4 **MR LEE:** Sure, but the logic is that airconditioning is
5 standard. Next thing we are being told DVDs are standard.
6 Then we will have spa baths at the back of buses as a
7 standard. Let's understand this is about public transport
8 and it is about trying to build a system where you have
9 efficient costs for a good service.

10
11 **MS GENNERY:** And it is in the measuring whether that
12 service is good or not, at this stage, with this model, I
13 do not think.

14
15 **MR DUFFY:** That is an exercise that we are going to enter
16 into as part 2. Part 1 has been very intensive
17 conversation about the metro bus operations. Part 2 is
18 what the contract looks like going forward for non-Sydney
19 metro buses, and we have not got there yet. But, as a
20 holding pattern, this is about as good as you are going to
21 get till we move to something better, and we have not done
22 the work yet. I suspect it will mean, like the metro,
23 there will be some more performance measures that are
24 currently not providing you the comfort that you apparently
25 are requiring. So that's a conversation that will be
26 taking place over the next six months with industry

27
28 **MR MELLISH:** Obviously we believe that airconditioning is
29 a proper requirement and that it is reasonable to include
30 it in the index, as we have done with low floor, as we have
31 done with Euro engines, and these are a community
32 expectation. The whole decision of how much is paid by the
33 taxpayer and how much is paid by some other means is part
34 of the bus reform agenda; but, in the absence of that,
35 fares is the mechanism to include in the index.

36
37 **MR COX:** Thank you. Dinesh.

38
39 **MR WADIWEL:** Perhaps to mirror Joan's comments, it is
40 beyond NCOSS's expertise to pick out the individual costs
41 of bus operators. We are not here for that reason. I
42 would, that said, express some concern about some of the
43 costs that are included. In our submission, we noted that
44 the BCA submission had suggested that some of the costs
45 included drug and alcohol policy, safety and management
46 systems, environment regulations, emission standards,
47 Australian design law and fleet upgrades to comply with

1 Federal disabilities standards. I do think we need a
2 dialogue around whether these are just the costs of running
3 a bus service or additional costs that should be paid for
4 by the fare box.

5
6 On the airconditioning question, I agree that it has
7 come out as an additional cost and I think it is possibly
8 fair enough that that be sought through the fares.
9 However, I can also see an argument that, for a person
10 getting on a bus in Tamworth when it is 37 degrees, an
11 air-conditioned bus is not too unreasonable a request. I
12 guess I would request some care be given in determining how
13 exactly to include these costs and not include these costs.
14 What exactly is a regular cost of running a bus service?
15 What lies outside of that and how do changes in regulation
16 which deliver safe and reliable transport affect those
17 costs and should they be included through the fares?
18

19 I will stress again the need for additional data on
20 how fare increases through a BICI increases will impact on
21 lower income people. Something this particular round has
22 taught me is that, from an NCOSS perspective, we are quite
23 keen to converse with the Tribunal about how that can be
24 improved in future years.

25
26 Just as an example, we participate in the taxi fare
27 determination every year. We got some information from
28 DIPNR, from the Transport Population Data Centre, that
29 approximately 14 per cent of taxi users earn less than \$200
30 per week. Obviously that impacts upon how you set the
31 fares for taxis. Unfortunately, that particular statistic
32 is not included in the regular average salary data that is
33 presented to the Tribunal in the discussion paper.

34
35 We have a similar breakdown of annual salaries in the
36 notes provided for this hearing. I think that indicates
37 how we can become a bit more sophisticated with this sort
38 of stuff and map some of the potential impacts of the costs
39 in tandem with looking at the bus costs as well.

40
41 Just in relation to the rural fares, something we have
42 argued in our submission is that we would not like to see
43 over-CPI increases, particularly during this period of
44 reform, again because we are not really clear on the costs.
45 We are not sure that there are performance improvements to
46 justify above-CPI increases. We are looking forward to the
47 new contract which, to me, outside of Sydney looked like

1 the most promising areas for bus reform in terms of getting
2 more community-appropriate services.

