

INDEPENDENT PRICING AND REGULATORY TRIBUNAL
PUBLIC HEARING INTO PRIVATE & PUBLIC BUS FARES REVIEW

Tribunal Members

Dr Michael Keating, Chairman
Mr James Cox
Ms Sybille Krieger Held at Meeting Room 2, Level 2
44 Market Street, Sydney, NSW, 2000

On

Friday, 20 October 2006 at 9.30am .20/10/06 1 BUS FARE REVIEW
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1 THE CHAIRMAN: Good morning everyone. My name, for
2 those of you who don't know me, is Michael Keating. I am the
3 chairman of IPART. On my left is Jim Cox, who is the chief
4 executive officer of IPART and full-time member of the
5 Tribunal. On my right is Sibylle Krieger, who is the
6 tribunal's part-time member and a relatively new addition
7 to the Tribunal.

8
9 We also have here two members of the tribunal
10 secretariat who may participate. Fiona Towers, down the
11 back there, is director of manager and transport, and
12 Aaron Murray, is the program manager for transport.

13
14 I would like to thank you all for coming today. As I
15 think most of you would appreciate, the purpose of this
16 hearing is to assist the tribunal's deliberations in
17 determining fares for, firstly, private and government
18 buses in the Sydney metropolitan region; and, secondly,
19 fares for the Newcastle services. We make deliberations on
20 both those cases, but then we also will be making
21 recommendations to the Minister for Transport on private
22 bus fares outside the metropolitan region, and that covers
23 fares determined under both commercial and non-commercial
24 contracts.

25
26 The Tribunal expects to release its final
27 determination and make its recommendations to the Minister
28 for Transport in mid-December this year. We anticipate
29 that the date on which the new fares will apply is likely
30 to be early January 2007.

31
32 As I am sure you all know, the Tribunal will not be
33 making any decisions today. The purpose of today's hearing
34 is to hear from all of you so that you can provide us with
35 some assistance and help us to consider the various issues,
36 including those canvassed in the submissions from the
37 Minister for Transport, the Bus and Coach Association and,
38 of course, other interested parties.

39
40 This is clearly a public hearing and it forms part of
41 a public consultation process that the tribunal is required
42 to undertake under the various Acts.

43
44 As you will have observed already, transcribers are
45 present to record the proceedings and the transcript will
46 be publicly available on the IPART web site in a few days.
47 I have been asked to ask you to speak up to assist the

1 transcribers. I suspect sometimes I am at fault on that
2 point, and I have just been given a friendly nod from the
3 transcribers.

4
5 I will now turn to how I propose to run the hearing.

6 The first session will address the issues related to bus
7 fares within the Sydney metropolitan region. The second
8 session, after morning tea, will deal with the issues
9 surrounding private bus operators which run regular
10 passenger routes outside the metro area, and also State
11 Transit's Newcastle services will be taken up.

12
13 Finally, I will invite stakeholders to discuss any
14 issues surrounding revenue requirements for non-commercial
15 contracts, and I hope to finish the whole hearing by 12.30
16 because we have another hearing this afternoon on ferries.

17
18 In order to ensure that the discussion proceeds
19 smoothly and all topics for discussion are covered, can I
20 ask you to keep your remarks fairly brief and to the point.
21 The rules of the game are that speakers should not be
22 interrupted. I will start each of the sessions by outlying
23 the key issues to be discussed. They have already been set
24 out in the tribunal's discussion paper which has been sent
25 out to you attached to today's agenda. I will then ask one
26 or two participants to kick off the discussion. After
27 that, it will be open to whoever wants to participate.

28
29 If we have missed any issue, that can be raised at the
30 general discussion stage. Before going to the first
31 session, I would just like to ask those at the table to
32 introduce themselves and tell us what organisation you are
33 from.

34
35 MR J GLASSON: Jim Glasson, I am the director-general of
36 the Ministry of Transport.

37
38 MS C REILLY: Catherine Reilly. I work for the Ministry
39 of Transport.

40
41 MR R WILSON: Roger Wilson, from the State Transit
42 Authority. I am the general manager planning.

43
44 MR P SCHUMAN: Paul Schuman, manager finance, State
45 Transit Authority.

46
47 MR A MILES: Allan Miles, Action for Public Transport,

1 which is a private organisation of transport consumers
2 solely financed by subscriptions and donations from
3 members.
4
5 Mr Chairman, Kevin Parish, from the Commuter Council,
6 is listed as appearing today. He went into hospital on
7 Monday. I am not sure how he is faring, but at his age any
8 visit to hospital could be fairly serious.
9
10 MR A GOODING: Alex Gooding, from WSROC, the Western
11 Sydney Regional Organisation of Councils.
12
13 MR W GARDINER: Warren Gardiner from NCOSS, the
14 Council of Social Services New South Wales. I am the senior
15 policy officer.
16
17 MR F D'APUZZO: Frank D'Apuzzo, managing director of
18 Buslines Group. I am here representing the industry, the
19 BCA.
20
21 MR D MELLISH: Darryl Mellish, executive director of the
22 New South Wales Bus and Coach Association.
23
24 THE CHAIRMAN: Thank you. It is proposed to divide this
25 first session into two parts. The Tribunal will go
26 straight to the topic, and the first topic is:
27
28 The Ministry of Transport has requested, "a
29 fare increase for Sydney metropolitan bus
30 services in keeping with the CPI".
31
32 A figure of 3.8 per cent has been nominated. I have to add
33 that is probably more than we think the CPI has gone up by.
34
35 We would like to invite discussion on the fares
36 proposed by the Ministry of Transport; in particular, as we
37 have set out in this paper, we are seeking your views on
38 the following questions:
39
40 The government indicated in the past that
41 fare increases above the CPI should be
42 subject to operators delivering clearly
43 demonstrated customer benefits through
44 improvements in service quality linked to
45 specific initiatives. Have there been
46 demonstrated service improvements given
47 that the increase sought is above the CPI?

1
2 The second question we have raised is:
3
4 The single ticket fare increases proposed
5 are 10 cent increases for the three shorter
6 distance tickets and 20 cent increases for
7 the two longer distance tickets. Is this
8 appropriate?
9
10 We invite some comments on the structure of fares. I
11 suppose related to that is the question:
12
13 Do stakeholders have any further comment on
14 the proposed fares or the relativities
15 between fare types?
16
17 We thought we might ask Allan Miles to comment first up and
18 perhaps NCOSS after that, and then we will ask the Ministry
19 of Transport.
20
21 MR MILES: Mr Chairman, do you just want me to deal with
22 point 1, the service improvements, or will I cover
23 everything?
24
25 THE CHAIRMAN: Particularly the issues I have covered - it
26 is really about fares. The service improvements are
27 relevant, at this stage, to whether they justify a fare
28 increase above CPI.
29
30 MR MILES: I have made some points here. It is very
31 difficult to give a yes or no answer to a question that
32 covers a dozen criteria for service on hundreds of bus
33 routes over 3,000 square kilometres of Sydney varying from
34 Pitt Street to the road down to Warragamba Dam.
35
36 In the State Transit areas, some off-peak services
37 have been cut recently, but the resources have been used to
38 provide additional services in the peaks. Is that good or
39 bad? The cashless bus started last Sunday to try to
40 increase speed of service. That is a great improvement.
41 There are more bus lanes. Bus reform is kicking in in the
42 various cross-regional services. On the other hand, we are
43 still waiting to see full bus services on the transitway.
44
45 On the whole, I would say that the balance between the
46 decline and the improvement on zero would be that there has
47 been an improvement and a lot of those improvements are

1 quite visible also, but whether that justifies an increase
2 above the CPI is another matter.
3

4 One odd point is that, in the previous review, the
5 ministry claimed that the reduction in the fares for the
6 private buses was a service improvement which warranted a
7 fare increase. You can see the circular reasoning starting
8 to come in here. Does that mean that the fare increase
9 would be a service decline?

10
11 Do you want me to go on to the 10 cents and 20 cents
12 business as well?

13
14 THE CHAIRMAN: Yes.
15
16 MR MILES: The ministry proposal is not in line with the
17 way we think the fare increases should have been
18 calculated. IPART last year calculated a percentage
19 increase or determined a percentage increase. This was
20 applied to the existing fares and a master fare was
21 determined, which was in odd cents. The fare was then
22 rounded up or down to the next 10 cents to make it easier
23 for the bus operators.

24
25 It was specifically stated in last year's
26 determination that next year's fare increase would be on
27 the master fare scale, not the actual ticket price. Now we
28 find that the ministry - maybe in collusion with State
29 Transit and the BCA, I don't know - has calculated this
30 year's increase on last year's ticket price which gives an
31 entirely different range. The ministry has asked for
32 increases of 10, 10, 10, 20 and 20. If the increases were
33 on the master fare scale, the increase would be zero, 10,
34 20, 10 and 20.

35
36 The ministry's proposal, I must say, is much neater -
37 10 cents on the three lower ones and 20 cents on the two
38 higher ones - but it is against the spirit of what IPART
39 determined last year. I would not mind a 10, 10, 10, 20
40 and 20, except that is not what the rules say. If IPART
41 last year had said that the increase was to \$1.80, then the
42 new increase would be started from that, but it wasn't, so
43 I think that is a very important point.

44
45 Do stakeholders have any further comments on the
46 proposed fares or the relativities between fare types? APT
47 finds it surprising that the ministry, previously so

1 vociferous in its claim for only a 15 per cent discount on
2 TravelTens, has said nothing at all about it in this year's
3 submission. However, IPART has let the cat out of the bag
4 in the discussion paper on page 6 by saying that the
5 ministry wishes to retain the 20 per cent for this year,
6 and we have strong suspicions that after the state election
7 in March next year things might be different. We are
8 curious to know why a 20 per cent discount was so abhorrent
9 in two previous years and now it's not even worth a
10 mention. That is the TravelTens.

11
12 The question of travel passes - we refuse to be drawn
13 into any deliberation about relativities between single
14 tickets and the TravelPass price. The TravelPass is a
15 product that enables people - and this applies to the
16 DayTripper ticket as well - to travel in a certain area
17 over a certain period of time. State Transit and the
18 ministry seem obsessed with working out how many trips
19 people make on that ticket and whether they are being
20 duded or whether they are getting fair value for their
21 money. I think any question of relativities on TravelPass
22 is irrelevant.

