

I P A R T  
REVIEW OF DEVELOPER CHARGES FOR  
METROPOLITAN WATER AGENCIES

PUBLIC WORKSHOP

Held at The Mint,  
10 Macquarie Street, Sydney  
On Monday 10 March 2008  
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1 THE CHAIRMAN: Ladies and gentlemen, I would like to  
2 begin by welcoming you to this public workshop being  
3 conducted by IPART and to the methodology used by the  
4 metropolitan water agencies to calculate developer charges.  
5

6 I should begin of course by introducing ourselves. I  
7 am Michael Keating and I am the chairman of the tribunal.  
8 I am joined on this review by Ms Sibylle Krieger on my  
9 left, and Mr Jim Cox. Jim is the chief executive of the  
10 tribunal.  
11

12 As you will appreciate, developer charges are upfront  
13 charges which are levied by the water agencies on land  
14 developers to recover some of the costs of providing water  
15 related infrastructure from new developments. In fact  
16 developer charges have a long history in the water industry  
17 going back to the early 1960s. IPART for its part made its  
18 first determination of developer charges in 1995 and the  
19 determination adopted a methodology that water agencies  
20 must use to calculate the charges rather than the perhaps  
21 more normal alternative of IPART setting the charges. That  
22 is really because there are too many different charges.  
23

24 Before that determination water agencies levied  
25 charges based on their own methodologies and when IPART  
26 assumed responsibility for regulation of the manner in  
27 which developer charges were to be calculated, that was  
28 intended to improve the efficiency, transparency and  
29 consistency of the developer charges process.  
30

31 As I am sure many of you aware, the tribunal reviewed  
32 that determination in 2000 and the revisions that were the  
33 outcome of that review have been in place since that time.  
34 Most recently in 2006 IPART made a determination on the  
35 methodology water agencies must use to calculate recycled  
36 water developer charges. The recycled water developer  
37 charges methodology is, in fact, similar to that used for  
38 the more traditional water and sewerage services with one  
39 exception, and that is that there is a provision for an  
40 offset when a recycled water scheme results in the deferral  
41 or avoidance of other costs.  
42

43 In the eight years since the tribunal's 2000  
44 determination there have been some significant changes in  
45 the New South Wales water industry. These changes include  
46 the introduction of building sustainability index, BASIX,  
47 and that requires reductions in the average water use in

1 new dwellings.

2  
3 Second, there has been a commitment in the  
4 government's metropolitan water plan that new developments  
5 in Sydney's growth centres will be connected to recycled  
6 water. Third, there has been the introduction of the Water  
7 Industry Competition Act 2006 and that Act provides for  
8 greater private sector participation in the provision of  
9 water related services.  
10

11 Some of the metropolitan water agencies conducted a  
12 review of the develop servicing plans and developer charges  
13 in 2006. Elements of the developer industry have raised a  
14 number of issues concerning the new charges and have  
15 questioned the implementation by the water agencies of  
16 aspects of the IPART methodology.  
17

18 The primary aim of this review, then, is to assess what  
19 improvements can and should be made to the developer  
20 charges methodology to improve its application and the  
21 transparency of that application. The tribunal is committed  
22 to cost reflective charging arrangements for water and  
23 sewerage services. As you know, we have a common  
24 postage stamp water and sewerage periodic regimes across  
25 the operating area of each urban water agency.  
26

27 Accordingly, in our view, developer charges have an  
28 important role to play in ensuring that development  
29 specific and regional cost differences are captured. In  
30 essence, developer charges seek to ensure that the  
31 activities that give rise to the cost bear that cost.  
32

33 In conducting its review IPART will rely on its own  
34 research analysis as well as public consultation. The  
35 tribunal has previously sought submissions from interested  
36 parties, and many of you here today have taken the time to  
37 make a submission. The tribunal appreciates the efforts  
38 you have made in this regard. All of the submissions  
39 received have been placed on the IPART website and are  
40 available for viewing. All of the submissions received will  
41 be carefully considered by the tribunal in developing its  
42 recommendations.  
43

44 Some of the organisations that have made submissions  
45 to the review will be participating in our workshop today,  
46 and I would like to thank those who have agreed to  
47 participate. We consider this workshop to be a very

1 important part of our overall investigation. It is hoped  
2 also that the workshop format will not only tease out  
3 important differences between the parties, and there are  
4 important differences, but also the workshop format will  
5 allow the tribunal to explore scope for overcoming those  
6 differences and to see whether there are grounds for  
7 compromises that might be reached.

8  
9 Before we commence proceedings today I would also like  
10 to say a few words about the process for this workshop. I  
11 think you have all got available to you a timetable which  
12 indicates the order in which the issues are to be  
13 considered. In the first session each participant will be  
14 given an opportunity to make some introductory comments and  
15 any changes to the methodology that they think might be  
16 necessary. This will give participants an opportunity to  
17 give an overview of their submissions, if you like. In the  
18 other sessions we will then work through the series of  
19 issues assisted by members of the tribunal secretariat.  
20 Those members of the secretariat who will be assisting us  
21 today are Richard Warner and Con Read next to him.

22  
23 At the conclusion of all the schedule sessions I  
24 propose to make available a short period of time for  
25 members of the audience who are not sitting at the table,  
26 so we will give you an opportunity to express your views  
27 and opinions on what has been discussed during that  
28 session.

29  
30 I would now like to ask each participant at the table  
31 to introduce themselves for the record by stating their  
32 name and the organisation they represent. I will then ask  
33 Mr Richard Warner from the secretariat to introduce the  
34 first session.

35  
36 MR OWENS: Mick Owens from Landcom.

37  
38 MR AMOS: Andrew Amos from Hunter Water Corporation.

39  
40 MR JENSEN: Trevor Jensen from MIRVAC.

41  
42 MR GRIGG: Jordan Grigg from Vaughan Constructions.

43  
44 MS PRYCE: Kristen Pryce from the Property Council of  
45 Australia.

46  
47 DR SCHOTT: Kerry Schott from Sydney Water.

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1  
2 MR RAMSAY: Alan Ramsay from Sydney Water.  
3  
4 MR TAYLOR: Chris Taylor from Rolyat Services.  
5  
6 MR BRUCE: Ralph Bruce from UDIA.  
7  
8 MR WILLIAMS: Rod Williams from Gosford City Council.  
9  
10 MR GRANTHAM: Ken Grantham from Wyong Shire Council.  
11  
12 MR BURKE: Martin Burke from the Association of  
13 Consulting Surveyors.  
14  
15 MR PRICE: Peter Price from the Economic Planning  
16 Advocacy.  
17  
18 MR READ: Con Read from the IPART secretariat.  
19  
20 MR WARNER: Richard Warner from the IPART secretariat.  
21  
22 As Mr Keating has pointed out in his opening remarks,  
23 developer charges have been a feature of the urban water  
24 industry in NSW for some considerable time. I seem to  
25 recall that the first legislative changes made to enable  
26 the water industry to collect these charges date back to  
27 about 1963. Developer charges provided a vehicle for the  
28 accelerated provision of water and sewerage services to new  
29 development areas at a time when there was a large backlogs  
30 in the provision of those services.

31  
32 Between 1963 and 1995 the water agencies themselves  
33 were responsible for assessing and determining the  
34 developer charges payable in respect of each new  
35 development. IPART was only established in 1992. It was  
36 not until 1995 that it made its first determination in  
37 respect of developer charges.

38  
39 In its deliberations on the issue of developer  
40 charges, the tribunal developed a series of principles to  
41 cover the calculation of these charges. The tribunal held  
42 that developer charges should involve full cost recovery,  
43 reflect variations in the cost of servicing different  
44 development areas, result in new developments meeting the  
45 cost but no more of the services provided through a  
46 combination of developer charges and/or annual periodic  
47 charges, cover infrastructure expenditure which can be

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1 clearly linked to the development in question and are able  
2 to be forecast reliably, be applied to existing and fringe  
3 areas alike, and be calculated transparently so that  
4 developers can understand and assess the calculated  
5 charges.  
6  
7 The tribunal's deliberations of 1995 and 2000 seek to  
8 give effect to these principles. The purpose of today is  
9 to update the methodology used to calculate developer  
10 charges, to reflect changes in the water industry since the  
11 2000 determination was made, and to seek to resolve a  
12 number of definitional and operational questions that have  
13 arisen in the practical application of the methodology.  
14  
15 As part of this review the tribunal released an issues  
16 paper in November 2007 inviting submissions from both  
17 regulated water agencies and interested parties. Some 39  
18 submissions were received including 21 dealing with the  
19 specific issue of developer charges being levied by Sydney  
20 Water on the Yarrunga Estate at Liverpool. As far as the  
21 four water agencies are concerned, Hunter Water and Gosford  
22 and Wyong councils have indicated that they have few  
23 concerns or issues with the existing methodology and are  
24 generally satisfied with it.  
25  
26 Moreover there have been few concerns raised by the  
27 development industry regarding the application of the  
28 methodology in those areas. For its part, Sydney Water has  
29 concerns about the differences in developer charges across  
30 Sydney. It considers charges are too high in the west and  
31 too low in the east. Sydney Water has proposed a range of  
32 measures to address its concerns, including a change in  
33 methodology itself along with reducing the number of  
34 development servicing plans (DSPs) it has through a process  
35 of amalgamation.  
36  
37 Some of the specific changes proposed by Sydney Water  
38 in its submission include the removal of pre-1996 assets  
39 from the calculation of developer charges along with the  
40 removal of the reduction amount, that is the periodic  
41 revenue minus operating cost component, and the removal of  
42 the need to revalue post 1996 assets unless there is  
43 genuine excess capacity. Sydney Water has argued that  
44 periodic revaluations result in assets being inflated above  
45 actual efficient costs; a progressive reduction in the  
46 period for the inclusion of existing assets while at the  
47 same time increasing the number of years covered for future

1 assets; applying a capital offset to charges in the  
2 north-west and south-west growth areas; reducing the number  
3 of DSPs through amalgamation as I have already mentioned.  
4  
5 There are also a number of development industry based  
6 associations who have made submissions to the tribunal's  
7 inquiry. These include the Housing Industry Association,  
8 the UDIA, the Association of Consulting Surveyors, the  
9 Urban Task Force, and the Property Council of Australia.  
10  
11 A number of these organisations are represented here  
12 today and we are very grateful for their participation.  
13 These bodies have advanced a range of themes in their  
14 submissions. Principally among these is a view that  
15 developer charges should be substantially reduced or  
16 dispensed with altogether.  
17  
18 As an alternative means of paying for infrastructure  
19 for new developments, a range of alternative propositions  
20 have been advanced. These alternatives include the  
21 proposition that what has been termed social  
22 infrastructure, such as water and sewerage services, should  
23 be paid out of general taxation; the proposition that water  
24 and sewerage infrastructure should be funded through  
25 increased annual charges levied on all properties within a  
26 water agency's operating: in short, a form of  
27 cross-subsidisation from existing customers to new  
28 entrants; the proposition that developer charges should be  
29 averaged across Sydney so that all developments pay the  
30 same, irrespective of how the cost of servicing differs  
31 between areas. This would see low-cost developments in the  
32 east subsidising high cost areas in the west.  
33  
34 A range of interim solutions have also been suggested.  
35 These include reductions in developer charges in  
36 recognition of reductions in service requirements due to  
37 BASIX; the introduction of incentive mechanisms where  
38 sustainability gains are achieved; a percentage reduction  
39 in existing charges for a cap on the maximum level of  
40 charges.  
41  
42 Submissions also discussed a range of specific issues  
43 dealing with particular aspects of the methodology and we  
44 will seek to deal with a number of these during the course  
45 of the day. A number of submissions have also been  
46 received from organisations and individuals relating to  
47 specific issues about the methodology or particular

1 developments or locations. Key among these is the  
2 Yarrunga Estate near Liverpool where the developer charges  
3 are reported to have increased significantly as a result of  
4 Sydney Water's 2006 review. Others deal with increased  
5 charges in the Blue Mountains area.

6  
7 The Tribunal is also interested in considering how  
8 developer charges might apply or might need to be modified  
9 with the introduction of the Water Industry Competition  
10 Act. That Act was introduced by the New South Wales  
11 Government in 2006 with the aim of encouraging competition  
12 in the water industry. Both Alinta and Australian Water  
13 have made submissions as new entrants into the water  
14 industry. One supports the opportunity to recover costs  
15 through the developer charges, while the other believes  
16 they should be eliminated or used sparingly.

17  
18 The propositions reflect the markets in which these  
19 two firms believe they are most likely to operate. One  
20 will be competing in areas currently supplied by  
21 Sydney Water; the other envisages being the prime service  
22 provider in new release areas. Needless to say, for many  
23 of the views that have been expressed, another submission  
24 has suggested a contrary view. This should make for  
25 interesting and I hope fruitful discussion today.

26  
27 As the Chairman mentioned in his opening remarks,  
28 a key element of the developer charges pricing system is to  
29 ensure that they are cost reflective and that we have a  
30 cost reflective charging regime for water and sewerage  
31 services.

32  
33 Under pricing regimes where periodic water and  
34 sewerage charges are common across all agencies' operating  
35 areas, cost differences have to be recovered as part of a  
36 separate charge if the total quantum of the charges are to  
37 be cost reflective. The Tribunal has developed a charging  
38 methodology based on the present value of the cost of  
39 infrastructure required to serve a development and the  
40 present value of the cost of operations, less the revenue  
41 received from periodic water and sewerage charges reflects  
42 that objective, at least in theory.

43  
44 The IPART developer charges methodology and the  
45 cost-reflective developer charges that it produces meet the  
46 important objective of ensuring that new entrants are not  
47 being made better off at the expense of making existing

1 customers worse off. In short, developer charges are an  
2 important component of seeking efficient, subsidy-free  
3 water and sewerage charges, an objective of the 1994 CoAG  
4 water reform framework.

5  
6 In considering the issues and questions that have been  
7 put to you today, I ask you to consider them in the context  
8 of how any changes you might propose aid in arriving at a  
9 cost-reflective outcome.

10  
11 THE CHAIRMAN: I will now go around the table. We  
12 might start with Hunter Water.

13  
14 MR YOUNG: Thank you. Interestingly, back in the mid-80s  
15 I think Hunter Water started the developer charge regime,  
16 moving on from user pays introduction on the basis of  
17 getting rid of cross-subsidies and they started with some  
18 principles of cost signalling for resource allocation, a  
19 belief that growth should pay for growth, the minimisation  
20 of cross-subsidies across the industry and also the  
21 introduction of the operating cost offset, believing that  
22 there should not be any double-dipping and IPART picked  
23 that up, as you've said, Chairman, and it has moved  
24 forward.

25  
26 I think this is a great opportunity for the industry  
27 to get together and look at continuous improvement and give  
28 these things a shake every so often. The thing that  
29 strikes me in the debate today about the different options  
30 that are available for us and the different variations,  
31 I looked at it as not whether it is a question of IPART  
32 changing its determination, but with the one determination  
33 that's out there, the amazing variations between utilities  
34 and their application.

35  
36 We support IPART having a light-handed approach to  
37 regulation, I think that's an appropriate way and I'm  
38 wondering of the discussions on the different variations  
39 today, how many of these, when we talk about changes, can  
40 be made within the existing determination and how many  
41 need changes to the determination. I think that's an excellent  
42 question.

43  
44 We don't get many problems from developers in terms of  
45 debate on it. The analogy I would use is I'm teaching my  
46 daughter to drive at the moment and the other day we had a  
47 talk about did she understand how a car drives us forward.

1 The answer was no because it's an incredibly complex  
2 arrangement. I'm not even sure I fully understand it.  
3 Over time, we've actually understood how to drive the car  
4 forward. That is like developer charges. I think it would  
5 be fair to say in discussions with developers they wouldn't  
6 understand it fully, but we do understand how to drive the  
7 model forward.

8  
9 One of the things that we've put in place in the  
10 Hunter from the earlier principles is the question of  
11 limiting a bit of volatility in this area. Our approach in  
12 applying what we see as the IPART methodology has been to  
13 lengthen our window out to take a long range view and that  
14 tends to dampen the volatility because we see developers in  
15 the business of investing and they need some certainty and  
16 growth is fantastic for our area. Our application of the  
17 model through the things that we did tends to dampen the  
18 volatility, which we see as right, but there are great  
19 variations in how that's applied.

20  
21 That is not to say that we don't want to make changes. I  
22 think we've got too many DSP areas. We looked at that and  
23 we're going to do it. We think we can do it within the current  
24 methodology. We would like to have a look at this question  
25 of MEERA. Interestingly, from our viewpoint, I think 10  
26 years ago the debate in the industry was from the utility  
27 side saying that MEERA wasn't good for us, because at  
28 that time the construction industry was going down and we  
29 were seeing great technological change and because of the  
30 MEERA methodology, we were investing higher amounts  
31 than what we were getting in our MEERA valuations.

32  
33 The point I would make on this is that when we talk  
34 about a methodology for the future, it needs to be based on  
35 principles for the longer term rather than just the  
36 principles that we happen to find ourselves with at the  
37 present time. It is very instructive to look back 20 years  
38 and see where there are major differences from what we find  
39 today. What we'd all want is to go for a set of principles  
40 that is going to last for the longer term, not just last  
41 for the current circumstances.

42  
43 With respect to the utilities, there is always an  
44 inherent inertia to change seeing we've built it up, but  
45 I think, from our viewpoint, we would be willing to adopt  
46 any agreed changes or model that comes up. We can do it if  
47 we think that it supports the fundamental principles that

1 we started back in the '80s that IPART picked up. We can  
2 make changes. The only thing I would say is you're looking  
3 at a methodology that applies across a Sydney metropolitan  
4 area. You've got the smaller Gosford and Wyong, which is  
5 different, and then you've got the Hunter which is the same  
6 size as Sydney, but about a ninth of the population. We  
7 have more regional and remote considerations where things  
8 like price signals for developers are critical for us. It  
9 does make a difference.

10  
11 The trick for IPART is to develop something that works  
12 across all of those areas and looks forward and what I do  
13 know is if we make changes in how we pull the levers, when  
14 we do the analysis there will be winners and losers in  
15 that, there's just no doubt. What we really need to think  
16 about is when we make major changes - some go up and some  
17 go down - how we're going to transition this forward in  
18 making those changes. Those are my key points,  
19 Mr Chairman.

20  
21 THE CHAIRMAN: Thank you very much. Dr Schott.

22  
23 DR SCHOTT: Thank you, Chairman. I would just like to  
24 make three points. The first is just a little bit about  
25 developer charges in the context of Sydney Water.  
26 Developer charges raise about \$50m a year for Sydney Water  
27 which is less than 3 per cent of our annual revenue.  
28 Funding growth through general prices wouldn't have a large  
29 impact on customer bills because of the small amounts of  
30 developer charges we raise, so they've got nothing to do  
31 with financial viability and servicing growth and they also  
32 have significant administrative and management costs in  
33 implementing the current approach and for that reason, we  
34 would favour an approach that was simplified and therefore,  
35 much more easily transparent.

36  
37 Just commenting on a point that Kevin made, there are  
38 differences between utilities and how we are applying  
39 these, but it's partly reflecting the difference in our  
40 areas and operational costs and a lot of the problems that  
41 are arising in Sydney are to do with the fact that those  
42 areas which are feeding into the three ocean outfall plants  
43 have under the current formula zero development charges  
44 because of the way the operating costs component in the  
45 formula is working.

46  
47 The second thing I would like to comment on are the

1 signals that are supposed to be being given by the  
2 developer charges and they're basically supposed to be  
3 about signalling the cost of development in different  
4 areas. I think we will need to recognise that planning  
5 decisions are far more important than developer charges in  
6 determining both the location and timing of developments.  
7 I don't doubt that if we set charges high enough we can  
8 stop development stone dead, but if you go somewhere that's  
9 less extreme than that, it seems to be the planning  
10 decisions that are driving things rather than our charges.  
11  
12  
13 I have already commented on the distorted signals that  
14 we're sending at present with zero and very low charges in  
15 inner and middle Sydney, out about as far as Ryde, where  
16 most growth and significant expenditure is going to occur  
17 and it is not that Sydney Water is not spending growth  
18 expenditure there. Out to 2012, we'll spend about \$300m in  
19 inner and middle Sydney for zero developer charges and by  
20 contrast, very high charges in the Illawarra,  
21 Blue Mountains and Western Sydney. As I've mentioned, the  
22 main problem with that is the operating result component.  
23  
24 The other signalling thing is we're supposed to be  
25 signalling the cost of future growth and to do that we're  
26 suggesting removing both pre-1996 assets and the net  
27 operating result to make sure that the charges are more  
28 incrementally based and better reflecting what the growth  
29 costs really are.  
30  
31 Having said that, we also recognise there are other  
32 ways to skin a cat and we're not absolutely wedded to the  
33 to the approach that we've put forward and we're very happy  
34 to go down other paths if people here think that that is a  
35 more sensible way to go.  
36  
37 I would just close on the way Sydney Water has been  
38 applying the formula which various submissions to the  
39 Tribunal have commented on. I have got to say, Chairman,  
40 the more I get into the detail of this the more awful the  
41 picture becomes, which is another big argument for  
42 simplification.  
43  
44 Going forward, there are two things that Sydney Water  
45 is intending to do. The first is to reduce the number of  
46 DSP areas. At the moment, when we combine our water and  
47 waste water areas we end up with 90 DSP areas across Sydney

1 and the outcome of that is large volatility and developer  
2 charges and also quite large differences between areas that  
3 can be side by side and what we're planning to do is go  
4 down to around about 20, which will reduce the volatility  
5 for developer charges going forward.  
6  
7 The other thing that we're planning to do is to review  
8 the assumptions that we're using mainly to assess the new  
9 way in which the water and waste water system is operating  
10 since the introduction of BASIX and more recycled water  
11 being provided. We do now reflect those changes in our  
12 planning, but that is not yet being reflected in our  
13 developer charges and it is for those reasons that  
14 Sydney Water has recently capped the increases in  
15 residential, industrial and commercial charges in a manner  
16 which we think will provide some further consistency going  
17 forward with where all of these things eventually end up.  
18  
19 We don't think that reviewing technical issues is  
20 going to resolve the underlying inconsistencies with the  
21 current formula. Changing the way the determinations have  
22 applied may modify charges in the west, but won't remove  
23 the large downward bias on charges in the east and inner  
24 Sydney.  
25  
26 Just finally, we consider it appropriate to first  
27 ensure the various elements of the formula are consistent  
28 so that we don't get this systematic bias and we don't get  
29 volatility going forward in developer charges.  
30  
31 THE CHAIRMAN: Thank you. I might go to Gosford and  
32 Wyong Councils.  
33  
34 MR KOIZUMI-SMITH: Thank you, Mr Chairman. Gosford  
35 City Council is quite different to the other agencies that are  
36 around the table. We are only a small population, with  
37 65,000 properties. A lot of development isn't greenfields  
38 development, it's infill development and in mums and dads  
39 subdivisions in the most part.  
40  
41 We think at the moment developer charges work well for  
42 us as they signal costs and they allow us to capture and  
43 recover the cost of development. As I mentioned, our  
44 development really is subdivisions. There are small  
45 subdivisions from the larger lots into smaller lots and  
46 then some larger developments around redevelopment of  
47 Gosford City CBD, as well as a number of other retail

1 areas.  
2  
3 As I understand it, there are two proposals on the  
4 table. One is to recover the costs to recurrent charges  
5 and the other is to average DSP charges across servicing  
6 areas. Both of those could have significant impacts on  
7 existing populations. At the moment, as a result of the  
8 drought, the Central Coast has been facing price increases  
9 as it tries to recover the costs and if we were to try and  
10 build in the cost of servicing new development, that could  
11 have an unnecessary and quite a heavy burden on the  
12 existing population.

13  
14 With regard to the idea of maybe averaging developer  
15 charges across a utility servicing area, again, we have a  
16 number of smaller but large redevelopments - and they're  
17 mum and dad redevelopments - and it might be seen to be  
18 unfair for them to be picking up some of the costs of  
19 servicing newer redevelopments in the Gosford central  
20 business district. In part, whilst we've have some problem  
21 in gauging some of the technical matters of DSPs, we think  
22 in principle it is working well for us. We don't get a lot  
23 of controversy with regard to our charges, nor have we had  
24 a lot of opposition from the development industry in the  
25 Gosford area and we believe that at this time it is working  
26 well for us.

27  
28 THE CHAIRMAN: Thank you.

29  
30 MR GRANTHAM: Thank you, Mr Chairman. From  
31 Wyong Council's perspective, we consider that the  
32 methodology is fundamentally sound and in that context it  
33 certainly meets Wyong's needs, but that's on the condition  
34 that there are, as Kevin pointed out, different sized  
35 utilities that may have different needs. There are,  
36 though, within the determination a number of what I'll call  
37 inconsistencies. For example, the determination calls for  
38 a review every five years. Yet, at the same time, IPART  
39 has fixed some variables, for instance, water consumption,  
40 that really should be part of that five-year review and as  
41 I understand it might actually contribute to Sydney's  
42 problems in their review. Certainly, we see that those  
43 inconsistencies should be addressed.

44  
45 Also within the determination there are some  
46 parameters, one directly affecting Wyong, that may not be  
47 considered as directly part of the methodology. One is

1 fixing the charge at 85 per cent of what could be  
2 determined under the methodology. That leads us to a point  
3 some 10 years down the track where I note in some of the  
4 submissions that we haven't been generally informed as to  
5 why that 85 per cent exists. From Wyong's perspective  
6 we've obviously said that it shouldn't exist, but to go  
7 forward, I believe if that 85 per cent is continued, it  
8 needs to be transparent and clearly enunciated within the  
9 documentation so that we don't have a situation where  
10 people are drawing assumptions as to why or why not that  
11 85 per cent existed.

