

# Urban Water – Getting the Regulatory Structure Right for Competition

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# Outline

- ▼ Why competition is important
- ▼ Current state of play in urban water
- ▼ Impediments to further competition
- ▼ Way forward

# Why competition is important

- ▼ Competitive market - rival firms strive to deliver the best deal for consumers
- ▼ Competitive markets can lead to:
  - ▼ higher productivity
  - ▼ greater innovation
  - ▼ wider choice of products and services
  - ▼ lower prices
  - ▼ better information

# Competition in the electricity market

- ▼ Significant reforms over 1990s and 2000s
  - ▼ Disaggregation: generation, transmission, retail
  - ▼ Single wholesale electricity market in eastern Australia
  - ▼ A national regulatory framework:
    - rules, access regime, market operator, price regulator
- ▼ Impact of reforms in parts opened to competition
  - ▼ New entrants
  - ▼ Consumer choice

# Urban water Vs electricity

- ▼ Urban water markets often geographically isolated
  - ▼ costly to transport, unless natural connectivity
- ▼ Water can be stored
  - ▼ dams gradually deplete, but can replenish quickly
- ▼ Urban water market includes several products
  - ▼ potable water, recycled water, wastewater services
- ▼ Water regulated for health & environment impacts.

# NSW urban water market – state of play

- ▼ Incumbent monopolies
- ▼ Vertical integration
  - ▼ Some separation: SCA and Sydney Water
  - ▼ Hunter Water & Central Coast councils fully integrated
- ▼ Competitive procurement – eg, O&M,BOOT contracts
- ▼ Desalination / recycled water / decentralised schemes
- ▼ Independent price regulation

# NSW urban water market – state of play

- ▼ Reforms introduced by the Water Industry Competition Act (WICA) 2006
  - ▼ Licensing regime to allow new utilities to enter market
  - ▼ New entrants can negotiate access to infrastructure
- ▼ Impact of WICA
  - ▼ As yet no 3<sup>rd</sup> party access seekers
  - ▼ Small private utilities in new development areas
  - ▼ Alternative solutions, eg recycling.

# Impediments to a more competitive urban water market

- ▼ Inconsistent obligations and opportunities of incumbent and new entrant, eg:
  - ▼ New entrant must obtain water from new sources
  - ▼ Incumbent's area based licenses Vs new entrant's scheme specific licences
  - ▼ Incumbent can inform/influence land use planning
  - ▼ Incumbent required to deliver CSOs.



# Impediments to a more competitive urban water market

- ▼ Postage stamp pricing & no developer charges
  - ▼ Incumbent can cross-subsidise higher cost / new development areas
- ▼ No incentive for incumbents to negotiate access agreements.

# Facilitating a more competitive urban water market

- ▼ Level playing field: consistent obligations/opportunities
  - ▼ market to inform land use planning
  - ▼ cost reflective pricing or developer charges
  - ▼ non commercial/CSO services contestable
  - ▼ no requirement for new entrant to obtain water from sources other than a public water utility
  - ▼ efficient regulatory regime to protect consumers, public health & safety, the environment
    - robust & efficient supplier of last resort arrangements

# Facilitating a more competitive water market

- ▼ Enhanced access
  - ▼ more expansive access regime and more information
- ▼ Other measures
  - ▼ Scarcity pricing
  - ▼ Market based mechanisms to achieve environmental objectives

# Way forward – key reforms

- ▼ WICA has led the way in reform – a good start
- ▼ Further reforms –
  - ▼ consistent rights / requirements for incumbents and new entrants
  - ▼ enhanced access regime
- ▼ Cost reflective pricing / developer charges.



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