23
24 I will leave it at that for the moment, Mr Chairman.

25 Other people will no doubt have comments.

26
27 THE CHAIRMAN: Thank you. Perhaps I should clarify one
28 thing. You should not read anything in this paper implying
29 that IPART has some view about what will be proposed next
30 year.

31
32 MR GARDINER: Thank you, Mr Chairman. From NCOSS's
33 point of view I will make comments on three points regarding
34 fares. The first is as to whether we have a fare regime
35 that is really restricting fare increases to inflation.
36 Secondly, we hope to make some comments about fairer
37 fares - I guess what we think is a missing element in some
38 of the material before today's hearing; and then, given
39 what is our core concern, we will have some comments to
40 make about impacts on low and moderate income earners.

41
42 In brief, our position is that the absolute maximum
43 should be an increase to the CPI and we do not believe that
44 an increase to the CPI should be taken for granted. We
45 have seen over the last decade and a half a trend where
46 fare increases are consistently increasing above the CPI.
47 IPART's own analysis in its annual report for 2004/05

1 clearly shows that since 92/93 bus and ferry fares have
2 increased in real terms 15 per cent over that time.
3
4 The current proposals before us for the metropolitan
5 area are stated to be for the CPI. There are obviously
6 methodological debates about that, whether that is actually
7 correct, because the original submission didn't have
8 figures worked out. As Allan Miles from APT pointed out,
9 there are different figures floating around even as
10 attachments, subsequent material provided by the ministry
11 or provided by IPART itself, which seem to imply some
12 discussion between IPART and the ministry, particularly the
13 whole issue about how the rounding is treated and so on,
14 and the actual calculated increases are in many cases
15 substantially above the CPI level.
16
17 We make some comments later about arguments about how
18 costs increases should be treated as well. So that is the
19 broad position we would have there; it is to argue that you
20 should not assume that people every time can come and get a
21 CPI increase and that the absolute maximum should be the
22 actual increase in inflation.
23
24 Secondly, on the question of fairer fares and so on,
25 which we acknowledge is covered in the ministry submission
26 in terms of what has happened there, NCOSS obviously
27 recognises that the alignment of single bus fares across
28 Sydney and the extension of the pensioner excursion ticket
29 to the private bus areas were both significant reforms.
30 But what we have missing from the discussion today in terms
31 of an argument about relativities between single fares,
32 TravelTen, TravelPass and all those sorts of things is the
33 fact that we still don't have a consistent fare pricing
34 system because we still don't have an integrated day fare
35 ticket that people everywhere in Sydney can buy.
36
37 We do not have private bus equivalents of TravelTen
38 and TravelPass discounts. We are not raising those matters
39 simply as some sort of design fault in the system. The
40 fact is that all those products are sold at a substantial
41 discount, so to the extent that people in the private bus
42 areas do not have access to those fare structures, then
43 they are effectively paying more than other people. That
44 situation we recognise is not going to change overnight or
45 with the stroke of a pen.
46
47 We have put forward a proposal to the government about

1 an integrated day fare which would work across transport
2 modes. In our submission we also canvass the question of
3 subsequent consideration of TravelTen and similar products
4 in the private system so that we would have a genuine
5 alignment, because to have a debate that is all based
6 around the single fares is to ignore the reality that most
7 regular users of public transport, if they know what they
8 are doing, are not buying single fares.
9
10 The final matter we make some comments about is the impact
11 on low and moderate income households. There seems
12 to be a commentary in some of the earlier reports, and I
13 guess generally, about these issues that transport costs
14 are insignificant in terms of household expenditure
15 patterns, or that low-income households are not significant
16 users of public transport and, therefore, the implication
17 being that these matters that IPART is charged with
18 considering are not the prime consideration compared to
19 other issues about cost recovery and the viability of the
20 operators, which are the matters that are extensively
21 canvassed usually in the reports.
22
23 I would like to refer to analysis we have conducted. It does
24 not form part of our submission, but it is available
25 and I can provide the document I am going to quote
26 from. We conducted an analysis a few months ago, data
27 that NCOSS obtained from the Transport Population Data
28 Centre's household travel survey, looking at usage of
29 various modes of public transport by household income
30 quintiles. In brief, in terms of this particular hearing,
31 households that fall in the lowest income quintile, in
32 other words, the lowest 20 per cent of incomes in Sydney,
33 according to that analysis provided to us by the Transport
34 Population Data Centre are responsible for 35 per cent of
35 all bus trips in Sydney and 41 per cent of all trips on
36 private buses. If you consider the two lowest quintiles
37 together, that is, the bottom 40 per cent of the income
38 distribution in Sydney, then those households are
39 responsible for 51 per cent of all bus trips in Sydney and
40 58 per cent of all trips on private buses.
41
42 I guess in that context it is why we come to these
43 hearings to advocate the concerns that charges for those
44 users continue to increase more substantially than their
45 incomes are increasing and, therefore, that what we are
46 seeing is a progressive deterioration in their real
47 disposable income if these trends continue.

1
2 The analysis of the data in terms of the private bus
3 area reinforces the arguments about the need for the next
4 stage of the fairer fares agenda because that's where you
5 have the greatest concentrations of low income households
6 who are using those private buses under the current
7 systems. We acknowledge, as I said before, the very
8 substantial progress that was made on the equalisation of
9 the single fares and on the pensioner fare ticket, but they
10 still cannot buy those other products which are sold
11 elsewhere in Sydney at a significant discount. Therefore,
12 they are effectively paying more for the same journey than
13 people elsewhere are paying less for. Those are the two
14 concerns we ask you to give attention to.

15
16 MR GLASSON: We do acknowledge the difference in approach
17 to the CPI. I would also make the point that we are going
18 through a period of transition in relation to bus reform,
19 certainly in the metropolitan area. The rationale behind
20 our view on the CPI this year is that we are still in the
21 relatively early stages of that transition.

22
23 Notwithstanding your request for comment on
24 demonstration to service improvements, I think there are a
25 number of things that can be pointed to over the last
26 period. Certainly in terms of the metropolitan contract
27 areas, the ministry has now completed and implemented with
28 the operators the integrated networks in region 10 and
29 region 13. In both those instances that has resulted in an
30 increase in service kilometres. Our initial feedback,
31 particularly from Veolia, is an increase in patronage, so
32 we see that as pointing towards service improvement as we
33 move through the other areas and do the integrated networks
34 in the next two years.

35
36 We have commenced the implementation of the strategic
37 corridors - Miranda, Hurstville, Liverpool and Bankstown -
38 linked with those integrated network improvements. We have
39 purchased new bus capacity, particularly on the M2 services
40 to the city, and from Forest Coach Lines services to the
41 city. We have purchased some new bus capacity in both
42 region 10 and region 13 and this year there will be an
43 overall replacement program of about 460 buses. That is
44 providing airconditioned, low-floor buses, and increasing
45 the DDA compliant percentage of the fleet to 44 per cent.

46
47 I think those are clear signals that there is service

1 improvement coming out of the reform process and the
2 implementation of the new contracts.

3
4 In relation to the fares and the 10, 10, 10 and the
5 20, 20, I acknowledge that there's an approach in the
6 ministry's application to get 10 cents on that first fare
7 rather than using the master schedule way. We believe that
8 the implication really is to preserve the status quo in
9 what was one of our most heavily-used products. In our
10 estimate it only gives us a status quo in terms of revenue
11 and we would be requesting that IPART look seriously at our
12 request in that regard.

13
14 MR GOODING: I will not add much to what the speakers from
15 APT and NCOSS have said, except to emphasise that that
16 issue, both of equity in terms of different households and
17 also into regional equity, western Sydney is by far the
18 largest area in Sydney that is dependent on private buses.
19 As Mr Gardiner said, we are debating increases to the
20 single fare and I share the concerns that have been
21 expressed about that. But the most important thing is the
22 lack of range of products that are available to the
23 residents of western Sydney, which means in effect that
24 they are paying on average for a bus trip much more than
25 their counterparts who can access either the government bus
26 services or rail services.

27
28 Again, we have supported and praised the government
29 for its efforts in fare harmonisation and extending the
30 pensioner excursion ticket and other concessions to private
31 bus services, but there still remains this basic inequity.
32 We acknowledge that the issue of the TravelTen and other
33 discount tickets has been tied up with the delay in the
34 implementation of TCard. But, if that is going to be a
35 significant factor in the future, we need to look at some
36 sort of interim product, be it the DayTripper style ticket
37 that NCOSS has proposed and/or the introduction of some
38 form of interim TravelTen ticket for private users so that
39 they can pay the same sorts of fares that other people in
40 Sydney have access to.

41
42 THE CHAIRMAN: Are there other comments on this?

43
44 MR MELLISH: From the private bus industry's perspective,
45 we would, of course, like to put on the record that we
46 would like to be able to offer the multiride type tickets
47 more broadly than currently exists. We support the

1 initiative to accelerate what can be done in that way with
2 the metro ticketing projects. It would be good to complete
3 that fairer fares process in that regard for the private
4 bus operators.
5
6 MR MILES: Could I ask Darryl a question? I thought you
7 were going to say "but" something, that you would like to
8 offer, but --
9
10 MR MELLISH: No, I wasn't, Allan. I believe that a
11 multiride product and fare structure effectively are going
12 to be a very good incentive for people to catch buses and
13 public transport. We would like to see that ability
14 offered on private buses as well.
15
16 MR MILES: Can I ask why you can't do it?
17
18 MR MELLISH: It is mainly the technology of the product,
19 the differences between the two systems, which are being
20 addressed.
21
22 MR GOODING: Can I ask a question about that, if I may?
23 Is there any possibility, given the fact that TCard seems
24 to be continually put back, for some form of interim
25 paper-based multiride ticket to be introduced?
26
27 MR MELLISH: I think it's worth looking at, Alex. I think
28 it raises a number issues, but we would certainly welcome
29 having a look at it.
30
31 THE CHAIRMAN: My colleague wants to ask you a question.
32
33 MR COX: If I could ask just a point of clarification, you
34 gave some figures about the proportion of private bus
35 travel that is done by the bottom 20 to 40 per cent of the
36 population. Would you be able to tell us either now or
37 later how much of that is done on tickets such as the
38 pensioner excursion as opposed to other forms of ticket?
39
40 MR GARDINER: The analysis doesn't demonstrate that.
41
42 MR WILSON: May I make some comments about service
43 quality improvements for State Transit, just to cover some of
44 the issues that were raised earlier in terms of what State
45 Transit has been doing for service quality improvement? We
46 have continued with our bus replacement program, which has
47 been mentioned already.