12  
13 There are a couple of comments I will make in relation  
14 to some of the submissions that we've received. One issue  
15 is within the IPART methodology a number of variables, a  
16 number of assumptions have to be made going forward and  
17 these relate to things like the development rates, water  
18 usage, operating costs, the price of water, et cetera. For  
19 those reasons, the agencies recognised and fought very  
20 strongly, even though IPART wanted to fix these charges  
21 ad infinitum, for this five-year review period. That being  
22 the case, I think there is a danger if a single variable,  
23 for instance, BASIX, were reviewed in isolation.

24  
25 From my perspective, the five-year review provides  
26 ample opportunity for those changes to be progressively  
27 reviewed over time, provided, of course, IPART hadn't fixed  
28 a consumption figure. I think the mechanisms that I've  
29 seen within the methodology already exist to address some  
30 of these issues.

31  
32 The final point is I think there is a danger if the  
33 methodology itself is distorted to achieve other  
34 objectives. I note Sydney's problem in relation to the  
35 high cost in the west versus the lower cost in the east,  
36 but in fact that was the desired outcome and one of the  
37 desired aims of the methodology was to reflect that or to  
38 be transparent in those differences in prices of serving  
39 different areas. From my perspective, I acknowledge the  
40 difficulty that causes and I don't say it shouldn't be  
41 addressed, but should it be addressed through this  
42 methodology? I think that's another question.

43  
44 THE CHAIRMAN: Thank you. We have gone through the  
45 water utilities. I would now like to call on people from the  
46 development industry.

47



1 MR JENSEN: I would also take on board Kevin's comments,  
2 that I think we have four different utilities in the room  
3 that have quite different scenarios that should be  
4 appreciated in setting the methodology. At the moment  
5 Sydney has an affordability crisis. We had the UDIA  
6 conference in Melbourne last week where Melbourne were  
7 quite happily spruiking that they've got 1,000 people a  
8 week moving into the city and most of them are coming from  
9 Sydney and within a fairly short period of time, Melbourne  
10 is predicted to overtake Sydney in size.

11  
12 That affordability crisis is driven by supply and  
13 demand and I think the only way to sort out the crisis is  
14 the demand is there, but we need to sort out the supply.  
15 In essence, Sydney needs to grow. Just taking Richard's  
16 points about the pricing signals between the east and the  
17 west of Sydney - and I apologise to Gosford that I'm  
18 directing all my comments at Sydney - those pricing signals  
19 have been set and the infrastructure that's currently being  
20 provided to allow Sydney to grow is primarily in the west  
21 where technical standards are much higher.

22  
23 In the east, we have the situation where Sydney Water  
24 is discharging directly into the ocean in terms of sewerage  
25 outfalls. In the west, that requires a much higher level  
26 of treatment. I think that infrastructure is a higher  
27 cost, but I don't think that higher cost should be borne  
28 only by those new residents and those new residents are the  
29 ones who can least afford to provide that infrastructure.

30  
31 The other thing on pricing signals is that the revenue  
32 side of the equation is set. We have the postage-stamp  
33 pricing and then on the cost side of the equation we're  
34 trying to set these pricing signals. Particularly when you  
35 start building in the greater expected rate of return into  
36 developer charges, you're getting completely inequitable  
37 outcomes because of that situation.

38  
39 My main point there is let's let the planners do the  
40 planning. I endorse Kerry's point. We shouldn't be trying  
41 to use the developer charge as a mechanism for guiding  
42 development outcomes. Sydney needs to grow, let's let that  
43 happen and my view is that the best approach to do that is  
44 by combining the DSP areas, reducing them very  
45 significantly, probably down to one I think would be the  
46 best outcome, so essentially a postage-stamp DSP as well.  
47

1 Just on that issue, so that everyone has an  
2 appreciation of the sorts of dollars that we're talking  
3 about, the highest DSP charge in Sydney at the moment, if  
4 you add the water and the sewer together, is approaching  
5 \$30,000, whereas if you combine that into a single area,  
6 you're down around the \$2,500 mark. We have a massive  
7 disparity between the DSPs being charged.

8  
9 The other key point I would like to make is that the  
10 model is too complicated. Essentially, the model should  
11 be the cost of infrastructure divided by the number of new  
12 residents: the cost of infrastructure servicing new  
13 development divided by the number of new residents. When  
14 Sydney Water revised the DSP charges a couple of years ago,  
15 I had a good look at the Liverpool water system which had a  
16 proposed DSP charge of about \$3,700 per lot.

17  
18 When I went back into the model and removed the  
19 discount rates and all the other complicating factors, I  
20 took the proposed cost of the new infrastructure divided by  
21 the number of new residents proposed under Sydney Water's  
22 numbers, and that cost reduced to about \$1,500. I don't  
23 profess to understand the ins and outs of the model, but it  
24 suggests that there is something inherently wrong with the  
25 model if it is out by a factor or more than 100 per cent.  
26 Thank you, Mr Chairman.

27  
28 MR GRIGG: Jordan Grigg from Vaughan Constructions. By  
29 way of introduction, Vaughan Constructions is an industrial  
30 developer and builder operating in Sydney and Melbourne.  
31 We build approximately \$200 million worth of industrial  
32 facilities in both states each year. So it has a  
33 reasonable volume of industrial projects. I talk from an  
34 industrial perspective rather than a residential  
35 perspective. I also represent the Yarrunga land release  
36 area only, so I will talk specifically about Yarrunga as a  
37 real case in point.

38  
39 Vaughan Constructions is at the coalface. I can't  
40 really contribute much to the calculating methods of how  
41 you are getting to the developer charges, but what I wanted  
42 to say today is that our land in Yarrunga, I suppose, will  
43 not be developed under the current charging systems just  
44 purely from, as Trevor mentioned, a supply and demand  
45 point of view. Industrial users have other options apart from  
46 going to a certain area. The Yarrunga release case is  
47 uneconomical in its current form, which I think is in

1 complete conflict to the government's motivation to release  
2 new industrial areas.

3  
4 To put it in perspective, we purchased a 5-hectare  
5 parcel of land near Liverpool in the Yarrunga release area.  
6 We purchased it in December 2006 with the understanding  
7 that developer charges would be in the vicinity of \$500,000  
8 for that 5-hectare parcel. Under the current calculations,  
9 which is 18 months later, that same \$500,000 is now  
10 \$2.3 million. The effect of that in simple terms means the  
11 land will need to be sold for plus \$400 a square metre onto  
12 owner occupiers or other users.

13  
14 That probably doesn't say much, but this land competes  
15 against Eastern Creek as an alternative, which is a  
16 superior location, and that land is valued at about \$350 a  
17 square metre. So as a user you obviously want a superior  
18 location, and if you can get it for a cheaper rate it is a  
19 pretty simple equation for an industrial or warehouse user.

20  
21 Trevor mentioned supply and demand. Industrial users  
22 have choice. He talked about Melbourne. Sydney needs to  
23 become more affordable and not more expensive for the  
24 growth to occur. We need to work out ways to do that.  
25 In effect, it is a new release area in south-western  
26 Sydney, but it just won't be developed, which is a  
27 frustration for the industry and ourselves as owners.

28  
29 The Yarrunga release area is an interesting area of  
30 land in that it has a number of holders. It has small  
31 farmers, some long term land-holders who are passive  
32 investors. There are small developers who do not have the  
33 money to contribute the large proportion up front for  
34 developer charges, particularly with the current  
35 calculation. There are some larger developers like  
36 ourselves. There is also Aldi who an actual user who has  
37 recently purchased some land in the area, so there's a  
38 differing circle of people in this area who have the  
39 dilemma of how to unlock their land. I appreciate that  
40 charges need to be cost reflective, but there somehow needs  
41 to be some sort of subsidising to encourage development.

42  
43 We can't question the calculation method in too much  
44 detail from our own experience, but the anticipated usage  
45 calculations we question. In addition, Aldi Supermarkets  
46 has prepared a considerable alternative calculation method  
47 for what Sydney Water anticipates to be their usage for

1 sewerage and water, and comparing it to an exact replica of  
2 the facility they are proposing in Liverpool. They have an  
3 exact replica in Minchinbury. It is actually using 6 per  
4 cent of Sydney Water's present calculations for usage. So  
5 there is such a big gap in between. Heavy industrial or  
6 warehouses is a way to separate those uses.

7  
8 Likewise with recycled water. We appreciate that  
9 recycled water is needed in industrial facilities, but our  
10 development again is a case. It is a 50,000 square metre  
11 block of land. There will be a 30,000 square metre roof  
12 which can potentially recapture recycled water, and that  
13 can be held and it can service its own needs quite  
14 efficiently and economically.

15  
16 That recycled water contribution in the \$2.3 million I  
17 quoted before is \$600,000 worth of about \$2.3 million for  
18 recycled water contributions to the system. We would be  
19 proposing, if the development can justify its own  
20 collection methods, in some way reducing the need to tap  
21 into that system, that may be the way. That is us in  
22 summary.

23  
24 MR GADIEL: Aaron Gadiel from Urban Taskforce Australia.  
25 Let me start by saying that it is government policy that  
26 sees Sydney growing. The Sydney metropolitan strategy says  
27 that Sydney needs another 1.1 million people over the  
28 coming 25 years. That means 640,000 new homes, 500,000  
29 more jobs, 7,500 hectares of industrial land, 6.8 million  
30 squares of additional commercial floor space, and  
31 3.7 million metres of retail floor space. Obviously that  
32 is only going to happen if it is not commercially viable for  
33 the private sector, but it is the government who has set  
34 out these growth targets for Sydney, and the private sector  
35 is trying to respond and work within that framework.

36  
37 What we do have at the moment, though, is the market  
38 not functioning properly to achieve the government's  
39 objectives. The government itself has recognised this and  
40 made some policy decisions to address this late last year  
41 in terms of developer charges that might otherwise impact  
42 rates of cost on what otherwise comes from the state  
43 budget. This is another aspect of that debate.

44  
45 It is well accepted within all the economic forecasts  
46 that underlying demand for housing and land in Sydney is  
47 very strong, but the supply is not matching up with the

1 demand. If you look at lot production for new housing  
2 lots, it is half the level - and that is not taking into  
3 account population differences - of Queensland and  
4 Victoria. Apartment construction in NSW is roughly the  
5 same as in Queensland, again despite our population  
6 differences. New housing lot production in Sydney is at  
7 Adelaide levels at the moment. Last year in fact we had  
8 the lowest level of lot production in 50 years in Sydney.  
9 So there is a disconnect between what is available and what  
10 can meet consumer demand.  
11  
12 The main problem is that the costs for the developer  
13 are very high and the consumer is unable to afford the  
14 actual cost of the supply of the land for the new housing.  
15 If you look at north-west and south-west growth centres as a  
16 whole and average between them, the developer would make  
17 a loss on average of around \$2,500 per lot if they were to  
18 try to develop that land into fully serviced residential  
19 lots. So obviously there's exceptions, it's an average, so  
20 there is ability in some areas to make modest profits, but  
21 by and large it is not a profitable proposition to develop  
22 housing lots in the growth centres at the moment.  
23  
24 We suggest that government and its authorities and  
25 bodies like IPART need to have regard to the need to  
26 achieve public policy objectives. IPART methodology very  
27 much sees these costs as private costs. That is reflected  
28 partly also in submissions from the utilities.  
29  
30 There was a reference earlier on from one of the  
31 utilities that there is an issue about the existing  
32 (inaudible) costs on existing customers as opposed to new  
33 customers, then there is an equity issue for existing  
34 customers. We reject the idea that existing customers and  
35 new customers are actually different people. They are  
36 actually the same people. Someone who is buying a housing  
37 lot built in a growth centre of Sydney was probably  
38 previously owning an apartment in Parramatta or living in  
39 rented accommodation in Liverpool. The idea that there's  
40 two distinct groups of people and asking one group to  
41 subsidise the other by having some form of uniform charge  
42 is a nonsense.  
43  
44 People move about. The growth is being caused by all  
45 of us as a community. We are having children. We are  
46 having, unfortunately, divorces and separations which  
47 require extra housing stock. Our children are making the

1 decisions to live single longer which requires extra  
2 housing stock. It is a collective problem for all of us.  
3 In fact, the people who are most likely to buy new housing  
4 stock are actually the younger lower income members of our  
5 society, or the older lower income members of our society.  
6 The apartment buyer in the inner west is generally on a  
7 lower income than a buyer of established housing in the  
8 inner west, and the same can be said for almost any part of  
9 Sydney. A purchaser of a new housing lot on the outer  
10 suburbs of Sydney is generally of lower income than a  
11 purchaser of an established house in Parramatta.  
12  
13 So the idea that these lower income customers are  
14 causing a problem and therefore should be charged for part  
15 of the problem more than others are is inconsistent with  
16 basic notions of equity, and is also inconsistent with  
17 achieving the government policy goals.  
18  
19 I certainly agree with Sydney Water that the major  
20 driver about which land is developed is not the DSP charge,  
21 and I don't think we can pretend that it is. We would love  
22 a system where the market was the driver about which land  
23 was developed. That would be a wonderful system and the  
24 charges could be structured to make sure that those  
25 decisions are made (inaudible) actual reflective costs. It  
26 would be a wonderful system, but it is beyond IPART's  
27 capacity to implement this, because you are only looking at  
28 a tiny part of the equation. The reality is we have in  
29 this state, as most of Australia, central planners deciding  
30 which land is to be developed and when, and particularly in  
31 Sydney they adopt very much a drip-feed approach which  
32 means they, without looking at market viability, make  
33 available relatively small patches of land for development.  
34 They withhold vast quantities of land that could be  
35 developed, and if that land is not developed they say,  
36 "Just sit back and wait, and eventually it will be." That  
37 is what we have in places like Edmonton Park that has been  
38 rezoned. That is very difficult to develop on a cost  
39 effective basis, and that land is sitting there.  
40 Nevertheless the Department of Planning would tell you  
41 about the vast quantities of land that have been rezoned  
42 and ready for release.  
43  
44 So without a holistic reform of our planning system,  
45 (inaudible) fee charges are an effective signal for which  
46 land is to be developed is, we think, a furphy. What the  
47 DSP charges can do though is delay development. Because

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1 planners are only releasing enough land in their minds to  
2 service the needs in the coming few years, if the land  
3 doesn't stack up commercially it just sits there and no  
4 development happens. DSP charges are contributing to that  
5 decision, so our submission goes to the detail of the  
6 average cost base for developing land in the outer western  
7 suburbs of Sydney, and it shows at the moment that on an  
8 average basis the loss to the developer is \$2,500. A  
9 change in cost of \$10,000, which is a typical DSP charge,  
10 can make a huge difference to that equation. It can  
11 actually boost the ability of the developer to develop  
12 land.

13  
14 In conclusion, we would ask IPART to step back from  
15 looking at the detailed methodology. We certainly would  
16 ask IPART to resist any move to impose new charges on  
17 brownfield developments - well, effectively a new charge on  
18 brownfield developments - and we would suggest that an  
19 approach that takes into account some of the government's  
20 policy objectives is imperative in this situation. Thank  
21 you.

22  
23 MR OWENS: Mick Owens from Landcom. I think the first  
24 point is about the current complexity of the system, that  
25 you only need slight variables that happen in the  
26 calculation to get completely different answers. That is  
27 reflective in some of these areas having completely  
28 different charges in the DSP areas. So there is a question  
29 of complexity.

30  
31 Kerry has spoken about the administration costs  
32 associated with that, but also from the developer industry  
33 side of things, it takes us usually about six months to  
34 assess these DSPs. So it takes a while to sort that out.  
35 So you do have this problem of uneven distribution  
36 geographically which can be even quite close, so from a  
37 price signal to end consumers (inaudible) make a great deal  
38 of sense.

39  
40 I think what is coming into the fray now is different  
41 standards in different areas. Now we are talking about how  
42 precious water is and new areas are saying "We need to have  
43 recycled water systems" and also water quality treatment  
44 comes into the system. You do have inequalities happening  
45 across different sections certainly in the Sydney basin.

46  
47 I would like to reinforce a little from the developer

1 industry side of things - the impact on the viability of  
2 some of these areas, particularly in the growth sectors in  
3 the Western Sydney. I can tell you that it is quite touch  
4 and go about how viable some of these areas are,  
5 particularly in the south-west. If you look at where the  
6 government does want the area to grow, for Sydney to grow  
7 it is predominantly in the south-west where you are talking  
8 about 100,000 new home sites to add to the 600,000 that we  
9 have spoken about earlier. So there is a bit of a shift  
10 that needs to happen there.

11  
12 From our point of view, we certainly support the idea  
13 of having lower DSP charges, but consistent DSP charges  
14 across the spectrum, and the ability to maybe have a slight  
15 increase to the end consumer in annual rates. From a  
16 development point of view, that is a financially more  
17 efficient way of delivering these services because you are  
18 actually charging these things much earlier in the  
19 development process at internal rates of return and  
20 investment returns of 15 per cent versus 6 or 7 per cent  
21 further down the spectrum. You start to create these  
22 inefficiencies from an overall economic point of view. So  
23 I would like to finish on that point, thank you.

24  
25 MS PRYCE: Kristen Pryce from the Property Council. I  
26 would also like to start by thanking IPART for having this  
27 workshop today as outlined in the issues paper. I would  
28 also like to thank Sydney Water for being extremely  
29 transparent and open in working out their issues during the  
30 submission process.

31  
32 I am unable to comment directly on the technical  
33 aspects of the methodology, but I would like to raise a few  
34 of the broader issues that our members believe should be  
35 considered when considering a methodology. I also  
36 acknowledge the issues that have been raised around the  
37 table already regarding the (inaudible) in Western Sydney,  
38 but there are concerns about issues in the infill areas and  
39 the difference between those.

40  
41 At a minimum there needs to be a high level of  
42 understanding that it is very complex. As a layperson  
43 looking at this it is very difficult to get your head  
44 around it, but I think people should step back and  
45 acknowledge that there does need to be a change in the  
46 space. Of course, this will require a lot of discussion  
47 acknowledging that the high level planning agenda has been

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1 set in NSW, where it does say that 60 to 70 per cent of new  
2 dwellings will be in infill areas, and also acknowledging  
3 that there's issues in the west of Sydney where it is just  
4 becoming increasingly expensive to develop.  
5

6 Three broad things that were brought out in our  
7 submission were the issue of BASIX which needs to be  
8 addressed in the methodology, and making sure that people  
9 aren't being unfairly charged for making sustainability  
10 gains. Then there's also issues where there is a desire to  
11 go above and beyond the issue of BASIX with respect to  
12 residential. Also moving into the industrial and  
13 commercial sectors where there is a desire to improve  
14 sustainability and ensuring, that this desire is supported  
15 and acknowledged in the methodology. If there is a desire  
16 to achieve this, then there is some financial incentive to  
17 do so.  
18

19 Of course, there is the broader issue of the impact  
20 that developer charges are having on affordability. I  
21 think this has been widely acknowledged that it is a  
22 problem. So I definitely think that there is space there  
23 for discussion around how you can ensure that developer  
24 charges are not inhibiting development and are not making  
25 it increasingly prohibitive for people to enter the market  
26 so they are the three broad things that I would like to  
27 discuss.  
28

29 MR TAYLOR: I would like to support very much what the  
30 industry members have said, particularly Mr Gadiel, that it  
31 is silly to divide people into new entrants and existing  
32 entrants. One of the things that we are doing in Sydney is  
33 we are making it incredibly difficult for young families.  
34 Apart from a bit of work I'm doing for the development  
35 industry, in the last years I have done a lot of work for  
36 the railways, looking at the south-west, north-west rail  
37 links, and development up the Central Coast. At the moment  
38 I'm working on the new Warnervale railway station. That is  
39 a two-hour train trip by a fast train to central Sydney.  
40

41 Most of the people up there will have to work in the  
42 Sydney area because there are no local jobs. Some will get  
43 work in Newcastle, but most will have to commute to Sydney.  
44 Rather than take your life in your hands on the F3, I think  
45 the sensible ones will travel by train. So the commuters  
46 are looking at four hours a day minimum travelling time  
47 into the city.

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1  
2 I notice in today's agenda there was no mention of  
3 affordability, yet it was one of the points that was  
4 discussed in the old water industry forum 14 years ago. In  
5 recent years we have had a period of sustained low interest  
6 rates, and that is changing. We are seeing interest rates  
7 rising all around the world, and Australia seems to be  
8 leading the way. So there will be more impact on people's  
9 mortgages, young families' mortgages.  
10

11 If you look at the impact that young families are  
12 being faced with, there is the increasing cost of child  
13 care. A lot of mums have to get back into the workforce  
14 and, as I say, what we are doing with working people and  
15 people who are the life blood of servicing Sydney? We are  
16 forcing them further and further out of Sydney. You will  
17 find that some of these people are commuting five and six  
18 hours a day. That will increase in the future. There will  
19 be people living up in the Hunter Valley coming to Sydney  
20 because we are squeezing them out of Sydney with the high  
21 land and house prices.  
22

23 There is very high rate of marriage breakdown on the  
24 Central Coast. There's a lot of social problems. I would  
25 say there would be a great risk of people just basically  
26 being exhausted and having accidents at work, driving with  
27 that commuting load. So there are some major social  
28 impacts in the work we are doing here today.  
29

30 One of the other issues I would like to raise, and it  
31 seems to me reading at agenda that we have assumed that the  
32 continuing method will be upfront charges where everything  
33 has to be paid up front. Our friends in the superannuation  
34 industry, as we know, are awash with money. Many of the  
35 industry funds particularly have spoken to the development  
36 industry and to government and said that they would very  
37 much like to invest in infrastructure. They see it as a  
38 quality investment, as a quality long term investment, and  
39 that would be a more cost effective way, certainly for the  
40 end user, of financing this development. I have never yet  
41 been convinced why these things have to be paid up front.  
42

43 It seems silly to me that Australian superannuation  
44 people like Macquarie Bank are providing infrastructure for  
45 countries overseas, but paid out of Australian profits, yet  
46 we are not using the same money to provide infrastructure  
47 in Australia. I just cannot for the life of me understand

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1 the logic of that. I don't know why governments will not  
2 use that as a form of funding. There seems to be some  
3 ideological bias against it, but to me it makes perfect  
4 sense that we use Australian profits to provide better  
5 infrastructure and better lifestyle for Australians. Thank  
6 you.  
7  
8 MR ROBERTSON: Tim Robertson from UDIA. I would like to  
9 support Kristen it commending the tribunal for holding this  
10 review and engaging with the industry in this workshop.  
11 UDIA has reviewed the issues paper, and we think there is a  
12 compelling need to completely abandon the current  
13 methodology and charges frame work.  
14  
15 Just picking up on Aaron's point, there was a near  
16 50-year low in dwelling commencements in 2006 and 2007. It  
17 is also worth recognising that in that same year nine out  
18 of every 10 dwellings in Sydney were constructed in  
19 existing urban areas within the existing urban footprint.  
20  
21 The cost of funding new water and sewer infrastructure  
22 is borne by those who choose to live on the fringe. This  
23 obviously presents considerable intergenerational and  
24 geographical inequities. Because those have the least  
25 ability to pay, the young and geographically marginalised  
26 have to bear all the cost while the comparatively wealthy  
27 of earlier generations have to pay effectively nothing.  
28  
29 UDIA has taken this opportunity to recommend a new  
30 model which does not unfairly disadvantage home buyers in  
31 new release areas. We think the current framework is  
32 flawed because it creates an unnecessary complexity which  
33 impedes transparency. It is an inefficient tax. It  
34 requires vulnerable new home buyers on the fringes to  
35 subsidise existing suburbs. The major point is that it  
36 doesn't account for system capacity and therefore penalises  
37 BASIX compliant residences.  
38  
39 The sunset clauses of 25 years, greenfield land supply  
40 in Sydney, will significantly increase up to 2031. Really  
41 declining affordability in NSW demands a different  
42 approach. Average connection costs in Western Sydney of  
43 \$20,000 exceed the market's ability to pay when combined  
44 with other local states and Commonwealth charges.  
45  
46 I might defer to Peter Price who has also assisted in  
47 our submission, and he can make further comments on the

1 more technical issues here.  
2  
3 MR PRICE: When I thought about this process today and  
4 where we have been, the thing that came out of submissions  
5 as I read through them was that nobody supports the concept  
6 of price signals. It has been a cornerstone of the whole  
7 developer charge process. They don't exist for a whole lot  
8 of logical reasons. Now whether a price signal equals cost  
9 reflectivity is another question that we need to address,  
10 but the whole idea that somehow or other decisions have  
11 been made based on price signals coming from developer  
12 charges is a nonsense as has been identified by other  
13 people. It can't be better demonstrated than in the  
14 western areas of the south-west sector where decisions have  
15 been made where the acquisition of land is made long before  
16 development charges are even set.  
17  
18 There is a huge time gap between when land is acquired  
19 and rezoned and when developer charges are provided. As  
20 far as what has been raised as to the type of people who  
21 are moving here, there is an interesting statistic that was  
22 brought forward in 2001 by a director of the Department of  
23 Planning and that was that there is a phenomena which is  
24 the shift of people as demonstrated by the consequence of  
25 occupancy rates changing and going from, say, three down to  
26 2.7. What that means is that there are people moving out  
27 of effectively a whole raft of houses. The department came  
28 to the view over the 20 years from 1980 to 2000 they needed  
29 110,000 houses just to accommodate the shift in occupancy.  
30  
31 That obviously isn't going to be all in the south-west  
32 sector, but that's a measure of the effect of the shift in  
33 occupancy. That is besides the people who are selling a  
34 large house and moving into a smaller house, et cetera.  
35 The price signals are an important principle, it would seem  
36 to us, and if you abandon price signals as a principle, the  
37 whole process then becomes more open and logical for  
38 change.  
39  
40 The UDIA's view is that if the effect of abandoning  
41 developer charges is between \$20 and \$40 on the annual  
42 charge, why in the hell is everybody expending all this  
43 effort and bashing their heads up against each other about  
44 the development charges? Maybe that is not going to be a  
45 solution, but I think there are other aspects of the whole  
46 developer charge process that need to be considered. One  
47 was raised by somebody else here that we've got huge