3
4 In relation to the backdating question, I will echo
5 what I have just said. I am also hesitant in that I am not
6 sure what is actually between government and the operators
7 and what should be worn by patrons who are getting on the
8 bus in terms of fare increase, so I draw that to the
9 attention of the Tribunal

10
11 **MR MELLISH:** Can I respond to a couple of those issues.
12 The private bus industry has only one method to get
13 reimbursement for all its costs. We have one method, and
14 that is to cover our ordinary business costs and our
15 extraordinary costs. The point that I made about drug and
16 alcohol, Euro-3, safety management systems and the loss of
17 capacity because of Euro-3 engines is that they are not in
18 the index. We don't have a mechanism to do it. So the
19 viability of the industry is really haemorrhaging because
20 of this system that we have had and each year our only
21 method of covering our costs is getting eaten away.

22
23 The efficiency and cost effectiveness of the industry
24 is not in doubt. Have a look at your papers. Have a look
25 at the costs compared to government operators or other
26 operators in other States. It is just that if you are
27 going to have to buy a bus, the money has to come from
28 somewhere. It comes from your revenue and your efficiency,
29 and the operators have taken that to the nth degree.

30
31 It is wrong to say that you can just go and pluck the
32 money out of the air. You don't have that system. We have
33 one method of handling it and it is through the fare
34 adjustment. Now, that may change in the future. You heard
35 me say that delinking that from fares is a positive move,
36 but it is not there now and we need to survive. The
37 consequence of not getting it is reduction of services.
38 That's the consequence - reduction of services.

39
40 **MR COX:** Further comments, Mark?

41
42 **MR DUFFY:** No.

43
44 **MR COX:** Any others? Thank you very much. I think you
45 have identified a couple of issues where we need further
46 information to assist the Tribunal. I suggest, because we
47 are running short of time, we move onto the fourth session,

1 which is on the bus non-commercial model and I will ask
2 Dennis to introduce that.

3 4 **BUS NON-COMMERCIAL ('PwC') MODEL**

5
6 **MR MAHONEY:** It is very much the same thing. The model is
7 different, and we can talk about some of the things in the
8 model that are different. Perhaps the one outstanding
9 issue is still the treatment of wages because, if you go to
10 the second slide, that last dot point is still there. In
11 the interests time, Mr Chairman, I think we should just
12 discuss the matter.

13
14 **MR COX:** Perhaps you could just talk about the issues you
15 particularly want feedback on and identify them.

16
17 **MR MAHONEY:** The model is one about required revenue this
18 time. That's what makes it different from the BICI. BICI
19 is measuring a percentage change in costs. We have looked
20 at the PwC model in the past. We had a different model
21 last year from the Institute of Transport Studies. We have
22 now gone back to the PwC model. It is the same model. As
23 a result, it gives increases in the revenue required for
24 four different categories of buses ranging from 3.2 per
25 cent across to 4.9.

26
27 We have the same sorts of issues as we did with the
28 BICI in terms of the number of, quotes especially for the
29 costs of buses. Because of the very different nature of
30 the 57-seater buses, which are category 4 buses in the
31 non-commercial model, they are a very different price from
32 the 57-seaters in the BICI, seemingly with good reason, and
33 I note the very fact that we have had very little rise in
34 category 1, 2 and 3 buses but quite a substantial rise in
35 category 4.

36
37 I think the weakness here is the number of quotes are
38 always very limited. So the idea that we have a good
39 handle on how representative and verifiable these cost
40 items are, it always leaves the secretariat feeling like we
41 haven't got a really good handle on it.

42
43 I think those are the issues: it is the
44 representativeness and verifiableness of what goes into the
45 PwC model and, in this case, again it is a wage issue.

46
47 **MR COX:** Perhaps, Darryl, you should start off on this one

1
2 **MR MELLISH:** For those who don't know, the PwC model
3 is a model to determine the revenue paid to a bus operator for
4 operating a dedicated school bus or a largely dedicated
5 school bus. There are about 1800 of them in New South
6 Wales. Usually the majority of them are outside the
7 metropolitan area. They often travel long distances and
8 the model is used to calculate the revenue.