1
2 We are now at the stage where more than 50 per cent of
3 our buses are airconditioned; more than 40 per cent are
4 low-floor wheelchair accessible; more than a third of the
5 fleet is either at or better than Euro-3 emission standards
6 for diesel or CNG. We have had a fairly active program
7 this year of adjusting supply to match demand levels, and
8 in particular to cope with the growth in peak patronage and
9 that is continuing to be quite strong.
10
11 As Allan mentioned, we introduced on 8 October our
12 Bondi bendy service which is a cashless articulated
13 service. I can say that on that corridor, prior to that
14 coming in, we had about 40 per cent cash fare tickets. By
15 this week we are down to about 25 per cent cash fare
16 tickets on the corridor and we hope to improve that. We
17 have been very active and I believe very successful in that
18 area. Certainly the people who know about bus systems
19 really love the prepay concept.
20
21 We have also worked hard in places like Lang Park at
22 Wynyard to rearrange the bus stops there in the morning to
23 reduce the delays of buses queueing back across the bridge
24 and that has been highly successful. We have adjusted on a
25 number of routes our running times and layovers to provide
26 greater reliability and that has been borne out by our
27 experience now with fewer cancelled services and more
28 reliable services than we had previously.
29
30 We have been working hard on staff training to improve
31 both customer service and safety. Perhaps this is more an
32 internal thing, but we have been adjusting to implementing
33 new contracts with MoT and that has required a great deal
34 of effort by everyone.
35
36 As part of the cashless bus initiative, we have
37 introduced off-bus sales of PET tickets along that Bondi
38 bendy corridor and also single-ride tickets, and we have
39 also introduced ticket-vending machines at Wynyard and at
40 Bondi Junction. We have incorporated part of the former
41 Harris Park services into our operating area now and have
42 noticed some very significant increases in patronage on
43 those routes, and we have put a fair bit of work into
44 trying to improve the information, signposting at bus
45 stops, and things like that in the Harris Park area. That
46 will probably do for now.
47

1 THE CHAIRMAN: We might try to move on to costs and
2 productivity. Just a few words on that. Historically,
3 labour and also fuel have been major contributors to
4 increases in costs. It is fair to say that over the last
5 several years they have been running higher than inflation.
6 The average increases in labour and fuel running costs were
7 6.6 and 6.7 per cent respectively each year over the period
8 1999/2000 and 2004/2005. That is running at double the
9 rate of inflation.

10
11 The tribunal has also noted that cost recovery of
12 farebox revenue on Sydney Buses is 52 per cent in 2005/2006
13 and that has led us to raise in particular the following
14 questions. What is the appropriate level of cost recovery
15 in metropolitan bus services? One view might be that to
16 the extent that bus services are not paid for in the
17 farebox, they're paid for by the taxpayer, so it's a
18 question of how much poor taxpayers should pay, rather than
19 the poor bus riders. To what extent should the
20 metropolitan bus service be funded by the farebox or
21 taxpayers?

22
23 Importantly, what is the scope for productivity gains
24 across the different bus regions? That is the alternative,
25 in a sense, to the taxpayer, which is improved efficiency.
26 What is the difference in labour costs between Sydney Buses
27 and private bus operators? That might be at least a
28 benchmark of what's possible for Sydney Buses. The
29 Director-General might want to start.

30
31 MR GLASSON: In terms of the first question around
32 appropriate levels of cost recovery, I think that really is
33 a matter for government policy and for governments to
34 determine from time to time, but I would simply make the
35 comment that we're operating now with a certain level of
36 balance between farebox and government subsidy. Clearly,
37 to diminish the farebox, given the competing demands for
38 government budget revenue, probably diminishes the overall
39 amount of money available for running bus services.
40 Increasing the farebox probably provides money for an
41 increase in service frequency in a simple sense, but I
42 think it is probably for others in the room to have a view
43 on that overall balance rather than me.

44
45 THE CHAIRMAN: I just make a comment that while it is in
46 the domain of the government to determine policy, there are
47 public perceptions on the one hand, and on the other hand

1 what the tribunal determines can have an effect also, so we
2 can't totally undermine policy issues.

3
4 MR GLASSON: No, and as far as I am concerned as the
5 Director-General of the ministry, I am an advocate for the
6 use of public transport and I am an advocate for money
7 being available to provide service qualities across Sydney
8 and, indeed, across New South Wales that provide people
9 with fair and equitable services in public transport. But
10 I would say that we do need to maintain a reasonable return
11 from the farebox as a means of underpinning service
12 delivery.

13
14 In terms of the issue of productivity gains across the
15 regions, I think there are a number of factors that come
16 into that, but the most fundamental across the broader
17 Sydney region I think is the consolidation contracts and
18 the work that is going on around the integrated networks in
19 terms of directing the service more efficiently and
20 maximising the potential to grow patronage. .

21
22 At the end of the day, we are very much about growing
23 patronage. If we can reduce the overall cost to both users
24 and government by increased patronage, then that is very
25 much what we would like to do. But the geography, the
26 density of development and other things across Sydney mean
27 that there is variability and, as NCOSS point out, there
28 are socio-economic issues that apply in terms of how some
29 of that productivity is achievable.

30
31 With regard to the difference in labour costs
32 between Sydney Buses and private operations, the labour
33 costs, as I understand it now, are fairly close to being in
34 alignment between the two. There is a marginal difference;
35 I think there are still some differences around work
36 practices and EBA issues which do affect labour costs in
37 terms of things like where meal breaks are taken and other
38 such issues which I think do differ between Sydney Buses
39 and other operators.

40
41 Did we get to service levels?

42
43 THE CHAIRMAN: No.

44
45 MR GLASSON: If we haven't got that one yet, I might just
46 leave it at that.

47

1 THE CHAIRMAN: Darryl, I wonder if you would like to
2 comment on the difference in labour costs. You are welcome
3 to have a gap at the rest if you wish.

4
5 MR MELLISH: On those three issues, to add to the debate
6 and the views expressed, we have always encouraged looking
7 at the triple bottom line effect of public transport; that
8 is, the economic, environmental and social impacts, and
9 getting as many people as possible out of their cars has
10 much more than economic budget aspects. We have always
11 encouraged that when you are looking at cost recovery you
12 should look at the whole of government and look at the
13 triple bottom line approach. I think that IPART through
14 its term of reference is doing that, and that is a good
15 thing. The social and environmental benefits of public
16 transport often don't get adequately taken into account in
17 encouraging people to use public transport.

18
19 On the third issue, the service provider agreements
20 are an initiative which have increased the scope of
21 productivity gains. We now have the ability for the large
22 regions and operators to provide services across boundaries
23 as if the boundaries weren't there. That, I think, is a
24 significant improvement.

25
26 On the question of labour costs, when we were
27 negotiating with government and the unions looking at this
28 parity issue, my recollection is that the recent
29 adjustments have got us much closer. I think it may still
30 be about a 10 per cent difference, but it depends very much
31 on the structure of the shift because there are differences
32 in penalties and allowances which is not comparing apples
33 with apples.

34
35 I think there is a much narrower gap now than there
36 was, but there are still significant work practice
37 differences which are based on the culture of the
38 government organisation versus the private sector. I may
39 be able to provide a different analysis of that labour cost
40 component that we did in the negotiations if they could be
41 any use to the Tribunal.

42
43 THE CHAIRMAN: That would be helpful.

44
45 MR WILSON: I have a few more comments to make on
46 efficiency within State Transit. I would certainly
47 acknowledge that there has been a gap between cost

1 efficiency in State Transit and the private bus industry.
2 I think it is fair to say that that gap has narrowed and I
3 think it will continue to narrow. IPART's own analysis
4 reflects that, for those factors within our control - that
5 is excluding things like fuel and material prices - our
6 productivity is improving.

7
8 We will continue to make further efforts to improve
9 that, but we do have, as a matter of history, a number of
10 award and EBA conditions that apply to us that we cannot
11 walk away from. Also, as a government entity, we have a
12 number of requirements that do not apply to the private bus
13 industry. While we will seek to minimise the differences
14 as they occur, they probably mean that there will continue
15 to be for some time a gap between absolute costs.

16 Certainly in terms of operating environment, we believe
17 that we have a more severe and difficult area to operate
18 in.

19
20 One of the things that we face, and it is a little bit
21 like swimming against the tide, is the cost of congestion
22 on delivering our services. In a number of our recent
23 major service reviews, we have had no alternative but to
24 increase running times and layover times in order to
25 maintain reliability. That naturally gets reflected in the
26 total costs of producing a kilometre of service.

27
28 MR GOODING: I just wanted to comment on the questions
29 that you have posed in the sense of saying that I think we need
30 to look at this from a number of different angles. Are we
31 in fact asking the right questions? You could ask: what is
32 the value of the metropolitan bus network to Sydney?
33 How can we enhance that value and, as a community,
34 do we pay enough for that network?

35
36 If you look at those questions from that angle, I
37 think you come to somewhat different conclusions about the
38 extent to which you look at the running of buses as a
39 narrow cost recovery exercise. In fact, we are looking at
40 something which is of immense value to the community in
41 terms of its environmental, social and economic benefits.
42 I think that we all have an expectation that, whilst
43 obviously the farebox recovery is an element to be
44 considered, as a society and as a community, we should be
45 prepared to invest in that network, that infrastructure and
46 that rolling stock to deliver those environmental, social
47 and economic outcomes.