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1 variations in standards, but I think what you need to  
2 understand is that we need to extend that concept a little  
3 bit further.  
4  
5 What we've got at the moment is these people who are  
6 paying no developer charges are living with substandard  
7 systems and somewhere down the line they're going to have  
8 to be upgraded and eventually somebody is going to say,  
9 "Why is it that the major regional councils are able to  
10 virtually, in some cases, eliminate discharges to streams  
11 and oceans and Sydney is sitting here with huge discharges  
12 to the ocean?" and whether or not that's going to be  
13 acceptable in the future and what is the cost of that and  
14 who is going to pay for that.  
15  
16 What the developers fear, of course, is that if it is  
17 a renewal of the existing system, the cost goes on to the  
18 annual charges which everybody pay and then in the end the  
19 people in the west aren't paying their share yet again.  
20  
21 BASIX is a major issue that we wish to raise and it's  
22 a capacity concept and the difficulty is that the current  
23 models that are being used by the authorities generally  
24 don't take into account capacity. It might seem a bit  
25 strange that I would say this, that the net present value  
26 model can be changed to accommodate it, but it is  
27 interesting to note that the ROI method used by the  
28 Department of Water and Energy in fact consistently uses  
29 capacity in the calculation of the cost per ET for major  
30 assets and all the regional councils are using capacity  
31 based charges for their major assets. This can't be done  
32 under the current methodology adopted by the various  
33 authorities.  
34  
35 We are getting confusing messages about the transfer  
36 of cost between annual charges and developer charges and  
37 this was raised in the discussion by Sydney Water and  
38 within IPART's other documents, particularly the previous  
39 review of recycled water charges, about the RAB or the  
40 regulatory asset base and the return on assets. It hasn't  
41 been resolved. I haven't been able to sit down with  
42 Sydney Water and go through their concept of this, but  
43 there are clear statements in their submission and in other  
44 locations that the current methodology potentially has the  
45 effect of using developer charges to reduce annual charges  
46 and if that's the case, obviously, you would understand  
47 that the industry would have a substantial objection. It

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1 is just another complication in the process.  
2  
3 Recycled water charges are an issue and they more than  
4 any other raise the point that here are new developments  
5 meeting all sorts of new standards for all the best  
6 environmental reasons and recycled water charges clearly  
7 have a major environmental element, but the people who are  
8 bearing all of the cost are people in new developments.  
9 There is very little hope of the existing users being  
10 required to meet the demands that have been placed on new  
11 areas for recycled water.  
12  
13 Another fascinating aspect of the whole recycled water  
14 thing is that the impact is not so significant from the  
15 point of view that we're looking at about 5 per cent of the  
16 water being recycled now and it might grow to about  
17 10 per cent in 2015, on Sydney Water's figures. It is a  
18 lot of cost being shifted on to new development at not a  
19 significant effect. Of course, I've always wondered why in  
20 Sydney - which has been through a fairly long period of  
21 short water supply - that water that has been treated to a  
22 high standard isn't being used, like in many other  
23 countries, for indirect potable. I just can't understand  
24 why we're not seriously considering that. The effect would  
25 be dramatic upon our water supply. The problem with  
26 recycled water is that I gather that even in the Rouse Hill  
27 area, which initially had a fairly good take-up, people are  
28 becoming less enamoured with recycled water for all sorts  
29 of possibly irrational fears about the nature of the  
30 product.  
31  
32 One aspect of the recycled water charges I would like  
33 to raise also is that there seemed to be an expectation by  
34 IPART that there would be some cost offsets in the process  
35 of determining the charge, because clearly there may be  
36 overlaps with the provision of other services. I don't  
37 know what IPART expected, apart from what's in your own  
38 paper, but the outcome has been for Sydney Water \$1 and for  
39 Hunter Water zero dollars. If we are to have recycled  
40 water charges on new developments, we do need to look  
41 seriously at what was the expectation and how IPART  
42 expected that to be applied.  
43  
44 There are some variations in the models between the  
45 various authorities. Sydney Water has recently changed  
46 theirs in one aspect that we have been agitating made  
47 little sense. It doesn't make a lot of dollars, but it's

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1 just one step towards making the process more rational.  
2 I know we talk about the old times were good times, but  
3 quite frankly, the point we were in 1995 was a point that  
4 the industry could live with. We can't live with the  
5 changes that have been made since then and the complaints  
6 that we've been making are basically about the changes in  
7 interpretation and approach that have been made since that  
8 time. That goes for Sydney Water and Hunter Water in  
9 particular.

10  
11 What we are concerned about are the principles. It is one of  
12 the reasons why when we prepared the New South Wales  
13 regional DSP report, we concentrated on principles that  
14 would apply broadly and it has been suggested here already  
15 that the guidance that we receive from the current  
16 determination is so minimal that it has allowed these  
17 variations to occur and what the DEUS guidelines at least  
18 had was some guidance. In fact, while it doesn't recommend  
19 it and almost nobody uses net present value in the regional  
20 areas, they use the ROI method, their description of the  
21 way that you can apply net present value to the calculation  
22 of the charge is in fact more correct than what has been  
23 used widely within water authorities.

24  
25 Going back to the starting point, if we agree that  
26 price signals at best are negligible, I think we create an  
27 opportunity to widen our thinking about how we might  
28 resolve the many concerns that have been expressed around  
29 this table.

30  
31 THE CHAIRMAN: Could we hear from the Association of  
32 Consulting Surveyors.

33  
34 MR BURKE: My name is Martin Burke. I have been asked by  
35 the Association of Consulting Surveyors to come along and  
36 observe proceedings today. We represent the private  
37 industry in New South Wales and we're very closely related  
38 to the development industry, as you can imagine. While  
39 appreciating the importance of the methodology and formulae  
40 used in DSP development, we are equally concerned about  
41 the ability of the authorities to apply the methodology  
42 correctly in assessing DSPs for individual developments.

43  
44 From a personal perspective, I have been involved in  
45 negotiations over the last five years where in the area of  
46 \$10m to \$20m has been incorrectly calculated. You can see  
47 there is a big issue as to the ability of the officers

1 within the authorities to do the calculations correctly.

2  
3 We are also concerned about design allowances and ET  
4 multipliers in relation to the authorities overestimating  
5 demand and therefore over-recovering through the charges,  
6 particularly in relation to area based charges for  
7 industrial and commercial properties. As the  
8 Yarrunga Estate person said earlier, industrial land is  
9 using up to say 10 kilolitres per hectare per day on  
10 average in Sydney, higher in some areas, but our studies in  
11 Western Sydney indicate 10 kilolitres per hectare per day  
12 for water usage, while Sydney Water is charging at a rate  
13 of 35 kilolitres per day for sewer discharge for the same  
14 site which is why the ET multipliers are so high for  
15 industrial land and in the sewer area, which is the big  
16 issue. I look forward to the rest of the day. Thank you.

17  
18 THE CHAIRMAN: Thank you. Are there people in the  
19 audience who want to make a general comment at this stage?

20  
21 SPEAKER: Will we have an opportunity to do it later?

22  
23 THE CHAIRMAN: You can do it at the end of another  
24 session.

25  
26 SPEAKER: We'll learn more as we go and then we will ask a  
27 question.

28  
29 THE CHAIRMAN: We will certainly give you a chance  
30 before the end of the day. Thank you. I think we're slightly  
31 late in our schedule, so we'll have a cup of tea and resume  
32 again. Can I say that I appreciate that some people  
33 disagree about whether we should have developer charges at  
34 all. That has often been linked to the view that we've got a  
35 housing affordability crisis. With \$50m in total revenue  
36 for Sydney it's hard to say that that's a major element in  
37 the housing affordability crisis. A quarter of a per cent  
38 on the interest rate would add far more to the cost than  
39 \$50m. You can see that every month in the paper when they  
40 report the latest interest rate increase. I think while  
41 the housing affordability crisis is obviously a critical  
42 issue, it won't be solved by developer charges.

43  
44 I also appreciate the view that maybe governments  
45 should be financing infrastructure from superannuation  
46 money and so on, but that's not on the agenda today.  
47 Whether it should be, that should be taken up in a



1 different forum. We really do need to focus on what was  
2 the purpose of the developer charges. Peter Price, for  
3 example, says that they're not very effective price  
4 signals. I suppose I would respond that while I'm sure  
5 there are a whole host of things that affect the take-up of  
6 land and where it's zoned and so on, I don't think you  
7 should necessarily then say, "Oh, we shouldn't set price  
8 signalling at all."  
9

10 For example, the reason why some people buy different  
11 types of cars has to do with a whole host of factors other  
12 than the price of the car, otherwise they'd never sell a  
13 big car. Nevertheless, it is important that you also have  
14 the price signal and that should be a cost-reflective  
15 signal. Having said that, I think there are important  
16 issues as to how well we're setting the price signal at the  
17 moment and that's what I would like to think we would focus  
18 on in the sessions to come. Thank you very much. We will  
19 resume in about 15 minutes.  
20

21 SHORT ADJOURNMENT  
22

23 MR WARNER: This is our second session for today. This is  
24 a long session, so it will take us a bit of time to get  
25 through. I apologise for that. A lot of these things are  
26 interconnected. The things we'd like to look at during  
27 this session include cost recovery, cost reflectively and  
28 the nexus. Included for consideration under this item are  
29 going to be assets included in developer charges and asset  
30 valuation methods, period of analysis, reduction amount,  
31 and DSP areas and WICA, some of which have already come  
32 up in comments today.  
33

34 The Tribunal's developer charges methodology is made  
35 up of three key elements. These relate to the value of the  
36 assets installed or to be installed to service a  
37 development, the cost of operating and maintaining the  
38 services used by the development and the periodic revenue  
39 that the water agency expects to collect in periodic  
40 charges from people who will reside in the development.  
41 These last two elements make up what is known as the  
42 reduction amount.  
43

44 As has been said earlier, IPART supports cost  
45 reflective developer charges to complement its periodic  
46 charges. For assets to be included in a developer charge  
47 there should be a nexus between the asset and development:

1 in other words, the development should derive service from  
2 the asset. The only other real restriction on the  
3 inclusion of assets is that they must be built after  
4 1 January 1970.  
5

6 While the Tribunal seeks cost reflective developer charges,  
7 it appreciates that there is the practical need to limit the  
8 number of charges and development servicing plans for reasons  
9 of administrative simplicity and manageability. Because of  
10 concerns about the level of charges in different DSP areas,  
11 Sydney Water has proposed a number of changes to the  
12 methodology and these changes encompass the removal of  
13 pre-1996 assets; the removal of the reduction amount; the  
14 removal of the need to revalue post-1996 assets; the  
15 progressive removal of the number of years of existing  
16 assets included post-1996 an increase the number of growth  
17 by years of growth assets; the application of a capital  
18 offset to changes in the north-west and south-west growth  
19 centres; a reduction in the number of DSPs and setting  
20 developer charges in priority sewerage program areas  
21 no greater than the highest non-priority sewerage program  
22 area charge.  
23

24 Some of the key questions we would like you to  
25 consider under this heading are, how should the trade off  
26 between cost reflectively and the ease of administration be  
27 managed? Does Sydney Water's proposal achieve cost  
28 reflectively? Does it ensure a nexus between a development  
29 and the infrastructure that it serves?  
30

31 To serve developments, the infrastructure required  
32 generally has to be in the ground before the first  
33 residents arrive. In addition, water and sewerage  
34 infrastructure is built with capacity in excess of  
35 immediate needs, with capacity taken up over the  
36 development train. This naturally means that most  
37 infrastructure is in the ground before or concurrent with  
38 development taking place.  
39

40 Some have suggested that the dominance of existing  
41 assets is somehow inappropriate and that more weight should  
42 be given to assets yet to be built. There are also assets  
43 that will serve existing customers as well as including  
44 provision for allowing for growth. Tillegra Dam and  
45 Sydney Water's desalination plant provide supply security  
46 to existing users while also potentially supplying a water  
47 supply to new entrants. The question that needs to be

1 considered is how these costs might be apportioned.

2  
3 The current methodology requires that water agencies  
4 use modern engineering equivalent asset values for  
5 determining charges. Asset revaluations can mean that  
6 developer charges increase for no other reason than the  
7 value of the underlying assets has increased.

8  
9 It has been suggested that a different approach be  
10 adopted, such as CPI indexed actual cost. It seems to be  
11 inappropriate to adopt a MEERA value for existing assets on  
12 the one hand, while on the other agencies may defer new  
13 expenditure in the face of those same rising costs,  
14 for example. For periodic pricing IPART adopts CPI  
15 indexation of its regulatory asset base. The use of CPI  
16 indexation is one part of the developer charges equation  
17 and can result in a divergence if a different index is used  
18 to calculate another component.

19  
20 Some of the views of stakeholders on these issues  
21 include Sydney Water is of the view that future cost of  
22 development is not signalled correctly because of the  
23 emphasis on existing assets. Hunter Water proposes that  
24 growth and drought security costs for the Tillegra Dam be  
25 apportioned on the opportunity cost of not building the dam  
26 for drought security purposes and I look forward to hearing  
27 a bit more about that approach.

28  
29 MR YOUNG: Stay tuned.

30  
31 MR WARNER: Sydney Water comments that MEERA  
32 valuations exceed efficient costs. Mirvac comments that it  
33 encourages over-engineering. Some other stakeholders support  
34 actual cost or market cost. The questions we would like you  
35 to turn your attention to on this issue are on what basis  
36 should assets be apportioned between growth and other cost  
37 drivers? What are the advantages and disadvantages of  
38 using MEERA as a valuation method? What valuation  
39 alternatives are there - e.g CPI indexed actual cost - and  
40 what are the advantages and disadvantages?

41  
42 In relation to the period of the analysis, there are  
43 issues about how far into the past and into the future to  
44 include assets. The determination currently mandates the  
45 exclusion of pre-1970 assets, rules for post-1970,  
46 post-1996 and yet to be commissioned assets and a 30-year  
47 forecast for reduction amount calculations.

1

2 There are a range of reasons for the exclusion of  
3 pre-1970 assets. Principal among these was the view that  
4 it was unlikely that new entrants would benefit from assets  
5 built more than 30 years previously and that these new  
6 entrants were unlikely to have influenced the decision to  
7 build the asset. In short, nexus was tenuous. Post-1970  
8 and pre-1996 assets were deemed to have been built for a  
9 range of reasons, not all of which might have been on a  
10 sound economic basis.

11  
12 The Tribunal also considered issues of affordability  
13 and the transition to the new charging arrangements. For  
14 these reasons, the Tribunal decided on a 3 per cent  
15 discount rate for Sydney Water and Hunter Water and a zero  
16 discount rate for Gosford and Wyong Councils on these  
17 assets.

18  
19 For post-1996 assets, the position was somewhat  
20 different. It was considered that the water utilities are  
21 entitled to earn the opportunity cost of funds they invest  
22 in their infrastructure in the same way that any other  
23 business seeks to earn their opportunity cost of capital.

24  
25 Indeed, if water agencies are unable to earn returns  
26 commensurate with their opportunity costs, society as a  
27 whole would be better off if the money was put to more  
28 productive ends. Post-1996 assets are therefore expected  
29 to earn 7 per cent real pre-tax. This is the discount rate  
30 used by all water agencies at present. The real issue is  
31 whether this rate should change in line with changes to the  
32 weighted average cost of capital of each agency determined  
33 from time to time by the Tribunal.

34  
35 The determination also provides that 30 years worth of  
36 offset amount - that's that periodic revenue less operating  
37 costs - should be offset against the capital charge. This  
38 recognises that a component of periodic revenue also pays  
39 for assets provided by water agencies.

40  
41 Stakeholders in their consideration of these matters  
42 have proposed rolling forward the 1970 deadline to maintain  
43 a 30-year nexus window, as well as using a 30-year rolling  
44 period for the inclusion of past assets and use a 10-year  
45 rolling period for the inclusion of future assets.  
46 Sydney Water proposes changes to exclude pre-1996 assets,  
47 roll forward post-1996 assets within a moving time frame

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1 and lengthen the period for inclusion of assets yet to be  
2 commissioned to 10 years. Hunter Water Corporation  
3 proposes a 30-year rolling time frame for the inclusion of  
4 assets.  
5  
6 Questions the tribunal would like you to consider on  
7 this issue are on what basis should the determination treat  
8 assets. Should it be nexus alone, and more particularly how  
9 should it treat post 1970 assets, post 1996 assets, and  
10 assets yet to be commissioned? Are the distinctions made  
11 still relevant?  
12  
13 As mentioned, the operating cost forms part of the  
14 reduction amount. The reduction amount should reduce the  
15 capital charge by the amount water and sewerage bills  
16 contribute to capital costs. This ensures that there is no  
17 double-dipping, or calling on new entrants to pay up front  
18 in time for the same assets. The reduction amount is  
19 calculated as the net present value of revenue minus  
20 operating costs per ET. The determination requires DSP  
21 specific operating costs to be used where available.  
22  
23 Because data became available, Sydney Water changed to  
24 DSP specific operating costs at its last review in 2006.  
25 Sydney Water reports that some of the changes in its  
26 developer charges are a result of this action. Sydney  
27 Water proposes that the reduction amount be removed from  
28 calculations. Agencies report increases in operating costs  
29 due to increased input costs, such as energy, and more  
30 stringent standards.  
31  
32 Some of the questions we would like you to consider  
33 are is there a mismatch between using average periodic  
34 revenues with DSP specific operating costs? How can the  
35 determination be improved as it relates to operating costs  
36 while remaining cost reflective?  
37  
38 DSP and WICA - there are issues about the requirement  
39 for there to be a nexus between assets charged for in the  
40 development when determining DSP boundaries. Currently  
41 agencies can choose the boundaries for their DSP areas  
42 themselves. The WICA creates questions regarding private  
43 entities and how they charge their future customers.  
44  
45 Sydney Water has proposed amalgamating its DSP areas,  
46 as you have heard. Stakeholders in the Sydney western  
47 growth areas support changes that would lessen cost

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1 reflectivity (eg DSP amalgamations), those in the east do  
2 not.  
3  
4 Hunter Water is concerned about the requirement for  
5 nexus when amalgamating DSP areas and some potential  
6 competitors in the urban water market believe that upfront  
7 charges are necessary for them to compete with government  
8 utilities. Others have argued that they should be  
9 dispensed with.  
10  
11 Some of the questions we would like you to consider  
12 are what principles are important for establishing DSP  
13 boundaries or, to put that another way, if amalgamations  
14 are allowed what should guide the decision-making? Clearly  
15 with the issue of the size of DSP areas, there is a trade  
16 off between administrative simplicity and cost  
17 reflectivity - the questions about striking the right  
18 balance between the two. In considering the issues of  
19 boundaries, the tribunal will want to be careful to ensure  
20 that it does not disadvantage potential new entrants who  
21 cannot amalgamate areas and charges. What issues might  
22 arise under WICA?  
23  
24 The questions span two pages. I understand people  
25 have got copies of those in front of them. We are clearly  
26 not going to be able to get through all of those with  
27 comments from all speakers, so I would ask you just to  
28 touch on those things that are of interest to you.  
29  
30 THE CHAIRMAN: We will start with Hunter first.  
31  
32 MR YOUNG: I will start off with a couple of comments just  
33 following up from the last session on this question of  
34 price signal. We still see developer charges sending a  
35 price signal. I got reinforcement from that around the  
36 table from a number of developers who said they are  
37 listening to the price signal, which means they are holding  
38 off or they are not developing at the moment. Certainly in  
39 the Hunter, in some of our more regional areas, it is  
40 sending a price signal. We see that as important. Some of  
41 these areas are incredibly expensive to develop.  
42  
43 Looking forward on the question of cost reflectivity  
44 and administration, we would love a system that had both  
45 cost reflectivity, sending the price signal, and was really  
46 simple to administer, so if IPART could serve that up to us  
47 we would think that would be fantastic. That is a

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1 difficult thing to do, and no model is perfect, so there's  
2 some trade-offs here in the complexity, the administration  
3 and sending the price signal, but we do think that, as  
4 Richard said earlier, we would like to balance out with  
5 some lesser number of DSP areas which we think we can do at  
6 the present time.

7  
8 Our difficulty is that the IPART determination talks  
9 about a nexus between assets and the developer charge area.

10 We are probably zealots in this area and it has meant that  
11 we have taken that to the extreme where we have got a large  
12 number of DSP areas, so very cost reflective and then high  
13 administration costs. We believe that IPART should look at  
14 this to be a bit more flexible looking at geographic areas  
15 and we would like to gain benefits from grouping areas  
16 together.

17  
18 On the Sydney Water question of looking at can we drop  
19 out all assets before 1996, the answer of course is yes,  
20 and we can pull those levers and go for a shorter window  
21 and get rid of the operating offset. Hunter Water has had  
22 a view that we have gone for a longer window because we  
23 believe that is beneficial to the developer community in  
24 that it gives sort of an averaged approach over time. So  
25 we went for a longer window so that we weren't picking a  
26 shorter window which we saw as more volatile. The best way  
27 I can describe that would be to look at the average results  
28 of the share market over a longer period versus saying we  
29 are going to go for a shorter window of the share market.  
30 If you look at that you can get great volatility of  
31 increases and decreases.

32  
33 We have had a look at this question of dropping out  
34 pre-1996. The top one is waste water developer charges.  
35 If we just went to an average system cost, system wide  
36 operating costs, you will notice in the Hunter, right-hand  
37 side, we have a number of areas on the extreme, that there  
38 is a high price signal in that area. In fact, I think that  
39 is Paxton and Karuah, and for those the cost that we get  
40 from our postage stamp revenue would barely pay for the  
41 cost of laboratory testing for our waste water treatment  
42 plant, let alone any costs of operation, maintenance,  
43 labour, capital, return. It is an area with oysters in the  
44 local environment. It's the most expensive plant by far  
45 that we have ever considered building, and there is a huge  
46 pressure to develop this land further.

47

1 At the moment we are saying yes we can do this, but we  
2 are sending you a price signal that it is incredibly  
3 expensive for us to put water and waste water in this area,  
4 and incredibly expensive to operate and maintain. If we  
5 went to system wide averages it would significantly drop  
6 the signal in those areas. It would make virtually no  
7 difference on our weighted cost, which is the blue line and  
8 the red line you can see there.

9  
10 The next one, chart 2, is the effect of removing  
11 pre-1996 assets and the net operating results for the  
12 Hunter area on water development charges. You can see that  
13 the red would be the impact of the new approach and the  
14 existing approach is the blue lines. The blue lines - in  
15 some of our inner city areas we are virtually charging  
16 nothing. In our remote areas we are sending a price  
17 signal. If we went to this approach, it would smooth them  
18 all out. We would still have some price signal, but it  
19 would be significantly reduced. Interestingly, we'd make  
20 more money on this approach than we currently do on the  
21 weighted basis. So we'd get more money from developers on  
22 a weighted basis and we would lose the price signal. This  
23 is just the results in the Hunter.

24  
25 On the waste water, that is a really interesting one.  
26 It virtually makes no difference in the weighted amount of  
27 money that we make on developer charges. We lose some of  
28 the price signal - on the right-hand side of the chart -  
29 for some of these remote areas, and the major thing looking  
30 through that is that there is just a mix of winners and  
31 losers in pulling these new levers, so our approach would  
32 be in talking to the community about who is now a winner  
33 and who is now a loser with the new approach and the new  
34 levers we are pulling and how we would transition that to  
35 the future.

36  
37 In summary, any model will work. Our fundamental  
38 approach is that we are still believers in price signals.  
39 We think it does work. We would be happy to move towards  
40 a system, a new approach by IPART, in different weighted  
41 applications if that could give us simplicity, but we would  
42 not like to lose the price signals and we believe that any  
43 changes have to have some consideration of a transition for  
44 people that move from winners to losers and losers to  
45 winners.

46  
47 MR PRICE: On the question of price signalling, the

1 problem there is that it seems there is a price signal here  
2 for the sake of it. What we have got here is a direct  
3 conflict between the planners and the water authority. The  
4 planners are saying, "Yes, go ahead with the development",  
5 and the water authorities are saying, "No, we are going to  
6 charge." The third element that you pointed out  
7 specifically was the location of the sewerage treatment  
8 plant that has been built to a very high standard to meet  
9 environmental issues that are issues for the broader  
10 community. So really the whole question of price  
11 signalling is not a reason for doing it in itself. There  
12 has to be an outcome. The outcome in this case is you have  
13 a direct conflict with the planning that is going on to  
14 release these areas to provide what the community wants,  
15 and that is housing. So there is a real problem right  
16 there in the attitude of price signals.

17  
18 SPEAKER: It is a really interesting point. The difference  
19 there I find is that there is no environmental problem  
20 unless we get more growth. If we get more growth because  
21 of the nature of the area, that will drive an environmental  
22 problem and that means we have to respond to that with a  
23 higher level, so there is an nexus there between growth  
24 equals environmental problem. We need to spend money in  
25 that area.

26  
27 The other issue is we often find in different areas  
28 that council themselves are interested in land development.  
29 From a planning viewpoint they may be keen for areas to go  
30 ahead. I look at a future - if there is no developer  
31 charge we are back into the world previously - what is the  
32 framework for us to make decisions in this area from  
33 developers coming in and saying, "I have bought this land.  
34 I am very keen to move ahead on it." I appreciate in a  
35 perfect world we say from a planning viewpoint that we are  
36 only developing in these areas, but it didn't work well in  
37 the past when we didn't have the developer charges.

38  
39 THE CHAIRMAN: Time will be too constrained to allow long  
40 debate on these points. I will make one observation. The  
41 fact that a planner allows a development does not mean that  
42 it would necessarily go ahead at the same cost. If you  
43 take the builder, it may be that the cost of putting the  
44 basic footings, and so on, is higher on one lot than on  
45 another, and it may be prohibitively high in some areas so  
46 very few people want to buy in that area even though the  
47 planner says you can do it. I don't see water charges

1 being any different to that. Dr Schott, you have put the  
2 most radical specific proposal on the table. Perhaps you  
3 would like to talk to it.