9
10 As Dennis said, it is not an index. It was built up
11 by Price Waterhouse to reflect the basket of costs that are
12 applied to the industry to run those services. The
13 Ministry has one contract per bus service and the contracts
14 require that the Price Waterhouse model be applied to it.

15
16 Last year we tried to amend the model and we had a go
17 at trying to improve the performance of the model. We felt
18 that we didn't get there. There were too many issues
19 associated with changing the model mid-stream. We now know
20 under bus reform there is, in fact, another new model
21 being developed by the Ministry in consultation with the
22 industry, which we support and we think is a good thing.

23
24 What happened last year was that a percentage increase
25 was applied on a hybrid model which did not deliver an
26 outcome that the industry thought was reasonable. Once for
27 the larger buses, there was a less than 1 per cent increase
28 in the provision of their costs. These are, if you like,
29 cost plus contracts so they are intended to be pay for your
30 costs plus a margin. Then we had this scenario where a
31 large school bus operator was getting less than 1 per cent
32 increase. His fuel and wages went up a lot more than that;
33 so, effectively, the result that was handed down last year
34 put the operators backwards in real terms.

35
36 The industry's s application this time is to calculate
37 the Price Waterhouse model for the remuneration for 2004
38 and 2005. Any attempt to provide a proportionate or a
39 percentage increase based on a hybrid version we see as
40 completely inappropriate because it delivers to one
41 operator a different rate of wages from his neighbour's.
42 So applying a percentage based on the dollar figure that is
43 calculated puts out of kilter the wages that are paid to
44 the industry.

45
46 As we know, the index is built up from various modules
47 and it has fixed and variable charges and costs; so the

1 units need to be the same. The wage in one needs to be the
2 wage in the other, and this is the way that the Price
3 Waterhouse model has been developed. In our application,
4 and the Ministry has supported this, we believe that the
5 Price Waterhouse model is the right model to use in the
6 absence of a new funding model. It has its strengths and
7 weaknesses, which have been analysed and reported on for a
8 long time in these various submissions, but in the absence
9 of another version, we believe it is the right way to go.

10
11 We have also asked that the calculation for 2003 also
12 be built in and that the loss in 2003 of the revenue
13 required also be built into 2004. That is the basis of our
14 submission. It is not a percentage-based model. It is
15 built up from the ground, and it does produce a number at
16 the end where you input the hours in kilometres. So it is
17 variable, depending on the hours and kilometres that you
18 travel and the paperwork that you have. I think Dennis
19 assumes four hours at 100 kilometres per day. So these
20 buses operate to and from school for school days and the
21 payment is made for those services. That is the basis of
22 our application.

23
24 **MR COX:** John. Do you want to comment on that?

25
26 **MR LEE:** No.

27
28 **MR COX:** Mark?

29
30 **MR DUFFY:** No.

31
32 **MR COX:** Allan?

33
34 **MR MILES:** I was going to say I know nothing about it, so
35 I won't comment, but it is a formula for working. It is
36 not an index, Darryl, is it; it is a formula?

37
38 **MR MELLISH:** That is correct, yes.

39
40 **MR MILES:** I was going to ask how difficult would it be to
41 work out the costs of running a school bus along a country
42 road? It is not too difficult to get --

43
44 **MR MELLISH:** Well, the basket of costs is known, but the
45 basket of costs changes from year to year and those changes
46 are built in to the model to calculate the remuneration.