1
2 THE CHAIRMAN: I don't think there is disagreement here
3 with that proposition put in that way. The issue, however,
4 is while it favours the community as a whole, different
5 members of the community benefit to different extents.
6 People who actually use the service arguably benefit to a
7 greater extent than the rest of us who do not use the
8 service. While we accept that we all gain some benefit
9 from it, some gain a greater benefit than others. The
10 issue is therefore: how should we share the costs
11 consistent with how we share the benefits?
12
13 MR GOODING: I don't disagree with that. I am just saying
14 that you also need to look at that other question in that
15 equation. As you say, we all benefit, but whilst the
16 direct user is obviously the most direct beneficiary, the
17 rest of us benefit in terms of having a society that is
18 more equal, in terms of its ability to access employment
19 and services, in terms of the amount of traffic removed
20 from the roads so that those people who still have to drive
21 have better access to the roads themselves. So the
22 benefits are much more extensive than just the actual
23 users.
24
25 THE CHAIRMAN: I fully agree with that, but are they
26 consistent with about a fifty-fifty cost recovery rate?
27 That is the point.
28
29 MR GOODING: I don't want to sit here and say that the
30 cost recovery rate should be 48.75 per cent. It may be
31 less or more on Sundays or something like that. These are
32 wider philosophical questions that we need to look at, but
33 I think it is just really important in looking at that
34 exercise that we just do not add up the costs of running
35 the bus system, then try and allocate as much as we can to
36 the users and then grudgingly make up the rest from
37 consolidated revenue. I think we need to look at this
38 question from a different angle.
39
40 MR GARDINER: I wish to make two brief comments on the
41 question of costs. Obviously NCOSS is not an advocate of
42 making the system financially unsustainable and obviously
43 we do take a responsible approach to government
44 expenditure. I would make the comment that there are some
45 methodological issues here about this process in terms of
46 inviting stakeholders to engage in debates about that. We
47 are given very limited data on most of these matters. Most

1 of it is historical, not forward looking. You cannot ask
2 stakeholders to comment on what would be the appropriate
3 future distribution of costs without providing some sort of
4 framework and some sort of data about that.
5
6 I make the observation that the ministry seems to be
7 indicating that there is no firm stated government policy
8 about what is the appropriate distribution. We are not
9 here essentially to argue that the current levels of cost
10 recovery are inappropriate broadly, but there is no other
11 data before us, such as projections on, for example, if the
12 increases sought were obtained, what would be the impact of
13 those increases on that distribution of the burden between
14 taxpayers and the passengers? There is no data before us
15 really about that.
16
17 The second point I would make is that there is sort of
18 a missing part in the discussion so far. When this
19 submission was lodged, it is fair to say that it occurred
20 in a burst of publicity about rising fuel costs. We were
21 told that the operators were under great strain because
22 they were paying a lot more for their fuel. That point has
23 not been canvassed at all so far today. The only point we
24 would make is that we would invite IPART to have a look at
25 that matter.
26
27 Again we do not have that much data. The only source
28 of data we have is based on a statement by the Minister for
29 Transport himself. He has said very clearly that there was
30 a significant patronage dividend occurring to public
31 transport in Sydney from rising petrol prices. He said
32 50,000 extra passengers were travelling on STA buses -
33 Sydney buses - because of rising petrol costs. We don't
34 know what the figure might be for the private buses.
35
36 I acknowledge the minister said that the greater
37 benefit was in terms of train travel, but he certainly did
38 say there was this rise in bus patronage. If we are going
39 to have a discussion about costs, we should look at that
40 issue. We would invite IPART to establish from both Sydney
41 Buses and from the private operators, or from the Ministry
42 of Transport, I guess, because now that is where the
43 farebox goes, what is the patronage dividend that has been
44 obtained from the stated increase; namely, that people who
45 were travelling by car, because of petrol costs, have
46 chosen to now switch to public transport? We think that
47 that level of cost should be discounted from any increased

1 dividend.
2
3 THE CHAIRMAN: That is an interesting suggestion. We will
4 take it on board. I make the obvious point that it will
5 not be easy to establish. For example, if the ministry or
6 the State Transit Authority are right that services have
7 been extended because of quality improvement, that also can
8 be a reason why patronage may have gone up. So it will not
9 be easy to establish that in a definitive way.

10
11 I have one other comment in relation to your remarks:
12 it would be very difficult for us to take a forward view of
13 costs, as it would be for management, for that matter.
14 Forecasting petrol prices is not easy for starters. What
15 we do know, however, is that the level of cost recovery has
16 declined over the last decade. We do know that. I think
17 the figures we have in front of us show a further small
18 decline. Certainly the decline has not reversed. I think
19 last year was not much because labour costs did not go up
20 much at all last year. If it was right a decade ago, then
21 it is wrong now; alternatively, if it is right now, it was
22 wrong a decade ago.

23
24 MR MILES: I think the question itself is rather divisive
25 when talking about passengers and taxpayers as if they are
26 two different classes of animal. Many passengers are
27 taxpayers also. Many have motor cars at home which they
28 sensibly leave at home when they travel to work. I am
29 retired but I am still paying taxes - land tax to Mr Costa,
30 and income tax to Mr Howard. This is on top of the
31 external benefits that Alex Gooding and the others
32 mentioned. I think it is not helpful to make the point
33 that bus passengers are bludging off other people who are
34 taxpayers, as if the bus passengers were not.

35
36 I often give these examples: should Stanmore public
37 school be financed by taxpayers? Should Randwick police
38 station be financed by taxpayers or funded by taxpayers?
39 Again Alex Gooding said we should ask the reverse question:
40 if there were no bus services, what would the cost to the
41 community be or what if bus services were patronised by
42 people who could afford a \$15 trip?

43
44 I think the answer to the question is that the public
45 transport system should be funded to the extent that an
46 efficiently run bus cannot cover its costs by charging a
47 marketable fare; in other words, the government should make

1 up the difference. Actually, yesterday, Mr Costa found
2 \$390m in a sock in a drawer, so he has money to cover these
3 sorts of things.

4
5 MR GLASSON: Mr Chairman, may I correct something that
6 Warren Gardiner said. I have not in any way sought to
7 imply the government did not have a current policy on
8 fares. I think the government has a clear policy, and that
9 is that these matters are put before IPART and determined
10 in this manner. I merely suggested that any future change
11 in that alignment would be a matter for consideration by a
12 government.

13
14 THE CHAIRMAN: I am inclined to think we should move
15 on to the service standard discussion so that there will be
16 plenty of time for everybody to comment upon it. In the
17 submission to the Tribunal, the Ministry of Transport
18 highlighted a number of service improvements that have
19 taken place. You have already referred to some, so I will
20 not run through them again.

21
22 As to what we want to invite discussion on, we are
23 particularly interested in hearing the stakeholders' views
24 on the service quality - we have had a bit on this - and
25 also has there been an improvement in performance? We have
26 had a couple of comments about that already, but is there
27 anything further you wish to add?

28
29 MR MELLISH: Those two network reviews that the
30 director-general spoke about in region 10 and region 13
31 looked at service levels. As the director-general said,
32 there has been an increase in kilometres and, at least in
33 one of those regions, an increase in patronage.

34
35 I think the significant thing is that they were based
36 on an extensive community consultation. The service level
37 review of that network was largely based on extensive
38 community consultation. I will just throw that into the
39 debate.

40
41 THE CHAIRMAN: That presumably takes some time. I am
42 just wondering if you can give us an indication as to the
43 timing of future improvements and so on.

44
45 MR GLASSON: We are really looking at another two to three
46 years before I believe that we will have achieved a
47 substantial across-the-metropolitan-area outcome.

1
2 There are a number of issues that people here today
3 have raised about differences in service delivery,
4 differences in fares - a whole range of issues. By the
5 time we move to integrated networks, get the strategic
6 corridors substantially up and running, get TCard working
7 and get discounted fares, then I think we are talking at
8 least another two years before we can come back and say,
9 "Look, we are now starting to be able to offer you a
10 measurement of significant improvement generally across the
11 spectrum."
12

13 I think what we are saying now is that we believe we
14 are moving very much in the right direction, but we are not
15 claiming at this point in time that we have resolved all
16 those issues and delivered that level of improvement more
17 generally that people might be looking for.
18

19 MR MILES: I will make a positive comment to support what
20 Jim Glasson and others have said. I think that, in
21 general, the service levels have improved, and that is
22 covering all types of things - the type of bus, the
23 frequency of service, the community consultation, the hours
24 of operation, the bus stop signs. I have seen the new
25 plinth blades along Liverpool Road.
26

27 I am speaking very generally - no doubt somebody can
28 offer an example of where things have gone wrong - but I am
29 very happy with the current trend and I hope for more
30 improvements. I thank you for the special 435 that started
31 at Johnston Street this morning. It was filled up within
32 three stops.
33

34 MR GOODING: I would echo those comments. I have
35 another comment and a question. I would like to be assured
36 that the improvements to services will not just concentrate on
37 the peak-hour periods. There has been a tendency by some
38 Sydney bus services and rail services to provide increased
39 peak-hour capacity at the expense of capacity outside peak
40 hour.
41

42 That has implications for a lot of users, particularly
43 some of the disadvantaged and low income users that NCOSS
44 has identified. I guess my question is: will the roll-out
45 of the new rolling stock both for the private operators and
46 for government buses result in improvements in frequency
47 outside peak hours as well as within peak hour?

1
2 MR GLASSON: I will give you a general comment. As
3 Allan Miles said, someone might be able to find places
4 where they think things have gone wrong, but our general
5 objective is to improve the overall service quality level.
6 We do not resile from trying to improve and provide good
7 levels of frequency during the peaks. Particularly across
8 western Sydney with the integrated networks and strategic
9 corridors, we are, I think, genuinely trying to provide a
10 service that offers an alternative to using a car.
11

12 Sydney has historically had relatively high levels of
13 public transport use on the journey to work. That has not
14 been replicated across the broader metropolitan area. As
15 we move through this process and start to measure some of
16 the results, I will be personally very disappointed if we
17 do not begin to significantly change behaviours towards
18 public transport across that broader metropolitan area.
19 In saying that, we are not going to not provide a
20 reasonable level of off-peak service.
21

22 MS REILLY: Mr Chairman, may I add to that and provide a
23 little more detail on Jim's comment. I know in the
24 region 10 network review after extensive consultation, the
25 buses and extra kilometres that were purchased were used to
26 cover the school peak and to ensure there was an
27 appropriate level of service across all time spans. This
28 process is very much looking not just at improving peak
29 services but at improving an appropriate level of access
30 across all services types.
31

32 MR GOODING: Thank you. Just on another aspect of service
33 levels, in relation to the new rolling stock that has been
34 purchased, will the standard of equipment and quality of
35 fitout of those vehicles be comparable across the private
36 operators and the government operators? For example, will
37 the private buses still retain the single-door operation or
38 will there be any opportunity to introduce a two-door
39 operation as government buses provide?
40

41 MR GLASSON: Generally, the product being purchased is
42 becoming very similar. I think that the points of
43 differentiation are disappearing. In terms of the one-door
44 versus two-door bus, that is largely a matter at this stage
45 for the operators. Certainly, on the-high volume routes,
46 State Transit need the two doors in terms of efficient
47 loading, particularly on the bendy buses, but we are

1 encouraging the private operators to buy buses that they
2 believe will suit the conditions that they are working in.
3
4 MR MELLISH: To add to that comment, the fleet procurement
5 specifications are the same. It is intended to have a high
6 standard, and I think that the differences are minimised
7 and it is the same specification that operators are dealing
8 with.