4  
5 DR SCHOTT: I might defer to Stuart Wilson. The two main  
6 things that we wanted to do was to remove the operating  
7 costs from the formula. What has happened with Sydney's  
8 use of the operating cost is that revenue, being postage  
9 stamp revenue, is spread evenly across everybody, so we  
10 have a postage stamp revenue as part of the equation, and  
11 then operating costs have been calculated on specific area  
12 costs, which we can now do.

13  
14 The impact of using an evened out revenue equation and  
15 a very area specific operating cost is what is causing the  
16 very low charges in what has been roughly referred to as  
17 the east, but which, let me assure you, is not just the  
18 east. It is everything that is on our ocean outfloor  
19 systems which does go back as far as Ryde, and indeed  
20 further on some of them. So that is one of the things that  
21 is causing us a distortion. If we were just to use a  
22 standard operating cost, as we do with revenue, it would  
23 ease a lot of the bias that we are concerned about.

24  
25 The other major change that we are concerned about is  
26 the assets that are pre-1996 being included in the formula.  
27 The main reason that we want to ditch the pre-1996 assets  
28 is to put a focus on incremental assets. We don't think we  
29 are sending a signal to developers if we don't do that. If  
30 you think about a pipe in the ground, for example, that was  
31 built in 1974 and it's got lots of capacity left in it,  
32 then it has low incremental cost, and that is where we  
33 would like the development to occur. So changing because  
34 of something we did 30 or 40 years ago we think is not  
35 right. It is a question of balance. We thought if we  
36 started around about 1996 and then increased the forward  
37 years, which I think certainly us and Hunter would be more  
38 capable of stretching out our forward asset plans now than  
39 we were some years past, we really don't think that average  
40 cost is sending the appropriate signal with the way that  
41 the assets are currently in there.

42  
43 THE CHAIRMAN: The essential proposition is that we are  
44 trying to establish a nexus between assets and new  
45 developments. So the logic is, as I understand it, you  
46 want to shift the emphasis away from past investment and  
47 get a focus on new investment. I suppose the question in

1 my mind is why did you stop at 1996. Why include any past  
2 assets? That is the first question. Because if you are  
3 just interested in the impact of new development, why  
4 include any past assets? Secondly, if there are new assets  
5 that were system wide, and which were being paid for by  
6 consumers generally, the desalt plant is the most obvious  
7 example, why would you include that in the assets?  
8 Thirdly, if you don't include existing assets, then, as I  
9 recollect - I might be wrong in this - your submission you  
10 propose to actually phase out the reduction amount. Is  
11 that correct?

12  
13 MR WILSON: In some instances.

14  
15 THE CHAIRMAN: I mean, if we didn't include past assets,  
16 then you wouldn't need to have a reduction amount, I  
17 suspect. The reduction amount is basically there to ensure  
18 you don't double-dip in effect, get people to pay for the  
19 same thing twice. So by not including past assets there  
20 seems to me less need for a reduction amount. Given the  
21 logic of what I think is your position, why did you stop  
22 where you stopped?

23  
24 MR WILSON: You are correct to characterise our position  
25 as we favour incremental costs, but in doing so we all  
26 recognise we are not in a perfect world. Like in general  
27 economics, short run marginal cost is an optimal pricing  
28 rule, but we rarely get there. If we had only future  
29 assets, every year you would be dropping out some assets  
30 and putting more assets in, and we think that would create  
31 incentive problems. If a treatment plant was built one  
32 year and a developer looks and says, "If I delay  
33 development until the next year I will not have to pay for  
34 any component of that treatment plant once it's done." So  
35 whilst we think it improves signalling to move to an  
36 incremental cost basis, we realise there are trade-offs.  
37 We recognise that you need some past assets in there or you  
38 will just create incentive problems for development.

39  
40 One of the second issues was the capital offset. As  
41 you said, there is less need for capital offset if you  
42 remove most past assets. That is, in effect, what is  
43 already happening, or it is the inclusion of a capital  
44 offset in the ocean outfall systems that is creating very  
45 large reduction amounts at the moment, that we think  
46 results in zero charges or even negative calculations. We  
47 don't think there should be the capital offset to the same

1 degree on those systems because the prices in the revenue  
2 are paying for all the past assets, not the assets that are  
3 being included on the capital side of the equation.

4  
5 We have said, however, that in a new growth area where  
6 most of the assets are incremental, it is like you do need  
7 a capital reduction because the prices in a new growth area  
8 are partly paying for the capital in that area and we don't  
9 want to double-dip. We have done a bit more thinking since  
10 we put in the submission, and we've got various options for  
11 generalising the capital offset approach across all systems  
12 so that the amount of the capital reduction, or the  
13 reduction would be dependent on the amount of existing  
14 assets. I am not sure this is the forum to set out our  
15 thinking, but we would be happy to do it at another time.

16  
17 We argued in our pricing submission that the system  
18 wide asset should be excluded from the developer charges  
19 calculation entirely. At the moment, if any part of it was  
20 included it would mean it was being paid for by people in a  
21 certain part of Sydney and not in another part of Sydney.  
22 More generally, we think things like desalt adds complexity  
23 to the developer charges formula because while we can  
24 exclude them from the capital component of the equation,  
25 they will be funded in prices and therefore funded through  
26 the revenue side of the net operating result. So unless  
27 IPART considers how the net operating result and the  
28 capital will interact in a new world, the net operating  
29 result will (inaudible). That may suit some objectives,  
30 but it is not suiting cost reflectivity.

31  
32 MR COX: I do want to ask one question which I think is  
33 relevant to the conversation we have just had, and that is  
34 the issue of the low developer charges in eastern Sydney  
35 which you referred to as a problem a couple of times this  
36 morning already. I could see an argument that would say  
37 that that shows that the developer charges are working as  
38 they are intended to. There is capacity in the system in  
39 eastern Sydney and that is being made available at low  
40 cost. Why is that a difficulty?

41  
42 DR SCHOTT: It is actually not true that where there are  
43 zero charges there are low costs of development. That is  
44 the problem with the formula. The reason why the charges  
45 are zero is because of the interplay between the uniform  
46 revenue component of the net operating costs and then the  
47 area costs that are subtracted from it.

1  
2 The area costs for operations only - not for new  
3 development - are so low in the ocean outfall systems that  
4 we get very large reductions, so you get zero developer  
5 charges across large areas of Sydney. If the operating  
6 cost component of the net operating cost was a system wide  
7 cost as the revenue charge is, because of postage stamp  
8 pricing, then we would just have a sort of fixed component  
9 and we wouldn't be getting the zero bias occurring. It is  
10 the interplay between postage stamp pricing and specific  
11 area costs. Does that make sense?  
12  
13 MR COX: So the problem is that revenue is averaged across  
14 the system, but costs are not?  
15  
16 DR SCHOTT: That is correct. In fact, I mentioned earlier  
17 that we are spending \$300 million over the next period on  
18 growth in those zero charging areas, which we will see no  
19 developer charges paid for.  
20  
21 THE CHAIRMAN: The reality is that revenue is much the  
22 same wherever you live in Sydney, but in fact it is much  
23 cheaper to actually get servicing at Bondi. The operating  
24 cost is genuinely cheaper at Bondi. Wouldn't you want to  
25 encourage people to build in Bondi?  
26  
27 MR WILSON: Revenue is equal across Sydney because of  
28 postage stamp pricing, where it is recognised that high  
29 cost areas receive contribution from low cost areas. So  
30 what that means when it is applied to developer charges is  
31 you are basically unwinding that system for developments on  
32 the east. The revenue is what it is in Bondi because they  
33 may want to make a positive contribution somewhere else.  
34 By getting a net operating result saying postage stamp  
35 pricing doesn't need to apply to that development in Bondi,  
36 it is a tension between the postage stamp pricing objective  
37 and the developer charges signalling objective. By going  
38 to average operating costs across the system, you would  
39 overcome most of that problem.  
40  
41 THE CHAIRMAN: So you are basically saying that if the  
42 revenue was cost reflective then it would be lower in Bondi  
43 to match the lower operating cost.  
44  
45 DR SCHOTT: Yes, and the developer charges in Bondi would  
46 still be very low compared to the developer charges in the  
47 tertiary treated systems of the west.

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1  
2 MR WILSON: A final comment, the IPART determination  
3 requires us to use area specific operating costs if they  
4 are available. System wide averages must not be used if  
5 the costs of providing services to the DSP area vary  
6 significantly - maintenance, administration costs, et  
7 cetera. We have those costs so we were required to use  
8 them.  
9  
10 MR COX: Am I right in thinking that what you would like  
11 to do is average the costs in the same way that revenue is?  
12  
13 DR SCHOTT: We would like to have the net operating cost  
14 removed completely because there is one more thing to drop  
15 off. If that wasn't to occur, then if the cost formula was  
16 averaged in the same way as revenue was, it would remove  
17 the distortion, and it would still mean that charges in the  
18 inner city and the east would be considerably lower than in  
19 other parts of Sydney, but at least there would be some  
20 developer charges.  
21  
22 MR PRICE: A flattening effect.  
23  
24 MR GRANTHAM: Having previously stated that I believe the  
25 current methodology to be sound, I suppose I am looking at  
26 areas where changing something could make an existing  
27 system that is working quite well more difficult. Wyong is  
28 a high growth area, so we are dealing on a regular basis  
29 with developers. First of all on nexus, I think it would  
30 be quite illogical for Sydney to reduce charges in the  
31 western area to have a single DSP across the whole Sydney  
32 area. While the methodology contains its current dispute  
33 resolution process, all that will result in is the west  
34 will get a reduction, and in the east every development  
35 will go to dispute resolution and we will get a much lower  
36 charge because again we will be introducing an  
37 inconsistency there. So this issue of nexus is critical in  
38 how it is defined, or else other parts of the determination  
39 will come into play.  
40  
41 In terms of asset valuation, if the valuation of  
42 assets as they stand within the DSPs after their review  
43 does not reasonably reflect reality, we will run into  
44 problems between who is going to construct that asset.  
45 Currently, if a developer has a development that's not a  
46 reasonably orderly development, in other words, just a  
47 logical extension of the existing services, but wants to

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1 develop, for instance, a little bit further out, Wyong  
2 offers them the opportunity of constructing the intervening  
3 infrastructure at the value of the DSP and getting a credit  
4 for it. If that value is now significantly less than the  
5 real cost, the developer is not interested in that option.  
6  
7 Therefore, in fact, you can get to the situation where  
8 what method are you going to have for providing  
9 infrastructure? Is it who is going to scream the loudest  
10 or who has the more clout, because if it's not an orderly  
11 development, the price mechanism that currently exists is  
12 going to disappear.  
13  
14 In terms of pre-1996 assets, yes, you could ditch  
15 them. I agree with Kevin Young's statement that any  
16 methodology can work. I think it's an issue of what  
17 signals will that send. If you ditch pre-1996 assets, that  
18 means you're saying that we're sitting on assets with about  
19 a 10-year life. One of the objectives of this  
20 determination was to encourage the efficient development of  
21 water infrastructure assets. Often times those assets have  
22 a useful life of well beyond 10 years. To exclude  
23 pre-1996, fine, as an authority constructing assets I will  
24 only provide assets that meet the next 10 years. Would  
25 that be efficient?  
26  
27 You might find yourself every 10 years then having to  
28 come in and augment an existing asset and it might be  
29 argued that that is quite inefficient. All I'm saying is  
30 that's an angle that needs to be looked at because this  
31 determination has a lot of interdependencies. One issue  
32 has been worked through and its effect on the other ones  
33 has been considered within the existing methodology. To  
34 change one can have effects across the methodology and  
35 that's why I just urge caution when changing one without  
36 having its impact across the whole methodology considered.  
37  
38 MR KOIZUMI-SMITH: Thank you. I will just make two  
39 brief points, one with regard to the inclusion of assets and  
40 whilst we have no particular point in time, the suggestion  
41 that some assets will fall out could be detrimental to the  
42 community. Development is influenced by a number of  
43 factors which are outside the control of an agency or a  
44 water utility. The suggestion that you would drop some  
45 assets out I think effectively means that the community is  
46 accepting the risk for development rates which is possibly  
47 unreasonable.

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1  
2 The second point goes to an earlier comment regarding  
3 price signals and government policy. I think the  
4 suggestion was made that the current formula doesn't  
5 support the government's policy or the government's  
6 commitment to new development. At the same time, the  
7 government is also committed to urban consolidation and  
8 I think in some cases the price signals that this is  
9 sending is encouraging further consolidation. With some of  
10 the proposals of averaging, you start to get development in  
11 very marginal lands which is not necessarily good from an  
12 economic perspective, nor is it with regard to some of the  
13 environment impacts. At this time, we still believe that  
14 pricing is an important issue.  
15  
16 THE CHAIRMAN: Before I open it up to the development  
17 industry, I am missing one line of questioning regarding  
18 Sydney Water and that's the proposal to reduce the number  
19 of DSPs. I think, Kerry, earlier in the day you talked  
20 about 90 DSPs coming down to something of the order of 20.  
21 The thing we would like to get some more information on is  
22 will that maintain cost reflectivity?  
23  
24 DR SCHOTT: We think it does. The big contribution in  
25 getting down to 20 is to have three DSPs for sewerage, so  
26 that we would classify sewerage by treatment, whether it  
27 was primary plus secondary or tertiary, which does reflect  
28 the cost of the charges, and the other step is to  
29 amalgamate some of the water DSP areas together, but the  
30 principal charges that would change would just go to the  
31 three sewerage areas defined by treatment which reflects  
32 both the cost of putting it in and the cost of running it,  
33 actually.  
34  
35 THE CHAIRMAN: We might go around the table.  
36  
37 MR JENSEN: I will put my views forward on a number of  
38 issues. I have already stated my view on the DSP issue.  
39 That should substantially be consolidated and I agree with  
40 what Kerry is saying. In terms of the rolling assets,  
41 I think that the point on the life of the asset is right.  
42 Essentially, the design life is approximately 25 years and  
43 I can only assume that when the first DSP was adopted, from  
44 1996 back to 1970 reflected the 25-year design life of the  
45 assets and I think now we've moved forward to 2008, it  
46 makes perfect sense that that date rides forward as well.  
47

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1 In terms of the operating costs, my view is that that  
2 differs to Sydney Water in that I believe the operating  
3 revenue should be included into the model. This  
4 infrastructure is essentially being funded by developers  
5 and our customers and it has been given to Sydney Water  
6 from which they then make a return out of those assets. In  
7 my mind, it makes perfect sense that that operating result  
8 is brought into the DSP calculation.

9  
10 The issue arises in the outer-lying suburbs where when  
11 that operating result is brought in, they actually make a  
12 loss, so that the losses are being compounded on to the DSP  
13 issue. That is the issue that needs to be sorted out.  
14 Really, in principle, it should be in there. I believe  
15 that can be sorted out by consolidating the DSP areas.

16  
17 I would like to touch on the opportunity cost of the  
18 money and again, I make the point that the money that's  
19 being put forward is by the developers and our customers.  
20 It is not money that has been put forward by government  
21 utilities. In my mind, I don't know why it's considered  
22 necessary to make a return on that money when essentially  
23 it is money being provided by somebody else. Essentially,  
24 I believe that we shouldn't be trying to incorporate that  
25 return into the model.

26  
27 The other point I would like to make is on the MEERA  
28 values. In relation to other contributions that the  
29 developers make, i.e section 94, it comes back to the cost  
30 of the asset divided by the number of residents. To then  
31 go and factor up previous expenditures to current day  
32 equivalents to my mind doesn't make sense. You should be  
33 collecting the money that is required to provide those  
34 assets. I will complete on that. Thank you.

35  
36 THE CHAIRMAN: LandCom.

37  
38 MR OWENS: If you don't mind, I would like to listen for  
39 the time being, thanks, Michael.

40  
41 MR GADIEL: Thank you. I won't speak too long. To  
42 respond on the issue of price signalling - and we'll come  
43 to the water rates issue and a couple of others commented  
44 on it - I don't think there is any doubt that the price  
45 signal is taken into account by developers when deciding  
46 not to develop land that has been rezoned, in the sense  
47 particularly that delays can apply indefinitely in some

1 cases to development process and development decision. The  
2 analogy was made before with a new car purchase and it was  
3 suggested that there's a whole range of things you might  
4 take into account - the colour, the design, the model and  
5 the price - and that doesn't mean the price signal is  
6 ineffective for a new car.

7  
8 I think the analogy is not a sound one because there isn't a  
9 law preventing you as a buyer of a new car from going and  
10 finding a cheaper car and buying that one. In the case of  
11 of land supply, there is a law that prevents you from accessing  
12 the vast bulk of land that might otherwise naturally be  
13 available to use for a particular development, whether you're  
14 talking about brownfield development where supply is  
15 artificially heavily constrained by planning laws preventing  
16 medium or high density development, or we're talking about  
17 greenfield development where the great bulk, for instance,  
18 Sydney's growth centres, still have not been released for  
19 residential development seven years after it was  
20 announced by the government that it would be happening.

21  
22 The areas that have been released are tiny in  
23 proportion to the overall plan for the next 25 years.  
24 Developers lack the ability, by reason of regulatory  
25 constraints, to go and find the cheapest. They're very  
26 much funnelled into the particular lands by the planners  
27 and then the only decision they can make is, "Do I develop  
28 it or do I defer the development decision for the time  
29 being?" That's all the DSP charges can effectively do.  
30 They can defer development if they're too high.

31  
32 The other issue I wanted to touch base on - again,  
33 Dr Keating you raised it - is the indication that  
34 Sydney Water is collecting, you're right, \$50m a year from  
35 these DSP charges and the standard thing that could be  
36 argued is that's not a huge amount of money, but we should  
37 bear in mind that that's not an indication of the amount of  
38 development that is not happening. That is an indication  
39 of the amount of development that is happening and all the  
40 statistics wherever you go, the ABS, anywhere else, show  
41 that the New South Wales development industry is in deep  
42 trouble, particularly in greenfield. It is the worst in  
43 the country. We have lot production at Adelaide levels.  
44 The \$50m can be used to advance an argument that the  
45 development industry is dead in New South Wales at the  
46 moment. It couldn't be used as an argument to say that DSP  
47 charges are not reducing the supply of land for

1 development. It is quite the reverse.  
2  
3 Another comment was made on urban consolidation and  
4 that the current charges favour urban consolidation. That  
5 may well be an argument. The only thing I would point out  
6 is that the government's policy is that 60 to 70 percent  
7 come from brownfield development and that 30 to 40 per cent  
8 come from greenfields. If you actually look at the figures  
9 - and the government hasn't released them for a while -  
10 I think you'll find that more than 90 per cent is currently  
11 being met by brownfield, so it's way out of whack. There  
12 is the social cost for that. A pure economist might say,  
13 "That's fine, if that's the most cost-effective way of  
14 doing it."  
15

16 The reason it has happened like that is because of  
17 regulatory constraints and concerns and it is imposing  
18 quite a significant social cost because it's limiting the  
19 available choice of housing for young families and other  
20 people who might otherwise want a choice.  
21

22 MR TACCONE: I will have to read a bit of this because I'm  
23 not very good at speeches or whatever. First of all, I'm  
24 from the Yarrunga Landowners group. We represent some of  
25 the landowners and developers there. First of all, we  
26 would like to commend Sydney Water and IPART for its  
27 consideration in the community review of the developer  
28 charges. The current reduction in developer charges may  
29 encourage some developments to progress with the view of  
30 possibly having the charges further reduced.  
31

32 Just quickly, I don't know where the figure of \$50m  
33 comes from. The Yarrunga area was subject to paying  
34 roughly about \$70m on developer charges for 129 hectares,  
35 so I don't understand where the \$50m comes from from  
36 developer charges. Does anybody have an answer?  
37

38 THE CHAIRMAN: I am sure it will be put on the table.  
39

40 DR SCHOTT: It is the money that has been collected by  
41 Sydney Water.  
42

43 MR TACCONE: We are only a small group.  
44

45 DR SCHOTT: Can I just say that that \$70m has been  
46 revised.  
47

1 MR TACCONE: We understand that and I've mentioned that.  
2 In the Yarrunga submission to IPART made in February 2008,  
3 we detailed serious concerns with the formula and methods  
4 used by Sydney Water as to the unfair effects it has on,  
5 one, the inconsistent equivalent tenements designated to  
6 the different DSP areas across the metropolitan area which  
7 Brett spoke about and everybody seems to have the opinion  
8 of equalising it. The second one is the inability to  
9 assess localities within a DSP area. Yarrunga is an area  
10 which is serviced. It is on the fringe of services.  
11 People have paid costs for infrastructure, previous  
12 developers, yet, we're subject to paying the same rates as  
13 any other area that needs completely new infrastructure.  
14 I think that should be addressed.  
15

16 Thirdly, there are the high conversion factors applied  
17 to industrial developments as compared to residential  
18 developments. I did a calculation previously. One hectare  
19 of industrial land was going to be the equivalent of  
20 110 dwellings. How can that be justified? For the same  
21 cost for one hectare, you would pay the same on 110  
22 dwellings or 60 single dwellings on three hectares of land.  
23 I think there's an out of balance there that needs to be  
24 addressed.  
25

26 Government infrastructure costs have made it  
27 impossible for a developer-builder to purchase a serviced  
28 parcel of land for development with an acceptable rate of  
29 return. In most cases, a developer will not even attempt  
30 to do so as the risk of losing money is too high. I think  
31 we all need development to progress. Sydney Water has  
32 created an open playing field for various DSP areas within  
33 the Sydney region. Some are still subject to high  
34 developer charges, whilst their neighbours are completely  
35 exempt from paying developer charges. We are in Prestons.  
36 Our neighbour is Wetherill Park. We were subject to paying  
37 \$486,000 per hectare which has been reduced, as Dr Kerry  
38 Schott has just mentioned, but Wetherill Park pays zero.  
39 How can we compete? Why should we build in Prestons and  
40 not in Wetherill Park? There is an imbalance somewhere  
41 along the line.  
42

43 We asked IPART and Sydney Water to consider the  
44 following two options in the proposed mid-August review.  
45 Sydney Water place the developer charges and levy a small  
46 charge over all end users by the way of water rates. The  
47 abolishment of the developer charge in a competitive market

1 will result in lower sales prices, which should in turn  
2 benefit the end user, the ratepayers. This method will  
3 also provide a fair and equivalent contribution by all  
4 users and beneficiaries. After all, the developers  
5 progressively build the assets at their expense and  
6 dedicate them to Sydney Water to generate revenue through  
7 water rates for the life those assets.

8  
9 A second option that I think should be looked at is if  
10 Sydney Water were to continue with developer charges, we  
11 would submit that a fair and equal developer charge be  
12 dispersed throughout the whole of the Sydney metropolitan  
13 region, a fair and justified conversion rate with  
14 consideration to comparisons of various classes of  
15 development: for example, industrial and commercial  
16 developments as opposed to residential. A fair and  
17 justified differentiation of industrial usage. Bulk  
18 warehousing and light industrial developments have a very  
19 low usage rate, as can be demonstrated through the water  
20 bills. There is proof. They should not assessed as equal  
21 to a paper mill or other heavy water users, which at  
22 present they are. There is a set rate which is just  
23 applied to industrial and it's unaffordable. It can't  
24 happen. It won't work.

25  
26 We urge Sydney Water to consider our suggestions with  
27 a view to stimulating the land development and construction  
28 sector, to provide progress for the much needed creation of  
29 employment opportunities and show fairness to developers  
30 progressing with developments. Finally, we wish to object  
31 to the proposed Hoxton Park recycled water contribution  
32 that Sydney Water is attempting to implement on developers  
33 within the Yarrunga release area. New industrial  
34 developments are easily capable of providing their own  
35 on-site water recycling system which local councils could  
36 condition as a part of development consent.

37  
38 If these fees were not to be removed completely, there  
39 should be concessions for those who can provide their own  
40 on-site water and recycling. They should be encouraged.  
41 That is what I believe.

42  
43 There are just a few questions that I'd like to ask in  
44 relation to the reduction. Maybe I can address them to  
45 Dr Kerry Schott, if you can answer these. How long will  
46 the new cap charges be applicable for?

47

1 DR SCHOTT: The new charges will be applicable until IPART  
2 has finished its deliberations and at that time and when  
3 the new charges come into place, we will make internally  
4 whatever charges we wish to make and IPART will make their  
5 charges: so towards the end of the year.

6  
7 MR TACCONE: If the developer charges, pending the review,  
8 are reduced, will the developers who paid the charges prior  
9 to the review be reimbursed?

10  
11 DR SCHOTT: That's typically not the way things are  
12 handled, no.

13  
14 MR TACCONE: Okay.

15  
16 DR SCHOTT: But I should say that the reason why the  
17 charges have been revised to where they are is that I'm not  
18 anticipating any major changes from those charges.

19  
20 MR TACCONE: Okay.

21  
22 DR SCHOTT: But don't take that as a promise.

23  
24 MR TACCONE: No, that's fine. Should it be determined  
25 that the charges will be reduced, but the refunds are  
26 limited - you've answered that. That's fine. Thank you.

27  
28 THE CHAIRMAN: Thank you for that information. Could I  
29 just make a couple of points. I wouldn't encourage you to  
30 anticipate that we're going to move to one flat developer  
31 charge across Sydney. I think that would be pitching your  
32 hopes in the wrong direction.

33  
34 MR TACCONE: I think something has to be done. As an  
35 example, Yarrunga, on 30 June 2007 the fees, water and  
36 sewerage, were \$120,000. With the formula the way it was  
37 until Sydney Water revised it, from \$120,000 it jumped up  
38 to \$486,000, plus a recycled water charge of \$114,000 per  
39 hectare, brought it from \$120,000 over the year to \$600,000  
40 per hectare. It just won't work.