47

1 **MR MILES:** Do you need the model?
2
3 **MR MELLISH:** Yes, we do. We need a basis for paying
4 operators to provide the dedicated school service. It is
5 not a per head fare; it is a contract price to provide a
6 bus where there is no other transport available and it is
7 not economic to run the bus unless the government purchases
8 that service.
9
10 **MR LEE:** To put it in context, Allan, the non-commercial
11 contracts are usually buses that commence way out in a sort
12 of farm setting, in most parts of New South Wales.
13
14 **MR MILES:** I understand.
15
16 **MR LEE:** They run along mainly the river banks and drop
17 kids off at the school. That is a one-off run. That is
18 the basis. I was at Kyogle about four months ago. There
19 is a big difference between sealed and unsealed roads and
20 the distance which they have to travel. So if you don't
21 have a model, it becomes very subjective about how you
22 remunerate these operators. I think about 80 per cent of
23 them are one-bus operators. They are farmers who do a
24 community benefit, and they usually get about three grand
25 per year for their hard work.
26
27 **MR MILES:** In order to get some standard, you need some
28 sort of model, but you have to look at the variations inside it
29
30
31 **MR LEE:** Basically distance and other things.
32
33 **MR COX:** Thank you. Joan?
34
35 **MS GENNERY:** The non-commercial model is also for ones
36 that will remain in Sydney for the bus reform; it is just
37 not for rural areas?
38
39 **MR MELLISH:** Just outside the metropolitan area.
40
41 **MS GENNERY:** I don't have any comment.
42
43 **MR WADIWEL:** As far as I can see at the present time, the
44 non-commercial contracts are largely a matter between the
45 Ministry and the bus operators. I do note that in a rural
46 and regional setting many people actually get on those
47 buses; not just school kids but many people use them as the

1 public transport because there is nothing else.
2
3 I guess that leads me to the reform. What I see as
4 the really positive aspects of what could happen in country
5 New South Wales is better utilisation of some of those
6 resources. That said, I think in future determinations
7 this question does change significantly and we will be
8 really interested in what's in the contract and what the
9 standards are, what the benchmarks are. Can we use it
10 Tribunal to have that kind of discussion about whether
11 those sorts of standards are being met around these
12 contracts?
13
14 **MR COX:** Thank you. Darryl, any further comments?
15
16 **MR MELLISH:** The better utilisation and coordination of
17 the buses is a commitment the industry has also. There is
18 an environment now that if there is any passenger they can
19 carry in addition to students, they do so, but the better
20 utilisation of the fleet, of course, is something the
21 industry supports.
22
23 **MR COX:** Before concluding, I will just take a couple of
24 comments from people sitting in the back of the room if
25 they wish to make one. May I request you to make your
26 points courteously.
27
28 **MR TREVASKIS:** Paul Trevaskis, Blue Mountains Communities.
29 Having travelled on a BCM 150 non-air-conditioned bus
30 and then travelled on a Scania in the city which rattled
31 even though it is only a few years old, one begins to
32 wonder about its condition. The private bus companies now
33 having to provide low floor air-conditioned buses,
34 et cetera, does this mean that, because it is coming from
35 the Ministry, the government should subsidise the
36 infrastructure for the requirement of the private buses to
37 supply the same type of buses as the Transit Authority?
38
39 Then if you look at the different buses like the
40 Little Nipper, air-conditioned and such, at Penrith and now
41 they have the minibus, as it were, then the medium-sized
42 bus and the bendy bus, can the State Transit Authority
43 negotiate with the private buses and go to the manufacturer
44 and say, "These are three types of buses we are basically
45 looking at"? You are looking at a production cycle of five
46 or ten years depending on what the planning is to replace
47 the various buses in the market, so you could go there with

1 strength. The production is similar to the rail industry
2 looking at over 500 coaches over a period of time. You are
3 looking at a long production run. You are not looking at
4 changing too many aspects of it because as soon as you
5 change something, the price goes up - that's another five
6 to ten per cent on that and away it goes.

7
8 So you are looking at a standard bus throughout the
9 system and this means that the government then can come in
10 and say, "Okay, we'll subsidise up to a certain point",
11 whatever it is. We cannot keep saying to the private bus
12 company, "Do this, do that, do the other things." You
13 only have to look at the private bus patronage, even from
14 Castle Hill to Parramatta. I was on that route recently on
15 a Sunday afternoon and there were only six or eight people.
16 On the lower mountains where you are looking at patronage,
17 you run the local bus with two people or five. It is very
18 low. That's one aspect that I suggest that IPART could
19 look at. With the bus industry as a whole, because unless
20 we do something we will have buses coming from Malaysia,
21 China, the pressure is on to bring in these overseas
22 manufactured buses. Let's face it, as soon as we
23 manufacture overseas, our standard of workmanship goes down
24 because we don't want to have anyone over there watching
25 them welding, et cetera.