9
10 Mr Chairman, while I have the microphone, may I add
11 that another area that is important is the transparency
12 that has been available on the service planning guidelines.
13 Service planning guidelines have been published and
14 debated; therefore, areas of frequency, coverage, peak,
15 off-peak have now been in the public arena more
16 aggressively than I think they have been in a long time.
17 It is a positive element in the discussion about service
18 improvements to have those guidelines out there and being
19 debated.

20
21 MR GARDINER: Briefly, NCOSS would like to acknowledge
22 one aspect where there is a demonstrable and significant
23 improvement occurring, and that is in terms of compliance
24 with the Disability Discrimination Act. I think the data
25 in the ministry submission about that is quite significant.
26 Particularly on the private bus side, we are seeing quite a
27 radical improvement from a fairly low base. Obviously we
28 hope that process will continue. It is quite important to
29 our sector that we do have an accessible bus system in
30 Sydney.

31
32 THE CHAIRMAN: Thank you. It is now open to the other
33 people in the room. You can raise any issue covered at
34 this stage.

35
36 MR J WEBB: My name is John Webb from the Parents and
37 Citizens Association. I think that we were told by the Bus
38 and Coach Association that fleet procurement specifications
39 are the same for your buses and for the government buses,
40 but how come there are differences, like we just heard
41 about, running two doors? I understand that destination
42 boards on private buses are not always on the side and
43 rear, as they are with government buses. I also understand
44 that there are not as many central lights in the private
45 buses. So, if the fleet procurement specifications are the
46 same, how come there are differences?
47

1 MR MELLISH: The fleet specifications are a minimum
2 specification. So as long as you comply with those, you
3 meet your contract requirements. But the market demand is
4 what the operators expect to take into account which is the
5 most appropriate for their service. I think we are seeing
6 the private operators ordering closer to the STA spec, even
7 though the minimum specification is the same for both. It
8 is a matter of minimum specs.

9
10 MR WEBB: I understand that at Smithfield in the same
11 factory there are different buses being constructed, one
12 with one specification for the STA and one with a
13 specification for your purposes.

14
15 MR MELLISH: It depends which vehicle is being
16 manufactured at that plant, who it is for. It could be a
17 country bus operator; it may be a city bus operator. The
18 specs for the combined 15 regions in Sydney, the minimum
19 specifications are the same. Operators are making their
20 own decisions about doors, but there are minimum specs
21 about signage and destination information.

22
23 MR I GANTAR: Ivan Gantar. I'm not a member of any
24 organisation, just a public transport user for many years.
25 There was a previous remark about someone wanting to
26 introduce the TravelTen and the TravelPass for the private
27 buses. In Brisbane in 2004 they changed their fare system
28 completely using the existing ticket machines on the buses.
29 So the tickets after 2004 were completely different from
30 what it was previously, and that was using the existing
31 ticket machines on the buses, and that was until they
32 replaced them all for their version of the TCard.

33
34 THE CHAIRMAN: So you are suggesting why can't we do
35 that here?

36
37 MR GANTAR: Yes, because they did it up there on the same
38 machine - virtually the same machines as are used here.

39
40 MR GLASSON: In simple terms, I'm not familiar with the
41 detail of the Brisbane experience, but the government view
42 has been that it wants to introduce changes in fares at the
43 time that TCard comes in. The delays with the technology
44 are well documented. I note the comments here today in
45 that respect.

46
47 MR GANTAR: I've got one more comment. The State Transit

1 drivers were paid more than the private buses because they
2 were paid an allowance to open the back door, because they
3 have to watch the back door as well.

4
5 MR WILSON: I think we are going a fair way back into
6 history with the one-man bus operation. We're back in the
7 '80s. I think you will also find - and it is in some of
8 the IPART papers - that in recent times, as part of the
9 introduction of the new contracts, there was some
10 adjustment to the pay rates for the private bus operators,
11 so I think they are on a much closer and more equitable
12 basis than perhaps had been the case in the past.

13
14 MR GANTAR: 99 per cent of them don't have a back door.

15
16 MR P TREVASKIS: My name is Paul Trevaskis, secretary of
17 Blue Mountains Commuters. I ask the tribunal, before the
18 TCard is introduced, doctor, will IPART be looking at the
19 cost of the TCard, the purchase price of; approve the costs
20 of the various ticket types that will be used on the TCard,
21 such as rail, bus, ferry, and that's including private and
22 government services; the cost to the purchaser of the TCard
23 where the person does not tag off - I think RailCorp is
24 still deciding what to do in that area.

25
26 I got the impression the bus industry was looking at
27 two sections, but I am not sure; also, the pressure I have
28 in my particular area is what discounts will apply to all
29 ticketing types. It was brought to my attention this
30 morning on my journey to here that the Oyster card in
31 London gives you a 20 per cent discount on the fare ticket
32 price if you use the TCard because of the cost savings in
33 handling cash and the employment of people doing the
34 counting, et cetera.

35
36 So my question is - and I believe it will be on the
37 transcript, I hope - that, before the TCard, will the
38 ministry go to IPART and, say, call in the various
39 operators, putting in their submissions as they're doing
40 for this process, before the TCard is introduced?

41
42 In my experience in the last five years, I have two or
43 three folders going back five years on this and we are
44 still asking questions of the various providers,
45 particularly to RailCorp who still has not made up its mind
46 on a lot of issues. To you, Dr Keating: will IPART be
47 doing this function before the TCard is introduced so we

1 know where we are going?

2
3 THE CHAIRMAN: We consider proposals that are put
4 forward us. We don't go out looking for them.

5
6 MR TREVASKIS: I see, so it is my task and the task of
7 others in the public arena to request in another place - I
8 think it is over that way. Thank you.

9
10 MR P McCALLUM: My name is Peter McCallum. Amongst
11 other aspects of transport, I am part of the Inner Metropolitan
12 Transport Forum. However, being semi-retired I'm one of
13 the people that Allan referred to who use public transport
14 around the metropolitan area if I possibly can. I want to
15 address the question, although it has already been
16 addressed, about this problem of getting in and getting out
17 of private buses. The absence of a rear or centre door, I
18 put it to the group here, adds significantly to journey
19 time because, as one realises, no-one can get on the bus
20 until everyone else has got off where there is only one
21 door. This is primitive, I consider, and third-world. It
22 seems to be that private buses are meeting minimum
23 standards. To quote Mr Mellish, and I don't mean a
24 personal criticism and I hope he will accept that, it is up
25 to the operator and they meet their local conditions.

26
27 Without naming particular routes or business
28 operators, I would suggest that they are not always meeting
29 local needs. I have been on buses with very frustrating
30 exit times and a big crowd waiting to get on. Sometimes I
31 have been getting off the queue or getting on the queue.
32 It is really not good enough, but I would suggest that
33 perhaps the ministry has a task here in raising the minimum
34 standards if that's such a problem.

35
36 It also applies to the lack of the destination
37 indicators and even route numbers, and this has been
38 referred to already. There is an increasing use of
39 interchanges. That means a lot of passengers frequently
40 will approach the bus from the rear and from the rear the
41 buses are incognito. If one boards a bus, say, in the
42 middle of a shopping centre and one sees it is a Westbus or
43 a Baxters bus, one doesn't have a clue what it is, so one
44 has to go around to the front. I have seen buses commence
45 to start their journey, only to find - thanks to a decent
46 driver - that there are people peering around the front of
47 the bus to see where the damned thing is going. That can't

1 be good enough.
2
3 It is true that State Transit some years ago - under
4 what pressure I'm not sure - was interested in removing
5 these rear and side indicators, but there was quite a lot
6 of protest and they listened to it and accepted there was a
7 case that they were really needed. I would like to see
8 that same response come through the private buses so that
9 they can get some real parity between the inner fleet
10 that's operated by State Transit.

11
12 THE CHAIRMAN: Thank you.

13
14 MR GANTAR: I have here a private timetable which has a
15 map route on it, but nowhere does it show where the
16 sections are on the map. So if I wanted to travel on this
17 bus route, I've not got an idea what fare I am likely to pay.
18 All the State Transit timetables show where the sections
19 are, but most of the private bus timetables don't provide
20 that information. How am I supposed to know from A to B,
21 is that three sections, 10 sections, five sections or
22 whatever?

23
24 THE CHAIRMAN: If there are no more comments, I will call
25 this section closed as it is just about 11 o'clock. In
26 doing that, can I thank you for your comments. Some of
27 them go well beyond IPART's responsibilities, as to how
28 timetables could be better designed and how buses could be
29 better designed, so you are well beyond our
30 responsibilities, but no doubt those comments will be taken
31 on board by the responsible people.

32
33 For our part, I thank you for your comments. At the
34 risk of repeating myself, can I say that I think everybody
35 in this room today recognises there's a community benefit
36 from public transport, buses in particular. There is a
37 community benefit, but there is also a personal benefit for
38 most that use the service. While I accept, Allan, that
39 some of us are both taxpayers and bus users, not all of us
40 are. We do need to distinguish that.

41
42 I thank you for your comments today. We will have a
43 cup of tea and resume with Newcastle and private buses
44 after that.