41  
42 THE CHAIRMAN: As I said, I wouldn't want to encourage  
43 you to think that you're going to get a flat charge across  
44 Sydney. That said, I do think it is important that we understand  
45 where there may be some unintended consequences  
46 of how the system is presently working. While we are  
47 fundamentally trying to achieve a system which gets the

1 appropriate balance between simplicity - and that means  
2 some averaging - on the one hand and cost reflectively on  
3 the other hand, that's what we're trying to get, to get  
4 that sort of balance, if in fact we've got the balance  
5 wrong at the moment or in fact we're creating neither  
6 simplicity nor cost reflectively and we're getting too much  
7 volatility, for example, those will be the sorts of things  
8 we will try to correct. If you can give us examples of how  
9 that's affecting you, that will help us. Thank you.

10  
11 DR SCHOTT: Mr Chairman, can I just say something about  
12 the particular case at Yarrunga? It is actually quite a  
13 good example of the way that the net operating cost has  
14 distorted the formula, because their net operating cost  
15 turns out to be such that it increases their developer  
16 charge and Wetherill Park, which as we've just heard is  
17 zero, happens to be in an area where the net operating cost  
18 is negative. You just get side by side very strange  
19 distortions under the current formula.

20  
21 The other problem that has been highlighted here is  
22 the discharge factor. With the new way that the system is  
23 working, people using less water and more recycled water,  
24 we do have lower discharge factors and it is incumbent on  
25 Sydney Water to review the assumptions that we've been  
26 using, which we are currently doing.

27  
28 THE CHAIRMAN: Thank you.

29  
30 MR GRANTHAM: Could I make a comment in relation to  
31 industrial development? In Wyong this issue involved a  
32 lot of industrial land. Obviously, servicing industrial  
33 land is dependent upon assumed ET or rate per hectare or  
34 whatever and the infrastructure service ends up being based  
35 on that assumed rate. We had a situation where we were  
36 charging based on whatever that assumed take-up was and  
37 therefore, if they were in a dry industry they were paying  
38 very little, but if it was in a wet industry they were  
39 paying a lot and there was a significant cross subsidy.  
40 We've overcome that problem by charging a one ET charge  
41 upfront per subdivision lot regardless of size. If that  
42 was obviously re-subdivided, there was one ET, but then if  
43 a wet industry developed on that lot, in its development  
44 application it would pay for whatever the load on the  
45 system was, less one ET. All I'm putting on the table,  
46 Mr Chairman, is that it may not be the methodology itself,  
47 but just how it has been applied could address some of

1 these issues that we've raised.

2  
3 THE CHAIRMAN: It does go to the important point of the  
4 transparency of the methodology and the ability of the  
5 development industry to see how the calculation was made  
6 and I suppose disputed.

7  
8 MR BRUCE: Thank you, Mr Chairman. I agree with a number  
9 of the points put forward by Aaron Gadiel and also a number  
10 of the points by Kerry Schott, but I think one of the  
11 things we've missed out in the debate so far is the  
12 expression of capacity to pay. We're talking a lot about  
13 price signals but not about capacity to pay.  
14 Eastern Sydney, which has a price signal saying, "Develop  
15 here because the charges are zero", the majority of  
16 Sydneysiders haven't got the capacity to buy there.  
17 I think this is what is most unfair about the current  
18 system.

19  
20 It could, in fact, be exacerbated by things like the  
21 3DSP system that has been suggested because that will  
22 result again in the east ocean outfalls paying a lesser  
23 charge than the inland plans which are being built to a  
24 very high environmental standard. I dare say if  
25 Eastern Sydney were to start development now, we would not  
26 have ocean outfalls. We would have a much higher standard  
27 of effluent treatment. I know the word "cross-subsidy" is  
28 not to be mentioned here, but I think it has to be because  
29 we're talking about the entity of Sydney as a whole.

30  
31 A number of us were down in the UDIA's Congress in  
32 Melbourne last week. Melbourne is just walking away from  
33 Sydney at the moment. It is creating jobs at three or four  
34 times the rate of Sydney. It is creating population growth  
35 at the rate of three or four times of Sydney and it is  
36 creating affordable housing. You can buy a very nice house  
37 and land package on the fringe of Melbourne - and the  
38 fringe in only 25 kilometres out, not 50 as it is in Sydney  
39 - for \$350,000. Affordable housing has been promoted in  
40 the Werribee corridor at \$230,000. We're flat out  
41 producing a block of land for \$230,000.

42  
43 LandCom's equivalent down there - VicUrban - made the  
44 comment that Melbourne's population is growing at 1,200 a  
45 week and that 1,000 of them are Sydneysiders getting out.  
46 1,000 is probably an exaggeration, but I would argue that a  
47 lot of our key workers can no longer afford to live in

1 Sydney and they're voting with their feet and getting out.  
2 The result is that things like employment and land are just  
3 not being brought on and jobs are not being created and the  
4 economy of New South Wales and Sydney in particular is  
5 really starting to suffer.

6  
7 DSPs are a small part of that. There are a whole heap  
8 of other issues as well that are really affecting the  
9 affordability issue in New South Wales. To equalise some  
10 charges, reduce them in the west where affordable housing  
11 needs to be created for the workers and the key industries,  
12 the working families in this state need to be able to get  
13 into affordable accommodation or they'll vote with their  
14 feet and leave.

15  
16 MR PRICE: Just going through the issues quickly, one of  
17 the problems right at the outset is that cost recovery is  
18 not necessarily identified by the opportunity cost. Cost  
19 recovery and opportunity costs aren't necessarily the same  
20 things. I think that's one of the key elements. My  
21 response to most of this relates to where we started in  
22 1995 with the agreement between all stakeholders sitting  
23 around a table like this over a period of time and coming  
24 up with a set of rules that we all agreed with and were  
25 applied in the 1996 to 1999 DSPs. They contained essential  
26 elements of the agreement.

27  
28 One of the current problems is that capacity isn't  
29 considered and it wasn't considered in 1995 either. One of  
30 the problems with the idea now is that you'd somehow want  
31 to increase the new assets out 10 years instead of five.  
32 Because no capacity information was provided, the  
33 assumption was that the existing assets in many areas  
34 contained capacity for new development, particularly in  
35 brownfield areas and new assets were generally related to  
36 new areas. They all were packaged up together on the same  
37 principle and the idea was that five years was the limit  
38 because that then meant that there was sufficient time for  
39 the capacity to be taken up over the life of the DSP and so  
40 therefore, we were able to accept that five years capacity  
41 over the life was a reasonable assumption. You double that  
42 to 10 years, which Hunter Water has done, and what you  
43 have got is, of course, the projection of the take-up over that  
44 period is exactly the same. So if you double the future  
45 assets you have basically doubled the cost. That has been  
46 a serious problem with some of the changes in the DSP.  
47 Sydney Water's changes over the period have been even more

1 complex because they apportion the cost of various elements  
2 from 1970s through 1996 to post DSP by different numbers of  
3 ETs. There's a different apportionment for past assets to  
4 future assets. The whole thing has become a shambles from  
5 our point of view compared to where we started in 1995  
6 where we had a bunch of assets that represented the  
7 efficient cost of all the available assets post 1996 which  
8 was apportioned over the total catchment. That has been  
9 changed dramatically.

10  
11 As far as some of the future proposals go with DSP  
12 boundaries, again the industry supports a reduction in the  
13 number. I am not too sure whether two or three is the  
14 answer, because we thought to get your cost reflectivity  
15 you needed maybe a few more sewerage DSP, but it doesn't  
16 make much difference in the water because the water is a  
17 much more logical utility to reduce the number of DSPs.  
18 Sewerage maybe has some difficulty. So the larger window  
19 is a problem.

20  
21 The net revenue argument - we are supportive of the  
22 idea of having a city wide net revenue amount. There is a  
23 whole bunch of reasons for this. It is not just the fact  
24 that it is reflective of how the money is collected in the  
25 first place. It is also reflective of the fact that the  
26 way it has been applied has caused a lot of problems,  
27 particularly in those areas where there is substantial high  
28 costs being attributed to the maintenance. What in effect  
29 happens is we end up with a negative net revenue, which is  
30 in fact added to the developer charge, so it is compounding  
31 the problem and developers are paying for the shortcomings  
32 in maintenance.

33  
34 One of the problems with Sydney Water's approach seems  
35 to be that it is getting away from the idea of where we  
36 started, because by looking just at future assets and no  
37 net revenue, which is the way the south-west sector will  
38 work, you have got a problem because there's obviously a  
39 double-dip right there. So they have already identified  
40 that you need some sort of balance, because you have just  
41 got new assets and they are paying the same as everybody  
42 else so there ought to be an offset.

43  
44 With the brownfield areas, if you take away the  
45 existing, there are a significant number of DSPs in  
46 brownfield areas that only have existing assets. So you  
47 take that away and what are you left with? So it needs to

1 be looked at carefully. It seems unless we carefully  
2 consider the principles we started with, which worked well  
3 to start with, and work out what we are going to keep and  
4 what we are going to drop, we could find ourselves back  
5 where we started.  
6  
7 With the industrial process, what Ken mentioned is  
8 something that I have been putting to Sydney Water for  
9 years, and why is it that the regional water authorities  
10 can come up not only with costs that are substantially less  
11 than Sydney Water but also can come up with methods like  
12 Ken mentioned when they can phase in the charge effectively  
13 by taking the opportunity you have at the subdivision  
14 certificate stage for the land subdivision and charging  
15 something, and then you have another bite at the cherry  
16 when they lodge a DA for the actual development, and then  
17 you can adjust your charge accordingly depending upon the  
18 demands made.  
19  
20 I know there has been negotiation between a number of  
21 major developers about this, and some of them have managed  
22 to achieve some accommodation, but that is not a very fair  
23 system for the little guys. Not only that, the whole  
24 methodology for industrial commercial is crazy. It has  
25 been in the past charged on a land area basis. I have had  
26 a case that I can talk about now because the developer has  
27 moved on. Fourteen 2,000 square metre lots for light  
28 industrial, one charge; five, 5-storey buildings on a  
29 Norwest estate, same charge. I tell these guys, "You've  
30 got no hope because we can't afford to go to arbitration",  
31 so it is a pretty silly situation that we have got. I  
32 don't know how Sydney Water is coping with applying their  
33 charges in the inner city, but that is what has happened in  
34 the land subdivision at Penrith and a multistorey building  
35 development on the same land area at Norwest and they  
36 received the same charge. That is obviously crazy.  
37  
38 What the 55 ET per net hectare means is that it is  
39 almost the worst case scenario. It is cruel. At  
40 Gerringong on the South Coast we have \$900,000 per  
41 net hectare. That is incredible, isn't it? There is a  
42 whole lot of reasons for it.  
43  
44 With regard to some of the other issues, what assets  
45 do we include, you can come up with all sorts of reasons  
46 why you should leave things in or drop them off. I think  
47 that the original 1995 determination had clear objectives

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1 and clear reasoning. That has been lost. We need to  
2 revisit and precisely understand what we had and what we  
3 should have in the future.  
4  
5 With regard to valuation methods, MEERA has always  
6 been something we objected to. We weren't involved in any  
7 consultation about its implementation. The only thing we  
8 have ever had, despite requesting on numerous occasions for  
9 manuals or cost schedules or whatever, was in 2000 we got a  
10 discussion paper on MEERA which clearly outlined the things  
11 we were objecting to. There is no doubt that Hunter Water  
12 found some costs would be higher and some would be lower,  
13 but in our experience mostly it is high. Again in  
14 Gerringong and those new areas like Picton, the price has  
15 gone up dramatically from what it was - a fixed private  
16 public partnership arrangement. We knew exactly what the  
17 costs were. Clearly there was some problem with trying to  
18 apply MEERA to that because it has gone ballistic. Whereas  
19 the average price of piped water is about \$150 a metre, the  
20 last time I had a job there they were charging for us to  
21 connect to the main system \$300 a metre. So there is a  
22 real silly anomaly in the whole process with industrial and  
23 commercial development. The guys that get most affected  
24 are the little guys who have not got a hope in hell of  
25 going to arbitration or something similar, and it needs to  
26 be fixed.  
27  
28 The period of analysis - certainly there is no problem  
29 with the forward period, but it is a question of how far  
30 you go back and how you do that. We have put it in our  
31 submission, and we have been putting it for some time, that  
32 we would like to see the thing roll forward - certainly  
33 what you do and what you don't include is going to come  
34 down to a matter of analysis. We have covered the  
35 operating costs. There is a question of BASIX. I have got  
36 a running discussion going with Sydney Water about the  
37 application of BASIX --  
38  
39 THE CHAIRMAN: We will get on to that in the next session.  
40  
41 MR PRICE: There has been an interesting case that has  
42 been arbitrated on. That wasn't under the WICA Act, was  
43 it? The ACCC - is that the sort of arbitration process you  
44 envisage would take place for a approaches under WICA?  
45  
46 DR SCHOTT: I hope it would be less costly and more in the  
47 dispute resolution mode than trotting off to court.

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1  
2 MR PRICE: The whole WICA approach is fairly difficult,  
3 and is something that has been looked at for the south-west  
4 sector. The outcome of that arbitration would tend to make  
5 it difficult for the industry to accept. So that needs to  
6 be looked at very closely in terms of what the ACCC  
7 thought.  
8  
9 The overall, I think there's lots of things on the  
10 table here. I have to keep looking at 1995 as the  
11 benchmark because it is the system we understood and  
12 applied. It doesn't seem to be well understood that the  
13 idea was that we had a raft of assets that served a  
14 catchment, and the idea was to absorb all those assets on  
15 an averaging basis, but at the current replacement cost.  
16 That seemed fair. The five years of new assets out seemed  
17 fair. All those things were accepted by the industry.  
18 There has been substantial reinterpretation since and there  
19 are new proposals now. We have to look at these as matters  
20 of principle. Certainly in the few sums I've done, it is  
21 quite difficult to accurately predict what the outcome of  
22 the changes might be.  
23  
24 THE CHAIRMAN: On a point of clarification, you are happy  
25 that the existing assets be revalued to reflect current  
26 replacement cost, you just object to the use of MEERA for  
27 that purpose; is that correct?  
28  
29 MR PRICE: That's correct.  
30  
31 THE CHAIRMAN: Someone else queried that they should be  
32 valued at all.  
33  
34 MR PRICE: The concept was that existing assets had  
35 capacity. Certainly for brownfield areas they have  
36 capacity. The alternative approach is if you include the  
37 historical costs, then you have to include the renewal  
38 costs, and that avoided that, so it is simplified.  
39  
40 MR TAYLOR: Chris Taylor. I wanted to reinforce what  
41 Peter said, that there was an emphasis on efficient costs  
42 back in the early 1990s which seems to have gone out the  
43 window. I have always had a bit of a problem with MEERA  
44 because of it is impacting on new entrants. It is an  
45 unfair system. If you are revaluing assets, existing  
46 people gain the use, or having the use of a more valuable  
47 system, so there should really be some adjustment in annual

1 rates as well as the prices for new development.  
2  
3 On a five-year price path, I think it could be easily  
4 done that rates could be adjusted which would reflect the  
5 increasing value and the MEERA value of the entire Sydney  
6 water system or the Hunter water system or the Wyong  
7 system. That would make it a fairer allocation of the  
8 costs across the whole community, because it was pointed  
9 out earlier they are only users, not necessarily new users  
10 or existing users, or whatever.  
11  
12 There was a big concern back in the water industry  
13 forum days that as prices went up areas would be sterilised  
14 and quarantined. We are seeing this happen. We talk about  
15 this Yarrunga estate, as prices keep going up and up, there  
16 will just be parts of the development that just won't  
17 happen, which is not really efficient development.  
18  
19 THE CHAIRMAN: I may have misunderstood you, but the  
20 periodic charges do reflect the revaluation of existing  
21 assets.  
22  
23 MR TAYLOR: If that is the case, that is fair.  
24  
25 MR OWENS: Just a point about one of the questions you  
26 have there is about the question of nexus. I think there  
27 should be some relaxation of nexus directed to the  
28 geographic area. When you look at some of these things  
29 that have been done now, it is hard to identify some of  
30 that work directly to a specific area. Also you have got  
31 timing differences and intergenerational differences across  
32 areas. So in the western areas now you are talking about  
33 having high quality treatment plants being required in the  
34 new areas versus middle rings and inner rings that don't  
35 have the same standards. So there has been a 20-year  
36 difference in standards between when areas are coming on  
37 and not.  
38  
39 You have other complications coming in with Sydney  
40 Water - how to you fund desalination plants. They have  
41 become quite complex things to do. Maybe the thing to do  
42 is have some common standard that you need to apply to an  
43 area and use that for a DSP charge, and therefore you are  
44 taking out some of the anomalies. That may be complicating  
45 it a bit more, what what it comes back to is you can't have  
46 an absolute area and have an absolute nexus. When you are  
47 looking at some of this broad based infrastructure you have

1 to relax some of those rules a bit.  
2  
3 MR BURKE: The term nexus concerns me in that it is always  
4 related to an asset, where an asset is with respect to a  
5 system. I suggest that the common good, environmental  
6 protection and public health, are necessarily important to  
7 your nexus equation because everyone benefits from the  
8 higher treatment levels, so up in the Hunter everyone  
9 benefits from having Blue Mountain streams in pristine  
10 condition. That is just a social equity comment.

11  
12 Secondly, I would like to ask about the Yarrunga area.  
13 You combine water and sewer DSP charges for the Liverpool  
14 water and waste water systems, and I understand that the  
15 Hoxton Park recycled water scheme does not supply all that  
16 area, is that right? It only supplies part of the area.  
17 Therefore development outside the recycled water area is  
18 paying X amount, and development within the recycled area  
19 is paying X plus \$114,000 per hectare.

20  
21 DR SCHOTT: On the recycled water charges, we are in the  
22 process of having a look at those. Having had a look at  
23 the water and waste water, not just for Yarrunga but for  
24 all industrial and commercial developments in Sydney, we  
25 will now turn our mind to the recycled water charges which,  
26 on the face of them, look as if they deserve being looked  
27 at.

28  
29 THE CHAIRMAN: Is there anyone from the audience who  
30 would like to speak at this stage?

31  
32 ANDREW: I represent Aldi with respect to the new  
33 development of a distribution centre of the Yarrunga area.  
34 Several points have been made relevant to our facility.  
35 The development of the Aldi facility would have been  
36 delayed in the event that a concession wasn't made recently  
37 by Sydney Water. Without the concession, it would have  
38 seen a liability for DSP charges of \$6.4 million which  
39 would have been our single largest one-off cost. Now that  
40 that has been reduced it is in the order of less than  
41 \$1.5 million. That is a good example of the point that  
42 Aaron made, that the development would be delayed by a  
43 result of the DSP charges.

44  
45 Some of the other things that are relevant are the  
46 usage and the multiplying factors. If you look at light  
47 industrial there is currently a multiplying factor of 27

1 from an ET. We went back and compared it. I think Con  
2 made the point before about the impact of that with respect  
3 to residential development. It is 55, but it was 27  
4 before. If we go back and have a look at the example that  
5 was part of the Aldi submission to Sydney Water and to  
6 IPART, the water usage relevant to our existing facility  
7 was seven years of history, 6 per cent compared to that of  
8 Sydney Water's calculation with respect to water, and  
9 10 per cent with respect to sewer. I think that makes a  
10 point that someone else made in the panel that the  
11 industrial charges are not really relevant to light  
12 industrial users of today's definition. Perhaps they had  
13 some bearing and relevance to earlier heavier water users,  
14 but given many industrial uses are of a nature similar to  
15 ours with respect to distribution, they bear little  
16 relationship to the charges. We are obviously very glad  
17 that Sydney Water has reviewed the charges and we thank  
18 them for that. We look forward to further discussion with  
19 respect to the multiplying factors.

20  
21 MR GRANTHAM: On this nexus issue, the nexus was  
22 associated with cost reflectivity; in other words, a nexus  
23 between the assets and the development to reflect costs.  
24 Obviously, the further you get away from the nexus and you  
25 start to combine DSPs for the purpose of averaging, you get  
26 the cross-subsidy across that reflectivity.

27  
28 Obviously, the one who gets the benefit is not going  
29 to object. The one who gets the higher charge has got the  
30 capacity to object and go through the dispute resolution  
31 procedure and therefore get a verdict in their favour. All  
32 I'm putting on the table as a way forward is that for  
33 administrative simplicity it makes sense to combine DSPs in  
34 Sydney's area, but combined with that I think the  
35 determination would need to state a percentage by which the  
36 charge may vary compared to what, if it was a totally  
37 separate DSP, you could achieve, and if it stayed within  
38 that percentage it wouldn't be challengeable under the  
39 dispute resolution procedure. What I am saying is that if  
40 it said that the charge can vary by 10 per cent - in other  
41 words, you can come up with a separate DSP - provided it is  
42 not more than 10 per cent less, you can't challenge it  
43 through the dispute procedure, and you then have a  
44 mechanism for achieving the nexus with some guidance  
45 within the industry. Thank you.

46  
47 MR YOUNG: You touched on the valuation of the assets.



1 That is a really interesting one. Our stance is that the  
2 MEERA value was to reflect current costs. We have gone  
3 through periods in the past where the valuation of the  
4 asset has dropped compared to what was historically paid  
5 with an advantage going to developers, and that reflected  
6 that over time productivity came in, new products - what is  
7 a good example? We were putting in copper lines  
8 (inaudible). We re-rated them to be 10 per cent of the  
9 historic costs because that was the efficient way of doing  
10 things.  
11  
12 We seem to be in a period at the moment where we have  
13 a skills shortage and construction costs are going up.  
14 Unfortunately, for a range of reasons I think construction  
15 costs are going up. I am happy to - and I am sure the  
16 industry is too - to move to a new model, but not a model  
17 that is changed depending on a window of time on specific  
18 circumstances. What I don't want to do is shift to  
19 historic costs. Then if you find this current construction  
20 market change, and we have got a downturn, and there is a  
21 lot of cost competitiveness in putting pipes in the street,  
22 and those costs drop dramatically, I would not like to be  
23 here in five years time in a discussion about moving back  
24 to MEERA because Hunter Water should not be getting the  
25 historic costs because it's now a lot more cost effective  
26 to do it than what they paid originally. I think we are  
27 happy with any system that comes out as long as it hangs in  
28 for the longer term and we cover the swings and the  
29 roundabouts.  
30  
31 MR GADIEL: Some of my industry colleagues have supported  
32 the position which would see some kind of fees being  
33 imposed on the eastern areas, which is really the bulk of  
34 ground for development in Sydney. The only point I make  
35 about that is that really can't be justified on equity  
36 grounds. What we are really talking about by and large  
37 there is apartment development in terms of residential.  
38 That is the low to middle socio-economic bracket in our  
39 society, and they are the same sorts of people who are  
40 looking to buy greenfield homes.  
41  
42 In an environment where the underlying demand is  
43 strong, supply is constrained by cost impositions, the  
44 effect of putting another charge on brownfield development  
45 in Sydney would be to further constrain the supply of  
46 apartments and again put us in an even more difficult  
47 position than the rest of the country.