26
27 **MR COX:** Thank you. Give them a chance to respond,
28 please.

29
30 **MR DUFFY:** I might let the two purchasers take that one
31 on.

32
33 **MR MELLISH:** I think that is a very good comment you made.
34 At present the private operators decide on the bus that
35 they purchase. They make that decision based on commercial
36 judgment, and there are a number of issues associated with
37 that.

38
39 Under the new contracts there are proposed to be
40 minimum standards. At the moment bus operators have to
41 meet all of the Australian design rules. In Sydney most of
42 the buses that are operating are based on an imported
43 chassis and they are built up on a body. The pipeline to
44 be able to supply sufficient buses is often limited by the
45 body-building capacity and slots are hard to get.

46
47 I think the idea of having better standardisation is

1 occurring in the marketplace already because of the reality
2 of what we see. Capacity is an issue, and that's why
3 minibuses, bendies and standard buses are seen at different
4 places at different times. Often with the cost structures
5 the way they are, the minibuses don't become a feasible
6 alternative because you need to use the bus in different
7 ways at different times. That is not to say there is not a
8 position for them.

9
10 The production cycle to try and get efficiencies in
11 price I think is a good initiative. The market is trying
12 to address it. The new contracts certainly have minimum
13 standards for a vehicle which are more like the STA
14 standards than some of your private operators' standards.

15
16 The comment on imported vehicles is a complex one.
17 Certainly if they meet the ADR standards and all of the
18 other requirements, there is an issue of whether they are
19 suitable or not. We would like to support the local
20 industry. Our association certainly has its key members
21 with the suppliers and the Australian manufacturers. We
22 certainly would like to support the local product, but we
23 cannot rule out the market tension that does arrive from
24 overseas. It is a complex issue you have raised, but it is
25 a good one. I think we are making some big steps where
26 there have been very small increments in the past.

27
28 **MR PIERI:** Mick Pieri from the Transport Workers Union. A
29 major concern we have is about the drivers and their wages.
30 We have made a submission to IPART. Dealing with the BCA,
31 fortunately their hands were tied because they were hiding
32 behind the fact that they were waiting for the government
33 to actually come forward with the funding model before they
34 could come to the drivers. We have gone forward with that.
35 The drivers actually have put in that they are wanting
36 parity.

37
38 The problem we have is that they have gone for the
39 State wage, which the drivers have agreed. The problem
40 with that, from my understanding, is that their last pay
41 rise was on 1 July 2003. The next one was due on 1 July or
42 13 July this year. I do believe that we need to get the
43 minimum pay, which is the 3.19 per cent, and backdate it to
44 that time. The problem we have is that the BCA agreed to
45 that. I need to ask what the minimum needs to be from the
46 pay period which comes to the 13th. I need to know
47 whether you, Mr Duffy, can add anything to that to help the

1 BCA? The drivers should not to be disadvantaged. We can
2 go on and continue fighting with the BCA and put our case
3 as well in the Commission, but I think the minimum should
4 come up, and the minimum is the State wage case, which is
5 the 3.19 per cent. Backdating that and if we roll it up,
6 it would be about 3.99 as of last Monday.

7
8 **MR DUFFY:** Well, let me make a couple of points. The
9 first point to make is that the employer here continues, as
10 it is in the old world, in the new world. The employers
11 are those people who run private buses. The Ministry of
12 Transport, I suspect, has never been involved in any direct
13 way in discussions about wages. That's really a role for
14 another Tribunal, and certainly the employer/employee
15 relationship precludes our direct role.

16
17 I have been making the point in meetings I have had
18 with you and with your guys, and it goes back to the first
19 thing I said today, what the government is involved in here
20 is an exercise in saving and rebuilding the private bus
21 industry, and there are important consequences attached to
22 our failure to do that.