45
46 SHORT ADJOURNMENT
47

1 THE CHAIRMAN: In this second half of the morning session,
2 we are going to continue with the State Transit Authority's
3 Newcastle service, and then we'll go on to the bus industry
4 cost index and private and non-metropolitan buses; finally,
5 the third part will be on the PwC model and focus on
6 non-commercial contracts. I will end our final session
7 with questions from the floor at the end of each section,
8 first Newcastle, then BICI, and then non-commercial
9 contracts.

10
11 The Ministry of Transport proposed an average fare
12 increase in Newcastle services in line with the change in
13 CPI, again of 3.8 per cent. The tribunal notes that cost
14 recovery for STA Newcastle services improved in 2005/2006,
15 mainly due to an increase in passenger fare revenue, a
16 point that was made earlier. The Ministry of Transport
17 also indicated in its submission that service standards in
18 the Newcastle services have improved.

19
20 In this session. I would invite stakeholder to
21 address three issues: the proposed fares for the Newcastle
22 services; how the level of cost recovery can be improved;
23 and the level of service standards. In particular, we have
24 raised the following questions: are the proposed fares for
25 Newcastle services appropriate? How can cost levels, cost
26 recovery and productivity of Newcastle services be
27 improved? As to service quality, can Newcastle services
28 demonstrate any improvement? State Transit Authority or
29 the ministry first?

30
31 MR GLASSON: I might make some general comments and
32 Roger might make some more specific comments. Do you
33 want me to deal with each of the questions?

34
35 THE CHAIRMAN: I think so, because we have several other
36 areas to get through.

37
38 MR GLASSON: In terms of is the proposal for a CPI of 3.8
39 per cent appropriate, I note your comment regarding some
40 increase in farebox recovery, but that's still, in our
41 view, coming off a very low base and quite modest. There
42 have been increases in fuel costs and we think that on
43 balance the request is appropriate.

44
45 In terms of how do we look at improved cost recovery
46 and productivity in the Newcastle services, my answer at
47 this stage would be that that's something that we are

1 looking at very closely in terms of the outer metropolitan
2 bus reform and the fact that we have that as a clear focus
3 in our negotiation of a new contract with Newcastle Buses
4 and that's something that we will be seeking to move more
5 aggressively on in the future.

6
7 Have there been any demonstrated service improvements?

8 Our view is that their on-time running reliability is at
9 very high levels. Their on-time running is at 98.5
10 per cent; service reliability is at 99.9 per cent; their
11 mechanical and reliability are above their targets. There
12 has been a decrease in both passenger safety incidents and
13 levels of complaint and they have made a further 4 per cent
14 improvement in the number of accessible low-floor buses in
15 the fleet. At a broad level, that would be my response.

16
17 MR WILSON: First of all, we would support the MoT
18 submission in relation to Newcastle services. On the
19 specific issues, I guess, of efficiency and productivity,
20 we believe there is some scope there to make some
21 improvements in Newcastle. We have started working on
22 some, if you like, back-of-house functions to see what
23 scope for improvement there is in maintenance practices and
24 other overheads. I also believe that there is some scope
25 to reduce running times in Newcastle which should allow us
26 to provide the same level of service for less cost, so we
27 will be pursuing those sorts of opportunities.

28
29 In relation to service quality, I think the service
30 quality in Newcastle is extremely high. It has improved,
31 as the figures here demonstrate. I don't know how much
32 more scope there is for further improvement because it is
33 so high. It has very, very good on-time running, few
34 cancellations; changeovers are good; collisions are quite
35 low; customer feedback is fairly low. So from our point of
36 view there's not the same imperative there to do work to
37 improve those as there is in Sydney, so we think that's
38 doing fairly well. Our immediate task is to look and see
39 what we can do to improve our productivity by things like
40 reducing running times, reducing absenteeism - all those
41 sorts of things that are waste costs within your business.

42
43 THE CHAIRMAN: Any comments?

44
45 MR MILES: Thank you, Mr Chairman, I don't know a lot
46 about Newcastle services, but I would like to think that
47 your final determination will not be made on what we have

1 talked about today, but on what's in the written
2 submissions.

3
4 There are two points. One is that there is the threat
5 that in future Newcastle will lose its time-based services
6 and be forced to go on to same 19th century section-based
7 services that the rest of the system is subject to. I
8 would not like to see that happen. I notice there is no
9 plan to do it this year, but I fear that when the time
10 comes the time-based system will go. It may not be perfect
11 and it could be perhaps altered a little, but I would like
12 to see it stay.

13
14 Secondly, Mr Glasson just said that improved running
15 times mean that, by making the buses go faster, they can
16 provide the same level of service at less cost. Why not
17 provide improved services at the same cost? You employ bus
18 drivers for a shift. Just because he drives the bus and it
19 takes 29 minutes instead of 33, how is that going to save
20 you money?

21
22 MR WILSON: What happens in particular in Newcastle, the
23 services by and large have a common termination point in
24 Newcastle CBD, so we are able to interwork operators
25 between different routes and gradually accumulate those
26 savings and reduce the number of shifts that we require to
27 operate the service. Whether or not any additional
28 kilometres are provided would be subject to the approval of
29 the Director-General as to whether there was a desire to
30 increase the level of service, but my comment was really in
31 relation to efficiency and productivity, that we have the
32 potential to produce the same output for less cost.

33
34 THE CHAIRMAN: As a passenger, if you get there in less
35 time, I regard that as an improvement in the use of my
36 time.

37
38 MR WILSON: Yes, that's quite right. We would see it as
39 actually a twin benefit, that passengers will have a faster
40 trip and lower costs.

41
42 THE CHAIRMAN: Are there other comments? I will ask for
43 questions from the rest of the room. Just an observation,
44 Sibylle and I were having a discussion over morning tea
45 where we were told about the advantages of a time-based
46 change in the system in terms of intertransferability
47 between routes and so on. Perhaps you would like to

1 enlarge on that.
2
3 MR GANTAR: Every other state has the time-based fare
4 system except for New South Wales, the most recent one
5 being Brisbane in 2004. The time-based system lets you
6 make as many trips in the time you pay for, as many as you
7 like. Those other states have a two-hour ticket.
8
9 Say you only want to do one trip, say, from here Bondi
10 Beach. You get the train to Bondi Junction and a bus to
11 the beach and you only pay the same fare, instead of
12 queuing up again to buy a separate ticket. So you can
13 interchange between different services by paying the same
14 fare, instead of paying extra fares - which is the case now
15 in Sydney. It gives an incentive to the government to run
16 the services on time because, if the bus comes late, your
17 ticket might expire while you're waiting. They won't be
18 happy with that if the service comes late, so that will
19 give the incentive for the government to do something about
20 having the service reliable.
21
22 MR MILES: I frequently visit Brisbane and I support those
23 comments. It is either a one-hour or two-hour ticket and a
24 24-hour ticket. You can buy a single ticket, train, bus or
25 ferry - all the time. If you buy a return ticket, that
26 entitles you to travel anywhere within that zone all day,
27 as many times as you like. That is why we talk about zone
28 tickets and transfers. So if you buy a zone 23 ticket you
29 can travel from Gympie to Coolangatta and back again, if
30 your backside can stand it, in the same day. As
31 Ivan Gantar said, Sydney is about the only one that hasn't
32 got it.
33
34 THE CHAIRMAN: I am getting from that that you would
35 regard this as an improvement in service quality if you had
36 that sort of facility to transfer.
37
38 MR MILES: Yes.
39
40 MR WILSON: Could I make a comment on that. There is no
41 doubt that time-based tickets facilitate transfer, but
42 there is no reason why, with Smartcard technology, we can't
43 facilitate transferring with those systems as well. So that
44 particular advantage that time-based tickets may have at
45 the moment will not necessarily exist in the future. The
46 other concern, I guess, with time-based tickets is how
47 cost-effective they are.

1
2 THE CHAIRMAN: You are envisaging getting the same
3 degree of flexibility and transferability with the TCard?
4
5 MR WILSON: I think that is a matter that the
6 Director-General might address. I am just saying that
7 under current magnetic ticket technologies, that has been
8 an issue; but under future technologies, the
9 transferability with TCards becomes trivial.
10
11 MR MILES: If you've got a TCard.
12
13 MR WILSON: If you've got a top-up ticket, yes.
14
15 MR GLASSON: There are two issues: one is, as
16 Roger Wilson said, I think the TCard will, by and large,
17 overcome the issue of cross-modal interchange and the ease
18 of that because you simply will not have to queue to buy
19 tickets; you will just move between modes. The other issue
20 is the broader policy evaluation: how do you work your cost
21 recovery in an equitable way on a time basis? That is a
22 broader discussion.
23
24 MR McCALLUM: I would like to agree. Although this is a
25 Newcastle section discussion, one of the worst examples of
26 disincentive to transport has to be in the weekend mass
27 movement to and from Bondi Beach, largely of young people
28 and particularly visitors to the city, who have to catch a
29 train for part of the journey and a bus for the second
30 half. They have to queue up twice for tickets and face a
31 much more expensive trip because there are two flagfall
32 components - one coming off Bondi Beach for the short trip
33 to the Bondi Junction station and then the second one into
34 the CBD or wherever they are going.
35
36 I would hope that the TCard can begin to achieve a
37 greater degree of equity. It is actually for casual users.
38 The short distance to the CBD is an example of one of the
39 most expensive trips in the system. It does not compare
40 too well with, say, the last time I worked it out, 16 cents
41 per kilometre out to Palm Beach.
42
43 MR COX: This is a question to Roger Wilson: since we have
44 you here to talk about Newcastle, I think it might be an
45 opportunity for you to reflect upon your views as to the
46 success of time-based ticketing in Newcastle. Since you
47 have had it now for a number of years, what are its

1 strengths and weaknesses?

2
3 MR WILSON: I think the strengths are the ones that have
4 been referred to by the questioners. There is no doubt
5 that from a point of view of transferability, it is a very
6 simple and easy ticket to use. I think the weaknesses are
7 in how cost reflective fares are. There is a far greater
8 risk that people with short distance demands are going to
9 pay a disproportionately high cost for their fare; whereas
10 people with long travel demands are going to pay a
11 disproportionately low cost for their fare. I think it
12 comes down, at the end of the day, to the sorts of policies
13 that the government wants to pursue on that, but I think
14 the implications are fairly obvious.