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1  
2 MR TACCONE: Hoxton Park has a recycled water system. As  
3 far as I know it hasn't been exhibited as yet. It won't be  
4 made available until 2010, yet with the section 73  
5 contributions, they are asking to pay the contribution at  
6 this stage. Could anybody answer how that is actually  
7 going to work? Will we need to pay once it is operational?  
8 Do we need to pay in advance?  
9

10 MR WILSON: If you pay the capital contribution you would  
11 not be required to pay a developer charge once it is put in  
12 place.  
13

14 MR TACCONE: It won't be ready until 2010 when we apply  
15 for a section 73 certificate. Are we required to make that  
16 contribution at that stage or do we wait until it is  
17 operational?  
18

19 MR WILSON: I can't answer that. I know that there are  
20 houses at Hoxton Park with purple pipes. I am not sure of  
21 the timing of the scheme completion, but the scheme is  
22 progressing.  
23

24 THE CHAIRMAN: Why don't you take this up bilaterally  
25 and we will call this section to a halt and we will start again  
26 at 1.30.  
27

28 LUNCHEON ADJOURNMENT  
29  
30

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1  
2 UPON RESUMPTION  
3  
4 THE CHAIRMAN: Thank you everybody. We will resume.  
5 again If others join us, so be it.  
6  
7 MR READ: Good afternoon. This is the first of three  
8 technical sessions this afternoon. They are fairly short,  
9 they're only 45 minutes, we've got some slides for each of  
10 them, but we'll go through those quickly which will give  
11 you plenty of time for discussion.  
12  
13 The sessions seek to address some technical issues  
14 regarding the methodology for calculating charges that have  
15 come to the Tribunal's attention and from submissions in  
16 response to the Tribunal's issues paper. The first three  
17 topics for this session are water consumption and BASIX,  
18 transparency and system capacity and equivalent  
19 tenements.  
20  
21 Speaking about water consumption and BASIX, I think  
22 the first three points are fairly self-explanatory, but the  
23 final point there is one of the major topics that have come  
24 up in submissions. The first three are water consumption  
25 figures used to calculate developer charges are hard coded  
26 in the 2000 determination. Residential water consumption  
27 averages were set in the 2000 determination, but there have  
28 been changes since that time because of drought, water  
29 restrictions, BASIX. Obviously, post-BASIX developments  
30 will have a reduced consumption compared to pre-BASIX.  
31 The final point is that reduced consumption implies reduced  
32 costs and therefore reduced charges.  
33  
34 As you know, BASIX aims to reduce water use by  
35 40 per cent for every house and intuitively you would think  
36 that would lead to lower costs and therefore lower charges.  
37 This has not always been the case unfortunately.  
38  
39 These are some of the stakeholders' views on these  
40 issues. Most agencies favour a long-term average for  
41 consumption calculations. From a pricing perspective, one  
42 of the main arguments for a long-term average for  
43 consumption is that pricing regulators seek to avoid  
44 volatility in price changes. However, this of course can lead to  
45 short-term gains and losses. The second point is that there  
46 are mixed opinions on the use of a pre or post-BASIX  
47 parameter. For example, Sydney Water argues for

1 adopting both a pre and post-parameter. They argue that  
2 only using a post-BASIX consumption value will lead to  
3 higher costs and therefore higher charges for future  
4 development.  
5  
6 The final point is there are significant concerns that water  
7 charges have risen in some areas where BASIX has been  
8 introduced. The UDIA commented on this when Sydney Water  
9 did its recent review of charges in 2006. This led to a  
10 lower revenue amount in the reduction calculation and  
11 hence, higher charges. However, the UDIA believes that  
12 Sydney Water does not take into account the impact of the  
13 reduced consumption on the operational costs and capital  
14 costs portions of the methodology.  
15  
16 These are the key questions to consider over these  
17 topics. How should consumption settings be set? By the  
18 determination which would be hard coded and last for a  
19 number of years, or flexibly? As an example, perhaps the  
20 agencies could do a calculation every five years when they  
21 review their charges and use that as the consumption  
22 parameter. Why have charges increased in BASIX areas?  
23 Finally, should and if so how should the methodology be  
24 changed to reflect the introduction of BASIX?  
25  
26 These are the four issues to be discussed in the  
27 second topic in this session: that's transparency and  
28 system capacity. The four points are transparency is  
29 important because most analysis of DSPs is performed by  
30 developers. Therefore, developers need easy access to  
31 relevant information. Under the determination, agencies  
32 are required to provide asset information in DSPs, but  
33 developers complain that more information is needed. It  
34 was particularly brought up in submissions on asset  
35 capacity and on MEERA values.  
36  
37 Capacity data is important so that apportionment of  
38 assets and remaining capacity can be calculated. There are  
39 some financial implications to those points, but there are  
40 also some practical ones. For example, developers only  
41 have 30 days to analyse DSPs during the public exhibition  
42 period and obviously they need that appropriate information  
43 up front in DSPs in that time. They don't have time to go  
44 backwards and forwards to agencies trying to elicit more  
45 information out of them.  
46  
47 These are some stakeholders' views on transparency and

1 system capacity. Stakeholders asked for transparency,  
2 consistency and simplicity, with all information available.  
3 Some stakeholders believe that there is merit in a common  
4 calculation spreadsheet if it is transparent. At the  
5 moment there is some flexibility allowed in the format of  
6 spreadsheets used by agencies. The Tribunal checks the  
7 calculation of spreadsheets at the time of review to ensure  
8 that they comply with the determination, but this doesn't  
9 require that all spreadsheets be exactly the same.  
10  
11 In regard to capacity, the last two points, the  
12 agencies report that in practice they generally provide  
13 capacity information on a network basis rather than on an  
14 individual asset basis, but developers report that they  
15 need data particularly on major assets, the capacity of the  
16 major asset, so that they can determine when capacity will  
17 be reached and what surplus capacity exists.  
18  
19 These are the key questions to ponder. The first one  
20 is addressed to everybody. What can be done to improve  
21 transparency, consistency and simplicity? The second one  
22 is more to developers. What information on asset capacity  
23 do developers need? The final one is I suppose mostly  
24 towards water agencies. Are there any constraints that  
25 prevent water agencies providing the capacity of individual  
26 assets or systems?  
27  
28 The third topic, which is equivalent tenements, the  
29 main issues are: an ET is defined in the determination as  
30 the demand on systems for the water consumption and  
31 discharge of a single house. However, agencies apply  
32 average and peak factors to the capital charge and  
33 reduction amount calculations. One of the problems is that  
34 these factors vary from agency to agency. Agencies also  
35 apply ET multipliers to allocate costs to various  
36 development types, but these also vary from agency to  
37 agency. An ET multiplier basically reveals how many  
38 residential ETs it takes to satisfy the demand of a  
39 non-residential type development.  
40  
41 The final point that was put up by Hunter Water was  
42 that the determination does not mandate the time frame for  
43 the inclusion of ETs as it does, for example, for the  
44 inclusion of assets. In the case of assets, the time frame  
45 is 1970 to 1996, 1996 onwards and then future assets.  
46 There are no such guidelines in the determination at  
47 present.

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1  
2 These are some of the stakeholders' views on this  
3 issue. Sydney Water, for example, uses peak ETs for the  
4 capital charge and average ETs for the reduction amount.  
5 However, the UDIA has the view that there are no peak ETs  
6 because designs are made to serve average ETs. When  
7 speaking about ET multipliers, some stakeholders are  
8 concerned that ET multipliers vary among agencies for the  
9 same class of development and as I said before,  
10 Hunter Water has brought up this issue of whether ETs  
11 should have same inclusion time frames as do assets and  
12 they suggest that ET inclusion time frames should match  
13 those of their associated assets.  
14  
15 The key questions for equivalent tenements are should  
16 the determination mandate peaking factors? Should the  
17 determination mandate ET multipliers for different property  
18 types? Should the determination mandate time frames for  
19 the inclusion of ETs and if so, on what basis? They are  
20 the questions for this session. I will hand back to the  
21 Chairman.  
22  
23 THE CHAIRMAN: Thank you very much. I might start with  
24 Sydney Water.  
25  
26 MR WILSON: Taking BASIX first, I think BASIX has proved  
27 difficult for everybody. When implementing BASIX, Sydney  
28 Water did undertake an extensive process to incorporate it  
29 in developer charges. In the case of waste water,  
30 waste water charges were reduced and because the formula  
31 mandated a fixed kilolitre level of discharge for  
32 consumption, we wrote to Treasury to reduce those charges.  
33 It is on the water side that I think people have problems.  
34  
35 In applying BASIX to water charges the problem that  
36 arises is that with the net operating result component of  
37 the formula, we know that water consumption will go down  
38 40 per cent under BASIX, so that will reduce usage charges  
39 in those areas by 40 per cent and that's a large component  
40 of revenue.  
41  
42 What we're calling the reduction or the capital  
43 reduction is much smaller than it otherwise would have  
44 been. It is also true that we took BASIX into account on  
45 the capital side of the equation, but we didn't get the  
46 same reduction in capital because the water industry is a  
47 fixed cost asset intensive industry, so you can reduce

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1 throughput, but that doesn't necessarily reduce by a  
2 proportionate amount the requirement for capital.  
3  
4 We actually also applied, as noted in questions,  
5 post-BASIX and pre-BASIX ETs. The effect of that was to  
6 allocate more of the capacity to pre-BASIX ETs and less to  
7 post-BASIX because they have a lower demand on the system.  
8 However, even doing all of that, we've got water charges  
9 increasing. There was an attempt to include BASIX. We're  
10 open to the discussion of how it should be done, but that's  
11 the basic outline of why charges in water went up. Maybe  
12 if we cover BASIX and then go on to some of the other  
13 issues or --

14  
15 THE CHAIRMAN: I think you'd better keep going because  
16 we've only got half an hour or so.

17  
18 MR WILSON: Okay. In the case of system capacity, I will  
19 just check back on the questions which are fairly  
20 technical. Transparency and system capacity - yes, we  
21 think it does have to be more transparent so that people  
22 can understand it. We have been working on that in  
23 reviewing charges and capping charges to date. As a  
24 result, when our submission to IPART was lodged, Kerry  
25 committed to reviewing our own assumptions and being  
26 transparent about getting the data out there in a readily  
27 understood form. We held a technical workshop with  
28 developers just to run through the basis of our submission.  
29 We intend to carry that through to the implementation of  
30 any future determination.

31  
32 MR READ: Are there any constraints that prevent the water  
33 agencies providing BASIX individual assets?

34  
35 MR WILSON: On that one, I think it would be difficult for  
36 us. Already there are some fairly arbitrary decisions made  
37 about which assets are in and which assets are out. When  
38 we make a decision that pre-70 assets are out or post-70  
39 assets are in or pre-96 are in or out, that to a very large  
40 extent will determine your capital amounts. Going through  
41 every asset in every system and working out what proportion  
42 is a growth asset and what proportion is for other business  
43 drivers would be an extraordinary exercise for Sydney as a  
44 whole and one that would have a very high administrative  
45 cost. That is not to say that we don't have rules about how  
46 we do allocate common assets between growth and other.  
47

1 MR READ: You're talking about major assets, not all  
2 assets. Is it difficult for major assets as such? One of  
3 the submissions from the developers was asking about  
4 information so that it makes it more transparent overall.

5  
6 MR WILSON: I think we are happy to put out our guidelines  
7 on how we've allocated between growth and other drivers and  
8 if there is a major asset, like the Blue Mountains tunnel,  
9 then we can provide that information, but how you draw a  
10 line, is it by value or by class? I would be happy to see  
11 what Hunter thinks and what the other utilities think about  
12 allocating capacity in different assets. I think broadly  
13 the decision you make about what's in and what's out is  
14 going to be far more important than how you allocate future  
15 assets.

16  
17 THE CHAIRMAN: There is another group of questions on  
18 equivalent tenements which is not up there which in the  
19 light of this morning's discussions about multipliers,  
20 I would be particularly interested in your comments on the  
21 multipliers for different property types and peaking  
22 factors and so on.

23  
24 MR WILSON: We are reviewing all of those multipliers.  
25 I am not sure, to the extent that there's a consistent  
26 situation across each water utility, that you would come up  
27 with that a light industrial tenement is the same in the  
28 Hunter, in Gosford or in Wyong or whether you would have  
29 that degree of commonality so that you could set design  
30 effective charging parameters for each type. As is obvious  
31 from this morning's discussion, it is an area that we know  
32 we need to look at and to update what are actually the  
33 requirements of those sorts of developments compared to  
34 how they're traditionally being designed and charged for.

35  
36 THE CHAIRMAN: The question in my mind is given the  
37 evidence put before us this morning, whether at the very  
38 least there should be more transparency in how you  
39 determine the multipliers and secondly, whether you should  
40 be getting more guidance from IPART in terms of how you do  
41 this.

42  
43 DR SCHOTT: Chairman, can I just interrupt on that one?  
44 I can't help myself. The problem we've got that's  
45 different from the discussion that Wyong Council mentioned  
46 this morning is that we're actually not the zoning  
47 authority as well as the asset provider, so we've actually

1 got a design system for whatever we're zoned for and the  
2 fact that at the moment a lot of logistics warehouses are  
3 going in that use one toilet and a hose out the back  
4 doesn't mean that somebody can't come along and put in a  
5 food processing plant. It is easier, frankly, if you're  
6 also the zoner. That is not to say that we can't be  
7 more --

8  
9 THE CHAIRMAN: But again, in the unlikely event that  
10 that's going to happen in the foreseeable future --

11  
12 DR SCHOTT: Yes, but there's a degree of discretion in  
13 there, I think.

14  
15 MR WILSON: I think if we were transparent about what  
16 we're using and the development industry could comment on  
17 that - and Hunter may have a different set if they were  
18 transparent and Gosford was also transparent - then that  
19 might be a better approach than trying to mandate a single  
20 figure across all areas, but we take the point that  
21 transparency is a very useful device here in making sure  
22 that we have sustainable approaches.

23  
24 MR KOIZUMI-SMITH: I would also make the point that  
25 when we are designing our systems, we're not always aware  
26 of the nature of the activity that will occur.

27  
28 MR WILSON: That is the zoning point that Kerry is making.

29  
30 MR TAYLOR: Mr Chairman, Mr Wilson makes the point that  
31 BASIX affected revenues and capital costs. I think we  
32 concede that if you've got capital investment you've made  
33 it already for existing assets, so when BASIX comes in  
34 that's not going to be affected, but one would think it  
35 would tend to defer future assets. If you've got reduced  
36 usage, obviously you can squeeze the existing assets a bit  
37 longer before you have to amplify your system.

38  
39 There was no mention, though, of operating costs  
40 because if you are supplying less water and treating less  
41 waste water then one would think that the agencies would  
42 have a saving in operating costs and that wasn't mentioned  
43 in that point.

44  
45 MR WILSON: There are marginal operating cost savings but  
46 again, they're not proportional to the reduction in  
47 revenue. We agreed with the point with just the numbers

1 when you punch them through and for BASIX we said that  
2 pre-BASIX ETs have a higher weighting if we use more of the  
3 capital than post-BASIX ETs. We're not sure that that was  
4 the right thing to do because we think we've already built  
5 lower capital costs into future assets, so we're not sure  
6 whether that was a necessary step, but it was an attempt to  
7 recognise that when system capacity is increased  
8 effectively, you can fit more ETs on the one system when  
9 they're using less water.

10  
11 THE CHAIRMAN: I think the comment was made early  
12 today that it was almost counter intuitive that the introduction  
13 of BASIX when worked through had led to an increase in  
14 developer charges and the comment was made that that's  
15 counter intuitive: you would expect it to lead to a  
16 reduction. Do you agree with it?

17  
18 MR WILSON: I agree that it is counter intuitive, but  
19 still given the formula that we've got in the net operating  
20 result it's still --

21  
22 THE CHAIRMAN: Yes, I can see why the formula produced  
23 the answer, but if the formula produced an answer that's  
24 counter intuitive, then you might ask yourself about the  
25 formula.

26  
27 MR TAYLOR: Exactly.

28  
29 MR WILSON: We have made suggestions to the formula  
30 which would coincidentally overcome that reduction.

31  
32 THE CHAIRMAN: Do you think it will overcome it?

33  
34 MR WILSON: If there was no operating result in the  
35 formula then lower capital costs because of BASIX would  
36 result in lower capital costs per ET for new assets.

37  
38 THE CHAIRMAN: Yes.

39  
40 MR WILSON: It is just another complexity in the net  
41 operating result. Another factor, though, is that BASIX  
42 households, new households, tend to actually use a similar  
43 or a greater volume of water than older households.  
44 They're in newer areas, they're establishing gardens and  
45 even though their consumption is reduced from what it  
46 otherwise would be, their consumption can still be higher  
47 than older dwellings and therefore, the demands you have to

1 supply through the system and the capacity you have to  
2 provide isn't necessarily reduced.

3  
4 MR ABRAMS: Could I just add to that? In terms of costs,  
5 in terms of reductions you could get in operating costs, on  
6 the water side a lot of the cost is about fixed costs of  
7 maintaining pipes and addressing leaks and obviously  
8 they're not being reduced through BASIX. You get some  
9 reduction in say less water purchases from the SCA. In  
10 terms of waste water, it is also not as clear because the  
11 reductions in the average amount of water can also lead to  
12 increases in the concentration of the substances in the  
13 water that have to be treated when they hit the treatment  
14 plants, especially when it is secondary and tertiary.

15  
16 Therefore, there's not a one-to-one link between a  
17 reduction in the volume of discharge and the actual change  
18 in operating costs on the treatment plants that ultimately  
19 are there to deal with what's in the sewerage and in the  
20 water. As a result, the reduction in the level of water  
21 just doesn't have a proportional reduction on our costs.

22  
23 THE CHAIRMAN: I appreciate that it doesn't have a  
24 proportional reduction, but I don't suppose you're arguing  
25 that we should get rid of BASIX.

26  
27 MR ABRAMS: No. We're just explaining why they're there.  
28 The reduction in the revenues is swamping or exceeding the  
29 reduction in costs.

30  
31 MR PRICE: Mr Chairman, do you mind if I just challenge  
32 that? The fact is that I had a submission in on the  
33 West Camden treatment plant. The bottom line is that it  
34 was designed in 1972. It was demonstrated in the DSP that  
35 the demand had reduced by about 30 per cent by 1996. Then  
36 we looked at how you might apply BASIX post-2004. The  
37 bottom line is that yes, we will have the same amount of  
38 biosolids, but they represent 0.1 per cent of the total  
39 volume of effluent to be treated, 0.1 per cent, so any  
40 argument about the fact that we've got the same number of  
41 solids is hardly relevant to the substantial reduction  
42 overall of the volume of water.

43  
44 The problem is in dealing with Sydney Water. I have  
45 just sat here and listened to a whole lot of reasons why  
46 they can't do something. Dr Schott said this morning that  
47 they applied BASIX to the planning but they didn't apply it

1 to the charge and I take that to be the case, even though I  
2 just heard that maybe that isn't the case. This is the  
3 problem. We're dealing with a number of different  
4 attitudes here.

5  
6 Effectively, BASIX is a mandated requirement of the  
7 State Government and there's considerable costing in  
8 meeting it and it is all very well for Sydney Water to say  
9 in their submission, "We don't know what the outcome is  
10 going to be." Sorry, that's not good enough. The  
11 government has said, "You will not get your development  
12 consent for your house until you prove that you can reduce  
13 the demand by 40 per cent." It ought to be good enough for  
14 everybody, including Sydney Water, to take into account  
15 that fact and the fact is that if there's a 40 per cent  
16 reduction in demand, the number of ETs that any given asset  
17 has, if you do it by capacity, it must be cheaper. It must  
18 be cheaper because you're dividing the cost. That's not  
19 going to apply to things like pipes, but it certainly will  
20 be important for things like reservoirs and treatment  
21 plants and all that sort of stuff.

22  
23 The problem with the ET classification then is why is  
24 Sydney Water 10 times more than anybody else? That's the  
25 basic question. Their costs are substantially more.  
26 They're substantially more in all areas. They weren't  
27 listening to Mr Grantham this morning. He said the simple  
28 system that his council and other councils in regional  
29 areas have worked out is that they charge one ET at the  
30 subdivisional stage and they get a second bite of the  
31 cherry because they have to issue a compliance certificate  
32 at the building stage and at that stage they can then look  
33 to the demands that are likely to be placed by that  
34 particular development. If that's knocked over and a new  
35 development is added to it or it's changed in some  
36 substantial way, they get another chance to review that.

37  
38 It seems to me that the current rate they're using,  
39 55, has got to be the maximum they might expect and that's  
40 pretty unreasonable. Regional councils manage this problem  
41 without a great deal of difficulty. They don't go around  
42 complaining that they might get a massive water user on one  
43 of their industrial estates and that might be a problem.  
44 They deal with the problems as they arise and they make  
45 reasonable assessments on average demand and they expect  
46 to get an average outcome. Why can these much smaller  
47 councils deal with these issues and Sydney Water can't? It

1 is just unfathomable.  
2  
3 As to the question of rezoning causing a problem, it's  
4 the same for the councils. They're not the authority for  
5 rezoning. They might ask for a rezoning, but the rezoning  
6 is provided by the Department of Planning. It is really  
7 irrelevant. The bottom line is that we're always dealing  
8 with land that's rezoned. It has nothing to do with the  
9 ability or otherwise of agencies to deal with the question  
10 of demand and capacity. It is just an irrelevance. It is  
11 about time we came to grips with it.  
12  
13 The real problem for the current spate of DSPs is they  
14 take no notice of capacity. Everything is worked on  
15 take-up. My understanding from a previous employee is that  
16 there were two reasons why it went up. They only applied  
17 BASIX to the revenue, which never went down, they didn't  
18 look at capital costs and they didn't look at maintenance  
19 costs; and secondly, because they applied a reduction to  
20 the take-up. That is a nonsense because the take-up  
21 shouldn't change. The number of houses we're going to get  
22 over a period of time is going to be the same.  
23  
24 One of the problems in dealing with Sydney Water's new  
25 proposals is that we know roughly what they've done to  
26 complicate the processes in the past and that's all to do  
27 with apportionment. Even though it started in 2004, any  
28 subdivision that comes on stream for which they are going  
29 to pay a fee will have to have houses that are BASIX  
30 compliant. So virtually from now, 2006, 2004, whatever,  
31 they are only going to get new developments that are BASIX  
32 compliant. There is no point Sydney Water saying we are  
33 going to sit around and wait until they see what happens.  
34 That is not good enough from our point of view. We are  
35 paying the cost of meeting a mandated requirement which  
36 says we have to have a 40 per cent reduction, so we have to  
37 get serious about dealing with it. One of the things you  
38 are going to have to do is do what every other regional  
39 council in NSW does - assess major assets on a capacity  
40 basis. Some of those are not very substantial organisations,  
41 and they can do it. The idea that it is too hard is not  
42 acceptable. It has been demonstrated widely that it is  
43 possible and it ain't that hard, and in fact what the heck  
44 have they got in their assets register, and they don't have  
45 the capacity that every other council has. They must have  
46 an assets register. They must know whether it was designed  
47 to meet a particular capacity. If they haven't got that

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1 information in their assets register they should have.  
2 Therefore, dealing with capacity ought not be an issue.  
3  
4 MR WILSON: From here could I make three points to correct  
5 the record. Sydney Water did take account of the  
6 reductions in capital costs in BASIX. I opened by saying  
7 on the waste water side the formula gave us a certain  
8 answer, but we weren't happy with that because the charges  
9 were too high and we actually wrote to the treasurer to  
10 reduce the charges below what the formula allowed, and that  
11 was a 28 per cent reduction and \$8 million. So there are  
12 issues with BASIX because it is a difficult issue, but  
13 Sydney Water has taken a genuine attempt to incorporate it  
14 and nothing I think Peter says has addressed the point that  
15 revenue goes down axiomatically but the capital costs don't  
16 necessarily go down.  
17

18 With respect to the industrial multipliers for  
19 conversion to ET, as Kerry said this morning 55 ETs per  
20 hectare is not necessarily the right number. It may be  
21 high, and the capacity increased from BASIX may take time  
22 to come through. We are happy to review the 55 and happy  
23 to discuss this with industry. In fact, we are committed  
24 to do that as of several months ago, as we set out to the  
25 industry then.  
26

27 THE CHAIRMAN: I think Peter put forward a specific  
28 suggestion on the multiplier, reporting what happens with  
29 other councils. It was a two-stage process, as I  
30 understand it, where there was an initial view and then you  
31 vary it as things unfold. Do you have a reaction to that  
32 proposal?  
33

34 MR WILSON: Other than we are happy to look at it. I  
35 don't have an answer. We can't give a commitment, but we  
36 are happy to review the 55. We are not just reviewing the  
37 number. We are happy to review the approach. This is  
38 getting into the very technical aspects, but just on  
39 capacity, we project ETs out to 2038, whereas the capital  
40 is not projected that far. So you are projecting ETs far  
41 beyond the level which is being taken up at any one time.  
42 So that is an assumption which reduces the amount of  
43 capacity per ET, because we are including over the horizon,  
44 yet we don't include the capital to that level. So that  
45 again may not be transparent, but that is an assumption  
46 which serves to reduce the allocation to each ET.  
47

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1 MR RAMSAY: This is a two stage recovery through a change  
2 of zoning or higher use in a common zoning. Presumably  
3 Sydney Water is required to put the capital in. It has  
4 assessed demand for that area that development area. If we  
5 recovered one ET, it leaves the balance of that commitment  
6 for capital expenditure unrecovered. I would be interested  
7 to know how that works in a system where you provide water  
8 infrastructure for the development at an assessed capacity  
9 available. You then recover one ET because you have a low  
10 usage resident on that hectare. If a higher usage resident  
11 never comes along, how do you recover the rest of the  
12 capital?

13  
14 MR GRANTHAM: If I could address two points. When  
15 agencies put names or infrastructure in the ground, it does  
16 it on the basis of reasonable assumption, be it 55 ET per  
17 hectare or some other figure. That is one of the reasons  
18 for the 7 per cent return. I heard mentioned around the  
19 table here "Why should there be any return on that  
20 infrastructure?" Well, again, having sat through the  
21 initial discussions coming up with this methodology, the  
22 agency takes a risk. In other words, if it designs for 55  
23 and only gets 40, it underrecovers. If it designs for 55  
24 and gets 60 it might overrecover. So the answer to your  
25 question is it was always recognised that the agency up  
26 front bore a risk. Wyong's way of addressing this has been  
27 to say, "We will charge one ET upfront, and if our design  
28 criteria is reasonable then we will recover about, if it  
29 was 55, about 55." So that return on asset can be  
30 recovered.

31  
32 Could I make one other comment on BASIX. BASIX is  
33 just one element which is affecting water consumption over  
34 a number of years. The drought, changes in attitude on  
35 existing properties, tanks going in, water efficient  
36 devices going in, if you want to run the argument that  
37 because BASIX has got a 40 per cent reduction on new  
38 developments, don't forget that is 40 per cent reduction on  
39 water sales, so therefore some reduction on the operating  
40 surplus also associated with those properties.

41  
42 As you go back through the system, when you assess the  
43 capacity of the existing or the new infrastructure to go  
44 in, it will have a 40 per cent extra capacity. In other  
45 words, you could put 40 per cent greater number of users on  
46 that system, so that will drive down the capacity of that  
47 component. However, as you go back through existing

1 assets, which have been used by both the new development  
2 coming on and the existing development that is already on  
3 it, you now have got two separate lots of calculations.  
4 All I'm putting on the table is that we have heard around  
5 the table this morning that this methodology is reasonably  
6 complex. I agree. Let's not make it any more complex by  
7 having two sets of calculations preimposed, because it will  
8 become a nightmare in terms of working that out, and that's  
9 why I'm putting on the table that I believe the five-year  
10 reviews which take into account changes in consumption, and  
11 in fact IPART at their annual reviews for pricing set not  
12 just their future price path, but based on future  
13 consumption forecasts, which are in fact independently  
14 audited by IPART's auditors, so you have a very firm basis  
15 forgoing forward on which to base future consumption which  
16 again will by review over time pick up these various  
17 changes including BASIX.

18  
19 THE CHAIRMAN: Thank you for that. I'm not sure we will  
20 be doing five-year price paths. It might be four.

21  
22 MR YOUNG: Luckily BASIX was rolled out in Sydney earlier  
23 than it was in the rest of the state, so we were able to  
24 learn from Sydney's experience. Our position is that the  
25 developer charges should be cost reflective and evidentiary  
26 based, so that's our approach. Just to set the scene for  
27 the distribution - and Peter has talked about this - our  
28 distribution of water assets, we designed for that  
29 40-degree day where bushfire season, people are out there  
30 using water and it is a high peak. That is what our system  
31 is designed for. The assumption that we are making  
32 internally is that the rain water tank after a long dry  
33 period is going to be empty, and so the people who own  
34 those houses are going to be looking to our water to supply  
35 the peaks. So we are not reducing our design standards or  
36 our capital for rain water tanks for our distribution  
37 system, so there is no change in our cost forecasts. There  
38 is no reflection in the change of the charge.