23
24 There is a government that's saying, "I am building a
25 funding model based on the idea that the employer continues
26 to be the operator and not the government". If the
27 government wanted to nationalise it, it would have done so.
28 It would have said, "You guys are now driving blue buses
29 and are a member of a different union." For a whole range
30 of reasons they have chosen not to go there.

31
32 I guess what I am in simple terms saying is that the
33 government is trying to pick a very sick bird you have and
34 build up its health and then you guys will deal with the
35 sick bird when it is up and walking in probably more
36 balanced terms than you are able to do at the moment.
37 Right now, it is my view that the industry is in very poor
38 financial shape and a holding pattern while a work value
39 case goes ahead and while this contract is sought out is
40 probably a more interesting way forward. It doesn't give
41 you any satisfaction in the short-term, but I think the
42 government ought to be concerned about the future of the
43 jobs in the industry, and getting the industry back on its
44 feet is our number one priority. I am hoping that the
45 fares that we've talked about today will put more people on
46 buses, and we will be able to see your effective
47 productivity rising because you are carrying more people

1 and have an argument for adjustment based on the fact that
2 the productivity is rising and the businesses, on average,
3 are making profits where on average they are not really
4 making profits now.

5
6 That doesn't give you any short-term joy, but we are
7 interested in saving the industry and that reflects back on
8 the job of your members.

9
10 **MR PIERI:** To understand, you are saying the minimum,
11 which is the state wage case, would be the minimum pay rise
12 at this stage?

13
14 **MR DUFFY:** As I understand what you have done --

15
16 **MR COX:** Darryl commented on that earlier.

17
18 **MR DUFFY:** You have an agreement on an adjustment.

19
20 **MR PIERI:** No, half an agreement.

21
22 **MR DUFFY:** As I say, ultimately the Ministry is not
23 involved in that. Our bigger picture is to make sure that
24 businesses survive and stay alive, continue to employ the
25 bus drivers, but your wage deal is really is outside of our
26 jurisdiction.

27
28 **MR PIERI:** Maybe Mr Mellish can answer; is that what you
29 are saying?

30
31 **MR MELLISH:** The bus industry 's position is it has
32 offered an increase to the TWU from the next available pay
33 day. It hasn't been able to afford to offer a back-dated
34 arrangement, and has set out a letter explaining that to
35 the TWU. I understand they have another mechanism if they
36 want to follow that, but that's the decision that's been
37 taken by the executive.

38
39 **MR COX:** It seems to me this is an issue between you and
40 the union and the Industrial Tribunal.

41
42 **MR MELLISH:** Yes. It does go to our viability, though, to
43 an extent.

44
45 **MR COX:** Okay.

46
47 **MR MELLISH:** There was one item that I didn't think was

1 covered, which Dennis raised, which I think is important.
2 He raised the issue of should we update the cost index to
3 September. Our position on that is that, yes, we should,
4 if we can effectively back-date it to July.

5
6 **MR COX:** Can you explain that a bit?

7
8 **MR MELLISH:** Because of the losses that have been made and
9 the fact that we are always a year behind, we have lost a
10 couple of months each year. We would see that back-dating
11 the costs to September, and next time doing that, whether
12 it is a nine-month period, is realistic, but we would need
13 the revenue required back to July.

14
15 In relation to that, we are not sure what the 2005
16 timeline process is. Each year we seem to be sliding back.
17 If we had an understanding it was July, that would help us
18 in our planning considerably.

19
20 **MR COX:** We can see what clarification is taken on that.

21
22 **MS GENNERY:** Could I also support that. We need that as a
23 sector to be able to participate effectively.

24
25 **MR COX:** Ultimately, of course, it is a decision for the

26 government, I suspect, at the end of the day, but we can
27 see what clarification can be done. I appreciate that a
28 degree of stability would be helpful.

29
30 Thank you everyone for your participation this
31 afternoon. We covered a lot of ground and a lot of very
32 useful points have been made. So, once again, thank you
33 for attending and your participation, it will assist us
34 enormously in making some decisions. Thank you.

35
36 AT 4.15PM THE TRIBUNAL ADJOURNED ACCORDINGLY

37
38
39
40
41
42
43
44
45
46
47