15
16 MR COX: I was wondering whether you feel it has been
17 successful in increasing patronage.

18
19 MR WILSON: I do not think we really have evidence to say
20 that there has been any substantial increase in patronage
21 that you could ascribe to the time-based fares. The trend
22 over recent years in Newcastle has been for a gradual
23 reduction in patronage. In the last year there have been
24 some indications that it has sort of stabilised and may be
25 turning round. You couldn't say that it has, for example,
26 given 10 or 20 per cent more patronage because of a
27 different product. Any differences that occur, I think are
28 only very much at the margins.

29
30 MR COX: Thank you for that.

31
32 MS KRIEGER: This is a question also to you, Roger. In
33 Newcastle, do any of the reform issues that arise in Sydney
34 arise in Newcastle or is it all STA-run so that there is
35 not that interface between segments that private operators
36 run which has given rise to many of the reform issues in
37 Sydney? I am just wondering whether the situation in
38 Newcastle has any of the potential gains that has been
39 spoken about deriving from the performance in Sydney
40 Buses?

41 MR WILSON: Yes, there are parallels in Newcastle with
42 those that exist in Sydney. They are perhaps a smaller
43 scale, but there are private operators in and around our
44 areas. We signed our contract for Newcastle starting from
45 1 July this year, so it is a year behind Sydney in terms of
46 contract implementation. I think that the private
47 operators were around a similar time to State Transit

1 signing in Newcastle. It is probably just a different of
2 scale, but the principles are really the same in both
3 cities.

4
5 THE CHAIRMAN: Unless someone else wants to weigh in,
6 we
7 might move to the bus costs. In the bus industry cost
8 index, for the present review, the Bus and Coach
9 Association submitted a bus industry cost index which
10 showed a weighted average rise in unit input costs of
11 5.25 per cent. The association has requested the Tribunal
12 to increase the private non-metropolitan bus fares under
13 commercial contracts by about 5.25 per cent.

14 The Tribunal is particularly interested in hearing the
15 stakeholders' views as to the rise in costs as measured by
16 what I will call the BICI, if that is appropriate, and how
17 should the potential for productivity gains be taken into
18 account in the context of a bus cost industry cost index.
19 Darryl, do you want to lead off?

20
21 MR MELLISH: Thank you, Mr Chairman. In the industry
22 submission, we have tried to indicate that the cost index
23 is an industry average, that it is associated with a
24 funding model where the operators' revenue is completely
25 tied to fares. It applies to a maximum fare scale and the
26 maximum fare scale is then used by the government to assess
27 what fares apply for the school student transport scheme
28 which is a discount over the maximum fares. Also the
29 operator then determines, based on his own operating
30 environment, the actual fares that apply up to that
31 maximum. So that is the basis of the cost index.

32
33 This has been the measure that has been adopted by the
34 government and the industry now for some years as a way of
35 recording the industry cost movements, and we think it is
36 still the best indicator we have at present for that
37 purpose.

38
39 We also note in our submission that the funding model
40 and the arrangements for revenue and fares in the areas
41 that are currently covered by the bus industry cost index
42 are under review. We will comment later, if you are
43 agreed, Mr Chairman, on the productivity aspects of the
44 cost index.

45
46 There have been some movements in fuel and wages and
47 the index does show that impact. I just wanted to restate

1 that this index applies to a maximum fare scale which then
2 applies to the discounted fares that the government decides
3 to pay for carrying school students under the free
4 transport scheme and the operators then use that fare scale
5 as a maximum guide for their own operations. It is, in
6 this context divided into two scales: one is for country
7 towns and the other is for rural areas.

8
9 We are talking here about 80-odd commercial operators
10 largely operating in regional and rural areas whose funding
11 model is still based on the fares system and where costs of
12 fares have not been delinked like they have in metropolitan
13 areas. It is quite a different funding arrangement as far
14 as contracts are concerned for the operators.

15
16 THE CHAIRMAN: You indicated that you wished to speak
17 to something else.

18
19 MR MELLISH: It was the productivity aspects. Do you want
20 me to address that now?

21
22 THE CHAIRMAN: Yes, thank you.

23
24 MR MELLISH: The industry analysis that we have done of
25 the variability and viability of regional and rural
26 operators leads us to believe that productivity adjustments
27 should be delayed until we can understand how to measure
28 them and what impact they would have on such a wide variety
29 of operations - we have very small, very large. The
30 government at present is actually looking at interim
31 arrangements for regional and rural operators which
32 confirms the great range of circumstances that are
33 currently applying in this transition period.

34
35 For those who don't know, the reform process has been
36 broken up into three areas - the metropolitan, the outer
37 metropolitan and the regional and rural. The metropolitan
38 contracts have all been signed. With the outer
39 metropolitan, I think seven out of ten have been signed.
40 With regional and rural, no new ones have been signed yet.
41 There is an agenda to migrate to new contracts starting in
42 2008, which would mean the funding, service planning and
43 contracts are currently under review.

44
45 Because of that transition and the dramatically wide
46 variety of operating circumstances, we believe that a
47 productivity adjustment is a high risk given the variable

1 nature and the viability aspects which the government is
2 trying to currently address through various interim
3 arrangements.

4
5 So our position on productivity adjustments is that we
6 accept the concept. We attended the workshop. The ability
7 to measure those adjustments and to apply them to, in this
8 case, 1,300 businesses in different operating environments,
9 we think is best left until the reform process better
10 identifies the productivity losses as well as the
11 productivity gains because there are a number of those
12 which are impacting and will be taken into account in the
13 new contract. In our submission, we did attempt to list
14 some of those gains and losses so that there would be an
15 opportunity for a balanced assessment.

16
17 THE CHAIRMAN: Just as a point of clarification, you
18 talked about new contracts covering 2008, I think. If the
19 Tribunal accepted your proposition to delay, would that be
20 a delay for this year only or would it be a delay for two
21 years?

22
23 MR MELLISH: Mr Chairman, it would be a judgment. I
24 think that the 2008 January date is a commencement date of
25 roll-out, and I think it would take probably two to three
26 years to completely roll out all of the contracts for all
27 of the regions. The director-general would be better able,
28 of course, to comment on this. I think it is more than one
29 year, but I should ask for confirmation.

30
31 MR GLASSON: My view at this point is that it would be one
32 year. The process that we are working through on the rural
33 and regional reform at this stage envisages us collecting
34 significant amounts of data by mid-next year, at the
35 latest, on the financial viability and performance of
36 operators, and that includes both the commercial operators
37 we are talking about now and the non-commercial operators
38 that we will talk about in a minute.

39
40 Whilst we are intending to resolve through the
41 government a new contracting model targeted towards
42 implementation from 1 January 2008, I would think that by
43 the time IPART comes to consider these matters next year,
44 we will be able to put a far more informed view to you in
45 relation to the productivity issue. In that respect, I
46 would support the comments that Darryl has made.

47

1 MS KRIEGER: A question for the BCA: do you expect a
2 significant shift in the structure of the industry in the
3 face of these reforms given that the rural and regionals
4 seem to cover a range from very small operations to much
5 larger operations?
6
7 MR MELLISH: Good question. There will always be remote
8 dedicated school services. Where the students live and
9 where the schools are located in the remote areas there
10 will be an extensive network of dedicated small
11 standard-alone contracts. When you get into larger towns
12 in the regional centres, there are some opportunities for
13 networks and some efficiencies. However, we are seeing
14 consolidation in the market already, without price reform,
15 and we are looking at ways of operators working together to
16 achieve increased efficiencies either as subcontractors or
17 lead entities. As a general principle, the planning areas
18 are being looked at where they can be planned as more of a
19 network than planned separately.
20
21 I think there will be some consolidation. The market
22 will continue to indicate that that is going to occur and I
23 think the ministry, through its service planning
24 guidelines, will require streamlined administration with
25 probably fewer contracts and probably, where it is
26 feasible, greater integration of networking.
27
28 THE CHAIRMAN: Would you like to add to that, Jim?
29
30 MR GLASSON: Yes, but only to say that one of the
31 principal factors that has caused us to move more slowly,
32 if you like, in terms of rural and regional reform has been
33 an acknowledgment, I think on all sides. That we need
34 access to better information as the basis for determining
35 what, if any, changes ought occur.
36
37 There is a high degree of difference between the very
38 small operators and some of the larger town services. At
39 the moment, I think it is fair to say that we do not yet
40 understand the quantum of efficiency available to us and
41 the social offsets and impacts that might come from
42 applying some of those efficiencies. That is very much
43 something that we do not want to prejudge, which is why we
44 are going through this data-gathering exercise and
45 consultation exercise at this stage. But I do reiterate
46 that we would expect to be significantly better informed
47 before we make submissions next year.