39  
40 Because it is so new, we have not gone down the path  
41 of reducing our revenue. There is no difference from the  
42 BASIX customer. We didn't decide to jump in and reduce the  
43 revenue down. What we decided to do was to look at what  
44 were the demands for new developments and to start  
45 splitting it out for the first time because IPART sets an  
46 average of about 200 kilolitres a year for houses and what  
47 we found was all new developments are using about 260, or



1 265. When we put rain water tanks in with the reduction  
2 coming in they will come back more to the average of the  
3 other customers. So that has been our new evidentiary  
4 base. We are continuing to collect data in that area, but  
5 BASIX customers do not pay more in the Hunter than they do  
6 for others.  
7

8 BASIX is also a third pipe solutions. What we have  
9 found from those is there is no excuse that we will get  
10 lower peak demands in the summer from third pipe because  
11 they will be using the recycled water for irrigation and  
12 toilet flushing, and that is controllable. So in some of  
13 our developments that that is in, our peak water charges  
14 dropped from 900 a house back to 200 a house because we  
15 were able to make significant deferrals on our peak  
16 capacity with those schemes. So where it is evidentiary  
17 based and we can see it, we are locked in. It will require  
18 more agencies understanding the facts in these cases.  
19

20 THE CHAIRMAN: While you are on the floor, would you  
21 like to comment on the previous comment about consumption  
22 and tie it to the IPART price reviews and, secondly, the  
23 discussion we have been having about ETs and multipliers,  
24 and so on.  
25

26 MR YOUNG: That is a good point. We would like more  
27 flexibility in consumption. We are locked into that. How  
28 we best do that on BASIX versus non-BASIX maybe we need  
29 flexibility from IPART as long as it is evidentiary based  
30 and it is audited.  
31

32 On the multipliers, we love multipliers. When we  
33 collect all our data on commercial and industrial, we find  
34 that with commercial customers their peaks are not much  
35 more than the averages. They use water fairly  
36 consistently. We have a different factor for commercial  
37 and industrial recognising that they are efficient users of  
38 capital. So they get a discount compared to a residential  
39 house. There is no doubt that when you design for that  
40 40-degree day, that day after day of 40 degrees, when we  
41 are designing for that peak, most of the year the assets  
42 are only running at about 50 per cent of their capacity.  
43

44 Residential customers force us to invest for that  
45 short number of peak days. Commercial industrial zones are  
46 very efficient users of the capital. I think they should  
47 be rewarded for that. Hunter's approach to industrial is

1 more like the Wyong and Gosford approach. We do have a  
2 second bite at the cherry when people come in. For  
3 example, if you are a brewery coming in and there is a DA  
4 we will assess that individually and we will say, "Look,  
5 your land is based on this value and you need to pay more."  
6 Even later on, if that happened to be a light industrial  
7 but later on it was sold to a wet industry, generally they  
8 would do a DA to council for that swapover and we would  
9 pick that up and we reassess it at that time and ask them  
10 for more money. On occasions it means if we get a lot of  
11 wet industry in an area it will chew up our capacity a lot  
12 quicker, and that means we have to invest in more capacity  
13 which means that we roll our charges to reflect that. But  
14 if it turns out to be just light industrial, they get a  
15 lower charge. A two-bite approach is quite sound.  
16

17 SPEAKER: 60 to 80 per cent of the what the state  
18 government has got for Sydney is redevelopment, and that is  
19 where a lot of us in property council work.  
20

21 A couple of things have come from what has been said.  
22 If you have got capacity constraints, one of the things is  
23 to provide an incentive system which enables the developer  
24 to stick the system on site. There is no real availability  
25 of that at the moment. We are dealing with that issue at  
26 the moment in trying to disconnect residential development,  
27 redevelopment from Sydney Water system. Complete black  
28 water recycling, cutting water usage down by about 80 per  
29 cent. Those things are not really addressed and we are  
30 trying to address those at the moment. I don't have a  
31 method of doing that at the moment, but there is no  
32 incentive for us to do it.  
33

34 At a commercial strata level it is a much easier way  
35 to go because Sydney Water charges you for a sewer  
36 connection fee for every property, so if you have got lots  
37 of strata properties, then you can just about pay the thing  
38 off in terms of blackwater recycling, which reduces your  
39 water usage enormously and effectively increases capacity.  
40

41 If you have got a single commercial building, that is  
42 one connection fee. It doesn't really work. Strata units,  
43 similar sort of thing. You do get some payback, but that  
44 owner's corporation if it runs a blackwater or grey  
45 recycling system, it reduces the amount of usage enormously  
46 but they still have to operate their own system on site.  
47

1 Now, the guys in Sydney Water also understand an issue  
2 which has not been talked about here today, and that is the  
3 price of carbon. It will come up in the next cycle. They  
4 and you guys are the big emitters of carbon. It will cost  
5 something. If we are not exporting sewer and importing  
6 water to individual properties, then the reduction in  
7 carbon can be measured, and we are about to make a  
8 submission on a smaller site to Sydney Water and get some  
9 information around that. I don't think that has been  
10 accounted for, but that is one of the other things when  
11 they start getting belted for the price of carbon, one of  
12 the ways of reducing that carbon is providing us with  
13 incentive to reduce the import and export of water. That  
14 has been raised in council submissions earlier.

15  
16 One of the things that in terms of transparency from  
17 our point of view is if you are talking about having two  
18 bites of the cherry, one of the difficulties in assessing  
19 your feasibilities on these things is making sure that the  
20 information is available for us up front so we can get  
21 easily. At the moment, notwithstanding attempts by Sydney  
22 Water - and it is getting better - it is still difficult  
23 to get accurate section 73 proposals, and going from what  
24 we said earlier it is also difficult to say, "That section  
25 73 does not make sense to me. I want to trade it off  
26 against some issues on site to take care of our own water  
27 so we don't need section 73." That is where we are at on a  
28 couple of specific cases at the moment.

29  
30 MR YOUNG: With BASIX, it is a bit like the desalt plant -  
31 it is providing a benefit to everybody, and the reduction  
32 in revenues is only being applied to those new growth  
33 areas. Again, in my mind, it is an argument for  
34 consolidation of the number of DSPs.

35  
36 On the transparency side of things, we have got four  
37 agencies here today. They are all running numerous  
38 spreadsheets each with their own nuances in each model. It  
39 has grown beyond that and there should be a consistent  
40 database developed available on the web for develops or any  
41 members of the public as to what those inputs and outputs  
42 are. I don't see that as a difficult IT solution to  
43 implement.

44  
45 MR TAYLOR: On transparency, it was mentioned before that  
46 Sydney Water did put them some analysis out for view, which  
47 was very good, but in the industrial commercial, in some

1 areas some DSP charges went up by a factor of 20 times  
2 with no explanation. That is an incredible leak and  
3 charges come out in the DSP.

4  
5 Another point I would raise is down in the Illawarra  
6 where waste water is being diverted from ocean outfall to  
7 go to the BlueScope Steel, which is a great scheme and  
8 everybody fully applauds it. There is a charge in the  
9 Wollongong sewerage DSP for that. Ultimately that will  
10 take about 40 megalitres a day which is about 40 per cent  
11 of the water usage in the Illawarra which will be recycled,  
12 grey and black water in the steelworks. Fantastic.

13  
14 Yet when you look at the Avon water charge, the water  
15 charge went up over 100 per cent - about 150 per cent. So  
16 you think, "Hang on, if they are going to save 40 per cent  
17 of the water and use it in the steelworks, why the hell is  
18 the potable raw water cost going up by well over 100 per  
19 cent?" There seems to be no connect between the water DSP  
20 and the sewerage DSP. Again, no explanation of why there  
21 would be such a big increase in the water supply if you are  
22 managing to recycle 40 per cent.

23  
24 MR BRUCE: In the south-west sector we are about to kick  
25 off with two major precinct releases based on 12,000 lots  
26 or thereabouts. 12 months ago the servicing strategy was  
27 to look at servicing basically 12,000 lots . The cost was  
28 out of sight. So we have had to interrogate the system to  
29 come right back to what is the capacity for relatively  
30 minor bits of the existing infrastructure to see if there  
31 is existing capacity and that has proven to be the case.  
32 So we have a situation where we have been able to come up  
33 with a scheme where we can start the works, the first few  
34 hundred blocks out, for relatively acceptable capital  
35 expenditure, but it meant having to drill right down to see  
36 the capacity to suit smaller bits of the infrastructure and  
37 that took considerable time, albeit with full corporation  
38 from Sydney Water.

39  
40 MR PRICE: I would like to show you a diagram. The  
41 argument has been that we have one ET as a standard  
42 dwelling. The system is designed on various types of peak  
43 demand. What Sydney Water does is in fact apportion the  
44 cost for sewerage on average demand, but for some elements  
45 of capital for water they use peak demand. This is double  
46 counting in fact, if you look at this diagram. Effectively  
47 what happens is you have got an ET and the next thing that

1 connects to that is a pipe. That pipe is designed on the  
2 peak hour demands. Therefore the size of the pipe goes up.  
3 If it was average demand it would only be one size.  
4 (Inaudible) consequently the cost goes up.  
5  
6 The same thing goes for a reservoir. It is designed  
7 on a peak day demand plus fire fighting allowance. Still  
8 all these systems are being increased in size to serve one  
9 ET. What Sydney Water is suggesting is you take that cost  
10 but because in any given system, if you divide the peak  
11 demand into it it will give us less ETs, we therefore  
12 should divide by a lesser number, is distorting the basic  
13 argument which starts with one ET. The system is sized for  
14 that ET, and logically the cost should be apportioned over  
15 that ET. If you said then we have got a pipe here costing  
16 X and the PDT would be 0.8 instead of 1, you divide the  
17 cost of the pipe by 0.8 and you get a higher figure than  
18 you would have got if you had divided by 1, because what  
19 they are doing is they are starting in reverse with a false  
20 assumption. The pipe has already being increased in size  
21 and its cost increase to serve one ET. Therefore that  
22 ought to be the only basis for apportionment. Peak has  
23 always been a misnomer. It is a design parameter and it  
24 has got nothing to do with apportionment, that is the BASIX  
25 logic.  
26  
27 MR YOUNG: On a 40 degree day the capacity of a dwelling  
28 users has to be provided for. A waste water system is  
29 designed to handle wet weather flows and if you have got  
30 four times capacity so we don't need to do it.  
31  
32 MR PRICE: You are missing the point. The pipe has  
33 increased to meet the peak demand. That is the peak hour  
34 and the worst day in the year and the worst hour in the  
35 day, et cetera. It is built into the cost already, right?  
36  
37 MR YOUNG: No.  
38  
39 MR PRICE: Why? If you put a pipe in the ground --  
40  
41 MR YOUNG: You are designing it for that peak summer  
42 condition for a new residential area, and the truth is  
43 whatever the costs are to meet that peak day is divided by  
44 the number of new growth lots and that equals the charge.  
45 If we didn't have residential there and we had commercial  
46 or industrial, then they have less peak, and we fit more of  
47 them into the area and it would be cheaper.

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1  
2 MR PRICE: All I am saying is that the cost is divided by  
3 one ET. What these guys are doing is discounting the  
4 number of ETs.  
5  
6 MR YOUNG: Maybe it is a technical issue that I am not  
7 understanding.  
8  
9 THE CHAIRMAN: You are happy with the way Hunter is  
10 doing it?  
11  
12 MR PRICE: What Sydney Water did with BASIX was - their  
13 assumption was that because BASIX reduced the demand,  
14 therefore the ETs ought to be spread out over a longer  
15 period, right? Is that what you did?  
16  
17 MR WILSON: I can't see your diagram Peter.  
18  
19 MR PRICE: You extended the take up of the ETs over a  
20 longer period?  
21  
22 MR WILSON: Without looking at the diagram I think we  
23 had more available capacity with BASIX so it would  
24 accommodate more ETs.  
25  
26 MR PRICE: I thought you said you took it out over 38  
27 years.  
28  
29 THE CHAIRMAN: We might call this session to a halt.  
30  
31 TONY: My question comes from something I stumbled across  
32 on IPART's website. It refers to a Sydney Water submission  
33 to IPART. The submission itself was dated 14 September  
34 with a media release date of 17 September where Sydney  
35 Water was seeking a 33 per cent increase over a four-year  
36 period which would up the average water bill over that  
37 period by \$275. My question is was that dealt with by  
38 IPART and, if so, what was the outcome?  
39  
40 THE CHAIRMAN: It has been dealt with by IPART. There  
41 has been a public hearing on that. It is not today's business.  
42  
43 MR BURKE: I would like to talk about ETs and demand.  
44 Sydney Water's water conservation and recycling  
45 implementation reports up to 2005 showed that water  
46 consumption per industrial property fell by 60 per cent  
47 over the previous 20 years. I don't think the issue of not

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1 knowing what is going to happen is entirely true with  
2 industrial development. Secondly, pre BASIX the average  
3 waste water per ET discharge was (inaudible) Up to 2001  
4 DSPs it was 24 kilolitres per day per hectare. In 2006 DSP  
5 it is now 35.7 kilolitres per day per hectare. If you  
6 divide 0.645 into 35.7, you get 55.3 ET. That is where it  
7 came from.

8  
9 MR YOUNG: Looking forward, I think there is a case for  
10 IPART to look at whether they want to be more prescriptive.  
11 And having listened to the discussion over the first three  
12 sessions I think there is a clear case that the utilities  
13 can do more getting together and I think UDIA and the  
14 Property Council would welcome that, to try to understand  
15 the differences in approach with the different utilities  
16 and if we could learn with each other. Is there a possible  
17 outcome from this? It is true that if you look at our  
18 website for the multipliers for different developments,  
19 looking at the other web sites - Sydney, Gosford and Wyong  
20 - we use different factors. Why is that so? There is some  
21 learning there that we could gain from looking at what  
22 other evidence people have. Maybe from an industry base  
23 and looking to more consistency you can stop some of these  
24 difficulties coming in. That would be worth a go before  
25 IPART gets involved, to get a more prescriptive definition  
26 of these areas.

27  
28 THE CHAIRMAN: I think the question for us might be how  
29 far we take it on trust that you will get the right answer  
30 as distinct from you proposing your agreed position on some  
31 of these issues before we finalise this.

32  
33 MR YOUNG: I think that is true. There may be good  
34 reasons why there are differences. IPART, even if you  
35 don't take it on trust, coming in is certainly looking for  
36 the best outcome for the community, and that would be based  
37 on some evidence from agencies on why we differ.

38  
39 THE CHAIRMAN: We have never tried to set final answers  
40 in this area. That is why we set a methodology.

41  
42 MR YOUNG: Yes.

43  
44 THE CHAIRMAN: What I think we're finding is that at the  
45 moment the methodology allows considerable latitude in its  
46 interpretation.

47

1 MR YOUNG: Agreed.

2

3 THE CHAIRMAN: If your proposal was that you might have  
4 a discussion amongst yourselves about the interpretation  
5 methodology - and personally I think that could be a good  
6 idea - the critical issue for us is whether we can be  
7 informed of where you're heading on that before we finalise  
8 our determination.

9

10 MR YOUNG: Agreed. I think it would be a useful step even  
11 before you finalise your determination.

12

13 THE CHAIRMAN: That is what I've got in mind because if it  
14 hasn't gone anywhere before we finalise our determination,  
15 then we're in the position of trusting that you will get  
16 greater consistency of interpretation or us providing more  
17 guidance on that.

18

19 MR YOUNG: Yes.

20

21 MR WILSON: I would make the point that all of this  
22 discussion has taken place against the background of trying  
23 to implement the determination and there's phenomenal  
24 complexity in any moves towards simplification, so that if  
25 we don't have to go down all these paths, that would help a  
26 lot.

27

28 THE CHAIRMAN: I very much endorse that. That is clearly  
29 a key issue that emerged out of this morning; that is, the  
30 balance between, if you like, cost reflectivity and getting  
31 somewhat more simplification.

32

33 MR WILSON: A point we made on page 1 of our submission  
34 is  
35 that DSP charges are not a cost recovery mechanism for  
36 Sydney Water. They're not essential for that. We have no  
37 incentive to increase charges beyond the point at which  
38 they're appropriate. In that sense, all the discussion  
39 about differences of methods is a difference of  
40 misunderstanding rather than any sense that there is an  
41 intention to elevate charges beyond a certain point.

42

43 THE CHAIRMAN: We are not suggesting that cost  
44 reflectivity is the same as cost recovery. We are  
45 suggesting that we want to give some price signals about  
46 what's most expensive to develop. We might move to the  
47 next section because we're well behind schedule.

47

1 MR WARNER: Session 4 is going to continue with some  
2 technical aspects. What we hope to look at this time is  
3 rate of return, regulatory oversight, dispute resolution  
4 and the period between reviews.  
5

6 The current determination provides for a 3 per cent  
7 rate of return for Sydney Water's and Hunter Water's  
8 pre-1996 assets, the zero per cent rate of return for  
9 Gosford and Wyong for pre-1996 assets and that was  
10 essentially brought in to minimise pricing impacts and a  
11 7 per cent rate for all agencies for post-1996 assets to  
12 reflect the opportunity costs of money and to match the  
13 real pre-tax benchmark for rate of return IPART used for  
14 other determinations at that time.  
15

16 Many stakeholders support the use of an agency's WACC  
17 as determined from time to time by IPART when setting  
18 periodic charges for post-1996 assets. For pre-1996 assets  
19 a 3 per cent rate of return is favoured by most  
20 stakeholders and Mirvac believes that a discount rate  
21 should not be applied retrospectively.  
22

23 The question we would like you to consider in relation  
24 to rate of return is should the determination adopt rates  
25 of return for pre-1996 assets, post-1996 assets and assets  
26 yet to be commissioned or merely adopt the WACC  
27 determined by IPART for all assets.  
28

29 In relation to regulatory oversight and dispute  
30 resolution, some of the issues or the arguments are that  
31 the regulation of developer charges is relatively  
32 light-handed by IPART. In this regard, the Tribunal does  
33 not approve charges and does not check DSPs, but merely  
34 approves the calculation worksheet or the manner in which  
35 calculations are to be made.  
36

37 Where disputes occur, the current determination  
38 provides for a review by the chief executive of the water  
39 agency concerned in the first instance. Where this does  
40 not resolve a dispute, the final avenue to resolve disputes  
41 is via arbitration by an independent arbiter.  
42

43 When considering this matter from a stakeholder  
44 perspective, most stakeholders believe that the current  
45 review of oversight is appropriate. Most stakeholders  
46 support the current dispute resolution process, but some  
47 have experienced difficulty in getting water agencies to

1 undertake arbitration. Some stakeholders have suggested  
2 that they would like to see IPART have a role in  
3 arbitrations. The questions we would like you to consider  
4 are should IPART be more involved in regulating DSPs and  
5 should IPART provide an arbitration service?  
6

7 The determination mandates that water agencies must  
8 review their developer charges once every five-year period  
9 from 1 July 2001. Hunter and Australian Water propose that  
10 the more frequent reviews of developer charges be allowed  
11 if necessary and from what Wyong said this morning, I also  
12 believe they think that's the case also. Instances have  
13 arisen where circumstances have changed markedly due,  
14 for instance, to an LEP changing shortly after a review of  
15 developer charges and agencies can find themselves  
16 frustrated in their ability to actually reflect those later  
17 changes. The question we would like you to consider is  
18 should water agencies be able to review their developer  
19 charges at any time or should limits be imposed? They are  
20 the questions. We will just leave those up there. Thank  
21 you, Mr Chairman.  
22

23 THE CHAIRMAN: Thank you, Richard. I might let the  
24 water authorities go first. Do you want to go first, Kerry?  
25

26 DR SCHOTT: On the rate of return on assets, because we  
27 are suggesting that pre-1996 assets be knocked out of the  
28 formula, we just simply note in passing that they're at  
29 3 per cent at the moment in the formula and we basically  
30 agree with setting a real pre-tax rate of return of at  
31 least 7 per cent.  
32

33 In terms of additional regulatory oversight before  
34 adopting developer charges and IPART's involvement in  
35 dispute resolution, the current resolution process relates  
36 to IPART getting involved in methodology and I think that  
37 is completely appropriate. I would note that the majority  
38 of the issues raised since 1995 are about the application  
39 of developer charges to individual sites and to the extent  
40 that that isn't linked to methodology, it might be better  
41 to just let the developer and the agencies sort that out,  
42 possibly through an independent dispute resolution.  
43

44 There are costs and benefits, of course, with  
45 additional regulatory oversight and IPART could make a  
46 determination on key issues that are currently open for  
47 interpretation and generally promote consistency across the

1 agencies which we've all just been talking about.  
2  
3 In terms of the period between reviews - and I know  
4 this is going to impose more work on IPART all at the same  
5 time - we're rather disposed to having the review of future  
6 postage stamp prices that as we know occur every four  
7 years, having developer charge reviews at roughly the same  
8 time to ensure that we get some consistency between the  
9 reviews. We do think there should be some flexibility to  
10 review charges in a DSP within a review period, but really  
11 only in very limited and unusual circumstances.  
12  
13 MR YOUNG: I think this all depends on what model we go  
14 for and if we get rid of pre-1996 assets, it doesn't  
15 matter, but if we were to keep them, we support the  
16 3 per cent because we believe that, as IPART have said, we  
17 made decisions back then that weren't fully commercially  
18 based, so it's fair that we don't make a full return on  
19 that. I support Kerry's comments that the assets are '96.  
20  
21 Should IPART be more involved in regulation? IPART  
22 has a light-handed approach, as we were saying and I  
23 generally think that works well. From the Hunter  
24 viewpoint, it has been very rare for us to have any issues  
25 on the developer charge methodology. We meet quite  
26 regularly with the UDIA and others on any issues that come  
27 up.  
28  
29 On arbitration, we had an issue recently with Mirvac  
30 on recycled water, but the truth of that was resolved last  
31 week. When we sat down we hadn't said that Hunter refused  
32 arbitration. We had then got to the stage of getting the  
33 CEOs involved. When we had a look at what IPART had  
34 written it said, "Before you go to arbitration, get the  
35 CEOs involved." The two CEOs sat down last week and we  
36 realised there was a way forward that didn't involve  
37 arbitration and we could meet the intent of the model.  
38 Again, it is quite rare.  
39  
40 Interestingly, having had some experience in the  
41 industry now, I think of the times when the industry is  
42 booming and the developers around the table are finding  
43 that land is selling incredibly quickly and that those  
44 times it is so fast-paced and I think at those times  
45 they're keen to get a quick response. We need to think too  
46 if IPART gets involved in an increased regulation oversight  
47 view what that's going to do to response times and how

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1 developers will view it at those times. It is a bit  
2 different now and we need a system that works well for the  
3 future.  
4  
5 The period between reviews? I think four or five  
6 years. I hear what Kerry is saying about locking in the  
7 price path period. My only issue is significant changes  
8 can occur and for example, in our operating licence, IPART  
9 says that every four years we have to do an integrated  
10 water resource plan, but they specify that if major  
11 significant changes occur in that period then we should  
12 modify our plan and a similar clause could work in  
13 developer charges, maybe subject to IPART's approval.  
14  
15 I do have some sympathy with the developers that they  
16 don't want to see volatility in the charges occurring so  
17 much with revisions. I think that needs to be taken into  
18 account as well because they're making investments for the  
19 longer term and they don't want to see the charges  
20 significantly increase and then decrease.  
21  
22 THE CHAIRMAN: Wyong and Gosford?  
23  
24 MR GRANTHAM: Just on that issue I raised earlier in  
25 relation to the rate of return, that rate of return was  
26 also there to identify the risk that the agencies face in  
27 putting in infrastructure on the basis of a range of  
28 assumptions that may or may not eventuate. Certainly,  
29 I have been in the position of dealing with developers who  
30 have forecasted it and loads on the system and it wasn't  
31 until they realised that they'd be paying the costs that  
32 suddenly they sharpened their pencils in relation to  
33 exactly what those loads would be.  
34  
35 I think there need to be checks and balances that not  
36 only ensure the agencies are putting in infrastructure  
37 that's efficient, but also that developers are encouraged  
38 to ensure that only infrastructure that's efficient goes in  
39 and that won't be the case if they're not paying anything  
40 for it.  
41  
42 In terms of reviews, we've had no problems with the  
43 current process, but there's a set period for review and  
44 the mechanism provides for other reviews with IPART  
45 approval and we have no problem with that.  
46  
47 THE CHAIRMAN: Before I throw it open to the developers,

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1 I might just say a couple of things about my own view of  
2 IPART in relation to this. I can't imagine that we could  
3 do determinations for developer charges where we actually  
4 set them. I think we're bound to operate with a  
5 methodology because there's just too much variety in the  
6 circumstances for us to say, "The developer charge for  
7 every allotment is so much", in the way we do for the price  
8 of water, for example.

9  
10 The only issue then in terms of IPART's regulatory  
11 function as to the interpretation of the guidelines is that  
12 they're presently cast in a way that can lead to, for want  
13 of a better phrase, misinterpretation or inconsistency of  
14 interpretation or whatever. That is the only issue, it  
15 seems to me.

16  
17 Clearly, any suggestion of arbitration could only ever  
18 be very much the exception, not the rule. It would need to  
19 be a fairly significant test case, I would have thought,  
20 where CEOs or other people couldn't sort it out. I suppose  
21 that if it were of that nature, that there was a legitimate  
22 difficulty, I can see that IPART could possibly assist, but  
23 also possibly learn in those circumstances where it was a  
24 test case, but it would need to be a significant one in  
25 that case.

26  
27 Could I just say on the period, it would be very nice  
28 to do everything at the same time, but that does pose a  
29 peaking problem for IPART and it is a strain on our water  
30 team if we are doing everything at the same time. Over a  
31 five-year period there are pressures to sequence things  
32 rather than do them all at the same time.