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1
2 THE CHAIRMAN: Are there other comments or questions
3 relating to this?
4
5 MR TREVASKIS: As one of my duties, I am Chairman of the
6 Blue Mountains Integrated Transport Forum, where we have
7 the bus, private bus and taxis the Western Community Forum,
8 et cetera. When I first helped set up that forum, we had
9 three bus companies all going in three different
10 directions. Fortunately the Blue Mountains Bus Company
11 came to the party and bought the other two. We now have
12 one bus company across the mountains which goes from
13 Penrith to Mount Victoria and the suburbs in between. In
14 that context, we have one fare structure in the Penrith-Emu
15 Plains area and another one from Lapstone through to
16 Mount Victoria.
17
18 Reading the documentation and looking at the Unsworth
19 bus reform review, we are not sure where we lie. We are
20 sort of a region in ourselves, which we are very proud of,
21 but we are trying to improve both rail and bus services.
22 In the context of that, I am not sure whether IPART can
23 come in and look at the fare structure to give us something
24 that should parallel the rail system.
25
26 We have an hourly train service and we are saying,
27 "Okay, we have buses there. We use the buses as
28 supplementary within that hour going along the highway and
29 in the suburbs." So we have a community. They need bus
30 and rail services. How do we use both economically so that
31 we can have the same fare structure?
32
33 We were able to get the PET, which was a bit of a
34 struggle. We have that now. Which is a big improvement,
35 but we still don't have a TravelPass or the DayTripper on
36 the rail system and we should be able to use that on the
37 buses as well.
38
39 My question is: who do I talk to to go through in
40 depth to say: this is what we have? We have a zone
41 system. A lot of people don't go to the beaches because we
42 have our own swimming pools and, of course, we have the
43 development of the lakes. There's the university, and the
44 hospital, and Penrith is becoming a satellite city, if you
45 like, so that there will be a cross flow between that area.
46 So, Dr Keating, are we looking at fares in our area at this
47 stage or will that be sometime in the future? Perhaps the

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1 ministry could answer. I am confused really.
2
3 THE CHAIRMAN: Well, IPART does not run any of these
4 businesses.
5
6 MR TREVASKIS: But are you looking at fares for our area
7 in the context of this forum?
8
9 THE CHAIRMAN: No. All we are looking at is an index
10 which will increase maximum fares uniformly across rural
11 and regional bus services.
12
13 MR TREVASKIS: And that includes the Blue Mountains?
14
15 THE CHAIRMAN: It does. I sympathise with your
16 questions, but I think they are better directed to the ministry -
17 and on another occasion, too.
18
19 MR GLASSON: I think you are referring to matters of
20 government policy. We are aware of those concerns that you
21 are talking about, but they are matters that ultimately are
22 government policy about its fares.
23
24 MR TREVASKIS: I will talk to you after this, if you don't
25 mind.
26
27 MR GLASSON: Sure.
28
29 MR TREVASKIS: Are you adjusting the fares in the private
30 bus area outside the Transit Authority at the moment or the
31 metropolitan areas?
32
33 THE CHAIRMAN: Yes, but it is done by an index which is
34 common to whether you are in Condobolin or you are in the
35 Blue Mountains.
36
37 MR TREVASKIS: So we are looking at a 5 per cent increase
38 or whatever you decide?
39
40 THE CHAIRMAN: Yes, that's right.
41
42 MR COX: But that is a maximum fare and they can charge
43 less.
44
45 MR TREVASKIS: It's only a maximum. They can charge less
46 if they want to?
47

1 THE CHAIRMAN: Yes, and there might be market reasons
2 why they would want to do that.
3
4 MR TREVASKIS: Thank you.
5
6 THE CHAIRMAN: Are there other comments on this particular
7 matter? If not, we will move to the final matter for
8 buses, and that is the PricewaterhouseCoopers model which
9 covers operators on non-commercial contracts. The BCA is
10 seeking increases in revenue payment for operators on
11 non-commercial contracts of between 5.4 and 7.3 per cent
12 which flow from the PwC model. We would like to hear
13 stakeholders' views on the appropriateness of these
14 increases and on any other issues relating to the PwC model
15 that you might want to raise. We will start off with the
16 BCA.
17
18 MR MELLISH: Thank you, Mr Chairman. This model has been
19 in existence for some time. It calculates the remuneration
20 payable to dedicated school bus services in remote areas
21 where it is not feasible for a per head fare basis to be
22 considered because of the location of the schools and the
23 students. The model produces revenue requirements based on
24 a number of inputs. Those percentages that you indicated,
25 Chairman, are correct, based on a bus doing 100 kilometres
26 a day and four hours a day, but there is a significant
27 variation above that.
28
29 The model does just not convey a percentage through.
30 There are different sizes of buses relating to the
31 different student task. Generally in these areas, the
32 communities are affected by droughts and distances and
33 school numbers do go up and down a lot in those areas.
34
35 The basic school bus service for these remote areas is very
36 important to the community, and the remuneration model
37 is one that has been in place now for some time. We
38 believe it needs to be refreshed and looked at, but the
39 concept of a cost plus style contract we believe is the
40 only way for these services to be adequately provided in
41 those regional and rural areas. Until we have completed
42 this reform process which does include all these services,
43 we feel that the existing model should continue to apply.
44
45 MR GLASSON: I do not seek ever to distinguish between the
46 need for public transport, but I would emphasise that the
47 non-commercial services in country areas such as taking

1 children to and from schools is one of the most basic
2 levels of social need across the state in terms of
3 servicing those communities, particularly in some of the
4 more remote areas.
5
6 The BCA has made representation to us over recent
7 times that they feel that the PwC model needs to be
8 refreshed. Our view on that is let us proceed with it,
9 given that we are in terms of the reform process taking a
10 more fundamental look at what might be either a
11 modification or some alternative based around some better
12 data and some better information around people's real costs
13 and the reasonable rate of return.
14
15 THE CHAIRMAN: Thank you.
16
17 MR MELLISH: Mr Chairman, if I could, I would also wish to
18 add that this is the area where the greatest interim funding
19 arrangements have been considered by the government
20 because of the shifting nature of students and of the
21 viability of the operator. We are seeing some very good
22 work going on just looking at this transitional period, but
23 it is premised on the understanding that the
24 PricewaterhouseCoopers model has been in place now for
25 sometime and probably is getting close to needing review.
26
27 THE CHAIRMAN: Can I just say if you are contemplating
28 changing the PwC model, it would probably useful to involve
29 IPART in it.
30
31 MR GLASSON: It is our intention at this stage, once we
32 have gathered some facts and had some discussions about
33 options, to come and have a discussion.
34
35 MR MILES: Mr Chairman, I confess my almost complete
36 ignorance of country bus services --
37
38 THE CHAIRMAN: This is school bus services.
39
40 MR MILES: Well, school bus services as well. I recall in
41 one of the recent inquisition requests, either by Dr Parry
42 or Mr Unsworth, there was talk about amalgamating the
43 school bus, the Apex bus, the Aboriginal bus and the
44 Medicare bus to make them run more efficiently. Has that
45 ever been looked at? Do you know what I am talking about?
46
47 MR GLASSON: That is dealing with community transport and

1 the option to utilise buses regardless of whether they are
2 school buses or commercial services linked with existing
3 community transport vehicles and local taxi services, and
4 that has been dealt with in a different way.
5
6 MR MILES: Does that make a difference to the fares or the
7 revenue?
8
9 MR GLASSON: My view would be that it doesn't on these
10 non-commercial services.
11
12 THE CHAIRMAN: Would it not mean a better utilisation of
13 the bus fleet?
14
15 MR GLASSON: It depends very much around how a bus is
16 provided. In a lot of cases, these buses are owned and
17 driven by people for whom that is not their full-time
18 occupation. They may run a farm. They may own a small
19 business. They drive the bus to and from town, but the
20 rest of the day they are off earning a living in some other
21 manner; therefore, there is not a bus available at the more
22 marginal cost to go and do those alternative things. That
23 is as a general comment. It is not an absolute comment.
24
25 MR MELLISH: Where they can be better utilised, of course,
26 that should happen. We hope that will come through some of
27 this fact-finding that is going on at present.
28
29 MR MILES: That is what I meant. After the fellow
30 finishes his bus run in the morning, the bus sits in the
31 driveway until 2 o'clock; could that be used some other way
32 and somehow reduce some of the costs?
33
34 THE CHAIRMAN: Are there any other comments or questions?
35
36 MR COX: This is on country buses in general. I think we
37 have been left with the impression that although some
38 businesses are doing quite well, some businesses are
39 struggling. What could be said in general terms, if
40 anything at this stage, about the general level of cost
41 recovery on country buses? Should we be concerned about
42 that in making our determination or should we think that is
43 perhaps a small problem that can be dealt with some other
44 way, or are we really looking at an industry that is facing
45 difficulties?
46
47 MR MELLISH: The PwC model is a cost plus model. I think

1 if we get the costs right and we get the margin right and
2 we get the utilisation right, that would be okay. There
3 are some issues with the PricewaterhouseCoopers' model
4 because the return on investment is not related to the
5 effort.

6
7 I think the broader question about the regional and
8 rural in totality is that the farebox system, because it
9 has kept pace with the index, has served reasonably well.
10 There is increasing evidence that fuel costs and wage costs
11 are impacting on operators and that is why the interim
12 arrangements have come in, but I think the efficiency
13 argument of having your revenue tied to carrying passengers
14 is a strong one. If we can maintain that, then we think
15 that is a good incentive for providing the best service.
16 Beyond the interim measures that the government is taking,
17 and the data collection, I don't think there is a dramatic
18 position where we are going to see a significant change in
19 the short term. It will take more than that.

20
21 THE CHAIRMAN: Thank you. Are there any questions?

22
23 MR McCALLUM: While you mentioned the Sydney experience,
24 I am a retired principal and part of my earlier experience as
25 a principal was in the country. I have maintained contact
26 with the country through annual visits to the main place
27 where I taught - I just got back from there last weekend -
28 plus through a role with the New South Wales Primary
29 Principals Association, so that has given me quite an
30 inkling into a constant update as to the situation with
31 regards to school buses.

32
33 I think Mr Mellish's contribution was significant because
34 I have known some of the country operators and many
35 of them have very marginal operations indeed. If the
36 services are to continue around the state, that has to be
37 watched. I fully agree with what he said and with the
38 other contributions.

39
40 But parents and families also pay a contribution for
41 their children to use this service to some degree. I would
42 put it to the authority that the current drought is having
43 a huge impact and whatever decisions are made really must
44 take into account the real financial and social stress,
45 particularly west of the divide, that people are going
46 through.

47

1 I was appalled during my visit to Illabo to find out
2 just how bad the drought has become. That is an area that
3 has been largely drought-free and I have the impression
4 that people are in a state of denial at the moment. People
5 are saying: we have had droughts before; these things come
6 and go. Some of the farmers saying this to me were my own
7 students and I've been around longer than they have and
8 there hasn't been a drought in succession of years as great
9 in that area before in our lifetimes. So it is worse.

10
11 Whatever decision flows from this inquiry, I think the
12 matter of country bus services, particularly school bus
13 transport, must be dealt with very sensitively so that the
14 operators can survive, as Mr Mellish mentioned, but so that
15 the stresses on families are also minimised.

16
17 THE CHAIRMAN: Thank you. I think I might bring this
18 morning's proceedings to a close. I thank you all for your
19 participation. For those of you who are interested, we
20 will recommence at 1.30, looking at fares proposed first of
21 all by the Sydney Ferry Corporation and then the Commercial
22 Vessel Association of New South Wales.

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24 AT 12.04PM THE TRIBUNAL ADJOURNED ACCORDINGLY

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