33  
34 MR WILSON: Just on that, we fully accept that. The  
35 reason we put it forward is that the periodic price of  
36 water is an input into the net operating result which then  
37 affects the developer charges, so that they're in some  
38 senses out of date every time a new determination is --

39  
40 THE CHAIRMAN: We will try to do the developer charges  
41 after the price review rather than before it. Right now  
42 we're doing both at the same time: in your case,  
43 Sydney Water, but not the other utilities.

44  
45 THE CHAIRMAN: Could we have comments from the  
46 developers now?

47

1 MR PRICE: Thank you. The only question about the rate of  
2 return is it is not so much the amount. By the way, Ken is  
3 right. The 7 per cent is actually 4 per cent return at  
4 3 per cent risk. There's a risk on the existing assets.  
5 There is one slight anomaly and it's really an anomaly that  
6 affects the principles in the determination and that is the  
7 use of a 1 January date, a calendar year date, when  
8 everybody is working on a financial year date.

9  
10 The other thing of course is that we'd argue that  
11 Sydney Water have a model that now starts at the DSP date,  
12 which we have long submitted is the only correct way.  
13 Hunter Water still has a model that starts in 1996 and we  
14 don't know when that's going to change.

15  
16 Regulatory oversight. I think there has to be a mixed  
17 approach. It's not as if there haven't been disputes. We've  
18 been making enough submissions to let everybody know  
19 that we're not happy about a number of aspects. Some of  
20 these issue are major, so there needs to be a sliding scale  
21 of solutions. I was happy to hear Dr Schott talk about  
22 mediation as a possibility, but there are also technical  
23 issues and I don't think that issues of implementation  
24 generally have a direct relationship to what the  
25 determination says. It is not just a matter of how it is  
26 calculated, it is understanding how it is calculated and  
27 therefore, how it will apply. I don't think application  
28 issues will necessarily be divorced from the methodology  
29 that easily.

30  
31 That has certainly been my experience. It is a matter  
32 of having a good understanding of the determination and  
33 trying to work through how it might apply. There are a  
34 myriad of problems with determination, as Martin who works  
35 pretty exclusively in that area has found out.

36  
37 If you go to periodic use, I don't think it is a big  
38 issue, I think you've covered that ground, but I certainly  
39 think that there needs to be some loosening up of  
40 determinations for a number of aspects. Actual water  
41 demand is an example where we've been locked into a rate  
42 that's fast declining and the agencies are asking that  
43 their charges ought be geared to the latest demand data.

44  
45 THE CHAIRMAN: Could I just tease you out on that. Kevin  
46 said that developers want a degree certainty and don't want  
47 changes varying too much over time. You left me with the

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1 impression - and I perhaps incorrectly formed this  
2 impression - that you wanted the charges to vary as  
3 conditions vary.  
4  
5 MR PRICE: The thing is that here we are at 2008 trying to  
6 resolve what we thought was a satisfactory outcome of the  
7 determination in 2000, but we got a set of DSPs which  
8 wildly reduced the charges and introduced a whole lot of  
9 new aspects and here we are having the first opportunity to  
10 try and sort that out. The trouble is that all sorts of  
11 new systems are being proposed and it sounds around the  
12 table that we will all walk away happy and when we get the  
13 DSPs we'll find that, "No, we decided that wasn't a good  
14 idea, so we didn't do that," sort of problem. And that has  
15 been a consistent complaint with the DSPs since their  
16 inception. The reason for the 2000 determination was  
17 because the interpretation was entirely different to what  
18 we thought we'd agreed to in 1995.  
19  
20 THE CHAIRMAN: As I understand the proposition, Peter,  
21 the utilities are looking for a review in this area about the  
22 same frequency as the price determination.  
23  
24 MR PRICE: Yes.  
25  
26 THE CHAIRMAN: It wouldn't go from 2000 to 2008. It would  
27 go for four or five years. That would be the frequency.  
28  
29 MR PRICE: It would be great if we didn't have any  
30 complaints.  
31  
32 MR YOUNG: We all agree with that.  
33  
34 THE CHAIRMAN: Yes.  
35  
36 MR JENSEN: Mirvac has had a couple of mentions, so I'd  
37 like to respond. The first thing is in relation to the  
38 discount rate that is applied to assets that are already  
39 built. I take the point that there is a risk involved in  
40 whether there'll be take-up of assets. I think by the time  
41 you've already spent that money on the infrastructure, that  
42 risk is substantially reduced in comparison to future  
43 assets.  
44  
45 When the original IPART determination of the formulas  
46 to calculate the charges was made in '96, I wasn't involved  
47 in that process, but I can only assume that the 3 per cent

1 rate that was applied then to previous assets was an  
2 acknowledgment of what the risk had produced as opposed to  
3 those going forward and what I'm suggesting is that - and  
4 we're now at 2008 - the application of that rate backwards  
5 should be at a reduced rate.  
6

7 THE CHAIRMAN: I wasn't involved either, but my colleague  
8 suggested in his presentation earlier that the choice of  
9 the 3 per cent had nothing to do with that sort of logic  
10 you've just proposed. It was purely in terms of what was  
11 deemed to be a fair thing for the market to bear. That is  
12 what Con said.  
13

14 MR GRANTHAM: Having been there, I would agree with that  
15 comment. There were a lot of issues associated with the  
16 original determination and one significant issue was  
17 affordability. When the commercial basis for going forward  
18 methodology was applied in its pure form, charges went up  
19 significantly across all agencies compared to what they  
20 were. A lot of decisions were therefore made on the basis  
21 of affordability at the time.  
22

23 MR JENSEN: I would contend that that position hasn't  
24 really changed. The other point is in relation to  
25 arbitration. Kevin mentioned a dispute between Mirvac and  
26 Hunter Water. I agree that it has now been resolved. The  
27 issue was that there was a reluctance at officer level to  
28 elevate it to the CEOs. As a developer, we felt there was  
29 no real avenue, but that has been resolved now. It may be  
30 that if there needs to be an appeal, that there's a  
31 third-party person you can go to to say, "These guys won't  
32 follow the process." Having said that, the process has  
33 actually worked very well.  
34

35 MR YOUNG: My only comment on that is that I think lessons  
36 were learnt on both sides there. Officer level didn't  
37 elevate it, but also Mirvac didn't elevate it direct to the  
38 CEO by saying, "I'm not happy with the officer level  
39 response. I can make application direct to the CEO." That  
40 didn't happen. The CEOs got involved. They had to find  
41 out themselves what was happening and personally get  
42 involved. Yes, we both probably didn't follow the process  
43 well.  
44

45 THE CHAIRMAN: I want to make it clear that if it's too  
46 easy to elevate it to arbitration, it will get elevated too  
47 often.

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1  
2 MR YOUNG: Yes, that's exactly right. I agree.  
3  
4 MR JENSEN: Thank you.  
5  
6 MR COOK: My name is Jim Cook from Solution 73. I am just  
7 changing the basis of the discussion here somewhat from the  
8 macro level that we've been talking about back to the micro  
9 level of Sydney Water's interpretations of how they  
10 actually develop these charges. In the submission that I  
11 made I discussed section 2 of the determination and how  
12 Sydney Water has misinterpreted that interpretation for  
13 their own benefit.  
14  
15 You have to remember that the discussions here all  
16 relate to the determination in the end. The determination  
17 goes out into the outside world and all the developers have  
18 are the determination and Sydney Water's published written  
19 policies. What is happening is that Sydney Water are  
20 simply not following their written policies. They have  
21 undocumented policies that they use and it is distorting  
22 the whole process of the determination. I will give you  
23 you a couple of examples which will show you what I mean.  
24  
25 I had one case of commercial land with an existing  
26 building. Sydney Water issued a notice of requirements and  
27 on the notice of requirements - it was subdivision of the  
28 land - it stated, "No payment required at this stage."  
29 I don't now have to do that. They then issued a section 73  
30 certificate which showed that all charges were paid. The  
31 land was then sold for \$20m. The developer came along to  
32 redevelop part of the land and Sydney Water asked for  
33 \$250,000 for developer charges.  
34  
35 The question was raised with Sydney Water, how can you  
36 do this? These are up-front charges. At subdivision stage  
37 those charges should have been paid. The answer is in my  
38 minute, that Sydney Water will determine how these charges  
39 are applied and I said, "They do not agree with the  
40 determination." As far as they're concerned, they do.  
41  
42 I have another problem where we had land that was  
43 zoned commercial in 1995. It was re-subdivided in 2006.  
44 Council issued a DA for that subdivision and the developer  
45 paid section 94 contributions on all those things.  
46 Sydney Water issued a section 73 certificate for residue  
47 lots. They're not residue lots. The developer who

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1 constructs on the commercial site makes application to  
2 Sydney Water and Sydney Water say, "We want \$300,000 in  
3 developer charges."  
4

5 As I see it, the problem relates again to  
6 Sydney Water's interpretation of section 31 of the  
7 IPART Act. You say that it should be difficult to go to  
8 arbitration: you should be able to sort it out. The first  
9 one that I've spoken to you about went to the CEO of  
10 Sydney Water. We had a reply which said, "We are not  
11 prepared to arbitrate on this matter." As simple as that,  
12 because Sydney Water's interpretation of section 31 is that  
13 it only applies in the area between the calculation of the  
14 methodology and the calculation of the developer charges.  
15 English is a great language. You have people talking about  
16 methodologies and developer charges. (Inaudible) Sydney  
17 Water says you can complain about the charges in the 30  
18 days. After that time there is no complaint. You can't go  
19 anywhere.  
20

21 So as far as section 31 is applied - I mean, the  
22 determination in 2000 made it fairly clear that the actual  
23 section 31 applied after the charges had been levied. They  
24 make it very clear. In Sydney Water's submission to IPART,  
25 and your response, it specifically says that the majority  
26 of issues raised with Sydney Water related to the  
27 application of developer charges to individual sites. This  
28 is distinct from the way Sydney Water has adopted the  
29 methodology to calculate developer charges. IPART's  
30 dispute resolution process relates to the latter rather  
31 than the former. Now, that is wrong. If you refer to the  
32 determination, the determination states about a dispute  
33 resolution that the developer who is dissatisfied with how  
34 an agency has calculated its developer charges may have the  
35 dispute arbitrated under section 31.  
36

37 So what is the definition of "developer charges"?  
38 Developer charges means the charges paid by developers to  
39 agencies for services supplied. In other words, the  
40 dispute resolution section 31 applies to developers who  
41 have complaints about individual sites. It does not apply  
42 to that very limited area that Sydney Water has slotted it  
43 into.  
44

45 THE CHAIRMAN: Are there more comments on this section?  
46

47 MR COOK: When you go to Sydney Water to try to get

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1 something resolved, because they know that there is no  
2 arbitration at the end of the day, they are making  
3 decisions that are not based on fact, they are not based  
4 objectively, they are based on the assumption that  
5 everything you say is wrong and we want the charge. We  
6 need the money. So because you have nowhere to go to, you  
7 are stuck in a loop. I don't know how Sydney Water  
8 resolves that themselves in as much as they assume that  
9 everyone in Sydney Water is honest, aboveboard and  
10 whatever. I don't know what is happening in that, to be  
11 honest.

12  
13 DR SCHOTT: I am happy to meet with Mr Cook to try to sort  
14 out these issues. He may not know what is happening in  
15 Sydney Water but on these particular matters I don't  
16 either. So it would be very helpful if we took this off  
17 line and sorted it out.

18  
19 THE CHAIRMAN: Thank you for that, Dr Schott. I am sure  
20 Mr Cook will accept that.

21  
22 MR BRUCE: Firstly, should IPART be more involved in  
23 regulating DSPs - I understand last year there was a study  
24 into DSPs in country areas. I saw the industry submissions  
25 showed that there were vast anomalies there and perhaps  
26 some interference or intervention along the way will be  
27 warranted. We will await your outcome.

28  
29 THE CHAIRMAN: We are waiting too. It has been lodged  
30 with the minister for some time.

31  
32 MR BRUCE: The minister denied that this morning. The  
33 minister confirmed this morning that the WICA Act and  
34 regulations should be out fairly soon. I assume that by  
35 the end of the year when the Competition Act is up and  
36 running there will be a number of private providers running  
37 around trying to compete with Sydney Water, and the other  
38 water authorities as well. So it could well be that within  
39 12 months or so there could well be some decent tests on  
40 the DSP processes, et cetera. So four or five years may be  
41 a long time before the next review comes through.

42  
43 THE CHAIRMAN: That is where we flagged throughout the  
44 day the advent of the WICA Act is an important consideration.  
45 If you are right in the worst case scenario that it has  
46 such an impact that we need to review the methodology, we  
47 would. Right now, so far as we can, we forecast the impact

1 of the WICA Act and adjust our procedures insofar as is  
2 necessary to take account of the expected impact of the  
3 WICA Act. That is what we are trying to do right now. We  
4 might move to the last session.

5  
6 MR READ: This session relates to some issues that relate  
7 to Wyong Council and an issue raised by Hunter Water. The  
8 three topics are Wyong discounts, Wyong stormwater, and the  
9 treatment of land assets. The original IPART determination  
10 mentions that it sought to manage pricing impacts by  
11 imposing individual adjustments on each agency. 85 per  
12 cent cap on Wyong Council's developer charge was imposed  
13 at the time. What this means is that after Wyong calculates  
14 charges under normal methodology it has to take off 15 per  
15 cent of that for its final charge. Wyong Council seeks the  
16 removal of this cap and comments that the cap results in  
17 the \$750,000 cross-subsidy from other areas, and that  
18 removing the cap would make the charges more cost  
19 reflective and the process more transparent.

20  
21 The UDIA, however, comments that the cap was  
22 originally imposed because of flawed demographic  
23 assumptions and that Wyong should demonstrate that the  
24 problem has been addressed before the cap is removed.

25  
26 So the key questions are what are the impacts of  
27 removing the 85 per cent from Wyong Council's developer  
28 charges, and have the issues with the demographic  
29 assumption been addressed?

30  
31 The second topic is the Wyong stormwater. This is a  
32 bit more complicated to explain. Because of the  
33 legislative impediments, Wyong Council does not have a  
34 periodic or an annual stormwater charge as do the other  
35 agencies. However, IPART allows council to recover  
36 stormwater capex through periodic revenue, but not the  
37 associated operating expenditure.

38  
39 As a result, the reduction amount is distorted by the  
40 inclusion of stormwater capital in periodic charges with no  
41 offsetting capital charge in the DSP. It means that the  
42 stormwater capex increases the reduction amount but doesn't  
43 have an impact on the capital charge portion of the  
44 equation. Wyong Council believes that the stormwater  
45 revenue should be excluded from developer charges  
46 calculation.

47

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1 The key questions are should the determination require  
2 that the value of stormwater revenue be subtracted from the  
3 reduction amount. Alternatively, should the issue be  
4 resolved by council seeking change to allow periodic  
5 stormwater charges to be determined through legislation.  
6 If that was the case this would mean that the calculation  
7 of charges for Wyong would be the same as Sydney Water,  
8 Hunter and Gosford.

9  
10 The third topic is the treatment of land assets. The  
11 determination defines assets for inclusion as those that  
12 provide services to developments. This is just a general  
13 definition for all assets in the determination. However,  
14 there is no specific reference in the determination to the  
15 treatment of land costs. Hunter Water will be impacted  
16 because the determination is silent on the issue of land  
17 costs and including a land (inaudible) is very important  
18 for land acquisition and will be significant.

19  
20 The key question is should the determination be  
21 amended to detail how land costs are to be treated in  
22 calculations like any other asset. In other words, is  
23 there a need for the determination to be amended to detail  
24 specifically the land costs should be treated in  
25 calculations like any other asset. So that is the main  
26 questions for this session. .

27  
28 THE CHAIRMAN: Thank you. I think I will let Wyong go  
29 first. Two of these issues are very Wyong centric. Then  
30 perhaps Hunter is most affected by the land issues.

31  
32 MR GRANTHAM: First of all, my initial comment would be  
33 after 10 years now working with this methodology, I think  
34 all agencies are I suppose now fully coming to grips with  
35 some of the detailed implications of it. I think sitting  
36 around this table we have heard what a number of those  
37 issues are. I reinforce Kevin's earlier statement that it  
38 possibly is worthwhile getting together now we have 10  
39 years experience, and we are better off saying how this  
40 methodology is better applied.

41  
42 In relation to Wyong's situation, just like in 1996  
43 3 per cent discount for Hunter and Sydney to existing  
44 assets, or pre 1996 assets and zero per cent discount to  
45 Gosford and Wyong assets. That is an affordability issue.  
46 To the best of my memory, Wyong's assets peaked at 85 per  
47 cent of the calculated charge. It was purely an

1 affordability issue. This issue of demographics, the first  
2 time I had even heard of this was when it was raised in one  
3 of the submissions. But if there is any concern about  
4 demographics, I think it refers to ABS statistics. In  
5 fact, ABS statistics are not used; the Department of  
6 Planning figures are used going forward.

7  
8 I suppose from Wyong's perspective we have tried to  
9 make sure that our DSPs are transparent and cost  
10 reflective. We would like to see them go forward that way.  
11 Having appealed to the tribunal about half a dozen times to  
12 have this factor removed, I would like to appeal again.  
13 Having seen this demographics issue raised, I would like to  
14 appeal that if it is retained that the exact reasoning for  
15 it also be spelt out so that as we go forward everyone  
16 knows exactly why the 85 per cent exists.

17  
18 The second issue is really associated with the historic  
19 charge (inaudible) and then came under IPART. At that point  
20 previous to coming under IPART charges have been  
21 levied under the Local Government Act. We still have a  
22 situation where we are raising section 94 contributions  
23 under the Local Government Act, but where we came from  
24 drainage charges are in fact charged from the water supply  
25 authorities side of things.

26  
27 In our last review about developer charges we raised a  
28 number of these anomalies with IPART. For instance, we  
29 wished to reduce our consumption charge because our  
30 consumption has gone down. It is a fixed determinant  
31 within the determination. There's a number of other  
32 variables which have changed. Another thing that came to  
33 light is just the effect that while we have our IPART  
34 determination, there is a very transparent charge which is  
35 directly going to drainage from both water supply and  
36 sewerage. In fact, that charge is being treated within the  
37 operating surplus amount as though it was an income to  
38 water supply or sewerage, so we requested that this  
39 adjustment occur, so again we are consistent with the  
40 original intent of the determination.

41  
42 THE CHAIRMAN: Chris, you have been trying to catch my  
43 eye. Do you want to talk about Wyong in particular?

44  
45 MR TAYLOR: Yes, I do. I can shed some light on that  
46 85 per cent because I caused it. In 1985 IPART engaged me  
47 to review the draft DSP from Wyong Council. It was only a

1 three-day contract, so I couldn't do much. One of the  
2 things I picked up was that in the pricing there was a  
3 loading for summer peak loading of holiday visitors to the  
4 Central Coast, or to the Wyong Shire. I made the point at  
5 the time that a lot of the people who are coming in in  
6 these new areas were going to be permanent residents, not  
7 holiday people. In fact, over summer a lot of those people  
8 would probably go elsewhere for their holidays, so there  
9 needed to be some adjustment on this traditional holiday  
10 peak loading, given the fact that the growth was going to  
11 be permanent residents. That is why, I believe, the  
12 adjustment was made, the 85 per cent.

13  
14 Just as a personal comment, if the holiday loading is still  
15 there, still factored into your calculations, even though  
16 we have many more permanent residents in the Wyong  
17 Shire, maybe the adjustment should stay. But if it isn't,  
18 obviously it is fair to take it away.

19  
20 MR GRANTHAM: Thanks for the interpretation, Chris.

21  
22 MR TAYLOR: It was why the 85 was brought in.

23  
24 THE CHAIRMAN: Does anybody else want to comment on  
25 Wyong's particular problems? Right, we will go to land and  
26 that is a particular problem for the Hunter.

27  
28 MR YOUNG: I think intuitively we all think that land on  
29 which assets are constructed should be part of the value  
30 that is included in DSPs. When we prepare our DSPs that  
31 includes future assets we include the land component  
32 (inaudible). Also when we commission it for the first time  
33 it has the land component included.

34  
35 What we are finding as we then apply the MEERA  
36 valuation as we revalue those assets. The MEERA applies to  
37 the built asset, and we are effectively not carrying  
38 forward the value of the land component. This really  
39 hasn't been a major issue to date, because we have not  
40 purchased a lot of land to build assets on, but as was  
41 mentioned in the introduction, (inaudible) has a  
42 significant land purchase component, and we are seeing as  
43 more developments occur that there are occasions when we  
44 have to buy land for pump stations or whatever.

45  
46 So we are seeking clarification that as we revalue the  
47 assets, we should have the MEERA value of the built assets,

1 but also include some value for the land component. We are  
2 proposing that that could be the cost value of that land.  
3 So that is an issue that we see at the current time.

4  
5 MR COX: Can I ask you, John, that is purely a MEERA  
6 related issue? In other words, the MEERA does not relate  
7 to land.

8  
9 MR YOUNG: That is right.

10  
11 MR GRANTHAM: If I could make a couple of comments  
12 there. Having been involved in these discussions, and I think  
13 it ties in two points - and I am going on memory here, going  
14 back 10 years, so there might be some different  
15 interpretations. That issue of affordability in the  
16 discussion on land came in because at the time, and  
17 therefore it was convenient to drop out land from the  
18 affordability perspective. But the other issue that came  
19 in is should agencies make a windfall gain on prices of  
20 land increases, because that clearly was the only way land  
21 prices would go into the future, and I agree with John's  
22 initial comment, that logically there should be some  
23 allowance for land because the land is a real cost that is  
24 incurred and must be incurred. I think that affordability  
25 issue meant it didn't get fully addressed or adequately  
26 addressed in 1996, but I think it would be useful going  
27 forward if it was addressed.

28  
29 MR YOUNG: In terms of the land value increasing, a lot of  
30 the land that we will be purchasing to build infrastructure  
31 on becomes part of the operational asset and really doesn't  
32 increase, so the land we are buying (inaudible) will be  
33 under water for its life, so in terms of significant  
34 capital gains in the land I think that will only  
35 materialise in very few situations where we are able to  
36 decommission pump station or reservoir or something and  
37 potentially dispose of the site.

38  
39 MR GRANTHAM: I think it was more the value of North  
40 Head treatment plant.

41  
42 THE CHAIRMAN: Any other comments on these issues?

43  
44 MR READ: Do you intend to revalue of the land when you  
45 do your MEERA valuation?

46  
47 MR YOUNG: Proposing to put it in at cost.

1  
2 THE CHAIRMAN: That would seem to be the only sensible  
3 thing to do.  
4  
5 MR PRICE: It can't appreciate because you don't propose  
6 to sell it.  
7  
8 MR BRUCE: I can see some issues with the dams. Other  
9 assets would just sit on the land and the land is always  
10 there. Certainly the technical assets will deteriorate  
11 over time and need replacing, and certainly Sydney Water  
12 has an asset disposal program.  
13  
14 THE CHAIRMAN: Are there any comments or questions  
15 from the rest of the room? In that case I might try to wind up.  
16 First of all I would like to thank you all for your  
17 participation today. At least from our point of view it  
18 has been a very interesting day. I don't think these are  
19 easy matters for us to reach conclusions on, so I will not  
20 tell you what our determination will say right now.  
21  
22 I think, however, I can say that this morning the key  
23 issue at least for me that emerged was this balance between  
24 being cost reflective, and I think it is fair to say we  
25 have always seen the need to be cost reflective - except  
26 price cost signals that were price reflective. On the one  
27 hand we are trying to do that. On the other hand you want  
28 to keep something that is reasonably simple and  
29 transparent. As Dr Schott put it, at the end of the day  
30 while I know the developers think it is a large sum of  
31 money, it is \$50 million. There is a question about how  
32 much time and effort should go into determining the exact  
33 amount, and the total is of the order of \$50 million. So  
34 it is a question of getting that balance. That will be a  
35 critical question for us.  
36  
37 There is one other question. If we were persuaded to  
38 go in the direction that Sydney Water has proposed, which I  
39 sensed had the broad support of the development industry -  
40 although they might like to go a bit further in reducing  
41 the total - my sense was that Sydney Water's proposal had  
42 broad support of the development industry. If we were  
43 minded to go in that direction, as Hunter brought out, but  
44 I think also Sydney's own submission shows, that does  
45 involve a significant amount of reallocation between  
46 different areas. We would need to give serious thought to  
47 how we transition to that. If you just do it overnight,

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1 just in one hit, well, an issue would be how far you are  
2 creating windfall gains and losses that may have already  
3 been built into the purchase price of the land. It may  
4 have been capitalised on. So that would be an issue if we  
5 were minded to go in the direction that Sydney Water is  
6 proposing to start the transition path to be adopted.  
7  
8 This afternoon was very much on technical issues.  
9 Clearly I think we have heard enough today to identify that  
10 there are some significant technical issues that need to be  
11 resolved relating to future consumption, not just BASIX.  
12 ET multipliers are where the evidence today from Aldi was  
13 at least for me particularly graphic. You just wonder how  
14 some other developer would have fared that didn't have, if  
15 you like, the record and data that Aldi was able to lay its  
16 hands on to convince Sydney Water to change its position.  
17  
18 MR TAYLOR: Or the financial strength.  
19  
20 THE CHAIRMAN: That too. So there are significant  
21 technical issues. I think for us there is a question which  
22 we canvassed a bit which is how far, if at all, we should  
23 seek to provide more explicit guidance about the  
24 interpretation of our determination on the one hand. On the  
25 other hand, I think it would be useful if, as Kevin Young's  
26 suggestion were followed up, the utilities did have an  
27 exchange of views and if we were either involved or  
28 informed about where you came out on that. That would  
29 need to occur sooner rather than later. You know the  
30 timetable for our exercise. It would be better if we had it  
31 before we finished this.  
32  
33 Once again, I would like to thank you all for your  
34 participation. It has been very helpful for us. I hope  
35 you think you have had a useful exchange of views also.  
36 Thanks very much.  
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38 oOo  
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